

**CITY OF AURORA, ILLINOIS**

**ANNUAL BUDGET**  
**FOR THE FISCAL YEAR BEGINNING**  
**JANUARY 1, 2014**

**Thomas J. Weisner**  
**Mayor**

**Prepared by the Finance Department**

**Brian W. Caputo**  
**Chief Financial Officer/City Treasurer**

**Stacey L. Hamling**  
**Assistant Director of Finance**



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**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
READER'S GUIDE**

The budget is organized with the objective of making the document useful for both those who are not familiar with local government budgeting methods and practices and those who are.

There are five major sections of the budget:

- 1) The Introductory Section.
- 2) The Strategic Plan Summary Section.
- 3) The Revenues Section.
- 4) The Expenditures Section.
- 5) The Miscellaneous Section.

**Introductory Section**

The Introductory Section includes:

- 1) This reader's guide.
- 2) A photograph of the City Council.
- 3) A list of the city's principal officials.
- 4) The Mayor's budget message providing an overview of the budget.
- 5) A depiction of the most recent Distinguished Budget Presentation Award presented to the city by the Government Finance Officers Association.
- 6) A city map.
- 7) A summary of Aurora's history.
- 8) A community profile.
- 9) A chart of the city's organization.
- 10) A discussion of the city's budget process and other planning processes that impact upon it.
- 11) A schematic of the flow of the city's planning and budget processes.

- 12) The city's budget planning calendar.
- 13) An enumeration of the city's long-term financial policies.
- 14) A description of the city's accounting funds.
- 15) A chart reflecting the city's authorized staffing for the budget year and the preceding two years.
- 16) A summary of revenues, expenditures, and changes in fund balances by fund type for the budget year and preceding two years.
- 17) Notes with regard to the city's fund balances.
- 18) An overview of revenues, expenditures, and changes in fund balances by fund for the budget year.

The reader can glean the highlights of the budget document by reviewing the Introductory Section, especially the Mayor's budget message and the overview of revenues, expenditures, and changes in fund balances by fund type for the budget year (items 4 and 16 above).

**Strategic Plan Summary Section**

The Strategic Plan Section articulates the city's priorities. Information on departmental and divisional goals that are linked to the city's priorities is also included. Performance measures are presented where applicable. "Linked" departmental and divisional goals, as well as associated performance measures, are restated in the departmental and divisional subsections within the Expenditures Section.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
READER'S GUIDE**

**Revenues Section**

The Revenues Section begins with summaries of the city's projected revenues for the budget year and figures for prior years. A discussion of revenue sources is also provided to explain how the city arrived at its revenue projections for the budget year. Finally, numerical information on the city's revenue sources is presented by type. Detailed line-item revenue information is available in a separately published Annual Budget Supplement.

**Expenditures Section**

Similar to the Revenues Section, the Expenditures Section begins with summaries of the expenditures for the budget year and expenditure amounts for prior years.

After the summary information in the Expenditures Section, the section is divided into subsections for the city's fund types. Those fund types are:

- 1) General Fund.
- 2) Special Revenue Funds.
- 3) Capital Projects Funds.
- 4) Debt Service Fund.
- 5) Proprietary Funds.
- 6) Trust Funds.
- 7) Public Library Funds.

The subsection for the General Fund is further divided into subsections that pertain to the city's various departments.

A departmental subsection may contain separate budgetary information for the divisions that are components of the department concerned. Where a department has component divisions, an organization chart is provided at the beginning of the departmental subsection. Each departmental or divisional subsection presents the element's mission, functions, short-term and long-term goals, accomplishments of the prior two years, performance measures, and a discussion of budget highlights. Highly summarized budget figures are also included. Detailed line-item (object) expenditure information is published in the Annual Budget Supplement.

**Miscellaneous Section**

The Miscellaneous Section includes a glossary of terms and acronyms used in the budget document and the ordinance passed by the Aurora City Council that evidences its approval of the budget.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
CITY COUNCIL**



Front row from left to right: Alderman-at-Large Robert J. O'Connor, Mayor Thomas J. Weisner, Alderman-at-Large Richard C. Irvin. Second row from left to right: First Ward Alderman Kristina A. Bohman, Second Ward Alderman Juany Garza, Third Ward Alderman Theodoros C. Mesiacos, Fourth Ward Alderman William M. Donnell, Fifth Ward Alderman John S. “Whitey” Peters, Sixth Ward Alderman Michael B. Saville, Seventh Ward Alderman Scheketa Hart-Burns, Eighth Ward Alderman Richard B. Mervine, Ninth Ward Alderman Edward J. Bugg, and Tenth Ward Alderman Lynne M. Johnson.

**CITY OF AURORA, ILLINOIS  
PRINCIPAL OFFICIALS**

**MAYOR**

Thomas J. Weisner

**CITY COUNCIL**

*Robert J. O'Connor, Alderman at Large*

*Richard C. Irvin, Alderman at Large*

*Kristina A. Bohman, First Ward Alderman*

*Juany Garza, Second Ward Alderman*

*Theodoros C. Mesiacos, Third Ward Alderman*

*William M. Donnell, Fourth Ward Alderman*

*John S. "Whitey" Peters, Fifth Ward Alderman*

*Michael B. Saville, Sixth Ward Alderman*

*Scheketa Hart-Burns, Seventh Ward Alderman*

*Richard B. Mervine, Eighth Ward Alderman*

*Edward J. Bugg, Ninth Ward Alderman*

*Lynne M. Johnson, Tenth Ward Alderman*

**PRIMARY ADMINISTRATIVE OFFICIALS**

*Alex G. Alexandrou, Chief Administrative Services Officer*

*Daniel Barreiro, Chief Community Services Officer*

*Brian W. Caputo, Chief Financial Officer/City Treasurer*

*Rosario DeLeon, Director of Public Properties*

*Carie Anne Ergo, Chief Management Officer*

*John S. Lehman, Fire Chief*

*Eva L. Luckinbill, Director of Libraries*

*James E. Pilmer, Director of Neighborhood Standards*

*Kenneth D. Schroth, Director of Public Works/City Engineer*

*Gregory S. Thomas, Police Chief*

*Alayne M. Weingartz, Corporation Counsel*

*William A. Wiet, Chief Development Services Officer*

March 10, 2014

Members of the City Council and Aurora Residents and Businesses:

The past few years have presented the City of Aurora and other governments throughout the country with unprecedented budgetary challenges. However, even during the most difficult years of the recession, we successfully balanced our budget and maintained all core city services so as to meet the needs of the community's residents and businesses. As we continue to emerge from the recession, the 2014 budget focuses on providing the highest quality municipal services possible while at the same time reducing our property tax burden for residents.

### **Economic Overview**

The national economic recession has taken its toll on city revenues. Aurora responded to these challenges by prioritizing services and improving efficiencies. From 2008-2014, the city reduced its workforce by 189 full-time equivalent positions and eliminated many non-essential services. At the same time, the city instituted pay freezes and negotiated wage concessions in order to close projected budget shortfalls. By collapsing management functions in 2010, the city was able to substantially reduce staffing costs. However, the changes resulted in an unequal distribution of key municipal functions.

The 2014 budget decentralizes the management structure and proposes realigning resources in order to create greater staff accountability, operational efficiency and citizen accessibility all within current staffing levels. Under the new structure, the Police, Fire, and Finance Departments remain unchanged. The Operations and Development Services Departments, which oversaw 21 distinct business groups, have been realigned into four smaller departments.

The Department of Public Properties, headed by Rosario DeLeon, will oversee the following divisions:

- Parks & Recreation Division
  - Phillips Park Golf Course
  - Fox Valley Golf Course
  - Phillips Park Zoo
  
- Maintenance Services Division
  - Equipment Services Division
  - MVPS Maintenance
  - Transportation Center Route 25
  - Transportation Center Route 59
  
- Street Maintenance Division

The Department of Public Works, under the direction of City Engineer Ken Schroth, will encompass the following divisions:

- Electrical Maintenance Division
- Engineering Division
- Water Production Division
- Water & Sewer Maintenance Division

The Department of Neighborhood Standards, headed by Jim Pilmer, will provide leadership for the following divisions:

- Animal Control Division
  
- Property Standards Division
  - MVPS Enforcement
  
- Central Services Division (formerly in Administrative Services)

The Development Services Department, under the leadership of Bill Wiet, will direct the following divisions:

- Aurora Municipal Airport
- Building & Permits Division
- Planning & Zoning Division

As Chief Development Officer, Bill Wiet will also continue to provide economic development leadership in partnership with the Seize the Future Development Foundation. Additionally, the City Clerk's Office has been realigned under Administrative Services, which is led by Alex Alexandrou.

The 2014 budget continues the trend of minimizing increases in employee costs with negotiated salary increases down to between 1% and 2%. The city has also made changes to its health insurance plan in order to curtail cost increases and make it more comparable to plans that are found in the private sector, while still retaining excellent coverage for our employees. Through negotiations, we have transitioned eight of the ten city employee groups to a revised health insurance plan that calls for employees to contribute a percentage of the cost of the applicable premium rather than a percentage of their salary. The new approach ensures that, as the cost of coverage goes up in the future, both the city and its employees will share in paying the higher costs. The new plan also includes higher co-pays and deductibles to encourage city employees to be more judicious consumers of healthcare services, while still encouraging low and cost effective preventive care, such as regular check-ups and screenings. Since beginning to transition to the new plan in 2010, the city has saved approximately \$7.7 million in health care costs.

While there are signs that the economic situation is improving, the housing market continues to be weak, leading to lower property values and lower assessed valuations. Property taxes continue to be the city's largest single revenue source. Last year, the city budget moved away from attempting to estimate the projected tax rate. These estimates could be undertaken with relative certainty when property values were rising. However, the city's EAV has been declining since 2009 and is expected to continue to decline again this year. Experience has taught us that it is impossible for the city to accurately estimate the future tax rate based on early and incomplete EAV estimates provided by the four counties. Therefore, this budget has adopted the common practice already in place at the overwhelming majority of local taxing bodies and has confined the discussion of tax revenues to the actual property tax levy to be assessed.

The City of Aurora reports property tax revenue as the net amount available to provide resources for basic municipal services or the amount available after state-controlled pension requirements and long-term debt obligations. I am pleased to report that Aurora leads the way among local taxing bodies in reducing its property tax burden. In 2014, the city levy for General Fund purposes has been reduced for the 5th consecutive year. At approximately \$40.9 million, next year's General Fund levy will be less than the General Fund levy when I first took office in 2005!

Despite difficult economic times, I have remained committed to our core strategy for success. We continue to prioritize resources for programs and capital to upgrade the delivery of city services, enhance public safety, build our economic base, and establish Aurora as a regional technology and environmental leader. We also seize opportunities to invest wisely to improve our ailing infrastructure and pursue a private sector model of metrics to improve government efficiency. We continue to make progress toward reaching these goals, and while the economy limits our financial resources, the city budget continues to invest in projects and programs that move the city further down a path of success.

## 2014 Priorities

Aurora continues to pursue strategies to move forward the city's top three priorities:

- 1) Economic Development - Attract and Retain Businesses and Jobs
- 2) Public Safety and Quality of Life - Preserve High Levels of Public Safety and Quality of Life
- 3) Municipal Service Delivery - Provide Efficient, Innovative, Transparent and Accountable Government

### *Economic Development*

The recent recession continues to impact the national economy. The good news is that our efforts to remain competitive in today's global economy continue to payoff. The unemployment rate in Aurora continues to remain the lowest among similarly positioned communities, such as Elgin, Joliet, Rockford and Waukegan.

Aurora continues to be attractive to successful businesses, both large and small. In October 2013, I attended the ribbon cutting for Mitutoyo's expanded Aurora facility. The world's largest provider of measurement and inspection solutions chose to consolidate its operations in Aurora, completing a 112,000 square-foot renovation and expansion of its U.S. headquarters. Last year, I also attended the ribbon cutting for Cadence Health's new 38,520 square-foot facility on Church Road. Additionally, we welcomed a number of small businesses to town, including Sushi +, If These Walls Could Talk, and Vera Design, to name a few.

The latest statistics from our Building and Permits Division provide more evidence that we are rebounding from the recession. In 2013, Aurora issued 25% more building permits than we issued in the prior year. These additional building permits represent \$312 million in construction value, which is 86% more than in 2012.

Our building permit activity has now returned to pre-recession levels and we expect it to continue to be strong in 2014. Building on our success with Ballydoyle and Chef Amaury on Restaurant Row, the city entered into new development agreements earlier this year, which will bring two additional restaurants to the block in 2014. Moreover, the City Council is considering a plan by the Premium Outlet Mall to add more than 300,000 square feet of new retail space to its facility off Farnsworth Avenue and I-88. Construction is slated to begin in the spring of 2014 with completion in 2015.

Since my election as Mayor in 2005, I have strategically focused on creating tools and incentives to encourage economic development in and around the downtown area. Ideally positioned along the banks of the Fox River and close to public transportation, downtown Aurora provides a unique urban environment to live, work and play. Although the national recession has slowed our progress, Aurora remains committed to pursuing projects that restore downtown and the riverfront to a vibrant commercial and residential center, which benefits every citizen by creating entertainment and cultural possibilities while strengthening the city's tax base.

In May of 2013, we finished removing the parking meters in downtown Aurora. The removal of the meters reflects the city's intent to make the downtown friendlier for downtown visitors in order to promote economic development.

Last summer, RiverEdge Park opened along the east bank of the Fox River on the north end of downtown Aurora. The park now serves as an entertainment and cultural hub in our city. During its inaugural summer season, RiverEdge Park drew nearly 100,000 visitors to downtown Aurora – many for the first time. Our management partner, the Aurora Civic Center Authority, hosted 20 shows at the park over 14 weeks, including major entertainers such as: Buddy Guy, Peter Frampton, B.B. King, Idina Menzel, and Randy Travis. They also partnered with local community groups to offer diverse cultural activities such as: Roots Aurora, Fiestas Patrias and the Puerto Rican Heritage Festival. The cost of construction of the park was fully covered by \$13 million in grants from State of Illinois, Fox Valley Park District, and the Dunham Fund. In addition, the Kane County Forest Preserve District has pledged \$2 million for the construction of a pedestrian bridge across the Fox River to the park.

Shortly before the retirement of Aurora's Economic Development Commission executive director in December 2012, the city began discussions with the Aurora Regional Chamber of Commerce to reevaluate the city's approach to economic development. Chamber leadership conducted an analysis of strengths, weaknesses, opportunities and threats, which was used to create a survey for business owners and developers in Aurora. More than 50% of the 125 business leaders surveyed participated. The chamber also conducted 15 one-on-one interviews with business and community leaders, and my office facilitated 7 small group discussions with key business leaders. At the same time, city staff was tasked with researching best practices among economic development programs across the nation. The staff analysis summarized the goals and objectives of the Mayor's Business Roundtable, provided guidance for the structure of an economic development corporation and identified nearly 20 best practices models for consideration. Consistent with the findings and recommendations in both studies, the City Council contracted with Seize the Future Development Foundation to become Aurora's primary provider of economic development services and activities.

An integral part of the city's economic development strategy, the Aurora Regional Pathways to Prosperity Project, targets student employment success and career readiness skills - two key elements in maintaining a qualified and skilled workforce. West Aurora School District 129 engaged the assistance of the Harvard Graduate School of Education and Jobs for the Future to help us determine which industries in the Aurora area provide the most employment opportunities moving forward. The study found jobs in the Aurora area are most abundant in health care, advanced manufacturing and information technology (IT) fields. In partnership with the city and the Aurora Regional Chamber of Commerce, West Aurora School District 129 and Waubensee Community College have worked to develop an IT Curriculum Pathway for students that will launch in the fall of 2014. The city's 2014 budget includes \$150,000 from the Gaming Tax Fund to support the development of student employer engagement activities.

## ***Public Safety and Quality of Life***

Annual statistics once again show that Aurora has been effective in reducing crime significantly within its boundaries. Focused law enforcement efforts have had a positive impact on property crimes. During 2013, overall property crime in the city was down 16.5% compared to the prior year. There has been a particularly large downturn in burglaries. Between 2012 and 2013, burglaries were down by 39%.

The 2014 budget continues to focus on the addition of tools and technology to increase the efficiency and effectiveness of police operations. A new mobile traffic reporting program will be implemented, which will significantly reduce the time it takes for officers to complete a field traffic stop. The new Automated Evidence Management suite should not only cut down the time it takes for officers to submit evidence, but will also help investigators conduct evidence reviews. A new crime reporting and mapping system will make it easier for the department to review and analyze crime data by geographic areas.

Similarly, city ambulances and advanced life support equipped fire engines will be outfitted in 2014 with mobile computer tablets. The tablets will ensure the quick and accurate capture of patient care reporting and billing information. This not only eliminates the need for paper documentation, but also increases the accuracy of patient records and reduces billing issues. The city also prioritized the purchase of a new Cardiac Heart Monitor for the department's all-terrain vehicle, which is primarily deployed during special events, including walks and runs.

The city's Fire Department recently placed a new scuba boat into service. With the boat, the department's water rescue team will be capable of operating more effectively in swift water around low head dams. It can also be deployed in the many retention and detention ponds and small lakes that exist throughout the city.

The city's Safety, Health, and Public Enhancement (SHAPE) Fund primarily supports capital and equipment needs of Aurora's public safety departments. A large portion of the fund revenues in 2014 will continue to be used to abate the general obligation debt service related to the new E911 system and public safety radios. However, other SHAPE resources will be directed to:

- Replacing Firefighting Vehicles. The budget includes \$1.1 million to replace two engines and an ambulance whose serviceability has declined significantly.
- Replacing Police Vehicles. Our police vehicles are heavily used. Twenty marked and unmarked vehicles will be replaced in 2014 at a total budgeted cost of \$641,000.
- Replacing the Central Fire Station Roof. The city will invest \$130,000 to replace the roof of the Central Fire Station, which is in poor condition and in need of replacement.

The national foreclosure crisis has lowered property values in communities across the nation. Housing stock in older communities, such as Aurora, has been particularly hard hit. To help stabilize home values, the city established a new program to ensure that vacant properties are

properly maintained. In 2013 and 2014, the city will work to identify, register, and inspect vacant properties for compliance with the city's property maintenance program. The city also aggressively pursued grants and other outside resources so that these efforts require very little in the way of new city tax dollars. Working with our state legislators, we successfully pushed for Illinois legislation requiring banks to assist with these costs through an additional foreclosure filing fee to fund the Abandoned Residential Property Municipality Relief Fund.

Our 2013 efforts also led to two successful grant applications in partnership with the Aurora Housing Authority and the Community Foundation of the Fox River Valley. These grants will provide millions of dollars of outside funding to acquire and renovate scores of foreclosed properties further helping to stabilize neighborhoods and increase home values.

In May of 2013, we broke ground on a new, state-of-the-art main library facility in downtown Aurora that will serve as an educational and cultural center for the community. Construction of the new building should be finished in early 2015. The library has also begun remodeling its two primary branches on the east and west sides of the city. When the remodeling projects are finished, the Eola Branch on the east side will have a family computer lab. The West Branch will gain additional group study spaces. In addition, an Express Center for Library Services has been established. Throughout the library system, radio-frequency identification (RFID) technology is being placed in library materials. RFID technology provides better security of library materials while at the same time making it easier to handle and inventory items. Moreover, to make library services more accessible to educational institutions and businesses in the community, we have upgraded the online Integrated Library System. Funding for these improvements is coming from \$19.2 million of general obligation bonds issued in 2012 and a \$10.8 million grant from the State of Illinois.

### ***Municipal Service Delivery***

The provision of a safe and efficient transportation network is essential to city operations. In 2013, Aurora resurfaced a total of 59.0 lane-miles of city streets, including 43.8 lane-miles of residential streets and 15.2 lane-miles of arterial and major roadways. This annual program has had a direct, positive impact upon Aurora's neighborhoods and transportation network.

In 2014, we will dedicate \$9.3 million to resurface 65 lane-miles of streets, including \$6.1 million to resurface 47 lane-miles in residential neighborhoods and \$3.2 million to improve 18 lane-miles of arterial streets. The annual neighborhood street resurfacing program is funded through Capital Improvement Fund A, the 2009A General Obligation Bond Fund, and the Community Development Block Grant Fund, while arterial road resurfacing is funded through the Motor Fuel Tax Fund.

The improvement of the East New York Street corridor continues in 2014 beginning with the reconstruction of a section of the roadway from Welsh to Asbury Drives. This \$6.8 million project will widen the existing road to provide for left turn lanes, install a landscaped median, and add curbs, sidewalks and bike paths. The Illinois Department of Transportation (IDOT) will contribute nearly 80% of the project's total cost. The city's Motor Fuel Tax Fund will provide the other required funding. The project is expected to increase commercial interest in properties adjacent to the roadway.

The two bridges over the Fox River at Indian Trail have seriously deteriorated. In 2014 and 2015, the city will rehabilitate these bridges with the financial participation of the IDOT. The total cost of the rehabilitation project is \$8.0 million. IDOT will pay 80% of the project's costs and the city will pay 20%. During 2014, we will pay \$880,000 for our share from the Motor Fuel Tax Fund. In addition, to maintain the integrity of the city's bridges and extend the useful life, we will repair selected bridges across the city with an annual allocation of \$450,000 from Capital Improvement Fund A.

Pursuant to a development agreement, we are sharing the cost of constructing more than two lane-miles of roadway linking Liberty Street and Meridian Lake Drive on the city's far-east side. The new roadway, Station Boulevard, will provide a north-south artery through a 170-acre multi-use development and ultimately connect to the Route 59 commuter train station. After contributing \$1.6 million for the project in 2013, the city will fulfill its obligation in 2014 with the payment of \$1.7 million from the Capital Improvement Fund A.

In 2014, we have also budgeted \$720,000 in Capital Improvement Fund A for the Right-of-Way Improvement Program, which allows the city to replace hazardous sections of sidewalk. In addition, the city reimburses residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters.

The Water & Sewer Fund will furnish significant financial resources in 2014 for improvements to the city's water and sewer systems, including:

- Sanitary Sewer Evaluation and Rehabilitation. In some older neighborhoods of the city, sections of the sanitary sewer are reaching the end of their useful lives. Maintenance is necessary before these lines fail. In 2014, we will apply \$3.6 million to identify and rehabilitate sewer lines that need attention.
- Watermain Evaluation, Repair, and Replacement. Similar to sanitary sewer lines, a program is needed to provide for the systematic replacement of watermains throughout the city that have aged, deteriorated, and weakened. We will initiate the program in 2014 with the commitment of \$600,000.

In 2011, based upon a mandate from the U.S. Environmental Protection Agency, we established our long-term control plan fee. The proceeds of this fee will permit us to undertake the following projects in 2014:

- Long-Term Control Plan (LTCP) Improvements. The purpose of this ongoing program is to reduce or eliminate sewer back-ups into homes and reduce combined sewer overflows into the Fox River and Indian Creek. The program involves separating combined sewers and constructing green infrastructure in various areas of the city. In 2014, we will invest \$3.9 million in the program (\$2.5 million from the Long-Term Control Plan Fee Fund and \$1.4 million from the Water and Sewer Fund).
- Illinois Green Infrastructure. This project affirms the city's commitment to pursue environmentally sustainable best practices. Next year, the city will construct bioinfiltration basins at various intersections throughout the city's combined sewer system at a total cost of \$2.8 million, as part of the LTCP improvements program discussed above. In 2011, the Illinois

Environmental Protection Agency awarded the City of Aurora a \$1.4 million Illinois Green Infrastructure Grant that will be used to offset the cost of the project.

The city continues to look for ways to improve efficiency and transparency through the implementation of technology solutions. Earlier this year, we installed an automated system to manage staff proposals for consideration by the City Council and its standing committees. The paperless system is a vehicle for the seamless handling of proposals from initial development to final approval, saving both time and money. Because it is integrated with the city's website, the new system also increases transparency making it easier for the public to access agenda documents. In 2014, the city will invest in a digital recording system, which will allow public meetings in the Council Chambers, 5th Floor Conference Room and Alderman's Office meeting room to be digitally recorded and accessible to the public through the website.

In 2014, the city will also embark on a multi-year process to replace the enterprise resource platform for the entire city. Originally implemented in the early 1990's, the city's administrative and public safety information technology systems have several limitations and cannot be efficiently integrated. New platforms will be evaluated and selected, to be installed in phases between 2014 and 2018. We expect that the new systems will substantially enhance the coordination and efficiency of the delivery of municipal services. Funding from Capital Improvements Fund A, the Federal Asset Forfeiture Fund, and the Safety, Health, and Public Enhancement (SHAPE) Fund will be combined to fund the project at a total cost of \$6.7 million.

Aurora has come a long way and continues to earn its standing as a city second to none – a city where new and long-time residents choose to live, work, and stay – a community where our children and our children's children will choose to call home. Although a sluggish national economy has slowed the pace of development in some cases, it has by no means stopped us.

### **Policies Impacting Upon the Development of the 2014 Budget**

The 2014 budget is based upon certain basic financial policies. Those policies are outlined below.

- The city will provide basic, high-quality municipal services at the lowest possible cost.
- High-priority capital projects, as reflected in the city's Capital Improvement Plan, will be funded.
- City staff members will generally receive salary increases ranging from 1% to 2%.
- The city has asked that employees contribute a percentage of the applicable premium, rather than a percentage of their salaries, for group medical insurance. The percentage-of-premium approach ensures that employees, as well as the city government, maintain an interest in containing medical insurance costs.

- The city will, once again, contribute to the Firefighters' Pension Fund and the Police Pension Fund the full amount of the employer contribution required by state law. In doing so, we are acting as responsible stewards of the pension plans.
- While not mandated to do so, the city began setting aside money for accrued retiree health insurance benefits in 2005. In 2014, the city will contribute to the Retiree Health Insurance Trust Fund 55% of the actuarially recommended employer contribution associated with governmental funds and the Golf Fund, and 100% of the contribution attributable to the other enterprise funds (Water & Sewer Fund, Motor Vehicle Parking System Fund, and Transit Centers Fund). The total contribution will be \$7.4 million. This is approximately \$1.3 million more than we contributed in 2013. We will endeavor to gradually increase our annual contributions to the fund over the course of the next several years. From a long-term financial standpoint, this is the responsible thing to do.

**Expenditures Provided for in the 2014 Budget**

In total, the 2014 City Budget includes \$407.0 million in expenditures. The following chart summarizes the changes in the budget.

	2013	2014
Gross Total Expenditures	\$396,872,960	\$406,996,871
Less:		
Carryovers	(27,817,100)	(44,512,265)
Net Total Expenditures	\$369,055,860	\$362,484,606
 Amount of Change		
Before Prior-Year Carryovers Deducted		\$10,123,911
After Prior-Year Carryovers Deducted		(\$6,571,254)
 Percentage Change		
Before Prior-Year Carryovers Deducted		2.6%
After Prior-Year Carryovers Deducted		-1.8%

The overall decrease in the 2014 budget (after carryovers) is primarily related to two factors: 1) the city's efforts to contain operating costs to the maximum extent possible in recognition of the sluggish economy and 2) not needing new money for various capital projects that are in progress. For example, expenditures of \$21.5 million were budgeted in 2013 for the new main library and associated library system improvements. Not all

of the planned construction will be accomplished this year. Consequently, we are carrying over a large portion of the amount budgeted in 2013 to 2014 without new money needing to be budgeted for next year.

A summary of the changes in the expenditure budgets of the funds contained in the city's various fund types is provided below.

<u>Fund Type</u>	2013 <u>Original Budget</u>	2014 <u>Budget</u>	<u>Increase/ (Decrease)</u>	<u>Percentage Change</u>
General Fund	\$147,926,955	\$152,471,615	\$4,544,660	3.1%
Special Revenue Funds	65,986,000	72,345,610	6,359,610	9.6%
Capital Projects Funds	23,204,100	19,742,579	(3,461,521)	-14.9%
Debt Service Fund	16,047,900	14,657,800	(1,390,100)	-8.7%
Proprietary Funds	78,523,434	84,647,338	6,123,904	7.8%
Trust Funds	32,264,872	34,805,523	2,540,651	7.9%
Library Funds	<u>32,919,699</u>	<u>28,326,406</u>	<u>(4,593,293)</u>	-14.0%
Total	<u>\$396,872,960</u>	<u>\$406,996,871</u>	<u>\$10,123,911</u>	2.6%

The General Fund budget for 2014 is \$152.5 million – 3.1% higher than 2013. The increase is due to the higher costs of personnel and benefits.

The increase in the expenditures of the special revenue (\$6.4 million) is due primarily to redevelopment project costs that are planned for the city's TIF District #7 (West Farnsworth Area) and TIF District #8 (East Farnsworth Area). Expenditures in the capital projects funds are anticipated to decline by \$3.5 million in 2014 because the remaining proceeds of general obligation bonds issued in 2008 were spent in 2013. The Debt Service Fund will see its expenditures decrease by \$1.4 million in 2014 as the city pays down its general obligation debt.

The rise of \$6.1 million in proprietary fund expenditures is attributable mainly to costs associated with the construction of a lime sludge disposal system to dispose of by-products generated during the production of water by the city's water treatment plant. Expenditures of the city's trust funds are also budgeted to rise by \$2.5 million in 2014 because of routine increases in the cost of pension and retiree healthcare benefits.

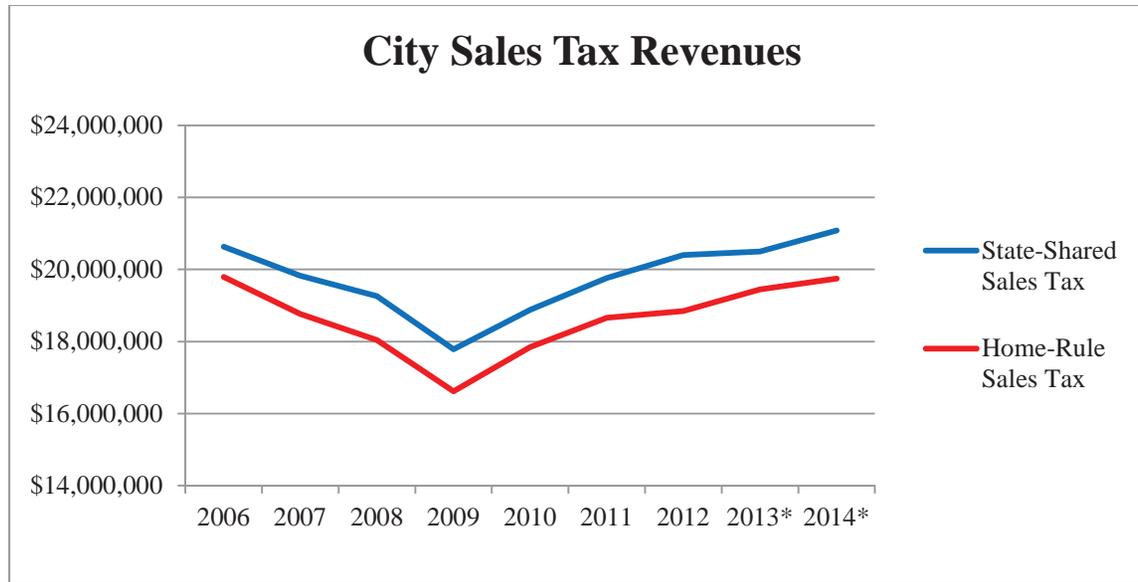
Expenditures in the library funds are budgeted to decline in 2014 due to progress made in the construction of a new main library facility for the city.

The 2014 City Budget includes only one significant staffing change. A confidential secretary will be added to the staff of the Human Resources Division. Currently, a number of projects and technology initiatives that would update the city's personnel and benefits administration processes have been held in abeyance for lack of staff resources to undertake them. The addition of a confidential secretary (3/4-time) to the Human Resources Division will permit the reassignment of functions across the division so as to enable the backlog of work to be addressed.

### **Revenue Projections for 2014**

Total revenues projected for 2014 are \$334.4 million. This is \$5.3 million or 1.6% lower than the budgeted 2013 amount. The decrease in total revenues is attributable to two items. First, the 2013 budget included \$10.8 million of grant money pledged by the State of Illinois to support the construction of the new main library building. Similar grant revenues will not be received by the city in 2014. Second, the last annual installment of incremental property taxes associated with Tax Increment Financing (TIF) District #2 (Farnsworth) were budgeted as \$8.5 million in revenue in 2013. TIF District #2 was dissolved on December 31, 2013.

The primary General Fund revenue sources are sales taxes, income taxes, and property taxes. The city receives the equivalent of a 1% sales tax from the proceeds of a statewide sales tax that is distributed based upon point of sale by the Illinois Department of Revenue. During 2014, we project that *state-shared sales tax revenue* will be \$21.1 million. This is approximately 2.0% more than the 2013 estimated actual amount. Given that the strength of the national and regional economic recovery remains somewhat unclear and this revenue source has shown little growth over the past few years, we believe that it is prudent to be conservative with this key revenue estimate. The graph below presents the trend in state-shared and home-rule sales tax since 2006.



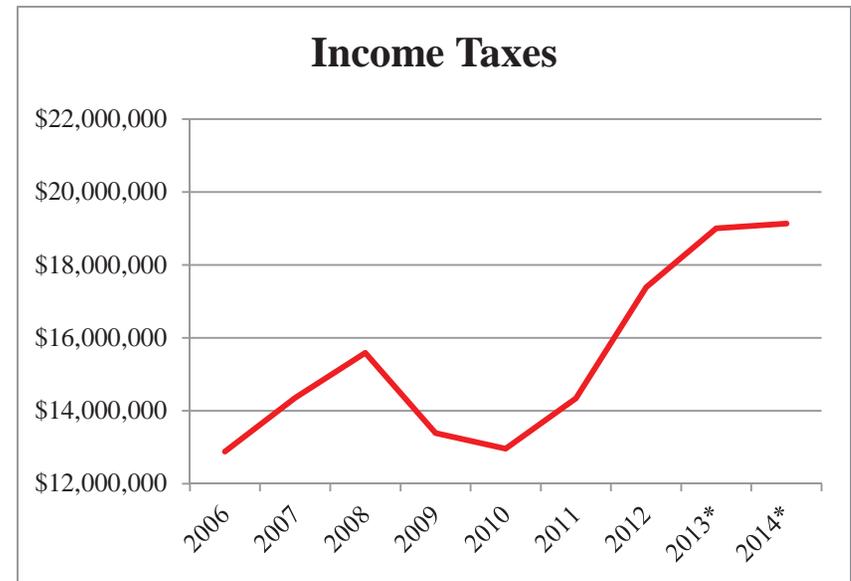
\*2013 and 2014 amounts are projected.

The city also has a *home-rule sales tax* in place. It is imposed at a rate of 1.25% generally upon all retail goods except motor vehicles, food, and drugs. For 2014, we have budgeted this revenue source at \$19.8 million. The trend in this revenue source generally parallels the trend in state-shared sales taxes. Therefore, our 2014 projection for home-rule sales taxes assumes that revenues will increase by 2.0% over the estimated actual amount for 2013. Extending past practice on the allocation of home-rule sales tax revenue across selected city funds, the allocation for 2014 will be:

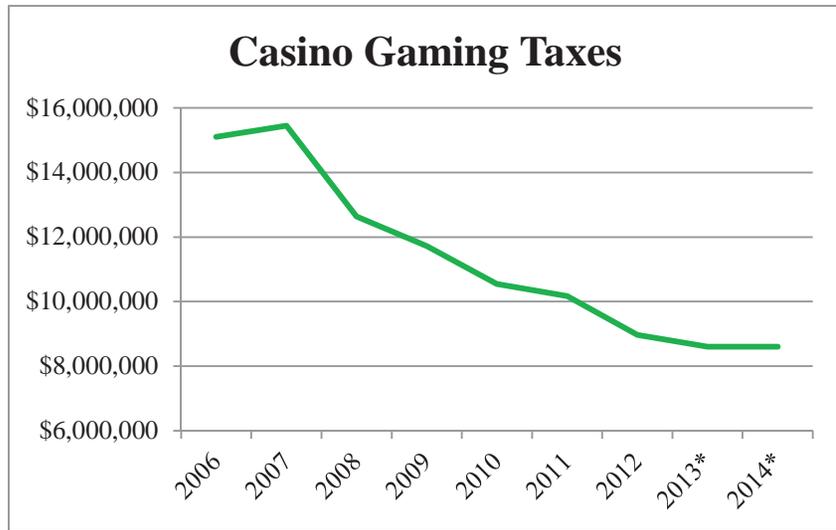
<u>Fund</u>	<u>Amount</u>	<u>Allocation Percentage</u>	<u>Allocation Purpose</u>
General	\$11,530,000	58.4%	General governmental operations
Capital Improvements A	3,870,000	19.6%	Capital projects
Motor Vehicle Parking Systems	400,000	2.0%	System subsidy
SHAPE	<u>3,950,000</u>	<u>20.0%</u>	Public safety projects
Total	<u>\$19,750,000</u>	<u>100.0%</u>	

With the exception of a few relatively minor grants that the city receives from the State of Illinois, the city's ability to deliver core municipal services is not directly affected by the financial condition of the state government. However, because *income taxes* are distributed by the state based upon a statewide per capita formula, the state's economy does affect the income tax revenues of the city. We estimate that those revenues will be \$19.1 million in 2014, a slight increase from the \$19.0 million estimated actual figure for 2013. Our 2014 estimate is based upon the distribution forecast of the Illinois Municipal League. The 2010 census recognized an increase in Aurora's population from 164,681 to 197,899. The impact of the population increase was first seen in income tax revenues beginning in mid-2011.

\*2013 and 2014 amounts are projected.



**Property taxes** (from the 2013 tax levy) are expected to generate a total of \$65.6 million in 2013 for the city (excluding the library levy), compared to \$64.7 million in 2012. The levy for the General Fund, to provide resources for basic municipal services, will decrease from \$41.6 to \$40.9 million. However, pursuant to state law and actuarial valuations, the levies for the city’s pension funds will increase by a combined total of \$1.6 million. As in the prior eight years, the 2013 property tax levy will include a \$4.0 million component to help pay the debt service on general obligation bonds issued to finance the construction of the new police headquarters. In addition, \$9.3 million will be levied to support the operations of the Aurora Public Library (including library debt service).



**Casino gaming taxes**, generated from Aurora’s riverboat casino are projected to be \$8.6 million in 2014. This is the same amount expected to be received in 2013 and considers the impact of a new casino that opened in Des Plaines, Illinois during 2011. Gaming taxes are deposited into a separate special revenue fund of the city and used primarily for debt service abatement, economic development initiatives and certain non-core services.

Gaming taxes have proven to be a revenue source that can vary significantly from year to year. Over the past ten years, casino gaming taxes has been affected by tax law changes, an indoor smoking ban in public places, economic downturns, and the opening of other casinos in Illinois.

\*2013 and 2014 amounts are projected.

Two increases are included in the projections:

- **Water and Sewer Service Fee.** An aggregate water and sewer rate increase of approximately 5%, to be effective July 1, 2014, is taken into account. This water and sewer rate increase is in keeping with the city’s policy of imposing moderate increases on an annual basis so as to avoid large increases at irregular intervals. The rate change will offset increases in the cost of operating the water and sanitary sewer system and provide continued funding for water/sewer-related capital projects.
- **Golf Fees.** The Golf Fund budget reflects a range of modest increases in various classifications of greens fees. Periodic increases will be necessary so that sufficient revenues are available to pay the debt service on revenue bonds that the city issued in 2000 to fund the renovation of the Phillips Park Golf Course. The increases will ensure that the renovation project will pay for itself. Even with the increases, golfing at the City of Aurora’s courses will remain a bargain compared to the cost of golfing at comparable courses in the area.

### **Distinguished Budget Presentation Award**

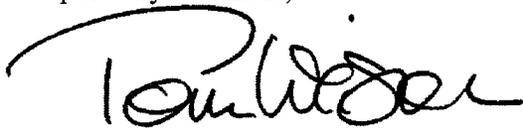
The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Aurora, Illinois, for its annual budget for the fiscal year beginning January 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

### **Conclusion**

Preparation of the budget is a long and arduous task. I would like to thank all of the city staff members who participated in the preparation of the 2014 budget. Special recognition is in order for Chief Financial Officer/City Treasurer Brian Caputo, Chief Management Officer Carie Anne Ergo, Assistant Director of Finance Stacey Hamling, and Budget Analyst Silvia Cisneros who were at the center of the budget development and production process this year.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Tom Weisner". The signature is fluid and cursive, with a large initial "T" and "W".

Thomas J. Weisner  
Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

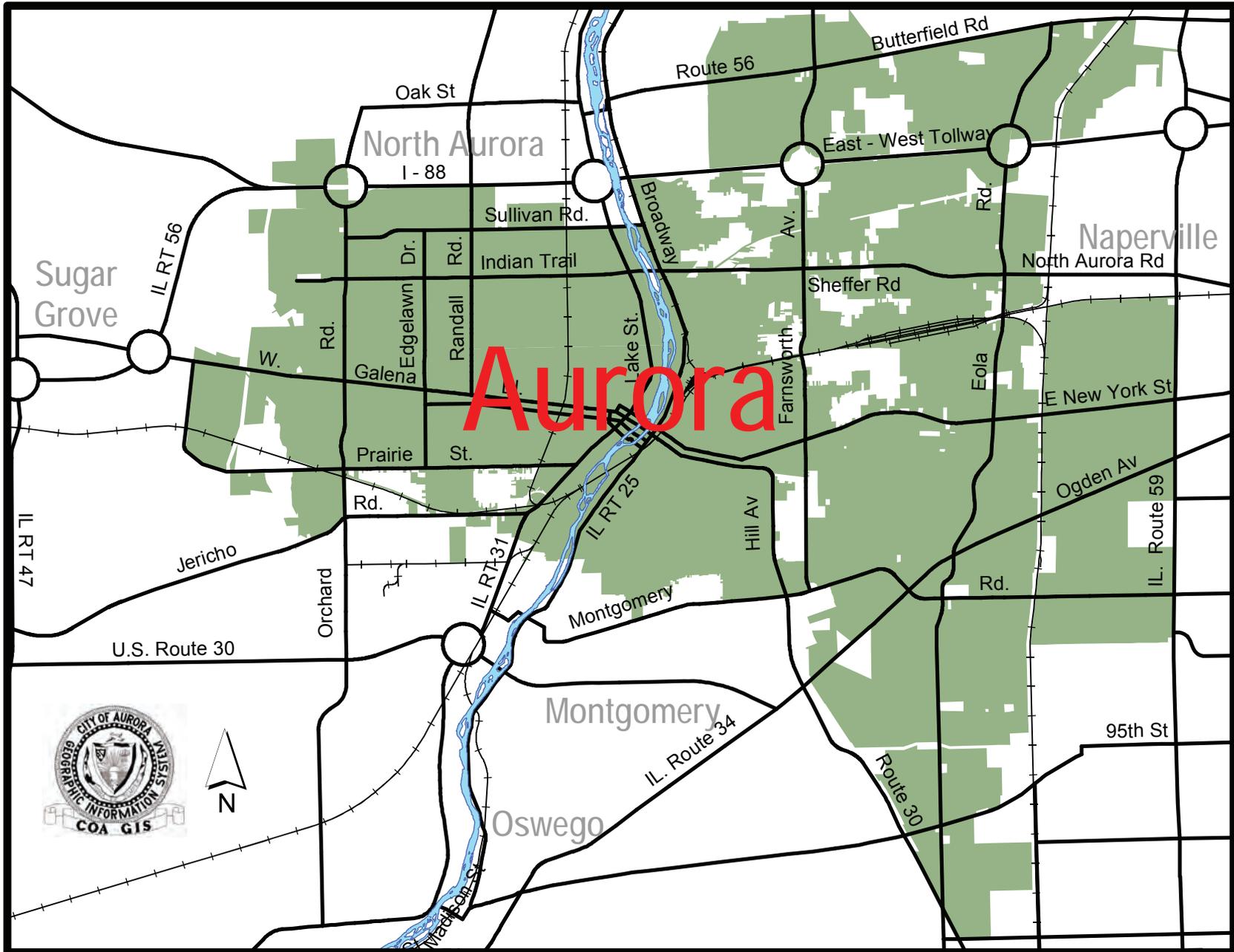
**City of Aurora  
Illinois**

For the Fiscal Year Beginning

**January 1, 2013**

Executive Director

# CITY OF AURORA, ILLINOIS 2014 BUDGET - LOCAL MAP



SOURCE: MIS DIV. CITY OF AURORA, AURORA, IL., 2014

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
HISTORICAL SUMMARY**

The City of Aurora is located approximately 36 miles west of Chicago, Illinois, on the Fox River. Aurora was settled by two brothers, Joseph and Samuel McCarty, in 1834. The men were drawn to the area by a narrow point in the river and a natural water fall that afforded the opportunity to obtain water power. At the time, Potawatomi Indians inhabited the area. A tribe led by Chief Waubonsie had its village on the west side of the Fox River about one mile north of Aurora's current downtown. The tribe was peaceful and friendly. However, about the time of McCarty's arrival, the United States Government purchased the Potawatomi's land and Chief Waubonsie relocated his tribe west of the Mississippi River.

Spurred by the availability of farmland, the opportunities created by the Fox River, and a stagecoach route, communities on both sides of the Fox River in present-day Aurora grew quickly. By 1848, the communities had reached a combined population of more than 1,000. On February 12, 1849, the Illinois legislature granted a charter for the Aurora Branch Railroad. This line, completed in 1850, extended north and connected with the Chicago and Galena Union Railroad line that, in turn, ran into Chicago. In 1864, a track was laid from Aurora directly to Chicago through Naperville. The railroads further accelerated Aurora's growth.

In 1837, the settlement on the east side of the river that had been known as McCarty Mills took the name of Aurora, and incorporated in 1845. The settlement on the west side of the Fox River was incorporated as West Aurora in 1854. On February 11, 1857, the Village of Aurora and the Village of West Aurora combined and incorporated as the City of Aurora. The first mayor of the City of Aurora was Benjamin F. Hall, a banker. The first city hall building was constructed on Stolp Island, a tract of land located in the Fox River between the east and west sides of the city. The site was considered to be neutral soil by the two formerly separate communities.

In 1881, Aurora became the first city in the United States to use electric streetlights to light its streets. By virtue of this initiative, Aurora became known as the "City of Lights."

Numerous sites in Aurora are on the National Register of Historic Places. Among the most prominent are the Chicago, Burlington, and Quincy Roundhouse and Locomotive Shop ("the Roundhouse") and the Grand Army of the Republic Memorial Hall (GAR) building. The Roundhouse is the oldest limestone roundhouse in the United States and is currently the home of the Two Brothers Roundhouse -- an expansive restaurant, brewery, and banquet facility. The GAR Memorial Hall building is now operating as a museum and displays military and other historical artifacts, to include those from the Civil War period.

The Latin meaning of the word "Aurora" is the rising light of morning or the dawn, and is the name of the Roman Goddess of Dawn.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
COMMUNITY PROFILE**

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Date of Incorporation	February 11, 1857
Form of Government Ten aldermen elected from one of ten wards and two elected at-large. Four year terms.	Mayor-Council
Geographic Location	36 miles west of Chicago
Area	46 Square Miles
Overlapping Taxing Districts Counties	Kane County DuPage County Kendall County Will County
Townships	Aurora Township Sugar Grove Township Batavia Township Naperville Township Winfield Township Oswego Township Wheatland Township
Park Districts	Batavia Park District Fox Valley Park District Sugar Grove Park District Oswego Park District
Junior College Districts	DuPage District #502 Waubonsee District #516

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
COMMUNITY PROFILE**

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School Districts	Batavia District #101 West Aurora District #129 East Aurora District #131 Indian Prairie District #204 Kaneland District #302 Oswego District #308
Population (a)	197,899
Miles of Streets (Center Lane Miles)	574
Miles of Sanitary Sewers	323
Miles of Storm Sewers	712
Miles of Combination Sewers	167
Number of Water and Sewer Service Accounts	48,604
Total Annual Pumpage (Gallons)	6.0 Billion
Daily Pumpage Capacity (Gallons)	40.5 Million
Daily Storage Capacity (Gallons)	23.76 Million
Insurance Services Office Rating	2
Public Schools	
Elementary Schools	45
Middle Schools	17
Senior High Schools	8
Illinois Mathematics & Science Academy	1
Community College	1
College – Private	2
University – Private	1

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
COMMUNITY PROFILE**

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Library Services		
Number of Libraries		4
Number of Books and Audio Visual Materials		560,797
Number of Registered Borrowers		108,184
Police Stations		1
Fire Stations		9
Recreation Facilities (City-Operated)		
Number of Parks		16
Number of Playgrounds		12
Park Area in Acres		476
Employment by Industry (b)	<u>Number</u>	<u>Percent</u>
Educational Services, Health Care, and Social Assistance	16,718	17.87%
Manufacturing	15,771	16.85%
Professional, Scientific, Management, Administrative, and Waste Management Services	13,510	14.44%
Retail Trade	10,970	11.72%
Arts, Entertainment, Recreation, Accommodation, and Food Services	8,075	8.63%
Finance, Insurance, and Real Estate; Rental and Leasing	7,290	7.79%
Transportation, Warehousing, and Utilities	5,290	5.65%
Construction	4,637	4.96%
Wholesale Trade	3,746	4.00%
Other Services, except Public Administration	3,326	3.55%
Public Administration	2,421	2.59%
Information	1,601	1.71%
Agriculture, Forestry, Fishing, Hunting, and Mining	215	0.23%
Total	<u>93,570</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
COMMUNITY PROFILE**

Employment by Occupation (b)	Number	Percent
Management, Business, Science, and Arts Occupations	29,356	31.37%
Sales and Office Occupations	23,881	25.52%
Production, Transportation, and Material Moving Occupations	18,527	19.80%
Service Occupations	15,900	16.99%
Natural Resources, Construction, and Maintenance Occupations	5,906	6.31%
Total	<u>93,570</u>	<u>100.00%</u>

Distribution of Family Incomes (b)

Income	Number of Families	Percent	Number of Households	Percent
Under \$10,000	1,581	3.48%	2,656	4.34%
\$10,000 to \$14,999	1,259	2.77%	1,992	3.26%
\$15,000 to \$24,999	3,662	8.05%	5,178	8.47%
\$25,000 to \$34,999	4,091	9.00%	6,446	10.54%
\$35,000 to \$49,999	6,146	13.52%	8,549	13.98%
\$50,000 to \$74,999	8,018	17.64%	11,110	18.17%
\$75,000 to \$99,999	6,517	14.33%	8,686	14.21%
\$100,000 to \$149,999	7,823	17.21%	9,461	15.48%
\$150,000 to \$199,999	3,381	7.44%	3,673	6.01%
\$200,000 or more	2,986	6.57%	3,384	5.54%
Total	<u>45,464</u>	<u>100.00%</u>	<u>61,135</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
COMMUNITY PROFILE**

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Elections

Number of Registered Voters	84,156
Number of Votes Cast in April 2013 Municipal Election	9,371
Percentage of Registered Voters Voting in Last Municipal Election	11.1%

Top Ten Taxpayers (c)

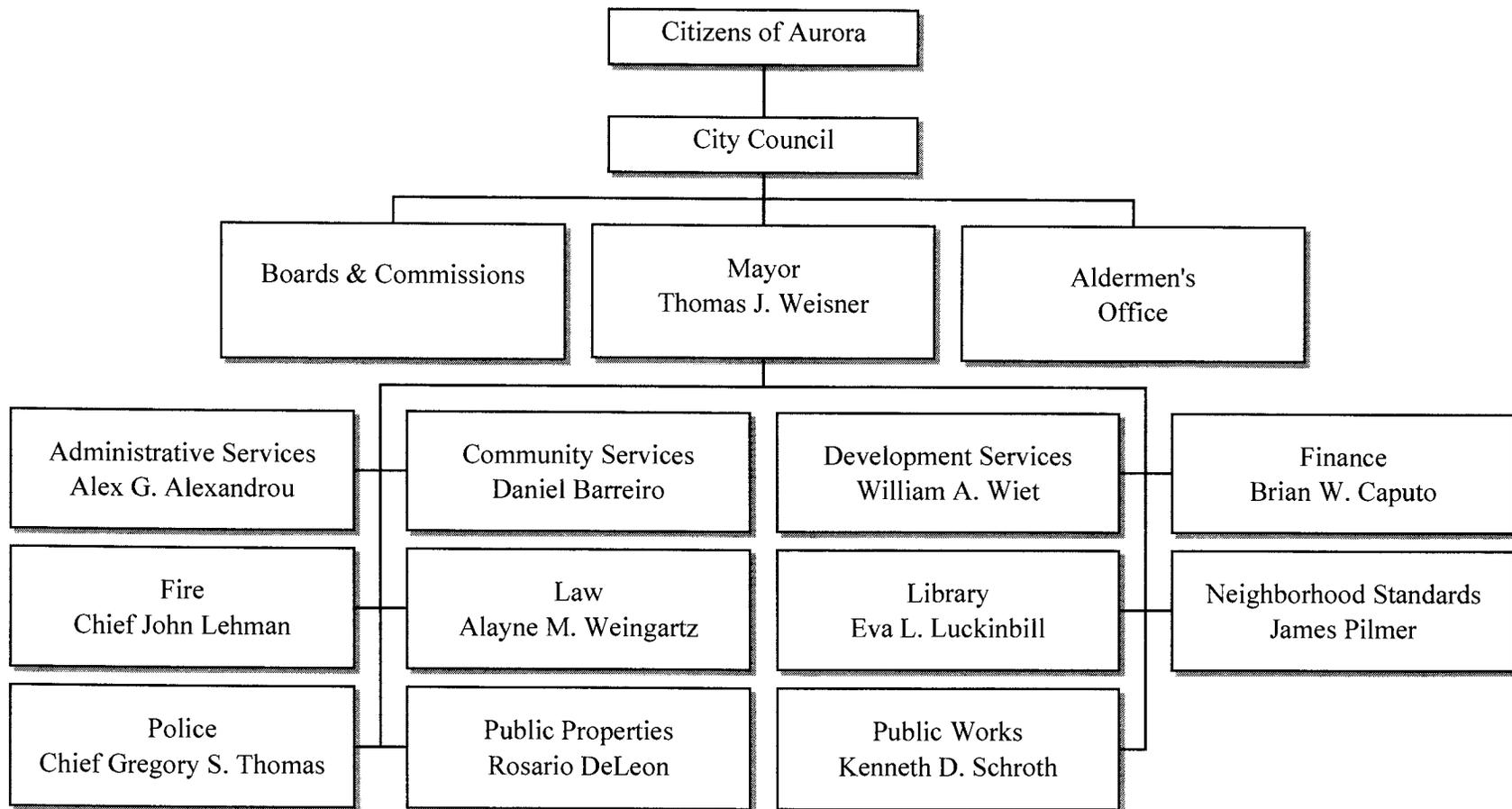
<u>County</u>	<u>Taxpayer Name</u>	<u>Business Service</u>	<u>2012 EAV</u>
Kane	Simon/Chelsea Chicago Development, LLC	Real Estate	\$43,833,612
DuPage/Kane	Liberty Illinois LP	Real Estate	\$35,823,623
DuPage	Westfield Shoppingtown	Shopping Center	\$32,591,040
Kane	Toyota Motor Sales, U.S.A., Inc.	Automotive	\$25,090,163
Kane	Aurora Industrial Holding Company LLC	Real Estate	\$18,667,454
DuPage	AIMCO	Apartments	\$14,144,440
DuPage	Amli at Oakhurst LLC	Residential Property	\$12,222,010
DuPage	Reliant Energy Aurora LP	Industrial Property	\$8,633,020
DuPage	Fox Valley Villages LLC	Real Property	\$7,684,430
Kane	Wal-Mart Real Estate Business Trust	Trust	\$7,582,577
Total			\$206,272,369
Ten Largest Taxpayers as a Percent of the City's 2012 EAV (\$3,251,499,874)			6.34%

Notes

- (a) Source: U.S. Census Bureau, 2010 Census.
- (b) Source: U.S. Census Bureau, 2010-2012 American Community Survey.
- (c) Source: DuPage and Kane Counties. Kendall and Will Counties have been excluded since they consist of approximately 10% of the city's 2012 EAV.

All other data obtained from City of Aurora records.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
ORGANIZATION CHART**



## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget serves as a communications device, policy document, operations guide, and financial plan. As a communications device, it contains information pertaining to key issues facing the city, priorities of the city administration, major initiatives for the coming year, accomplishments of prior years, and more. As a policy document, it articulates and reflects major financial policies of the city. As an operations guide, it serves as the city's spending plan and indicates the level of services to be provided. As a financial plan, it includes information relative to debt service, revenue estimates and requirements, and future projects and needs.

The city's budget process spans over nine months and consists of many steps. A descriptive summary of the budget process is provided below. The budget calendar for the city is also included at the end of this section.

### **The Annual Budget**

The city's fiscal year begins January 1st and ends December 31st. The city establishes annual budgets for all of its funds except the Working Cash Fund and agency funds. The city budget includes both revenues and expenditures.

The budget is prepared using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when earned provided that they are both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed.

The city prepares its annual financial statements in accordance with generally accepted accounting principles (GAAP). GAAP are uniform minimum standards and guidelines for financial accounting and reporting. The primary authoritative body on the application of GAAP for state and local

governments is the Governmental Accounting Standards Board. With respect to city budgeting, the primary difference between GAAP and the basis of budgeting is seen in the treatment of transactions in the proprietary funds and the pension funds. Under GAAP, those funds are accounted for on the accrual basis of accounting. A definition of the accrual basis of accounting is presented in the glossary. However, the recording of capital asset purchases illustrates one of the most significant differences between the budgetary (modified accrual) basis and the accrual basis. Under the city's budgetary basis, capital asset acquisitions in the proprietary funds are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets acquired through the proprietary funds are recorded as assets and depreciated over the length of their useful lives.

In Illinois, municipalities may conduct their financial operations within one of two alternative frameworks: the appropriations system (65 Illinois Compiled Statutes 5/8-2-9) or the budget system (65 Illinois Compiled Statutes 5/8-2-9.1 through 9.10). The budget system is a more flexible system as it permits a municipality to adjust its annual financial plan more easily as circumstances require. Since January 1, 2000, the city has operated under the budget system.

The Aurora City Code requires that the Mayor submit a proposed city budget for the upcoming fiscal year to the City Council not later than October 15th. The Chief Financial Officer/City Treasurer, in his capacity as the city's budget officer, is responsible for compiling the proposed budget. In conjunction with the compilation of the budget, the City Code requires that the Chief Financial Officer/City Treasurer present to the City Council revenue estimates and an estimated property tax levy for the upcoming fiscal year not later than September 15th. State law requires that a municipality operating under the budget system adopt its annual budget prior to the start of the fiscal year to which it pertains.

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget process begins with the Finance Department's development of budget workbooks during the first quarter of the year. Budget workbooks provide budgetary guidance to the city staff and examples of various forms and formats that must be used when a departmental or divisional budget request is submitted. After a budget kick-off informational meeting in the early spring, the city staff begins work on their budget requests for the upcoming year.

In developing their budget requests, departments and divisions separately consider a) the costs of maintaining current services and programs and replacing equipment and vehicles that are on hand, and b) the resources necessary to introduce new services and programs, expand the city's equipment and vehicle inventory, and undertake major capital projects. Costs associated with maintaining current service levels and replacing equipment and vehicles are considered part of the "base budget." Requests for resources for new services and programs, additional equipment and vehicles, and capital items are articulated in discrete units termed "decision packages." Requests for new capital items are actually submitted in the form of a special type of decision package: a capital project request.

Capital project requests are initially considered during the development of the city's Capital Improvement Plan as discussed below. However, requests for capital projects for the upcoming budget year must be evaluated for funding in the regular budget process.

Departments submit their budget requests to the Finance Department in the late spring. After the Finance Department compiles and organizes the budget requests, the Mayor meets with department heads to discuss their budget requests. The Mayor generally holds the budget review meetings in the early summer. The Mayor may adjust the budget requests based upon his findings during those meetings.

At the conclusion of the Mayor's budget review meetings in the late summer, the Finance Department adjusts budget requests as directed by the Mayor and

produces the proposed budget. The Mayor submits his proposed budget to the City Council, after which it is referred to the City Council's Finance Committee.

The Finance Committee, composed of three aldermen, reviews the proposed budget during a series of public meetings. The committee calls members of the city staff to appear to discuss and provide additional information on their portions of the proposed budget. The Finance Committee may recommend changes to the proposed budget by a majority vote. When the Finance Committee completes its review, typically in mid-autumn, it recommends approval of the proposed budget to the Committee of the Whole. The Committee of the Whole consists of the Mayor and all 12 aldermen (including two aldermen-at-large). At a meeting of the Committee of the Whole, the Chair of the Finance Committee reports on the proposed budget. If the Committee of the Whole recommends approval, the proposed budget is referred to the City Council for final approval.

State law requires that a public hearing be conducted prior to the adoption of the budget. Notice of this hearing must be published in a newspaper of general circulation in the city. A majority vote of a quorum of the City Council is required for adoption of the budget. The adopted budget must be filed with the clerks of the counties in which the city is located.

As stated above, the budget system is a more flexible system than the appropriation system. The major feature of the budget system that makes it more flexible is administrative budget transfers. Pursuant to state law and the City Code, the Chief Financial Officer/City Treasurer may transfer amounts between expenditure accounts within a departmental budget or between expenditure accounts within a fund without departmental segregation. The Mayor's approval is required to transfer amounts between expenditure accounts of different departments. Administrative budget transfers between the accounts of different funds are not permitted. Total budgeted expenditures in a fund may only be increased by a budget amendment approved by a two-third's vote of a quorum of the City Council.

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The legal level of budgetary control is the department level or, where no departmental segregation of a fund exists, the fund level.

### **The Capital Improvement Plan**

The city's Capital Improvement Plan (CIP) reflects a ten-year projection for a wide variety of capital projects, to include infrastructure. The CIP is a stand-alone document but it impacts upon the budget. For a project to be included in the CIP, it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. (Motor vehicles and equipment are excluded from the CIP.) The city groups the CIP projects into nine functional categories: Airport, Downtown, Economic Development, Facilities, Neighborhood Redevelopment, Stormwater Management, Recreation, Transportation, and Water and Sewer projects. The CIP is largely comprised of a collection of individual project summary sheets. The project summary sheet for a project includes its name, description, justification, estimated cost, potential revenue sources, and anticipated annual impact upon the operating budget.

CIP projects proposed by city departments are evaluated by the city's Board of Local Improvements (BOLI). The BOLI consists of the Mayor or his designee, the Director of Public Works/City Engineer, the Director of Public Properties, the Chief Development Services Officer and the Chief Financial Officer/City Treasurer. The city's two aldermen-at-large also sit on the board as non-voting members.

As stated above, the capital project requests are initiated through the budget process. However, in general, development of the CIP is less constrained than the development of the budget because the city makes no binding commitment to fund projects that are included in the CIP. Yet, those projects programmed for the first year of the CIP (i.e., the upcoming budget year) are

most closely scrutinized by the BOLI because their funding must be addressed in the current year's budget process.

### **Other Planning Processes Impacting Upon City Budgeting**

**Strategic Plan.** The Strategic Plan is a comprehensive program of major goals (referred to as "Wildly Important Goals" or "WIGs") for the city as a whole. The achievement of many of the goals requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the goals outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his functional area. Through the Mayor's review of departmental budget requests, the city ensures that all goals are addressed.

Several other city planning processes are inputs to the Strategic Plan as discussed below.

**Housing and Community Development Consolidated Plan.** This document is the result of the staff's analysis of various data collected and input from area residents. It serves as a visionary statement of what the community should be and as a strategy on how to achieve it. The plan promotes activities for housing and community development that are designed to benefit low- and moderate-income residents.

The Consolidated Plan is an input to the Neighborhood Revitalization Plan. Those issues addressed in the Consolidated Plan that are not reflected in the Neighborhood Revitalization Plan are considered separately in the city's strategic planning process. Ultimately, Consolidated Plan items that the city has approved for funding are budgeted in the city's Community Development Block Grant Fund.

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

### ***Neighborhood Revitalization Plan (Neighborhood Planning Initiative).***

This document reflects the findings of the Aurora Community of Neighborhoods, a consortium of the leadership of 11 neighborhood organizations, after their examination of the needs of the city's older neighborhoods. The plan includes a number of programs and capital projects that the city will consider undertaking in the coming years.

Some of the major goals articulated in the Neighborhood Revitalization Plan include:

- Rehabilitate homes in Aurora in those cases where the homes do not satisfy City Code requirements.
- Strengthen the community-oriented policing program.
- Improve traffic flow and control.
- Improve the coordination of city services that impact upon the quality of life of Aurora residents.

The Neighborhood Revitalization Plan is considered in the development of the city's Strategic Plan.

***Master Plan for Downtown Aurora.*** This document, adopted by the City Council in 2006, outlines a ten-year program and long-term vision for redeveloping Aurora's downtown. The plan calls for the addition of 300,000 to 500,000 square feet of new retail space, the construction of 2,500 residential units, and the injection of \$700 million of private investment. The Master Plan for Downtown Aurora has impacted upon the project plans for Tax Increment Financing Districts #1, #3, #5, and #6. It is also considered in the development of the city's Strategic Plan.

***Tax Increment Financing District #1 (Downtown) Project Plan.*** This document outlines a redevelopment program for the city's downtown. The major goals of the plan are to:

- Retain and expand existing businesses.
- Promote redevelopment using permissible incentives.
- Redevelop certain viable, existing building inventory.
- Construct certain public improvements to complement redevelopment.

TIF District #1 expires on December 2, 2021.

The TIF District #1 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #1 Fund (Fund 231) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #3 (RiverCity) Project Plan.*** This document outlines a redevelopment program for a 40-acre area of the city located just south of the downtown. The goals of the plan are similar to those expressed in the TIF District #1 Project Plan.

TIF District #3 expires on September 26, 2023.

The TIF District #3 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #3 Fund (Fund 233) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #5 (West River Area) Project Plan.*** This document outlines a redevelopment program for a 207-acre area on the west side of the Fox River and just north of the city's central downtown. The major goals of the plan are to:

- Promote the redevelopment of property in and around the downtown.
- Improve existing infrastructure including sidewalks, crosswalks, and streetscape.

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

- Provide for the necessary site preparation, grading, and excavation of property as a means to promote more modern land uses.
- Increase the city's property tax and sales tax bases.
- Identify economically viable reuse opportunities for adjacent downtown parcels in a manner to promote mixed-use development.
- Remediate environmental hazards.

TIF District #5 expires on April 24, 2030.

The TIF District #5 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #5 Fund (Fund 235) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #6 (East River Area) Project Plan.*** This document outlines a redevelopment program for a 530-acre area on the east side of the Fox River and just north of the city's central downtown. The major goals of the plan are the same as those for TIF District #5.

TIF District #6 expires on April 24, 2030.

The TIF District #6 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #6 Fund (Fund 236) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #7 (West Farnsworth) Project Plan.*** This document outlines a development program for a 158-acre area of the city generally located northwest of Interstate Route 88 and Farnsworth Avenue. The major goals of the project plan are to:

- Encourage mixed-use commercial, retail, and industrial development.
- Foster the replacement, repair, and/or improvement of infrastructure.

- Develop the area's traffic system to improve accessibility.
- Coordinate redevelopment activities.

TIF District #7 expires on November 22, 2034.

The TIF District #7 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #7 Fund (Fund 237) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #8 (East Farnsworth) Project Plan.*** This document outlines a development program for a 43-acre area of the city generally located east of Farnsworth Avenue between Interstate Route 88 and Bilter Road. The major goals of the project plan are to:

- Reduce or eliminate impediments to redevelopment.
- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance of the area.

TIF District #8 expires on November 22, 2034.

The TIF District #8 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #8 Fund (Fund 238) or an associated bond proceeds (capital projects) fund.

***Water Master Plan.*** This plan anticipates the water needs of the city through 2016. It forecasts population growth and system infrastructure components needed to meet increased water demand and water quality requirements. The primary goal of the plan is to develop a ten-year capital improvements program with estimated costs to address the following needs:

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

- Develop new sources of water (e.g., new deep wells).
- Maintain and improve the Water Treatment Plant's capabilities.
- Increase the city's water storage capacity and improve the distribution system.

The Water Master Plan is an input to the CIP. Approved projects are ultimately budgeted in the Water & Sewer Fund (Fund 510).

***Storm & Sanitary Sewer Priority Plan.*** This document reflects a 20-year program of storm and sanitary sewer improvements. The major goals of the plan are:

- Rehabilitate sanitary sewers throughout the city.
- Eliminate the infiltration of stormwater into the sanitary sewers.
- Separate the existing combined sanitary and storm sewers.

The Storm & Sanitary Sewer Priority Plan is an input to the CIP. Approved projects are ultimately budgeted in the Stormwater Management Fee Fund (Fund 280) or the Water & Sewer Fund (Fund 510).

***Airport Transportation Improvement Proposals.*** This is a five-year plan for infrastructure improvement projects to be undertaken at the Aurora Municipal Airport. The major goals of the plan are:

- Increase the capacity and maintain the safety of the airport.
- Increase the attractiveness of the airport for corporate uses.

Airport Transportation Improvement Proposals are an input to the CIP. Approved projects are ultimately budgeted in the Airport Fund (Fund 504).

***Library Strategic Plan.*** This plan considers the anticipated demands for library services with respect to programs and facilities. Major goals of the plan are:

- Renovate or replace the Main Library. (In progress)
- Meet the library services needs of residents in the northeast and southeast portions of the city with an additional service point.
- Replace or update technology-based services regularly.

The Library Strategic Plan is an input to the CIP. Approved projects are ultimately budgeted in the Library Fund (Fund 210), the Library Capital Projects & Technology Fund (Fund 310), or an associated bond proceeds (capital projects) fund.

A schematic of the flow of the city's planning processes follows.



**CITY OF AURORA, ILLINOIS  
BUDGET PLANNING CALENDAR  
2014 AND 2015**

2014 Date	Action	2015 Date
3/21/2013	Budget Kick-Off. (Distribution of budgeting materials to departments.)	3/21/2014
4/18/2013	Departmental base budgets due to Finance Department. (Numerical line-item detail only.)	4/18/2014
4/25/2013	Full departmental budgets due to Finance Department. (Decision packages and line-item justifications.)	4/25/2014
5/15/2013	Finance Department completes preliminary revenue projections.	5/15/2014
6/1/2013 to 7/31/2013	Mayor reviews full departmental budgets in separate meetings with department directors.	6/1/2014 to 7/31/2014
6/15/2013 to 7/31/2013	Finance Department develops proposed Capital Improvement Plan from capital-related decision packages requested by department directors and endorsed by the Mayor.	6/16/2014 to 7/31/2014
10/15/2013	Mayor's proposed City Budget presented to the City Council.	10/14/2014
10/15/2013 to 11/12/2013	Finance Committee reviews proposed City Budget with department directors.	10/14/2014 to 11/12/2014
12/17/2013	City Council holds public hearing on proposed City Budget. City Council adopts City Budget.	12/9/2014
12/17/2013	City Council holds public hearing and adopts real estate tax levy ordinance.	12/16/2014
2/28/2014	City Budget published.	2/28/2015
3/31/2014	Capital Improvement Plan published.	3/31/2015

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
LONG-TERM FINANCIAL POLICIES**

**Budgeting and Revenue Management**

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance of the greater of:
  - a) \$1,000,000 plus 25% of the prior year's corporate property tax levy, or
  - b) 10% of expenditures as originally budgeted for the year.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "balanced" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.
5. Restrict the use of gaming tax revenues to capital projects, general obligation debt service, and non-essential services. Maximize the use of gaming tax revenues for downtown redevelopment purposes.
6. Contribute to the Illinois Municipal Retirement Fund, Aurora Firefighters' Pension Fund, and Aurora Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve a funded ratio of 90% or 100%, as statutorily required, for each fund.
7. Gradually increase annual employer contributions to the Retiree Health Insurance Trust Fund so as to ultimately achieve a funded ratio of 80% for the retiree healthcare plan over the course of several years.
8. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.
9. Update the ten-year Capital Improvement Plan on an annual basis.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
LONG-TERM FINANCIAL POLICIES**

10. Prepare the budget using the modified accrual basis of accounting including the portion of the budget relating to the proprietary funds.
11. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Comprehensive Annual Financial Report.

**Debt Management**

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. Where financing is required to undertake a capital project in a governmental or proprietary activity of the city and specific revenues are associated with that activity, issue revenue bonds rather than general obligation bonds whenever possible to obtain the needed financing.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. Consider the refunding of outstanding debt when a net present value savings of at least 4% can be obtained.

**Cash Management and Investments**

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 110% of the underlying deposits.
2. Deposit on-hand cash not later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Purchase investments on a delivery-versus-payment basis pursuant to competitive bidding.
6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month Treasury Bill.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
LONG-TERM FINANCIAL POLICIES**

7. Place all investment securities with a third-party custodian for safekeeping.

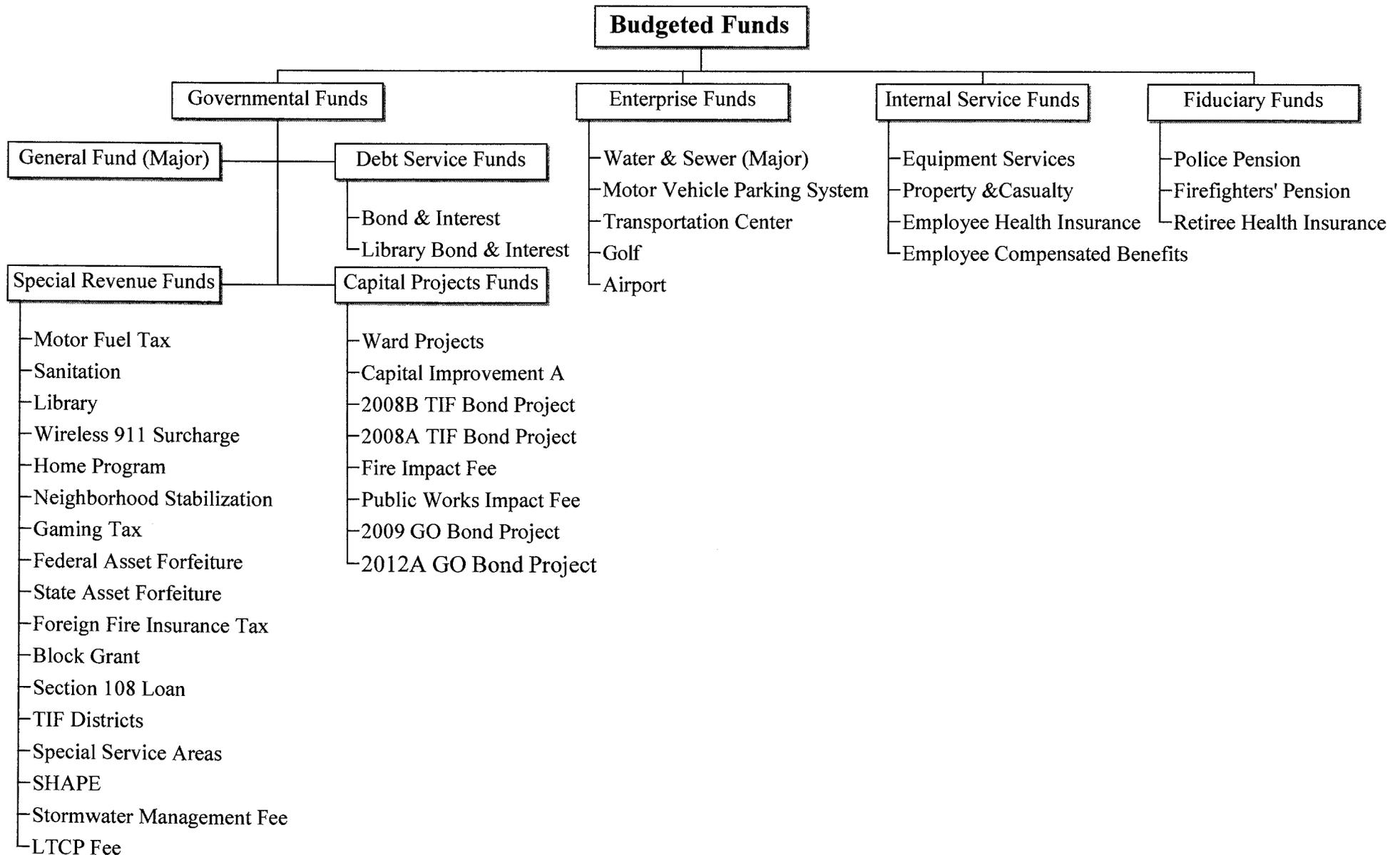
**Purchasing**

1. Conduct a formal competitive bidding process (newspaper publication) for purchases in excess of \$25,000.
2. Conduct an informal competitive quotation process for purchases in excess of \$5,000 up to \$25,000.
3. Obtain City Council approval of all proposed purchases in excess of \$25,000.
4. Publish a semi-monthly “large bill list” summarizing proposed city payments of \$5,000 or more for review by the City Council. The large bill list will also reflect proposed grant payments of any amount.
5. Use purchasing credit cards for small-dollar purchases wherever possible.
6. Issue purchase orders for all but small-dollar purchases and certain other limited categories of purchases.
7. Require the signatures of two responsible, knowledgeable city officials on any request for the issuance of a check for the payment of goods or services provided to the city.

**Accounting and Financial Reporting**

1. Issue a Comprehensive Annual Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$100,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$50,000 or more.
3. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

# CITY OF AURORA, ILLINOIS 2014 BUDGET FUND STRUCTURE



The descriptions of each fund are listed on the subsequent pages.

**CITY OF AURORA, ILLINOIS  
DESCRIPTION OF ACCOUNTING FUNDS**

**GOVERNMENTAL FUND TYPES**

**GENERAL FUND (101)**

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

**SPECIAL REVENUE FUNDS**

Motor Fuel Tax Fund (203). To account for the activities related to street maintenance and construction. Financing is provided by the city's share of state gasoline taxes. State law requires that these gasoline taxes be used for street-related purposes.

Sanitation Fund (208). To account for the expenditure of the city's environmental refuse disposal fee. The fee has been imposed to cover the cost of disposing of unbundled brush, leaves, natural Christmas trees, and recyclables in the community.

Wireless 911 Surcharge Fund (211). To account for the expenditure of fees collected for the purpose of developing and maintaining the capacity to respond to calls for emergency assistance from wireless communication devices.

HOME Program Fund (213). To account for the revenue and expenditures associated with a program designed to expand the supply of decent, affordable housing available to low-income households in

the community by fostering partnerships with nonprofit housing agencies and leveraging private sector participation. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Neighborhood Stabilization Plan Fund (214). To account for the revenue and expenditures associated with a program designed primarily to 1) acquire, rehabilitate, and resell foreclosed homes and 2) purchase and rehabilitate rental units in targeted areas of the city. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Gaming Tax Fund (215). To account primarily for the expenditure of a \$1 admissions tax and 5% wagering tax collected at the Hollywood Riverboat Casino in Aurora.

Asset Forfeiture Fund – Federal (216). To account for monies acquired through the outcome of federal, drug-related criminal cases. Federal law requires that these monies be expended locally in law enforcement efforts.

Asset Forfeiture Fund – State (217). To account for monies acquired through the outcome of state, drug-related criminal cases. State law requires that these monies be expended locally in drug-related law enforcement efforts.

Foreign Fire Insurance Tax Fund (219). To account for the expenditure of a 2% tax on premiums for fire insurance policies covering property in the city that are sold by insurance companies not incorporated in Illinois. Under state law, the City of Aurora must annually appropriate foreign fire insurance tax monies to an administrative board comprised of members of its fire department.

Block Grant Fund (221). To account for the revenue and expenditures associated with the CDBG program. Grant monies are provided by the U.S. Department of Housing and Urban Development to develop urban communities by expanding economic opportunities, and providing decent housing and a suitable living environment. The beneficiaries of the CDBG program must be individuals with low or moderate incomes.

Section 108 Loan Fund (222). To account for a revolving loan program designed to provide resources for expanding businesses and/or locating new businesses in a designated area of the city (primarily on the near east side) and creating jobs within that area. Financing for the program is provided by a "seed loan" from the U.S. Department of Housing and Urban Development. Repayment of the seed loan is also accounted for through this fund.

TIF #1 Downtown Fund (231). To account for revenue and expenditures associated with the city's Tax Increment Financing District #1 in the downtown area.

TIF #3 RiverCity Fund (233). To account for revenue and expenditures associated with the city's Tax Increment Financing District #3 in the area south of the downtown.

TIF #4 Bell-Gale Fund (234). To account for revenue and expenditures associated with the city's Tax Increment Financing District #4 comprised of an industrial park on the west side.

TIF #5 East River Area Fund (235). To account for revenue and expenditures associated with the city's Tax Increment Financing District #5 in the area northwest of the downtown.

TIF #6 East River Area Fund (236). To account for revenue and expenditures associated with the city's Tax Increment Financing District #6 in the area northeast of the downtown.

TIF #7 West Farnsworth Area Fund (237). To account for revenue and expenditures associated with the city's Tax Increment Financing District #7, a 158-acre area, generally located in the vicinity of the intersection of Interstate Route 88 and Church Road.

TIF #8 East Farnsworth Area Fund (238). To account for revenue and expenditures associated with the city's Tax Increment Financing District #8, a 43-acre area, generally located north of Interstate Route 88 and east of the Chicago Premium Outlets Mall.

SSA #14 (Sullivan Road) Fund (251). To account for expenditures for special maintenance of Sullivan Road in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Safety, Health, and Public Enhancement Fund (255). To account for the cost of certain public safety initiatives. Financing is provided by an earmarked 20% of the city's home-rule sales tax revenues.

SSA #24 (Eagle Point) Fund (262). To account for the costs of constructing and maintaining certain improvements in the Eagle Point condominium complex in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #27 (Concord Valley) Fund (263). To account for the costs of constructing and maintaining certain improvements in the Concord Valley subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA One (Downtown) Fund (266). To account for expenditures for projects and programs intended to promote economic development in the city's downtown. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #34 (Oswego) Fund (275). To account for the collection of SSA property taxes paid by property owners in certain areas of the city located in Kendall and Will Counties for debt service on debt certificates issued in 2002 and 2006. The proceeds of the obligations were used to construct two elementary schools in the SSA. Oswego School District 308 operates the schools.

SSA #44 (Blackberry Trail) Fund (276). To account for expenditures for special municipal improvements and maintenance of those improvements in the Blackberry Trail subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Stormwater Management Fee Fund (280). To account for resources for stormwater management projects. Financing is provided by a bi-monthly \$6.90 charge to each residential and business water and sewer service account.

Long-Term Control Plan Fee Fund (281). To account for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency. Financing is provided by a bi-monthly \$3.95 charge to each residential and business water and sewer service account.

## CAPITAL PROJECTS FUNDS

Ward Projects Funds (311 – 320). To account for expenditures for various capital projects in the city's ten wards that are requested by "ward committees" comprised of residents from those wards. A separate fund exists to account for the projects of each ward. Projects include street improvements and the installation of sidewalks and streetlights, as well as other projects locally desired. Financing is provided by interfund transfers from the Gaming Tax Fund and Capital Improvements Fund A.

Capital Improvements Fund A (340). To account for resources to accomplish various capital projects in the city, especially street and building projects. Financing is being provided primarily by a portion of the city's 1.25% home-rule sales tax.

2008B Tax Increment Revenue Bond Project Fund (342). To account for land acquisition, environmental remediation, public infrastructure improvements, and other redevelopment costs associated with the Shodeen residential construction project in TIF District #3. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

2008A Tax Increment Revenue Bond Project Fund (344). To account for land acquisition, environmental remediation, public park improvements, and other redevelopment costs in TIF District #6. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008 and the proceeds of grants awarded by the Illinois Department of Commerce and Economic Opportunity, the Fox Valley Park District, and the Dunham Fund.

Kane/DuPage Fire Impact Fee Fund (345). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kane and DuPage Counties. Financing is provided by development impact fees.

Kendall/Will Fire Impact Fee Fund (346). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kendall and Will Counties. Financing is provided by development impact fees.

Public Works Impact Fee Fund (347). To account for resources to purchase public works equipment for road maintenance and related services. Financing is provided by development impact fees.

2009 General Obligation Bond Project Fund (348). To account for expenditures related to the procurement of a new public safety radio system and other capital improvements. Financing has been provided by the proceeds of general obligation bonds issued in 2009.

### **DEBT SERVICE FUND**

Bond and Interest Fund (401). To accumulate monies for the payment of principal and interest on all general obligation bonds issued by the city.

## **PROPRIETARY FUND TYPES**

### **ENTERPRISE FUNDS**

Airport Fund (504). To account for activities related to the operation of the Aurora Municipal Airport. All activities necessary to provide services at the airport are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Water and Sewer Fund (510). To account for the provision of water and sewer services to residents and businesses of the city. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Motor Vehicle Parking System Fund (520). To account for the provision of public parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to the Stolp Island Parking Garage, 14 surface parking lots, and metered on-street parking are recorded in this fund.

Transportation Center Fund (530). To account for the provision of commuter parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to two surface commuter parking facilities, which are operated by the city along the Metra railroad tracks at Illinois Routes 25 and 59, are recorded in this fund.

Golf Operations Fund (550). To account for all aspects of the operations of two city-owned and -operated golf courses, the Phillips Park Golf Course and the Fox Valley Golf Course.

### **INTERNAL SERVICE FUNDS**

Equipment Services Fund (120). To account for the maintenance and repair of vehicles and large equipment items accomplished by the city's central garage. Financing is provided through charges to the city's operating divisions and departments.

Property & Casualty Insurance Fund (601). To account for the city's property, general liability, and workers' compensation insurance programs. The general liability and workers' compensation programs are essentially self-insured; however, commercial excess insurance is in place. Financing is provided through charges to the city's operating divisions and departments.

Employee Health Insurance Fund (602). To account for the city's employee health insurance program. The city offers two medical plans and a dental plan to its employees. Financing is provided through charges to the city's operating divisions and departments as well as employee contributions.

Employee Compensated Benefits Fund (603). To account for the city's employee compensated benefits program. These benefits include accrued sick leave pay and earned severance. Financing is provided through charges to the city's operating divisions and departments.

### **FIDUCIARY FUNDS**

#### **TRUST FUNDS**

Police Pension Fund (701). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Police Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Firefighters' Pension Fund (702). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Fire Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Retiree Health Insurance Trust Fund (704). To account for the city's retiree health insurance program. The city offers a medical plan and a dental plan to its eligible retirees. Financing is provided through charges to the city's operating divisions and departments, retiree contributions, and investment income.

#### **COMPONENT UNIT**

##### **AURORA PUBLIC LIBRARY**

Library Fund (210). To account for resources dedicated to operating the Aurora Public Library, including the central facility and three

branches. Financing is provided primarily by an earmarked portion of the city's annual property tax levy.

Library Capital Projects and Technology Fund (310). To account for resources to accomplish various capital projects and implement technological advances in the library's central facility and branches.

2012A General Obligation Bond Project Fund (349). To account for expenditures related to the construction of a new main library facility and other capital improvements associated with the municipal library system. Financing has been provided by the proceeds of general obligation bonds issued in 2012.

Library Bond & Interest Fund (410). To accumulate monies for the payment of principal and interest on general obligation bonds issued by the city to finance the construction of capital improvements associated with the municipal library system.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2012				2013				2014			
		Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
10	02 MAYOR'S OFFICE	6	0	0	6.00	7	0	0	7.00	7	0	0	7.00
	04 ALDERMEN'S OFFICE	4	12	0	10.00	5	12	0	11.00	5	12	0	11.00
	07 BOARDS & COMMISSIONS	0	41	0	20.50	0	41	0	20.50	0	41	0	20.50
	Subtotal - Executive	<u>10</u>	<u>53</u>	<u>0</u>	<u>36.50</u>	<u>12</u>	<u>53</u>	<u>0</u>	<u>38.50</u>	<u>12</u>	<u>53</u>	<u>0</u>	<u>38.50</u>
11	02 LAW	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
	Subtotal - Law Department	<u>3</u>	<u>1</u>	<u>0</u>	<u>3.50</u>	<u>3</u>	<u>1</u>	<u>0</u>	<u>3.50</u>	<u>3</u>	<u>1</u>	<u>0</u>	<u>3.50</u>
12	02 ADMINISTRATIVE SERVICES ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	20 HUMAN RESOURCES	3	0	0	3.00	3	0	0	3.00	5	0	0	5.00
	21 CIVIL SERVICE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	30 INFORMATION TECHNOLOGY	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	31 COMMUNICATIONS	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	32 MANAGEMENT INFORMATION SYSTEMS	10	0	0	10.00	10	0	0	10.00	10	1	1	10.75
	33 POLICE TECHNICAL SERVICES	8	0	0	8.00	8	0	0	8.00	8	0	0	8.00
	40 CITY CLERK'S OFFICE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	Subtotal - Administrative Services Department	<u>30</u>	<u>0</u>	<u>0</u>	<u>30.00</u>	<u>30</u>	<u>0</u>	<u>0</u>	<u>30.00</u>	<u>32</u>	<u>1</u>	<u>1</u>	<u>32.75</u>
13	02 COMMUNITY SERVICES ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	3	0	0	3.00
	14 CUSTOMER SERVICE	2	4	0	4.00	2	4	0	4.00	2	4	0	4.00
	30 NEIGHBORHOOD REDEVELOPMENT	4	1	0	4.50	3	1	0	3.50	3	1	0	3.50
	40 COMMUNITY RELATIONS & PUBLIC INFORMATION	5	0	0	5.00	5	0	0	5.00	5	1	0	5.50
	41 SPECIAL EVENTS	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	60 PUBLIC ART	0	1	10	3.00	0	1	0	0.50	0	1	0	0.50
	70 YOUTH & SENIOR SERVICES	1	0	2	1.50	1	0	2	1.50	1	0	2	1.50
	71 YOUTH & SENIOR GRANT SERVICES	0	0	5	1.25	0	0	1	0.25	0	0	1	0.25
	Subtotal - Community Services Department	<u>15</u>	<u>6</u>	<u>17</u>	<u>22.25</u>	<u>14</u>	<u>6</u>	<u>3</u>	<u>17.75</u>	<u>15</u>	<u>7</u>	<u>3</u>	<u>19.25</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2012				2013				2014			
		Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
17	02 NEIGHBORHOOD STANDARDS	0	0	0	0.00	0	0	0	0.00	2	0	0	2.00
	10 CENTRAL SERVICES	6	0	0	6.00	6	0	0	6.00	5	0	0	5.00
	12 COMMUNITY CENTER MAINTENANCE	2	0	0	2.00	0	0	0	0.00	0	0	0	0.00
	15 ELMSLIE BUILDING MAINTENANCE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	16 POLICE HQ CAMPUS MAINTENANCE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	27 PROPERTY STANDARDS	25	1	8	27.50	24	1	8	26.50	24	1	8	26.50
	45 ANIMAL CONTROL	8	1	0	8.50	7	2	0	8.00	7	3	0	8.50
	Subtotal - Neighborhood Standards	<b>44</b>	<b>2</b>	<b>8</b>	<b>47.00</b>	<b>40</b>	<b>3</b>	<b>8</b>	<b>43.50</b>	<b>41</b>	<b>4</b>	<b>8</b>	<b>43.00</b>
18	02 DEVELOPMENT SERVICES ADMINISTRATION	3	0	0	3.00	3	0	0	3.00	4	0	0	4.00
	20 BUILDING & PERMITS	16	1	0	16.50	16	1	0	16.50	16	1	0	16.50
	30 ECONOMIC DEVELOPMENT	3	0	0	3.00	3	0	0	3.00	0	0	0	0.00
	40 PLANNING & ZONING	7	0	0	7.00	7	0	0	7.00	7	0	0	7.00
	Subtotal - Development Services Department	<b>29</b>	<b>1</b>	<b>0</b>	<b>29.50</b>	<b>29</b>	<b>1</b>	<b>0</b>	<b>29.50</b>	<b>27</b>	<b>1</b>	<b>0</b>	<b>27.50</b>
25	02 FINANCE ADMINISTRATION	2	0	0	2.00	3	1	0	3.50	2	1	0	2.50
	21 ACCOUNTING	11	0	0	11.00	12	0	0	12.00	12	0	0	12.00
	22 BUDGETING	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	23 REVENUE & COLLECTION	7	0	0	7.00	7	0	0	7.00	7	0	0	7.00
	26 PURCHASING	4	0	0	4.00	4	0	0	4.00	4	0	0	4.00
	Subtotal - Finance Department	<b>26</b>	<b>0</b>	<b>0</b>	<b>26.00</b>	<b>28</b>	<b>1</b>	<b>0</b>	<b>28.50</b>	<b>27</b>	<b>1</b>	<b>0</b>	<b>27.50</b>
30	33 FIRE	200	0	0	200.00	200	0	0	200.00	200	0	0	200.00
	Subtotal - Fire Department	<b>200</b>	<b>0</b>	<b>0</b>	<b>200.00</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>200.00</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>200.00</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2012				2013				2014			
		Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
35	36 POLICE SERVICES	324	14	35	339.75	325	14	35	340.75	325	14	35	340.75
	37 E911 CENTER	36	0	0	36.00	36	0	0	36.00	36	0	0	36.00
	38 EMERGENCY MANAGEMENT SERVICES	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	Subtotal - Police Department	<u>361</u>	<u>14</u>	<u>35</u>	<u>376.75</u>	<u>362</u>	<u>14</u>	<u>35</u>	<u>377.75</u>	<u>362</u>	<u>14</u>	<u>35</u>	<u>377.75</u>
40	02 PUBLIC WORKS ADMINISTRATION	0	0	0	0.00	0	0	0	0.00	2	0	0	2.00
	20 ELECTRICAL MAINTENANCE	6	0	0	6.00	6	0	0	6.00	6	0	0	6.00
	40 ENGINEERING	22	0	2	22.50	22	0	2	22.50	20	0	2	20.50
	Subtotal - Public Works	<u>28</u>	<u>0</u>	<u>2</u>	<u>28.50</u>	<u>28</u>	<u>0</u>	<u>2</u>	<u>28.50</u>	<u>28</u>	<u>0</u>	<u>2</u>	<u>28.50</u>
44	02 PUBLIC PROPERTIES ADMINISTRATION	3	1	0	3.50	4	0	0	4.00	3	0	0	3.00
	30 MAINTENANCE SERVICES	7	1	5	8.75	7	1	5	8.75	7	1	5	8.75
	40 PARKS & RECREATION	11	0	12	14.00	11	0	12	14.00	11	0	12	14.00
	41 PHILLIPS PARK ZOO	5	1	9	7.75	5	0	9	7.25	5	0	9	7.25
	60 STREET MAINTENANCE	38	0	6	39.50	38	0	6	39.50	38	0	6	39.50
	Subtotal - Public Properties	<u>64</u>	<u>3</u>	<u>32</u>	<u>73.50</u>	<u>65</u>	<u>1</u>	<u>32</u>	<u>73.50</u>	<u>64</u>	<u>1</u>	<u>32</u>	<u>72.50</u>
	<b>GENERAL FUND</b>	<u><b>810</b></u>	<u><b>80</b></u>	<u><b>94</b></u>	<u><b>873.50</b></u>	<u><b>811</b></u>	<u><b>80</b></u>	<u><b>80</b></u>	<u><b>871.00</b></u>	<u><b>811</b></u>	<u><b>83</b></u>	<u><b>81</b></u>	<u><b>870.75</b></u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
AUTHORIZED STAFFING**

NO. DEPARTMENT/DIVISION	2012				2013				2014			
	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
120 4431 EQUIPMENT SERVICES	16	1	0	16.50	16	1	0	16.50	16	1	0	16.50
504 1810 AIRPORT	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
510 4058 WATER PRODUCTION	31	0	0	31.00	31	0	0	31.00	31	0	0	31.00
510 2560 WATER BILLING	11	0	0	11.00	11	0	0	11.00	11	0	0	11.00
510 4063 WATER & SEWER MAINTENANCE	38	0	0	38.00	38	0	6	39.50	38	0	6	39.50
510 4062 WATER METER MAINTENANCE	3	0	0	3.00	3	0	0	3.00	3	0	0	3.00
520 2533 MVPS REVENUE & COLLECTION	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
520 4432 MVPS MAINTENANCE	1	4	0	3.00	1	2	0	2.00	1	0	0	1.00
520 1765 MVPS ENFORCEMENT	2	0	0	2.00	2	0	0	2.00	1	0	0	1.00
530 4433 TRANSIT CENTER - ROUTE 25	3	3	0	4.50	3	3	0	4.50	3	3	0	4.50
530 4434 TRANSIT CENTER - ROUTE 59	3	0	0	3.00	3	0	0	3.00	2	1	0	2.50
550 4442 PHILLIPS PARK GOLF COURSE	3	0	32	11.00	3	0	32	11.00	3	0	32	11.00
550 4443 FOX VALLEY GOLF CLUB	1	0	27	7.75	1	0	27	7.75	1	0	27	7.75
<b>OTHER CITY FUNDS</b>	<b>115</b>	<b>9</b>	<b>59</b>	<b>134.25</b>	<b>115</b>	<b>7</b>	<b>65</b>	<b>134.75</b>	<b>113</b>	<b>6</b>	<b>65</b>	<b>132.25</b>
<b>ALL FUNDS EXCLUDING LIBRARY</b>	<b>925</b>	<b>89</b>	<b>153</b>	<b>1,007.75</b>	<b>926</b>	<b>87</b>	<b>145</b>	<b>1,005.75</b>	<b>924</b>	<b>89</b>	<b>146</b>	<b>1,003.00</b>
10 94 LIBRARY	85	50	38	119.50	86	49	37	119.75	89	47	37	121.75
<b>ALL FUNDS</b>	<b>1,010</b>	<b>139</b>	<b>191</b>	<b>1,127.25</b>	<b>1,012</b>	<b>136</b>	<b>182</b>	<b>1,125.50</b>	<b>1,013</b>	<b>136</b>	<b>183</b>	<b>1,124.75</b>

**Note:** A full-time position counts as one FTE, a part-time position counts as one-half FTE, a seasonal position counts as one-quarter FTE.

**CITY OF AURORA, ILLINOIS**  
**SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND**  
**2014 BUDGET**

<u>FUND</u>	<u>ESTIMATED FUND BALANCE 1/1/2014</u>	<u>2014 BUDGETED REVENUES</u>	<u>2014 BUDGETED EXPENDITURES</u>	<u>2014 BUDGETED EXCESS/ (DEFICIENCY)</u>	<u>PROJECTED FUND BALANCE 12/31/2014</u>
101 GENERAL	22,400,000	151,027,036	152,471,615	(1,444,579)	20,955,421
<b>SPECIAL REVENUE FUNDS</b>					
203 MOTOR FUEL TAX	6,700,000	6,945,200	10,576,200	(3,631,000)	3,069,000
208 SANITATION	400,000	1,800,000	1,950,000	(150,000)	250,000
211 WIRELESS 911 SURCHARGE	8,000,000	1,015,000	925,000	90,000	8,090,000
213 HOME PROGRAM	-	450,000	450,000	-	-
214 NEIGHBORHOOD STABILIZATION	73,000	-	73,000	(73,000)	-
215 GAMING TAX	5,000,000	9,480,000	13,935,450	(4,455,450)	544,550
216 FEDERAL ASSET FORFEITURE	3,200,000	-	1,197,500	(1,197,500)	2,002,500
217 STATE ASSET FORFEITURE	850,000	-	650,500	(650,500)	199,500
218 ASSET SEIZURE FUND	50,000	-	-	-	50,000
219 FOREIGN FIRE INSURANCE TAX	350,000	156,000	155,000	1,000	351,000
221 BLOCK GRANT	300,000	1,222,000	1,522,000	(300,000)	-
222 SECTION 108 LOAN	200,000	102,500	118,800	(16,300)	183,700
231 TIF # 1 - DOWNTOWN	2,500,000	1,770,000	3,910,600	(2,140,600)	359,400
232 TIF # 2 - FARNSWORTH AREA	76,000	-	76,000	(76,000)	-
233 TIF # 3 - RIVERCITY	1,010,000	1,366,000	1,271,700	94,300	1,104,300
234 TIF # 4 - BELL GALE	80,000	48,000	48,000	-	80,000
235 TIF # 5 - WEST RIVER AREA	1,500,000	481,800	1,846,560	(1,364,760)	135,240
236 TIF # 6 - EAST RIVER AREA	925,000	1,351,200	2,182,500	(831,300)	93,700
237 TIF # 7 - W FARNSWORTH AREA	10,800,000	22,800	10,528,750	(10,505,950)	294,050
238 TIF # 8 - E FARNSWORTH AREA	3,900,000	2,000	3,844,950	(3,842,950)	57,050
251 SSA # 14 - SULLIVAN ROAD	70,000	10,000	30,000	(20,000)	50,000
255 SHAPE	3,000,000	3,965,000	6,777,300	(2,812,300)	187,700
262 SSA # 24 - EAGLE POINT	-	38,000	38,000	-	-
263 SSA # 27 - CONCORD	-	16,000	16,000	-	-
266 SSA # ONE - DOWNTOWN	-	270,000	270,000	-	-
275 SSA # 34 - OSWEGO	90,000	1,179,400	1,194,400	(15,000)	75,000
276 SSA # 44 - BLACKBERRY TRAIL	-	33,600	33,600	-	-
280 STORMWATER MGMT FEE	3,900,000	2,605,000	3,478,800	(873,800)	3,026,200
281 LONG-TERM CONTROL PLAN FEE	4,000,000	1,502,000	5,245,000	(3,743,000)	257,000
<b>SPECIAL REVENUE FUNDS</b>	<b>56,974,000</b>	<b>35,831,500</b>	<b>72,345,610</b>	<b>(36,514,110)</b>	<b>20,459,890</b>
<b>CAPITAL PROJECT FUNDS</b>					
311 WARD #1 PROJECTS	210,000	87,900	281,800	(193,900)	16,100
312 WARD #2 PROJECTS	120,000	91,800	192,200	(100,400)	19,600
313 WARD #3 PROJECTS	170,000	75,000	235,800	(160,800)	9,200
314 WARD #4 PROJECTS	90,000	93,300	171,900	(78,600)	11,400
315 WARD #5 PROJECTS	480,000	75,000	543,100	(468,100)	11,900
316 WARD #6 PROJECTS	365,000	98,950	451,300	(352,350)	12,650
317 WARD #7 PROJECTS	130,000	76,125	196,900	(120,775)	9,225
318 WARD #8 PROJECTS	430,000	75,000	495,000	(420,000)	10,000
319 WARD #9 PROJECTS	650,000	75,000	715,500	(640,500)	9,500
320 WARD #10 PROJECTS	60,000	75,000	125,200	(50,200)	9,800

**CITY OF AURORA, ILLINOIS**  
**SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND**  
**2014 BUDGET**

<b>FUND</b>	<b>ESTIMATED FUND BALANCE 1/1/2014</b>	<b>2014 BUDGETED REVENUES</b>	<b>2014 BUDGETED EXPENDITURES</b>	<b>2014 BUDGETED EXCESS/ (DEFICIENCY)</b>	<b>PROJECTED FUND BALANCE 12/31/2014</b>
340 CAPITAL IMPROVEMENTS A	10,500,000	3,998,200	12,640,600	(8,642,400)	1,857,600
342 2008B TIF BOND PROJECT (TIF 3)	1,500,000	1,000	300,000	(299,000)	1,201,000
344 2008A TIF BOND PROJECT (TIF 6)	14,000	-	14,000	(14,000)	-
345 KANE/DUPAGE FIRE IMPACT FEE	1,800,000	35,000	100,000	(65,000)	1,735,000
346 KENDALL/WILL FIRE IMPACT FEE	700,000	5,000	100,000	(95,000)	605,000
347 PUBLIC WORKS IMPACT FEE	150,000	1,000	50,000	(49,000)	101,000
348 2009 GO BOND PROJECT	3,800,000	5,000	3,129,279	(3,124,279)	675,721
<b>CAPITAL PROJECTS FUNDS</b>	<b>21,169,000</b>	<b>4,868,275</b>	<b>19,742,579</b>	<b>(14,874,304)</b>	<b>6,294,696</b>
<b>401 DEBT SERVICE</b>	<b>1,600,000</b>	<b>13,858,200</b>	<b>14,657,800</b>	<b>(799,600)</b>	<b>800,400</b>
<b>PROPRIETARY FUNDS</b>					
120 EQUIPMENT SERVICES	100,000	5,270,175	5,296,175	(26,000)	74,000
504 AIRPORT	400,000	790,900	1,032,451	(241,551)	158,449
510 WATER & SEWER	13,000,000	33,022,950	40,808,720	(7,785,770)	5,214,230
510 WATER & SEWER - BOND PROCEEDS	-	7,500,000	5,678,883	1,821,117	1,821,117
520 MOTOR VEHICLE PARKING SYSTEM	500,000	1,037,000	1,195,757	(158,757)	341,243
530 TRANSIT CENTERS	1,100,000	2,151,000	2,806,366	(655,366)	444,634
550 GOLF OPERATIONS	100,000	2,518,400	2,394,709	123,691	223,691
601 PROPERTY & CASUALTY INSURANCE	1,600,000	5,005,000	4,980,000	25,000	1,625,000
602 EMPLOYEE HEALTH INSURANCE	2,000,000	19,144,813	19,105,708	39,105	2,039,105
603 EMPLOYEE COMPENSATED BENEFITS	200,000	1,300,000	1,348,569	(48,569)	151,431
<b>PROPRIETARY FUNDS</b>	<b>19,000,000</b>	<b>77,740,238</b>	<b>84,647,338</b>	<b>(6,907,100)</b>	<b>12,092,900</b>
<b>TRUST FUNDS</b>					
701 POLICE PENSION	145,000,000	16,941,900	14,016,200	2,925,700	147,925,700
702 FIREFIGHTERS' PENSION	120,000,000	12,964,300	11,260,200	1,704,100	121,704,100
704 RETIREE HEALTH INSURANCE TRUST	28,000,000	10,748,359	9,529,123	1,219,236	29,219,236
<b>TRUST FUNDS</b>	<b>293,000,000</b>	<b>40,654,559</b>	<b>34,805,523</b>	<b>5,849,036</b>	<b>298,849,036</b>
<b>LIBRARY FUNDS</b>					
210 LIBRARY GENERAL	7,500,000	9,116,550	10,160,206	(1,043,656)	6,456,344
310 LIBRARY C.P. & TECHNOLOGY	1,500,000	5,000	-	5,000	1,505,000
349 2012A GO LIBRARY BOND PROJECT	20,000,000	10,000	16,900,700	(16,890,700)	3,109,300
410 LIBRARY BOND & INTEREST	50,000	1,265,500	1,265,500	-	50,000
<b>LIBRARY FUNDS</b>	<b>29,050,000</b>	<b>10,397,050</b>	<b>28,326,406</b>	<b>(17,929,356)</b>	<b>11,120,644</b>
<b>COMBINED TOTAL</b>	<b>443,193,000</b>	<b>334,376,858</b>	<b>406,996,871</b>	<b>(72,620,013)</b>	<b>370,572,987</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
FUND BALANCE NOTES**

- General Fund (Fund 101). The city has established a policy requiring that the General Fund balance be maintained at the greater of either a) 10% of expenditures and other financing sources as originally budgeted for the fiscal year or b) \$1.0 million plus 25% of the current fiscal year's property tax levy. The city will adhere to that policy in 2014.
- Motor Fuel Tax Fund (Fund 203). The fund balance will be drawn down by \$3.6 million to provide resources for planned road and bridge improvement projects.
- Sanitation Fund (Fund 208). The fund balance will be drawn down by \$150,000 because of a reduction in the home-rule sales tax operating subsidy to the fund. The remaining fund balance is expected to be sufficient to provide for adequate cash flow and any reasonably possible fluctuation in operating results.
- Gaming Tax Fund (Fund 215). The fund balance will decrease by \$4.5 million because of the planned payment of downtown redevelopment costs including those related to debt service.
- Federal Asset Forfeiture Fund (Fund 216). The fund balance will be drawn down by \$1.2 million to pay for information technology initiatives to enhance local law enforcement programs.
- State Asset Forfeiture Fund (Fund 217). The fund balance will decrease by about \$650,000 to pay for special drug-related law enforcement programs.
- TIF District #1 Fund (Fund 231). The fund balance will be drawn down by \$2.1 million to provide resources for planned downtown redevelopment projects.
- TIF District #5 Fund (Fund 235). The fund balance will decrease by \$1.4 million because of expenditures for planned redevelopment costs.
- TIF District #6 Fund (Fund 236). The fund balance will be drawn down by about \$830,000 to provide resources for planned downtown redevelopment projects.
- TIF District #7 Fund (Fund 237). The fund balance will decrease by \$10.5 million because of expenditures for planned redevelopment costs.
- TIF District #8 Fund (Fund 238). The fund balance will be drawn down by \$3.8 million to provide resources for planned downtown redevelopment projects.

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**FUND BALANCE NOTES**

- Safety, Health, and Public Enhancement Fund (Fund 255). The fund balance will decrease by \$2.8 million to provide resources for non-personnel costs related to public safety initiatives.
- Stormwater Management Fee Fund (Fund 280). The fund balance will decrease by about \$875,000 to provide resources for stormwater management capital projects to be undertaken in the city.
- Long-Term Control Plan Fee Fund (Fund 281). The fund balance will be drawn down by \$3.7 million to provide resources for capital projects designed to manage overflows from combined sewers.
- Ward Projects Funds (Funds 311-320). The fund balances of these funds will decrease to provide resources for planned capital projects.
- Capital Improvements Fund A (Fund 340). The fund balance will be drawn down by \$8.6 million to provide resources for a variety of capital improvements and capital purchases. The capital improvements include several roadway projects.
- 2009A General Obligation Bond Project Fund (Fund 348). The fund balance will be drawn down by \$3.1 million as the proceeds of general obligation bonds issued in 2009 are spent for street improvement projects.
- Airport Fund (Fund 504). The fund balance will decrease by about \$240,000 because of a reduction in the home-rule sales tax operating subsidy to the fund. The remaining fund balance is expected to be sufficient to provide for adequate cash flow and any reasonably possible fluctuation in operating results.
- Water & Sewer Fund (Fund 510). The fund balance will decline by \$7.8 million as the city accomplishes various water and sewer system improvement projects.
- Motor Vehicle Parking System Fund (Fund 520). The fund balance will be drawn down by about \$160,000 as the city phases in a new downtown parking fee and enforcement methodology. After the new methodology is fully implemented, future annual variances are not expected to be unfavorable.
- Transit Centers Fund (Fund 530). The fund balance will decline by about \$660,000 as resources are used for commuter parking lot improvement projects.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
FUND BALANCE NOTES**

- 2012A General Obligation Bond Project Fund (Fund 349). The fund balance will be drawn down by \$16.9 million as the proceeds of general obligation bonds issued in 2012 are spent for the construction of a new main library building and other capital improvements to the library system.

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2012-2014**

	General Fund			Special Revenue Funds		
	2012 Actual	2013 Original Budget	2014 Budget	2012 Actual	2013 Original Budget	2014 Budget
Estimated Fund Balance, January 1	20,879,940	21,145,833	22,400,000	58,286,586	60,375,088	50,411,500
<b>Revenues:</b>						
General Property Taxes	60,348,448	61,627,900	62,372,100	11,728,975	11,772,600	3,190,900
Other Taxes	66,306,683	73,939,600	74,975,600	19,846,672	20,021,100	20,022,600
Intergovernmental Revenues	512,105	1,175,700	644,100	5,424,963	5,968,800	3,857,000
Licenses & Permits	3,758,532	3,218,200	4,221,481	-	-	-
Charges for Services	6,682,474	5,554,000	6,239,354	6,877,155	6,324,900	7,002,500
Fines	2,566,059	2,262,500	2,400,700	-	-	-
Investment Income	20,757	105,000	105,000	105,051	236,000	94,000
Bond Proceeds	-	-	-	-	-	-
Other Revenues	272,750	68,401	68,701	61,740	-	-
Transfers In	-	-	-	22,352,779	1,551,100	1,664,500
<b>Total Revenues</b>	<u>140,467,808</u>	<u>147,951,301</u>	<u>151,027,036</u>	<u>66,397,335</u>	<u>45,874,500</u>	<u>35,831,500</u>
<b>Expenditures:</b>						
Salaries & Benefits	123,212,600	127,573,914	131,271,025	-	-	-
Other Non-Capital	16,675,538	20,353,041	21,200,590	14,662,456	17,242,800	18,571,910
Capital	13,777	-	-	15,120,471	32,424,100	41,604,500
Debt Service	-	-	-	7,624,806	5,121,300	3,818,500
Transfers Out	300,000	-	-	26,901,100	11,197,800	8,350,700
<b>Total Expenditures</b>	<u>140,201,915</u>	<u>147,926,955</u>	<u>152,471,615</u>	<u>64,308,833</u>	<u>65,986,000</u>	<u>72,345,610</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>265,893</u>	<u>24,346</u>	<u>(1,444,579)</u>	<u>2,088,502</u>	<u>(20,111,500)</u>	<u>(36,514,110)</u>
Projected Fund Balance, December 31	<u>21,145,833</u>	<u>21,170,179</u>	<u>20,955,421</u>	<u>60,375,088</u>	<u>40,263,588</u>	<u>13,897,390</u>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2012-2014**

	Capital Projects Funds			Debt Service Fund		
	2012 Actual	2013 Original Budget	2014 Budget	2012 Actual	2013 Original Budget	2014 Budget
Estimated Fund Balance, January 1	36,167,231	31,988,092	15,205,000	1,530,550	1,823,881	1,600,000
<b>Revenues:</b>						
General Property Taxes	-	-	-	4,000,886	4,000,000	4,000,000
Other Taxes	8,133,967	2,816,975	3,971,975	1,921,008	1,400,000	2,100,000
Intergovernmental Revenues	10,306,311	166,600	36,600	200,000	200,000	200,000
Licenses & Permits	49,708	37,000	47,000	-	-	-
Charges for Services	608,827	47,900	31,700	244,773	237,100	228,300
Fines	-	-	-	-	-	-
Investment Income	69,433	95,000	31,000	638	5,000	5,000
Bond Proceeds	-	-	-	10,355,676	-	-
Other Revenues	1,265,132	-	-	-	-	-
Transfers In	750,000	750,000	750,000	10,939,800	10,283,800	7,324,900
<b>Total Revenues</b>	<b>21,183,378</b>	<b>3,913,475</b>	<b>4,868,275</b>	<b>27,662,781</b>	<b>16,125,900</b>	<b>13,858,200</b>
<b>Expenditures:</b>						
Salaries & Benefits	-	-	-	-	-	-
Other Non-Capital	2,093,724	4,820,200	4,791,500	-	-	-
Capital	21,870,450	16,969,300	14,112,379	-	-	-
Debt Service	558,043	577,500	-	27,369,450	16,047,900	14,657,800
Transfers Out	840,300	837,100	838,700	-	-	-
<b>Total Expenditures</b>	<b>25,362,517</b>	<b>23,204,100</b>	<b>19,742,579</b>	<b>27,369,450</b>	<b>16,047,900</b>	<b>14,657,800</b>
Excess/(Deficiency) of Revenues over Expenditures	(4,179,139)	(19,290,625)	(14,874,304)	293,331	78,000	(799,600)
Projected Fund Balance, December 31	31,988,092	12,697,467	330,696	1,823,881	1,901,881	800,400

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2012-2014**

	Proprietary Funds			Trust Funds		
	2012 Actual	2013 Original Budget	2014 Budget	2012 Actual	2013 Original Budget	2014 Budget
Estimated Fund Balance, January 1	30,083,782	24,701,300	19,000,000	262,763,884	288,788,234	293,000,000
<b>Revenues:</b>						
General Property Taxes	-	-	-	-	-	-
Other Taxes	1,103,521	560,000	460,000	-	-	-
Intergovernmental Revenues	89,540	1,712,000	160,000	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	63,007,021	61,969,839	67,224,488	12,411,831	13,157,600	14,548,359
Fines	567,707	550,500	557,500	-	-	-
Investment Income	40,257	411,500	411,500	26,943,925	8,000,000	8,000,000
Bond Proceeds	-	-	7,000,000	-	-	-
Other Revenues	971,213	965,296	1,476,750	15,650,625	16,411,500	18,106,200
Transfers In	6,157,339	450,000	450,000	-	-	-
<b>Total Revenues</b>	<u>71,936,598</u>	<u>66,619,135</u>	<u>77,740,238</u>	<u>55,006,381</u>	<u>37,569,100</u>	<u>40,654,559</u>
<b>Expenditures:</b>						
Salaries & Benefits	32,909,722	35,247,792	35,184,069	27,876,961	30,872,772	33,404,123
Other Non-Capital	22,774,365	24,277,442	25,341,250	1,105,070	1,392,100	1,401,400
Capital	6,460,842	14,605,500	20,998,019	-	-	-
Debt Service	1,828,833	3,392,700	2,124,000	-	-	-
Transfers Out	2,700,000	1,000,000	1,000,000	-	-	-
<b>Total Expenditures</b>	<u>66,673,762</u>	<u>78,523,434</u>	<u>84,647,338</u>	<u>28,982,031</u>	<u>32,264,872</u>	<u>34,805,523</u>
Excess/(Deficiency) of						
Revenues over Expenditures	<u>5,262,836</u>	<u>(11,904,299)</u>	<u>(6,907,100)</u>	<u>26,024,350</u>	<u>5,304,228</u>	<u>5,849,036</u>
Projected Fund Balance, December 31	<u>24,701,300</u>	<u>12,797,001</u>	<u>12,092,900</u>	<u>288,788,234</u>	<u>294,092,462</u>	<u>298,849,036</u>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2012-2014**

	Library Funds			Total		
	2012 Actual	2013 Original Budget	2014 Budget	2012 Actual	2013 Original Budget	2014 Budget
Estimated Fund Balance, January 1	9,519,136	28,746,378	24,050,000	419,231,109	457,568,806	425,666,500
<b>Revenues:</b>						
General Property Taxes	9,016,897	9,722,000	9,264,000	85,095,206	87,122,500	78,827,000
Other Taxes	500,000	500,000	500,000	97,811,851	99,237,675	102,030,175
Intergovernmental Revenues	1,072,060	11,035,550	235,550	17,604,979	20,258,650	5,133,250
Licenses, Fees, & Permits	-	-	-	3,808,240	3,255,200	4,268,481
Charges for Services	235,337	222,800	228,300	90,067,418	87,514,139	95,503,001
Fines	125,527	100,000	110,000	3,259,293	2,913,000	3,068,200
Investment Income	4,094	32,500	42,500	27,184,155	8,885,000	8,689,000
Bond Proceeds	19,580,481	-	-	29,936,157	-	7,000,000
Other Revenues	13,293	16,100	16,700	18,234,753	17,461,297	19,668,351
Transfers In	-	-	-	40,199,918	13,034,900	10,189,400
<b>Total Revenues</b>	<u>30,547,689</u>	<u>21,628,950</u>	<u>10,397,050</u>	<u>413,201,970</u>	<u>339,682,361</u>	<u>334,376,858</u>
<b>Expenditures:</b>						
Salaries & Benefits	7,168,747	7,495,699	7,746,356	191,168,030	201,190,177	207,605,573
Other Non-Capital	3,030,096	2,631,200	2,413,850	60,341,249	70,716,783	73,720,500
Capital	931,882	21,490,000	16,900,700	44,397,422	85,488,900	93,615,598
Debt Service	189,722	1,302,800	1,265,500	37,570,854	26,442,200	21,865,800
Transfers Out	-	-	-	30,741,400	13,034,900	10,189,400
<b>Total Expenditures</b>	<u>11,320,447</u>	<u>32,919,699</u>	<u>28,326,406</u>	<u>364,218,955</u>	<u>396,872,960</u>	<u>406,996,871</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>19,227,242</u>	<u>(11,290,749)</u>	<u>(17,929,356)</u>	<u>48,983,015</u>	<u>(57,190,599)</u>	<u>(72,620,013)</u>
Projected Fund Balance, December 31	<u>28,746,378</u>	<u>17,455,629</u>	<u>6,120,644</u>	<u>468,214,124</u>	<u>400,378,207</u>	<u>353,046,487</u>

**CITY OF AURORA  
STRATEGIC PLAN**

**Citywide**

**Priority 1: Attract and retain business and jobs.**

**Priority 2: Preserve high levels of public safety and quality of life.**

**Priority 3: Provide efficient, innovative, transparent and accountable city government.**

**CITY OF AURORA  
STRATEGIC PLAN**

**Priority 1: Attract and retain business and jobs**

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
<b><u>Community Services</u></b>			
Community Relations & Public Information	Reinforce the re-branding and marketing campaign throughout the city through sustainable marketing initiatives.	2015-2016	\$150,000
	Increase public awareness of Aurora as a premier community in which to live, work, and visit through the development of positive messages and images for all city-related public communications.	Ongoing	
<b><u>Development Services</u></b>			
Development Services Admin.	Assist the Seize the Future Development Foundation in its efforts to implement an economic development program for the City of Aurora.	12/31/2014	\$637,000
	Implement the Lake Street corridor gateway improvements.	12/31/2014	\$30,000
	Facilitate the construction of the Chicago Premium Outlets mall expansion.	12/31/2014	

<b>Dpartment/Division</b>	<b>Goal</b>	<b>Target</b>	<b>Budget 2014</b>
	Continue to implement and market the Seize the Future Master Plan for the downtown area.	Ongoing	
	Continue to implement the RiverEdge Master Plan.	Ongoing	
	Continue to implement the city's Sustainability Plan.	Ongoing	
Airport	Provide promotional events.	8	
Economic Development	Develop a marketing strategy to bring new tenants to the Aurora Airport.	12/31/2014	
	Work toward the establishment of additional residential units in the downtown area.	Ongoing	
	Continue to market and assist in the development of significant downtown buildings.	Ongoing	
	Number of visits to current businesses.	40	
	Number of media publications and network outlets producing feature stories on Aurora.	10	
	Promotional and marketing contacts made to developers, site selection officials, and retail and commercial firms.	50	

**CITY OF AURORA  
STRATEGIC PLAN**

**Priority 2: Preserve high levels of public safety and quality of life**

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
<b><u>Administrative Services</u></b>			
Communications	Expand the coverage of the public safety radio system to a minimum of two additional school buildings.	12/31/2014	\$56,000
	Update both intergovernmental agreements and memorandums of understanding with agencies that we interoperate with for public safety.	12/31/2015	
<b><u>Community Services</u></b>			
Community Services Admin.	Plan, coordinate, and execute a mass care shelter exercise to improve the city's emergency preparedness.	12/31/2014	
	Help make Aurora one of the healthiest communities in the state through efforts of the Aurora Healthy Living Council.	Ongoing	
Customer Service	Enhance the emergency preparedness of the Customer Service Division by providing training to other departments.	12/31/2014	

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
Neighborhood Redevelopment	Implement new homeownership and economic development projects in the city's Neighborhood Revitalization Strategy Area.	12/31/2014	\$450,000
	Implement programs and projects in support of the city's Neighborhood Revitalization Strategy Area.	2015-2019	
	Draft a new 2014-2019 Consolidated Plan for Federal Funds.	12/31/2014	\$25,000
	Implement the recommendations of the city's 2014-2019 Consolidated Plan for Federal Funds.	12/31/2019	
Youth & Senior Services	Seek funding to increase services, activities, and programs for community seniors.	Ongoing	
<b><u>Neighborhood Standards</u></b>			
Alschuler Building Mtce.	Replace the roof of the Alschuler Building.	12/31/2015	
Elmslie Building Mtce.	Rebuild the north parapet wall of the Elmslie Building.	12/31/2015	\$60,000
Police HQ Campus Mtce.	Establish a maintenance program for the systematic replacement of the uninterruptible power supply emergency batteries.	12/31/2014	\$12,000
	Establish a long-term maintenance program for the parking structures.	12/31/2014	

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
Property Standards	Bring 30 properties into compliance through major repair or demolition.	12/31/2014	\$250,000
	Evaluate the code of ordinances to ensure that the most effective approaches are being utilized.	Ongoing	
	Educate residents and business owners on property maintenance standards.	Ongoing	
	Reduce household refuse and increase recycling participation by educating the residents.	Ongoing	
	Continue the crime-free multi-housing landlord training program in conjunction with the Police Department.	Ongoing	
	Continue to identify and investigate unregistered rental properties to enforce the required registration.	Ongoing	
	Increase the use of innovative technology, such as field-based reporting, for improved delivery of service.	Ongoing	
<b><u>Development Services</u></b>			
Planning & Zoning	Complete the Aurora Neighborhood Planning Initiative process in one neighborhood.	12/31/2014	\$30,000
	Develop ordinances and policies that focus on quality-of-life issues.	Ongoing	

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
<b><u>Fire Department</u></b>	Secure a location and design for Station #14 in the vicinity of Liberty Street and Eola Road.	12/31/2018	
	Perform system tests.		61
	Offer fire prevention programs.		390
	Perform fire drills.		210
	Conduct hydrant inspections.		3,050
<b><u>Police Department</u></b>	Reduce crime with an emphasis on reducing the number of burglary and robbery incidents.	12/31/2014	
	Reduce the number of traffic crashes through increased traffic enforcement.	12/31/2014	
	Continue participation in cooperative task force operations to improve the safety and quality of life for the community.	Ongoing	
	Implement new technologies as possible to increase public safety.	Ongoing	
E911 Center	Review a potential partnership in the 911 Call Center Program for Missing and Exploited Children.	12/31/2014	
	Complete the Emergency Medical Dispatching Program transition.	12/31/2014	

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
	Complete the development of evacuation procedures and implement annual drills.	12/31/2014	
	Review the feasibility of becoming a regional public service answering point for 911 emergency calls.	12/31/2017	
	Implement new technologies to increase public safety.	Ongoing	
Emergency Management	Continue public disaster preparedness education and outreach efforts.	Ongoing	
	Conduct emergency management public education programs.	4	
<b><u>Public Works</u></b>			
Electrical Maintenance	Average number of hours to repair reported streetlight outage.	10	
	Average number of hours to repair reported traffic signal outage.	8	
<b><u>Public Properties</u></b>			
Route 25 Transit Center	Install high resolution surveillance cameras at the Aurora Transportation Center.	12/31/2015	
	Hours devoted to addressing public safety issues.	130	

<b>Dpartment/Division</b>	<b>Goal</b>	<b>Target</b>	<b>Budget 2014</b>
Route 59 Transit Center	Hours devoted to addressing public safety issues.	110	
Phillips Park Zoo	Safety drills performed.	12	

**CITY OF AURORA  
STRATEGIC PLAN**

**Priority 3: Provide efficient, innovative, transparent and accountable city government.**

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
<b><u>Executive</u></b>			
Aldermen's Office	Establish and implement a standard system of communication to neighborhood groups and residents.	12/31/2014	
	Maintain the document retention schedule to continue to work toward a paperless process.	Ongoing	
	Seek out new and innovative ways to serve the community.	Ongoing	
<b><u>Administrative Services</u></b>			
	Develop a strategy for enhanced organizational learning to encourage employee innovation.	Ongoing	
Human Resources	Implement best practices in performance management to improve accountability, employee morale, and organizational efficiencies.	Ongoing	
Information Technology	Begin implementation of the first phase of the city's enterprise resource planning system.	12/31/2014	\$1,675,000

<b>Dpartment/Division</b>	<b>Goal</b>	<b>Target</b>	<b>Budget 2014</b>
Management Information Systems	Complete a citywide needs analysis for the enterprise resource platform.	12/31/2014	
	Add the Aurora Airport to the city G.I.S. system.	12/31/2014	
	Implement backup servers/storage area network in the new disaster recovery site.	12/31/2014	\$25,000
	Continue with implementation of the citywide enterprise resource platform.	2015-2017	
Police Technical Services	Enhance storage area network features to provide better disaster recovery protection, higher granularity in the prevention of data loss in a disaster event, and additional storage capacity.	12/31/2014	\$28,000
	Enhance firewall security for better compliance and data prevention and control.	12/31/2014	\$9,000
	Begin implementation of a new computer aided dispatch and records management system.	12/31/2014	
	Implement the expansion of the Police Department's storage area network and the deployment of in-vehicle printers, evidence management system, license plate recognition system, and crime reporting and mapping software.	12/31/2014	
	Add business continuity/disaster recovery capacity to the public safety information technology systems.	Ongoing	

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
	Streamline the existing applications and technologies utilized by the Aurora and North Police and Fire Departments.	Ongoing	
City Clerk	Work with city departments to improve monitoring, compliance, and enforcement of the peddling and solicitation ordinance.	12/31/2014	
	Utilize the enterprise resource planning system to manage all permits issued by the City Clerk's Office, improve accessibility of information, and increase effectiveness and efficiency.	12/31/2014	
	Continue to work with the MIS Division to implement a process that integrates departmental involvement in licenses issued by the City Clerk's Office.	Ongoing	
<u>Neighborhood Standards</u>	Establish divisional goals and priorities to meet efficient operations with transparency and accountability.	12/31/2014	
	Review the code of ordinances and recommend updates to align the code with current city priorities related to neighborhood standards.	12/31/2014	
	Develop, establish, and administer matrices for each division for the accountability of productive services.	12/31/2015	

<b>Dpartment/Division</b>	<b>Goal</b>	<b>Target</b>	<b>Budget 2014</b>
Central Services	Establish and administer a five-year deferred maintenance plan for all facilities including a life-cycle inventory of all major building components.	12/31/2014	
	Develop building automation systems for sustainable and efficient energy use in city facilities.	Ongoing	
Police HQ Campus Mtce.	Establish a maintenance program for systematic replacement of the uninterruptible power supply emergency batteries.	12/31/2014	\$12,000
	Establish a long-term maintenance program for the parking structures.	12/31/2014	
Property Standards	Restructure the revenue accounts to be more informative.	12/31/2014	
	Increase the use of innovative technology such as field-based reporting for improved delivery of service.	Ongoing	
MVPS Enforcement	Maximize the efficiency of the parking enforcement officer patrol routes while taking into effect the changes in the downtown.	12/31/2014	

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
<u>Development Services</u>			
Airport	Prepare an equipment replacement plan.	12/31/2014	
Building & Permits	Revamp the elevator license process into a one-stop customer transaction and convert to electronic documents and e-mails.	12/31/2014	
	Average number of days to process commercial remodeling initial review (less than \$50,000).		7.0
	Average number of days to process commercial remodeling initial review (greater than \$50,000).		15.1
	Average number of days for new commercial construction initial review.		24.9
	Average number of days to process commercial single trade review.		1.8
	Average number of days to process commercial foundation permits.		8.3
Planning & Zoning	Develop an interactive website to expedite the zoning process.	12/31/2014	
	Average number of days to process land use petitions.		45

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
<b><u>Finance</u></b>			
Accounting	Issue direct deposit payroll notices electronically.	12/31/2014	
	Develop and implement a system to issue vendor payments electronically.	12/31/2014	
	Utility tax rebate checks issued within 9 weeks of application.	100%	
Budgeting	Enhance the electronic system for managing special budget requests to permit multiple simultaneous users and the inclusion of specific, related account numbers.	12/31/2014	
	Develop a streamlined process for budget transfer form submission.	12/31/2014	
Revenue & Collection	Install a payment kiosk outside City Hall.	12/31/2014	\$39,000
	Develop and implement a new system to monitor merchants' compliance with the city's food and beverage tax regulations.	12/31/2014	
	Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes.	12/31/2014	
Purchasing	Develop the capacity to permit businesses to place themselves on the city's bidders list with an online tool.	12/31/2014	

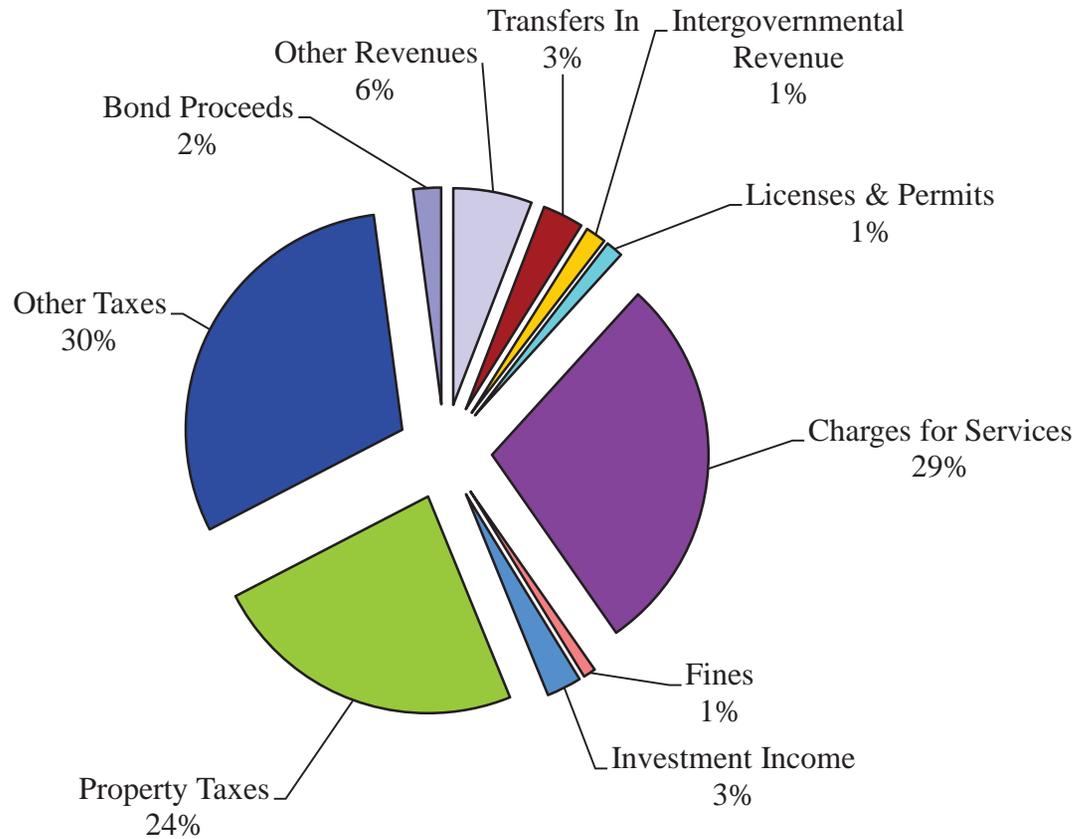
<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
MVPS Revenue & Collection	Conduct a six-month review of the city parking policy that focuses on changes necessary to improve the program.	12/31/2014	
	Assess the functionality of enforcement equipment for new uses to enhance operating effectiveness.	12/31/2014	
	Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes.	Ongoing	
Water Billing	Collaborate with the Water & Sewer Maintenance Division to complete the meter change-out program.	Ongoing	\$800,000
	Collaborate with the Public Works Department to mitigate water loss for Aurora.	12/31/2014	
	Research and analyze a payment kiosk to aide with water bill collections.	12/31/2014	
	Assess the feasibility of a fixed-based antenna reading system.	2015-2017	
	Develop the capacity to permit customers to review and print their water bills electronically.	12/31/2016	
<u>Fire Department</u>	Complete a generator needs study to determine the most cost-efficient method of equipping the fire stations with emergency generators.	12/31/2014	\$30,000

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
	Purchase and deploy handheld electronic tablets for EMS reporting and billing efficiency.	12/31/2014	\$39,000
<b><u>Public Works</u></b>			
Engineering	Average number of days to review new development of non-residential with detention.	22	
	Average number of days to review new development of non-residential without detention.	12	
Water Production	Update the Water Master Plan.	12/31/2015	
	Implement a computerized maintenance management system.	2016	
Water & Sewer Maintenance	Conduct a comprehensive leak survey of the entire water distribution and transmission system.	Ongoing	
<b><u>Public Properties</u></b>			
Public Properties Admin.	Revise and update the snow operations plan.	12/31/2014	
Equipment Services	Introduce compressed natural gas as an alternate fuel source.	12/31/2014	
	Implement a paperless fleet maintenance documentation process.	12/31/2014	
	Decrease total vehicle emissions by 25%.	12/31/2020	

<u>Dpartment/Division</u>	<u>Goal</u>	<u>Target</u>	<u>Budget 2014</u>
	Recycle 100% of used materials so as to achieve zero waste.	100%	
Route 59 Transit Center	Install electric vehicle charging stations.	12/31/2014	
Phillips Park Golf Course	Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program.	Ongoing	
Fox Valley Golf Club	Develop a master plan for future improvements.	Ongoing	
Street Maintenance	Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement.	Ongoing	
<u>Library</u>	Open the new main library facility.	6/30/2015	\$18,858,000

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**Revenue Sources - All Funds**

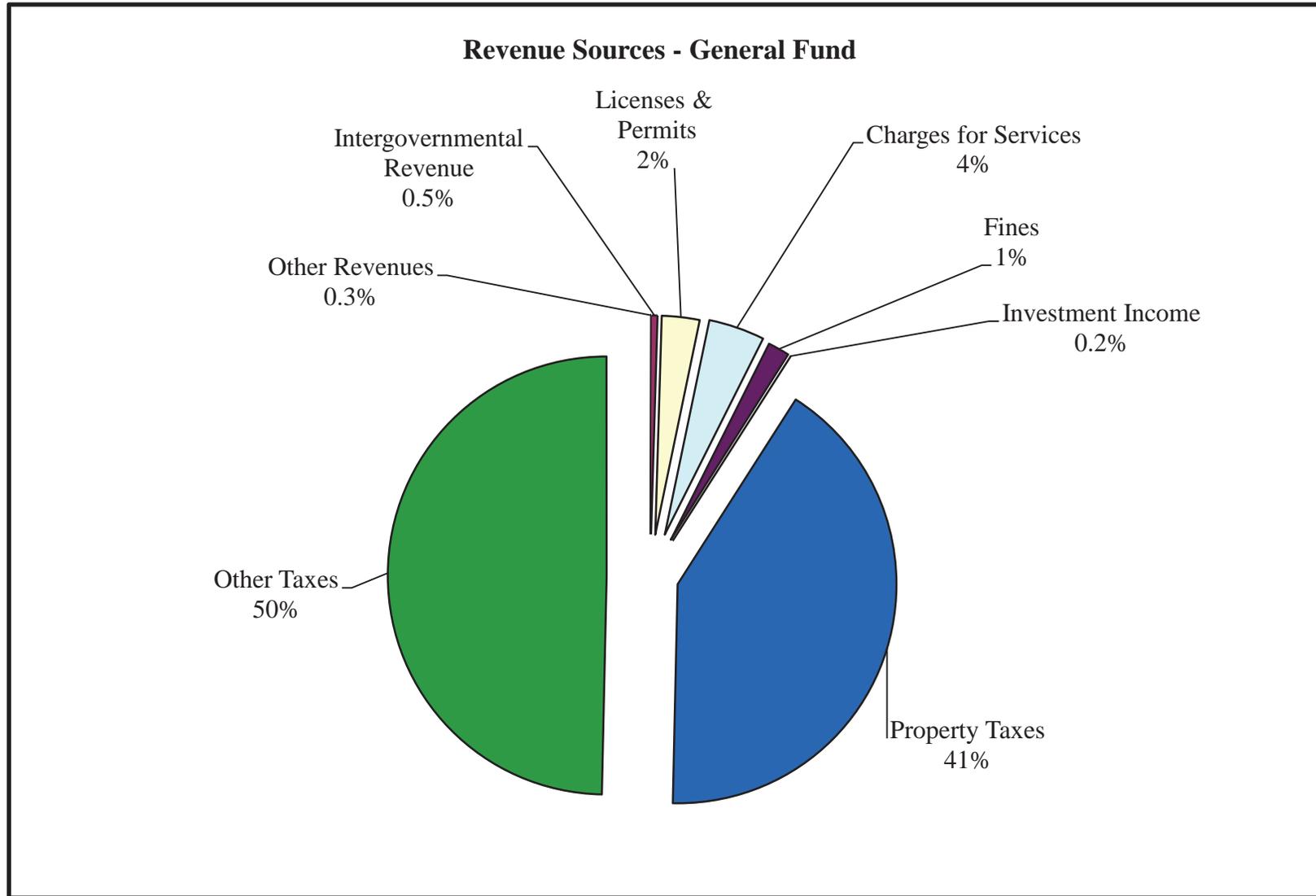


**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**REVENUE SOURCES - ALL FUNDS**

<b><u>REVENUE</u></b>	<b><u>2012 ACTUAL</u></b>	<b><u>2013 BUDGET</u></b>	<b><u>INCREASE/ (DECREASE)</u></b>	<b><u>PERCENT CHANGE</u></b>	<b><u>2014 BUDGET</u></b>
Property Taxes	85,095,206	87,122,500	(8,295,500)	-9.52%	78,827,000
Other Taxes	97,791,851	99,237,675	2,792,500	2.81%	102,030,175
Intergovernmental Revenue	17,604,979	20,258,650	(15,125,400)	-74.66%	5,133,250
Licenses & Permits	3,808,240	3,255,200	1,013,281	31.13%	4,268,481
Charges for Services	90,067,418	87,514,139	7,988,862	9.13%	95,503,001
Fines	3,259,293	2,913,000	155,200	5.33%	3,068,200
Investment Income	27,184,328	8,885,000	(196,000)	-2.21%	8,689,000
Bond Proceeds	29,936,157	-	7,000,000	-	7,000,000
Other Revenues	18,234,753	17,461,297	2,207,054	12.64%	19,668,351
Transfers In	40,199,918	13,034,900	(2,845,500)	-21.83%	10,189,400
<b>Total</b>	<b><u>413,182,143</u></b>	<b><u>339,682,361</u></b>	<b><u>(5,305,503)</u></b>	<b>-1.56%</b>	<b><u>334,376,858</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**



**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**REVENUE SOURCES - GENERAL FUND**

<b><u>REVENUE</u></b>	<b><u>2012 ACTUAL</u></b>	<b><u>2013 BUDGET</u></b>	<b><u>INCREASE/ (DECREASE)</u></b>	<b><u>PERCENT CHANGE</u></b>	<b><u>2014 BUDGET</u></b>
Property Taxes	60,348,448	61,627,900	744,200	1.21%	62,372,100
Other Taxes	66,306,683	73,939,600	1,036,000	1.40%	74,975,600
Intergovernmental Revenue	512,105	1,175,700	(531,600)	-45.22%	644,100
Licenses & Permits	3,758,532	3,218,200	1,003,281	31.18%	4,221,481
Charges for Services	6,682,474	5,554,000	685,354	12.34%	6,239,354
Fines	2,566,059	2,262,500	138,200	6.11%	2,400,700
Investment Income	20,757	105,000	-	0.00%	105,000
Other Revenues	<u>272,750</u>	<u>68,401</u>	<u>300</u>	0.44%	<u>68,701</u>
<b>Total</b>	<b><u><u>140,467,808</u></u></b>	<b><u><u>147,951,301</u></u></b>	<b><u><u>3,075,735</u></u></b>	<b>2.08%</b>	<b><u><u>151,027,036</u></u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**DISCUSSION OF REVENUE SOURCES**

**ALL FUNDS**

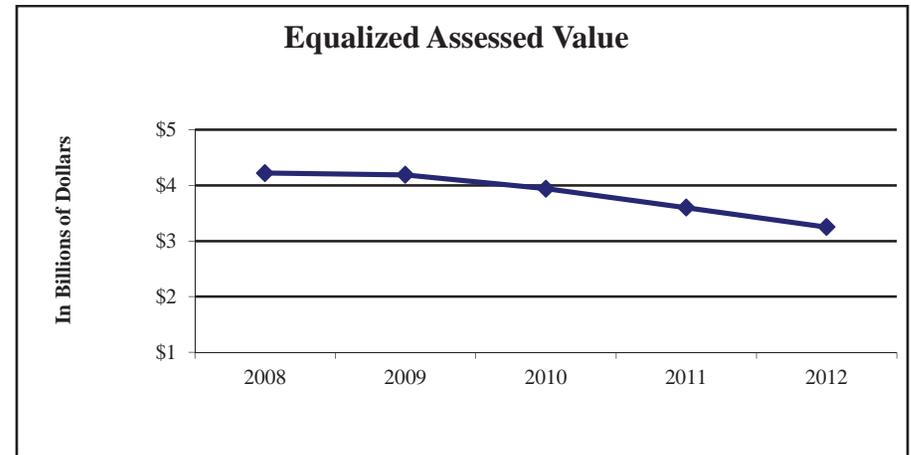
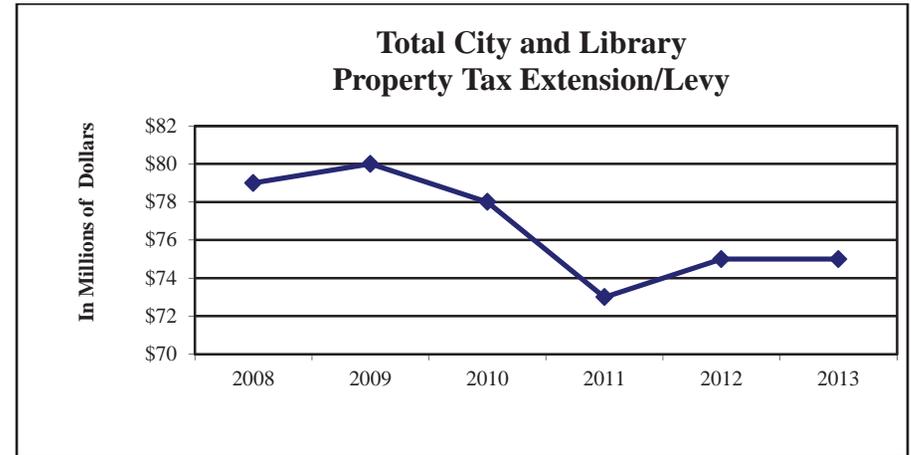
The 2014 budget relies on a wide variety of revenue sources. These revenue sources include real estate taxes, state income taxes, sales taxes, motor fuel taxes, utility taxes, licenses and fees, as well as various enterprise revenues. Below is a discussion of the major revenue classifications for fiscal year 2014.

**1. GENERAL PROPERTY TAXES \$74,913,100**

The total 2013 levy (payable in 2014) was \$74,913,100. The 2013 real estate tax levy for the city (excluding the library) includes an increase of \$365,372 or 0.56%. The increase is entirely attributable to higher pension costs. Property taxes are collected to support the General Fund (including the city's contribution to the Illinois Municipal Retirement Fund), the Aurora Public Library Fund, and Police and Firefighters' Pension Funds. (The city imposes a separate levy to support the Aurora Public Library General Fund at a rate of \$0.245 per \$100 of equalized assessed value [EAV].) Included in the 2013 property tax levy are provisions of \$4,000,000 and \$1,264,000 for city and library debt service, respectively.

Information on the city's 2013 EAV (the basis for property taxes payable in 2014) is not yet available. However, due to the depression of the real estate market over the past few years, the city's EAV has declined. The high point of the city's EAV--\$4.2 billion--came in 2008. In 2012, Aurora's EAV was about \$3.3 billion (a reduction of 22%). Thus, while the city will levy less in 2013 than was levied in 2008, the tax rate will rise.

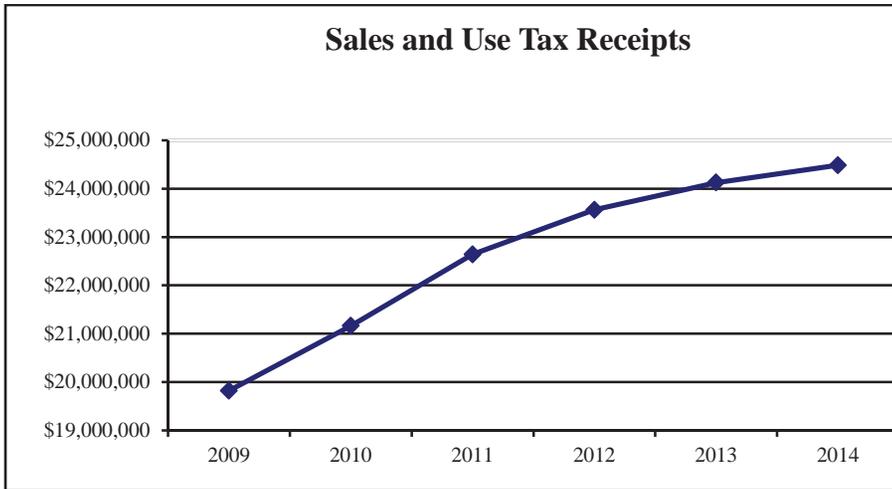
The following charts show the trends in the city's tax rate on real property as well as change in assessed valuation since 2008.



**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**2. GENERAL SALES AND USE TAXES \$24,484,000**

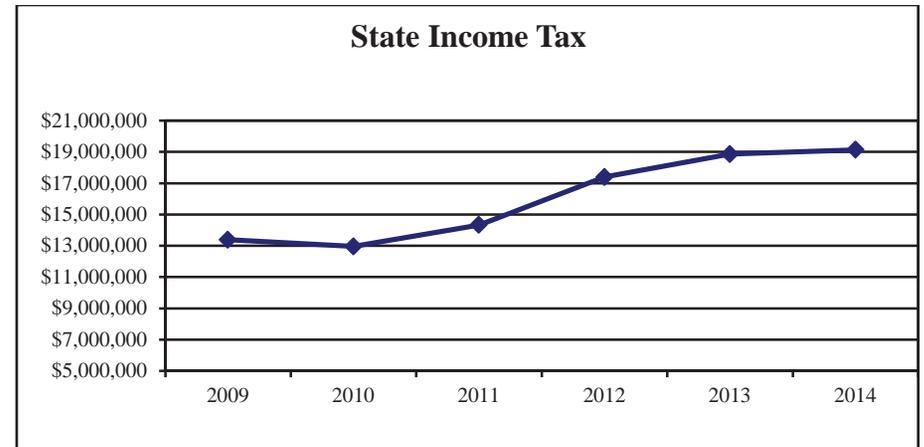
The city receives a 1% sales tax that is collected by the Illinois Department of Revenue (IDOR) on the purchase of most goods in Aurora. Sales tax receipts are remitted to the city on a monthly basis. Fiscal year 2014 estimates of \$21,085,000 assumes a 2% increase from the 2013 estimated actual amount. The city's sales tax revenue projection is conservative based on the apparent slow recovery of the national and regional economies.



Local use sales taxes of \$3,049,000 are included in this revenue classification. These taxes are collected by the IDOR and remitted to the city based on a per capita state rate. Fiscal year 2014 projections for these revenues are based upon economic forecasts published by the Illinois Municipal League (IML). The IML forecast predicted an increase from \$15.92 per capita in 2014 to \$16.70 per capita for 2014. This was an increase of 4.7% for use tax.

**3. STATE INCOME TAX \$19,130,000**

The City of Aurora receives a number of shared revenues from the State of Illinois based on population. The largest of these is state income tax revenue (SIT). In the 2010 census, the city's population was found to be 197,899. SIT projections for 2014 are based on an economic analysis released by the IML in May 2013. The 2013 per capita amount was \$90.12 and increased to \$95.40 per capita for the 2014 estimate.



**4. PERSONAL PROPERTY REPLACEMENT TAX \$4,376,000**

The city receives a personal property replacement tax (PPRT) from the State of Illinois. The replacement tax revenue comes from a corporate income tax and an invested capital tax on public utilities. The PPRT serves to replace Aurora's share of revenue lost due to the abolition of the personal property tax in 1977. The funds are distributed to local taxing bodies based on the relative amounts of corporate personal

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

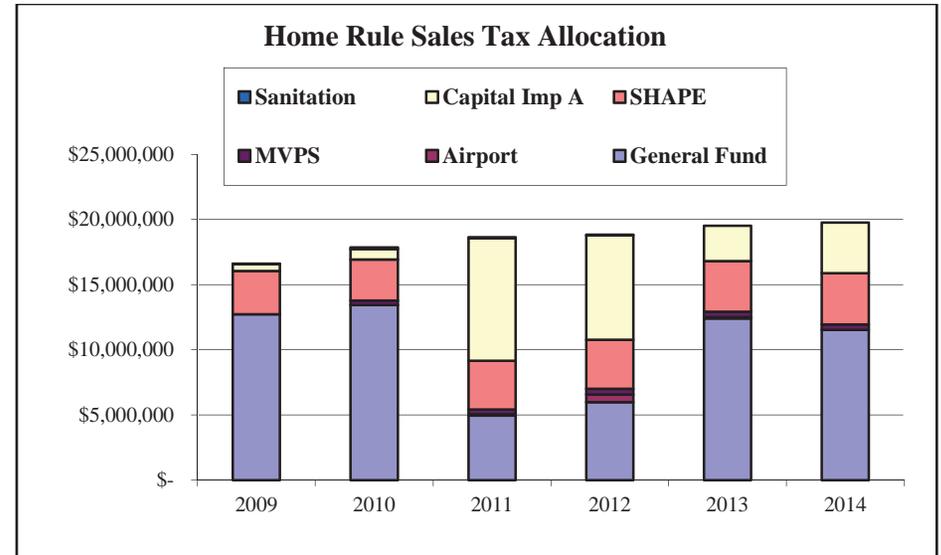
property tax that was lost. The city’s projections for fiscal year 2014 are based on estimates provide by the IDOR.

**5. HOME-RULE SALES TAX \$19,750,000**

The city’s home-rule sales tax rate is 1.25%. In general, the tax applies to the retail sales of all goods except automobiles, drugs, and groceries. The IDOR collects, administers, and enforces the home-rule municipal retailers’ occupation tax and home-rule service occupation tax in accordance with the provisions of Section 8-11-1 and 8-11-5 of the Illinois Municipal Code (65 ILCS 5/8-11-1 and 5/8-11-5).

The city’s estimated revenues of \$19,750,000 for FY 2014 reflect the same assumption of a 2% increase over the 2013 estimated actual amount as with state-shared sales taxes. In 2014, revenue from the home-rule sales tax will support the General Fund, SHAPE Fund, Capital Improvements Fund A, and MVPS Fund.

Historically, the city has allocated home-rule sales tax revenue between the General Fund, Capital Improvements Fund A, and certain other funds. The allocation of home-rule sales taxes since 2008 is shown on the right.



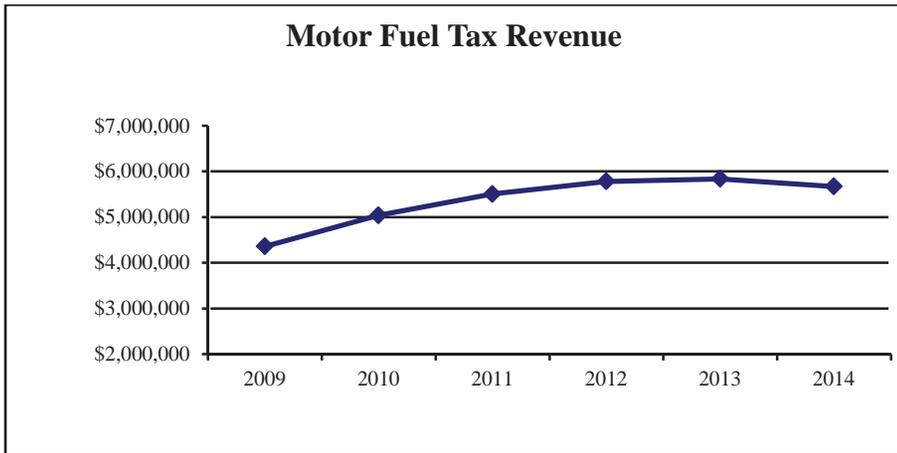
**6. FOOD & BEVERAGE TAX \$4,285,000**

Since July 1, 2005, the city’s food and beverage tax rate has been 1.75%. The food and beverage tax is imposed on the sale of food and beverages consumed on the premises where sold. It is collected by the local establishments and remitted directly to the city. Revenue from this tax is projected to be \$4,285,000 in fiscal year 2014.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**7. MOTOR FUEL TAX \$5,670,200**

The city receives motor fuel tax (MFT) revenue from the State of Illinois. As shared revenue, the amount remitted to the city is based on a per capita rate. As with state-shared income taxes, the city’s projection for fiscal year 2014 is based upon the IML economic analysis estimates as of March 2013.



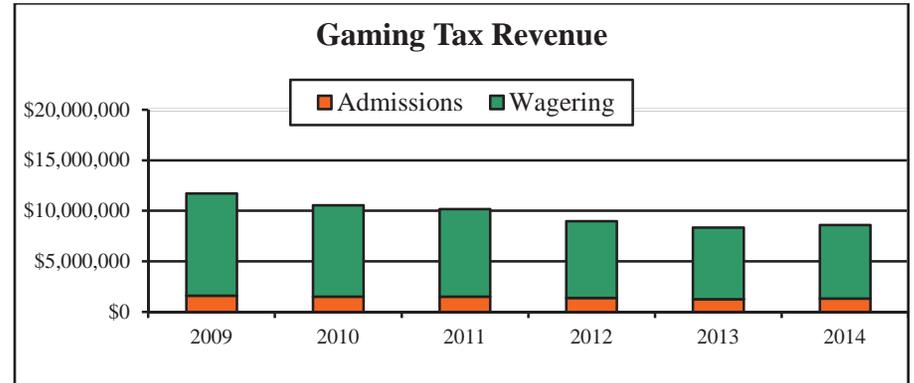
Estimated revenue for fiscal year 2014 is \$4,713,000. Additionally, the city expects to receive an MFT supplement by virtue of being one of Illinois’ high-growth municipalities. The 2014 supplement has been estimated to be \$957,200.

**8. GAMING TAXES \$9,225,000**

The City of Aurora is home to one of nine riverboat casinos in the state. Hollywood Casino, Aurora’s riverboat casino, began operations on June 17, 1993. The city receives a \$1.00 admission fee per patron

and a 5% wagering tax collected at the casino by the State of Illinois. Revenues from the admission fee are estimated at \$1,300,000 and wagering tax revenues are estimated at \$7,300,000 in fiscal year 2014. These estimates assume a 3% increase from the 2013 actual amount.

Gaming tax revenue includes the proceeds of video gaming (\$550,000) and off-track betting (\$75,000) taxes.



No gaming tax revenue has been allocated to the General Fund for 2014.

**9. SIMPLIFIED TELECOMMUNICATIONS TAX \$6,000,000**

Effective January 1, 2003, pursuant to a change in state law, the city’s 5.0% utility tax on telecommunications was combined with its 1% telecommunications infrastructure maintenance fee. The resultant “simplified telecommunications tax” rate for Aurora is 6%. The city’s 2014 projected revenue for the tax assumes a 2% increase over the 2013 estimated actual amount.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**10. UTILITY TAX – ELECTRIC \$3,500,000**

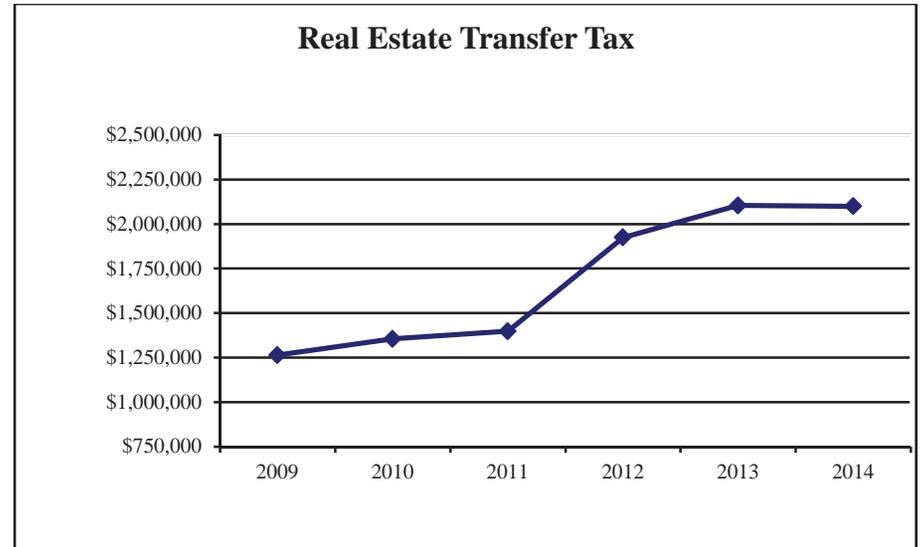
Effective April 1, 1998, the city imposed a utility tax on the use of electricity. Initially, the tax was based on 3% of the gross billings and was later changed to a kilowatt-hour equivalent to comply with deregulation laws. Rates range from 0.202 to 0.330 cents per kilowatt-hour depending on the level of consumption. Fiscal year 2014 projected revenues of \$3,500,000 assume no increase in the consumption of the city’s residents and businesses.

**11. UTILITY TAX – NATURAL GAS \$800,000**

Effective April 1, 1998, the city imposed a tax of one cent per therm on the consumption of natural gas. This revenue source will generate an estimated \$800,000 in fiscal year 2014. Fiscal year 2014 projection assumes no increase in the consumption of the city’s residents and businesses.

**12. REAL ESTATE TRANSFER TAX \$2,100,000**

The City of Aurora has a real estate transfer tax (RETT) imposed at a rate of \$3 per \$1,000 of the sale price of real property. Fiscal year 2012 actual revenue was \$1,924,758 and 2013 estimated actual revenue was \$2,104,000. The city saw an increase in the proceeds of this tax in 2013 due to the sale of foreclosed properties. However, the city is not projecting this revenue source to increase in 2014 because property values have not yet significantly rebounded.



**13. LICENSES & PERMITS \$4,268,481**

The city collects a variety of license and permit fees. Building permit fees account for a significant portion of this revenue classification. In fiscal year 2014 building permit fees are projected at \$2,678,000. Revenue from oversize/weight permits for trucks are estimated at \$60,000. In addition, contractor licensing fees are estimated at \$140,000 and liquor license fees are estimated at \$310,000.

With respect to the building permit fee revenue projections, the city is expecting building activity related to remodeling to increase in 2014. Therefore, building permit revenue in 2014 is budgeted to increase by 37% over the 2013 budgeted amount. The 2013 estimated actual revenue was \$2,733,935.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**14. GRANTS** **\$5,133,250**

The city is a recipient of a variety of grants. The city has been receiving Community Development Block Grant (CDBG) funding for 40 years. CDBG grant revenue is estimated to be \$1,222,000 for 2014.

Other significant grants that the city expects to receive in 2014 include a federal grant for the HOME Program (\$450,000). State and federal grants totaling \$235,550 will support library services and programs.

**15. ENTERPRISE FUND REVENUES** **\$46,259,250**

The City of Aurora has five enterprise funds: the Airport Fund, the Water & Sewer Fund, the Motor Vehicle Parking System Fund, the Transit Centers Fund, and the Golf Operations Fund.

Airport Fund operating revenues (excluding investment income) are projected at \$789,900 for fiscal year 2014. This revenue is primarily from airport tie downs and rents.

Water & Sewer Fund revenues derived from the operation of the water and sanitary sewer system are projected at \$32,722,950 for fiscal year 2014. These revenues consist of water and sewer service billings, meter sales charges, and other miscellaneous fees. Effective September 1, 2013, the city's water and sewer service rate was \$4.40 per 100 cubic feet of water consumed. This rate is expected to increase by approximately 5% on July 1, 2014 to provide resources primarily for capital projects.

Motor Vehicle Parking System Fund operating revenues (excluding investment income) are estimated at \$1,032,000 in fiscal year 2014. The operating revenues will be derived from parking permit fees and parking fines. The projection considers a new downtown parking plan involving the removal of parking meters.

Transit Centers Fund operating revenues (excluding investment income) are projected at \$2,146,000 for fiscal year 2014. Most of this will come from parking fees paid by commuters who park at two railroad stations located in the city.

Golf Operations Fund revenues (excluding a subsidy from the Gaming Tax Fund) are estimated at \$2,068,400 in fiscal year 2014 and assumes modest increases in the various types of greens fees.

**16. INTERFUND TRANSFERS** **\$10,189,400**

Interfund transfers will amount to \$10,189,400 in 2014. Of this amount, \$7,324,900 is accounted for by transfers from the Water & Sewer Fund, Stormwater Management Fee Fund, Gaming Tax Fund, SHAPE Fund, and Capital Improvements Fund A to the Bond & Interest Fund to permit the abatement of a large portion of the debt service component of the city's property tax levy. Routine transfers from the Gaming Tax Fund and Capital Improvements Fund A to the ward projects funds totaling \$750,000 are also budgeted. (Interfund transfers are the only significant revenue source for the ward projects funds.)

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**17. INVESTMENT INCOME** **\$8,689,000**

The city receives investment income on interest bearing accounts and investments. The majority of investment income is received from Police Pension Fund and Firefighters' Pension Fund investments, and is estimated at \$7,000,000 for 2014 based upon projected fund balances and expected rates of return. Interest income from the General Fund is projected at \$100,000. Water and Sewer Fund investment income is also estimated at \$300,000.

**18. INTERNAL SERVICE FUND CHARGES** **\$27,377,675**

The city has four internal service funds. The Equipment Services Fund is used to account for the cost of repairing and maintaining the city's vehicle fleet. Expenditures for equipment services operations are charged back to the operating departments and divisions that utilize central garage services. Internal service fund charges by the Equipment Services Fund will be \$5,247,675 in 2014. The Property and Casualty Insurance Fund is used to account for the city's property, general liability, and workers' compensation insurance programs. To support these programs, operating departments and funds will be charged a total of \$4,980,000 in 2014. The Employee Health Insurance Fund is used to account for the costs associated with providing health care to employees. The operating departments and funds will contribute \$15,900,000 to the fund for healthcare during 2014. Employees also contribute to the Employee Health Insurance Fund. Finally, the Employee Compensated Benefits Fund accounts for the accrued sick leave and severance pay of certain classes of city employees. To support these costs, operating departments and funds will be charged a total of \$1,250,000 in 2014.

**19. POLICE AND FIREFIGHTERS' PENSION FUND  
CONTRIBUTIONS** **\$18,106,200**

The city makes annual contributions to both the Police and Firefighters' Pension Funds based upon valuations developed by an actuary. For 2014, the city will make the full actuarially recommended contributions of \$10,091,900 and \$8,014,300 to these funds, respectively. The contributions will be made possible by a dedicated portion of the city's property tax levy and an allocation of personal property replacement taxes.

**20. RETIREE HEALTH INSURANCE TRUST FUND  
CONTRIBUTIONS** **\$7,437,793**

The city makes annual contributions to the Retiree Health Insurance Trust Fund for costs associated with providing healthcare to retirees. For 2014, the city will make contributions of \$7,437,793. These contributions are comprised of 50% of the amount recommended by the city's actuary for governmental fund and Golf Fund employees and 100% of the amount for other proprietary fund employees. Retirees also make contributions to the fund.

**21. OTHER REVENUES** **\$32,682,509**

This classification of revenues consists of sundry revenue sources. One of the larger revenues in this group is a stormwater management fee. In 1998, the City Council approved a surcharge on each water bill to pay for stormwater management projects in Aurora. Effective January 1, 2005, this fee increased from \$5.00 to \$6.90 bi-monthly to pay for a new series of projects. Based upon the number of water and

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

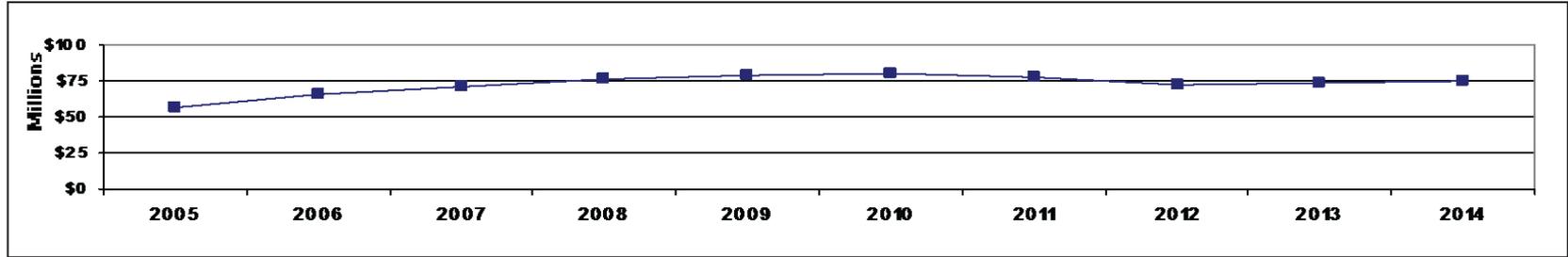
sewer accounts projected for 2014, stormwater management fee revenues are estimated at \$2,600,000.

In addition, cable franchise fees are estimated at \$2,000,000 for 2014. This fee is remitted by the city's cable service provider. It is a 5% assessment on the provider's gross revenue.

Ten-year trend information on the city's major revenue sources is provided on the next few pages.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

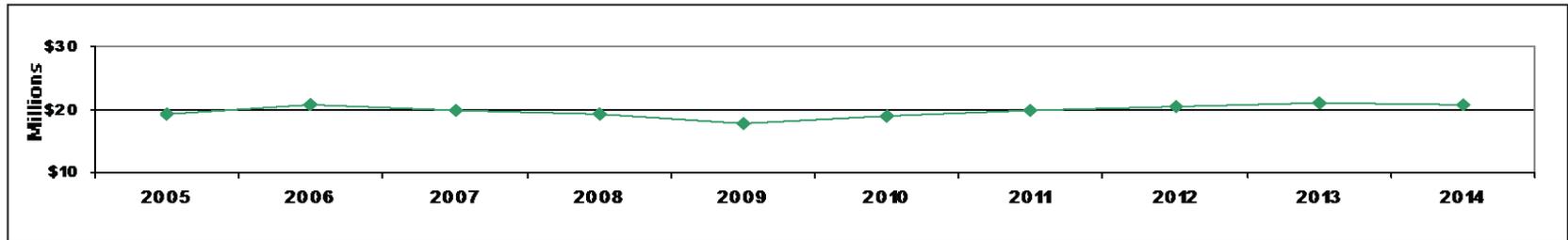
*Property Tax*



2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$56,620,340	\$66,097,460	\$71,268,400	\$76,702,439	\$78,777,464	\$79,847,930	\$77,465,396	\$72,335,576	\$74,311,717	\$74,913,100

Note: The amounts shown above exclude county road and bridge property taxes.

*State-Shared Sales Tax*

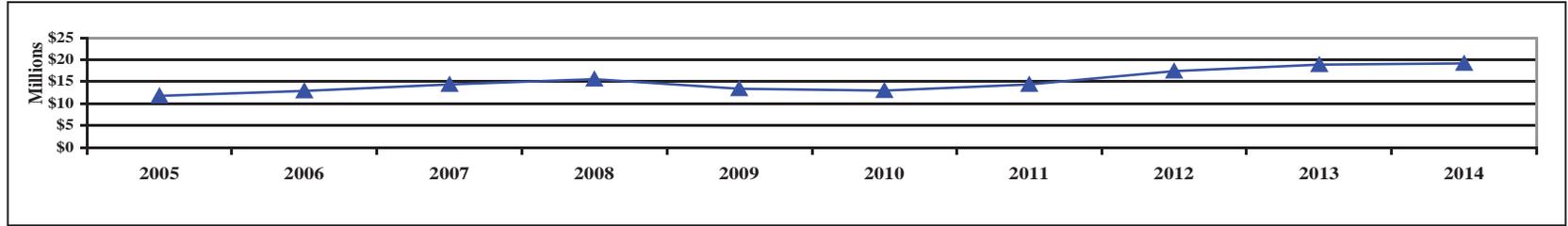


2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$19,173,560	\$20,627,162	\$19,823,398	\$19,265,572	\$17,783,111	\$18,883,714	\$19,766,842	\$20,400,419	\$21,106,000	\$20,700,000

Note: The state-shared sales tax amounts do not include home-rule sales, local use, or auto rental taxes.

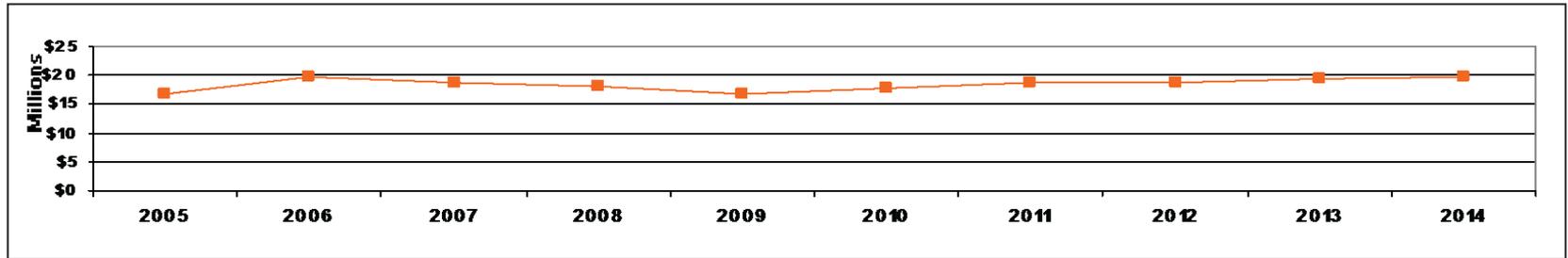
**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Income Tax*



2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$11,735,935	\$12,876,536	\$14,357,727	\$15,589,361	\$13,385,104	\$12,960,748	\$14,334,299	\$17,388,869	\$18,855,885	\$19,130,000

*Home-Rule Sales Tax*

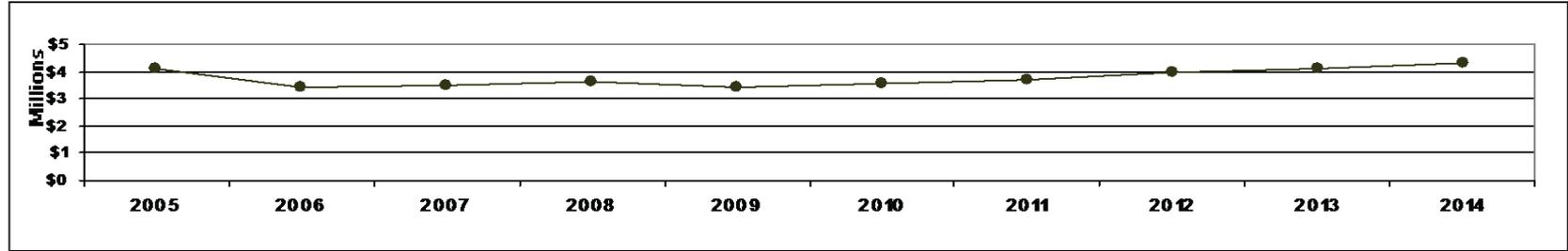


2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$16,825,862	\$19,789,451	\$18,766,449	\$18,039,578	\$16,615,629	\$17,845,651	\$18,641,584	\$18,841,729	\$19,525,000	\$19,750,000

Note: The city increased its home-rule sales tax rate from 1.0% to 1.25% on 7/1/05.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

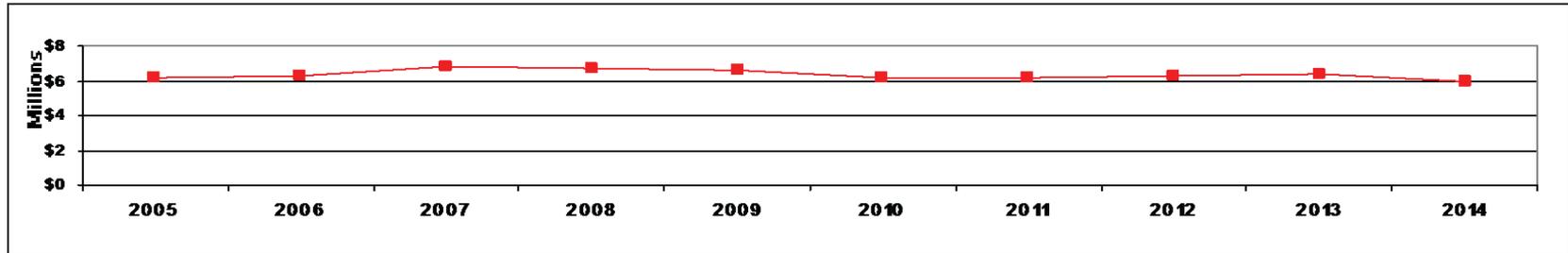
*Food & Beverage Tax*



2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$4,135,344	\$3,430,022	\$3,524,803	\$3,611,726	\$3,409,295	\$3,546,095	\$3,713,124	\$3,996,521	\$4,076,541	\$4,285,000

Note: The city decreased its food and beverage tax rate from 2.0% to 1.75% on 7/1/05.

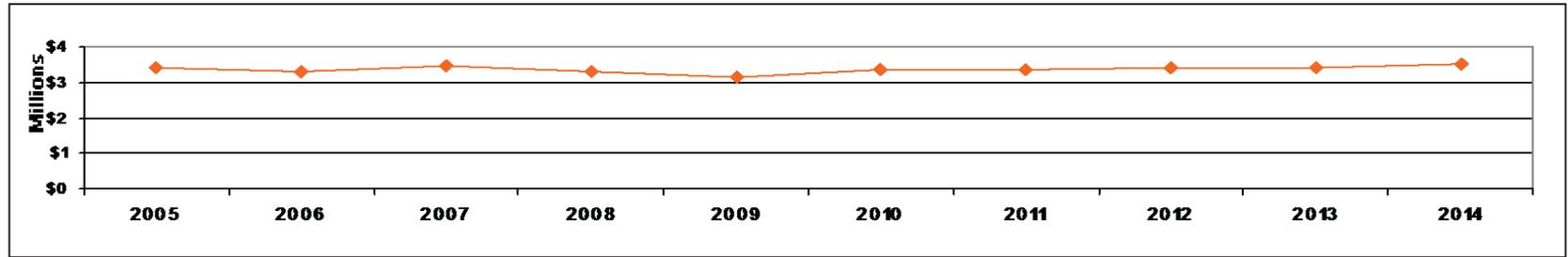
*Telecommunications Tax*



2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$6,123,362	\$6,238,333	\$6,827,379	\$6,718,353	\$6,554,209	\$6,185,475	\$6,202,311	\$6,218,307	\$6,425,000	\$6,000,000

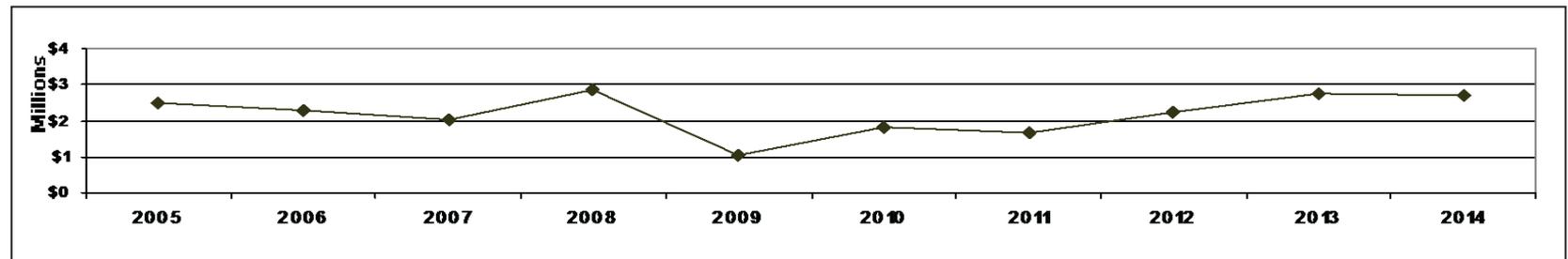
**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Electricity Use Tax*



2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$3,387,353	\$3,281,960	\$3,454,750	\$3,316,786	\$3,135,886	\$3,340,916	\$3,380,119	\$3,419,400	\$3,414,078	\$3,500,000

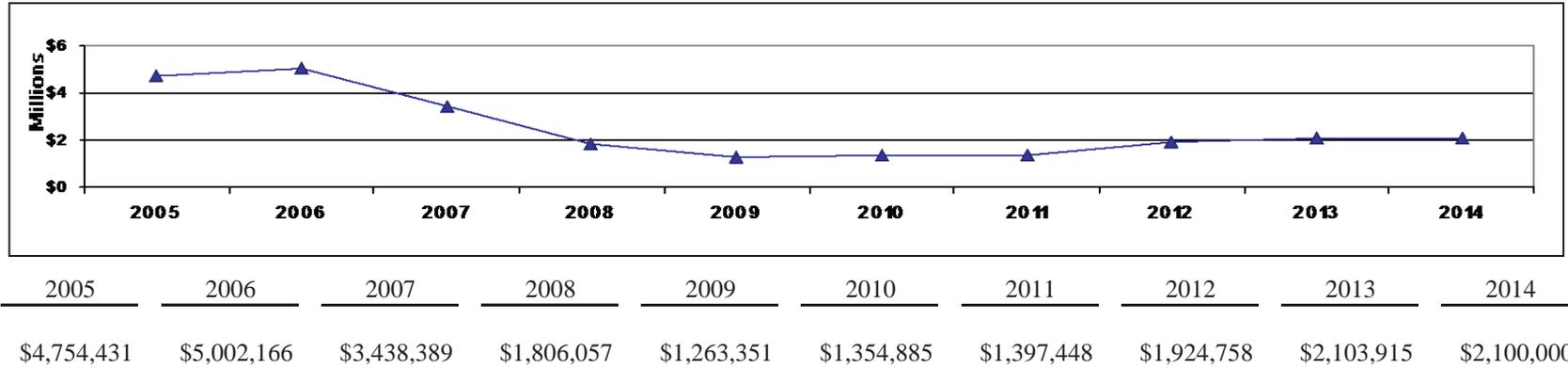
*Building Permit Fees*



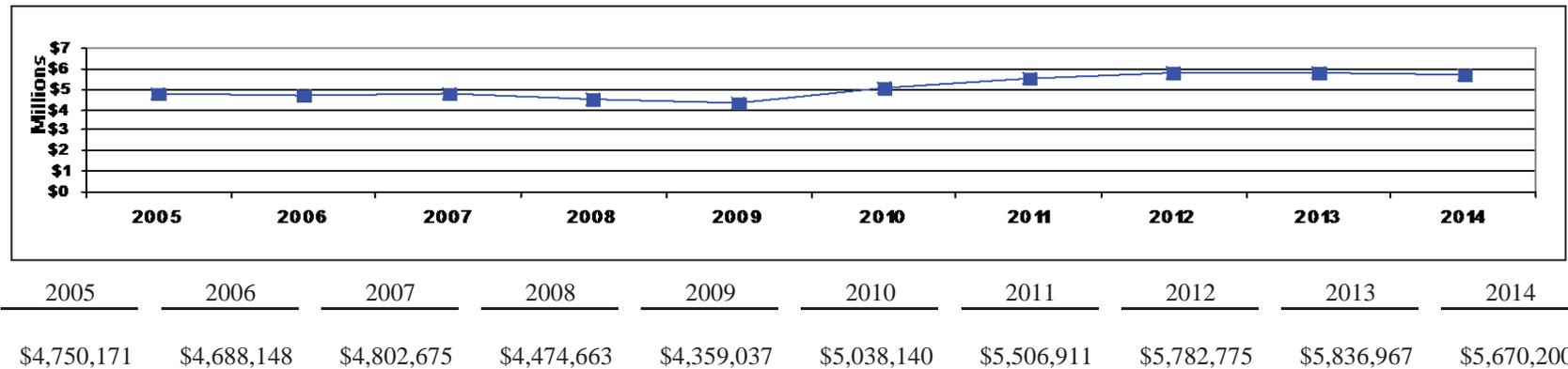
2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$2,477,247	\$2,279,783	\$2,009,409	\$2,866,755	\$1,044,480	\$1,836,373	\$1,645,492	\$2,243,039	\$2,733,935	\$2,678,000

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Real Estate Transfer Tax*



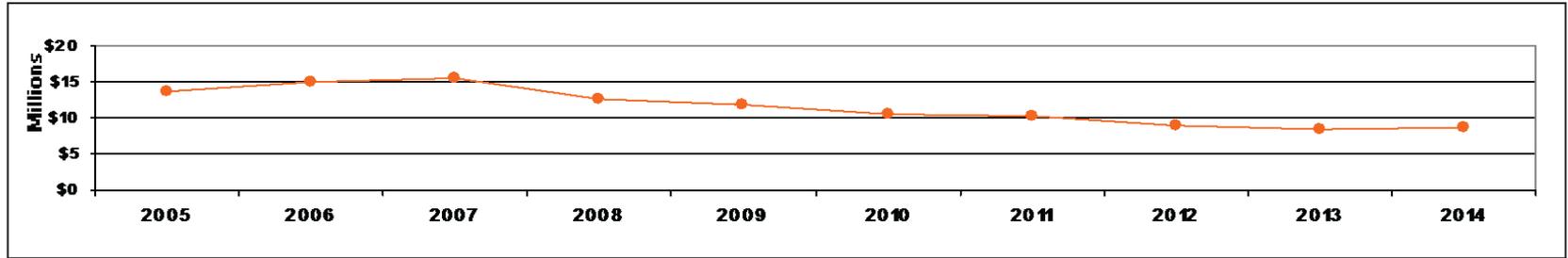
*Motor Fuel Tax*



Note: The motor fuel tax figures include a supplemental distribution for high-growth municipalities.

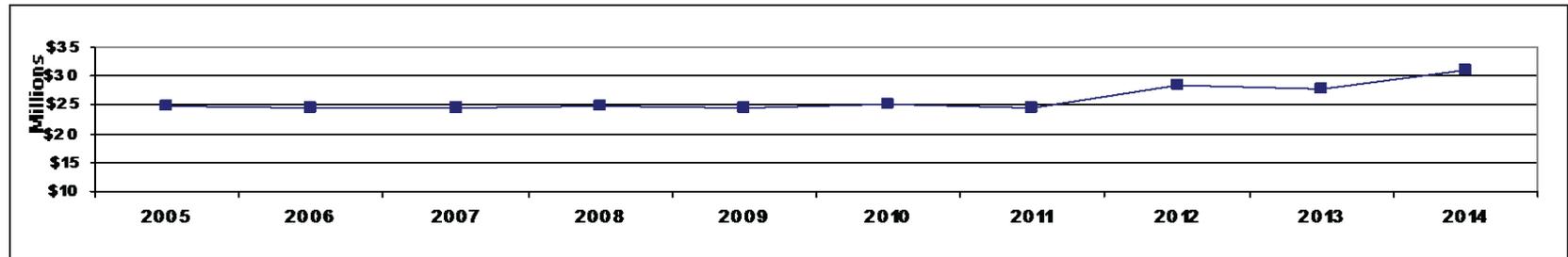
**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Gaming Tax*



2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$13,606,012	\$15,105,581	\$15,449,377	\$12,632,332	\$11,720,974	\$10,546,684	\$10,168,634	\$8,968,878	\$8,350,381	\$8,600,000

*Water & Sewer Service Fees*



2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
\$24,896,165	\$24,510,407	\$24,461,678	\$24,722,147	\$24,458,108	\$25,271,215	\$24,542,941	\$28,462,289	\$27,628,566	\$30,975,000

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**MATRIX OF REVENUES ALLOCATED ACROSS MULTIPLE FUNDS**  
**(2014 Budget Amounts Shown in Thousands)**

Certain city tax revenues are recorded in multiple funds. This table lists those revenue and the specific funds to which they are credited.

Revenue Description	General Fund (101)	IMRF/ General Fund (101)	Airport Fund (204)	Sanitation Fund (208)	SHAPE Fund (255)	Capital Improvemt. Fund A (340)	Bond & Interest Fund (401)	MVPS Fund (520)	Police Pension Fund (701)	Fire Pension Fund (702)	Library General Fund (210)	Library Debt Svc. Fund (410)	Total
Property Tax	40,900	3,286	-	-	-	-	4,000	-	9,790	7,673	8,000	1,264	74,913
Personal Property Replacement Tax	3,876	-	-	-	-	-	-	-	301	341	500	-	5,018
Home-Rule Sales Tax	11,530	-	-	-	3,950	3,870	-	400	-	-	-	-	19,750
<b>Total</b>	<u>56,306</u>	<u>3,286</u>	<u>-</u>	<u>-</u>	<u>3,950</u>	<u>3,870</u>	<u>4,000</u>	<u>400</u>	<u>10,091</u>	<u>8,014</u>	<u>8,500</u>	<u>1,264</u>	<u>99,681</u>

**REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2014**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
101	GENERAL	140,467,808	128,763,927	147,951,301	147,951,301	151,027,036	3,075,735
120	EQUIPMENT SERVICES	5,099,567	4,272,142	5,036,070	5,036,070	5,270,175	234,105
203	MOTOR FUEL TAX	7,036,098	6,259,928	7,167,400	7,167,400	6,945,200	(222,200)
208	SANITATION	1,959,840	1,825,273	1,775,000	1,775,000	1,800,000	25,000
210	LIBRARY	9,942,943	9,051,455	9,521,150	9,521,150	9,116,550	(404,600)
211	WIRELESS 911 SURCHARGE	1,097,408	646,845	925,000	925,000	1,015,000	90,000
213	HOME PROGRAM	741,968	603,700	455,000	455,000	450,000	(5,000)
214	NEIGHBORHOOD STABILIZATION	522,718	47,288	-	-	-	-
215	GAMING TAX	11,225,458	7,214,280	9,290,000	9,290,000	9,480,000	190,000
216	ASSET FORFEITURES-FEDERAL	89,197	331,195	-	-	-	-
217	ASSET FORFEITURES-STATE	62,168	26,654	-	-	-	-
218	ASSET SEIZURE	85	16	-	-	-	-
219	FOREIGN FIRE INSURANCE TAX	164,645	172,270	151,000	151,000	156,000	5,000
220	BLOCK GRANT INCOME	28,242	14,348	-	-	-	-
221	BLOCK GRANT	1,892,955	1,007,061	1,181,000	1,181,000	1,222,000	41,000
222	SECTION 108 LOAN	146,041	123,354	124,900	124,900	102,500	(22,400)
231	TIF #1-DOWNTOWN	2,257,609	1,985,653	1,890,000	1,890,000	1,770,000	(120,000)
232	TIF #2-FARNSWORTH AREA	8,367,112	9,972,328	8,550,000	8,550,000	-	(8,550,000)
233	TIF #3-RIVERCITY	1,009,846	1,261,667	1,440,000	1,440,000	1,366,000	(74,000)
234	TIF #4-BELL GALE	79,836	53,704	60,000	60,000	48,000	(12,000)
235	TIF #5-WEST RIVER AREA	200,919	336,543	1,018,700	1,018,700	481,800	(536,900)
236	TIF #6-EAST RIVER AREA	1,008,283	879,754	1,532,100	1,532,100	1,351,200	(180,900)
237	TIF #7-WEST FARNSWORTH AREA	11,603,266	26,406	4,000	4,000	22,800	18,800
238	TIF #8-EAST FARNSWORTH AREA	3,975,127	(13,317)	2,000	2,000	2,000	-
251	SSA #14-SULLIVAN	107	22	-	-	10,000	10,000
255	SHAPE	4,637,149	2,765,558	3,955,000	3,955,000	3,965,000	10,000
262	SSA #24-EAGLE POINT	34,466	35,240	36,000	36,000	38,000	2,000
263	SSA #27-CONCORD	13,347	12,456	16,000	16,000	16,000	-
266	SSA ONE-DOWNTOWN	211,866	91,442	220,000	220,000	270,000	50,000
275	SSA #34-OSWEGO	4,478,759	1,191,000	1,185,100	1,185,100	1,179,400	(5,700)

**REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2014**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
276	SSA #44-BLACKBERRY TRAIL	25,336	23,073	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,733,836	2,613,336	2,610,000	2,610,000	2,605,000	(5,000)
281	LONG-TERM CONTROL PLAN FEE	793,648	948,059	2,252,700	2,252,700	1,502,000	(750,700)
310	LIBRARY C.P./TECHNOLOGY	2,874	20,349	5,000	5,000	5,000	-
311	WARD #1 PROJECTS	88,030	69,140	87,900	87,900	87,900	-
312	WARD #2 PROJECTS	94,676	69,710	91,800	91,800	91,800	-
313	WARD #3 PROJECTS	75,228	56,312	75,000	75,000	75,000	-
314	WARD #4 PROJECTS	93,114	73,327	93,300	93,300	93,300	-
315	WARD #5 PROJECTS	75,395	56,515	100,200	100,200	75,000	(25,200)
316	WARD #6 PROJECTS	135,102	77,423	98,950	98,950	98,950	-
317	WARD #7 PROJECTS	76,347	57,393	76,125	76,125	76,125	-
318	WARD #8 PROJECTS	78,523	61,200	75,000	75,000	75,000	-
319	WARD #9 PROJECTS	75,632	56,888	75,000	75,000	75,000	-
320	WARD #10 PROJECTS	75,088	56,271	75,000	75,000	75,000	-
339	2006 GO BOND PROJECT	123,909	190	-	-	-	-
340	CAPITAL IMPROVEMENTS A	9,559,169	3,664,838	2,998,200	3,026,300	3,998,200	1,000,000
342	2008B TIF BOND PROJECT (TIF #3)	4,648	667	-	-	1,000	1,000
343	2008 GO BOND PROJECT	312,958	25,953	25,000	25,000	-	(25,000)
344	2008A TIF BOND PROJECT (TIF #6)	10,248,780	233,152	-	-	-	-
345	KANE/DUPAGE FIRE IMPACT FEE	34,280	102,697	26,000	26,000	35,000	9,000
346	KENDALL/WILL FIRE IMPACT FEE	(3,050)	3,941	5,000	5,000	5,000	-
347	PUBLIC WORKS IMPACT FEE	152	4,677	1,000	1,000	1,000	-
348	2009 GO BOND PROJECT	15,397	(14,241)	10,000	10,000	5,000	(5,000)
349	2012 GO BOND PROJECT	20,413,969	149,862	10,800,000	10,800,000	10,000	(10,790,000)
401	BOND & INTEREST	27,662,781	14,170,043	16,125,900	16,125,900	13,858,200	(2,267,700)
410	LIBRARY BOND & INTEREST	187,903	1,301,300	1,302,800	1,302,800	1,265,500	(37,300)
504	AIRPORT	1,377,315	696,173	2,447,646	2,447,646	790,900	(1,656,746)
510	WATER & SEWER	34,617,710	28,306,659	28,377,950	28,377,950	40,522,950	12,145,000
520	MOTOR VEHICLE PARKING	1,252,787	886,285	1,018,400	1,018,400	1,037,000	18,600
530	TRANSIT CENTERS	2,026,784	1,668,039	2,085,700	2,085,700	2,151,000	65,300
550	GOLF OPERATIONS	2,096,203	1,785,980	2,359,100	2,359,100	2,518,400	159,300
601	PROP & CASUALTY INSURANCE	5,299,829	3,729,913	4,770,000	4,770,000	5,005,000	235,000

**REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2014**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
602	EMPLOYEE HEALTH INSURANCE	18,947,509	15,154,291	19,724,269	19,724,269	19,144,813	(579,456)
603	EMPLOYEE COMP BENEFITS	1,218,894	879,046	800,000	800,000	1,300,000	500,000
701	POLICE PENSION	24,637,929	11,406,110	15,534,800	15,534,800	16,941,900	1,407,100
702	FIREFIGHTERS' PENSION	19,871,348	9,466,762	12,426,700	12,426,700	12,964,300	537,600
704	RETIREE HEALTH INS TRUST	10,497,104	8,004,453	9,607,600	9,607,600	10,748,359	1,140,759
<b>TOTAL</b>		<b><u>413,181,970</u></b>	<b><u>284,823,978</u></b>	<b><u>339,682,361</u></b>	<b><u>339,710,461</u></b>	<b><u>334,376,858</u></b>	<b><u>(5,305,503)</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	41,684,412	41,615,918	41,600,000	41,600,000	40,900,000	(700,000)
TAX-RE CURRENT-PENSION	17,879,799	19,099,750	19,104,900	19,104,900	20,749,100	1,644,200
TAX-RE TIF REVENUE SURPLUS	98,874	-	250,000	250,000	50,000	(200,000)
TAX-REAL ESTATE-PRIOR YEAR	8,592	3,766	6,000	6,000	6,000	-
TAX-REAL ESTATE-PRIOR YEAR-PENSION	3,667	1,518	2,000	2,000	2,000	-
TAX-REAL ESTATE-R&B	673,104	651,202	665,000	665,000	665,000	-
TAX-SALES - STATE SHARED	20,400,419	14,360,371	21,025,000	21,025,000	21,085,000	60,000
TAX-LOCAL USE	3,114,782	2,098,921	3,050,000	3,050,000	3,349,000	299,000
TAX-AUTO RENTAL	45,265	34,446	50,000	50,000	50,000	-
TAX-SALES-HOME RULE	5,969,457	7,917,649	12,410,000	12,410,000	11,530,000	(880,000)
TAX-FOOD & BEVERAGE	4,002,836	3,613,776	3,920,000	3,920,000	4,285,000	365,000
TAX-LIQUOR	953,959	796,738	950,000	950,000	953,000	3,000
TAX-ELECTION (KANE COUNTY)	418,433	364,615	385,000	385,000	-	(385,000)
TAXES-P.P.R.-TOWNSHIP	77,913	87,544	92,000	92,000	92,000	-
<b>TAXES-UTILITY-ELECTRICITY</b>						
TAX-COMED	3,419,400	2,610,041	3,325,000	3,325,000	3,500,000	175,000
ELECTRICITY TAX REBATE	(83,596)	(81,248)	(75,000)	(75,000)	(75,000)	-
<b>TOTAL TAXES-UTILITY-ELECTRICITY</b>	<b>3,335,804</b>	<b>2,528,793</b>	<b>3,250,000</b>	<b>3,250,000</b>	<b>3,425,000</b>	<b>175,000</b>
<b>TAXES-UTILITY-NATURAL GAS</b>						
TAX-NICOR	682,790	648,169	800,000	800,000	800,000	-
NATURAL GAS TAX REBATE	(73,396)	(71,887)	(70,000)	(70,000)	(70,000)	-
<b>TOTAL TAXES-UTILITY-NATURAL GAS</b>	<b>609,394</b>	<b>576,282</b>	<b>730,000</b>	<b>730,000</b>	<b>730,000</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>TAXES-TELECOMMUNICATIONS</b>	6,218,307	3,943,605	6,425,000	6,425,000	6,000,000	(425,000)
<b>TAXES-HOTEL-MOTEL</b>	463,512	426,825	470,600	470,600	470,600	-
<b>TAXES-SHARED</b>						
TAXES-INCOME	17,388,869	14,785,943	17,650,000	17,650,000	19,130,000	1,480,000
TAXES-PP REPLACEMENT	3,307,733	3,413,623	3,532,000	3,532,000	3,876,000	344,000
<b>TOTAL TAXES-SHARED</b>	<u>20,696,602</u>	<u>18,199,566</u>	<u>21,182,000</u>	<u>21,182,000</u>	<u>23,006,000</u>	<u>1,824,000</u>
<b>LICENSES &amp; PERMITS</b>						
ALCOHOLIC BEVERAGES	302,269	293,841	315,000	315,000	310,000	(5,000)
GENERAL LICENSES/PERMITS	456,749	407,122	253,100	253,100	405,600	152,500
LICENSE-PROFESS-OCCUPATION	247,596	251,900	262,900	262,900	267,900	5,000
BUILDING PERMITS & FEES	2,751,818	3,150,603	2,387,000	2,387,000	3,237,781	850,781
LICENSES-MOTOR VEHICLE	50	90	100	100	100	-
LICENSES-OTHER	50	-	100	100	100	-
<b>TOTAL LICENSES &amp; PERMITS</b>	<u>3,758,532</u>	<u>4,103,556</u>	<u>3,218,200</u>	<u>3,218,200</u>	<u>4,221,481</u>	<u>1,003,281</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>GRANTS</b>	512,105	701,845	1,175,700	1,175,700	644,100	(531,600)
<b>CHARGES FOR SERVICES</b>						
FEES-ZONING & SUBDIVISION	48,958	43,766	34,200	34,200	39,000	4,800
FEES-PUBLIC WORKS	201,326	254,523	104,600	104,600	104,600	-
FEES-MIS	5,064	4,200	4,800	4,800	4,800	-
COMMISSIONS	1,329	810	2,000	2,000	2,000	-
CLAIMS	442,613	358,315	343,400	343,400	375,800	32,400
OTHER REVENUES	30,369	29,009	22,400	22,400	25,400	3,000
FEES-POLICE SERVICES	1,373,473	690,240	768,300	768,300	1,113,200	344,900
FEES-FIRE SERVICES	2,290,367	2,135,667	2,102,800	2,102,800	2,241,700	138,900
OTHER SERVICES	41,957	45,788	45,000	45,000	42,754	(2,246)
FEES-REFUSE COLLECTION	2,282	9,415	6,000	6,000	6,000	-
FEES-ANIMAL CONTROL	72,543	83,202	78,500	78,500	65,100	(13,400)
FEES-OTHER	152,980	107,704	160,000	160,000	157,000	(3,000)
FEES-PUBLIC ART	1,918	613	3,000	3,000	3,000	-
FEES-CIVIC ACTIVITY	20,737	43,992	17,000	17,000	18,000	1,000
FEES-YOUTH ACTIVITIES	5,214	5,920	5,000	5,000	5,000	-
FEES-CABLE ACCESS	1,991,344	1,508,168	1,857,000	1,857,000	2,036,000	179,000
<b>TOTAL CHARGES FOR SERVICES</b>	<u>6,682,474</u>	<u>5,321,332</u>	<u>5,554,000</u>	<u>5,554,000</u>	<u>6,239,354</u>	<u>685,354</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>FINES</b>						
COURT	1,132,762	909,522	1,016,500	1,016,500	1,042,700	26,200
AUTO SEIZURE	485,754	294,922	450,000	450,000	435,000	(15,000)
NOISE ORDINANCE	29,447	20,258	18,000	18,000	18,000	-
HOUSING CODE	145,355	162,133	175,000	175,000	175,000	-
LICENSEE FINES	9,715	6,400	5,000	5,000	5,000	-
PEACE OFFICER	56,582	82,321	41,500	41,500	43,500	2,000
BUILDING PERMIT FINES	25	4,361	500	500	500	-
REDLIGHT CAMERAS	695,844	610,825	550,000	550,000	675,000	125,000
ANIMAL ORDINANCE	10,575	8,943	6,000	6,000	6,000	-
<b>TOTAL FINES</b>	<u>2,566,059</u>	<u>2,099,685</u>	<u>2,262,500</u>	<u>2,262,500</u>	<u>2,400,700</u>	<u>138,200</u>
<b>INVESTMENT INCOME</b>	20,757	53,873	105,000	105,000	105,000	-
<b>OTHER REVENUES</b>						
DONATIONS	100	1,146	-	-	-	-
RENTS AND ROYALTIES	183,990	46,187	26,901	26,901	25,701	(1,200)
SALE OF ASSETS	88,660	115,018	41,500	41,500	43,000	1,500
<b>TOTAL OTHER REVENUES</b>	<u>272,750</u>	<u>162,351</u>	<u>68,401</u>	<u>68,401</u>	<u>68,701</u>	<u>300</u>
<b>TOTAL GENERAL FUND</b>	<u>140,467,808</u>	<u>128,763,927</u>	<u>147,951,301</u>	<u>147,951,301</u>	<u>151,027,036</u>	<u>3,075,735</u>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET REVENUES**  
**EQUIPMENT SERVICES FUND (FUND 120)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
GRANTS	57,462	-	-	-	-	-
RECOVERY OF COSTS	5,027,537	4,255,601	5,013,570	5,013,570	5,247,675	234,105
OTHER REVENUES	14,741	16,627	22,000	22,000	22,000	-
INVESTMENT INCOME	(173)	(86)	500	500	500	-
<b>TOTAL EQUIPMENT SERVICES FUND</b>	<b><u>5,099,567</u></b>	<b><u>4,272,142</u></b>	<b><u>5,036,070</u></b>	<b><u>5,036,070</u></b>	<b><u>5,270,175</u></b>	<b><u>234,105</u></b>

**MOTOR FUEL TAX FUND (FUND 203)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
GRANTS	1,238,418	1,178,369	1,334,400	1,334,400	1,260,000	(74,400)
<b>MOTOR FUEL TAXES</b>						
TAXES-MOTOR FUEL	4,826,093	3,973,984	4,833,000	4,833,000	4,713,000	(120,000)
TAXES-MOTOR FUEL SUPPLEMENT	956,682	994,836	975,000	975,000	957,200	(17,800)
<b>TOTAL MOTOR FUEL TAXES</b>	<b><u>5,782,775</u></b>	<b><u>4,968,820</u></b>	<b><u>5,808,000</u></b>	<b><u>5,808,000</u></b>	<b><u>5,670,200</u></b>	<b><u>(137,800)</u></b>
INVESTMENT INCOME	14,905	112,739	25,000	25,000	15,000	(10,000)
<b>TOTAL MOTOR FUEL TAX FUND</b>	<b><u>7,036,098</u></b>	<b><u>6,259,928</u></b>	<b><u>7,167,400</u></b>	<b><u>7,167,400</u></b>	<b><u>6,945,200</u></b>	<b><u>(222,200)</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
SANITATION FUND (FUND 208)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-SALES-HOME RULE	48,989	-	-	-	-	-
REFUSE COLLECTION	1,910,597	1,825,217	1,775,000	1,775,000	1,800,000	25,000
INVESTMENT INCOME	254	56	-	-	-	-
<b>TOTAL SANITATION FUND</b>	<b><u>1,959,840</u></b>	<b><u>1,825,273</u></b>	<b><u>1,775,000</u></b>	<b><u>1,775,000</u></b>	<b><u>1,800,000</u></b>	<b><u>25,000</u></b>

**LIBRARY FUND (FUND 210)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	8,813,192	7,897,818	8,420,700	8,420,700	8,000,000	(420,700)
TAX-REAL ESTATE- TIF REVENUE SURPLUS	14,026	-	-	-	-	-
TAX-REAL ESTATE-PRIOR YEAR	1,902	808	-	-	-	-
TAXES-P.P. REPLACEMENT	500,000	591,152	500,000	500,000	500,000	-
GRANTS	248,047	90,786	251,650	251,650	252,250	600
FEES	90,326	67,107	69,600	69,600	69,600	-
FINES	125,527	112,846	100,000	100,000	110,000	10,000
HEALTH INSURANCE CONTRIBUTIONS	143,383	139,427	152,200	152,200	157,700	5,500
INVESTMENT INCOME	4,912	150,998	26,000	26,000	26,000	-
OTHER REVENUES	1,628	513	1,000	1,000	1,000	-
<b>TOTAL LIBRARY FUND</b>	<b><u>9,942,943</u></b>	<b><u>9,051,455</u></b>	<b><u>9,521,150</u></b>	<b><u>9,521,150</u></b>	<b><u>9,116,550</u></b>	<b><u>(404,600)</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
WIRELESS 911 SURCHARGE FUND (FUND 211)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>SURCHARGE FEES</b>	1,083,674	472,002	900,000	900,000	1,000,000	100,000
<b>INVESTMENT INCOME</b>	<u>13,734</u>	<u>174,843</u>	<u>25,000</u>	<u>25,000</u>	<u>15,000</u>	<u>(10,000)</u>
<b>TOTAL WIRELESS 911 SURCHARGE FUND</b>	<u><u>1,097,408</u></u>	<u><u>646,845</u></u>	<u><u>925,000</u></u>	<u><u>925,000</u></u>	<u><u>1,015,000</u></u>	<u><u>90,000</u></u>

**HOME PROGRAM FUND (FUND 213)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>GRANTS</b>	742,083	603,760	455,000	455,000	450,000	(5,000)
<b>INVESTMENT INCOME</b>	<u>(115)</u>	<u>(60)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL HOME PROGRAM FUND</b>	<u><u>741,968</u></u>	<u><u>603,700</u></u>	<u><u>455,000</u></u>	<u><u>455,000</u></u>	<u><u>450,000</u></u>	<u><u>(5,000)</u></u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
NEIGHBORHOOD STABILIZATION FUND (FUND 214)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	86	16	-	-	-	-
STABILIZATION PROGRAM GRANTS	522,632	47,272	-	-	-	-
<b>TOTAL NEIGHBORHOOD STABILIZATION FUND</b>	<b>522,718</b>	<b>47,288</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**GAMING TAX FUND (FUND 215)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>TAXES</b>						
TAX-GAMING-WAGERING	7,594,424	6,029,188	7,200,000	7,200,000	7,300,000	100,000
TAX-GAMING-ADMISSIONS	1,374,454	982,260	1,300,000	1,300,000	1,300,000	-
TAX-GAMING-OTB	75,663	61,049	75,000	75,000	75,000	-
TAX-GAMING-VIDEO GAMING	-	16,850	550,000	550,000	550,000	-
<b>TOTAL TAXES</b>	<b>9,044,541</b>	<b>7,089,347</b>	<b>9,125,000</b>	<b>9,125,000</b>	<b>9,225,000</b>	<b>100,000</b>
<b>GRANTS</b>	-	-	-	-	240,000	240,000
<b>FEES</b>	11,470	6,975	125,000	125,000	-	(125,000)
<b>LAND &amp; BUILDINGS</b>	2,000,000	-	-	-	-	-
<b>INVESTMENT INCOME</b>	14,447	116,934	40,000	40,000	15,000	(25,000)
<b>OTHER REVENUES</b>	155,000	1,024	-	-	-	-
<b>TOTAL GAMING TAX FUND</b>	<b>11,225,458</b>	<b>7,214,280</b>	<b>9,290,000</b>	<b>9,290,000</b>	<b>9,480,000</b>	<b>190,000</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
FEDERAL ASSET FORFEITURES (FUND 216)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
FEDERAL ASSET FORFEITURES	78,586	278,857	-	-	-	-
INVESTMENT INCOME	<u>10,611</u>	<u>52,338</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL FEDERAL ASSET FORFEITURES FUND</b>	<b><u>89,197</u></b>	<b><u>331,195</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

**STATE ASSET FORFEITURES (FUND 217)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
FORFEITED ASSET PROCEEDS	61,740	7,844	-	-	-	-
INVESTMENT INCOME	<u>428</u>	<u>18,810</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL STATE ASSET FORFEITURES FUND</b>	<b><u>62,168</u></b>	<b><u>26,654</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
ASSET SEIZURE FUND (FUND 218)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	85	16	-	-	-	-
<b>TOTAL ASSET SEIZURE FUND</b>	<b>85</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**FOREIGN FIRE INSURANCE TAX FUND (FUND 219)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
FOREIGN FIRE INSURANCE TAX	164,674	165,027	150,000	150,000	155,000	5,000
INVESTMENT INCOME	(29)	7,243	1,000	1,000	1,000	-
<b>TOTAL FOREIGN FIRE INSURANCE TAX FUND</b>	<b>164,645</b>	<b>172,270</b>	<b>151,000</b>	<b>151,000</b>	<b>156,000</b>	<b>5,000</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
BLOCK GRANT INCOME FUND (FUND 220)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
LOAN PAYMENT BGI	28,149	14,317	-	-	-	-
INVESTMENT INCOME	93	31	-	-	-	-
<b>TOTAL BLOCK GRANT INCOME FUND</b>	<b><u>28,242</u></b>	<b><u>14,348</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

**BLOCK GRANT FUND (FUND 221)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
GRANTS	1,592,955	1,007,061	1,181,000	1,181,000	1,222,000	41,000
INTERFUND TRANSFERS IN						
GENERAL FUND	300,000	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b><u>300,000</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL BLOCK GRANT FUND</b>	<b><u>1,892,955</u></b>	<b><u>1,007,061</u></b>	<b><u>1,181,000</u></b>	<b><u>1,181,000</u></b>	<b><u>1,222,000</u></b>	<b><u>41,000</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
SECTION 108 LOAN FUND (FUND 222)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
BUSINESS LOAN REPAYMENTS	146,017	123,356	124,900	124,900	102,500	(22,400)
INVESTMENT INCOME	<u>24</u>	<u>(2)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL SECTION 108 LOAN FUND</b>	<b><u>146,041</u></b>	<b><u>123,354</u></b>	<b><u>124,900</u></b>	<b><u>124,900</u></b>	<b><u>102,500</u></b>	<b><u>(22,400)</u></b>

**TIF #1 - DOWNTOWN FUND (FUND 231)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	2,003,636	1,917,623	1,865,000	1,865,000	1,760,000	(105,000)
INVESTMENT INCOME	3,973	68,030	25,000	25,000	10,000	(15,000)
GRANTS	<u>250,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL TIF #1 - DOWNTOWN FUND</b>	<b><u>2,257,609</u></b>	<b><u>1,985,653</u></b>	<b><u>1,890,000</u></b>	<b><u>1,890,000</u></b>	<b><u>1,770,000</u></b>	<b><u>(120,000)</u></b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET REVENUES**  
**TIF #2 - FARNSWORTH AREA FUND (FUND 232)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	8,320,538	9,721,640	8,500,000	8,500,000	-	(8,500,000)
INVESTMENT INCOME	46,574	182,910	50,000	50,000	-	(50,000)
RECOVERY OF COSTS	-	67,778	-	-	-	-
<b>TOTAL TIF #2 - FARNSWORTH AREA FUND</b>	<b><u>8,367,112</u></b>	<b><u>9,972,328</u></b>	<b><u>8,550,000</u></b>	<b><u>8,550,000</u></b>	<b>-</b>	<b><u>(8,550,000)</u></b>

**TIF #3 - RIVER CITY FUND (FUND 233)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	704,523	745,432	760,000	760,000	640,000	(120,000)
INVESTMENT INCOME	5,323	9,985	5,000	5,000	1,000	(4,000)
INTERFUND TRANSFERS IN						
GAMING TAX FUND	300,000	506,250	675,000	675,000	725,000	50,000
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b><u>300,000</u></b>	<b><u>506,250</u></b>	<b><u>675,000</u></b>	<b><u>675,000</u></b>	<b><u>725,000</u></b>	<b><u>50,000</u></b>
<b>TOTAL TIF #3 - RIVER CITY FUND</b>	<b><u>1,009,846</u></b>	<b><u>1,261,667</u></b>	<b><u>1,440,000</u></b>	<b><u>1,440,000</u></b>	<b><u>1,366,000</u></b>	<b><u>(74,000)</u></b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET REVENUES**  
**TIF #4 - BELL GALE FUND (FUND 234)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	79,823	53,694	60,000	60,000	48,000	(12,000)
INVESTMENT INCOME	<u>13</u>	<u>10</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL TIF #4 - BELL GALE FUND</b>	<b><u>79,836</u></b>	<b><u>53,704</u></b>	<b><u>60,000</u></b>	<b><u>60,000</u></b>	<b><u>48,000</u></b>	<b><u>(12,000)</u></b>

**TIF #5 - WEST RIVER AREA FUND (FUND 235)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	199,829	334,636	171,000	171,000	290,800	119,800
INVESTMENT INCOME	1,090	1,907	1,000	1,000	1,000	-
GRANTS	<u>-</u>	<u>-</u>	<u>846,700</u>	<u>846,700</u>	<u>190,000</u>	<u>(656,700)</u>
<b>TOTAL TIF #5 - WEST RIVER AREA FUND</b>	<b><u>200,919</u></b>	<b><u>336,543</u></b>	<b><u>1,018,700</u></b>	<b><u>1,018,700</u></b>	<b><u>481,800</u></b>	<b><u>(536,900)</u></b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET REVENUES**  
**TIF #6 - EAST RIVER AREA FUND (FUND 236)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	254,730	308,566	230,000	230,000	259,700	29,700
INVESTMENT INCOME	1,953	7,863	1,000	1,000	2,000	1,000
GRANTS	-	-	550,000	550,000	340,000	(210,000)
<b>INTERFUND TRANSFERS IN</b>						
TIF DISTRICT #1 FUND	100,000	75,000	-	-	100,000	100,000
GAMING TAX FUND	651,600	488,325	751,100	751,100	649,500	(101,600)
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>751,600</u>	<u>563,325</u>	<u>751,100</u>	<u>751,100</u>	<u>749,500</u>	<u>(1,600)</u>
<b>TOTAL TIF #6 - EAST RIVER AREA FUND</b>	<u>1,008,283</u>	<u>879,754</u>	<u>1,532,100</u>	<u>1,532,100</u>	<u>1,351,200</u>	<u>(180,900)</u>

**TIF #7- WEST FARNSWORTH AREA (FUND 237)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	4,144	15,721	4,000	4,000	12,800	8,800
INVESTMENT INCOME	(878)	10,685	-	-	10,000	10,000
<b>INTERFUND TRANSFERS IN</b>						
TIF DISTRICT #2 FUND	11,600,000	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>11,600,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL TIF# 7- WEST FARNSWORTH AREA FUND</b>	<u>11,603,266</u>	<u>26,406</u>	<u>4,000</u>	<u>4,000</u>	<u>22,800</u>	<u>18,800</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
TIF #8- EAST FARNSWORTH AREA (FUND 238)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	1,734	-	2,000	2,000	2,000	-
INVESTMENT INCOME	(26,607)	(13,317)	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #2 FUND	4,000,000	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>4,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL TIF# 8- WEST FARNSWORTH AREA FUND</b>	<u><u>3,975,127</u></u>	<u><u>(13,317)</u></u>	<u><u>2,000</u></u>	<u><u>2,000</u></u>	<u><u>2,000</u></u>	<u><u>-</u></u>

**SSA #14 - SULLIVAN ROAD FUND (FUND 251)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	-	-	-	-	10,000	10,000
INVESTMENT INCOME	107	22	-	-	-	-
<b>TOTAL SSA #14 - SULLIVAN ROAD FUND</b>	<u><u>107</u></u>	<u><u>22</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>10,000</u></u>	<u><u>10,000</u></u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
SHAPE FUND (FUND 255)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAXES-SALES-HOME RULE	3,768,346	2,491,394	3,905,000	3,905,000	3,950,000	45,000
INVESTMENT INCOME	12,642	61,007	50,000	50,000	15,000	(35,000)
GRANTS	773,078	-	-	-	-	-
OTHER REVENUES	-	213,157	-	-	-	-
RECOVERY OF COSTS	83,083	-	-	-	-	-
<b>TOTAL SHAPE FUND</b>	<b><u>4,637,149</u></b>	<b><u>2,765,558</u></b>	<b><u>3,955,000</u></b>	<b><u>3,955,000</u></b>	<b><u>3,965,000</u></b>	<b><u>10,000</u></b>

**SSA #24 - EAGLE POINT FUND (FUND 262)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	34,443	35,234	36,000	36,000	38,000	2,000
INVESTMENT INCOME	23	6	-	-	-	-
<b>TOTAL SSA #24 - EAGLE POINT FUND</b>	<b><u>34,466</u></b>	<b><u>35,240</u></b>	<b><u>36,000</u></b>	<b><u>36,000</u></b>	<b><u>38,000</u></b>	<b><u>2,000</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
SSA #27 - CONCORD FUND (FUND 263)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	13,334 13	12,453 3	16,000 -	16,000 -	16,000 -	- -
<b>TOTAL SSA #27 - CONCORD FUND</b>	<b>13,347</b>	<b>12,456</b>	<b>16,000</b>	<b>16,000</b>	<b>16,000</b>	<b>-</b>

**SSA ONE - DOWNTOWN FUND (FUND 266)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	86,921 (55)	91,451 (9)	95,000 -	95,000 -	80,000 -	(15,000) -
<b>INTERFUND TRANSFERS IN</b>						
TIF DISTRICT #1 FUND	125,000	-	125,000	125,000	190,000	65,000
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b>125,000</b>	<b>-</b>	<b>125,000</b>	<b>125,000</b>	<b>190,000</b>	<b>65,000</b>
<b>TOTAL SSA ONE - DOWNTOWN FUND</b>	<b>211,866</b>	<b>91,442</b>	<b>220,000</b>	<b>220,000</b>	<b>270,000</b>	<b>50,000</b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET REVENUES**  
**SSA #34 - OSWEGO FUND (FUND 275)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAXES-SSA	1,202,021	1,190,916	1,183,100	1,183,100	1,177,400	(5,700)
INVESTMENT INCOME	559	84	2,000	2,000	2,000	-
BOND PREMIUM	181,179	-	-	-	-	-
DEBT CERTIFICATES	3,095,000	-	-	-	-	-
<b>TOTAL SSA #34 - OSWEGO FUND</b>	<b><u>4,478,759</u></b>	<b><u>1,191,000</u></b>	<b><u>1,185,100</u></b>	<b><u>1,185,100</u></b>	<b><u>1,179,400</u></b>	<b><u>(5,700)</u></b>

**SSA #44 - BLACKBERRY TRAIL FUND (FUND 276)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	25,320	23,067	33,600	33,600	33,600	-
INVESTMENT INCOME	16	6	-	-	-	-
<b>TOTAL SSA #44 - BLACKBERRY TRAIL FUND</b>	<b><u>25,336</u></b>	<b><u>23,073</u></b>	<b><u>33,600</u></b>	<b><u>33,600</u></b>	<b><u>33,600</u></b>	<b><u>-</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
STORMWATER MANAGEMENT FEE FUND (FUND 280)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
GRANTS	62,537	6,949	-	-	-	-
INVESTMENT INCOME	4,990	108,908	10,000	10,000	5,000	(5,000)
STORMWATER MANAGEMENT FEES	<u>2,666,309</u>	<u>2,497,479</u>	<u>2,600,000</u>	<u>2,600,000</u>	<u>2,600,000</u>	-
<b>TOTAL STORMWATER MGMT FEE FUND</b>	<b><u>2,733,836</u></b>	<b><u>2,613,336</u></b>	<b><u>2,610,000</u></b>	<b><u>2,610,000</u></b>	<b><u>2,605,000</u></b>	<b><u>(5,000)</u></b>

**LONG-TERM CONTROL PLAN FEE FUND (FUND 281)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
GRANT	-	-	1,451,700	1,451,700	-	(1,451,700)
INVESTMENT INCOME	792	2,233	1,000	1,000	2,000	1,000
LONG-TERM CONTROL PLAN FEES	<u>792,856</u>	<u>945,826</u>	<u>800,000</u>	<u>800,000</u>	<u>1,500,000</u>	<u>700,000</u>
<b>TOTAL LONG-TERM CONTROL PLAN FEE FUND</b>	<b><u>793,648</u></b>	<b><u>948,059</u></b>	<b><u>2,252,700</u></b>	<b><u>2,252,700</u></b>	<b><u>1,502,000</u></b>	<b><u>(750,700)</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	2,874	20,349	5,000	5,000	5,000	-
<b>TOTAL LIBRARY C.P. &amp; TECHNOLOGY FUND</b>	<b>2,874</b>	<b>20,349</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>

**WARD #1 PROJECTS FUND (FUND 311)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-SSA KANE-CURRENT	12,762	12,817	12,900	12,900	12,900	-
INVESTMENT INCOME	268	73	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>INTERFUND TRANSFERS IN</b>	<b>75,000</b>	<b>56,250</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>-</b>
<b>TOTAL WARD #1 PROJECTS FUND</b>	<b>88,030</b>	<b>69,140</b>	<b>87,900</b>	<b>87,900</b>	<b>87,900</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
WARD #2 PROJECTS FUND (FUND 312)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-SSA KANE-CURRENT	15,489	13,418	16,800	16,800	16,800	-
INVESTMENT INCOME	137	42	-	-	-	-
RECOVERY OF COSTS	4,050	-	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #2 PROJECTS FUND</b>	<u>94,676</u>	<u>69,710</u>	<u>91,800</u>	<u>91,800</u>	<u>91,800</u>	-

**WARD #3 PROJECTS FUND (FUND 313)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	228	62	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #3 PROJECTS FUND</b>	<u>75,228</u>	<u>56,312</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
WARD #4 PROJECTS FUND (FUND 314)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-SSA KANE-CURRENT	18,046	17,050	18,300	18,300	18,300	-
INVESTMENT INCOME	68	27	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #4 PROJECTS FUND</b>	<u>93,114</u>	<u>73,327</u>	<u>93,300</u>	<u>93,300</u>	<u>93,300</u>	<u>-</u>

**WARD #5 PROJECTS FUND (FUND 315)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	395	265	-	-	-	-
OTHER REVENUES	-	-	25,200	25,200	-	(25,200)
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #5 PROJECTS FUND</b>	<u>75,395</u>	<u>56,515</u>	<u>100,200</u>	<u>100,200</u>	<u>75,000</u>	<u>(25,200)</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
WARD #6 PROJECTS FUND (FUND 316)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-SSA KANE-CURRENT	22,081	20,342	23,250	23,250	23,250	-
INVESTMENT INCOME	387	197	-	-	-	-
GRANTS	37,000	-	-	-	-	-
OTHER REVENUES	634	634	700	700	700	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #6 PROJECTS FUND</b>	<u>135,102</u>	<u>77,423</u>	<u>98,950</u>	<u>98,950</u>	<u>98,950</u>	-

**WARD #7 PROJECTS FUND (FUND 317)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-SSA KANE-CURRENT	1,125	1,088	1,125	1,125	1,125	-
INVESTMENT INCOME	222	55	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #7 PROJECTS FUND</b>	<u>76,347</u>	<u>57,393</u>	<u>76,125</u>	<u>76,125</u>	<u>76,125</u>	-

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
WARD #8 PROJECTS FUND (FUND 318)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	353	200	-	-	-	-
OTHER REVENUES	3,170	4,750	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #8 PROJECTS FUND</b>	<u>78,523</u>	<u>61,200</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**WARD #9 PROJECTS FUND (FUND 319)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	632	363	-	-	-	-
OTHER REVENUES	-	275	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #9 PROJECTS FUND</b>	<u>75,632</u>	<u>56,888</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
WARD #10 PROJECTS FUND (FUND 320)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	88	21	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #10 PROJECTS FUND</b>	<u>75,088</u>	<u>56,271</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**2006 GO BOND PROJECT FUND (FUND 339)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	2,409	190	-	-	-	-
RECOVERY OF COSTS	<u>121,500</u>	-	-	-	-	-
<b>TOTAL 2006 GO BOND PROJECT FUND</b>	<u>123,909</u>	<u>190</u>	-	-	-	-

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-SSA KANE-CURRENT	25,821	33,509	34,600	34,600	29,600	(5,000)
TAX-SALES-HOME RULE	8,018,643	1,729,027	2,710,000	2,710,000	3,870,000	1,160,000
LICENSES-ANIMAL	49,708	44,539	37,000	37,000	47,000	10,000
LOAN REPAYMENTS	15,050	10,474	-	-	-	-
INVESTMENT INCOME	16,542	226,202	50,000	50,000	15,000	(35,000)
RECOVERY OF COSTS	282,699	128,726	-	28,100	-	-
GRANTS	72,574	26,791	166,600	166,600	36,600	(130,000)
OTHER REVENUES	100,000	218,305	-	-	-	-
LAND & BUILDINGS	978,132	1,247,265	-	-	-	-
<b>TOTAL CAPITAL IMPROVEMENTS FUND A</b>	<b><u>9,559,169</u></b>	<b><u>3,664,838</u></b>	<b><u>2,998,200</u></b>	<b><u>3,026,300</u></b>	<b><u>3,998,200</u></b>	<b><u>1,000,000</u></b>

**2008B TIF BOND PROJECT (FUND 342)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	<u>4,648</u>	<u>667</u>	<u>-</u>	<u>-</u>	<u>1,000</u>	<u>1,000</u>
<b>TOTAL 2008B TIF BOND PROJECT FUND</b>	<b><u>4,648</u></b>	<b><u>667</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>1,000</u></b>	<b><u>1,000</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
2008 GO BOND PROJECT FUND (FUND 343)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
GRANTS	250,000	-	-	-	-	-
INVESTMENT INCOME	12,584	26,527	25,000	25,000	-	(25,000)
OTHER REVENUES	50,374	(574)	-	-	-	-
<b>TOTAL 2008 GO BOND PROJECT FUND</b>	<b><u>312,958</u></b>	<b><u>25,953</u></b>	<b><u>25,000</u></b>	<b><u>25,000</u></b>	<b><u>-</u></b>	<b><u>(25,000)</u></b>

**2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
GRANTS	10,233,737	167,645	-	-	-	-
INVESTMENT INCOME	15,043	65,507	-	-	-	-
<b>TOTAL 2008A TIF BOND PROJECT TIF #6 FUND</b>	<b><u>10,248,780</u></b>	<b><u>233,152</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
FIRE IMPACT FEES	30,600	61,609	21,000	21,000	30,000	9,000
INVESTMENT INCOME	<u>3,680</u>	<u>41,088</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
<b>TOTAL KANE/DUPAGE FIRE IMPACT FEE</b>	<b><u>34,280</u></b>	<b><u>102,697</u></b>	<b><u>26,000</u></b>	<b><u>26,000</u></b>	<b><u>35,000</u></b>	<b><u>9,000</u></b>

**KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
FIRE IMPACT FEES	750	-	-	-	-	-
INVESTMENT INCOME	<u>(3,800)</u>	<u>3,941</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
<b>TOTAL KENDALL/WILL FIRE IMPACT FEE</b>	<b><u>(3,050)</u></b>	<b><u>3,941</u></b>	<b><u>5,000</u></b>	<b><u>5,000</u></b>	<b><u>5,000</u></b>	<b><u>-</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
PUBLIC WORKS IMPACT FEE FUND (FUND 347)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
STREET MAINTENANCE IMPACT FEES	-	4,637	1,000	1,000	1,000	-
INVESTMENT INCOME	152	40	-	-	-	-
<b>TOTAL PUBLIC WORKS IMPACT FEE</b>	<b>152</b>	<b>4,677</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>

**2009 GO BOND PROJECT FUND (FUND 348)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	15,397	(14,241)	10,000	10,000	5,000	(5,000)
<b>TOTAL 2009 GO BOND PROJECT FUND</b>	<b>15,397</b>	<b>(14,241)</b>	<b>10,000</b>	<b>10,000</b>	<b>5,000</b>	<b>(5,000)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
2012A GO BOND PROJECT FUND (FUND 349)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INVESTMENT INCOME	(3,818)	173,734	-	-	10,000	10,000
GRANTS	837,306	(23,872)	10,800,000	10,800,000	-	(10,800,000)
GENERAL OBLIGATION BOND PROCEEDS	19,200,000	-	-	-	-	-
BOND PREMIUM	380,481	-	-	-	-	-
<b>TOTAL 2012A GO BOND PROJECT FUND</b>	<b><u>20,413,969</u></b>	<b><u>149,862</u></b>	<b><u>10,800,000</u></b>	<b><u>10,800,000</u></b>	<b><u>10,000</u></b>	<b><u>(10,790,000)</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
BOND & INTEREST FUND (FUND 401)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>TAX-REAL ESTATE-CURRENT</b>	4,000,123	4,000,001	4,000,000	4,000,000	4,000,000	-
<b>TAX-REAL ESTATE-PRIOR YR</b>	763	333	-	-	-	-
<b>TAX-REAL ESTATE TRANSFER</b>	1,921,008	1,910,703	1,400,000	1,400,000	2,100,000	700,000
<b>INVESTMENT INCOME</b>	638	48,614	5,000	5,000	5,000	-
<b>OTHER REVENUES</b>	244,773	108,242	237,100	237,100	228,300	(8,800)
<b>INTERFUND TRANSFERS IN</b>						
CAPITAL IMPROVEMENT FUND A	490,300	365,325	487,100	487,100	488,700	1,600
GAMING TAX FUND	4,114,100	2,711,250	3,615,000	3,615,000	1,115,100	(2,499,900)
WATER & SEWER FUND	1,000,000	750,000	1,000,000	1,000,000	1,000,000	-
STORMWATER MANAGEMENT FEE FUND	1,714,900	1,186,875	1,582,500	1,582,500	1,578,700	(3,800)
SHAPE FUND	3,620,500	2,699,400	3,599,200	3,599,200	3,142,400	(456,800)
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b>10,939,800</b>	<b>7,712,850</b>	<b>10,283,800</b>	<b>10,283,800</b>	<b>7,324,900</b>	<b>(2,958,900)</b>
<b>PROCEEDS-LONG TERM DEBT</b>	10,355,676	189,300	-	-	-	-
<b>GRANTS</b>	200,000	200,000	200,000	200,000	200,000	-
<b>TOTAL BOND &amp; INTEREST FUND</b>	<b>27,662,781</b>	<b>14,170,043</b>	<b>16,125,900</b>	<b>16,125,900</b>	<b>13,858,200</b>	<b>(2,267,700)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
LIBRARY BOND & INTEREST FUND (FUND 410)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-REAL ESTATE-CURRENT	187,777	1,301,239	1,301,300	1,301,300	1,264,000	(37,300)
INVESTMENT INCOME	126	61	1,500	1,500	1,500	-
<b>TOTAL LIBRARY BOND &amp; INTEREST FUND</b>	<b><u>187,903</u></b>	<b><u>1,301,300</u></b>	<b><u>1,302,800</u></b>	<b><u>1,302,800</u></b>	<b><u>1,265,500</u></b>	<b><u>(37,300)</u></b>

**AIRPORT FUND (FUND 504)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-SALES-HOME RULE	591,630	63,531	100,000	100,000	-	(100,000)
FUEL TAXES	67,226	27,231	60,000	60,000	60,000	-
GRANT	32,078	-	1,600,000	1,600,000	-	(1,600,000)
RENTS	686,000	604,246	686,646	686,646	729,900	43,254
INVESTMENT INCOME	381	1,165	1,000	1,000	1,000	-
<b>TOTAL AIRPORT FUND</b>	<b><u>1,377,315</u></b>	<b><u>696,173</u></b>	<b><u>2,447,646</u></b>	<b><u>2,447,646</u></b>	<b><u>790,900</u></b>	<b><u>(1,656,746)</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
WATER & SEWER FUND (FUND 510)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>WATER &amp; SEWER FEES</b>	29,379,876	26,725,355	26,943,000	26,943,000	31,610,000	4,667,000
<b>COMMISSIONS</b>	177	-	100	100	100	-
<b>FINES</b>	11,975	8,050	4,500	4,500	4,500	-
<b>OTHER CHARGES &amp; SERVICES</b>	4,673	-	-	-	-	-
<b>INVESTMENT INCOME</b>	15,449	316,478	300,000	300,000	300,000	-
<b>RENTS</b>	199,713	182,832	200,750	200,750	660,750	460,000
<b>PERMITS &amp; FEES</b>	351,390	487,659	372,000	372,000	381,000	9,000
<b>SALE OF MATERIALS</b>	61,598	84,430	60,000	60,000	60,000	-
<b>FEES-PUBLIC WORKS</b>	26,679	17,173	26,800	26,800	27,900	1,100
<b>FEES-DRAINAGE</b>	68,107	1,156	10,000	10,000	10,000	-
<b>OTHER REVENUES</b>	315,734	475,976	460,800	460,800	468,700	7,900
<b>VEHICLES</b>	8,680	7,550	-	-	-	-
<b>REVENUE BONDS</b>	-	-	-	-	7,000,000	7,000,000
<b>DEVELOPER CONTRIBUTIONS</b>	3,435,029	-	-	-	-	-
<b>CONTRIBUTED CAPITAL FROM OTHER CITY FUNDS</b>	738,630	-	-	-	-	-
<b>TOTAL WATER &amp; SEWER FUND</b>	<u><u>34,617,710</u></u>	<u><u>28,306,659</u></u>	<u><u>28,377,950</u></u>	<u><u>28,377,950</u></u>	<u><u>40,522,950</u></u>	<u><u>12,145,000</u></u>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET REVENUES**  
**MOTOR VEHICLE PARKING SYSTEM FUND (FUND 520)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
TAX-SALES-HOME RULE	444,665	255,368	400,000	400,000	400,000	-
METER FEES	195,427	64,735	1,000	1,000	500	(500)
PERMIT FEES	136,927	138,369	143,800	143,800	174,900	31,100
FEES-PUBLIC WORKS	400	200	400	400	400	-
FINES	424,732	363,076	421,000	421,000	408,000	(13,000)
INVESTMENT INCOME	891	356	5,000	5,000	5,000	-
RENTS	48,800	63,971	46,400	46,400	48,200	1,800
OTHER REVENUES	945	210	800	800	-	(800)
<b>TOTAL MOTOR VEHICLE PARKING FUND</b>	<b><u>1,252,787</u></b>	<b><u>886,285</u></b>	<b><u>1,018,400</u></b>	<b><u>1,018,400</u></b>	<b><u>1,037,000</u></b>	<b><u>18,600</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
TRANSIT CENTERS FUND (FUND 530)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>NON-PROGRAM</b>						
INVESTMENT INCOME	2,061	7,359	5,000	5,000	5,000	-
<b>TOTAL NON-PROGRAM</b>	<b>2,061</b>	<b>7,359</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>
<b>ROUTE 25 STATION</b>						
PARKING FEES	554,537	519,189	540,700	540,700	574,700	34,000
FINES	32,831	44,075	25,000	25,000	30,000	5,000
RENTS	13,097	12,100	13,200	13,200	13,200	-
COMMISSIONS-VENDING	7,700	7,700	8,400	8,400	8,400	-
OTHER REVENUES	-	483	-	-	-	-
<b>TOTAL ROUTE 25 STATION</b>	<b>608,165</b>	<b>583,547</b>	<b>587,300</b>	<b>587,300</b>	<b>626,300</b>	<b>39,000</b>
<b>ROUTE 59 STATION</b>						
PARKING FEES	1,299,499	932,075	1,269,500	1,269,500	1,225,600	(43,900)
GRANTS	-	-	112,000	112,000	160,000	48,000
FINES	98,169	124,968	100,000	100,000	115,000	15,000
RENTS	18,890	20,090	11,900	11,900	19,100	7,200
<b>TOTAL ROUTE 59 STATION</b>	<b>1,416,558</b>	<b>1,077,133</b>	<b>1,493,400</b>	<b>1,493,400</b>	<b>1,519,700</b>	<b>26,300</b>
<b>TOTAL TRANSIT CENTERS FUND</b>	<b>2,026,784</b>	<b>1,668,039</b>	<b>2,085,700</b>	<b>2,085,700</b>	<b>2,151,000</b>	<b>65,300</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
GOLF FUND (FUND 550)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>NON-PROGRAM</b>						
GOLF FEES	37,421	36,003	39,000	39,000	39,500	500
SALES FOOD AND BEVERAGE	27,074	30,848	25,000	25,000	25,000	-
INVESTMENT INCOME	658	119	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	275,000	-	450,000	450,000	450,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>275,000</u>	<u>-</u>	<u>450,000</u>	<u>450,000</u>	<u>450,000</u>	<u>-</u>
<b>TOTAL NON-PROGRAM</b>	<u>340,153</u>	<u>66,970</u>	<u>514,000</u>	<u>514,000</u>	<u>514,500</u>	<u>500</u>
<b>PHILLIPS PARK</b>						
GOLF FEES	1,218,013	1,099,739	1,196,500	1,196,500	1,230,800	34,300
OTHER REVENUES	569	3,875	-	-	-	-
<b>TOTAL PHILLIPS PARK</b>	<u>1,218,582</u>	<u>1,103,614</u>	<u>1,196,500</u>	<u>1,196,500</u>	<u>1,230,800</u>	<u>34,300</u>
<b>FOX VALLEY</b>						
GOLF FEES	531,384	608,993	642,200	642,200	766,700	124,500
RENTS	5,985	6,302	6,400	6,400	6,400	-
OTHER REVENUES	99	101	-	-	-	-
<b>TOTAL FOX VALLEY</b>	<u>537,468</u>	<u>615,396</u>	<u>648,600</u>	<u>648,600</u>	<u>773,100</u>	<u>124,500</u>
<b>TOTAL GOLF FUND</b>	<u>2,096,203</u>	<u>1,785,980</u>	<u>2,359,100</u>	<u>2,359,100</u>	<u>2,518,400</u>	<u>159,300</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INTERDEPARTMENTAL CHARGES	3,603,757	3,568,814	4,745,000	4,745,000	4,980,000	235,000
INVESTMENT INCOME	1,696,072	161,099	25,000	25,000	25,000	-
<b>TOTAL PROPERTY &amp; CASUALTY INSURANCE</b>	<b><u>5,299,829</u></b>	<b><u>3,729,913</u></b>	<b><u>4,770,000</u></b>	<b><u>4,770,000</u></b>	<b><u>5,005,000</u></b>	<b><u>235,000</u></b>

**EMPLOYEE HEALTH INSURANCE FUND (FUND 602)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
LIFE INSURANCE CONTRIBUTIONS	165,252	167,703	170,000	170,000	170,000	-
EMPLOYER HEALTH INSURANCE CONTRIBUTIONS	15,400,000	12,150,036	16,200,000	16,200,000	15,900,000	(300,000)
EMPLOYEE HEALTH INSURANCE CONTRIBUTIONS	3,165,346	2,644,866	3,029,269	3,029,269	2,749,813	(279,456)
RECOVERY OF COSTS	210,887	190,620	300,000	300,000	300,000	-
INVESTMENT INCOME	6,024	1,066	25,000	25,000	25,000	-
<b>TOTAL EMPLOYEE HEALTH INSURANCE</b>	<b><u>18,947,509</u></b>	<b><u>15,154,291</u></b>	<b><u>19,724,269</u></b>	<b><u>19,724,269</u></b>	<b><u>19,144,813</u></b>	<b><u>(579,456)</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
INTERDEPARTMENTAL CHARGES	1,200,000	562,524	750,000	750,000	1,250,000	500,000
INVESTMENT INCOME	18,894	316,522	50,000	50,000	50,000	-
<b>TOTAL EMPLOYEE COMP BENEFITS FUND</b>	<b><u>1,218,894</u></b>	<b><u>879,046</u></b>	<b><u>800,000</u></b>	<b><u>800,000</u></b>	<b><u>1,300,000</u></b>	<b><u>500,000</u></b>

**POLICE PENSION FUND (FUND 701)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
EMPLOYER CONTRIBUTIONS	8,270,620	8,854,181	8,834,800	8,834,800	10,091,900	1,257,100
EMPLOYEE CONTRIBUTIONS	2,904,318	2,551,074	2,700,000	2,700,000	2,850,000	150,000
INVESTMENT INCOME	13,462,991	19,481,241	4,000,000	4,000,000	4,000,000	-
<b>TOTAL POLICE PENSION FUND</b>	<b><u>24,637,929</u></b>	<b><u>30,886,496</u></b>	<b><u>15,534,800</u></b>	<b><u>15,534,800</u></b>	<b><u>16,941,900</u></b>	<b><u>1,407,100</u></b>

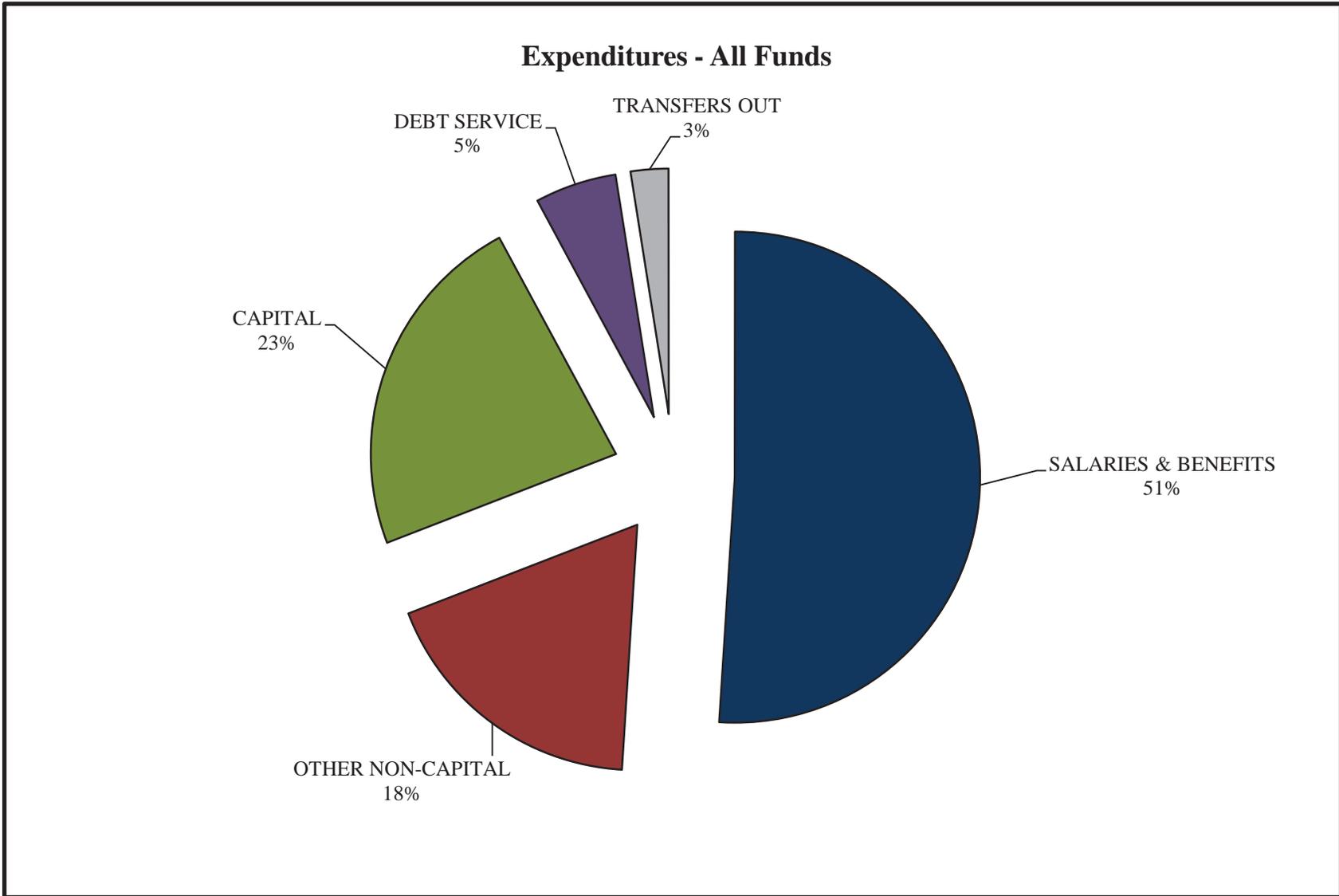
**CITY OF AURORA, ILLINOIS  
2014 BUDGET REVENUES  
FIREFIGHTERS' PENSION FUND (FUND 702)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
EMPLOYER CONTRIBUTIONS	7,380,005	7,594,775	7,576,700	7,576,700	8,014,300	437,600
EMPLOYEE CONTRIBUTIONS	1,838,468	1,871,243	1,850,000	1,850,000	1,950,000	100,000
INVESTMENT INCOME	10,652,875	15,646,647	3,000,000	3,000,000	3,000,000	-
<b>TOTAL FIREFIGHTERS' PENSION FUND</b>	<b><u>19,871,348</u></b>	<b><u>25,112,665</u></b>	<b><u>12,426,700</u></b>	<b><u>12,426,700</u></b>	<b><u>12,964,300</u></b>	<b><u>537,600</u></b>

**RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)**

ACCOUNT NAME	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
EMPLOYER CONTRIBUTIONS	5,380,735	6,116,378	6,116,378	6,116,378	7,437,793	1,321,415
EMPLOYEE CONTRIBUTIONS	2,088,814	1,730,625	2,491,222	2,491,222	2,310,566	(180,656)
RECOVERY OF COSTS	199,496	157,262	-	-	-	-
INVESTMENT INCOME	2,828,059	5,004,939	1,000,000	1,000,000	1,000,000	-
<b>TOTAL RETIREE HEALTH INS TRUST FUND</b>	<b><u>10,497,104</u></b>	<b><u>13,009,204</u></b>	<b><u>9,607,600</u></b>	<b><u>9,607,600</u></b>	<b><u>10,748,359</u></b>	<b><u>1,140,759</u></b>
<b>TOTAL ALL FUNDS</b>	<b><u>413,181,970</u></b>	<b><u>324,955,018</u></b>	<b><u>339,682,361</u></b>	<b><u>339,710,461</u></b>	<b><u>334,376,858</u></b>	<b><u>(5,305,503)</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**



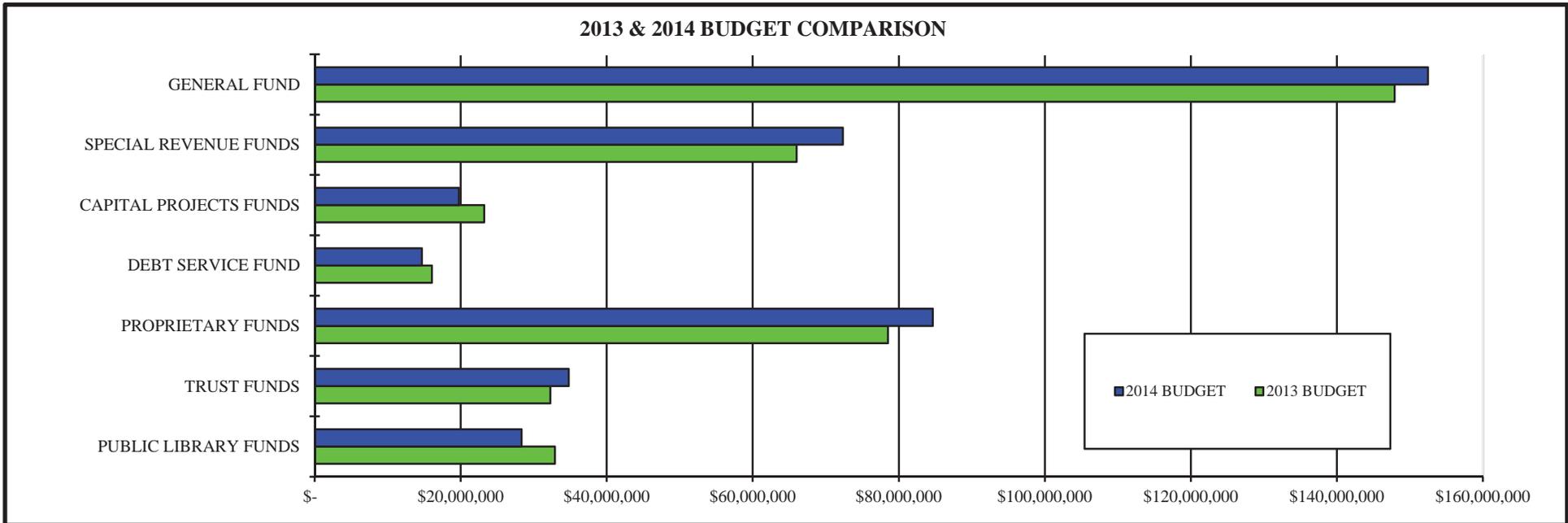
**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**EXPENDITURES - ALL FUNDS**

<u>CLASS</u>	<u>2012 ACTUAL</u>	<u>2013 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2014 BUDGET</u>
Salaries & Benefits	191,168,030	201,190,177	6,415,396	3.19%	207,605,573
Other Non-Capital	60,341,249	70,716,783	3,003,717	4.25%	73,720,500
Capital	44,397,422	85,488,900	8,126,698	9.51%	93,615,598
Debt Service	37,570,854	26,442,200	(4,576,400)	-17.31%	21,865,800
Transfers Out	<u>30,741,400</u>	<u>13,034,900</u>	<u>(2,845,500)</u>	-21.83%	<u>10,189,400</u>
<b>Total</b>	<b><u><u>364,218,955</u></u></b>	<b><u><u>396,872,960</u></u></b>	<b><u><u>10,123,911</u></u></b>	<b>2.55%</b>	<b><u><u>406,996,871</u></u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

FUND DESCRIPTION	2012 ACTUAL	2013 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2014 BUDGET
GENERAL FUND	140,201,915	147,926,955	4,544,660	3.1%	152,471,615
SPECIAL REVENUE FUNDS	64,308,833	65,986,000	6,359,610	9.6%	72,345,610
CAPITAL PROJECTS FUNDS	25,362,517	23,204,100	(3,461,521)	-14.9%	19,742,579
DEBT SERVICE FUND	27,369,450	16,047,900	(1,390,100)	-8.7%	14,657,800
PROPRIETARY FUNDS	66,673,762	78,523,434	6,123,904	7.8%	84,647,338
TRUST FUNDS	28,982,031	32,264,872	2,540,651	7.9%	34,805,523
<b>TOTAL</b>	<b>352,898,508</b>	<b>363,953,261</b>	<b>14,717,204</b>	<b>4.0%</b>	<b>378,670,465</b>
LIBRARY FUNDS	11,320,447	32,919,699	(4,593,293)	-14.0%	28,326,406
<b>COMBINED TOTAL</b>	<b>364,218,955</b>	<b>396,872,960</b>	<b>10,123,911</b>	<b>2.6%</b>	<b>406,996,871</b>



**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2012 ACTUAL	2013 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2014 BUDGET
10	02 MAYOR'S OFFICE	928,164	1,051,888	26,057	2.5%	1,077,945
	04 ALDERMEN'S OFFICE	925,021	1,063,664	34,257	3.2%	1,097,921
	07 BOARDS & COMMISSIONS	1,029,367	812,966	(303,131)	-37.3%	509,835
	<b>EXECUTIVE</b>	<b>2,882,552</b>	<b>2,928,518</b>	<b>(242,817)</b>	<b>-8.3%</b>	<b>2,685,701</b>
11	02 LAW	953,112	962,195	45,867	4.8%	1,008,062
	<b>LAW DEPARTMENT</b>	<b>953,112</b>	<b>962,195</b>	<b>45,867</b>	<b>4.8%</b>	<b>1,008,062</b>
12	02 ADMINISTRATION	269,805	285,898	7,965	2.8%	293,863
	20 HUMAN RESOURCES	937,533	1,005,771	183,453	18.2%	1,189,224
	21 CIVIL SERVICE	150,564	165,591	4,752	2.9%	170,343
	30 INFORMATION TECHNOLOGY	374,845	336,756	112,071	33.3%	448,827
	31 COMMUNICATIONS	446,387	715,569	474,042	66.2%	1,189,611
	32 MANAGEMENT INFORMATION SYSTEMS	2,504,437	2,773,037	136,028	4.9%	2,909,065
	33 POLICE TECHNICAL SERVICES	1,516,915	2,006,091	177,307	8.8%	2,183,398
	40 CITY CLERK'S OFFICE	391,721	419,114	(34,390)	-8.2%	384,724
	<b>ADMINISTRATIVE SERVICES DEPARTMENT</b>	<b>6,592,207</b>	<b>7,707,827</b>	<b>1,061,228</b>	<b>13.8%</b>	<b>8,769,055</b>
13	02 ADMINISTRATION	332,958	324,036	96,480	29.8%	420,516
	14 CUSTOMER SERVICE	466,086	445,928	43,504	9.8%	489,432
	30 NEIGHBORHOOD REDEVELOPMENT	86,746	285,048	24,573	8.6%	309,621
	40 COMMUNITY RELATIONS & PUBLIC INFORMATION	536,105	810,307	126,464	15.6%	936,771
	41 SPECIAL EVENTS	259,078	260,434	70,962	27.2%	331,396
	60 PUBLIC ART	158,420	172,171	(47,235)	-27.4%	124,936

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2012 ACTUAL	2013 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2014 BUDGET
61	PUBLIC ART GAR MUSEUM	7,629	17,400	1,000	5.7%	18,400
70	YOUTH & SENIOR SERVICES	622,710	687,846	7,069	1.0%	694,915
71	YOUTH & SENIOR SERVICES GRANTS	59,586	33,277	7,425	22.3%	40,702
	<b>COMMUNITY SERVICES DEPARTMENT</b>	<b>2,529,318</b>	<b>3,036,447</b>	<b>330,242</b>	<b>10.9%</b>	<b>3,366,689</b>
17	2 ADMINISTRATION	-	-	220,708		220,708
	10 CENTRAL SERVICES	948,713	1,064,052	15,838	1.5%	1,079,890
	11 ALSCHULER BUILDING MAINTENANCE	15,776	29,300	3,000	10.2%	32,300
	12 COMMUNITY CENTER MAINTENANCE	196,416	-	-		-
	13 CUSTOMER SERVICE/FIRE STATION #8 MTCE	11,602	23,000	8,000	34.8%	31,000
	14 ELKS CLUB BUILDING MAINTENANCE	6,665	13,600	2,000	14.7%	15,600
	15 ELMSLIE BUILDING MAINTENANCE	150,327	164,624	6,198	3.8%	170,822
	16 POLICE HEADQUARTERS CAMPUS MAINTENANCE	709,072	709,020	242,135	34.2%	951,155
	17 PUBLIC ARTS BUILDING MAINTENANCE	-	-	132,800		132,800
	27 PROPERTY STANDARDS	3,069,738	3,484,305	77,385	2.2%	3,561,690
45	ANIMAL CONTROL	1,090,550	1,040,904	38,315	3.7%	1,079,219
	<b>NEIGHBORHOOD STANDARDS DEPARTMENT</b>	<b>6,198,859</b>	<b>6,528,805</b>	<b>746,379</b>	<b>11.4%</b>	<b>7,275,184</b>
18	02 ADMINISTRATION	334,951	459,628	94,427	20.5%	554,055
	20 BUILDING & PERMITS	2,038,794	2,151,934	47,400	2.2%	2,199,334
	30 ECONOMIC DEVELOPMENT	2,102,716	1,880,116	(670,969)	-35.7%	1,209,147
	40 PLANNING & ZONING	870,896	894,706	41,081	4.6%	935,787
	<b>DEVELOPMENT SERVICES DEPARTMENT</b>	<b>5,347,357</b>	<b>5,386,384</b>	<b>(488,061)</b>	<b>-9.1%</b>	<b>4,898,323</b>
25	02 ADMINISTRATION	629,771	731,846	(77,837)	-10.6%	654,009
	21 ACCOUNTING	1,238,670	1,402,963	(18,434)	-1.3%	1,384,529
	22 BUDGETING	252,474	302,428	10,449	3.5%	312,877
	23 REVENUE & COLLECTION	709,914	727,262	53,598	7.4%	780,860
	26 PURCHASING	370,793	415,757	20,743	5.0%	436,500
43	MAILROOM	55,378	13,800	3,600	26.1%	17,400
	<b>FINANCE DEPARTMENT</b>	<b>3,257,000</b>	<b>3,594,056</b>	<b>(7,881)</b>	<b>-0.2%</b>	<b>3,586,175</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

<b>NO.</b>	<b>FUND/DEPARTMENT/DIVISION NAME</b>	<b>2012 ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>INCREASE/ (DECREASE)</b>	<b>PERCENT CHANGE</b>	<b>2014 BUDGET</b>
30	33 <b>FIRE DEPARTMENT</b>	<u>37,648,909</u>	<u>38,329,797</u>	<u>1,459,022</u>	<b>3.8%</b>	<u>39,788,819</u>
35	36 POLICE	56,201,159	58,973,458	1,637,208	2.8%	60,610,666
	37 E911 CENTER	3,944,888	4,403,373	(122,119)	-2.8%	4,281,254
	38 EMERGENCY MANAGEMENT	246,911	295,382	24,902	8.4%	320,284
	<b>POLICE DEPARTMENT</b>	<u>60,392,958</u>	<u>63,672,213</u>	<u>1,539,991</u>	<b>2.4%</b>	<u>65,212,204</u>
40	02 ADMINISTRATION	-	-	325,098		325,098
	20 ELECTRICAL MAINTENANCE	1,982,588	2,306,983	(13,924)	-0.6%	2,293,059
	40 ENGINEERING	1,610,115	1,724,082	(215,604)		1,508,478
	<b>PUBLIC WORKS DEPARTMENT</b>	<u>3,592,703</u>	<u>4,031,065</u>	<u>95,570</u>	<b>2.4%</b>	<u>4,126,635</u>
44	02 ADMINISTRATION	498,045	523,485	(64,660)	-12.4%	458,825
	30 MAINTENANCE SERVICES	908,478	991,662	48,239	4.9%	1,039,901
	40 PARKS & RECREATION	2,264,779	2,426,146	(36,571)	-1.5%	2,389,575
	41 PHILLIPS PARK ZOO	700,912	778,827	30,933	4.0%	809,760
	60 STREET MAINTENANCE	5,942,726	6,789,528	27,179	0.4%	6,816,707
	<b>PUBLIC PROPERTIES</b>	<u>10,314,940</u>	<u>11,509,648</u>	<u>5,120</u>	<b>0.0%</b>	<u>11,514,768</u>
95	31 <b>NON-DEPARTMENTAL</b>	<u>492,000</u>	<u>240,000</u>	-	<b>0.0%</b>	<u>240,000</u>
	<b>GENERAL FUND TOTAL</b>	<u>140,201,915</u>	<u>147,926,955</u>	<u>4,544,660</u>	<b>3.07%</b>	<u>152,471,615</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2012 ACTUAL	2013 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2014 BUDGET
203	MOTOR FUEL TAX FUND	5,370,577	10,693,000	(116,800)	-1.1%	10,576,200
208	SANITATION FUND	1,873,332	1,900,000	50,000	2.6%	1,950,000
211	WIRELESS 911 SURCHARGE FUND	14,952	925,000	-	0.0%	925,000
213	HOME PROGRAM FUND	911,035	455,000	(5,000)	-1.1%	450,000
214	NEIGHBORHOOD STABILIZATION FUND	489,258	36,500	36,500	100.0%	73,000
215	GAMING TAX FUND	8,974,740	14,687,900	(752,450)	-5.1%	13,935,450
216	FEDERAL ASSET FORFEITURE FUND	78,586	1,276,400	(78,900)	-6.2%	1,197,500
217	STATE ASSET FORFEITURE FUND	59,800	600,000	50,500	8.4%	650,500
219	FOREIGN FIRE INSURANCE TAX FUND	98,831	150,000	5,000	3.3%	155,000
221	BLOCK GRANT FUND	1,907,168	1,181,000	341,000	28.9%	1,522,000
222	SECTION 108 LOAN FUND	153,259	164,600	(45,800)	-27.8%	118,800
231	TIF #1 FUND - DOWNTOWN	2,639,410	3,690,900	219,700	6.0%	3,910,600
232	TIF #2 FUND - FARNSWORTH AREA	25,696,242	7,822,700	(7,746,700)	-99.0%	76,000
233	TIF #3 FUND - RIVERCITY	1,626,858	1,264,800	6,900	0.5%	1,271,700
234	TIF #4 FUND - BELL GALE	51,649	60,000	(12,000)	-20.0%	48,000
235	TIF #5 FUND - WEST RIVER AREA	52,861	1,649,350	197,210	12.0%	1,846,560
236	TIF #6 FUND - EAST RIVER AREA	889,759	1,693,350	489,150	28.9%	2,182,500
237	TIF #7 FUND - WEST FARNSWORTH AREA	6,030	867,500	9,661,250	1113.7%	10,528,750
238	TIF #8 FUND - EAST FARNSWORTH AREA	9,350	145,500	3,699,450	2542.6%	3,844,950
251	SSA #14 - SULLIVAN ROAD	32,255	30,000	-	0.0%	30,000
255	SHAPE FUND	6,104,650	8,830,300	(2,053,000)	-23.2%	6,777,300
262	SSA #24 - EAGLE POINT	31,739	36,000	2,000	5.6%	38,000
263	SSA #27 - CONCORD	17,781	16,000	-	0.0%	16,000
266	SSA ONE - DOWNTOWN	220,000	220,000	50,000	22.7%	270,000
275	SSA #34 - OSWEGO	4,426,576	1,195,100	(700)	-0.1%	1,194,400
276	SSA #44 - BLACKBERRY TRAIL	-	33,600	-	0.0%	33,600
280	STORMWATER MGMT FEE FUND	2,488,893	3,245,700	233,100	7.2%	3,478,800
281	LONG-TERM CONTROL PLAN FUND	83,242	3,115,800	2,129,200	68.3%	5,245,000
	<b>SPECIAL REVENUE FUNDS TOTAL</b>	<b>64,308,833</b>	<b>65,986,000</b>	<b>6,359,610</b>	<b>9.6%</b>	<b>72,345,610</b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

<u>NO.</u>	<u>FUND/DEPARTMENT/DIVISION NAME</u>	<u>2012 ACTUAL</u>	<u>2013 ORIGINAL BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2014 BUDGET</u>
311	WARD #1 PROJECTS FUND	61,167	320,900	(39,100)	-12.2%	281,800
312	WARD #2 PROJECTS FUND	62,025	190,800	1,400	0.7%	192,200
313	WARD #3 PROJECTS FUND	84,149	266,800	(31,000)	-11.6%	235,800
314	WARD #4 PROJECTS FUND	40,075	167,200	4,700	2.8%	171,900
315	WARD #5 PROJECTS FUND	20,953	483,000	60,100	12.4%	543,100
316	WARD #6 PROJECTS FUND	225,140	388,500	62,800	16.2%	451,300
317	WARD #7 PROJECTS FUND	67,332	257,800	(60,900)	-23.6%	196,900
318	WARD #8 PROJECTS FUND	31,889	439,700	55,300	12.6%	495,000
319	WARD #9 PROJECTS FUND	118,198	648,800	66,700	10.3%	715,500
320	WARD #10 PROJECTS FUND	107,672	131,600	(6,400)	-4.9%	125,200
339	2006 GO BOND PROJECT FUND	688,078	229,700	(229,700)	-100.0%	-
340	CAPITAL IMPROVEMENTS FUND A	7,806,825	11,623,100	1,017,500	8.8%	12,640,600
342	2008B TIF BOND PROJECT (TIF #3) FUND	-	200,000	100,000	50.0%	300,000
343	2008 GO BOND PROJECT FUND	4,647,176	5,087,700	(5,087,700)	-100.0%	-
344	2008A TIF BOND PROJECT (TIF #6) FUND	10,622,276	1,145,200	(1,131,200)	-98.8%	14,000
345	KANE/DUPAGE FIRE IMPACT FEE FUND	-	100,000	-	0.0%	100,000
346	KENDALL/WILL FIRE IMPACT FEE FUND	-	100,000	-	0.0%	100,000
347	PUBLIC WORKS IMPACT FEE FUND	-	50,000	-	0.0%	50,000
348	2009 GO BOND PROJECT FUND	779,562	1,373,300	1,755,979	127.9%	3,129,279
	<b>CAPITAL PROJECTS FUNDS TOTAL</b>	<u>25,362,517</u>	<u>23,204,100</u>	<u>(3,461,521)</u>	<b>-14.9%</b>	<u>19,742,579</u>
401	BOND & INTEREST FUND	27,369,450	16,047,900	(1,390,100)	-8.7%	14,657,800
	<b>BOND &amp; INTEREST FUND TOTAL</b>	<u>27,369,450</u>	<u>16,047,900</u>	<u>(1,390,100)</u>	<b>-8.7%</b>	<u>14,657,800</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2012 ACTUAL	2013 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2014 BUDGET
120	EQUIPMENT SERVICES FUND	5,137,448	5,035,565	260,610	5.2%	5,296,175
504	AIRPORT FUND	804,484	3,190,909	(2,158,458)	100.0%	1,032,451
510	WATER & SEWER FUND - GENERAL	1,000,000	1,000,000	-	0.0%	1,000,000
510	WATER & SEWER FUND - WATER PRODUCTION	15,126,570	15,633,168	2,030,235	13.0%	17,663,403
510	WATER & SEWER FUND - 2006 REVENUE BOND PROJ	605,433	4,001,300	(2,055,000)	-51.4%	1,946,300
510	WATER & SEWER FUND - WATER BILLING	1,626,030	1,793,315	771,420	43.0%	2,564,735
510	WATER & SEWER FUND - MAINTENANCE	9,752,514	15,393,285	1,246,531	8.1%	16,639,816
510	WATER & SEWER FUND - METER MAINTENANCE	821,540	1,113,042	(118,576)	-10.7%	994,466
510	WATER & SEWER FUND - 2014 REVENUE BOND PROJ	-	-	5,678,883	100.0%	5,678,883
520	MVPS FUND - REVENUE & COLLECTION	255,270	307,598	(6,893)	-2.2%	300,705
520	MVPS FUND - MAINTENANCE	975,334	699,616	(5,839)	-0.8%	693,777
520	MVPS FUND - ENFORCEMENT	197,239	242,300	(41,025)	-16.9%	201,275
530	TRANSPORTATION CENTER FUND - ROUTE 25	1,034,269	1,277,283	93,453	7.3%	1,370,736
530	TRANSPORTATION CENTER FUND - ROUTE 59	900,494	1,244,638	190,992	15.3%	1,435,630
550	GOLF FUND - DEBT SERVICE	279,318	481,400	-	0.0%	481,400
550	GOLF FUND - PHILLIPS PARK GOLF COURSE	1,263,531	1,089,729	36,772	3.4%	1,126,501
550	GOLF FUND - FOX VALLEY GOLF CLUB	679,591	758,142	28,666	3.8%	786,808
601	PROPERTY & CASUALTY INSURANCE FUND	5,901,383	4,745,000	235,000	5.0%	4,980,000
602	EMPLOYEE HEALTH INSURANCE FUND	19,012,095	19,717,144	(611,436)	-3.1%	19,105,708
603	EMPLOYEE COMPENSATED BENEFITS FUND	1,301,219	800,000	548,569	68.6%	1,348,569
	<b>PROPRIETARY FUNDS TOTAL</b>	<b>66,673,762</b>	<b>78,523,434</b>	<b>6,123,904</b>	<b>7.8%</b>	<b>84,647,338</b>
701	POLICE PENSION FUND	11,697,392	13,196,400	819,800	6.2%	14,016,200
702	FIREFIGHTERS' PENSION FUND	9,323,664	10,800,700	459,500	4.3%	11,260,200
704	RETIREE HEALTH INSURANCE TRUST FUND	7,960,975	8,267,772	1,261,351	15.3%	9,529,123
	<b>TRUST FUNDS TOTAL</b>	<b>28,982,031</b>	<b>32,264,872</b>	<b>2,540,651</b>	<b>7.9%</b>	<b>34,805,523</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

<u>NO.</u>	<u>FUND/DEPARTMENT/DIVISION NAME</u>	<u>2012 ACTUAL</u>	<u>2013 ORIGINAL BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2014 BUDGET</u>
210	LIBRARY - GENERAL FUND	9,666,393	10,126,899	33,307	0.3%	10,160,206
310	LIBRARY - C.P. & TECHNOLOGY FUND	94,576	-	-		-
349	2012 GO BOND PROJECT FUND	1,369,756	21,490,000	(4,589,300)	-21.4%	16,900,700
410	LIBRARY BOND & INTEREST FUND	189,722	1,302,800	(37,300)	-2.9%	1,265,500
	<b>LIBRARY FUNDS TOTAL</b>	<u>11,320,447</u>	<u>32,919,699</u>	<u>(4,593,293)</u>	<b>-14.0%</b>	<u>28,326,406</u>
	 <b>COMBINED TOTAL</b>	 <u>364,218,955</u>	 <u>396,872,960</u>	 <u>10,123,911</u>	 <b>2.6%</b>	 <u>406,996,871</u>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**MATRIX OF DEPARTMENTAL FUNCTIONS AND EXPENDITURES**  
**(2014 Budget Amounts Shown in Thousands)**

Certain city departments have responsibility for managing money in multiple funds. Conversely, budget management responsibility for certain city funds is shared by multiple city departments. This table describes those interrelationships.

Department Name	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Proprietary Funds	Trust Funds	Library Funds	Total
Executive Department	2,686	117	290	-	-	-	-	3,093
Law Department	1,008	25	-	-	-	-	-	1,033
Administrative Services Department	8,769	3,619	146	-	-	-	-	12,534
Community Services Department	3,367	7,125	546	-	-	-	-	11,038
Neighborhood Standards Department	7,275	5,161	443	-	201	-	-	13,080
Development Services Department	4,898	27,546	684	-	1,032	-	-	34,160
Finance Department	3,586	25	39	-	2,914	34,805	-	41,369
Fire Department	39,788	1,901	200	-	-	-	-	41,889
Police Department	65,212	1,772	629	-	-	-	-	67,613
Public Works Department	4,127	775	1,323	-	42,493	-	-	48,718
Public Properties Department	11,515	15,930	14,604	-	11,140	-	-	53,189
Library	-	-	-	-	-	-	27,061	27,061
Non-Departmental	240	-	-	-	25,386	-	-	25,626
Transfers	-	8,351	839	-	1,000	-	-	10,190
Debt Service	-	-	-	14,658	481	-	1,266	16,405
<b>Total</b>	<u>152,471</u>	<u>72,347</u>	<u>19,743</u>	<u>14,658</u>	<u>84,647</u>	<u>34,805</u>	<u>28,327</u>	<u>406,998</u>

**EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2014**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2013-2014 CHANGE</b>
101	GENERAL	140,201,915	125,773,158	147,926,955	147,967,855	152,471,615	4,544,660
120	EQUIPMENT SERVICES	5,137,448	4,163,953	5,035,565	5,035,565	5,296,175	260,610
203	MOTOR FUEL TAX	5,370,577	5,290,803	10,693,000	10,693,000	10,576,200	(116,800)
208	SANITATION	1,873,332	1,584,068	1,900,000	1,900,000	1,950,000	50,000
210	LIBRARY	9,666,393	8,420,726	10,126,899	10,126,899	10,160,206	33,307
211	WIRELESS 911 SURCHARGE	14,952	200,715	925,000	925,000	925,000	-
213	HOME PROGRAM	911,035	603,761	455,000	455,000	450,000	(5,000)
214	NEIGHBORHOOD STABILIZATION	489,258	109,773	36,500	36,500	73,000	36,500
215	GAMING TAX	8,974,740	9,567,653	14,687,900	14,687,900	13,935,450	(752,450)
216	ASSET FORFEITURES-FEDERAL	78,586	226,647	1,276,400	1,276,400	1,197,500	(78,900)
217	ASSET FORFEITURES-STATE	59,800	69,943	600,000	600,000	650,500	50,500
219	FOREIGN FIRE INSURANCE TAX	98,831	157,355	150,000	268,000	155,000	5,000
220	BLOCK GRANT INCOME	-	5,951	-	-	-	-
221	BLOCK GRANT	1,907,168	1,195,560	1,181,000	1,181,000	1,522,000	341,000
222	SECTION 108 LOAN	153,259	164,436	164,600	164,600	118,800	(45,800)
231	TIF #1-DOWNTOWN	2,639,410	1,413,602	3,690,900	3,690,900	3,910,600	219,700
232	TIF #2-FARNSWORTH AREA	25,696,242	3,536,778	7,822,700	7,822,700	76,000	(7,746,700)
233	TIF #3-RIVERCITY	1,626,858	325,417	1,264,800	1,264,800	1,271,700	6,900
234	TIF #4-BELL GALE	51,649	1,660	60,000	60,000	48,000	(12,000)
235	TIF #5-WEST RIVER AREA	52,861	200,522	1,649,350	1,649,350	1,846,560	197,210
236	TIF #6-EAST RIVER AREA	889,759	364,780	1,693,350	1,693,350	2,182,500	489,150
237	TIF #7-WEST FARSNWORTH AREA	6,030	2,434,836	867,500	867,500	10,528,750	9,661,250
238	TIF #8-EAST FARSNWORTH AREA	9,350	6,707	145,500	145,500	3,844,950	3,699,450
251	SSA #14-SULLIVAN	32,255	15,360	30,000	30,000	30,000	-
255	SHAPE	6,104,650	6,751,276	8,830,300	8,967,200	6,777,300	(2,053,000)
262	SSA #24-EAGLE POINT	31,739	27,291	36,000	36,000	38,000	2,000
263	SSA #27-CONCORD	17,781	-	16,000	16,000	16,000	-
266	SSA ONE-DOWNTOWN	220,000	245,000	220,000	220,000	270,000	50,000
275	SSA #34-OSWEGO	4,426,576	117,480	1,195,100	1,195,100	1,194,400	(700)
276	SSA #44-BLACKBERRY TRAIL	-	25,339	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,488,893	1,694,259	3,245,700	3,245,700	3,478,800	233,100
281	LONG-TERM CONTROL PLAN FEE	83,242	147,997	3,115,800	3,115,800	5,245,000	2,129,200

**EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2014**

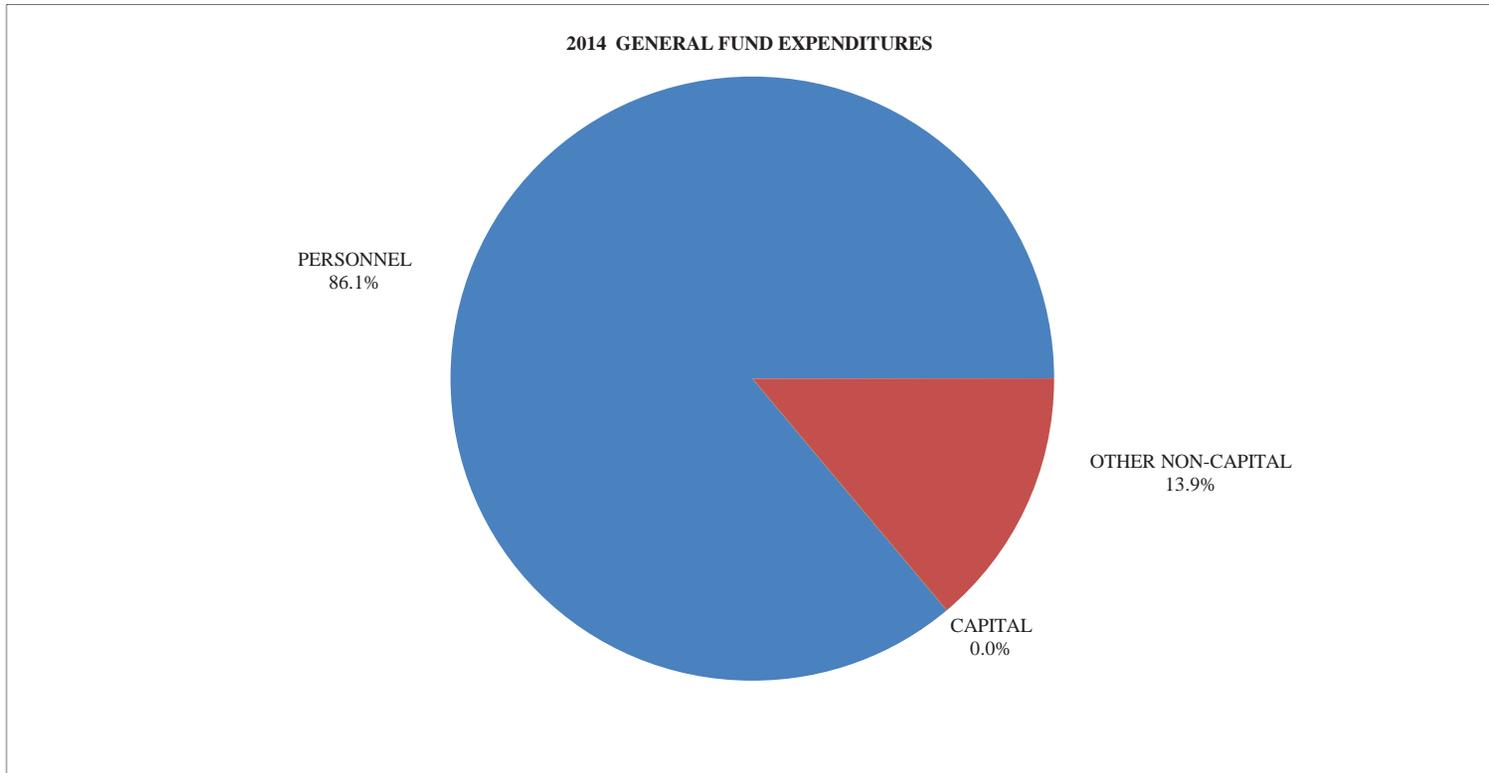
<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2013-2014 CHANGE</b>
310	LIBRARY C.P./TECHNOLOGY	94,576	-	-	-	-	-
311	WARD #1 PROJECTS	61,167	92,342	320,900	320,900	281,800	(39,100)
312	WARD #2 PROJECTS	62,025	46,380	190,800	190,800	192,200	1,400
313	WARD #3 PROJECTS	84,149	52,648	266,800	266,800	235,800	(31,000)
314	WARD #4 PROJECTS	40,075	67,779	167,200	167,200	171,900	4,700
315	WARD #5 PROJECTS	20,953	14,855	483,000	483,000	543,100	60,100
316	WARD #6 PROJECTS	225,140	26,533	388,500	388,500	451,300	62,800
317	WARD #7 PROJECTS	67,332	80,470	257,800	257,800	196,900	(60,900)
318	WARD #8 PROJECTS	31,889	12,584	439,700	439,700	495,000	55,300
319	WARD #9 PROJECTS	118,198	3,324	648,800	648,800	715,500	66,700
320	WARD #10 PROJECTS	107,672	65,573	131,600	131,600	125,200	(6,400)
339	2006 GO BOND PROJECT	688,078	80,990	229,700	229,700	-	(229,700)
340	CAPITAL IMPROVEMENTS A	7,806,825	6,926,710	11,623,100	11,651,200	12,640,600	1,017,500
342	2008B TIF BOND PROJECT (TIF #3)	-	-	200,000	200,000	300,000	100,000
343	2008 GO BOND PROJECT	4,647,176	4,349,399	5,087,700	5,087,700	-	(5,087,700)
344	2008A TIF BOND PROJECT (TIF #6)	10,622,276	583,389	1,145,200	1,145,200	14,000	(1,131,200)
345	KANE/DUPAGE FIRE IMPACT FEE	-	-	100,000	100,000	100,000	-
346	KENDALL/WILL FIRE IMPACT FEE	-	-	100,000	100,000	100,000	-
347	PUBLIC WORKS IMPACT FEE	-	-	50,000	50,000	50,000	-
348	2009 GO BOND PROJECT	779,562	704,725	1,373,300	1,373,300	3,129,279	1,755,979
349	2012 GO BOND PROJECT	1,369,756	3,514,629	21,490,000	21,490,000	16,900,700	(4,589,300)
401	BOND & INTEREST	27,369,450	3,589,983	16,047,900	16,047,900	14,657,800	(1,390,100)
410	LIBRARY BOND & INTEREST	189,722	517,307	1,302,800	1,302,800	1,265,500	(37,300)
504	AIRPORT	804,484	616,124	3,190,909	3,190,909	1,032,451	(2,158,458)
510	WATER & SEWER	28,932,087	22,599,096	38,934,110	38,934,110	46,487,603	7,553,493
520	MOTOR VEHICLE PARKING	1,427,843	1,029,377	1,249,514	1,249,514	1,195,757	(53,757)
530	TRANSIT CENTERS	1,934,763	1,813,172	2,521,921	2,521,921	2,806,366	284,445
550	GOLF OPERATIONS	2,222,440	1,500,869	2,329,271	2,329,271	2,394,709	65,438
601	PROP & CASUALTY INSURANCE	5,901,383	5,589,863	4,745,000	4,745,000	4,980,000	235,000
602	EMPLOYEE HEALTH INSURANCE	19,012,095	14,792,719	19,717,144	19,717,144	19,105,708	(611,436)
603	EMPLOYEE COMP BENEFITS	1,301,219	883,231	800,000	800,000	1,348,569	548,569

**EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2014**

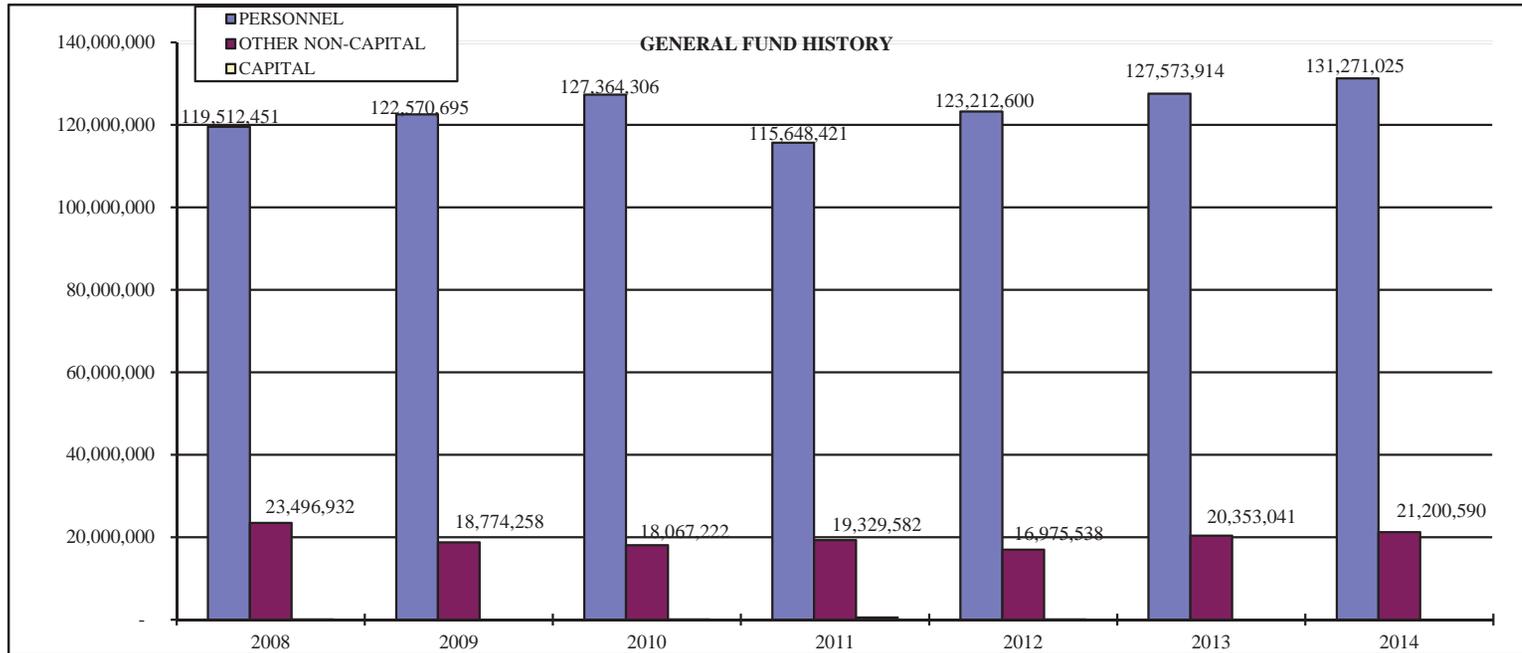
<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2013-2014 CHANGE</b>
701	POLICE PENSION	11,697,392	11,043,963	13,196,400	13,196,400	14,016,200	819,800
702	FIREFIGHTERS' PENSION	9,323,664	9,071,894	10,800,700	10,800,700	11,260,200	459,500
704	RETIREE HEALTH INS TRUST	7,960,975	7,926,727	8,267,772	8,267,772	9,529,123	1,261,351
<b>TOTAL</b>		<b><u>364,218,955</u></b>	<b><u>272,439,461</u></b>	<b><u>396,872,960</u></b>	<b><u>397,196,860</u></b>	<b><u>406,996,871</u></b>	<b><u>10,123,911</u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**

	<b>ACTUAL 2007</b>	<b>ACTUAL 2008</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>ACTUAL 2012</b>	<b>BUDGET 2013</b>	<b>BUDGET 2014</b>
PERSONNEL	115,374,466	119,512,451	122,570,695	127,364,306	115,648,421	123,212,600	127,573,914	131,271,025
OTHER NON-CAPITAL	23,181,216	23,496,932	18,774,258	18,067,222	19,329,582	16,975,538	20,353,041	21,200,590
CAPITAL	110,606	35,834	-	70,352	504,500	13,777	-	-
<b>TOTAL</b>	<b>138,666,288</b>	<b>143,045,217</b>	<b>141,344,953</b>	<b>145,501,880</b>	<b>135,482,503</b>	<b>140,201,915</b>	<b>147,926,955</b>	<b>152,471,615</b>



**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**



	ACTUAL 2007	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	BUDGET 2013	BUDGET 2014
<b><u>PERSONNEL</u></b>	115,374,466	119,512,451	122,570,695	127,364,306	115,648,421	123,212,600	127,573,914	131,271,025
% OF TOTAL	83.20%	83.55%	86.72%	87.53%	85.36%	87.88%	86.24%	86.10%
INCREASE	10,134,050	4,137,985	3,058,244	4,793,611	(11,715,885)	7,564,179	4,361,314	3,697,111
% INCREASE	10.89%	3.59%	2.56%	3.91%	-9.20%	6.54%	3.54%	2.90%
<b><u>OTHER NON-CAPITAL</u></b>	23,181,216	23,496,932	18,774,258	18,067,222	19,329,582	16,975,538	20,353,041	21,200,590
% OF TOTAL	16.72%	16.43%	13.28%	12.42%	14.27%	12.11%	13.76%	13.90%
INCREASE	(3,248,692)	315,716	(4,722,674)	(707,036)	1,262,360	(2,354,044)	3,377,503	847,549
% INCREASE	-10.12%	1.36%	-20.10%	-3.77%	6.99%	-12.18%	19.90%	4.16%

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**

	<b>ACTUAL 2007</b>	<b>ACTUAL 2008</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>ACTUAL 2012</b>	<b>BUDGET 2013</b>	<b>BUDGET 2014</b>
<b><u>CAPITAL</u></b>	110,606	35,834	-	70,352	504,500	13,777	-	-
% OF TOTAL	0.08%	0.03%	0.00%	0.05%	0.37%	0.01%	0.00%	0.00%
INCREASE	282,546	(74,772)	(35,834)	70,352	434,148	(490,723)	(13,777)	-
% INCREASE	5.23%	-67.60%	-100.00%	0.00%	100.00%	-97.27%	-100.00%	0.00%
<b><u>TOTAL</u></b>	138,666,288	143,045,217	141,344,953	145,501,880	135,482,503	140,201,915	147,926,955	152,471,615
% OF TOTAL	100%	100%	100%	100%	100%	100%	100%	100%
INCREASE	6,922,185	4,378,929	(1,700,264)	4,156,927	(10,019,377)	4,719,412	7,725,040	4,544,660
% INCREASE	10.15%	3.16%	-1.19%	2.94%	-6.89%	3.48%	5.51%	3.07%

**CITY OF AURORA, ILLINOIS  
2014-2018 NON-CAPITAL DECISION PACKAGES**

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Total</b>
101-General Fund								
1220	Human Resources	Confidential Secretary	74,664	77,277	79,982	82,781	85,678	400,382
1220	Human Resources	Tuition Reimbursement	62,000	62,000	62,000	62,000	62,000	310,000
1220	Human Resources	Salary Survey	42,000	0	0	0	0	42,000
1230	Information Technology	MIS Consulting Services	90,000	0	0	0	0	90,000
1232	MIS	Disaster Recovery Servers	25,000	25,000	0	0	0	50,000
1232	MIS	PC and Laptop Replacement	90,000	90,000	90,000	90,000	90,000	450,000
1232	MIS	Help Desk Staff Member Upgrade	7,200	7,500	7,800	8,100	8,400	39,000
1232	MIS	Part-Time MIS Intern	11,100	11,500	11,900	12,300	12,400	59,200
1232	MIS	GIS Temporary Summer Staff	11,600	12,000	12,400	12,900	13,300	62,200

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Total</b>
1233	Police Technical Services	Firewall Security Feature Enhancements	9,000	3,000	3,000	3,000	3,000	21,000
1314	Customer Service	Resident Guide	37,000	5,000	0	0	0	42,000
1330	Neighborhood Redevelopment	Federal Funding Plan Consulting Services	25,000	0	0	0	0	25,000
1330	Neighborhood Redevelopment	Strategic Planning for Housing	10,000	10,000	10,000	10,000	10,000	50,000
1340	Comm. Relations & Public Info.	Part-Time College Intern	11,600	12,000	12,400	12,800	13,200	62,000
1340	Comm. Relations & Public Info.	Studio Cameras and Switching Equipment	40,000	0	0	0	0	40,000
1340	Comm. Relations & Public Info.	Live Remote Equipment	0	10,000	0	0	0	10,000
1340	Comm. Relations & Public Info.	Desktop Edit Suites (2)	0	12,000	0	0	0	12,000
1341	Special Events	July 4th Celebration	8,000	8,000	8,000	8,000	8,000	40,000
1715	Elmslie Building Maintenance	Elmslie Building North Parapet Wall Rebuild	0	60,000	0	0	0	60,000
1716	Police HQ Campus Maintenance	AC System for Fall and Spring Adaptions	61,000	0	0	0	0	61,000

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Total</b>
1716	Police HQ Campus Maintenance	Police Department Security Doors	20,000	10,000	10,000	10,000	10,000	60,000
1716	Police HQ Campus Maintenance	Parking Deck Repairs	20,000	20,000	20,000	20,000	0	80,000
1727	Property Standards	Abandoned Property Demolition	250,000	250,000	250,000	250,000	250,000	1,250,000
1802	Development Services Admin	Upgrade Confidential Secretary to Administrative Aide	3,400	3,500	3,600	3,700	3,800	18,000
1820	Building & Permits	Microfilm Conversion to Digital Format for Opti-View	5,500	5,500	5,500	5,500	5,500	27,500
1840	Planning & Zoning	Aurora Neighborhood Planning Initiative	30,000	0	0	0	0	30,000
3536	Police	Duty Ammunition for Sworn Personnel	35,500	0	38,300	0	41,400	115,200
3536	Police	Range and Bullet Trap Servicing and Cleaning	12,400	0	0	0	13,300	25,700
4020	Electrical Maintenance	Upgrade Electrician to Electrical Supervisor	0	0	0	0	0	0
4040	Engineering	Upgrade Engineering Tech. III to Civil Engineer I	4,000	4,100	4,200	4,300	4,500	21,100
4440	Parks & Recreation	Upgrade MSW to MWI	2,500	2,600	2,700	2,800	2,900	13,500

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Total</b>
			<b>Total</b>	<b>998,464</b>	<b>700,977</b>	<b>631,782</b>	<b>598,181</b>	<b>637,378</b>	<b>3,566,782</b>
<b>120-Equipment Services Fund</b>									
4431	Equipment Services	Vehicle Lift Replacement (15,000 lb)		20,000	0	0	0	0	20,000
			<b>Total</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>
<b>215-Gaming Tax Fund</b>									
1370	Youth & Senior Services	Grantee Evaluation Program		75,000	0	0	0	0	75,000
			<b>Total</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
<b>216-Federal Asset Forfeitures Fund</b>									
3536	Police	Squad Car Printers and Paper		37,500	0	0	0	0	37,500
			General Fund	0	5,900	5,900	5,900	5,900	23,600
3536	Police	Automated Evidence Management		76,000	0	0	0	0	76,000
			General Fund	0	3,000	3,000	3,000	3,000	12,000
3536	Police	Crime Reporting and Mapping Software		30,000	0	0	0	0	30,000
			General Fund	0	5,000	5,000	5,000	5,000	20,000
3536	Police	Automated License Plate Reader Systems (3)		52,800	0	0	0	0	52,800
			General Fund	0	1,500	1,500	1,500	1,500	6,000
			<b>Total</b>	<b>196,300</b>	<b>15,400</b>	<b>15,400</b>	<b>15,400</b>	<b>15,400</b>	<b>257,900</b>

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Total</b>
<b>217-State Asset Forfeitures Fund</b>								
3536 Police		Drug Task Force Vehicles (2)	50,500	0	0	0	0	50,500
		<b>Total</b>	<b>50,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,500</b>
<b>231-TIF #1 Downtown Fund</b>								
4430 Maintenance Services		Swimming Stone Brick Pavers and Planter Wall	0	40,000	0	0	0	40,000
4430 Maintenance Services		Memory Sculpture Replacement	0	0	0	0	550,000	550,000
		<b>Total</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>590,000</b>
<b>255-SHAPE Fund</b>								
1231 Communications		Additional Bi-directional Amplifiers for the Public Safety Radio	56,000	0	0	0	0	56,000
		General Fund	0	8,400	8,400	8,400	0	25,200
1231 Communications		Public Safety Radio System Site Cameras and Security	36,000	0	0	0	0	36,000
		General Fund	0	5,400	5,400	5,400	0	16,200
1233 Police Technical Services		SAN Storage Capacity	28,000	0	0	0	0	28,000
		General Fund	0	4,000	4,000	4,000	4,000	16,000
1716 Police HQ Campus Maintenance		Emergency UPS Batteries	12,000	12,000	10,000	5,000	5,000	44,000

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Total</b>
3033 Fire		Fire Station Concrete and Pavement Repairs	74,000	0	0	0	0	74,000
3033 Fire		Central Fire Station Roof Replacement	130,000	0	0	0	0	130,000
3033 Fire		Ambulance Reporting Computer Tablets	39,000	0	0	0	0	39,000
3033 Fire		Philips Mrx Cardiac Heart Monitor	24,500	0	0	0	0	24,500
3033 Fire		Station Generator Needs Study	30,000	0	0	0	0	30,000
		<b>Total</b>	<b>429,500</b>	<b>29,800</b>	<b>27,800</b>	<b>22,800</b>	<b>9,000</b>	<b>518,900</b>
<b>340-Capital Improvement A Fund</b>								
1232 MIS		Digital Meeting Recorder	45,000	0	0	0	0	45,000
		General Fund	0	8,000	8,000	8,000	8,000	32,000
1710 Central Services		Façade Restoration at Public Art Building	75,000	0	0	0	0	75,000
1710 Central Services		City Hall HVAC System	100,000	0	0	0	0	100,000
1710 Central Services		Unicard System	15,000	0	0	0	0	15,000
		General Fund	0	2,000	2,000	2,000	2,000	8,000
4440 Parks & Recreation		Master Site Plan and Architectural Services	75,000	0	0	0	0	75,000

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Total</b>
4440	Parks & Recreation	Solfisburg Concession Addition	0	17,000	0	0	0	17,000
		<b>Total</b>	<b>310,000</b>	<b>27,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>367,000</b>
<b>504-Airport Fund</b>								
1810	Airport	4X4 Snow Tractor Tire and Rim Replacement	20,000	100	100	100	500	20,800
1810	Airport	Runway Striper	48,000	500	500	500	500	50,000
		<b>Total</b>	<b>68,000</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>1,000</b>	<b>70,800</b>
<b>510-Water &amp; Sewer Fund</b>								
2560	Water Billing	Water Meter Radio-Read Device/Battery Change-Out Program	800,000	800,000	800,000	800,000	2,100,000	5,300,000
4058	Water Production	Water Treatment Plant Lime Slaking Control System Update	65,000	0	0	0	0	65,000
4063	Water & Sewer Maintenance	Diesel Trash Pumps	50,000	50,000	0	0	0	100,000
4063	Water & Sewer Maintenance	Hydraulic Power Units (2)	32,500	32,500	0	0	0	65,000
4063	Water & Sewer Maintenance	Utility Tracer Units (4)	9,500	0	0	0	0	9,500

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>Total</b>
		<b>Total</b>	<b>957,000</b>	<b>882,500</b>	<b>800,000</b>	<b>800,000</b>	<b>2,100,000</b>	<b>5,539,500</b>
<b>520-Motor Vehicle Parking Fund</b>								
	4432 MVPS Maintenance	CBD Surface Lot Resurfacing	215,000	0	0	0	0	215,000
		<b>Total</b>	<b>215,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>215,000</b>
<b>530-Transit Center Fund</b>								
	4434 Transit Center - Route 59	North and South Tunnel Access Roof Replacement	30,000	0	0	0	0	30,000
		<b>Total</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>
		<b>Grand Total</b>	<b>3,349,764</b>	<b>1,696,277</b>	<b>1,485,582</b>	<b>1,446,981</b>	<b>3,322,778</b>	<b>11,301,382</b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES**  
**(Decision Packages of \$100,000 or More for the Budget Year)**

**Overview**

The City of Aurora requires that all requests for new services, programs, equipment, vehicles, and capital improvements be submitted for consideration during the budget process as “decision packages.” Decision packages are categorized as either “non-capital decision packages” (for services, programs, equipment, and vehicles) or “Capital Improvement Plan project requests” (for land improvements, buildings, building improvements, and infrastructure at a cost of at least \$100,000 and having a useful life of more than one year). Capital Improvement Plan project requests are addressed later in the Capital Projects Funds Section of the budget. Below is information on non-capital decision packages included in the 2014 City Budget with a provision of at least \$100,000 for the budget year. (Only 2014 costs are discussed below.)

**General Fund (101)**

**Abandoned Property Demolition, Property Standards Division \$250,000.** This decision package will assist the city in implementing best practices to minimize or prevent problems associated with vacant properties due to the foreclosure crisis.

**SHAPE Fund (255)**

**Central Fire Station Roof Replacement, Fire Department, \$130,000.** This repair is necessary to prevent roof damage and other interior structural damage.

**Capital Improvement A Fund (340)**

**City Hall HVAC System, Central Services Division, \$100,000.** This decision package will provide for a quieter, more controlled, modern, and professional work environment. It will eliminate the need for exterior window units.

**Water & Sewer Fund (510)**

**Water Meter Radio-Read Device/Battery Change-out Program, Water Billing Division, \$800,000.** This decision package provides for the replacement of water meters and water meter batteries. The program will allow the city to continue reading the meters from the street but it will also provide the ability to read meters from tower sites in the future.

**Motor Vehicle Parking Fund (520)**

**CBD Surface Lot Resurfacing, MVPS Maintenance Division, \$215,000.** This repair is necessary to prevent future deterioration and subsurface damage.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
EXECUTIVE DEPARTMENT**

Mayor  
Thomas J. Weisner

Boards & Commissions

Aldermen's Office



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# Mayor's Office

# 2014 Budget

## Mission

To provide leadership to ensure the residents and businesses of the City of Aurora receive high quality municipal services.

## Major Functions

1. Oversee a municipal corporation with a budget of approximately \$407 million and a workforce of more than 1,000 full-time equivalent employees.
2. Support initiatives to improve the city's quality of life.
3. Establish policies and give direction to all city departments and divisions.
4. Respond promptly and efficiently to the concerns and inquiries of residents and businesses.
5. Develop a balanced budget and present it to the City Council to be approved no later than December 31 of each year.
6. Serve as intergovernmental liaison to local, state, and federal elected and non-elected officials.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	803,929	905,588	946,521
Other Non-Capital	124,235	146,300	131,424
Capital	-	-	-
<b>Total</b>	<b>928,164</b>	<b>1,051,888</b>	<b>1,077,945</b>

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Mayor	1	1	1
Chief Management Officer	1	1	1
Asst. Chief of Staff	2	2	2
Management Analyst	0	1	1
Administrative Assistant I	1	1	1
Executive Secretary	1	1	1
<b>TOTAL</b>	<b><u>6</u></b>	<b><u>7</u></b>	<b><u>7</u></b>

## Short-Term Goals (2014)

1. Launch two new boards and commissions, the Environmental Advisory Committee and the Indian American Heritage Advisory Board.

2. Streamline the boards and commissions appointment and reappointment process to increase efficiency, transparency and access for residents and members.
3. Work with the Management Information Systems Division and the City Clerk's Office to conduct ongoing training and improvements to the electronic agenda system while continuously increasing efficiency, access and usability for all users.
4. Implement a citywide recognition program for all employees to energize staff and increase innovation throughout the city.\*
5. Maintain collaboration with local educational institutions, businesses, and non-profit organizations for educational incentives that will continue to grow cradle to career options for Aurora students.
6. Re-evaluate and refresh the citywide goals.

### Long-Term Goals (2015 and Beyond)

1. Conduct quarterly strategic planning performance reviews (Ongoing).
2. Improve the city's financial position (Ongoing).
3. Reduce violent crime by providing adequate funding and support for initiatives related to enforcement, prevention, intervention, and education (Ongoing).
4. Increase citizen involvement in the city's decision-making processes (Ongoing).
5. Promote policies, procedures, and initiatives to increase the efficiency and effectiveness of government operations (Ongoing).
6. Promote partnerships with local businesses, labor unions, governments, community organizations, and public and private schools to improve the quality of life in the city (Ongoing).

### 2013 Major Accomplishments

- Increased the accuracy of final City Council agenda items by providing leadership for the evaluation of current agenda processes and implementation of new policies and procedures.
- Streamlined the agenda request and approval process and minimized paper use by working closely with the Information Technology Division to implement a paperless agenda system.
- Decreased the amount of paper used and the time it takes for items to move through the City Council agenda approval process by working closely with the Information Technology Division to implement a paperless agenda system.
- Reorganized the city's economic development function to provide more flexibility and a higher level of collaboration among business partners in order to increase business attraction and retention efforts.
- Worked collaboratively with area educational institutions and businesses to establish an intermediary organization to advance plans to ensure that Aurora's high-school graduates are well prepared to enter the workforce or college.
- Reevaluated and established new citywide goals.

### 2012 Major Accomplishments

- Worked with aldermen, the library board, and state officials to secure funding, including \$10.8 million in state grant dollars, for construction of a new main public library building.
- Established OnLight Aurora and assisted in securing \$1 million in state funding to support the expansion of Aurora's optical fiber network for education, healthcare, and business use.

## Mayor's Office

## 2014 Budget

- Worked collaboratively with the Fox Valley United Way, the Dunham Fund, School Districts 129, 131, 204 and 308 to establish the SPARK initiative to ensure Aurora's children are Strong, Prepared, And Ready for Kindergarten.
- Convened the Mayor's Business Roundtable, which established common goals among business partners around eight economic development focus areas.
- Partnered with the Illinois Department of Economic Opportunity, State Representative Linda Chapa LaVia, Jobs for the Future, the Harvard Graduate School of Education, Waubensee Community College, and School Districts 129, 131, 204 and 308 to support an asset mapping process to help identify and pursue new strategies to prepare our students for the workforce.
- Reestablished the Veterans Advisory Council.
- Worked with the Human Relations Commission to successfully update the Human Relations Ordinance.

### **Budget Highlights**

The 2014 budget will permit the Mayor's Office to maintain the service level of the prior year.

# Aldermen's Office

# 2014 Budget

## Mission

To serve the residents and businesses of the City of Aurora in a responsive and effective manner through leadership and legislative action for the present and future well being of the community.

## Major Functions

1. Serve on the City Council standing committees to review ordinances and resolutions and recommend action by the Committee of the Whole.
  - The Finance Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to financial expenditures, tax levies, budgets, and other financial matters.
  - The Planning & Development Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to annexations and development.
  - The Government Operations Committee: Review and recommend approval or disapproval of requests for streetlights, traffic signage, parades, park usage, tag days, and resolutions or ordinances governing the city.
  - The Buildings, Grounds, & Infrastructure (BG&I) Committee: Review and recommend approval or disapproval of water production resolutions and requests for assistance with flooding problems.
2. Receive telephone calls from constituents, answer questions, take complaints, and assist in solving problems.
3. Meet with citizens on ward committees and develop budgets for ward projects funds.

4. Meet with developers to discuss development.
5. Meet with citizens concerning special service areas.
6. Work with neighborhood groups.
7. Attend community functions.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	874,087	970,864	1,016,271
Other Non-Capital	50,934	92,800	81,650
Capital	-	-	-
<b>Total</b>	<b>925,021</b>	<b>1,063,664</b>	<b>1,097,921</b>

# Aldermen's Office

# 2014 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Chief of Staff	1	1	1
Administrative Aide	2	3	3
Confidential Secretary	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>4</b>	<b>5</b>	<b>5</b>
<u>Part-Time Positions</u>			
Alderman	12	12	12
<b>Subtotal - Part-Time Positions</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>TOTAL</b>	<b>16</b>	<b>17</b>	<b>17</b>

## Short-Term Goals (2014)

1. Establish and implement a standard system of communication to neighborhood groups and residents.\*
2. Prepare timelines and schedule work to assist in the 2014 ward projects.
3. Cross-train staff on the preparation of agendas, recommendations, and minutes for all committees.

## Long-Term Goals (2015 and Beyond)

1. Maintain the document retention schedule to continue to work toward a paperless process (Ongoing).\*
2. Seek out new and innovative ways to serve the community (Ongoing).\*

3. Continue to increase training hours by researching learning opportunities (Ongoing).
4. Continue to improve customer service (Ongoing).

## 2013 Major Accomplishments

- Successfully collaborated with city staff to implement an electronic agenda and meeting management system.
- Transitioned the aldermen from a paper copy meeting packet to an electronic format.
- Properly disposed of records in accordance with state guidelines.
- Increased training hours by 102%.
- Improved the block party online application to a more user friendly format.

## 2012 Major Accomplishments

- Provided administrative support to a special committee charged with revising ward boundaries based upon the 2010 census.
- Recorded and disposed of ten years of accumulated records to comply with current retention requirements and reorganized the internal record disposal process.
- Scanned five years of accumulated documents in compliance with current record retention requirements.

# Aldermen's Office

# 2014 Budget

## Performance Measures

	2012	2013	2013	2014
	Actual	Budget	Estimated	Budget
<b>Staff Performance</b>				
Number of Ward Meetings	30	50	19	30
Number of Neighborhood Clean-Ups	13	13	9	15
Number of Community News Items Published	20	20	20	30
Minutes for Standing Committees**	108	96	100	115
Agendas for Standing Committees **	108	96	102	115
Agendas for Committee of the Whole	89	113	70	N/A
Meeting/Event Announcement Flyers Distributed	64,412	70,000	72,700	70,000
Letters/Memorandums Issued	1,400	2,500	213	1,500
Traffic Study Requests Processed	156	130	92	N/A
Total Active Community Resource Requests Processed	495	165	696	650
Block Party Applications Processed	60	73	49	70
Aldermen's Info Guides Issued	250	1,000	100	500
Training and Development Hours	148	200	300	200

## Performance Measures (Continued)

	2012	2013	2013	2014
	Actual	Budget	Estimated	Budget
<b>Committee Agenda Items</b>				
Planning & Development	140	250	126	200
Finance	370	400	280	325
Government Operations	320	250	294	325
BG&I	80	150	86	100
Total	910	1,050	786	950

## Budget Highlights

The 2014 budget will permit the Aldermen's Office to maintain the service level of the prior year.

\*Linked to the city's strategic plan.

\*\*Includes special meetings.

# Boards & Commissions

# 2014 Budget

## Major Functions

1. Civil Service Commission
2. Planning Commission
3. Zoning Board of Appeals
4. Housing Authority Board
5. FoxWalk Review Committee

## Budget Summary

	2013		
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	50,526	61,656	62,145
Other Non-Capital	4,800	11,000	447,690
Capital	-	-	-
<b>Total</b>	<b>55,326</b>	<b>72,656</b>	<b>509,835</b>

## Staffing

<u>Commissioners/Board Members</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Civil Service Commission	5	5	5
Planning Commission	13	13	13
Zoning Board	6	6	6
FoxWalk Review Committee	10	10	10
Housing Authority	7	7	7
<b>TOTAL</b>	<b>41</b>	<b>41</b>	<b>41</b>

## Budget Highlights

The 2014 budget will permit the Boards and Commissions Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
ELECTION COMMISSION**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
OTHER CHARGES & SERVICES	<u>974,041</u>	<u>364,615</u>	<u>740,310</u>	<u>740,310</u>	-	<u>(740,310)</u>
<b>TOTAL OTHER NON-CAPITAL</b>	<u>974,041</u>	<u>364,615</u>	<u>740,310</u>	<u>740,310</u>	-	<u>(740,310)</u>
<b>TOTAL ELECTION COMMISSION</b>	<u><u>974,041</u></u>	<u><u>364,615</u></u>	<u><u>740,310</u></u>	<u><u>740,310</u></u>	-	<u><u>(740,310)</u></u>

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
LAW DEPARTMENT**

Corporation Counsel  
Alayne M. Weingartz



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# Law Department

# 2014 Budget

## Mission

To provide the elected officials and staff of the City of Aurora with legal advice and representation in an efficient and timely manner, and in accordance with the city code.

## Major Functions

1. Provide legal advice to city elected officials and staff as provided in the city code.
2. Represent city elected officials and staff in all applicable courts of law.
3. Prepare ordinances and resolutions for City Council approval.
4. Represent the city's interests in all bond issues and other financing initiatives and monitor city involvement in prior bond issues, other municipal financing, and development agreements.
5. Represent the city's interests in labor negotiations and arbitration.
6. Represent the city's interests before administrative code hearing officers as well as the required follow-up in circuit court.
7. Represent the city's interests in seizure and impoundment hearings and follow-up in circuit court on administrative appeals.
8. Prosecute City Code violations in Aurora Branch Court.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	537,924	542,375	570,962
Other Non-Capital	415,188	419,820	437,100
Capital	-	-	-
<b>Total</b>	<b>953,112</b>	<b>962,195</b>	<b>1,008,062</b>

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Corporation Counsel	1	1	1
Asst. Corporation Counsel II	1	1	1
Office Coordinator	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Part-Time Positions

Legal Secretary	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>

# Law Department

# 2014 Budget

## Short-Term Goals (2014)

1. Draft and post standardized legal forms on the city's intranet site.\*
2. Implement an electronic Freedom of Information Act request form on the city website.\*

## Long-Term Goals (2015 and Beyond)

1. Conduct comprehensive reviews and revisions to the Aurora City Code (Ongoing).

## 2013 Major Accomplishments

- Implemented specialized computer software to eliminate manual workflows among departments with regard to creating and managing items for agendas.
- Adjudicated a record number of housing code cases.
- Processed 915 FOIA requests.
- Researched and filed 12 demolition cases.
- Successfully completed the acquisition of 14 Blackhawk Street.
- Initiated and completed Special Service Areas 170, 171, 172, 174, and 175.

## 2012 Major Accomplishments

- Successfully completed all acquisitions necessary for the Eola Road widening project.

- Successfully completed all acquisitions necessary for the Church Road improvement project.
- Prevailed in the Focus appeal before the Zoning Board of Appeals.
- Prevailed in the circuit court litigation regarding the Aurora Housing Authority.

## Performance Measures

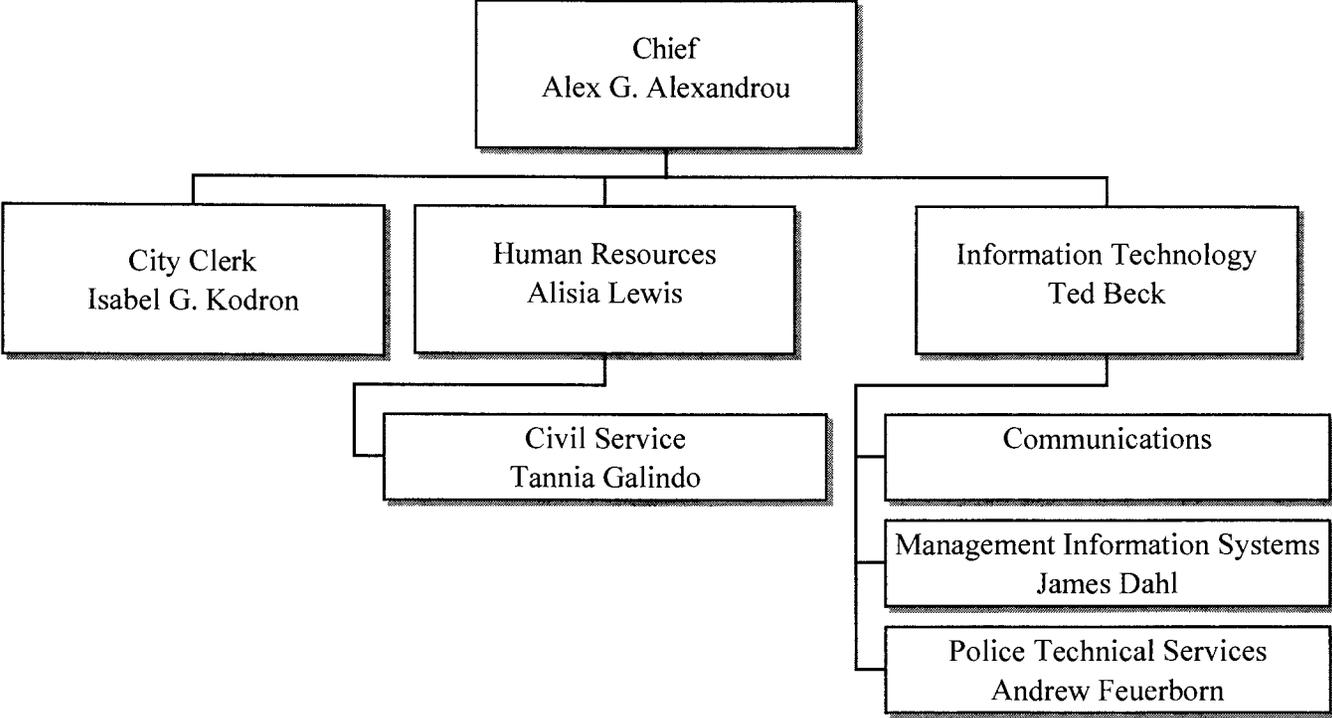
			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Number of Days to Respond to FOIA Requests	2.5	2.5	2.5	2.5
Housing Code Collections	\$145,355	\$150,000	\$169,000	\$150,000
FOIA Requests Processed	864	850	915	850
Houses Code Cases Filed	553	550	999	550

## Budget Highlights

The 2014 budget will permit the Law Department to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
ADMINISTRATIVE SERVICES DEPARTMENT**





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# Administrative Services Administration

2014 Budget

## Mission

To coordinate the effective and efficient operations of the Civil Service, Human Resources, Information Technology, Communications, Management Information Systems, Police Technical Services, and City Clerk Divisions for the City of Aurora.

## Major Functions

1. Provide excellent human resources customer service to all employees as well as the public.
2. Oversee the activities of the Civil Service Commission in the application of all civil service rules and regulations.
3. Administer the city's self-insurance programs for all civil liability claims, workers' compensation claims, preferred provider organization benefits, health maintenance organization benefits, and retiree benefits through coordination with the city's third-party administrators, medical providers, and other related professionals.
4. Purchase and maintain the required excess liability, excess workers' compensation, and property and casualty policies necessary to supplement the city's self-insured providers.
5. Oversee the coordination of all citywide information technology, radio telecommunications, and telephone functions.
6. Ensure the availability of all voice, data, and public safety communications services to city employees, city residents, businesses, and government entities.
7. Coordinate the delivery of building maintenance services for all city-owned buildings.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	275,377	291,380	292,111
Other Non-Capital	(5,572)	(5,482)	1,752
Capital	-	-	-
Total	269,805	285,898	293,863

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Chief Admin. Services Officer	<u>1</u>	<u>1</u>	<u>1</u>
Administrative Aide	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>2</u></b>

## Short-Term Goals (2014)

1. Establish a paperless online insurance open enrollment for all city employees and dependents.
2. Selected new information technology operating platforms for public administration and public safety operations.

## Long-Term Goals (2015 and Beyond)

1. Develop a strategy for enhanced organizational learning to encourage employee innovation (Ongoing).\*
2. Update the tests for city positions through the Civil Service Division (Ongoing).

## 2013 Major Accomplishments

- Implemented new sick leave policies and procedures for certain employee groups.
- Negotiated and implemented a new health plan (Plan C) to additional employee groups.

## 2012 Major Accomplishments

- Updated and revised civil service rules and regulations.
- Instituted and implemented a year-round employee development training and wellness program.

## Performance Measures

Refer to the divisions of the Administrative Services Department for performance measures: Human Resources, Civil Service, Information Technology, Communications, Management Information Systems, Police Technical Services, and City Clerk.

## Budget Highlights

The 2014 budget will permit the Administrative Services Administration Division to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

# Human Resources Division

# 2014 Budget

## Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

## Major Functions

1. Provide quality training to improve the skills and performance of city employees.
2. Develop management's skills for dealing with difficult personnel problems.
3. Negotiate the city's five collective bargaining agreements and three association agreements.
4. Administer union contracts.
5. Handle union grievances on behalf of the city.
6. Conduct labor/management meetings in order to facilitate communication with unions.
7. Recruit qualified employees for open positions within the city.
8. Promote and foster good employee relations through the development and consistent application of policies.
9. Administer the city's compensation, health, and benefits plans.
10. Administer occupational healthcare, return-to-work/light duty programs and evaluate, negotiate, and settle or clear litigated and

non-litigated workers' compensation claims through the use of third-party administrators and defense counsel.

11. Maintain legally required documentation on all city employees.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	577,555	616,431	751,656
Other Non-Capital	359,978	389,340	437,568
Capital	-	-	-
<b>Total</b>	<b>937,533</b>	<b>1,005,771</b>	<b>1,189,224</b>

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director	1	1	1
Assistant Director	1	1	1
HR Generalist	0	0	2
Confidential Secretary	0	0	1
Development Coordinator	1	1	0
<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>5</b>

## Short-Term Goals (2014)

1. Review emerging human resources technology systems for potential implementation.
2. Conduct a formal compensation study.
3. Update the employee handbook and job descriptions.
4. Implement a new employee recruitment and selection process.
5. Administer the city health insurance plans in accordance with the new federal health care regulations.
6. Issue a request for proposals for the city's health insurance plans.

## Long-Term Goals (2015 and Beyond)

1. Implement best practices in performance management to improve accountability, employee morale, and organizational efficiencies (Ongoing).\*

## 2013 Major Accomplishments

- Completed human resource vendor audits.
- Hosted four wellness events for city employees.
- Implemented a new performance appraisal program.
- Established and implemented an advanced level of cross-training to improve customer service.
- Conducted ethics and sexual harassment management training.

## 2012 Major Accomplishments

- Hosted wellness events for city employees.
- Updated the intranet site to provide forms and documents pertinent to city employees.
- Developed and implemented a benefits overview program.
- Implemented an online, internet-based employee development and training program.
- Scanned employee personnel and medical files for better retention.
- Implemented a new sick policy and procedure for the Police Department.
- Implemented a citywide ethics training program.

# Human Resources Division

# 2014 Budget

## Performance Measures

<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Health/Wellness Seminars Provided	18	24	10	20
Percentage of Supervisors Trained in Performance Appraisal Program	100%	100%	100%	100%
Safety Awareness Seminars Provided	2	2	2	2
Management Training Participants	185	225	275	400
Customized Training Participants	74	85	75	75
Computer Training Participants	40	35	45	200
Personnel Requisitions Processed	74	80	73	80
New Hires Processed-Regular	40	35	33	45
New Hires Processed-Seasonal	120	130	140	140
Workers Comp. Claims Processed	325	275	315	250
Workers Comp. Claim Settlements	18	20	20	20
Employees Completing Professional Training Programs	500	700	650	600
Percentage of Departments Completing Performance Appraisals	50%	100%	70%	100%

## Budget Highlights

The 2014 budget includes tuition reimbursement to employees for associate's, bachelor's, and master's degree programs. In addition, a salary survey will be conducted to evaluate and determine appropriate salary ranges for the current job market for non-exempt and executive positions. The provision of these programs will allow the city to remain competitive in the job market.

\* Linked to the city's strategic plan.

# Civil Service Commission

# 2014 Budget

## Mission

To provide the best qualified individuals for open city staff positions; provide fair and equal employment opportunity to all candidates; set policies and procedures for employment activities to protect employees; and provide guidance and direction in the selection, promotion, and discharge of classified employees where applicable.

## Major Functions

1. Establish and maintain eligibility lists for civil service positions as required to meet the city's needs.
2. Conduct promotional examinations for the police sergeant and lieutenant ranks as well as the fire lieutenant and captain ranks.
3. Conduct police officer and firefighter entry testing.
4. Review and update civil service tests based upon receipt of revised position descriptions from the Human Resources Division.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	109,889	115,891	117,039
Other Non-Capital	40,675	49,700	53,304
Capital	-	-	-
Total	150,564	165,591	170,343

## Staffing

### Full-Time Positions

	2013	2014	2015
Civil Service Assistant	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Full-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>

### Part-Time Positions

Commissioners*	<u>5</u>	<u>5</u>	<u>5</u>
Subtotal - Part-Time Positions	<u>5</u>	<u>5</u>	<u>5</u>

<b>TOTAL</b>	<u><u>6</u></u>	<u><u>6</u></u>	<u><u>6</u></u>
--------------	-----------------	-----------------	-----------------

\*Wages for the commissioners are included in the Boards and Commissions Budget.

## Short-Term Goals (2014)

1. Administer promotional tests for police lieutenants and sergeants.
2. Administer tests for firefighter eligibility lists.
3. Administer tests for police officer eligibility lists.
4. Administer tests for civil service positions.

## Long-Term Goals (2015 and Beyond)

1. Administer promotional tests for fire captains and lieutenants (2015).
2. Administer tests for civil service positions (Ongoing).

# Civil Service Commission

# 2014 Budget

## 2013 Major Accomplishments

- Administered promotional tests for fire captains and lieutenants.
- Administered tests for civil service positions in the city.

## 2012 Major Accomplishments

- Administered tests for police officer eligibility lists.
- Administered tests for firefighter eligibility lists.
- Administered tests for civil service positions in the city.

## Performance Measures

	2013			
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Tests Administered	6	10	6	10
Persons Tested	225	500	430	300
Fire Entrance Candidates Tested	528	N/A	N/A	500
Police Entrance Candidates Tested	442	N/A	N/A	500
Fire Promotion Candidates Tested	N/A	110	95	N/A
Polygraphs Accomplished	66	70	30	45
Psychologicals Accomplished	27	40	30	30
Police Promotional Candidates Tested	N/A	N/A	N/A	122

## Budget Highlights

The 2014 budget will permit the Civil Service Commission Division to maintain the service level of the prior year.

# Information Technology Division

2014 Budget

## Mission

To unify all citywide information technology (IT) purchasing, installation, operations, and maintenance activities; to provide systematic technology growth within the constraints of the budget; and, to ensure compliance with a uniform code of operational procedures.

## Major Functions

1. Maximize availability of all voice, data, and public safety communications services to city residents, businesses, and government entities.
2. Coordinate all technology operations within the City of Aurora.
3. Map both short-term and long-term IT strategies.
4. Serve as the city's official representative to national and regional technology councils.
5. Negotiate technology contracts and ensure compliance.
6. Coordinate technology pilot projects.

## Budget Summary

	2012	2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	319,928	327,448	336,661
Other Non-Capital	54,917	9,308	112,166
Capital	-	-	-
Total	374,845	336,756	448,827

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Chief Technology Officer	<u>1</u>	<u>1</u>	<u>1</u>
Administrative Aide	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>2</u></b>

## Short-Term Goals (2014)

1. Begin implementation of the first phase of the city's Enterprise Resource Planning (ERP) System.\*
2. Update the Information Technology Division's strategic plan.
3. Implement a cross department integrated training program.
4. Develop a citywide strategy and supporting policy for mobile and personal devices.

# Information Technology Division

# 2014 Budget

5. Implement a Bring Your Own Device Program for city employees to be able to access email and other city documents from their personal devices.
6. Update all IT policies.

### Long-Term Goals (2015 and Beyond)

1. Align the IT strategic plan with the strategic plan of the city (2015).
2. Improve the methodology of how IT projects are chosen and implemented (2015).
3. Facilitate the implementation of a new ERP System for the city (2017).

### 2013 Major Accomplishments

- Transitioned to a new cellular carrier providing improved service.
- Continued to strengthen the team approach to IT at all levels of our organization.
- Implemented significant process and workflow improvements for city divisions, beginning with the City Council information flow.
- Continued to leverage the city’s fiber optic network to promote economic development, benefit the city, and provide connectivity to surrounding counties, cities, and state networks.

### 2012 Major Accomplishments

- Selected a new cellular service provider for the city government.
- Integrated effective communication between the MIS and the Police Technical Services Divisions.

### Performance Measures

			2013	
	2012	2013	Estimated	2014
Measure	Actual	Budget	Actual	Budget
Policies Rewritten	N/A	N/A	N/A	5
Strategic Plans Updated	N/A	N/A	N/A	1
Processes Created for New Project Evaluation & Priority Setting	N/A	N/A	N/A	1

### Budget Highlights

The 2014 budget will provide for consulting services for a variety of Information Technology, Management Information Systems, and Communications Division projects. This special budget item will enable these divisions to complete more projects and provide support to city staff.

\* Linked to the city’s strategic plan.

# Communications Division

# 2014 Budget

## Mission

To consolidate citywide communications for the benefit of residents and city employees, and to leverage purchasing opportunities.

## Major Functions

Manage city communications platforms to include:

- a. Citywide radio communication system.
- b. Cellular services.
- c. Administrative telephone system.
- d. 911 services.
- e. Fire station alerts.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	241,559	247,759	257,428
Other Non-Capital	191,051	467,810	932,183
Capital	13,777	-	-
Total	446,387	715,569	1,189,611

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Radio/Communications Specialist	1	1	1
Asst Radio/Communications Specialist	1	1	1
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

## Short-Term Goals (2014)

1. Expand the coverage of the public safety radio system to a minimum of two additional school buildings.\*
2. Implement the newest software for the Voice Over IP (VOIP) telephone system.
3. Move the VOIP to a fully virtualized platform.
4. Fully integrate the VOIP system and video conferencing system.

## Long-Term Goals (2015 and Beyond)

1. Update both intergovernmental agreements (IGA) and memorandums of understanding (MOU) with agencies that we interoperate with for public safety (2015).\*
2. Update the Federal Communications Commission (FCC) licensing to support newer public safety interoperability (2015).

# Communications Division

# 2014 Budget

## 2013 Major Accomplishments

- Upgraded the phone system and servers.
- Installed the same software version in all city communication radios.
- Continued integrating and planning with the surrounding jurisdictions for shared communications.
- Audited the existing FCC license.
- Removed or sold all of the remaining legacy radio equipment.
- Added security cameras at all communication sites.

## 2012 Major Accomplishments

- Disconnected the remaining unused telephone/landline circuits.
- Installed new communication radios in the necessary municipal vehicles.
- Implemented 911 locating for all city buildings.

## Performance Measures

Measure	2012		2013		2014
	Actual	Budget	Actual	Budget	
FCC Licenses Updated/Renewed	N/A	10	5		5
Radio System IGA/MOU Updated*	N/A	N/A	N/A		3
VOIP Systems Upgraded	N/A	5	2		3

## Budget Highlights

The 2014 budget will permit the Communications Division to maintain the service level of the prior year.

\*Linked to the city's strategic plan.

# Management Information Systems Division

2014 Budget

## Mission

To support all City of Aurora departments with their computer hardware and software needs, and to provide them with the latest technology available within the constraints of the budget. In addition, we strive to consistently expand our services to meet the needs of computer users in a proactive and efficient manner.

## Major Functions

1. Provide day-to-day computer operations and support for all city sites, divisions, and departments.
2. Perform upgrades to the IBM iSeries operating system, HTE system, personal computers, and miscellaneous systems as needed.
3. Develop and maintain the citywide computer network that includes computer and communications access for all city employees.
4. Identify and introduce computer systems and technologies that increase the efficiency of users.
5. Act as a liaison between vendor technical support and other departments and divisions.
6. Develop and maintain the city's land management system and geographical information systems (GIS).

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,303,004	1,386,341	1,449,455
Other Non-Capital	1,201,433	1,386,696	1,459,610
Capital	-	-	-
<b>Total</b>	<b>2,504,437</b>	<b>2,773,037</b>	<b>2,909,065</b>

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director	1	1	1
Network Specialist	1	1	1
Network Analyst	1	1	1
Computer Systems Analyst	3	3	3
Computer Systems Technician	1	1	1
GIS Land Analyst	1	1	1
Computer Technician II	1	1	2
Help Desk Technician	1	1	0
<b>Subtotal - Full-Time Positions</b>	<b>10</b>	<b>10</b>	<b>10</b>

### Part-Time Positions

College Intern	0	0	1
<b>Subtotal-Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>1</b>

### Seasonal Positions

GIS Temporary	0	0	1
<b>Subtotal-Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>1</b>

<b>TOTAL</b>	<b>10</b>	<b>10</b>	<b>12</b>
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# Management Information Systems Division

2014 Budget

## Short-Term Goals (2014)

1. Complete a citywide needs analysis.\*
2. Add the Aurora Airport to the city G.I.S. system.\*
3. Convert the golf courses to a point-of-sale system.\*
4. Implement backup servers/SAN in the new disaster recovery site.\*
5. Create a security video optical fiber ring.
6. Replace the signature tablets in the ambulances.

## Long-Term Goals (2015 and Beyond)

1. Continue with implementation of the citywide enterprise resource planning system (2015-2017).\*

## 2013 Major Accomplishments

- Implemented an automated meeting and agenda management system.
- Installed optical fiber and wireless infrastructures for RiverEdge Park.
- Worked with the Police Technical Services Division to complete the assembly of a disaster recovery site.
- Added 8.5 miles of optical fiber north of Interstate Route 88.
- Replaced 24 Fire Department vehicle laptops.
- Replaced the disaster recovery iSeries computer.
- Deployed field reporting laptops in the Building & Permits Division.

## 2012 Major Accomplishments

- Completed 84 projects of various sizes and complexities as requested by departments/divisions.
- Worked with the City of Naperville to implement a video conferencing/training system in all Aurora and Naperville fire stations.
- Upgraded eleven vital infrastructure systems.
- Added two city sites and five OnLight Aurora sites to the fiber network.
- Replaced the production iSeries computer.

## Performance Measures

	2012		2013	
	Actual	Budget	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<b>Staff</b>				
Training and Development Hours*	678	400	586	400
<b>Integration</b>				
External E-Mail Accounts	535	550	509	550
Personal Computers	535	550	562	650
Laptop Computers	130	143	145	150
City Sites on the Network	57	57	59	59
Legacy Systems Replaced	6	4	6	4
New Technology Introduced	2	2	2	2
Miles of Optical Fiber Installed	-	4.0	8.5	1.0
Average Days to Complete				
Customer Service Requests	2.7	2.4	2.5	2.5
Verify Data on City Parcels	6,817	6,000	6,000	6,000

# Management Information Systems Division

2014 Budget

## Budget Highlights

The 2014 budget will permit the Management Information Systems Division to add servers to the disaster recovery site to restore systems in the event of a major disaster. Also notable is the purchase of a digital meeting recorder. The recorder will allow meetings to be stored digitally versus the older analog system.

\* Linked to the city's strategic plan.

# Police Technical Services Division

# 2014 Budget

## Mission

To provide 24/7/365 mission-critical technical support to the city's public safety departments; to ensure that the most critical applications and equipment are available at all times for 911 call handling, police/fire/ambulance dispatching, police report writing, arrestee processing, and criminal and accident investigations; and, to provide both proven and innovative technology solutions to the city's public safety departments, facilitating the most efficient and effective delivery of services to Aurora's citizens and visitors.

## Major Functions

1. Provide 24/7/365 support of all mission-critical technology employed by the city's public safety entities. Critical functions supported include:
  - Answering 911 calls.
  - Dispatching police/fire/ambulance services.
  - Capturing and storing electronic arrestee photos and fingerprints.
  - Managing police and fire electronic records.
  - Supporting electronic field-based police reporting via mobile data terminals and access to local, state, and federal crime information systems and other related agencies.
2. Provide network support for the citywide radio communication system.
3. Administer voice and data connections between the city and other remote entities including the FBI, the Illinois State Police, Bureau of Identification, Illinois Criminal History Database, Illinois

Secretary of State, North Aurora Police, Aurora fire stations, and a variety of other organizations.

4. Identify, evaluate, and implement new technologies based on input from end-users and technical staff to deliver more effective and efficient public safety services to the public.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	783,254	943,491	968,908
Other Non-Capital	733,661	1,062,600	1,214,490
Capital	-	-	-
Total	1,516,915	2,006,091	2,183,398

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director	1	1	1
Information Systems Coordinator	1	1	1
Computer Network Administrator	2	2	2
Systems Analyst	2	2	2
Confidential Secretary	1	1	1
Help Desk Technician	1	1	1
<b>TOTAL</b>	<b>8</b>	<b>8</b>	<b>8</b>

## Short-Term Goals (2014)

1. Enhance Storage Area Network (SAN) features to provide better disaster recovery protection, higher granularity in the prevention of data loss in a disaster event, and additional storage capacity.\*
2. Enhance firewall security for better compliance and data prevention and control.\*
3. Begin implementation of a new Computer Aided Dispatch and Records Management System (CAD/RMS).\*
4. Implement the expansion of the Police Department's SAN and the deployment of in-vehicle printers, evidence management system, license plate recognition system, and crime reporting and mapping software.\*
5. Fully implement and expand upon the new Cisco Unified Computing System (UCS) for centralized deployment and management of new physical and virtual servers.

## Long-Term Goals (2015 and Beyond)

1. Add business continuity/disaster recovery capacity to the public safety information technology systems (Ongoing).\*
2. Streamline the existing applications and technologies utilized by the Aurora and North Aurora Police and Fire Departments (Ongoing).\*
3. Continue refining the public safety information technology business rules, policies, and procedures (Ongoing).
4. Evaluate the life cycles for the Police and Fire Departments' legacy enterprise systems (Ongoing).

5. Continue to integrate and coordinate with Information Technology personnel across both divisions (Ongoing).

## 2013 Major Accomplishments

- Upgraded the existing storage area network for protecting and housing police and fire data.
- Procured a new Cisco UCS to run the existing virtualized server farm and to deploy and manage the new physical and virtual servers.
- Conducted a needs assessment and evaluated new products to replace the Police and Fire Departments' CAD/RMS.
- Completed the cooling and electrical upgrades to the backup 911 center and the disaster recovery server room.
- Assisted the Police Department in the implementation of a new in-car video system.
- Assisted the Police Department in the implementation of e-crash mobile accident reporting.
- Upgraded approximately 200 desktop and squad laptop computers to the latest Windows 7 operating system.
- Implemented the Single Sign On solution to provide security enhancements to meet Criminal Justice Information System standards and streamline officer computer sign on.
- Continued work on OnLight Aurora.
- Completed evidence module enhancements.
- Completed phase II of a new internal affairs system (Blue Team).
- Initiated projects to upgrade the Police Department's legacy photo capture, document imaging, and fingerprint archival systems in

# Police Technical Services Division

# 2014 Budget

preparation for migration/integration to a new CAD/RMS anticipated in 2014/2015.

- Developed and implemented an in-house data warehouse reporting system for faster and simpler retrieval of predefined data views for a variety of Police Department databases.

## 2012 Major Accomplishments

- Completed all four phases of a squad laptop deployment project.
- Implemented a new IAPro internal affairs management system.
- Assisted the Police Department in rolling out the Lexipole application for documenting and publishing official policies and procedures.
- Upgraded the disaster recovery tape library system for Police and Fire related data backups.
- Provided networking technical support and design efforts for the On-Light Aurora initiative.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<b>Staff</b>				
Training and Development Hours	200	200	240	240
<b>Integration</b>				
External E-Mail Accounts	402	402	402	402
Personal Computers Supported	310	310	310	310
Laptop Computers Supported	205	205	205	205
City Sites Supported (includes radio equipment at tower/fire facilities and satellite offices)	18	18	18	18
Legacy Systems Replaced	2	2	1	3
New Technology Introduced	4	3	3	5
Non-City Sites Supported	5	5	5	5
Physical Servers Maintained	54	54	49	57
Virtualized Servers Maintained	45	45	47	53
Server Clusters Maintained	5	5	5	6
Dispatch Center -				
Virtual PCs Maintained	13	13	13	13
Physical PCs Maintained	65	65	65	65
<b>Systems Performance</b>				
CAD/Records System Up-Time	99.95%	99.99%	99.995%	99.999%
Network Up-Time	99.95%	99.99%	99.995%	99.999%
External E-Mail Up-Time	99.95%	99.99%	99.99%	99.999%
File & Print Sharing Up-Time	99.95%	99.99%	99.999%	99.999%

## Police Technical Services Division

2014 Budget

### Budget Highlights

The 2014 budget will permit the Police Technical Services Division to expand services in the areas of data storage and network security. Much of the budget year will focus on completing information technology projects requested by the Police Department as well as implementing a new Public Safety CAD/RMS and the city Enterprise Resource Planning System.

\* Linked to the city's strategic plan.

# City Clerk's Office

# 2014 Budget

## Mission

To act as a direct link between residents and their local government, and to maintain all official city documents.

## Major Functions

1. Serve as the official recordkeeper for the City of Aurora and keeper of the city seal for certifying official documents.
2. Attend all Committee of the Whole and City Council meetings, preparing and maintaining agendas and minutes for these meetings.
3. Assist the public and other city departments by researching and providing copies of documents.
4. Coordinate and update the Aurora Code of Ordinances and oversee the distribution of biannual supplements (code book and CD ROM) to city departments and outside users.
5. Administer the filing and maintenance of city and county economic disclosure statements for all city officials and required employees, as well as members of city boards and commissions.
6. Work with city departments to establish records management systems to ensure compliance with the State of Illinois Archives Department for the disposal of appropriate documents.
7. Process applications for city liquor, carnival, and music festival licenses.
8. Issue peddler and raffle licenses.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	294,020	301,610	246,002
Other Non-Capital	97,701	117,504	138,722
Capital	-	-	-
<b>Total</b>	<b>391,721</b>	<b>419,114</b>	<b>384,724</b>

## Staffing

### Full-Time Positions

	2012	2013	2014
City Clerk	1	1	1
Administrative Aide	1	1	0
Deputy City Clerk	0	0	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2014)

1. Work with city departments to improve monitoring, compliance, and enforcement of the City of Aurora's peddling and solicitation ordinance.\*
2. Utilize the Enterprise Resource Planning System to manage all permits issued by the City Clerk's Office, improve accessibility of information, and increase effectiveness and efficiency.\*

# City Clerk's Office

# 2014 Budget

3. Work with the city departments to improve records retention in accordance with the Local Records Act.
4. Continue to electronically archive records for more effective and efficient accessibility.
5. Continue to update the webpage to improve public accessibility to information and forms.

### Long-Term Goals (2015 and Beyond)

1. Continue to work with the MIS Division to implement a process that integrates departmental involvement in licenses issued by the City Clerk's Office (Ongoing).\*
2. Continue to digitize all records for permanent electronic archival, thereby improving accessibility and efficiency (Ongoing).

### 2013 Major Accomplishments

- Implemented the latest technologies to track committee recommendations, resolutions, ordinances, agendas, and minutes.
- Performed, in cooperation with the Police Department, random checks of liquor vending establishments for compliance with the Beverage Alcohol Sellers and Servers Certification as required by state statute.

### 2012 Major Accomplishments

- Established and implemented an ordinance to require a liquor server/seller training program. This has resulted in decreased alcohol sales to minors by retailers. Further, several other municipalities throughout the state have modeled their ordinances after Aurora's ordinance.

### Performance Measures

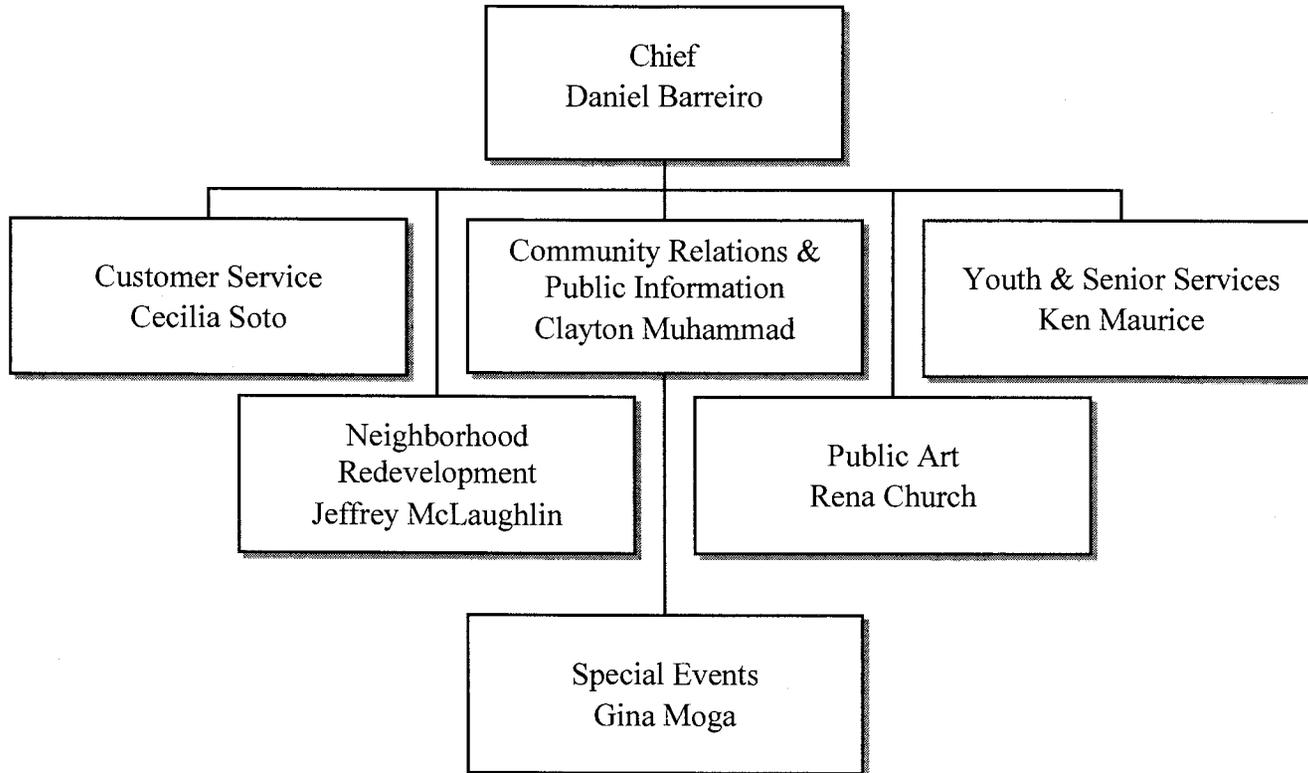
<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Resolutions Processed	371	400	359	400
Ordinances Processed	128	100	114	100
Liquor Licenses Issued	170	175	164	175
Permits Issued:				
Temporary Liquor Permits	36	40	37	40
Music Festival Licenses	15	5	6	5
Carnival Licenses	6	5	7	5
Raffle Permits	60	50	29	30
Peddlers Registered	900	1,000	330	250

### Budget Highlights

The 2014 budget reflects the reassignment of the City Clerk's Office from the Law Department to the Administrative Services Department.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
COMMUNITY SERVICES DEPARTMENT**





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# Community Services Administration

# 2014 Budget

## Mission

To position Aurora as a premiere community for people in which to live, work, and play; and to enhance the quality of life for Aurora residents by leveraging resources through collaboration, providing excellent customer service, keeping the public informed about city news, stabilizing and revitalizing neighborhoods, coordinating special events, providing programs for youth and seniors, and providing a formal art public presence.

## Major Functions

1. Community Services Administration.
  - a. Manage the Customer Service, Community Relations and Public Information, Special Events, Neighborhood Redevelopment, Public Art, and Youth & Senior Services Divisions.
  - b. Administer the gaming tax fund-supported grants.
  - c. Administer the city's Neighborhood Festival Fund Program.
  - d. Serve as the city liaison at various community partnership initiatives.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	321,886	304,636	401,916
Other Non-Capital	11,072	19,400	18,600
Capital	-	-	-
<b>Total</b>	<b>332,958</b>	<b>324,036</b>	<b>420,516</b>

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Chief Community Services Officer	1	1	1
Grant Writer	0	0	1
Executive Secretary	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>3</b>

## Short-Term Goals (2014)

1. Plan, coordinate, and execute a mass care shelter exercise to improve the city's emergency preparedness.\*
2. Seek consulting service proposals for the evaluation of the City funded youth programs.
3. Assist in establishing the city's new Indian American Community Heritage Advisory Board.

4. Seek and apply for at least 15 grants for various departments and divisions.
5. Host workshops to help strengthen local not-for-profit organizations in collaboration with other local funders.

## Long-Term Goals (2015 and Beyond)

1. Help make Aurora one of the healthiest communities in the state through efforts of the Aurora Healthy Living Council (Ongoing).\*
2. Re-open the Grand Army of the Republic Museum (2015).
3. Continue to seek partnerships and expand collaboration with community agencies and groups (Ongoing).

## 2013 Major Accomplishments

- Assisted with the planning, coordination, and staging of the Independence Day fireworks display back to the downtown area.
- Collaborated with two city advisory boards to develop a joint festival funding process for 2014.
- Assisted with the planning and coordination of the 2013 Top Healthy Chef Pizza Competition that involved ten partners, nine middle schools, and over 500 participants.
- Established a Garden Network Committee and two community gardens utilizing a \$10,000 Kane County Fit for Kids Grant.
- Increased the city's presence at community events by participating in 16 events.
- Enhanced the city grant program for greater accountability and reporting.

## 2012 Major Accomplishments

- Collaborated with community organizations to provide community service opportunities for local youth.
- Secured private sponsorship to offset a portion of the cost for the annual fireworks display.
- Supported the Aurora Historical Society with the planning and execution of activities celebrating the city's 175th anniversary.
- Planned and held an Employer Health Conference in conjunction with the Aurora Healthy Living Council.
- Assisted with the planning and staging of the Last Blast on the Bridge (the Downer Place bridge ground-breaking event).
- Assisted with the planning and staging of Waubensee Valley High School graduate Anna Li's send-off pep rally for the 2012 Olympics.
- Assisted with the planning and staging of the Wilder Promenade dedication.
- Collaborated with local organizations to enhance the city's holiday event.
- Conducted surveys at the Aurora Farmers Market for patrons and vendors to help improve the market.

# Community Services Administration

# 2014 Budget

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Departmental Presentations to the Public	3	4	5	5
Staff Hours Devoted to Disaster Preparedness	12	20	42	50
Clean-Ups Organized	1	-	-	-
Grant Applications Reviewed	17	17	22	25
Neighborhood Festivals Supported	19	15	20	20
Neighborhood Festival Attendance	10,000	10,000	11,000	12,000
City Hall Tours Conducted	5	6	7	6

## Budget Highlights

The 2014 budget reflects the transfer of a grant writer from the Finance Department to the Community Services Department.

\* Linked to the city's strategic plan.

# Customer Service Division

2014 Budget

## Mission

To provide a courteous, prompt, and precise response to the informational and service needs of the city's residents, businesses, and visitors.

## Major Functions

1. Maintain a centralized customer service operation, utilizing leading-edge telecommunications technology and highly trained personnel.
2. Provide appropriate responses to informational or service requests from city customers via telephone and the Internet.
3. Develop and maintain an appropriate standard for customer contacts for all city divisions.
4. Track requests and complaints to assure they receive a prompt and complete response.
5. Analyze data to identify issues generating high volumes of customer contact and recommend policy or process improvements to address them.
6. Initiate and properly assign the processing of Freedom of Information Act-related requests for information.
7. Conduct front counter operations including the receipt of water bill payments and the sale of waste stickers and recycling bins.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	456,077	413,026	423,844
Other Non-Capital	10,009	32,902	65,588
Capital	-	-	-
Total	466,086	445,928	489,432

## Staffing

### Full-Time Positions

	2012	2013	2014
Customer Relations Manager	1	1	1
Customer Relations Specialist	1	1	1
Subtotal - Full-Time Positions	2	2	2

### Part-Time Positions

Customer Relations Assistant	4	4	4
Subtotal - Part-Time Positions	4	4	4
<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Short-Term Goals (2014)

1. Enhance the emergency preparedness of the Customer Service Division by providing training to other departments.\*
2. Redesign and distribute the resident guide to all city households.

# Customer Service Division

# 2014 Budget

- Continue to research new technology for the customer call center to expand service to the citizens.

## Long-Term Goals (2015 and Beyond)

- Expand the hours of operation at the customer service call center to accommodate anticipated increases in demand (Ongoing).

## 2013 Major Accomplishments

- Investigated the use of social media and new technology in the customer call center to expand service to citizens.
- Utilized the electronic sign board at Fire Station #8/Customer Service Call Center to inform citizens of community events and certain city ordinance requirements.
- Created and promoted the use of ACR reports to management staff to assist in identifying issues that generate high volumes of customer contact and recommend policy or process improvements to address those issues.
- Collaborated with the Human Resources Division to provide customer service training to front line staff.

## 2012 Major Accomplishments

- Provided management report training on the customer service software.
- Utilized the electronic sign board at Fire Station #8/Customer Service Call Center to inform citizens of community events and certain city ordinance requirements.

- Upgraded customer service software to provide increased reporting capabilities.

## Performance Measures

Measure	2012		2013	
	Actual	Budget	Estimated	2014 Budget
Percentage Abandoned Call Rate Reduction	4.66%	7.00%	8.37%	7.00%
Phone Inquiries/Complaints Received	51,383	55,000	54,046	47,000
Phone Inquiries/Complaints Per Customer Service Division Staff	8,563	9,000	9,007	7,800
Internet-Filed Inquiries/Complaints/Requests for Service Received	2,011	2,000	2,183	1,800
Requests for Service Received by Customer Service	10,762	9,500	10,500	10,500
Requests for Service Received Citywide	16,548	15,000	19,115	15,000
Requests for Service Satisfactorily Addressed	99.68%	98.00%	96.27%	98.00%
Freedom of Information Act Requests Processed	2,751	2,200	3,826	3,000
Water Bill Payments Accepted	3,275	3,000	3,207	3,200
Recycling Bins Sold	160	200	110	100
Yardwaste Stickers Sold	5,331	4,800	5,666	4,900
Senior Bags Sold	131	85	158	200
Conference Room Rentals	291	300	282	300
Pet Registrations Processed	157	150	98	100

# Customer Service Division

# 2014 Budget

## Budget Highlights

The 2014 budget provides for the reinstatement of a resident guide to coincide with the city's rebranding initiative. The guide will inform residents of city services available to them.

\* Linked to the city's strategic plan.

# Neighborhood Redevelopment Division

2014 Budget

## Mission

To support the stabilization and revitalization of Aurora's neighborhoods through development and management of programs and policies, identification of funding sources, and outreach to Aurora residents.

## Major Functions

1. Administer Aurora's Community Development Block Grant (CDBG) entitlement from the U.S. Department of Housing and Urban Development (HUD).
2. Administer Aurora's Home Investment Partnerships Program (HOME-PJ) from HUD.
3. Administer additional federal, state, and local funding programs for neighborhood redevelopment as they become available.
4. Develop and implement the Housing and Community Development Consolidated Plan, as required by HUD, through public engagement and community assessments.
5. Collaborate with community partners, residents, and elected officials to address community development and housing needs for low and moderate income citizens.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	466,337	472,148	473,751
Other Non-Capital	(379,591)	(187,100)	(164,130)
Capital	-	-	-
<b>Total</b>	<b>86,746</b>	<b>285,048</b>	<b>309,621</b>

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Manager	1	1	1
Development Coordinator	1	1	1
Planner	1	1	1
Rehab Financial Specialist	1	0	0
<b>Subtotal - Full-Time Positions</b>	<b>4</b>	<b>3</b>	<b>3</b>

### Part-Time Positions

Office Coordinator	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>5</b>	<b>4</b>	<b>4</b>

## Short-Term Goals (2014)

1. Implement new homeownership and economic development projects in the city's Neighborhood Revitalization Strategy Area.\*
2. Draft a new 2014-2019 Consolidated Plan for Federal Funds.\*

## Long-Term Goals (2015 and Beyond)

1. Implement programs and projects in support of the city's Neighborhood Revitalization Strategy Area (2015-2019).\*
2. Implement the recommendations of the city's 2014-2019 Consolidated Plan for Federal Funds (2019).\*
3. Develop programs and projects in conjunction with the city's Housing Task Force Report (Ongoing).
4. Maintain an efficient and comprehensive neighborhood and social service base in an era of declining resources (Ongoing).

## 2013 Major Accomplishments

- Administered federal funds to over 2,000 municipal residents.
- Provided 331 residents with job training and skill development to cope with the challenging economy.
- Funded 63 housing unit upgrades ensuring that Aurora's housing stock is decent and safe.
- Assisted 139 households with foreclosure prevention services.
- Assisted 733 residents to avoid homelessness by providing shelter, counseling, training, legal aid, and food support.

## 2012 Major Accomplishments

- Provided incentives for city residents, contractors, and businesses to become certified in emerging energy efficiency technologies.
- Provided assistance to 468 homeowners with foreclosure counseling and rehabilitation project assistance.
- Hosted 14 water conservation and home performance workshops for homeowners.
- Completed the administration of funding from the U.S. Department of Energy under the Energy Efficiency and Conservation Block Grant Program.
- Provided funding to agencies and governmental entities to implement the objectives outlined in the City of Aurora's 2010-2014 Housing and Community Development Consolidated Plan, as approved by HUD.

# Neighborhood Redevelopment Division

# 2014 Budget

## Performance Measures

<u>Measure</u>	2012	2013	2013	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Number of Citizen Outreach Events Hosted	12	5	5	5
Number of Local Non-Profits Funded	15	15	15	15
Number of Foreclosed Homes Rehabbed for Rental and Resale-NSP	4	4	4	2
Number of Foreclosed Homes Rehabbed for Rental-HOME	0	5	5	40
Number of Permanent Supportive Housing Units Created for Rental-HOME	0	5	5	0
Number of Rental Units Reduced through the Reconversion Incentive Program	0	4	0	5

## Budget Highlights

The 2014 budget will permit the Neighborhood Redevelopment Division to implement new projects to expand housing and increase neighborhood revitalization development capacity. Programs and initiatives include the reintroduction of the housing unit reconversion program, introduction of four new housing down payment assistance programs, breaking ground on the first large-scale HOME project, and assisting in a major federal transition in funding for homeless services.

\* Linked to the city's strategic plan.

# Community Relations & Public Information Division

2014 Budget

## Mission

To position Aurora as a premiere community for people to live, work, and play by informing and educating residents, businesses, and other interested parties about city services, policies, initiatives, and events through effective utilization of mainstream media, the city's cable access channel, and other communication tools.

## Major Functions

1. Develop and implement a proactive media relations strategy.
2. Develop and implement general communication policies, procedures, and programs.
3. Disseminate timely and relevant information through mainstream and online media outlets and other communication tools as needed in reference to city policies, initiatives, programs, and activities with an emphasis on those that may not normally be communicated to residents through traditional media channels.
4. Research and respond to requests for information from media outlets.
5. Serve as the primary spokespersons on city issues and programs.
6. Ensure that key city information is conveyed through the city's website.
7. Monitor and archive media coverage.
8. Work with management to develop and implement communication strategies for new policies, initiatives, programs, and activities.
9. Maintain a repository of key city facts.
10. Develop and implement guidelines for the production of print, broadcast, online, and collateral material.

11. Oversee the production of a bi-monthly citizen newsletter, *Aurora Borealis*.
12. Assist city departments in preparing for interviews, presentations, and speaking engagements.
13. Manage and maintain the city broadcasting studio, facility, and equipment.
14. Manage Channel 10 programming and scheduling for public, municipal, and educational access programs through the coordination of import programming, maintenance of the city's bulletin board, and monitoring of the on-air signal.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	432,383	573,795	589,639
Other Non-Capital	103,722	236,512	347,132
Capital	-	-	-
Total	536,105	810,307	936,771

# Community Relations & Public Information Division

2014 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director	1	1	1
Public Information Coordinator	1	0	0
Media Relations Manager	0	1	1
Administrative Assistant I	1	0	0
Public Information Specialist	0	1	1
Online Service Coordinator	1	0	0
Digital Communications Coordinator	0	1	1
Cable Access Coordinator	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>
<u>Part-Time Postions</u>			
College Intern	0	0	1
<b>Subtotal-Part-Time Postions</b>	<b>0</b>	<b>0</b>	<b>1</b>
<b>TOTAL</b>	<b>5</b>	<b>5</b>	<b>6</b>

## Short-Term Goals (2014)

1. Continue with the citywide rebranding and marketing campaign.\*
2. Implement a new city website.
3. Implement the bi-monthly community newsletter, the Aurora Borealis.
4. Implement a bi-weekly e-newsletter.

## Long-Term Goals (2015 and Beyond)

1. Reinforce the re-branding and marketing campaign throughout the city through sustainable marketing initiatives (2015-2016).\*
2. Increase public awareness of Aurora as a premier community in which to live, work, and visit through the development of positive messages and images for all city-related public communications (Ongoing).\*
3. Replace and upgrade the outdated cable access studio equipment including studio cameras and control room equipment (2015).
4. Increase communication effectiveness by coordinating communication initiatives throughout the city (Ongoing).

## 2013 Major Accomplishments

- Redesigned the city's website.
- Increased the e-mail list subscribers by 25%.
- Increased social media subscriptions by 1300%.
- Increased website visits by 11%.
- Produced new programs such as documentaries, public service announcements, and promotional materials for ACTV.

## 2012 Major Accomplishments

- Increased the e-mail distribution list subscribers by 2%.
- Increased social media by 50%.
- Made ACTV available to AT&T/U-Verse subscribers.
- Increased website visits by 26%.

# Community Relations & Public Information Division

2014 Budget

## Performance Measures

Measure	2012	2013	2013	
	Actual	Budget	Estimated	2014
			Actual	Budget
Media Inquiries Handled	2,609	2,600	2,712	2,800
Media Advisories/News Releases Prepared	241	250	273	300
Resident Newsletters Prepared	4	4	5	6
Public Education Pieces	110	110	142	150
Presentations/ Talking Points Prepared	14	10	32	50
Mailchimp E-Blasts	166	160	172	175
Cable & Video Provider Customer Complaints Addressed	20	45	21	30
Electronic Newsletters Prepared	12	12	19	50
E-Mail Subscribers	2,499	2,970	3,112	5,000
Website Visits	724,574	676,500	802,330	850,000
On Hold Messages Produced	22	20	22	25
Number of Social Media Subscribers	900	1,500	12,519	15,000

## Budget Highlights

The 2014 budget provides for the purchase of three high-definition digital cameras, switching equipment, and a portable tripod. These items will upgrade the quality of photographs taken by the staff and allow live streaming on the internet.

\* Linked to the city's strategic plan.

# Special Events Division

# 2014 Budget

## Mission

To provide the City of Aurora with special events and cultural activities that entertain, enhance quality of life, encourage community pride and participation, and aid in developing a greater cross-cultural community.

## Major Functions:

1. Develop and produce annual activities and special city events.
2. Assist the public in acquiring the approval of the Government Operations Committee for special events requesting the use of public properties.
3. Provide assistance with events, programs, activities, and promotions.
4. Serve as liaison to or coordinator of various appointed and volunteer boards.
5. Manage and maintain neighborhood festival funding grants and other grant programs.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	95,745	96,834	150,576
Other Non-Capital	163,333	163,600	180,820
Capital	-	-	-
Total	259,078	260,434	331,396

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Special Events Manager	<u>0</u>	<u>0</u>	<u>1</u>
Special Events Coordinator	<u>1</u>	<u>1</u>	<u>0</u>
<b>TOTAL</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>1</u></b>

## Short-Term Goals (2014)

1. Establish revenue and other funding sources.
2. Revamp the July 4th evening activities.
3. Coordinate the Illinois Farmers Market Coalition workshop.
4. Promote the Aurora Transportation Center for events.
5. Enhance the Winter Lights Holiday Walk.
6. Work with the Aurora Civic Center Authority on RiverEdge Park issues.

## Special Events Division

## 2014 Budget

7. Assist with the planning and implementation of the Burlington Northern Santa Fe Railroad's 150th anniversary event.
8. Assist with the planning and implementation of the Greentown Conference.

### Long-Term Goals (2015 and Beyond)

1. Establish a Farmers Market website (2015).

### 2013 Major Accomplishments

- Increased the attendance at the Winter Lights Holiday Walk.
- Relocated the East Farmers Market to a higher traffic location.
- Improved the coordination of parades.
- Coordinated the aldermanic inaugural event.
- Introduced LINK Access to the East Market.
- Increased revenue for Farmers Market.
- Relocated the July 4th fireworks display to downtown area at three locations.
- Relocated the Aurora's Farmers Market – Downtown to the Aurora Transportation Center.
- Coordinated the Best Burbs event at the Paramount.
- Increased the Auroras Farmers Market as a leader of farmers markets in Illinois.
- Combined the Memorial and July 4th applications to streamline the process.
- Coordinated the July 4th parade.
- Coordinated the Grand Marshal Event.

- Coordinated the street dedication in conjunction with Police Week.

### 2012 Major Accomplishments

- Coordinated the Last Blast on the Bridge kick-off event for the Downer Place bridge reconstruction.
- Obtained grant funding from LINK Up Illinois to expand the LINK initiative to two Farmers Markets.
- Expanded the tree lighting ceremony and re-branded it as the Winter Lights Holiday Walk.
- Relocated the Aurora's Farmers Market to North River Street.
- Enhanced the July 4th fireworks display through the introduction of a synchronized simulcast with a local radio station.
- Assisted with the coordination of the Wilder Park Promenade dedication.
- Assisted with the Anna Li send-off to the Olympics.
- Increased the use of banners in the downtown business area, including the Aurora Transportation Center, for various events.
- Received recognition for the Aurora Farmers Market from the State of Illinois for Agro-Tourism.
- Coordinated the Aurora Farmers Market 100-year celebration event.
- Expanded the display of American flags on the New York Street bridge.
- Coordinated and relocated the Veterans Day Parade and ceremony to Veterans Island.
- Coordinated an event for the reopening of the Downer Place bridge.

## Special Events Division

## 2014 Budget

- Decorated and designed the City Holiday Tree at the Aurora Transportation Center.
- Partnered with the Aurora Historical Society to incorporate the celebration of the city's 175th anniversary throughout the year.

### Performance Measures

<u>Measure</u>	<b>2013</b>			
	<b>2012</b>	<b>2013</b>	<b>Estimated</b>	<b>2014</b>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Farmers Market Avg. Weekly Attendance	2,200	2,500	3,500	3,500
Farmers Market Vendors' Fees	\$6,000	\$6,000	\$12,267	\$6,000
Farmers Market Sponsors	\$4,800	\$3,500	\$5,600	\$2,000
July 4th Revenue	\$8,500	\$7,000	\$17,471	\$10,000
July 4th Evening Activities Attendance	20,000	25,000	40,000	40,000
Special Event Permits	40	40	37	35

### Budget Highlights

The 2014 budget will provide additional funding for the annual July 4th celebration. The funding will provide resources for the city's largest event of the year.

# Public Art Division

# 2014 Budget

## Mission

To present public art in all its forms and provide a formal art presence for the residents of the City of Aurora; to enhance Aurora's image throughout the region with respect to the visual arts; to preserve, showcase, and interpret the artifacts of the Grant Army of the Republic (GAR), Post 20; and, to celebrate the history of the GAR through exhibits and programs.

## Major Functions

1. Oversee art and art education programs.
2. Establish and uphold guidelines for selection of artists, artworks, and sites.
3. Operate and maintain the David L. Pierce Center.
4. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
5. Maintain and operate the GAR Memorial Hall and Military Museum.
6. Seek private and corporate donations to augment public funds for the acquisition, installation, maintenance, and insurance of public art.
7. Maintain eight public sculptures purchased by the Aurora Public Art Commission (APAC) and other public sculptures within Aurora.
8. Operate the APAC Sculpture Garden, which features annual rotating sculpture exhibits.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	100,964	89,546	90,951
Other Non-Capital	57,456	82,625	33,985
Capital	-	-	-
Total	158,420	172,171	124,936

## Budget Summary – Grand Army of the Republic (GAR) Museum

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	7,629	17,400	18,400
Capital	-	-	-
Total	7,629	17,400	18,400

# Public Art Division

# 2014 Budget

## Staffing

<u>Part-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director/Curator	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<u>Seasonal Positions</u>			
Coordinator	1	0	0
Instructor	9	0	0
<b>Subtotal - Seasonal Positions</b>	<b>10</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>11</b>	<b>1</b>	<b>1</b>

## Short-Term Goals (2014)

1. Sponsor six to eight high-quality exhibits in the APAC Gallery and City Hall.
2. Seek grants for the restoration of the GAR.
3. Work with the Special Events Division to expand the Winter Lights event and the Winter Lights Farmers Market.
4. Expand the GAR virtual museum.
5. Partner with other organizations in curating cooperative exhibits in the APAC Gallery.

## Long-Term Goals (2015 and Beyond)

1. Continue to sponsor at least four to six high-quality exhibits per year in the APAC Gallery and at City Hall (Ongoing).

2. Establish exhibit schedules for the GAR Memorial Hall as the restoration schedule allows (Ongoing).
3. Work with the Winter Lights Committee to expand the Winter Lights Festival and tree lighting ceremony (Ongoing).
4. Continue to expand the GAR virtual museum with images and documents (Ongoing).
5. Work with the veterans groups to reach out to veterans of Iraq and Afghanistan by offering the GAR facility as a meeting space for local groups when the museum re-opens (Ongoing).

## 2013 Major Accomplishments

- Completed phase II of the GAR interior restoration.
- Sponsored five exhibits in the APAC Gallery and City Hall.
- Continued to expand the GAR virtual museum with images and artifacts.
- Raised funds for the GAR restoration project through grants and donations including a Kane County Riverboat Grant of \$146,000.
- Partnered with other organizations in curating cooperative exhibits in the APAC Gallery.
- Added a Winter Farmers Market element to the Winter Lights event.

## 2012 Major Accomplishments

- Attracted visitors to the art exhibits at the APAC Gallery and City Hall.
- Raised \$250,000 for the GAR restoration project through grants and donations.

# Public Art Division

# 2014 Budget

- Hosted six exhibits at the APAC and at City Hall.
- Worked with the Aurora Historical Society and members of the preservation community to create the Aurora in Pictures (175th city anniversary) and the From the Ground Up (history of architecture in Aurora) exhibits.
- Worked with the Winter Lights Committee to host the first Winter Lights Tree Lighting Festival featuring a trunk show, an ice sculpture, Santa and Mrs. Claus, roaming carolers, the lighting of the gazebo on Stolp Avenue, and the tree lighting ceremony.
- Added documentation to the 36th Infantry Exhibit in the GAR virtual museum.

## Performance Measures

<u>Measure</u>	<b>2013</b>			
	<b>2012</b>	<b>2013</b>	<b>Estimated</b>	<b>2014</b>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Attendance at Public Art Functions	17,526	20,000	22,000	23,000
Number of Exhibits	6	6	5	6
Number of Patrons - Non-Group	16,896	18,000	20,000	21,000
Number of Patrons - Group Tours	630	2,000	2,000	2,000

## Budget Highlights

The 2014 budget will permit the Public Art Division to maintain the service level of the prior year.

# Youth & Senior Services Division

# 2014 Budget

## Mission

To foster educational, recreational, developmental, leisure, and support programs through collaboration that offers positive and constructive activities resulting in beneficial services being provided to youth and seniors in the community.

## Major Functions

1. Coordinate the presentation of opportunities for youth and seniors to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
2. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
3. Facilitate high-quality organized sports, recreation, and leisure programs and activities that promote sportsmanship, character, and healthy living lifestyles in youth and seniors.

## Budget Summary

	2013		
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	164,033	172,646	181,315
Other Non-Capital	458,677	515,200	513,600
Capital	-	-	-
<b>Total</b>	<b>622,710</b>	<b>687,846</b>	<b>694,915</b>

## Budget Summary – Grant Programs

	2013		
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	52,821	25,277	30,702
Other Non-Capital	6,765	8,000	10,000
Capital	-	-	-
<b>Total</b>	<b>59,586</b>	<b>33,277</b>	<b>40,702</b>

## Staffing

### Full-Time Positions

	2012	2013	2014
Development Coordinator	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>

### Seasonal Positions

Seasonal Youth Worker	1	1	1
College Intern	1	1	1
<b>Subtotal - Seasonal Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>

### Temporary (Grant) Positions

Community Outreach Worker	0	1	0
Open Gym Youth Worker	1	0	1
Program Aide	2	0	0
Site Leader	2	0	0
<b>Subtotal - Temporary Positions</b>	<b>5</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>8</b>	<b>4</b>	<b>4</b>

## Short-Term Goals (2014)

1. Reserve three venues for alternative general recreation activities in the event that the Sports Festival is canceled due to inclement weather.
2. Arrange for a new vendor to cater food at the Sports Festival.
3. Create special recognition activities in commemoration of the 20th year of the Sports Festival.

## Long-Term Goals (2015 and Beyond)

1. Create a manual for all Youth & Senior Services activities (2015).
2. Seek funding to increase services, activities, and programs for community seniors (Ongoing).\*
3. Maintain school-business partnership relations (Ongoing).
4. Organize the City of Aurora Youth Court (Ongoing).
5. Administer the United Students of Aurora (USA) Leaders Program (Ongoing).
6. Maintain a third-party administrator for youth programs (Ongoing).
7. Continue to foster new collaborations for activities involving partnerships serving youth and seniors (Ongoing).
8. Explore grant opportunities to assist in offsetting program costs (Ongoing).

## 2013 Major Accomplishments

- Partnered with Life Support to arrange three extra college visits to Northern Illinois University to assist students in preparing for higher education.

- Coordinated Arbor Day activities at three parochial schools in the City of Aurora.
- Sponsored an event for seniors to raise money for the Salvation Army Golden Diners.
- Co-sponsored events for seniors with Aurora University, the Active Seniors Committee and the Senior Service Associates, Inc.
- Helped initiate the start-up of the Aurora Community Garden Network at two locations.
- Updated the city Runs & Walks application and designed routes for these events.
- Cosponsored and/or partnered with 27 events and activities.
- Worked with the Public Information Office to implement an electronic voting process for the Miss Merry Christmas-Jack Frost contest.
- Worked with the Public Information Office to provide candidates for the ACTV summer intern.
- Worked with Family Focus to plan the Roots Aurora opening event at RiverEdge Park.
- Assisted a committee of education, social service, law enforcement, and community members to start a youth court program in Rockford, Illinois.

## 2012 Major Accomplishments

- Partnered with Life Support and Northern Illinois University to arrange five college visits in order to assist students in preparing for higher education.
- Increased participation in the USA Leaders Program from 14 to 27 students.

## Youth & Senior Services Division

## 2014 Budget

- Obtained new partnerships and collaborations to enhance opportunities for the Sports Festival participants.
- Increased participation in community efforts on city-wide programs for seniors.
- Assisted in the organization of running and walking events and other activities.
- Maintained the Youth Court Program operations.
- Mentored summer interns through a variety of Community Services Department projects.

### Performance Measures

<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
School/After-School Programs	3	2	2	2
School/After-School Participants	193	100	35	50
Prevention/Intervention Activities	1	1	1	1
Prevention/Intervention Participants	48	35	47	40
Sports Programs	10	10	9	10
Sports Program Participants	3,629	4,000	2,401	4,000
Community Service Programs	1	1	1	1
Community Service Participants	20	25	47	40
Co-Sponsored Activities	15	3	28	15
Co-Sponsored Event Participants	1,745	500	6,141	3,000

### Budget Highlights

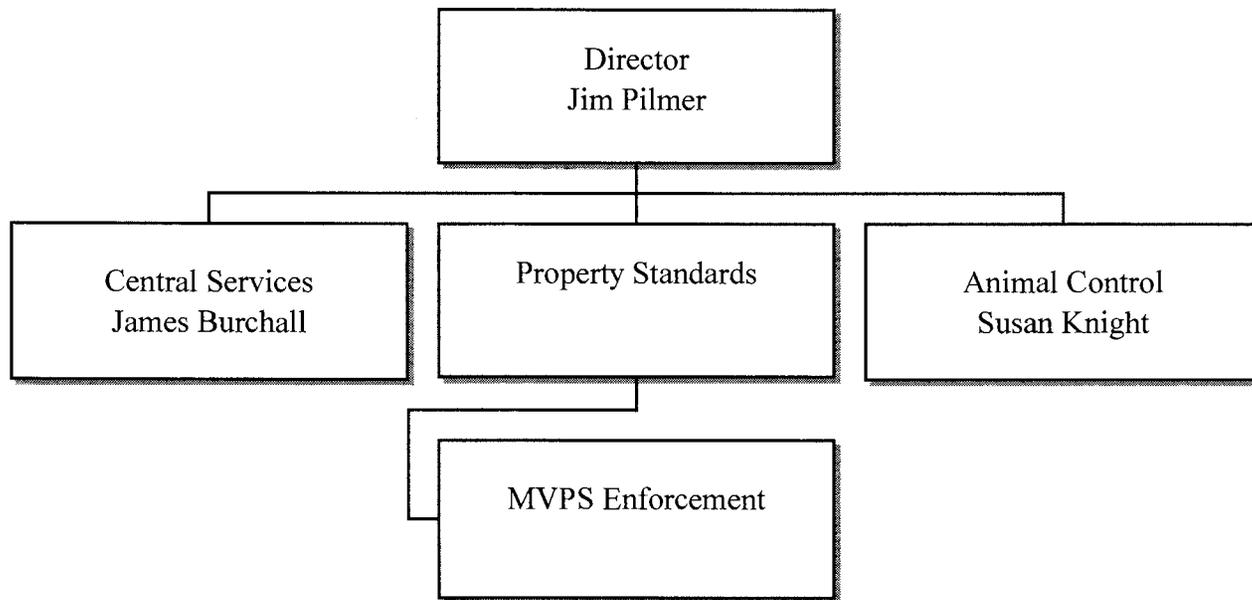
The 2014 budget will provide for a contractual service to evaluate the impact of city-funded youth programs, recommend improvements, and prioritize programs for future funding.

- \* Linked to the city's strategic plan.



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
NEIGHBORHOOD STANDARDS DEPARTMENT**





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# Neighborhood Standards Administration

# 2014 Budget

## Mission

To build and maintain a positive and cooperative work environment among Neighborhood Standards Department divisions, and to ensure that their overall quality of service is enhanced and efficiently delivered to the public.

## Major Functions

1. Conduct short- and long-term planning of departmental programs.
2. Facilitate coordination and cooperation among departmental divisions and other city departments to enhance responsiveness and efficiency.
3. Ensure that work rules of the department's divisions are interpreted and enforced in a fair and equitable manner for all employees.

## Budget Summary (Administration Only)

	2012	2013	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	212,708
Other Non-Capital	-	-	8,000
Capital	-	-	-
<b>Total</b>	-	-	<b>220,708</b>

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director	0	0	1
Confidential Secretary	0	0	1
<b>Subtotal - Full-Time Positions</b>	<b>0</b>	<b>0</b>	<b>2</b>

## Short-Term Goals (2014)

1. Establish divisional goals and priorities to meet efficient operations with transparency and accountability.\*
2. Review the code of ordinances and recommend updates to align the code with current city priorities related to neighborhood standards.\*

## Long-Term Goals (2015 and Beyond)

1. Develop, establish, and administer matrices for each division for the accountability of productive services (2015).\*

## Performance Measures

Refer to the divisions of the Neighborhood Standards Department for performance measures: Central Services, Alschuler Building Maintenance, Customer Services/Fire Station #8 Maintenance, Elks Club Building Maintenance, Elmslie Building Maintenance, Police Headquarters Building Maintenance, and Public Art Building Maintenance, Property Standards, Animal Control, and MVPS Enforcement.

## Budget Highlights

Pursuant to an organizational restructuring, the 2014 budget reflects the establishment of this new department that includes the following divisions: Central Services, Alschuler Building Maintenance, Customer Services/Fire Station #8 Maintenance, Elks Club Building Maintenance, Elmslie Building Maintenance, Police Headquarters Building Maintenance, and Public Art Building Maintenance. These divisions were formerly in the Administrative Services Department. Also included are the Property Standards, Animal Control, and MVPS Enforcement that were formerly in the Operations Department.

\* Linked to the city's strategic plan.

# Central Services Division

# 2014 Budget

## Mission

To provide and maintain a clean and safe environment for city buildings and grounds and provide continuous maintenance of building systems and equipment.

## Major Functions:

1. Provide maintenance service on a regular basis for the following city buildings:
  - a. Alschuler Building
  - b. Building & Permits Division Building
  - c. City Hall
  - d. Customer Service Center
  - e. Elks Building
  - f. Elmslie/Hogan Building
  - g. Fire Museum
  - h. GAR Museum
  - i. Police Headquarters Campus
  - j. Public Art Building
  - k. Stolp Island Parking Deck offices and tenant spaces
  - l. 11-13 S. Water Street
  - m. 43 East Galena Boulevard
  - n. 59 South LaSalle Street
  - o. 594 Fifth Avenue
  - p. 745 Aurora Avenue
  - q. 1960 East Indian Trail
2. Perform daily and seasonal preventive maintenance on mechanical equipment.
3. Detect impending major mechanical malfunctions and take proactive steps for corrections/repairs.

4. Assist all departments that request services.
5. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
6. Assist/oversee all contractual work performed at city buildings.
7. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning work.
8. Coordinate city building renovation and demolition projects.
9. Administer leases for city-owned buildings.

## Budget Summary

	2012	2013	
	Actual	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	635,013	661,012	649,012
Other Non-Capital	313,700	403,040	430,878
Capital	-	-	-
<b>Total</b>	<b>948,713</b>	<b>1,064,052</b>	<b>1,079,890</b>

# Central Services Division

# 2014 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Superintendent	1	1	1
Maintenance Engineer	2	2	2
Administrative Aide	1	1	0
Custodian	2	2	2
<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>5</b>

## Short-Term Goals (2014)

1. Establish and administer a five year deferred maintenance plan for all facilities including a life cycle inventory of all major building components.\*
2. Continue maintenance of city buildings in a quality manner.

## Long-Term Goals (2015 and Beyond)

1. Develop building automation systems for sustainable and efficient energy use in city facilities (Ongoing).\*
2. Continue training and development opportunities for employees (Ongoing).
3. Utilize cooperative purchasing agreements for the procurement of services (Ongoing).
4. Incorporate the deferred maintenance plan in the budget process beginning with 2015 and beyond (Ongoing).

## 2013 Major Accomplishments

- Continued to modernize building security through the expansion of the passcard system.
- Upgraded the electrical system for the city hall elevator.
- Integrated the maintenance staff to a proactive maintenance system for all buildings.
- Marketed city-owned density reduction properties to adjoining owners.
- Engaged in flood restoration for city-owned buildings after a major flood.

## 2012 Major Accomplishments

- Maintained city-owned buildings in a quality manner.
- Completed the “green” demolition of the former Police Department Building at 350 N. River Street and created Wilder Park at the site.
- Established a fire suppression system in the MIS computer room.
- Integrated the Police Headquarters Campus maintenance of native planting areas into the citywide landscape maintenance program.

# Central Services Division

# 2014 Budget

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	1.5	1.0	1.0	1.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0
Routine Special Meeting Room Setups and Takedowns Completed	300	325	325	325

## Budget Highlights

The 2014 budget will provide for the implementation of a passcard building security system and a HVAC system for the third floor of City Hall. Also, pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Central Services Division from the Administrative Services Department to the newly created Neighborhood Standards Department.

\* Linked to the city's strategic plan.

# Alschuler Building Maintenance Division

2014 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Aldermen's Office located in the Alschuler Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	15,776	29,300	32,300
Capital	-	-	-
Total	15,776	29,300	32,300

## Short-Term Goals (2014)

1. Continue to maintain the building in a quality manner.

## Long-Term Goals (2015 and Beyond)

1. Replace the roof of the building (2015).

## 2013 Major Accomplishments

- Maintained the Alschuler Building in a quality manner.

## 2012 Major Accomplishments

- Maintained the Alschuler Building in a quality manner.
- Continued to maintain the basement of the building to prevent accumulation of storm water and eliminate dampness.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	1.5	1.0	1.0	1.0
Avg. Response Time to Building Security Alarms (minutes)	15.0	15.0	15.0	15.0

# Alschuler Building Maintenance Division

2014 Budget

## Budget Highlights

The 2014 budget will permit the Alschuler Building Maintenance Division to maintain the service level of the prior year. Pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Alschuler Building Maintenance Division from the Administrative Services Department to the newly created Neighborhood Standards Department.

# Customer Service/Fire Station #8 Building Maintenance Division

2014 Budget

## Mission

To provide maintenance of building systems and equipment in the Customer Service Center/Fire Station #8.

## Major Functions

1. Fulfill requests for service submitted by city staff working in the building.
2. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	11,602	23,000	31,000
Capital	-	-	-
<b>Total</b>	<b>11,602</b>	<b>23,000</b>	<b>31,000</b>

## Short-Term Goals (2014)

1. Continue to maintain the building in a quality manner.

## Long-Term Goals (2015 and Beyond)

1. Continue to maintain the Customer Service/Fire Station #8 Building in a quality manner (Ongoing).

## 2013 Major Accomplishments

- Maintained the Customer Service/Fire Station #8 Building in a quality manner.

## 2012 Major Accomplishments

- Installed security cameras.
- Established an enhanced mechanical system for backup of the 911 Center jointly with the Information Technology Division and the Fire Department.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs				
	2.0	2.0	2.0	2.0

# Customer Service/Fire Station #8 Building Maintenance Division

2014 Budget

## Budget Highlights

The 2014 budget will permit the Customer Service/Fire Station #8 Building Maintenance Division to maintain the service level of the prior year. Pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Customer Service/Fire Station #8 Building Maintenance Division from the Administrative Services Department to the newly created Neighborhood Standards Department.

# Elks Club Building Maintenance Division

2014 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment in the Elks Club Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
4. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	6,665	13,600	15,600
Capital	-	-	-
Total	6,665	13,600	15,600

## Short-Term Goals (2014)

1. Facilitate the sale of the Elks Club Building.

## 2013 Major Accomplishments

- Maintained the Elks Club Building for potential buyers.

## 2012 Major Accomplishments

- Maintained the Elks Club Building for potential buyers.

## Budget Highlights

The 2014 budget will permit the Elks Club Building Maintenance Division to maintain the service level of the prior year. Pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Elks Club Building Maintenance Division from the Administrative Services Department to the newly created Neighborhood Standards Department.

# Elmslie Building Maintenance Division

2014 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Development Services, Neighborhood Standards, and Community Services Departments located in the Elmslie Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	101,398	102,924	103,122
Other Non-Capital	48,929	61,700	67,700
Capital	-	-	-
Total	150,327	164,624	170,822

## Staffing

<u>Full-Time Positions</u>	2012	2013	2014
Custodian	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>1</u></b>

## Short-Term Goals (2014)

1. Continue to maintain the Elmslie Building in a quality manner (Ongoing).

## Long-Term Goals (2015 and Beyond)

1. Rebuild the north parapet wall of the building.
2. Monitor the Elmslie Building for tuck pointing and other necessary future repairs (Ongoing).

# Elmslie Building Maintenance Division

# 2014 Budget

## 2013 Major Accomplishments

- Monitored the Elmslie Building roof for repair or replacement.
- Completed flood restoration of the building after a major flood.

## 2012 Major Accomplishments

- Cleaned/sanitized the building after a watermain break deposited four inches of water in the basement.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	1.5	1.0	1.0	1.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0

## Budget Highlights

The 2014 budget provides for the rebuilding of the north parapet wall of the Elmslie Building. This repair will prevent potential safety issues. Pursuant to an organizational restructuring, the 2014 budget also reflects the reassignment of the Elmslie Building Maintenance Division from the Administrative Services Department to the newly created Neighborhood Standards Department.

# Police Headquarters Campus Maintenance Division

2014 Budget

## Mission

To provide and maintain a clean and safe environment in the police buildings and grounds, and to provide continuous maintenance of building plant systems and equipment.

## Major Functions:

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	264,407	259,820	259,705
Other Non-Capital	444,665	449,200	691,450
Capital	-	-	-
Total	709,072	709,020	951,155

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Maintenance Engineer	<u>2</u>	<u>2</u>	<u>2</u>
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

## Short-Term Goals (2014)

1. Establish a maintenance program for systematic replacement of the uninterruptible power supply emergency batteries.\*
2. Establish a long-term maintenance program for the parking structures.\*

## Long-Term Goals (2015 and Beyond)

1. Maintain the integrity of the police headquarters building at 1200 East Indian Trail as a gold-standard LEEDS building (Ongoing).

## 2013 Major Accomplishments

- Installed supplemental plantings in areas of native vegetation to enhance color and vibrancy.
- Upgraded the terrazzo floors through regular scheduled stripping, waxing, and burnishing.

# Police Headquarters Campus Maintenance Division

# 2014 Budget

## 2012 Major Accomplishments

- Continued maintenance of the Police Headquarters Campus in a quality manner.
- Integrated maintenance of native planting areas into the citywide landscape maintenance program.

## Performance Measures

Measure	2013			
	2012	2013	Estimated	2014
	Actual	Budget	Actual	Budget
Avg. Days to Complete Routine Repairs	1.5	1.0	1.0	1.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0

## Budget Highlights

The 2014 budget provides for the repair of the Police Headquarters parking deck, an upgrade to the air conditioning system, replacement of the uninterruptible power supply batteries, and a maintenance contract for the security doors. Pursuant to an organizational restructuring, the 2014 budget also reflects the reassignment of the Police Headquarters Campus Maintenance Division from the Administrative Services Department to the newly created Neighborhood Standards Department.

\* Linked to the city's strategic plan.

# Public Art Building Maintenance Division

# 2014 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment in the Public Art Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
4. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

	2012	2013	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	-
Other Non-Capital	-	-	132,800
Capital	-	-	-
<b>Total</b>	-	-	132,800

## Budget Highlights

The 2014 budget will permit the Public Art Building Maintenance Division to maintain the service level of the prior year. Pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Public Art Building Maintenance Division from the Administrative Services Department to the newly created Neighborhood Standards Department.

# Property Standards Division

# 2014 Budget

## Mission

To provide professional property code and ordinance administration and enforcement with the highest standards of performance and ethics; and to work cooperatively with the city's diverse citizenry and neighborhood groups, establishing confidence in the quality of life in established neighborhoods.

## Major Functions

1. Enforce the property code ordinances and standards.
2. Enforce the zoning regulations such as illegal apartments, rooming houses, and illegal businesses in residential neighborhoods.
3. Enforce the parking regulations in residential neighborhoods on public and private property.
4. Educate the public and enforce Chapter 20 (garbage and trash) of the City Code.
5. Administer the licensing inspection programs for non-owner occupied and multi-unit properties.
6. Adjudicate property maintenance code, parking, and zoning violation offenders before the city's administrative hearing officer.
7. Process liens against properties for outstanding property fines and charges.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,603,013	2,791,505	2,623,512
Other Non-Capital	466,725	692,800	938,178
Capital	-	-	-
Total	3,069,738	3,484,305	3,561,690

# Property Standards Division

# 2014 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Neighborhood Prog Coordinator	2	2	0
Property Standards Manager	0	0	1
Office Manager	0	0	1
Property Maint. Compliance Officer II	14	11	9
Property Maint. Compliance Officer I	0	1	3
Superintendent	0	1	0
Zoning Inspector I	2	2	2
Administrative Aide	1	0	0
Management Assistant	0	1	2
Quality of Life Inspector	3	3	3
Customer Service Representative	2	2	2
Account Clerk I	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>25</b>	<b>24</b>	<b>24</b>
<u>Part-Time Positions</u>			
Account Clerk I	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<u>Seasonal Positions</u>			
General Worker II	1	1	1
Seasonal Worker II	5	5	5
Weed Inspector	2	2	2
<b>Subtotal - Seasonal Positions</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>TOTAL</b>	<b>34</b>	<b>33</b>	<b>33</b>

## Short-Term Goals (2014)

1. Bring 30 properties into compliance with the property maintenance code through major repair or demolition.\*
2. Restructure the division's revenue accounts to be more informative.\*
3. Collaborate with the Revenue & Collection Division to update the license inspection policy for non-owner occupied structures.

## Long-Term Goals (2015 and Beyond)

1. Educate and communicate with residents and business owners on property maintenance standards (Ongoing).\*
2. Evaluate the code of ordinances to ensure that the most effective approaches are being utilized (Ongoing).\*
3. Reduce household refuse and increase recycling participation through education (Ongoing).\*
4. Continue the crime free multi-housing landlord training program in conjunction with the Aurora Police Department (Ongoing).\*
5. Continue to identify and investigate unregistered rental properties to enforce the required registration (Ongoing).\*
6. Increase the use of innovative technology, such as field-based reporting, for improved delivery of service (Ongoing).\*

## 2013 Major Accomplishments

- Implemented a residential property inspection program.
- Implemented a residential property registration program for vacant properties.

- Adopted the 2012 International Property Maintenance Code with City of Aurora amendments.
- Negotiated a contract with an electronic recycling company to share in the profits from recycled electronic goods.
- Implemented a field-based code enforcement capability via wireless devices to increase efficiency.
- Revised the residential property registration fees.
- Implemented monthly staff meetings with educational content, code compliance discussions, and procedural reviews.
- Implemented quarterly minimum performance measures to assist with employee performance evaluations and encourage increased accountability.
- Implemented Illinois Association of Code Enforcement Certification as a requirement for newly hired property maintenance compliance officers.
- Identified over 300 properties with expired rental licenses and generated notices for renewal and prompt inspection of the premises.
- Supported the community-oriented policing efforts in target areas by quickly responding to requests for citing violations, posting structures, speeding up administrative hearings, and boarding up points of entry.
- Implemented a hotline in cooperation with the Fire Department to efficiently report unsafe living conditions that threaten the safety, health, and welfare of residents.

### 2012 Major Accomplishments

- Inspected the target areas identified by aldermen to address quality of life issues in the community.
- Invited neighborhood groups to code enforcement hearings to offer a greater understanding of code compliance prosecution.
- Secured an electronic recycling contract renewal at no cost to the city.
- Developed and implemented an internship program with educational institutions to supplement administrative operations and provide valuable learning opportunities to students.

# Property Standards Division

# 2014 Budget

## Performance Measures

<u>Measures</u>	2012	2013	2013	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Overcrowding Violation Cases Investigated	145	140	120	150
Illegally Established Dwelling Units Investigated	103	N/A	170	205
Hearing Officer Prosecution Cases Filed	553	700	700	750
Property Registration Fees Collected	\$380,000	\$180,000	\$398,100	\$333,100
Unregistered Rental Property Cases Investigated	1,199	N/A	900	800
Unregistered Rental Property Cases Brought into Compliance	630	N/A	500	400
Attendees at the Crime-Free Multihousing Seminar	816	N/A	1,000	700
Unregistered Vacant Property Cases Brought into Compliance	4	N/A	200	300
Vacant Property Inspections	N/A	N/A	1,000	1,000
Registered Vacant Properties Now Owner Occupied	N/A	N/A	250	250
Occupancies of Previously Vacant Properties	N/A	N/A	250	250

## Performance Measures (Continued)

<u>Measures</u>	2012	2013	2013	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Junk & Trash Violation Cases Cleared	1,467	1,600	1,500	2,000
Junk & Trash Investigation Complaints on Public Property	4,540	4,200	4,300	4,300
Weed Violation Cases Cleared	3,781	5,000	4,500	5,200
Junk Vehicle Violation Cases Cleared	339	500	350	350
Customer Service Issues Investigated	5,791	5,400	6,000	6,000
Seasonal Decoration Complaints Investigated	304	300	600	700
Citations Issued for Seasonal Decorations	26	50	50	50
Illegal Signs Removed from Right-of-Ways	1,838	1,500	1,700	1,650
Electronic Recycling Disposed (pounds)	291,880	300,000	290,000	295,000
Household Recycling Material Disposed (tons)	15,057	16,000	16,000	16,000

# Property Standards Division

2014 Budget

## Budget Highlights

Pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Property Standards Division from the Operations Department to the newly created Neighborhood Standards Department.

\* Linked to the city's strategic plan.

# Animal Control Division

2014 Budget

## Mission

To provide professional and courteous service to the residents of Aurora regarding their animal problems and concerns; to mitigate dangers to the public posed by animals; to ensure the humane care and treatment of animals handled by the division; and, to educate the public on proper pet care, animal safety, pet overpopulation, and responsible pet ownership.

## Major Functions

1. Enforce animal control ordinances.
2. Operate the Animal Control Facility, providing a place to house unwanted pets and facilitate their adoption.
3. Patrol the streets of Aurora and actively respond to animal control problems before they become serious.
4. Investigate reports of animal cruelty.
5. Educate the public, especially children, regarding responsible pet ownership and pet care through tours, lectures, and presentations.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	886,049	823,304	846,479
Other Non-Capital	204,501	217,600	232,740
Capital	-	-	-
Total	1,090,550	1,040,904	1,079,219

## Staffing

### Full-Time Positions

	2012	2013	2014
Manager	1	1	1
Office Manager	1	0	1
Animal Control Officer II	1	1	1
Animal Control Officer I	2	2	2
Kennel Maintenance Worker	2	2	2
Animal Control Clerk	1	1	0
<b>Subtotal - Full-Time Positions</b>	<b>8</b>	<b>7</b>	<b>7</b>

### Part-Time Positions

Kennel Maintenance Worker	1	0	1
Office Manager	0	2	0
Animal Control Clerk	0	0	2
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>2</b>	<b>3</b>
<b>TOTAL</b>	<b>9</b>	<b>9</b>	<b>10</b>

# Animal Control Division

2014 Budget

## Short-Term Goals (2014)

1. Sponsor a micro-chip clinic.
2. Update the animal control ordinances.
3. Develop the capacity to provide low-cost surgeries and grooming.
4. Implement an e-mail system to notify citizens of wellness clinics and other animal-related information.
5. Sponsor an open house to welcome the new partnership with Friends of Animal Control and Care.

## Long-Term Goals (2015 and Beyond)

1. Continue educating and training Animal Control Division staff (Ongoing).
2. Continue to increase pet registration compliance (Ongoing).
3. Increase education on proper pet care to pet owners (Ongoing).

## 2013 Major Accomplishments

- Increased the number of foster home participants.
- Increased the number of rescue group partnerships.
- Distributed pamphlets to educate the public on living with wild animals.
- Increased the animal control volunteer base through the city website and mailings.
- Provided in-house rabies vaccinations.

## 2012 Major Accomplishments

- Provided monthly and annual customer contact reports to the Mayor's and Aldermen's Offices.
- Reduced postage costs by eliminating the mailing of no-charge registration renewal notices.
- Established a relationship with the Oswego Animal Hospital for lower cost veterinary care for the shelter animals.
- Implemented a foster program for the animals at the animal control shelter.

## Performance Measures

Measure	2012	2013	2013	
	Actual	Budget	Estimated	2014
			Actual	Budget
Cat & Dog Licenses Issued	4,001	3,000	2,764	2,800
Animals Impounded	4,248	3,000	3,917	3,000
Adoptions	333	400	560	500
Visitors to the Facility	10,082	12,000	10,454	11,000
Spays/Neuters	148	200	63	100
Animals Placed with Animal Rescue Groups	774	500	734	700

# Animal Control Division

# 2014 Budget

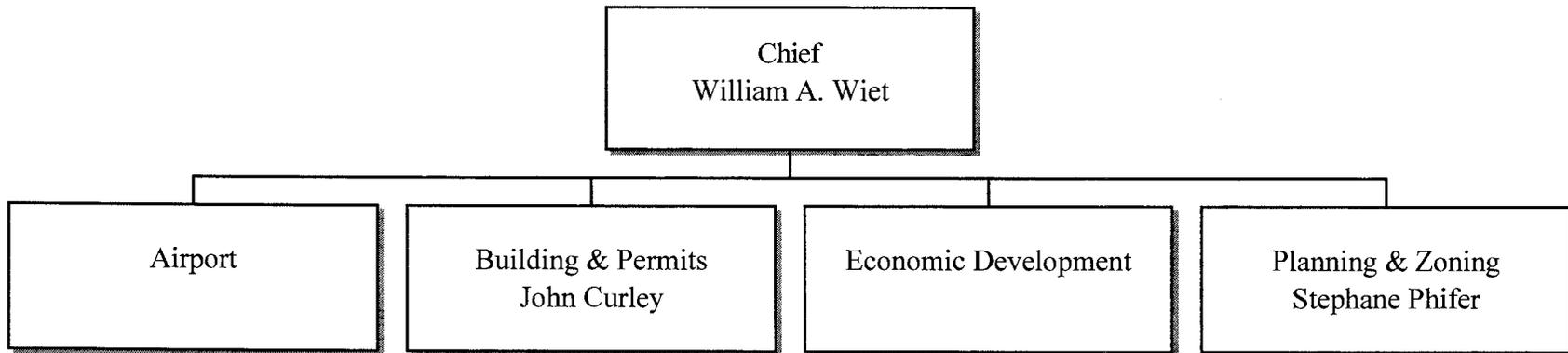
## Budget Highlights

The 2014 budget will permit the Animal Control Division to maintain the service level of the prior year. Pursuant to an organizational restructuring, the 2014 budget also reflects the reassignment of the Animal Control Division from the Operations Department to the newly created Neighborhood Standards Department.



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
DEVELOPMENT SERVICES DEPARTMENT**





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# Development Services Administration

2014 Budget

## Mission

To serve as the central coordinator of all development within the City of Aurora; to promote professionalism and cooperation among various city departments to achieve common development goals; to implement plans and policies established by the Mayor and City Council; and, to do so in a courteous, timely, and professional manner.

## Major Functions

1. Provide support and oversight to the Planning & Zoning and Building & Permits Divisions and other major functions such as the Aurora Airport and Economic Development.
2. Provide support to the mayor and City Council for projects and programs important to the community.
3. Facilitate interaction among key divisions involved in the development process.
4. Provide decision making and oversight to the many and varied public infrastructure projects.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	327,060	445,528	537,215
Other Non-Capital	7,891	14,100	16,840
Capital	-	-	-
Total	334,951	459,628	554,055

## Staffing

<u>Full-Time Positions</u>	2012	2013	2014
Chief Dev. Services Officer	1	1	1
Development Coordinator	1	1	1
Special Assistant for Development	0	0	1
Confidential Secretary	1	1	0
Administrative Aide	0	0	1
<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>4</b>

## Short-Term Goals (2014)

1. Assist the Seize the Future Development Foundation in its efforts to implement an economic development program for the City of Aurora.\*
2. Implement the Lake Street corridor gateway improvements.\*

## Development Services Administration

## 2014 Budget

3. Facilitate the construction of the Chicago Premium Outlets mall expansion.\*
4. Continue to pursue business attraction and residential development for the downtown.
5. Continue to coordinate development related activities between the Planning & Zoning, Engineering, Building & Permits, and Economic Development Divisions to provide “one-stop-shopping” for developers.
6. Continue to be prepared to mobilize resources for a changing economy.
7. Provide assistance with development projects occurring in the tax increment financing districts.
8. Continue to facilitate the Mayor’s Business Roundtables.
9. Oversee the drafting of development agreements.
10. Continue to attend and provide support when necessary to the Aurora Downtown, RiverEdge Park Committee, Executive Team meetings, Downtown Parking Committee, City Council, and various subcommittees.
11. Continue to attend and provide support when necessary to the Metro West Council of Government, DuPage Mayor’s and Managers Conference, and other functions meant to further Aurora’s development related goals.

### Long-Term Goals (2015 and Beyond)

1. Continue to implement and market the Seize the Future Master Plan for the downtown area (Ongoing).\*
2. Continue to implement the River Edge Master Plan (Ongoing).\*
3. Continue to implement the city’s Sustainability Plan (Ongoing).\*

4. Continue to be prepared to mobilize resources for a changing economy (Ongoing).
5. Research changes in the Aurora Zoning Ordinance (Ongoing).
6. Prioritize all development projects on a weekly basis (Ongoing).

### 2013 Major Accomplishments

- Facilitated the approval of the Chicago Premium Outlets expansion plan.
- Facilitated the approval of the new downtown parking plan.
- Ensured all TIF District #2 funds were expended by the end of 2013.
- Attracted new businesses to the downtown area.
- Ensured that the construction process proceeded smoothly and efficiently for the new Aurora Public Library facility.
- Promoted the opening of the RiverEdge Park Music Garden.
- Facilitated the construction of a transit-oriented development near the Route 59 Transit Center.
- Ensured a smooth transition from the Aurora Economic Development Commission to the Seize the Future Development Foundation.

### 2012 Major Accomplishments

- Oversaw the RiverEdge Park Development Team’s efforts to manage the construction of the Dunham Pavilion.
- Provided support to the Mayor’s Business Roundtable for Economic Development.

## Development Services Administration

2014 Budget

- Provided support to the Aurora Chamber of Commerce Aurora First subcommittee.
- Provided support to the Aurora Downtown business group.
- Oversaw the city's efforts regarding the reconstruction of the Downer Place bridges.
- Facilitated streetscape improvements to Downer Place in the downtown.
- Initiated Phase I of the downtown parking report and recommendations.
- Facilitated the sale of the city-owned quarry at Illinois Route 25 and Mettel Road.

### **Performance Measures**

Refer to the divisions of the Development Services Department for performance measures: Airport, Building & Permits, Economic Development, and Planning & Zoning.

### **Budget Highlights**

The 2014 budget will permit the Development Services Administration Division to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

# Building & Permits Division

2014 Budget

## Mission

To provide effective ordinance and code administration/enforcement for new and remodeling construction projects that protects the health, safety, and welfare of the citizens and businesses of Aurora.

## Major Functions

1. Perform remodeling and new construction inspections for building and fire code compliance and issue certificates of occupancy.
2. Process building and fire permit applications and review for code compliance within Chamber of Commerce agreed timeframes.
3. Update Building and Fire Codes as required to maintain or improve Aurora's ISO Building Code Effectiveness Grading Score.
4. Administer the city's Building and Fire Codes.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,887,704	1,958,534	1,983,474
Other Non-Capital	151,090	193,400	215,860
Capital	-	-	-
<b>Total</b>	<b>2,038,794</b>	<b>2,151,934</b>	<b>2,199,334</b>

## Staffing

### Full-Time Positions

	2012	2013	2014
Director	1	1	1
Assistant Director	1	1	1
Plan Examiner	2	2	2
Code Compliance Officer Coordinator	1	1	1
Code Compliance Officer/Building Inspector	2	2	2
Code Compliance Officer/Electrical Inspector	2	2	2
Code Compliance Officer/Plumbing Inspector	1	1	1
Fire Inspector	1	1	1
Administrative Aide	1	1	1
Customer Service Representative	4	4	4
<b>Subtotal - Full-Time Positions</b>	<b>16</b>	<b>16</b>	<b>16</b>

### Part-Time Positions

Code Compliance Officer/Plumbing Inspector	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>17</b>	<b>17</b>	<b>17</b>

## Short-Term Goals (2014)

1. Revamp the elevator license process into a one-stop customer transaction and convert to electronic documents and e-mails.\*
2. Improve the ISO Building Code Effectiveness Grading Score from 4 to 3 to reduce the insurance rates for new Aurora structures.
3. Adopt the 2012 International Code series.
4. Adopt the 2011 National Electrical Code.
5. Revamp the contractor license process with a new program to encourage contractors to excel in the city's passing percentages for their trade.

## Long-Term Goals (2015 and Beyond)

1. Obtain the International Code Council (ICC) accreditation (2017).

## 2013 Major Accomplishments

- Became the 4th largest municipality in the nation to receive the ICC's 100% certified staff designation.
- Met all initial permit review timeframe targets set by the Greater Aurora Chamber of Commerce and Aurora First with a 25% increase in permits.
- Presented Aurora's ICC National Best Practices at the SunGard National Conference.

## 2012 Major Accomplishments

- Increased by 113% the number of inspections scheduled through the innovative Click-2-Gov online software by sending out 7,000 proactive informational e-mails to homeowners and contractors.
- Met or exceeded all initial permit review timeframe targets set by the Greater Aurora Chamber of Commerce and Aurora First.
- Received national recognition for the "Best Practices" in customer service from the ICC: 1) scheduled inspection automatic broadcast e-mail notifications, 2) resulted inspection automatic broadcast e-mail notifications, and 3) monthly newsletters.
- Maintained a less-than-two-business-day inspection response timeframe.
- Maintained AM/PM inspection services for homeowners.

- Converted all of the Building & Permits Division's business license functions to a document management system that allows customized licensing and enhanced electronic transactions with customers.
- Presented Aurora's "ICC National Best Practices" at the SunGard User Group Regional Conference.
- Obtained 22 certifications from the ICC and other state agencies.
- Developed point-of-service customer surveys to customize ratings to the type of service delivered.

# Building & Permits Division

# 2014 Budget

## Performance Measures

Measure	2012	2013	2013	
	Actual	Budget	Estimated	2014
			Actual	Budget
Avg. number of calendar days to process commercial remodeling initial review (< \$50,000)*	6.7	7.0	6.8	7.0
Avg. number of calendar days for new commercial construction initial review*	17.5	24.9	20.5	24.9
Avg. number of calendar days to process commercial remodeling initial review (> \$50,000)*	12.6	15.1	13.7	15.1
Avg. number of calendar days to process commercial single trade review*	1.8	1.8	2.3	1.8
Avg. number of calendar days to process commercial foundation permits*	2.0	8.3	4.9	8.3
Permit Applications Received	4,926	5,000	5,735	5,300
Permits Issued	4,560	4,700	5,483	5,000
Valuation of Issued Permits (million)	\$167	\$172	\$312	\$185
Number of Inspections	15,682	17,000	19,701	20,700

## Performance Measures (Continued)

Measure	2012	2013	2013		
	Actual	Budget	Estimated	2014	
			Actual	Budget	
New Single Family Home Permits Issued	Detached	48	60	103	80
	Remodeling	599	615	688	700
	Attached (Town, Dup, Quad)	26	40	56	40
Commercial Structure Permits Issued	New Construction	8	15	15	15
	Remodeling, including Alarm & Sprinkler Additions	581	600	658	675
		6	10	4	7

## Budget Highlights

The 2014 budget will provide for replacement of the microfilm machine with digital storage. The new format will allow more efficient and quicker response times to Freedom of Information Act requests.

\* Linked to the city's strategic plan.

# Economic Development

# 2014 Budget

## Mission

To promote, attract, and retain commercial and industrial development in the City of Aurora. In doing so, serve to enhance the quality of life for Aurora citizens by creating jobs, increasing assessed valuation, and attracting property tax, sales tax, and other revenue generators to the community.

## Major Functions

1. Provide economic development leadership in partnership with the Seize the Future Development Foundation (STFDF), a not-for-profit development corporation.
2. Continue to facilitate the development process from initial intake to completion of a project in an efficient and seamless manner.
3. Promote the investment and development of the city through marketing initiatives and public relations.
4. Advance and develop economic development strategies to redevelop the downtown area, commercial gateways, retail corridors, and business parks to help create livable wage jobs, increase assessed valuation, and attract additional property and sales taxes and other revenue generators to these targeted areas.
5. Provide assistance in support of development agreements and compliance reporting.
6. Provide leadership to the Tax Increment Financing (TIF) Joint Review Boards for the various TIF Districts in Aurora.
7. Continue to attend and provide support to the various boards and commissions whose functions are to further promote economic development in the city.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	465,693	472,416	-
Other Non-Capital	1,637,023	1,407,700	1,209,147
Capital	-	-	-
Total	2,102,716	1,880,116	1,209,147

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director	1	1	0
Special Asst. for Development	1	1	0
Development Coordinator	1	1	0
<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>0</b>

## Short-Term Goals (2014)

1. Initiate a Lake Street corridor planning study to improve this major gateway into the downtown area.\*
2. Develop a marketing strategy to bring new tenants to the Aurora Airport.\*
3. Assist the STFDF in addressing questions, comments, and concerns.
4. Refer to the STFDF any inquiries that may be of importance to the economic development of Aurora.

# Economic Development

# 2014 Budget

5. Include STFDF staff in the Development Services Team meetings.

## Long-Term Goals (2015 and Beyond)

1. Work toward the establishment of additional residential units in the downtown area (Ongoing).\*
2. Continue to market and assist in the development of significant downtown buildings (Ongoing).\*
3. Continue to provide assistance to the STFDF when necessary (Ongoing).
4. Continue to look at strategic planning for commercial corridors (Ongoing).
5. Support riverfront development that recognizes sensitivity to the surrounding environment (Ongoing).
6. Continue to maintain a high level of customer satisfaction in the development process (Ongoing).

## 2013 Major Accomplishments

- Conducted 40 company interviews to discuss current/future business plans in Aurora.
- Ensured a smooth transition of the city's economic development function from the Aurora Economic Development Commission (AEDC) to the STFDF.
- Participated in the 2013 Chicago International Shopping Centers' Idea Exchange and Deal Making Programs.
- Collaborated with Workforce Development Partners to bring workers and companies together through training programs.

- Utilized social media to market Aurora's business parks to increase leases/purchases of available building sites.

## 2012 Major Accomplishments

- Increased communication with major media publications and network outlets by producing 10 stories highlighting Aurora.
- Promoted five development success stories on the AEDC website.
- Established relationships with developers resulting in the addition of 34 development and redevelopment projects to the city.
- Encouraged 90 developers, businesses, and real estate brokers to utilize the AEDC website as an industry resource.
- Continued to improve the AEDC website as a resource for site selectors and developers.
- Participated in the 2012 Chicago International Shopping Centers' Idea Exchange and Deal Making Programs in Chicago.
- Worked with Workforce Development Partners to identify training programs for workers and provide mechanisms for area business to hire the workers for specific jobs identified by the companies.
- Continued to interact and network with the local and regional commercial real estate and site selection community.

# Economic Development

# 2014 Budget

## Performance Measures

	2012	2013	2013	2014
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Visits to Current Businesses *	35	40	30	40
Number of Media Publications and Network Outlets Producing Feature Stories on Aurora *	3	5	5	10
Promotional and Marketing Contacts Made to Developers, Site Selection Officials, and Retail and Commercial Firms *	35	50	25	50
Number of New Mid-Size and Large Commercial and Office Developers Doing Business in Aurora	2	3	5	5
Value of Development Agreements or Submitted Land Use Petitions (millions)	\$35.0	\$40.5	\$50.0	\$50.0

## Budget Highlights

The 2014 budget will permit the smooth transition of the city's economic development function from the AEDC to the STFDF to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

## Mission

To provide guidance and proper follow-through to the public and city representatives in the development and implementation of the city's policies regarding land-use regulation and zoning enforcement, neighborhood stabilization, growth management, the promotion of redevelopment, and the proper balance/distribution of land uses. To designate, preserve, enhance, and perpetuate those properties and improvements that reflect the historical, cultural, artistic, social, ethnic, or other heritage of the nation, state, or community, or that may be representative of an architectural or engineering type inherently valuable for the study of a style, period, craftsmanship, method of construction, or use of indigenous materials.

## Major Functions

1. Assist the city's policy makers in their efforts to improve the quality of life for all of Aurora's residents by monitoring the implementation of Aurora's Comprehensive Land Use/Transportation Plan and physical development policies.
2. Enforce the zoning ordinance, sign ordinance, subdivision control ordinance, Historic District and Landmark Guidelines, FoxWalk Overlay District Design Guidelines, and hotel licensing ordinance.
3. Disseminate accurate and complete information in response to public inquiries in the form of land use referrals.
4. Guide developers and the public through the initial development process.
5. Review and process land-use petitions and Certificates of Appropriateness for development throughout the city and provide follow-up on implementation.

6. Review building permit applications for compliance with zoning regulations and historic preservation guidelines.
7. Verify the conformance of implemented site plans with approved documents.
8. Research and prepare specific plans and reports to provide clear and accurate information from which community trends can be identified and needs assessed.
9. Provide the staffing to accomplish the following:
  - Administration of the school/park land/cash ordinance.
  - Maintenance of the building permit database for population estimation and projection.
  - Recordation of all plats of annexation, subdivision, right-of-way dedication, and easements in a timely manner.
  - Provide technical assistance and recommendations to owners regarding style, materials, contractors, suppliers, and methods.
  - Complete mandated federal reviews for properties utilizing federal funding.
  - Update the historic property survey to meet Certified Local Government requirements.
  - Implement the Preservation Loan and Grant Programs.
  - Sponsor the Mayor's Awards for Excellence in restoring historic buildings.
  - Maintain the division's website and brochures featuring the city's historic properties.
  - Conduct tours featuring the city's historic properties.
  - Provide clerical and technical assistance to the Aurora Downtown Board, Aurora Neighborhood Council, Design Review Committee/FoxWalk Overlay District, Historic Preservation Commission, Planning Commission, Planning

# Planning & Zoning Division

# 2014 Budget

Council, River Walk Commission, and Zoning Board of Appeals.

10. Coordinate planning and zoning with other city departments and outside agencies including but not limited to the Greater Aurora Chamber of Commerce and the Seize the Future Development Foundation.
11. Encourage high-quality redevelopment within the FoxWalk District through technical and financial assistance programs; infrastructure improvements; advertising; assisting with the Tax Assessment Freeze Program for historic residential properties, the Tax Credit Program for commercial properties, and the Easement Program for National Register properties.
12. Preserve, enhance, and perpetuate designated historic properties, including responding to inquiries regarding designating properties as historic and assist with research.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	822,572	846,506	874,779
Other Non-Capital	48,324	48,200	61,008
Capital	-	-	-
Total	870,896	894,706	935,787

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director	1	1	1
Zoning Administrator	1	1	1
Planner	3	3	3
Administrative Secretary	1	1	1
Project Assistant	1	1	0
Associate Planner	0	0	1
<b>TOTAL</b>	<u>7</u>	<u>7</u>	<u>7</u>

## Short-Term Goals (2014)

1. Complete the Aurora Neighborhood Planning Initiative process in one neighborhood.\*
2. Coordinate redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, Seize the Future Downtown Master Plan, and RiverEdge Park Master Plan.
3. Facilitate zoning and site design of development and redevelopment projects throughout the city.
4. Coordinate with the Engineering Division for the Stage II design of the RiverEdge Park Fox River pedestrian bridge across from the Aurora Transportation Center.
5. Develop a RiverEdge Park Fundraising Capital Design.

## Long-Term Goals (2015 and Beyond)

1. Coordinate with the Engineering Division for the permit and construction of the RiverEdge Park Fox River pedestrian bridge across from the Aurora Transportation Center (2015).
2. Develop ordinances and policies that focus on quality-of-life issues (Ongoing).\*
3. Develop an interactive website to expedite the zoning process (Ongoing).\*
4. Continue to update the zoning ordinance in response to evolving quality-of-life issues to ensure that the ordinance is a living document (Ongoing).
5. Update the Comprehensive Plan on a regular basis (Ongoing).
6. Close the Aurora Fox River Trail gap through downtown Aurora (Ongoing).
7. Document the architecture of historic properties (Ongoing).
8. Develop Zoning Property Research Sheets for every parcel in the city (Ongoing).

## 2013 Major Accomplishments

- Conducted 305 Development Services Team Meetings to complete property research sheets for potential developers.
- Coordinated redevelopment along the Fox River including the opening of the RiverEdge Park Music Garden, Stage I design of the RiverEdge Park Fox River pedestrian bridge, and zoning and site design of the new Aurora Public Library Facility.
- Facilitated the zoning and site design of development and redevelopment projects throughout the city including the Crossroads Community Church campus, Mitutoyo America

Corporate Headquarters, and Panera Bread along with several other new retailers at Kirk Road and Butterfield Road.

- Coordinated with six other department/divisions to implement the Downtown Parking Management Plan and removed all parking meters from the city's downtown.
- Assisted with the Stage I development of a new city marketing and branding campaign.
- Facilitated an agreement with Two Brothers Roundhouse to provide food vendor service for the RiverEdge Park.

## 2012 Major Accomplishments

- Completed the revision of multi-family mid-rise provisions of the zoning ordinance.
- Prepared 200 property research sheets to have available for potential developers.
- Updated the divisional website to have all procedures, forms, handouts, and other information available online.
- Facilitated the zoning and site design of development and redevelopment projects throughout the city including Station Boulevard, Metro 59, Aurora Memory Care, Aldi-Farnsworth, and the rejuvenation of three residential developments.
- Coordinated the second year of construction and grant reporting for the RiverEdge Park Music Garden.
- Facilitated an agreement with the Aurora Civic Center Authority for management services for RiverEdge Park.
- Updated the population projections and coordinated the re-districting of the city's wards based on the 2010 census results.

# Planning & Zoning Division

# 2014 Budget

- Facilitated a text amendment to create a tattoo establishment business license.

## Performance Measures

<u>Measure</u>	2012		2013	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
Average Number of Days to Process Land Use Petitions *	45	32	44	45
Customer Service Requests	1,172	650	1,559	1200
Land Use Petitions Processed	98	100	112	120
Comprehensive Plan Revisions	0	1	2	2
Ordinances/Resolutions Approved by City Council	98	100	111	100
Acres Annexed	0	10	16.85	10
Public Hearings (Notices)	40	40	48	45
Recorded Documents	22	20	48	30
Number of Board, Commission, and Committee Meetings	112	75	111	100
Valuation of Construction Permits in the Downtown Core/Downtown Fringe District (millions)	\$1.765	\$0.5	\$28.8	\$2.0
COA Applications	171	180	176	150
Loans/Grants Monitored	10	19	8	10
Loans/Grants Approved	3	2	5	10
Section 106 Reviews	67	50	101	75

## Budget Highlights

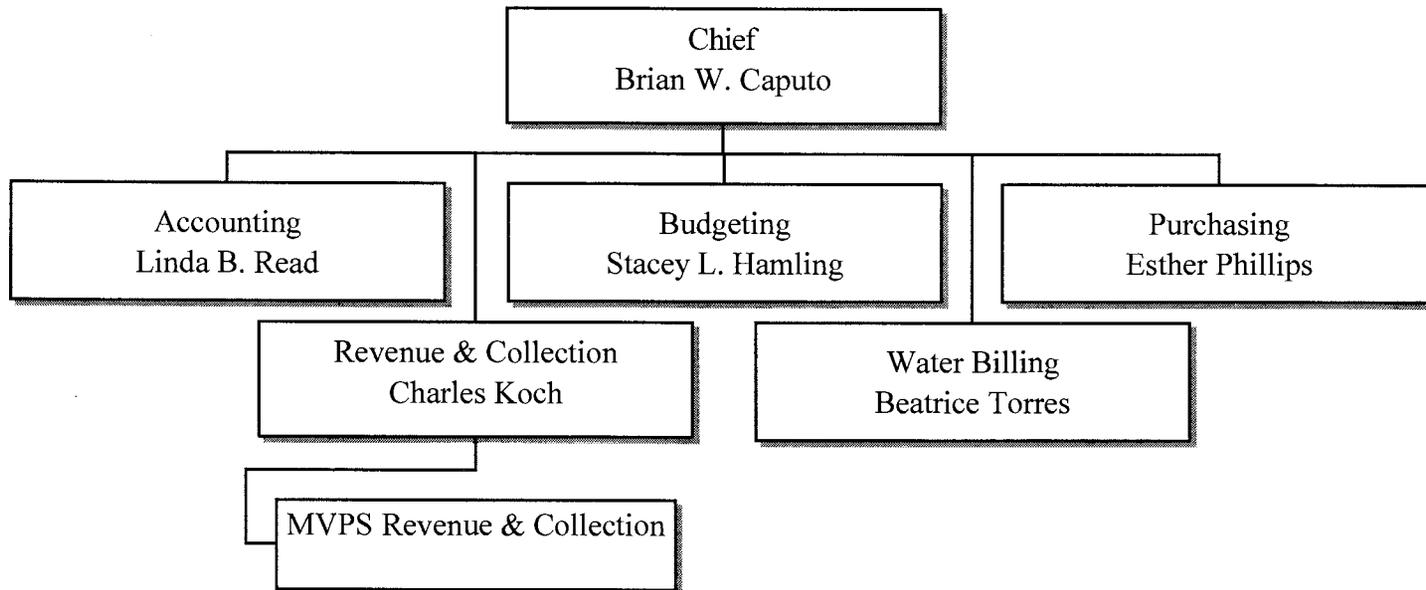
The 2014 budget allows for a professional service contract to develop a plan for one city neighborhood in connection with the Aurora Neighborhood Planning Initiative. The initiative will provide a forum for residents to collaborate with the city in addressing neighborhood issues through long-range planning.

\* Linked to the city's strategic plan.



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
FINANCE DEPARTMENT**





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# Finance Administration

# 2014 Budget

## Mission

To provide municipal financial services of the highest quality to the residents and businesses of the City of Aurora, the City Council, and the city staff in an efficient and progressive manner while safeguarding city assets and upholding the public trust.

## Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Budgeting, financial planning, and financial forecasting.
4. Billing for city services, including water and sewer service.
5. Licensing.
6. Collection of city revenues.
7. Centralized purchasing.
8. Cash management and investing.
9. Debt management.
10. Evaluation of the financial impact of economic development proposals.
11. Monitoring compliance with the financial terms of economic development agreements.
12. Internal auditing.
13. Operation of the city mailroom.

## Budget Summary (Administration Only)

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	340,506	468,082	377,797
Other Non-Capital	289,265	263,764	276,212
Capital	-	-	-
<b>Total</b>	<b>629,771</b>	<b>731,846</b>	<b>654,009</b>

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
CFO/City Treasurer	1	1	1
Grant Writer	0	1	0
Administrative Aide	1	1	1
<b>Subtotal Full-Time Positions</b>	<b>2</b>	<b>3</b>	<b>2</b>

### Part-Time Positions

Graduate Intern (Part-Time)	0	1	1
<b>Subtotal Part-Time Positions</b>	<b>0</b>	<b>1</b>	<b>1</b>

<b>TOTAL</b>	<b>2</b>	<b>4</b>	<b>3</b>
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## Short-Term Goals (2014)

1. Publish a budget in brief.
2. Implement Statement No. 67 of the Governmental Accounting Standards Board providing a new format for pension fund financial statements.

## Long-Term Goals (2015 and Beyond)

1. Refund outstanding bond issues when market conditions are favorable (Ongoing).

## 2013 Major Accomplishments

- Refunded a portion of the 2006 general obligation bonds resulting in a present value savings of \$865,000.
- Implemented a policy to streamline the city's procurement procedures.
- Devised a new check request form providing enhanced internal control.
- Developed and implemented a system providing for the comprehensive and efficient processing of bankruptcy notices pertaining to debtors of the city.
- Developed and implemented a system for enhanced monitoring of compliance with economic development agreements.
- Notified telecommunications providers operating in Illinois of the current Aurora mailing address to facilitate the correct remittance of telecommunications tax.

- Selected and engaged a new actuary to prepare annual actuarial valuations for the city's retiree healthcare plan.
- Facilitated the appointment of a highly qualified administrator for the city's mortgage credit certificate program.
- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award for the 14th consecutive year (2013 Budget).
- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 15th consecutive year (2012 CAFR).

## 2012 Major Accomplishments

- Managed the city's consideration and implementation of electricity aggregation for residents and small businesses resulting in an estimated annual savings of \$10.0 million in 2013 and 2014.
- Implemented the Illinois Comptroller's Local Debt Recovery Program to increase the rate of collection on difficult accounts receivable.
- Issued \$19.2 million of general obligation bonds to finance the construction of a new municipal library and other library improvements.
- Refunded the 2004 and 2004B general obligation bonds resulting in a present value savings of \$1.1 million.
- Refunded the 2002 SSA #34 debt certificates resulting in a present value savings of \$390,000.
- Refunded the 2000 golf revenue bonds resulting in a present value savings of \$360,000.
- Published a policy on payroll coding of sick leave.
- Published a policy on payroll coding of union time.

## Finance Administration

## 2014 Budget

- Received the GFOA's Distinguished Budget Presentation Award for the 13th consecutive year (2012 Budget).
- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 14th consecutive year (2011 CAFR).

### Performance Measures

Measure	2012	2013	2013	
	Actual	Budget	Estimated	2014
			Actual	Budget
Avg.Return - Corp. Investments	0.3%	0.3%	0.2%	0.2%
General Obligation Bond Rating	AA+	AA+	AA	AA
Debt Service Abatement (millions)	\$13.3	\$12.0	\$12.0	\$10.6

### Budget Highlights

The 2014 budget will permit the Finance Administration Division to maintain the service level of the prior year.

# Accounting Division

# 2014 Budget

## Mission

To provide municipal accounting and financial reporting services of the highest quality to the City of Aurora in an efficient and progressive manner.

## Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Processing of accounts payable.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,194,460	1,325,425	1,314,145
Other Non-Capital	44,210	77,538	70,384
Capital	-	-	-
<b>Total</b>	<b>1,238,670</b>	<b>1,402,963</b>	<b>1,384,529</b>

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Assistant Director	1	1	1
Accounting Supervisor	1	1	1
Payroll Supervisor	1	1	1
Accountant	3	4	4
Administrative Aide	2	2	2
Account Clerk III	1	1	1
Account Clerk II	2	2	2
<b>TOTAL</b>	<b><u>11</u></b>	<b><u>12</u></b>	<b><u>12</u></b>

## Short-Term Goals (2014)

1. Issue direct deposit payroll notices electronically.\*
2. Develop and implement a system to issue vendor payments electronically.\*
3. Obtain an unqualified auditor's opinion on the city's 2013 Comprehensive Annual Financial Report (CAFR).
4. Obtain the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting (2013 CAFR).

# Accounting Division

# 2014 Budget

## 2013 Major Accomplishments

- Implemented the recommendations of a telecommunications utility audit.
- Implemented new Internal Revenue Service reporting requirements of medical costs on the Form W-2.
- Obtained an unqualified auditor's opinion on the city's 2012 CAFR.
- Developed and implemented a new check request form to improve internal controls.
- Implemented Positive Pay, an automated fraud detection tool, on the city's payroll and payable bank accounts.
- Developed new policies and forms to track union time in the payroll system.

## 2012 Major Accomplishments

- Obtained an unqualified auditor's opinion on the city's 2011 CAFR.
- Obtained the Government Finance Officers Association's (GFOA's) Certificate of Achievement for Excellence in Financial Reporting (2011 CAFR).

## Performance Measures

<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Utility Tax Rebates Issued Within 9 Weeks of Application *	100%	100%	100%	100%
Employee Paychecks Issued	33,649	33,000	33,063	33,000
Employees on Direct Deposit	90%	87%	90%	90%
Pensioner Benefit Checks Issued	6,128	6,000	6,210	6,000
Accounts Payable Checks Issued	59,009	62,000	52,987	62,000
Bank Reconciliations Completed Within 30 Days	86%	100%	85%	100%
Post-Closing Year-End Journal Entries	29	30	12	30
Years Received the GFOA Certificate of Achievement	14	15	15	16

## Budget Highlights

The 2014 budget will permit the Accounting Division to maintain the service level of the prior year.

\*Linked to the city's strategic plan.

# Budgeting Division

# 2014 Budget

## Mission

To provide municipal budgeting services of the highest quality to the City of Aurora in an efficient and progressive manner.

## Major Functions

1. Budgeting, financial planning, and financial forecasting.
2. Publish an annual budget document.
3. Publish an annual capital improvement plan document.
4. Prepare tax levies.
5. Process budget transfers and budget amendments.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	246,252	279,698	291,457
Other Non-Capital	6,222	22,730	21,420
Capital	-	-	-
Total	252,474	302,428	312,877

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Assistant Director	1	1	1
Budget Analyst	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2014)

1. Enhance the electronic system for managing special budget requests to permit multiple simultaneous users and the inclusion of specific, related account numbers.\*
2. Develop a streamlined process for budget transfer form submission.\*
3. Train employees on the new electronic system for special budget requests.
4. Publish a budget in brief.

## Long-Term Goals (2015 and Beyond)

1. Update the Budget Division's webpage on SharePoint (Ongoing).

# Budgeting Division

# 2014 Budget

## 2013 Major Accomplishments

- Updated the Budget Division’s webpage on SharePoint.
- Received the Government Finance Officers Association’s (GFOA’s) Distinguished Budget Presentation Award for the 14th consecutive year (2013 Budget).
- Published the city’s 2013-2022 Capital Improvement Plan.

## 2012 Major Accomplishments

- Incorporated the city’s 175th anniversary theme into the Budget Supplement, Budget, and Capital Improvement Plan publications.
- Updated the Budget Division’s webpage on SharePoint.
- Received the GFOA’s Distinguished Budget Presentation Award for the 13th consecutive year (2012 Budget).
- Published the city’s 2012-2021 Capital Improvement Plan.

## Performance Measures

Measure	2012	2013	2013	
	Actual	Budget	Estimated	2014
			Actual	Budget
Budget Transfers Processed	565	450	488	450
Budget Amendments Processed	3	3	2	3
No. of Years Received the GFOA Budget Award	13	14	14	15

## Budget Highlights

The 2014 budget will permit the Budgeting Division to maintain the service level of the prior year.

\* Linked to the city’s strategic plan.

# Revenue & Collection Division

# 2014 Budget

## Mission

To provide municipal cash handling, invoicing, and collection services of the highest quality to the City of Aurora in an efficient and progressive manner.

## Major Functions

1. Billing for all city services except for water and sewer service.
2. Collection of city revenues.
3. Licensing.
4. Operation of the city mailroom.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	637,533	665,788	685,912
Other Non-Capital	72,381	61,474	94,948
Capital	-	-	-
Total	709,914	727,262	780,860

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Assistant Director	1	1	1
Cashiering Operations Supervisor	1	1	1
Account Clerk III	2	2	2
Account Clerk II	3	3	3
<b>TOTAL</b>	<u>7</u>	<u>7</u>	<u>7</u>

## Short-Term Goals (2014)

1. Install a payment kiosk outside City Hall.\*
2. Develop and implement a new system to monitor merchants' compliance with the city's food and beverage tax regulations.\*

## Long-Term Goals (2015 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).\*

## 2013 Major Accomplishments

- Implemented a streamlined process for invoicing police false alarm fees.
- Set up collection and tracking of revenue for the parking garage automated system.

# Revenue & Collection Division

# 2014 Budget

## 2012 Major Accomplishments

- Trained the divisional staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.

## Performance Measures

Measure	2013			
	2012	2013	Estimated	2014
	Actual	Budget	Actual	Budget
Collection Rate on Miscellaneous Receivables	55%	55%	86%	60%
Avg. Accounts over 90 days	40%	30%	31%	30%
Food & Beverage Tax Returns Processed	5,200	5,200	6,200	6,000
Real Estate Transfer Tax Stamps Issued	3,688	3,800	5,471	5,000
Licenses Issued	6,600	6,600	6,700	6,600
Taxicab Inspections (Visual)	100	100	79	175

## Budget Highlights

The 2014 budget will permit the Revenue & Collection Division to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
MAILROOM**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	7,864	4,816	11,000	11,000	11,000	-
RENTAL-LEASES	19,449	15,778	19,800	19,800	24,800	5,000
COMMUNICATION CHARGES	-	-	400	400	-	(400)
OTHER SERVICES & CHARGES	25,768	(6,157)	(31,900)	(31,900)	(33,900)	(2,000)
SUPPLIES-GENERAL	2,297	22,293	14,500	14,500	15,500	1,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u>55,378</u>	<u>36,730</u>	<u>13,800</u>	<u>13,800</u>	<u>17,400</u>	<u>3,600</u>
<b>TOTAL MAILROOM</b>	<u>55,378</u>	<u>36,730</u>	<u>13,800</u>	<u>13,800</u>	<u>17,400</u>	<u>3,600</u>

# Purchasing Division

# 2014 Budget

## Mission

To promote the public trust through resourceful acquisition of goods and services needed by city operational and administrative units in the performance of their duties. This is to be accomplished by adherence to the City Code and state statutes in an efficient purchasing system. Education, investigation, and planning are paramount in an evolving stewardship role.

## Major Functions

1. Encourage competitive bidding through research and the identification of qualified suppliers.
2. Formulate bid packages, and advertise and invite bids in conformance with state statutes and the City Code.
3. Maintain and update vendor product service files.
4. Manage the city's purchase order process.
5. Audit all invoices as presented for payment and confirm the receipt of products, goods, and services.
6. Manage the city's Procurement Development Program for Minorities, Women, and Disabled Persons (MWDP).
7. Manage the "Buy Recycled" program.
8. Administer the maintenance agreements for city office equipment.
9. Serve as a resource for the budgeting process.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	375,403	410,673	429,404
Other Non-Capital	(4,610)	5,084	7,096
Capital	-	-	-
<b>Total</b>	<b>370,793</b>	<b>415,757</b>	<b>436,500</b>

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director	1	1	1
Administrative Assistant	1	1	1
Account Clerk II	1	1	1
Account Clerk I	1	1	1
<b>TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>

## Short-Term Goals (2014)

1. Develop the capacity to permit businesses to place themselves on the city's bidders list with an online tool.\*
2. Develop a webpage providing information on the city's Procurement Development Program for MWDP.
3. Develop and publish a quarterly purchasing newsletter.

# Purchasing Division

# 2014 Budget

4. Collaborate with the Human Resources Division to train newly hired employees on the purchasing module in the city's accounting system.
5. Develop an emergency purchasing manual.

## Long-Term Goals (2015 and Beyond)

1. Redesign the Purchasing Division website (2015).

## 2013 Major Accomplishments

- Implemented the recommendations of a procurement efficiencies study.
- Developed and published a purchasing guide to assist businesses and organizations that would like to do business with the city.
- Created a MWDP program link on the purchasing website.
- Developed training sessions to assist city staff on the purchasing module in the city's accounting system.

## 2012 Major Accomplishments

1. Developed a directory of MWDP-certified businesses for internal use.
2. Conducted an education session with external partner to inform the community about the city's MWDP initiatives.

## Performance Measures

<b>Measure</b>	<b>2012</b>	<b>2013</b>	<b>2013</b>	
	<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>2014</b>
			<b>Actual</b>	<b>Budget</b>
Total Purchase Orders Issued	2,838	2,500	2,785	2,924
Blanket Purchase Orders Issued	536	600	630	619
Formal Bid Proposals Coordinated **	68	72	61	50
Active Certified MWDP Vendors	34	40	N/A	N/A
Active MWDP Vendors ***	N/A	N/A	108	150

## Budget Highlights

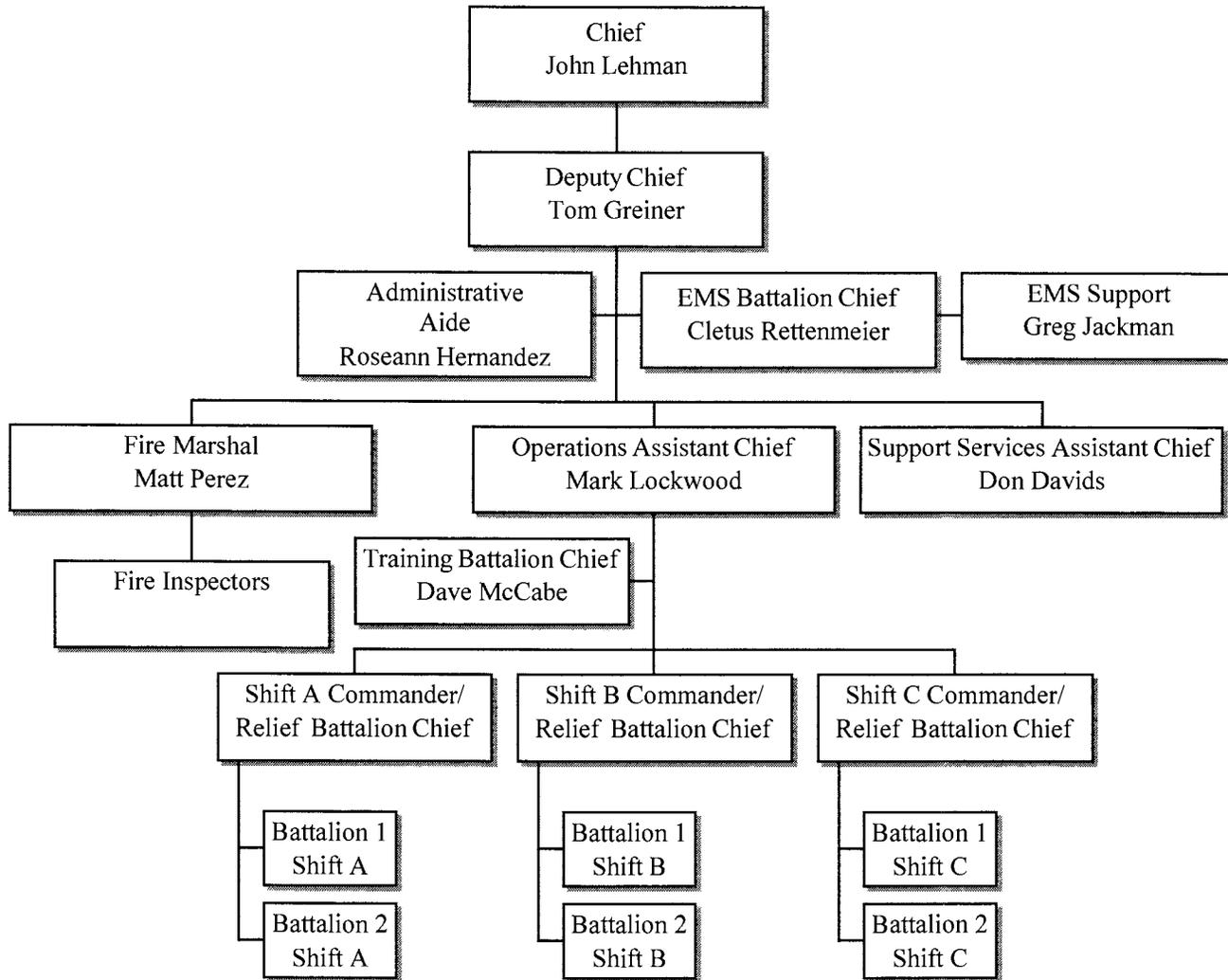
The 2014 budget will permit the Purchasing Division to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

\*\* Threshold requirement to go out to bid was reduced.

\*\*\* Program was modified to include self-declared vendors.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
FIRE DEPARTMENT**





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# Fire Department

# 2014 Budget

## Mission

To provide essential fire suppression, special operations, and emergency medical services to the City of Aurora with an elevated level of expertise. To provide a unified professional response to life and property incidents affecting the City of Aurora and its citizens. To conduct a fire safety inspection program to uphold adopted codes and to supply an intensive quality fire prevention and education program. To provide the greatest quality of service to the public through a comprehensive training program that seeks to sharpen existing skills and develop new technologies to meet future demands. To provide a safe and healthy work environment for city employees.

## Major Functions

1. Fire suppression and mitigation.
2. Provide emergency medical services.
3. Conduct fire inspections and prevention and education programs.
4. Provide juvenile fire-setter intervention programs.
5. Enforce the life safety fire codes and ordinances.
6. Provide specialized response teams (hazardous materials, water incident, technical rescue, fire investigation).

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	36,088,053	36,837,647	38,131,141
Other Non-Capital	1,560,856	1,492,150	1,657,678
Capital	-	-	-
Total	37,648,909	38,329,797	39,788,819

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Fire Chief	1	1	1
Deputy Fire Chief	1	1	1
Assistant Fire Chief	2	2	2
Fire Marshal	1	1	1
Battalion Fire Chief	11	11	11
Fire Captain	13	13	13
Fire Lieutenant	32	32	32
Fire Senior Paramedic	9	9	9
Fire EMS Support	1	1	1
Fire Private	124	124	124
Fire Inspector	2	2	2
Office Coordinator	1	0	0
Administrative Aide	0	1	1
Administrative Secretary	2	2	1
Administrative Secretary II	0	0	1
<b>TOTAL</b>	<b>200</b>	<b>200</b>	<b>200</b>

# Fire Department

# 2014 Budget

## Short-Term Goals (2014)

1. Complete a generator needs study to determine the most cost efficient method of equipping the fire stations with emergency generators.\*
2. Purchase and deploy handheld electronic tablets for EMS reporting and billing efficiency.\*
3. Replace the roof at the Central Fire Station.

## Long-Term Goals (2015 and Beyond)

1. Secure a location and design for Station #14 in the vicinity of Liberty Street and Eola Road (2018).\*
2. Complete architectural plans for replacement of Station #7 (2015).
3. Construct and equip replacement Station #7 with an ambulance and paramedics (2016).
4. Construct, equip, and staff Station #13 (2017).

## 2013 Major Accomplishments

- Replaced three engines, one command vehicle, one fire inspector vehicle, and one aerial platform.
- Implemented a new video conference system in all fire stations with computer work stations.
- Replaced the inflatable boat at the Central Fire Station.

## 2012 Major Accomplishments

- Provided fire safety education to the Spanish-speaking community.
- Installed an emergency back-up generator for Station #1.
- Replaced one command vehicle and an ambulance.
- Secured outside funding to purchase video conferencing equipment and network.

# Fire Department

# 2014 Budget

## Performance Measures

Measure	2012	2013	2013	
	Actual	Budget	Estimated	2014
			Actual	Budget
Systems Tests *	61	50	26	61
Fire Prevention Programs *	384	390	465	390
Fire Drills *	207	200	82	210
Hydrant Inspections *	2,973	3,050	2,975	3,050
Emergency Unit Responses	25,530	25,937	24,704	25,600
Inspections	4,596	4,700	3,729	4,700
Plan Reviews	4	15	1	10
<i>Call Responses</i>				
Still Alarms	1,902	1,950	1,820	1,902
Full Still Alarms	535	550	512	540
Box Alarms	341	350	298	350
Haz-Mat Incidents	227	230	256	235
Carbon Monoxide Calls	349	400	369	400
Extrications	62	60	64	60
Water Incidents	4	10	7	5
Release and Lock-Outs	204	210	190	210
Medical Service Calls	12,307	12,500	12,256	12,500
Technical Rescue	1	1	0	1
Total Call Responses	15,932	16,261	15,543	16,203
<i>Emergency Service Response Times</i>				
Fire-Average Response	4:57	6:00	5:11	6:00
Fire-Responses 6 min. or Less	74%	90%	68%	90%
Fire-Responses Over 6 minutes	26%	10%	32%	10%
EMS-Average Response	4:54	6:00	5:36	6:00
EMS-Responses 6 min. or Less	80%	90%	79%	90%
EMS-Responses Over 6 minutes	20%	10%	21%	10%

## Budget Highlights

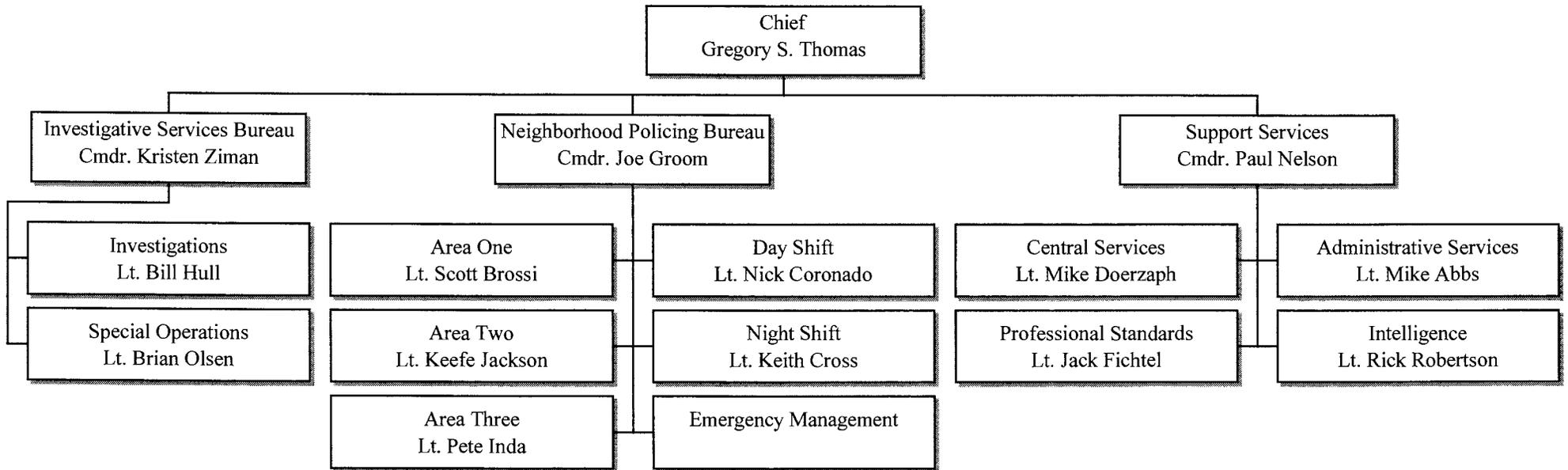
The 2014 budget of the Fire Department will allow for completion of maintenance projects as well as planning for the continuity of operations for select fire stations. In addition, the anticipated acquisition of hand-held electronic tablets on the ambulances will provide for improved efficiency in ambulance billing, data collection, and reporting.

\* Linked to the city's strategic plan.



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
POLICE DEPARTMENT**





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# Police Department

# 2014 Budget

## Mission

To enhance the safety, security, and quality of life in the City of Aurora through innovation, partnerships, and service to the community.

## Major Functions

1. Provide crime prevention measures.
2. Patrol the streets of the community in order to deter crime.
3. Respond to routine, unusual, and emergency calls for service.
4. Investigate crimes, offenses, and incidents.
5. Identify, arrest, and cooperate in the prosecution of criminal offenders.
6. Recover lost or stolen property.
7. Enforce traffic laws, investigate traffic accidents, and direct traffic in order to facilitate the safe and expeditious movement of vehicles.
8. Assist and advise the public in routine and emergency situations where no other public or private agency is available.
9. Develop a positive relationship between citizens and the police department through community-oriented policing.
10. Reduce fear of crime through high-visibility and personal contact.
11. Report information to the appropriate state and federal agencies regarding crime.
12. Regulate certain business or activities as required by law.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	52,617,370	54,420,938	56,298,716
Other Non-Capital	3,583,789	4,552,520	4,311,950
Capital	-	-	-
Total	56,201,159	58,973,458	60,610,666

# Police Department

# 2014 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Police Chief	1	1	1
Commander	3	3	3
Lieutenant	11	11	11
Sergeant	39	39	39
Officer	235	235	235
Forensic Examiner	0	1	1
Court Detention Technician II	14	15	14
Court Detention Technician I	2	1	2
Administrative Assistant I	1	1	1
Administrative Aide	2	2	2
Office Manager	1	1	1
Records Clerk	11	11	11
Executive Secretary	1	1	1
Administrative Secretary II	1	1	1
Administrative Secretary I	2	2	2
<b>Subtotal - Full-Time Positions</b>	<b>324</b>	<b>325</b>	<b>325</b>
<u>Part-Time Positions</u>			
Administrative Aide	1	1	1
Confidential Secretary	1	1	1
Police Cadet	12	12	12
Crossing Guard	0	0	0
<b>Subtotal - Part-Time Positions</b>	<b>14</b>	<b>14</b>	<b>14</b>
<u>Seasonal Positions</u>			
Crossing Guard	35	35	35
<b>Subtotal - Seasonal Positions</b>	<b>35</b>	<b>35</b>	<b>35</b>
<b>TOTAL</b>	<b>373</b>	<b>374</b>	<b>374</b>

## Short-Term Goals (2014)

1. Reduce crime with an emphasis on reducing the number of burglary and robbery incidents.\*
2. Reduce the number of traffic crashes through increased traffic enforcement.\*
3. Increase opportunities for employee growth and development by providing additional training.

## Long-Term Goals (2015 and Beyond)

1. Continue participation in cooperative task force operations to improve the safety and quality of life for the community (Ongoing).\*
2. Implement new technologies as possible to increase public safety (Ongoing).\*

## 2013 Major Accomplishments

- Reduced crime with an emphasis on reducing the number of burglary and robbery incidents.
- Increased opportunities for employee growth and development by providing additional training.
- Improved the Office of Professional Standards Division through the implementation of the Internal Affairs Pro and Blue Team Programs.

# Police Department

# 2014 Budget

## 2012 Major Accomplishments

- Reduced overall crime by approximately 1%.
- Reduced traffic crashes by 3.4% and increased traffic enforcement by 57.9%.
- Continued training and development for department personnel.

## Performance Measures

<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Prisoner Bookings	11,505	11,167	11,114	10,771
Firearm Seizures	101	84	84	67
Total Criminal Offenses	13,039	12,831	12,484	12,239
Traffic Tickets (a)	18,125	17,062	18,159	17,213
Traffic Accidents	5,091	4,992	4,893	4,783
Violent Crimes	650	631	604	583
Property Crimes	3,804	3,665	3,600	3,454
Total Part I Crimes	4,454	4,296	4,204	4,037

(a) Total does not include warning tickets issued.

## Budget Highlights

The 2014 budget provides for the purchase of two vehicles, printers for squad cars, evidence management software, crime reporting and mapping software, and three license plate readers. These notable items will help reduce crime and increase public safety.

\* Linked to the city's strategic plan.

# E911 Center

# 2014 Budget

## Mission

The E911 center will strive to deliver the highest level of professional service to the public, external agencies, and internal units by providing courteous and immediate response and timely service with the highest standards of integrity and performance.

## Major Functions

1. Deliver emergency communications to two police agencies and three fire/emergency medical service agencies.
2. Handle 911 emergency calls, non-emergency calls, and emergency medical dispatch on a 24-hour-a-day, 365-days-a-year basis.
3. Assist with Law Enforcement Agency Data System duties.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,926,920	4,161,573	4,210,454
Other Non-Capital	17,968	241,800	70,800
Capital	-	-	-
Total	3,944,888	4,403,373	4,281,254

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Emergency Dispatch Supervisor	3	3	3
Lead Telecom Operator	5	5	5
Telecom Operator II	14	17	16
Telecom Operator I	14	11	12
TOTAL	<u>36</u>	<u>36</u>	<u>36</u>

### Short-Term Goals (2014)

1. Review a potential partnership in the 911 Call Center Program for Missing and Exploited Children.\*
2. Complete the Emergency Medical Dispatching Program transition.\*
3. Complete the development of evacuation procedures and implement annual drills.\*

### Long-Term Goals (2015 and Beyond)

1. Review the feasibility of becoming a regional public service answering point for 911 emergency calls (2017).\*
2. Implement new technologies to increase public safety (Ongoing).\*
3. Seek out additional cost effective training opportunities that will further enhance professional development (Ongoing).

# E911 Center

# 2014 Budget

## 2013 Major Accomplishments

- Certified the training program with the Association of Public Safety Communications Officials.
- Evaluated and assessed the impact of the Next Generation 911 System on operations of the E911 Center.

## 2012 Major Accomplishments

- Continued training personnel to be proficient with the new radio system, recording system, and telephone system.
- Implemented a standard evacuation drill procedure for the telecommunication center and the back-up center.
- Updated and condensed the training program.
- Implemented the Association of Public Safety Communications Officials Emergency Medical Dispatch Program.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Answered 911 Phone Calls	102,707	105,000	115,000	120,000
Answered Non-Emergency Phone Calls	159,496	165,000	160,000	169,000
Dispatched Police Incidents	195,733	200,000	200,000	200,000
Dispatched Fire/EMS Incidents	17,824	18,000	17,000	17,000

## Budget Highlights

The 2014 budget will permit the E911 Center Division to maintain the service level of the prior year.

# Emergency Management Division

2014 Budget

## Mission

To coordinate all phases of emergency and disaster planning for the City of Aurora. Facilitate the full participation and involvement of city departments and divisions, other governmental agencies, public and private agencies, private businesses, and the general public in Aurora's emergency management program in order to effectively mitigate hazards and plan for, respond to, and recover from disasters. Ensure that Aurora's emergency planning complies with all state and federal guidelines, and retain state accreditation of Aurora's emergency management program.

## Major Functions

1. Coordinate all phases of emergency and disaster planning for the city utilizing an all-hazards plan development philosophy.
2. Ensure disaster planning complies with all state and federal planning guidelines and requirements.
3. Retain state accreditation of Aurora's emergency management program.
4. Facilitate the full participation of city departments, other governmental agencies, public and private agencies, private businesses, and the general public in order to effectively mitigate, plan for, respond to, and recover from disasters.
5. Administer the Emergency Volunteer Service (EVS) organization.
6. Ensure that the Emergency Operations Center is maintained in a state of operational readiness at all times.
7. Plan and conduct disaster preparedness training exercises.

8. Maintain the warning systems such as tornado sirens, paging systems, and computer-generated telephone notification systems.
9. Conduct public disaster preparedness education.

## Budget Summary

	2012	2013	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	134,822	141,462	173,734
Other Non-Capital	112,089	153,920	146,550
Capital	-	-	-
<b>Total</b>	<b>246,911</b>	<b>295,382</b>	<b>320,284</b>

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Coordinator	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>1</u></b>

# Emergency Management Division

# 2014 Budget

## Short-Term Goals (2014)

- 1) Maintain accreditation of Aurora's emergency management program.
- 2) Maintain compliance with the National Incident Management System.

## Long-Term Goals (2015 and Beyond)

1. Continue public disaster preparedness education and outreach efforts (Ongoing).\*
2. Maintain accreditation of Aurora's emergency management program (Ongoing).

## 2013 Major Accomplishments

- Completed the upgrade and expansion of the municipal outdoor warning siren system.
- Updated Aurora's emergency operations plan.
- Maintained compliance with the National Incident Management System guidelines.

## 2012 Major Accomplishments

- Maintained accreditation of Aurora's emergency management program.
- Maintained compliance with the National Incident Management System guidelines.

## Performance Measures

	2012	2013	2013	2014
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Public Education Programs*	3	4	4	4
Individuals Attending Training Programs	40,248	25,000	25,863	25,000
EVS Hours of Service	1,400	1,500	300	1,000
EVS Volunteers	55	58	62	62
State Accreditation	Yes	Yes	Yes	Yes

## Budget Highlights

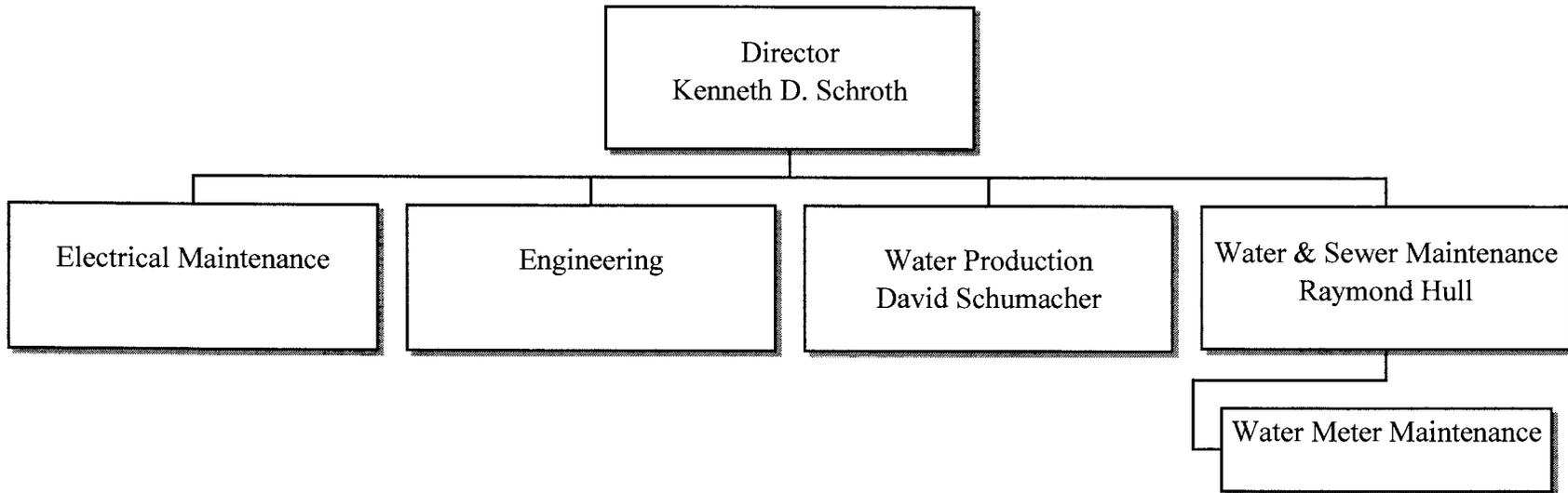
The 2014 budget will permit the Emergency Management Division to maintain the service level of the prior year.

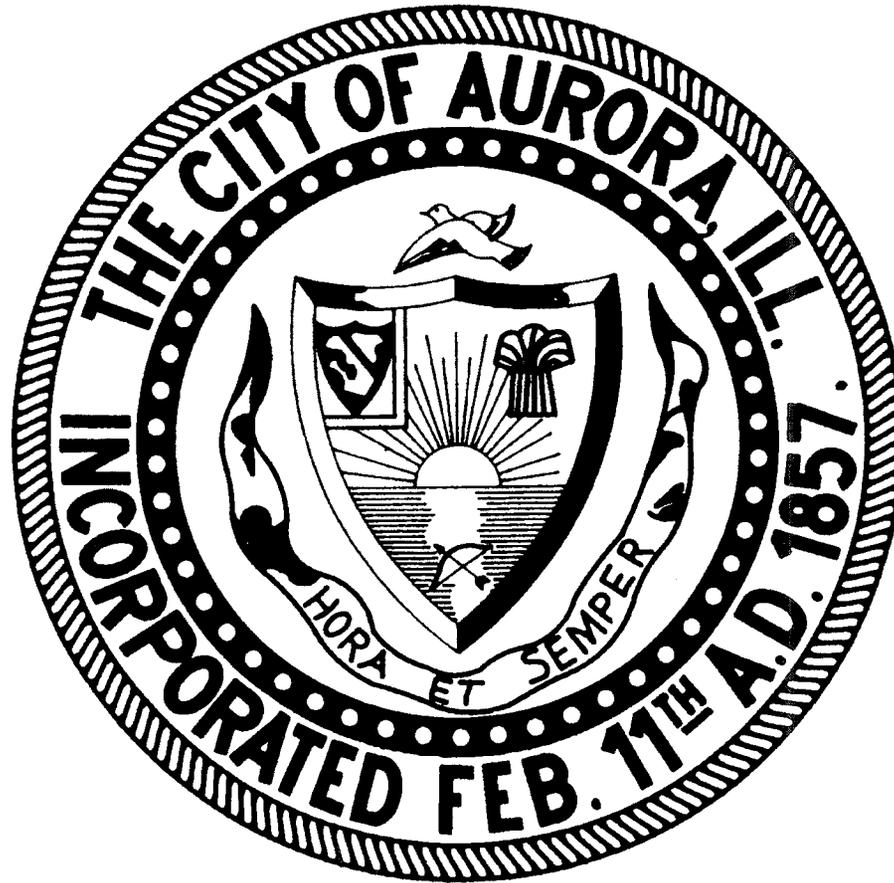
\* Linked to the city's strategic plan.



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
PUBLIC WORKS DEPARTMENT**





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# Public Works Administration Division

# 2014 Budget

## Mission

To provide dependable, cost-effective, and high-quality water production, engineering, water and sewer maintenance, and electrical maintenance.

## Major Functions

1. Assist in the preparation of the Capital Improvement Plan.
2. Interface with governmental agencies and other departments within the city to assist in the planning and implementation of projects.
3. Administer special service area projects.
4. Oversee the budget and performance of the Engineering, Water & Sewer Maintenance, Water Production, and Electrical Maintenance Divisions.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	317,098
Other Non-Capital	-	-	8,000
Capital	-	-	-
Total	-	-	325,098

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director/City Engineer	0	0	1
Office Manager	0	0	1
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>2</b>

## Short-Term Goals (2014)

1. Increase the department's use of the G.I.S. database.

## Long-Term Goals (2014 and Beyond)

1. Continue the annual bridge replacement program (Ongoing).
2. Continue with the advancement of major road improvements (Ongoing).
3. Implement preventative maintenance programs for watermain distribution and sewer collection systems (Ongoing).

## 2013 Major Accomplishments

- Provided certification training for the Electrical Maintenance Division staff.
- Completed the Station Boulevard extension.
- Completed the annual arterial and collector resurfacing, neighborhood street improvement, and sidewalk replacement programs.

# Public Works Administration Division

# 2014 Budget

- Completed various sanitary sewer improvements, sewer separation projects, and over 170 traffic studies.
- Implemented Phase I and designed Phase II of a program to flush the water distribution system.
- Replaced two Water Treatment Plant process ammoniators to improve the efficiency and effectiveness of the chloramination system.
- Installed a chemical feed system to the filter backwash water.
- Completed pump and motor repairs to Well #27 and rehabilitated Well #26.
- Replaced 160 large water meters through the meter exchange program.
- Replaced the watermain on Northfield Avenue.

## 2012 Major Accomplishments

- Completed the Church Road reconstruction.
- Completed the Downer Place bridge replacements.
- Installed a vehicle preemption remote monitoring system.
- Completed the overflow #25 relief sewer.
- Completed the storm sewer extension, Fourth Street watermain, and Selmarten Creek culvert replacement projects.
- Completed various sanitary sewer improvements and over 150 traffic studies.
- Completed the annual arterial and collector resurfacing, neighborhood street improvement, and sidewalk replacement programs.
- Collected and analyzed raw well water samples from all active, city-owned, deep and shallow wells for volatile compounds.

- Implemented a daily well selection priority schedule to reduce electrical consumption for pumping raw well water.
- Completed pump and motor repairs to Wells #22 and #25.
- Installed a total chlorine meter at the southeast standpipe water tank.
- Installed energy-efficient water source heat pump HVAC units at the Water Treatment Plant.
- Inspected 600 commercial meters and upgraded 150 meters through the exchange program.
- Inspected 508 ponds in the far east tributaries to log the conditions of structures and accessibility, check for restrictors, and schedule cleaning and repairs.
- Replaced the watermain on South Fourth Street.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Value of Public Infrastructure Installed (millions)	N/A	N/A	\$21.0	\$30.0

# Public Works Administration Division

2014 Budget

## Budget Highlights

The 2014 budget reflects the establishment of this new department that includes five divisions: Electrical Maintenance, formerly in the Operations Department; Engineering, formerly in the Development Services Department; Water Production, formerly in the Development Services Department; Water & Sewer Maintenance, formerly in the Operations Department; and Water Meter Maintenance, also formerly in the Operations Department.

# Electrical Maintenance Division

2014 Budget

## Mission

To provide the highest level of efficient, expedient, economic, and effective level of service to residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system. Provide a quality of work environment through effective communications, training, leadership, and safety. This will ensure the reliability of the city's street lighting and traffic signal equipment.

## Major Functions

1. Maintain and repair the city-owned streetlight poles.
2. Maintain and repair the traffic signals.
3. Provide emergency electrical maintenance and repair of city-owned buildings.
4. Maintain and repair the electrical wiring and circuitry in city-owned facilities (i.e., well houses, lift stations, crossing guard shelters, park and golf course lighting).
5. Provide J.U.L.I.E. locates for underground electrical wiring for city-owned streetlights, traffic signals, and fiber optics.
6. Serve as a liaison with ComEd concerning streetlight installation requests and streetlight fixture upgrades.
7. Inspect new streetlight poles and traffic signals installed by private contractors and/or developers.
8. Assist with the electrical needs for city-sponsored festivals or special events.

## Budget Summary

	2012	2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	943,403	909,883	909,029
Other Non-Capital	1,039,185	1,397,100	1,384,030
Capital	-	-	-
Total	1,982,588	2,306,983	2,293,059

## Staffing

### Full-Time Positions

	2012	2013	2014
Electrician	5	5	4
Electrical Maintenance Operator	1	1	1
Electrical Supervisor	0	0	1
<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Short-Term Goals (2014)

1. Maintain repair/response time for streetlight and traffic signal outages.
2. Expand the conversion of LED street lighting to additional test areas.
3. Provide additional training opportunities for the Electrical Division staff to further enhance their skills and abilities.

# Electrical Maintenance Division

# 2014 Budget

## Long-Term Goals (2015 and Beyond)

1. Maintain the city's streetlight and traffic signal system (Ongoing).
2. Continue the traffic signal LED upgrade (Ongoing).
3. Continue expanding the conversion of city street lights to LED (Ongoing).

## 2013 Major Accomplishments

- Maintained the city's streetlight and traffic signal system repair response time.
- Provided training for staff to obtain certifications.
- Began the conversion to LED street lighting in test areas of the city.

## 2012 Major Accomplishments

- Responded to streetlight outage issues within 24 hours.
- Installed traffic signals at the intersection of West Galena Boulevard and Gladstone Avenue.
- Replaced 15 older streetlight poles with historical poles in the downtown area.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Time to Repair Reported Streetlights Outage (Hours) *	9	10	10	10
Average Time to Repair Reported Traffic Signal Outage (Hours) *	8	8	8	8
Streetlight Poles Installed/Replaced	18	7	33	12
Streetlights & Traffic Signals Repaired	3,000	3,000	3,500	3,000
JULIE Locates	15,500	15,500	16,047	16,000

## Budget Highlights

The 2014 budget will permit the Electrical Maintenance Division to maintain the service level of the prior year. Pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Electrical Maintenance Division from the Operations Department to the newly created Public Works Department.

\* Linked to the city's strategic plan.

# Engineering Division

# 2014 Budget

## Mission

To effectively design and/or manage the engineering and construction of capital projects in the city to provide quality public improvements and water production.

## Major Functions

1. Supervise the design and construction of road and bridge improvements.
2. Supervise the design and construction of traffic control improvements.
3. Supervise the design and construction of stormwater management and underground improvements.
4. Review proposed public improvements related to new development for conformance with Aurora's standards and ordinances.

## Budget Summary

	2012	2013	
		Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,019,633	3,168,156	2,955,076
Other Non-Capital	(1,409,518)	(1,444,074)	(1,446,598)
Capital	-	-	-
<b>Total</b>	<b>1,610,115</b>	<b>1,724,082</b>	<b>1,508,478</b>

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director/City Engineer	1	1	0
Assistant City Engineer	1	1	1
Capital Improvement Program Mgr	1	1	1
Office Manager	1	1	0
Engineer Coordinator	4	4	4
Traffic Engineer	1	1	1
Professional Engineer	5	5	5
Civil Engineer II	1	1	1
Civil Engineer I	1	1	2
Engineering Technician III	4	4	3
Engineering Technician II	2	2	2
<b>Subtotal - Full-Time Positions</b>	<b><u>21</u></b>	<b><u>21</u></b>	<b><u>20</u></b>

### Seasonal Positions

College Intern	<u>2</u>	<u>2</u>	<u>2</u>
<b>Subtotal - Seasonal Positions</b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>2</u></b>

### **TOTAL**

	<b><u>23</u></b>	<b><u>23</u></b>	<b><u>22</u></b>
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## Short-Term Goals (2014)

1. Reconstruct East New York Street from Welsh Drive to Asbury Drive.
2. Complete phase I of the Indian Trail bridge reconstruction.
3. Complete the design for phase II of the Eola Road reconstruction from 83rd Street to 87th Street.
4. Continue to work on the Illinois Green Infrastructure grant projects.

# Engineering Division

# 2014 Budget

5. Complete the annual arterial and collector resurfacing program.
6. Complete the annual neighborhood street improvement program.
7. Complete the annual sidewalk replacement program.
8. Complete various sanitary sewer improvements.
9. Complete multiple sewer separation projects.
10. Complete watermain replacement projects.

## Long-Term Goals (2014 and Beyond)

1. Complete the reconstruction of the Farnsworth Avenue bridge including stormwater improvements (2016).
2. Complete the reconstruction of the Sheffer Road bridge (2017).
3. Complete the reconstruction of the Ohio Street Bridge (2017).
4. Complete infrastructure improvements in the downtown, near-east, and near-west side neighborhoods to meet the city's long-term control plan requirements (2032).
5. Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas (Ongoing).

## 2013 Major Accomplishments

- Completed the Station Boulevard extension.
- Completed the Eola Road traffic signal modernization and interconnect.
- Completed the McCoy/Commons Drive traffic signal interconnect.
- Installed a traffic signal at Montgomery and Normantown Roads.
- Completed the annual arterial and collector resurfacing program.
- Completed the annual neighborhood street improvement program.
- Completed the annual sidewalk replacement program.

- Completed various sanitary sewer improvements.
- Completed multiple sewer separation projects.
- Completed over 170 traffic studies.

## 2012 Major Accomplishments

- Completed the Church Road reconstruction.
- Completed the Downer Place bridge replacements.
- Completed the Downer/Stolp Green Infrastructure project.
- Installed a vehicle preemption remote monitoring system.
- Completed the Farnsworth Avenue traffic signal interconnect.
- Completed the overflow #25 relief sewer.
- Completed the 2012 storm sewer extension project.
- Completed the Fourth Street watermain project.
- Completed the Selmarten Creek culvert replacement.
- Completed over 150 traffic studies.
- Completed the annual arterial and collector resurfacing program.
- Completed the annual neighborhood street improvement program.
- Completed the annual sidewalk replacement program.
- Completed various sanitary sewer improvements.

# Engineering Division

# 2014 Budget

## Performance Measures

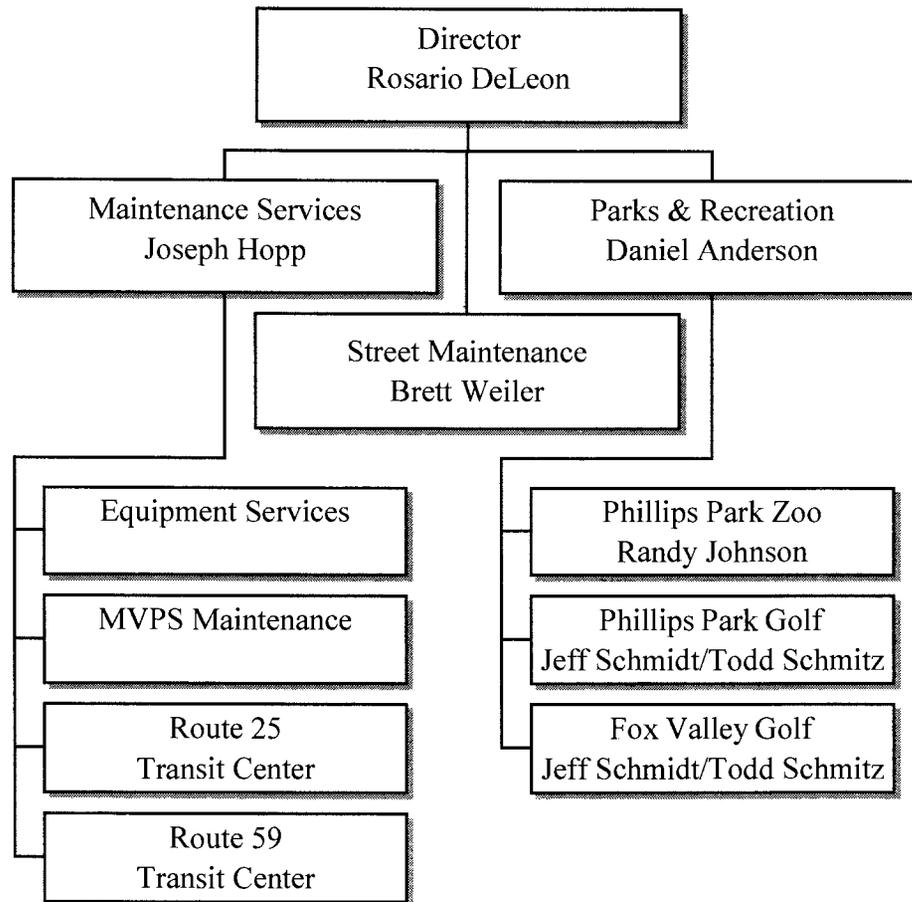
<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Average No. of Days to Review New Development of Non-Residential with Detention *	20	22	10	22
Average No. of Days to Review New Development of Non-Residential without Detention *	12	12	12	12
Resurfacing (lane-miles)	54	54	59	51
Public Infrastructure Utility improvements Completed (millions)	\$1.2	\$1.2	\$3.1	\$8.0
Sidewalk Replacement (s.f.)	93,000	92,000	139,049	130,000

## Budget Highlights

The 2014 budget will permit the Engineering Division to maintain the service level of the prior year. Pursuant to an organizational restructuring, the 2014 budget reflects the newly created Engineering Division in the Public Works Department.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
PUBLIC PROPERTIES DEPARTMENT**





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# Public Properties Administration

2014 Budget

## Mission

To provide consistent and reliable service that exceeds the public's expectation. The various divisions will work together to create an environment focused on collaboration and efficiency. Creativity and innovation by employees are encouraged for improving effectiveness.

## Major Functions

1. Overall management of the following divisions: Maintenance Services, Equipment Services, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, Fox Valley Golf Club, Street Maintenance, and MVPS Maintenance.
2. Conduct short- and long-term planning of departmental programs and services.
3. Facilitate coordination and cooperation among departmental divisions and other city departments to enhance responsiveness and efficiency.
4. Maximize work output and cost effectiveness through the proper mix of services provided in-house and private contractors.
5. Ensure that labor agreements and work rules of the department's divisions are interpreted and enforced in a fair, equitable manner.
6. Promote all services, facilities, and amenities provided by the various divisions.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	475,286	492,585	431,085
Other Non-Capital	22,759	30,900	27,740
Capital	-	-	-
Total	498,045	523,485	458,825

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Chief of Operations	1	1	0
Director of Public Property	0	0	1
Office Manager	1	2	1
Executive Secretary	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>4</b>	<b>3</b>
 <u>Part-Time Positions</u>			
Confidential Secretary	1	0	0
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>0</b>	<b>0</b>
 <b>TOTAL</b>	<b>4</b>	<b>4</b>	<b>3</b>

## Short-Term Goals (2014)

1. Revise and update the snow operations plan.\*

## Long-Term Goals (2015 and Beyond)

1. Continually review in-house procedures to implement best practices and improve public services (Ongoing).
2. Increase the use of technology to improve delivery of services (Ongoing).
3. Continue to evaluate operations to lower operating costs (Ongoing).

## 2013 Major Accomplishments

- Implemented a cost sharing program with homeowners for parkway trees in residential areas.
- Evaluated each division's delivery of services and identified methods for improvement and cost savings.

## 2012 Major Accomplishments

- Developed and implemented a tree removal and replacement plan to address the emerald ash borer epidemic.

## Performance Measures

Refer to the divisions of the Public Properties Department for performance measures: Maintenance Services, Equipment Services, MVPS Maintenance, Route 25 Transit Center, Route 59 Transit Center, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, Fox Valley Golf Club, and Street Maintenance.

## Budget Highlights

The 2014 budget will permit the Public Properties Department to maintain the service level of the prior year.

\* Linked to the city's strategic goals.

# Maintenance Services Division

# 2014 Budget

## Mission

To provide the highest level of service to Aurora's Central Business District (CBD) residents, businesses, and visitors. The service includes the general upkeep of the downtown with an aggressive schedule of landscaping, and debris and snow removal. Our services will lead to a clean and attractive CBD and positive community image.

## Major Functions

1. Maintain 10 miles of sidewalks, malls, and plazas.
2. Foster good communication between all city departments and businesses in the CBD.
3. Maintain the fountains and plazas in the CBD, which include Benton Street Plaza, Millennium Plaza, Swimming Stones, Rotary Park, Mundy Park, Tivoli Plaza, and Memory Garden.
4. Coordinate special event set-up.
5. Paint streetlights, bridge viaducts, and railings in CBD.
6. Plant and maintain flowers in and around the CBD.
7. Maintain the public property and infrastructure of the CBD.
8. Coordinate with other city offices to ensure that maintenance requirements are considered in the plans for CBD infrastructure improvements.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	685,091	732,762	770,461
Other Non-Capital	223,387	258,900	269,440
Capital	-	-	-
<b>Total</b>	<b>908,478</b>	<b>991,662</b>	<b>1,039,901</b>

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Superintendent	1	1	1
Labor Supervisor	1	1	1
Maintenance Worker I	0	2	2
Maintenance Service Worker	4	2	2
Sanitation Service Worker	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>7</b>	<b>7</b>	<b>7</b>

### Part-Time Positions

Facilities Security Worker	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>

### Seasonal Positions

General Worker I	1	1	1
Seasonal Worker II	2	2	1
Seasonal Worker I	2	2	3
<b>Subtotal - Seasonal Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>

<b>TOTAL</b>	<b>13</b>	<b>13</b>	<b>13</b>
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# Maintenance Services Division

# 2014 Budget

## Short-Term Goals (2014)

1. Paint the Millennium Park gazebo.
2. Repair the interlocking bricks in the canoe chute.
3. Continue to increase bicycle parking in the CBD.
4. Improve spider control along the riverwalk and bridges.

## Long-Term Goals (2015 and Beyond)

1. Install covered bike parking in the CBD (2015).

## 2013 Major Accomplishments

- Replanted all of the raised planters along the west side of the Riverwalk.
- Powder coated all of the steel benches.
- Renovated the Millennium Park.
- Hired a local greenhouse to maintain all of the hanging flower baskets in the CBD.
- Increased bicycle parking by 20 spaces.

## 2012 Major Accomplishments

- Repaired 4,100 square feet in sidewalk repairs and/or replacements in the CBD.
- Incorporated measures from the Crime Prevention Through Environmental Design Program in the CBD.
- Renovated Rotary Plaza.

- Painted the Spruce Burlington Northern Sante Fe railroad viaduct.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Sidewalk Improvements (sq. ft.)	4,100	4,500	5,318	4,500
Training and Development Hours	120	100	96	110

## Budget Highlights

The 2014 budget will permit the Maintenance Services Division to maintain the service level of the prior year.

# Parks & Recreation Division

# 2014 Budget

## Mission

To maintain, beautify, and enhance city parks, facilities, amenities, and attractions. We will work together to create an environment of quality, safety, community pride, and a positive experience to our citizens and visitors. Our service will exceed the public's expectation. To our employees, we are committed to provide a stable work environment with equal opportunity for learning and personal growth. Creativity and innovation are encouraged for improving effectiveness and facilities. Employees will be treated internally with the same respect and integrity that we treat our citizens and visitors externally.

## Major Functions

1. Oversee all improvement/renovation projects in an effort to provide quality recreational facilities.
2. Promote all of the facilities, amenities, and services of the division.
3. Keep the city parks clean and attractive.
4. Keep all of the facilities in good repair and well maintained.
5. Maximize the greenhouse space to grow plants.
6. Assist in the maintenance of the zoo and both city golf courses.
7. Assist in the beautification of Aurora.
8. Assist the Street Maintenance Division with snow and tree removal.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,412,006	1,445,246	1,427,655
Other Non-Capital	852,773	980,900	961,920
Capital	-	-	-
Total	2,264,779	2,426,146	2,389,575

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Superintendent	1	1	1
Maintenance Mechanic	1	1	1
Maintenance Worker III	2	1	1
Maintenance Worker II	2	2	2
Maintenance Worker I	1	1	1
Horticulturist	1	1	1
Maintenance Service Worker	3	4	4
<b>Subtotal - Full-Time Positions</b>	<b>11</b>	<b>11</b>	<b>11</b>

<u>Seasonal Positions</u>			
General Worker II	5	5	5
General Worker I	4	4	4
Seasonal Worker I	3	3	3
<b>Subtotal - Seasonal Positions</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>TOTAL</b>	<b>23</b>	<b>23</b>	<b>23</b>

# Parks & Recreation Division

# 2014 Budget

## Short-Term Goals (2014)

1. Replace the park maintenance facility roof.
2. Construct a truck wash station.
3. Complete a master site plan for Phillips Park.
4. Complete and procure OSLAD grant funding.
5. Renovate the remaining two volleyball courts.

## Long-Term Goals (2015 and Beyond)

1. Separate the combined storm and sanitary sewer systems at the zoo (2015).
2. Expand the park maintenance facility and greenhouse (2015).
3. Upgrade the tennis courts, lighting, and fencing at Phillips Park (2015).
4. Replace all permanent and regular seasonal portable toilets in Phillips Park with vaulted/waterless bathrooms (2016).

## 2013 Major Accomplishments

- Provided training for staff playground safety inspector certification.
- Completed shoreline tree work on the Mastadon Island.
- Hired a landscape architect to complete a master site plan for Phillips Park.

## 2012 Major Accomplishments

- Resurfaced Ray Moses Drive.
- Assisted in the restoration of Wilder Park to its original size.
- Introduced a second electric vehicle to support the city's green and clean initiative.
- Completed the renovation of two volleyball courts.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Park Area Maintained (acres)	558	558	558	558
Park Area Maintained to Standard	97%	98%	95%	98%
Annual Tree Plantings	800	400	1,200	1,000
Plants Grown/Planted/Maintained	85,000	85,000	85,000	83,000
Playground Equipment Inspections	23	40	18	36
Baseball/Softball Program Participants	3,200	3,200	3,000	3,000

## Budget Highlights

The 2014 budget will permit the Parks & Recreation Division to maintain the service level of the prior year.

# Phillips Park Zoo Division

# 2014 Budget

## Mission

To provide a safe environment where students and visitors can gain a better understanding of the animal world and its environment through recreation and education; to provide professional care for the animals' houses at the zoo; and, to promote a positive image of the zoo and the surrounding park, enhancing the quality of life.

## Major Functions

1. Provide professional, humane care and maintenance of animals.
2. Provide a safe environment for the animals and staff.
3. Develop the zoo staff.
4. Upgrade the animal habitats.
5. Educate the public on the types of animals housed at the zoo.
6. Promote interest in zoology/animal care as a career for students.
7. Hold various events to promote the zoo.
8. Keep all of the zoo facilities and equipment in good repair.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	554,580	602,877	607,540
Other Non-Capital	146,332	175,950	202,220
Capital	-	-	-
<b>Total</b>	<b>700,912</b>	<b>778,827</b>	<b>809,760</b>

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Zoo Manager	1	1	1
Zoo Keeper II	1	1	1
Zoo Keeper I	3	3	3
<b>Subtotal - Full-Time Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>

### Part-Time Positions

Building Monitor	1	0	0
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>0</b>	<b>0</b>

### Seasonal Positions

College Intern	1	1	1
General Worker II	2	2	2
Seasonal Worker II	3	3	3
Seasonal Worker I	3	3	3
<b>Subtotal - Seasonal Positions</b>	<b>9</b>	<b>9</b>	<b>9</b>

### **TOTAL**

<b>15</b>	<b>14</b>	<b>14</b>
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## Short-Term Goals (2014)

1. Continue to maintain the zoo.
2. Continue to promote the zoo.
3. Repave portions of the zoo path.
4. Repair the zoo stone wall along the zoo path.
5. Continue to work with the Parks Department on the zoo/park master plan.
6. Replace the elk chute.

# Phillips Park Zoo Division

# 2014 Budget

## Long-Term Goals (2015 and Beyond)

1. Obtain accreditation by the Association of Zoos and Aquariums (2015).
2. Repair/rebuild the waterwheel barn area (2015).
3. Plan the 100th anniversary celebration of the zoo (2015).

## 2013 Major Accomplishments

- Provided electricity to the Bird of Prairie Exhibit.
- Continued to promote the zoo as a destination through social media, advertising, and travel guides.
- Added two new owl species to the zoo collection.
- Added speakers to the reptile house.
- Began work with the Parks Department on the zoo/park master plan.

## 2012 Major Accomplishments

- Created a social network site to promote the zoo and park amenities.
- Established a fan base of over 2,000 fans on the social network site to promote the zoo and park amenities.
- Continued to maintain the zoo in good repair.
- Built an enclosure for birds of prey.
- Added three additional security cameras to the zoo system.
- Added five new species of birds to the zoo collection.

## Performance Measures

<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Safety Drills Performed *	12	12	12	12
Number of Tours	78	80	90	100
Tour Visitors	2,644	3,000	3,188	4,000
Visitors to Zoo (General Public)	219,141	200,000	198,907	210,000
Visitors to Visitors Center	18,754	40,000	30,985	25,000
Reptile House Visitors	131,185	140,000	125,756	140,000
Pavilion Rentals	323	240	244	325
Volunteer Hours	1,855	1,500	983	2,500
Zoo-to-School Visits	16	20	19	25
Tram Riders	16,504	18,000	12,961	18,000
Training and Development Hours	120	20	140	120

## Budget Highlights

The 2014 budget will provide for the purchase of a walk-behind snow thrower and scissor lift to enhance maintenance at the facility.

\* Linked to the city's strategic plan.

# Street Maintenance Division

2014 Budget

## Mission

To provide the highest level of service to the residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system.

To fulfill our mission, the Street Maintenance Division will provide a quality work environment for its employees through effective communication, training, and leadership. This will ensure that road maintenance, street sweeping, parkway forestry maintenance, snow removal operations, regulatory signage installation, and roadway traffic markings are provided in the most timely and efficient manner possible.

## Major Functions

1. Clear snow and ice from city streets.
2. Maintain roadway pavement.
3. Trim trees and remove dead trees and stumps from public rights of way.
4. Fabricate, install, and maintain regulatory and informational signage.
5. Sweep city streets.
6. Paint curbs yellow and apply roadway pavement markings.
7. Administer the mosquito abatement program.
8. Mow grass in the right-of-way in undeveloped areas and medians.
9. Maintain roadside gravel where no curbs exist.
10. Clean-up trash and debris in the rights-of-way in undeveloped areas.
11. Assist with the set-up of various city-sponsored festivals and the delivery of barricades to neighborhood block parties.

12. Coordinate the adopt-a-road program.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,143,838	4,290,828	4,468,487
Other Non-Capital	1,798,888	2,498,700	2,348,220
Capital	-	-	-
Total	5,942,726	6,789,528	6,816,707

## Staffing

### Full-Time Positions

	2012	2013	2014
Superintendent	1	1	1
Labor Supervisor	3	3	3
Maintenance Worker III	8	8	8
Maintenance Worker II	6	6	6
Maintenance Worker I	20	20	20
Subtotal - Full-Time Positions	38	38	38

### Seasonal Positions

Seasonal Worker II	4	4	4
Seasonal Worker I	2	2	2
Subtotal - Seasonal Positions	6	6	6
<b>TOTAL</b>	<b>44</b>	<b>44</b>	<b>44</b>

# Street Maintenance Division

# 2014 Budget

## Short-Term Goals (2014)

1. Remove 2,500 ash trees infested with the emerald ash borer.
2. Ground and restore 2,500 tree stumps.
3. Coordinate the planting of trees in the public right-of-way.

## Long-Term Goals (2015 and Beyond)

1. Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement (Ongoing).\*
2. Improve the division's operations by better use of new technologies (Ongoing).
3. Improve the effectiveness of snowplowing operations (Ongoing).

## 2013 Major Accomplishments

- Removed 3,362 trees that were infested with the emerald ash borer.
- Coordinated the planting of 1,000 trees in the public right-of-way.
- Ground and restored 800 tree stumps.

## 2012 Major Accomplishments

- Improved upon the resolution time for graffiti removal by 19 hours.
- Removed 2,000 trees infested with the emerald ash borer.
- Completed landscaping clean-up services for 25% of the alleyways in the city that included debris removal and tree trimming.
- Coordinated the planting of 1,200 trees in the public right-of-ways.

## Performance Measures

Measure	2012	2013	2013	
	Actual	Budget	Estimated	2014
			Actual	Budget
Average Number of Hours to Respond and Complete Tree Trimming Requests	70.0	70.0	70.0	70.0
Right-of-Way Tree Removal	2,000	2,500	3,362	2,500
Right-of-Way Tree Trimming	1,000	1,000	913	1,000
Tree Stump Removal/Restoration	2,000	2,500	800	2,500
Street Sweeping Cycles	14	14	14	14
Mosquito Abatement - Catch Basins	12,000	12,000	12,000	12,000
Right-of-Way Weed Mowing	8	8	8	8
Regulatory Signage Fabricated	3,000	3,000	500	3,000
Painted Markings Pavement/ Curbs (ft)	125,000	125,000	172,800	125,000
Thermoplastic Pavement Markings (bags)	N/A	N/A	30	100
Asphalt Material Used (Tonage)	N/A	N/A	620	800

## Budget Highlights

The 2014 budget will permit the Street Maintenance Division to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
NON-DEPARTMENTAL**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
INSURANCE	<u>192,000</u>	<u>180,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>-</u>
<b>TOTAL OTHER NON-CAPITAL</b>	<u>192,000</u>	<u>180,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>-</u>
<b>TOTAL NON-DEPARTMENTAL</b>	<u>192,000</u>	<u>180,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>-</u>
<b>TOTAL GENERAL FUND</b>	<u>140,201,915</u>	<u>125,773,158</u>	<u>147,926,955</u>	<u>147,967,855</u>	<u>152,471,615</u>	<u>4,544,660</u>



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**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**MOTOR FUEL TAX FUND (FUND 203)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ELECTRICAL PROJECTS</b>						
TRAFFIC SIGNAL INTERCONNECTS	320,217	245,629	838,000	838,000	316,200	(521,800)
TRAFFIC SIGNALS	321	3,555	415,000	415,000	250,000	(165,000)
<b>TOTAL ELECTRICAL PROJECTS</b>	<b>320,538</b>	<b>249,184</b>	<b>1,253,000</b>	<b>1,253,000</b>	<b>566,200</b>	<b>(686,800)</b>
<b>STREET MAINTENANCE</b>						
PROFESSIONAL FEES	20,320	27,139	29,000	29,000	29,000	-
SUPPLIES-REPAIRS & MAINTENANCE	716,092	768,421	1,121,000	1,121,000	1,121,000	-
RESURFACING PROGRAM	2,747,066	1,974,327	2,800,000	2,800,000	3,200,000	400,000
IT-MITCHELL-FARNSWORTH	13,819	-	-	-	-	-
STORM WTR MGT RESURFACING	-	-	900,000	660,000	660,000	(240,000)
RECKINGER RD BRIDGE	83,917	4,437	50,000	50,000	-	(50,000)
DOWNER PL BRIDGES	1,027,367	1,036,619	2,100,000	2,100,000	-	(2,100,000)
INDIAN TRAIL BRIDGE	247,053	189,778	400,000	400,000	1,200,000	800,000
OHIO ST BRIDGE	26,595	415,131	600,000	593,700	400,000	(200,000)
SHEFFER ROAD BRIDGE	94,465	59,358	140,000	140,000	200,000	60,000
ROADS	-	-	-	240,000	-	-
INDIAN TR RANDALL TO HIGHLAND	-	6,298	-	6,300	-	-
NORTH AURORA RD UNDERPASS	-	-	300,000	300,000	300,000	-
EAST NY ST SEGMENT II	73,345	560,111	1,000,000	1,000,000	2,900,000	1,900,000
<b>TOTAL STREET MAINTENANCE</b>	<b>5,050,039</b>	<b>5,041,619</b>	<b>9,440,000</b>	<b>9,440,000</b>	<b>10,010,000</b>	<b>570,000</b>
<b>TOTAL MOTOR FUEL TAX FUND</b>	<b>5,370,577</b>	<b>5,290,803</b>	<b>10,693,000</b>	<b>10,693,000</b>	<b>10,576,200</b>	<b>(116,800)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
SANITATION FUND (FUND 208)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
OTHER SERVICES & CHARGES	1,873,332	1,584,068	1,900,000	1,900,000	1,950,000	50,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u>1,873,332</u>	<u>1,584,068</u>	<u>1,900,000</u>	<u>1,900,000</u>	<u>1,950,000</u>	<u>50,000</u>
<b>TOTAL SANITATION FUND</b>	<u>1,873,332</u>	<u>1,584,068</u>	<u>1,900,000</u>	<u>1,900,000</u>	<u>1,950,000</u>	<u>50,000</u>

**WIRELESS 911 SURCHARGE FUND (FUND 211)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	-	7,034	-	7,500	-	-
COMMUNICATION CHARGES	-	-	25,000	19,000	25,000	-
SUPPLIES-COMPUTER	14,952	-	900,000	692,500	900,000	-
SUPPLIES-GENERAL	-	3,952	-	6,000	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>14,952</u>	<u>10,986</u>	<u>925,000</u>	<u>725,000</u>	<u>925,000</u>	<u>-</u>
<b>CAPITAL</b>						
IMPROVEMENTS	-	189,729	-	200,000	-	-
<b>TOTAL CAPITAL</b>	<u>-</u>	<u>189,729</u>	<u>-</u>	<u>200,000</u>	<u>-</u>	<u>-</u>
<b>TOTAL WIRELESS 911 SURCHARGE FUND</b>	<u>14,952</u>	<u>200,715</u>	<u>925,000</u>	<u>925,000</u>	<u>925,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**HOME PROGRAM FUND (FUND 213)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
<b>HOME PROGRAM</b>						
OPERATING EXPENDITURES	-	25,000	-	-	-	-
DIRECT PROJECT ACTIVITY	522,757	127,243	-	-	-	-
ADMINISTRATION	23,261	-	-	-	-	-
<b>TOTAL HOME PROGRAM</b>	<b>546,018</b>	<b>152,243</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>YEAR 37 (2011)</b>						
OPERATING EXPENDITURES	-	17,038	-	-	-	-
DIRECT PROJECT ACTIVITY	341,456	103,760	-	-	-	-
ADMINISTRATION	23,561	28,686	-	-	-	-
<b>TOTAL YEAR 37 (2011)</b>	<b>365,017</b>	<b>149,484</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>YEAR 38 (2012)</b>						
DIRECT PROJECT ACTIVITY	-	287,732	-	-	-	-
ADMINISTRATION	-	14,302	-	-	-	-
<b>TOTAL YEAR 38 (2012)</b>	<b>-</b>	<b>302,034</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CHDO</b>						
DIRECT PROJECT ACTIVITY	-	-	409,500	409,500	405,000	(4,500)
ADMINISTRATION	-	-	45,500	45,500	45,000	(500)
<b>TOTAL CHDO</b>	<b>-</b>	<b>-</b>	<b>455,000</b>	<b>455,000</b>	<b>450,000</b>	<b>(5,000)</b>
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b>911,035</b>	<b>603,761</b>	<b>455,000</b>	<b>455,000</b>	<b>450,000</b>	<b>(5,000)</b>
<b>TOTAL HOME PROGRAM FUND</b>	<b>911,035</b>	<b>603,761</b>	<b>455,000</b>	<b>455,000</b>	<b>450,000</b>	<b>(5,000)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
NEIGHBORHOOD STABILIZATION FUND (FUND 214)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
<b>OTHER NON-CAPITAL</b>						
ADMINISTRATION	86,133	22,925	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>86,133</u>	<u>22,925</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>CAPITAL</b>						
STABILIZATION PROGRAM	398,640	86,848	-	-	-	-
HOMEBUYER ASSISTANCE	4,485	-	36,500	36,500	73,000	36,500
<b>TOTAL CAPITAL</b>	<u>403,125</u>	<u>86,848</u>	<u>36,500</u>	<u>36,500</u>	<u>73,000</u>	<u>36,500</u>
<b>TOTAL NEIGHBORHOOD STABILIZE FUND</b>	<u>489,258</u>	<u>109,773</u>	<u>36,500</u>	<u>36,500</u>	<u>73,000</u>	<u>36,500</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	4,114,100	2,711,250	3,615,000	3,615,000	1,115,100	(2,499,900)
TIF DISTRICT #3 FUND	300,000	506,250	675,000	675,000	725,000	50,000
TIF DISTRICT #6 FUND	651,600	488,325	751,100	751,100	649,500	(101,600)
WARD #1 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #2 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #3 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #4 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #5 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #6 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #7 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #8 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #9 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #10 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
GOLF FUND	275,000	-	450,000	450,000	450,000	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>5,740,700</u>	<u>4,005,825</u>	<u>5,891,100</u>	<u>5,891,100</u>	<u>3,339,600</u>	<u>(2,551,500)</u>
<b>ALDERMEN'S OFFICE</b>						
SPECIAL PROGRAMS	29,786	42,815	120,000	120,000	116,700	(3,300)
<b>TOTAL ALDERMEN'S OFFICE</b>	<u>29,786</u>	<u>42,815</u>	<u>120,000</u>	<u>120,000</u>	<u>116,700</u>	<u>(3,300)</u>
<b>LAW DEPARTMENT</b>						
PROFESSIONAL FEES	1,495	-	25,000	25,000	25,000	-
<b>TOTAL LAW DEPARTMENT</b>	<u>1,495</u>	<u>-</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>INFORMATION TECHNOLOGY</b>						
SPECIAL PROGRAMS	25,000	-	-	-	-	-
<b>TOTAL INFORMATIONTECHNOLOGY</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>POLICE TECHNICAL SERVICES</b>						
COMPUTER NETWORK EQUIPMENT	-	-	-	-	670,000	670,000
<b>TOTAL POLICE TECHNICAL SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>670,000</b>	<b>670,000</b>
<b>COMMUNITY SERVICES ADMINISTRATION</b>						
SPECIAL PROGRAMS	204,768	230,082	261,000	261,000	266,000	5,000
<b>TOTAL COMMUNITY SERVICES ADMIN</b>	<b>204,768</b>	<b>230,082</b>	<b>261,000</b>	<b>261,000</b>	<b>266,000</b>	<b>5,000</b>
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
PROFESSIONAL FEES	42,305	-	-	-	-	-
RECONVERSION INCENTIVE	-	-	314,800	314,800	414,800	100,000
DENSITY REDUCTION PROGRAM	116,391	-	100,000	100,000	100,000	-
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b>158,696</b>	<b>-</b>	<b>414,800</b>	<b>414,800</b>	<b>514,800</b>	<b>100,000</b>
<b>SPECIAL EVENTS</b>						
SPECIAL PROGRAMS	291,569	553,362	647,000	647,000	659,500	12,500
<b>TOTAL SPECIAL EVENTS</b>	<b>291,569</b>	<b>553,362</b>	<b>647,000</b>	<b>647,000</b>	<b>659,500</b>	<b>12,500</b>
<b>PUBLIC EDUCATION</b>						
SPECIAL PROGRAMS	150,000	362,000	150,000	150,000	300,000	150,000
<b>TOTAL PUBLIC EDUCATION</b>	<b>150,000</b>	<b>362,000</b>	<b>150,000</b>	<b>150,000</b>	<b>300,000</b>	<b>150,000</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>PUBLIC ART</b>						
GRANT-ACCA	510,000	510,000	510,000	510,000	510,000	-
GRANT-MUSEUM	230,000	170,000	200,000	200,000	190,000	(10,000)
<b>TOTAL PUBLIC ART</b>	<b>740,000</b>	<b>680,000</b>	<b>710,000</b>	<b>710,000</b>	<b>700,000</b>	<b>(10,000)</b>
<b>YOUTH &amp; SENIOR SERVICES</b>						
SPECIAL PROGRAMS	469,000	257,000	469,000	469,000	469,000	-
<b>TOTAL YOUTH &amp; SENIOR SERVICES</b>	<b>469,000</b>	<b>257,000</b>	<b>469,000</b>	<b>469,000</b>	<b>469,000</b>	<b>-</b>
<b>CENTRAL SERVICES</b>						
PROFESSIONAL FEES	-	-	10,000	10,000	20,000	10,000
CLEANING SERVICES	-	169,834	-	-	-	-
OTHER SERVICES & CHARGES	-	10,210	-	-	-	-
COST OF LAND	154,033	244,821	2,340,000	2,340,000	3,000,000	660,000
<b>TOTAL CENTRAL SERVICES</b>	<b>154,033</b>	<b>424,865</b>	<b>2,350,000</b>	<b>2,350,000</b>	<b>3,020,000</b>	<b>670,000</b>
<b>PROPERTY STANDARDS</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	3,500	3,500
NON-CAPITAL VEHICLES	-	-	-	-	58,000	58,000
<b>TOTAL PROPERTY STANDARDS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>61,500</b>	<b>61,500</b>
<b>MVPS ENFORCEMENT</b>						
SUPPLIES-REPAIRS & MAINTENANCE	-	131,010	131,000	131,000	-	(131,000)
<b>TOTAL MVPS ENFORCEMENT</b>	<b>-</b>	<b>131,010</b>	<b>131,000</b>	<b>131,000</b>	<b>-</b>	<b>(131,000)</b>
<b>DEVELOPMENT SERVICES ADMINISTRATION</b>						
DENSITY REDUCTION PROGRAM	919	-	-	-	-	-
<b>TOTAL DEVELOP SERVICES ADMIN</b>	<b>919</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>BUILDING &amp; PERMITS</b>						
NON-CAPITAL VEHICLES	-	-	-	-	102,000	102,000
<b>TOTAL BUILDING &amp; PERMITS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>102,000</b>	<b>102,000</b>
<b>ECONOMIC DEVELOPMENT</b>						
PROFESSIONAL FEES	-	-	12,750	12,750	23,850	11,100
OTHER SERVICES & CHARGES	-	207	24,750	24,750	49,250	24,500
GRANT-AACVB	60,000	60,000	60,000	60,000	-	(60,000)
MINORITY BUSINESS DEVELOPMENT	-	50,000	76,000	76,000	76,000	-
SEIZE THE FUTURE	-	-	-	-	437,000	437,000
ROUNDHOUSE BONDS	-	-	-	-	577,500	577,500
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>60,000</b>	<b>110,207</b>	<b>173,500</b>	<b>173,500</b>	<b>1,163,600</b>	<b>990,100</b>
<b>PLANNING &amp; ZONING</b>						
SPECIAL PROGRAMS	7,500	8,250	42,500	42,500	44,250	1,750
SW DOWNTOWN PARKING LOT	-	2,500,000	2,688,000	2,688,000	-	(2,688,000)
MISCELLANEOUS DEBT	187,500	187,500	-	-	-	-
<b>TOTAL PLANNING &amp; ZONING</b>	<b>195,000</b>	<b>2,695,750</b>	<b>2,730,500</b>	<b>2,730,500</b>	<b>44,250</b>	<b>(2,686,250)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>FINANCE ADMINISTRATION</b>						
PROFESSIONAL FEES	118,976	-	25,000	25,000	25,000	-
RENTAL/LEASES	290	-	-	-	-	-
SUPPLIES-GENERAL	5,265	-	-	-	-	-
OTHER SERVICES & CHARGES	14,042	387	-	-	-	-
<b>TOTAL FINANCE ADMINISTRATION</b>	<b>138,573</b>	<b>387</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>
<b>POLICE DEPARTMENT</b>						
DEMOLITION OF OLD POLICE BLDG	515,201	-	-	-	-	-
<b>TOTAL POLICE DEPARTMENT</b>	<b>515,201</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ENGINEERING</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	500	500
NON-CAPITAL VEHICLES	-	-	-	-	18,500	18,500
<b>TOTAL ENGINEERING</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>19,000</b>	<b>19,000</b>
<b>ELECTRICAL MAINTENANCE</b>						
TRAFFIC SIGNALS	-	-	120,000	120,000	120,000	-
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>-</b>
<b>MAINTENANCE SERVICES</b>						
REPAIRS & MAINTENANCE SERVICES	-	34,850	50,000	50,000	500	(49,500)
NON-CAPITAL VEHICLES	-	-	-	-	70,000	70,000
<b>TOTAL MAINTENANCE SERVICES</b>	<b>-</b>	<b>34,850</b>	<b>50,000</b>	<b>50,000</b>	<b>70,500</b>	<b>20,500</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>TRANSIT CENTER-ROUTE 59 STATION</b>						
PARKING LOTS	-	-	-	-	860,000	860,000
<b>TOTAL TRANSIT CTR-RTE 59 STATION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>860,000</b>	<b>860,000</b>
<b>PARKS &amp; RECREATION</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	1,000	1,000
SUPPLIES-REPAIRS & MAINTENANCE	100,000	39,500	100,000	100,000	100,000	-
VEHICLES	-	-	-	-	146,000	146,000
RIVER EDGE-WILDER PARK	-	-	320,000	320,000	-	(320,000)
<b>TOTAL PARKS &amp; RECREATION</b>	<b>100,000</b>	<b>39,500</b>	<b>420,000</b>	<b>420,000</b>	<b>247,000</b>	<b>(173,000)</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	2,000	2,000
NON-CAPITAL VEHICLES	-	-	-	-	35,000	35,000
MACHINERY & EQUIPMENT	-	-	-	-	285,000	285,000
VEHICLES	-	-	-	-	320,000	320,000
EOLA/MONTGOMERY TO 87TH STREET	-	-	-	-	500,000	500,000
<b>TOTAL STREET MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,142,000</b>	<b>1,142,000</b>
<b>TOTAL GAMING TAX FUND</b>	<b>8,974,740</b>	<b>9,567,653</b>	<b>14,687,900</b>	<b>14,687,900</b>	<b>13,935,450</b>	<b>(752,450)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
FEDERAL ASSET FORFEITURE FUND (FUND 216)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	31,583	4,400	8,100	8,100	39,800	31,700
REPAIRS & MAINTENANCE SERVICES	-	63,410	-	65,000	-	-
SPECIAL PROGRAMS	-	-	-	-	3,000	3,000
SUPPLIES-GENERAL	-	-	300,000	306,200	122,200	(177,800)
SUPPLIES-COMPUTER	47,003	34,690	968,300	717,100	102,500	(865,800)
NON-CAPITAL VEHICLES	-	124,147	-	180,000	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b><u>78,586</u></b>	<b><u>226,647</u></b>	<b><u>1,276,400</u></b>	<b><u>1,276,400</u></b>	<b><u>267,500</u></b>	<b><u>(1,008,900)</u></b>
<b>CAPITAL</b>						
MACHINERY & EQUIPMENT	-	-	-	-	930,000	930,000
<b>TOTAL CAPITAL</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>930,000</u></b>	<b><u>930,000</u></b>
<b>TOTAL FEDERAL ASSET FORFEITURE FUND</b>	<b><u><u>78,586</u></u></b>	<b><u><u>226,647</u></u></b>	<b><u><u>1,276,400</u></u></b>	<b><u><u>1,276,400</u></u></b>	<b><u><u>1,197,500</u></u></b>	<b><u><u>(78,900)</u></u></b>

**STATE ASSET FORFEITURE FUND (FUND 217)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
RENTALS/LEASES	19,800	17,850	150,000	150,000	150,000	-
TRAVEL & PROFESSIONAL DEV	690	-	-	-	-	-
SPECIAL PROGRAMS	38,820	52,093	300,000	300,000	300,000	-
SUPPLIES-GENERAL	490	-	150,000	150,000	150,000	-
NON-CAPITAL VEHICLES	-	-	-	-	50,500	50,500
<b>OTHER NON-CAPITAL</b>	<b><u>59,800</u></b>	<b><u>69,943</u></b>	<b><u>600,000</u></b>	<b><u>600,000</u></b>	<b><u>650,500</u></b>	<b><u>50,500</u></b>
<b>TOTAL STATE ASSET FORFEITURE FUND</b>	<b><u><u>59,800</u></u></b>	<b><u><u>69,943</u></u></b>	<b><u><u>600,000</u></u></b>	<b><u><u>600,000</u></u></b>	<b><u><u>650,500</u></u></b>	<b><u><u>50,500</u></u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
FOREIGN FIRE INSURANCE TAX FUND (FUND 219)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>FIRE</b>						
CLOTHING PROVIDED	-	49,491	-	118,000	-	-
REPAIRS & MAINTENANCE SERVICES	17,396	7,576	-	10,900	-	-
SUPPLIES-GENERAL	73,586	65,112	130,000	96,300	130,000	-
SUPPLIES-MACHINERY/EQUIPMENT	529	19,995	-	20,000	-	-
SUPPLIES-COMPUTERS	423	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	6,897	15,181	20,000	22,800	25,000	5,000
<b>TOTAL FIRE</b>	<u>98,831</u>	<u>157,355</u>	<u>150,000</u>	<u>268,000</u>	<u>155,000</u>	<u>5,000</u>
<b>TOTAL FOREIGN FIRE INSURANCE TAX FUND</b>	<u>98,831</u>	<u>157,355</u>	<u>150,000</u>	<u>268,000</u>	<u>155,000</u>	<u>5,000</u>

**BLOCK GRANT INCOME FUND (FUND 220)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
REHABILITATION-HOUSING	-	5,951	-	-	-	-
<b>TOTAL NEIGHBORHOOD REDEV</b>	<u>-</u>	<u>5,951</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL BLOCK GRANT INCOME FUND</b>	<u>-</u>	<u>5,951</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
<b>YEAR 37 (2011)</b>						
PUBLIC FACILITY PROJECTS	221,270	-	-	-	-	-
HOUSING REHABILITATION	29,471	-	-	-	-	-
<b>TOTAL YEAR 37 (2011)</b>	<b>250,741</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>YEAR 38 (2012)</b>						
PUBLIC FACILITY PROJECTS	265,970	245,000	-	-	-	-
INFRASTRUCTURE PROGRAM	353,011	-	-	-	-	-
HOUSING REHABILITATION	257,517	47,485	-	-	-	-
PUBLIC SERVICE	177,000	-	-	-	-	-
ADMINISTRATION	236,142	-	-	-	-	-
<b>TOTAL YEAR 38 (2012)</b>	<b>1,289,640</b>	<b>292,485</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CDBG</b>						
PUBLIC FACILITY PROJECTS	-	-	183,800	183,800	497,150	313,350
INFRASTRUCTURE PROGRAM	-	381,413	400,000	400,000	400,000	-
HOUSING REHABILITATION	-	226,914	183,800	183,800	197,150	13,350
PUBLIC SERVICE	-	113,170	177,200	177,200	183,300	6,100
ADMINISTRATION	-	181,578	236,200	236,200	244,400	8,200
<b>TOTAL CDBG</b>	<b>-</b>	<b>903,075</b>	<b>1,181,000</b>	<b>1,181,000</b>	<b>1,522,000</b>	<b>341,000</b>
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b>1,540,381</b>	<b>1,195,560</b>	<b>1,181,000</b>	<b>1,181,000</b>	<b>1,522,000</b>	<b>341,000</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
BLOCK GRANT FUND (FUND 221)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
<b>NEIGHBORHOOD REDEVELOPMENT GRANTS</b>						
<b>HOMELESS PREVENTION</b>						
HP FINANCIAL ASSISTANCE	1,500	-	-	-	-	-
RR FINANCIAL ASSISTANCE	36,462	-	-	-	-	-
<b>TOTAL HOMELESS PREVENTION</b>	<u>37,962</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENERGY CONSERVATION</b>						
COMMERCIAL BUILDING REHAB	81,452	-	-	-	-	-
HOUSING REHABILITATION	80,116	-	-	-	-	-
MUNICIPAL FACILITY	54,945	-	-	-	-	-
TRAINING	36,676	-	-	-	-	-
TRANSPORTATION INFRASTRUCTURE	36,941	-	-	-	-	-
CONSULTANT SERVICES	1,332	-	-	-	-	-
ADMINISTRATION	37,363	-	-	-	-	-
<b>TOTAL ENERGY CONSERVATION</b>	<u>328,825</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL NEIGHBOR REDEV GRANTS</b>	<u>366,787</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL BLOCK GRANT FUND</b>	<u>1,907,168</u>	<u>1,195,560</u>	<u>1,181,000</u>	<u>1,181,000</u>	<u>1,522,000</u>	<u>341,000</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
SECTION 108 LOAN FUND (FUND 222)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	40	60	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>40</b>	<b>60</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>SEED LOAN #2</b>						
PRINCIPAL	32,000	42,000	42,000	42,000	-	(42,000)
INTEREST	3,721	2,134	2,200	2,200	-	(2,200)
<b>TOTAL SEED LOAN #2</b>	<b>35,721</b>	<b>44,134</b>	<b>44,200</b>	<b>44,200</b>	<b>-</b>	<b>(44,200)</b>
<b>SEED LOAN #5</b>						
PRINCIPAL	8,000	9,000	9,000	9,000	10,000	1,000
INTEREST	5,302	5,273	5,300	5,300	4,900	(400)
<b>TOTAL SEED LOAN #5</b>	<b>13,302</b>	<b>14,273</b>	<b>14,300</b>	<b>14,300</b>	<b>14,900</b>	<b>600</b>
<b>SEED LOAN #6</b>						
PRINCIPAL	4,000	4,000	4,000	4,000	4,000	-
INTEREST	2,366	2,369	2,400	2,400	2,200	(200)
<b>TOTAL SEED LOAN #6</b>	<b>6,366</b>	<b>6,369</b>	<b>6,400</b>	<b>6,400</b>	<b>6,200</b>	<b>(200)</b>
<b>SEED LOAN #7</b>						
INTEREST	577	-	-	-	-	-
<b>TOTAL SEED LOAN #7</b>	<b>577</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
SECTION 108 LOAN FUND (FUND 222)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>SEED LOAN #10</b>						
PRINCIPAL	11,000	12,000	12,000	12,000	11,000	(1,000)
INTEREST	3,124	2,884	2,900	2,900	2,800	(100)
<b>TOTAL SEED LOAN #10</b>	<u>14,124</u>	<u>14,884</u>	<u>14,900</u>	<u>14,900</u>	<u>13,800</u>	<u>(1,100)</u>
<b>SEED LOAN #8</b>						
PRINCIPAL	45,000	47,000	47,000	47,000	47,000	-
INTEREST	12,667	12,360	12,400	12,400	11,800	(600)
<b>TOTAL SEED LOAN #8</b>	<u>57,667</u>	<u>59,360</u>	<u>59,400</u>	<u>59,400</u>	<u>58,800</u>	<u>(600)</u>
<b>SEED LOAN #9</b>						
PRINCIPAL	20,000	20,000	20,000	20,000	20,000	-
INTEREST	5,462	5,356	5,400	5,400	5,100	(300)
<b>TOTAL SEED LOAN #9</b>	<u>25,462</u>	<u>25,356</u>	<u>25,400</u>	<u>25,400</u>	<u>25,100</u>	<u>(300)</u>
<b>TOTAL DEBT SERVICE</b>	<u>153,219</u>	<u>164,376</u>	<u>164,600</u>	<u>164,600</u>	<u>118,800</u>	<u>(45,800)</u>
<b>TOTAL SECTION 108 LOAN FUND</b>	<u>153,259</u>	<u>164,436</u>	<u>164,600</u>	<u>164,600</u>	<u>118,800</u>	<u>(45,800)</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
TIF DISTRICT #1 FUND (FUND 231)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
TIF DISTRICT #6 FUND	100,000	75,000	-	-	100,000	100,000
SSA ONE FUND	125,000	-	125,000	125,000	190,000	65,000
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>225,000</b>	<b>75,000</b>	<b>125,000</b>	<b>125,000</b>	<b>290,000</b>	<b>165,000</b>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	1,783	42,227	75,000	74,100	75,000	-
REPAIRS & MAINTENANCE SERVICES	102,732	41,135	425,000	453,300	205,000	(220,000)
OTHER SERVICES & CHARGES	401,102	4,850	380,000	380,000	365,000	(15,000)
SPECIAL PROGRAMS	12,871	9,608	350,000	275,000	-	(350,000)
GRANTS-ECONOMIC AGREEMENTS	246,892	485,745	350,000	646,600	1,291,000	941,000
SUPPLIES-REPAIRS & MAINTENANCE	10,491	102,188	48,000	110,000	-	(48,000)
<b>TOTAL OTHER NON-CAPITAL</b>	<b>775,871</b>	<b>685,753</b>	<b>1,628,000</b>	<b>1,939,000</b>	<b>1,936,000</b>	<b>308,000</b>
<b>CAPITAL</b>						
TRAFFIC SIGNALS	309,219	85,787	-	161,000	-	-
IMPROVEMENTS	1,329,320	289,185	1,937,900	1,355,900	1,221,900	(716,000)
COST OF LAND	-	277,877	-	-	-	-
PINNEY STREET PLAZA	-	-	-	-	297,700	297,700
LAKE STREET CONVERSION	-	-	-	110,000	165,000	165,000
<b>TOTAL CAPITAL</b>	<b>1,638,539</b>	<b>652,849</b>	<b>1,937,900</b>	<b>1,626,900</b>	<b>1,684,600</b>	<b>(253,300)</b>
<b>TOTAL TIF DISTRICT #1 FUND</b>	<b>2,639,410</b>	<b>1,413,602</b>	<b>3,690,900</b>	<b>3,690,900</b>	<b>3,910,600</b>	<b>219,700</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
TIF DISTRICT #2 FUND (FUND 232)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
TIF DISTRICT #7 FUND	11,600,000	-	-	-	-	-
TIF DISTRICT #8 FUND	4,000,000	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>15,600,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>OTHER NON-CAPITAL</b>						
GRANTS-ECONOMIC AGREEMENTS	2,021,030	52,500	180,800	-	-	(180,800)
PROFESSIONAL FEES	140,210	57,013	22,000	22,000	-	(22,000)
OTHER SERVICES & CHARGES	1,000,000	1,004,590	1,000,000	2,989,400	-	(1,000,000)
INSURANCE	-	500,000	-	-	-	-
BANK SERVICE FEES	2,140	1,079	-	2,200	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>3,163,380</b>	<b>1,615,182</b>	<b>1,202,800</b>	<b>3,013,600</b>	<b>-</b>	<b>(1,202,800)</b>
<b>CAPITAL</b>						
CITY-OWNED OPTICAL FIBER	-	1,631,019	2,000,000	2,380,000	-	(2,000,000)
COST OF LAND	280,000	(7,847)	-	-	-	-
E FARNSWORTH SITE IMPROVEMENT	292,519	-	-	-	-	-
CENTRAL DUPAGE HOSPITAL	736,992	-	-	-	-	-
998 CORPORATE BLVD	650,000	-	-	-	-	-
1585 BEVERLY COURT	30,766	-	-	-	-	-
STORMWATER DRAINAGE	-	-	750,000	-	-	(750,000)
TRAFFIC SIGNALS	350,835	154,771	-	215,200	-	-
CHURCH-BUTTERFIELD-CORPORATE	3,466,460	91,734	1,991,000	335,000	-	(1,991,000)
<b>TOTAL CAPITAL</b>	<b>5,807,572</b>	<b>1,869,677</b>	<b>4,741,000</b>	<b>2,930,200</b>	<b>-</b>	<b>(4,741,000)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
TIF DISTRICT #2 FUND (FUND 232)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>DEBT SERVICE</b>						
<b>SERIES 2004B</b>						
PRINCIPAL	965,000	-	1,775,000	1,775,000	-	(1,775,000)
INTEREST	160,290	51,919	103,900	103,900	-	(103,900)
<b>TOTAL SERIES 2004B BONDS</b>	<u>1,125,290</u>	<u>51,919</u>	<u>1,878,900</u>	<u>1,878,900</u>	-	<u>(1,878,900)</u>
<b>TOTAL DEBT SERVICE</b>	<u>1,125,290</u>	<u>51,919</u>	<u>1,878,900</u>	<u>1,878,900</u>	-	<u>(1,878,900)</u>
<b>TOTAL TIF DISTRICT #2 FUND</b>	<u>25,696,242</u>	<u>3,536,778</u>	<u>7,822,700</u>	<u>7,822,700</u>	-	<u>(7,822,700)</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
TIF DISTRICT #3 FUND (FUND 233)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	26,191	10,739	15,000	15,000	15,000	-
OTHER SERVICES & CHARGES	12,273	1,165	32,500	32,500	38,500	6,000
GRANTS-ECONOMIC AGREEMENTS	348,019	-	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>386,483</u>	<u>11,904</u>	<u>47,500</u>	<u>47,500</u>	<u>53,500</u>	<u>6,000</u>
<b>DEBT SERVICE</b>						
<b>SERIES 2008B</b>						
PRINCIPAL	380,000	-	405,000	405,000	430,000	25,000
INTEREST	427,375	201,338	402,700	402,700	376,400	(26,300)
<b>TOTAL SERIES 2008B BONDS</b>	<u>807,375</u>	<u>201,338</u>	<u>807,700</u>	<u>807,700</u>	<u>806,400</u>	<u>(1,300)</u>
<b>SERIES 2009</b>						
PRINCIPAL	195,000	-	180,000	180,000	200,000	20,000
INTEREST	238,000	112,175	229,600	229,600	211,800	(17,800)
<b>TOTAL SERIES 2009 NOTES</b>	<u>433,000</u>	<u>112,175</u>	<u>409,600</u>	<u>409,600</u>	<u>411,800</u>	<u>2,200</u>
<b>TOTAL DEBT SERVICE</b>	<u>1,240,375</u>	<u>313,513</u>	<u>1,217,300</u>	<u>1,217,300</u>	<u>1,218,200</u>	<u>900</u>
<b>TOTAL TIF DISTRICT #3 FUND</b>	<u>1,626,858</u>	<u>325,417</u>	<u>1,264,800</u>	<u>1,264,800</u>	<u>1,271,700</u>	<u>6,900</u>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**TIF DISTRICT #4 FUND (FUND 234)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	1,645	1,660	2,000	2,000	2,000	-
GRANTS-ECONOMIC AGREEMENTS	50,004	-	58,000	58,000	46,000	(12,000)
<b>TOTAL OTHER NON-CAPITAL</b>	<u>51,649</u>	<u>1,660</u>	<u>60,000</u>	<u>60,000</u>	<u>48,000</u>	<u>(12,000)</u>
<b>TOTAL TIF DISTRICT #4 FUND</b>	<u>51,649</u>	<u>1,660</u>	<u>60,000</u>	<u>60,000</u>	<u>48,000</u>	<u>(12,000)</u>

**TIF DISTRICT #5 FUND (FUND 235)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	1,645	19,113	38,250	38,250	29,500	(8,750)
OTHER SERVICES & CHARGES	39,966	-	49,200	49,200	88,160	38,960
GRANTS-ECONOMIC AGREEMENTS	11,250	11,250	11,300	71,300	25,000	13,700
<b>TOTAL OTHER NON-CAPITAL</b>	<u>52,861</u>	<u>30,363</u>	<u>98,750</u>	<u>158,750</u>	<u>142,660</u>	<u>43,910</u>
<b>CAPITAL</b>						
RIVEREDGE-BRIDGE	-	11,886	825,000	825,000	965,800	140,800
RIVEREDGE-WILDER PARK	-	-	475,600	475,600	670,600	195,000
COST OF LAND	-	158,273	-	160,000	-	-
OTHER IMPROVEMENTS	-	-	250,000	30,000	67,500	(182,500)
<b>TOTAL CAPITAL</b>	<u>-</u>	<u>170,159</u>	<u>1,550,600</u>	<u>1,490,600</u>	<u>1,703,900</u>	<u>153,300</u>
<b>TOTAL TIF DISTRICT #5 FUND</b>	<u>52,861</u>	<u>200,522</u>	<u>1,649,350</u>	<u>1,649,350</u>	<u>1,846,560</u>	<u>197,210</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
TIF DISTRICT #6 FUND (FUND 236)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	87,407	49,538	86,250	86,250	52,700	(33,550)
OTHER SERVICES & CHARGES	50,814	350	61,000	61,000	82,000	21,000
GRANTS-ECONOMIC AGREEMENTS	100,000	100,000	100,000	100,000	125,000	25,000
<b>TOTAL OTHER NON-CAPITAL</b>	<b><u>238,221</u></b>	<b><u>149,888</u></b>	<b><u>247,250</u></b>	<b><u>247,250</u></b>	<b><u>259,700</u></b>	<b><u>12,450</u></b>
<b>CAPITAL</b>						
RIVEREDGE-BRIDGE	-	11,886	795,000	795,000	935,800	140,800
OTHER IMPROVEMENTS	-	-	-	-	337,500	337,500
<b>TOTAL CAPITAL</b>	<b><u>-</u></b>	<b><u>11,886</u></b>	<b><u>795,000</u></b>	<b><u>795,000</u></b>	<b><u>1,273,300</u></b>	<b><u>478,300</u></b>
<b>DEBT SERVICE</b>						
<b>SERIES 2008A BONDS</b>						
PRINCIPAL	230,000	-	245,000	245,000	260,000	15,000
INTEREST	421,538	203,006	406,100	406,100	389,500	(16,600)
<b>TOTAL SERIES 2008A BONDS</b>	<b><u>651,538</u></b>	<b><u>203,006</u></b>	<b><u>651,100</u></b>	<b><u>651,100</u></b>	<b><u>649,500</u></b>	<b><u>(1,600)</u></b>
<b>TOTAL DEBT SERVICE</b>	<b><u>651,538</u></b>	<b><u>203,006</u></b>	<b><u>651,100</u></b>	<b><u>651,100</u></b>	<b><u>649,500</u></b>	<b><u>(1,600)</u></b>
<b>TOTAL TIF DISTRICT #6 FUND</b>	<b><u><u>889,759</u></u></b>	<b><u><u>364,780</u></u></b>	<b><u><u>1,693,350</u></u></b>	<b><u><u>1,693,350</u></u></b>	<b><u><u>2,182,500</u></u></b>	<b><u><u>489,150</u></u></b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
TIF#DISTRICT # 7 FUND (FUND 237)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	6,030	6,381	31,250	31,250	12,500	(18,750)
OTHER SERVICES & CHARGES	-	-	16,250	16,250	32,450	16,200
GRANTS-ECONOMIC AGREEMENTS	-	-	-	-	2,258,800	2,258,800
<b>TOTAL OTHER NON-CAPITAL</b>	<b>6,030</b>	<b>6,381</b>	<b>47,500</b>	<b>47,500</b>	<b>2,303,750</b>	<b>2,256,250</b>
<b>CAPITAL</b>						
COST OF LAND	-	2,428,455	-	-	5,750,000	5,750,000
CORPORATE BLVD REALIGNMENT	-	-	-	-	400,000	400,000
CORPORATE BLVD TO MITCHELL IMPROVEMENTS	-	-	720,000	720,000	2,075,000	1,355,000
	-	-	100,000	100,000	-	(100,000)
<b>TOTAL CAPITAL</b>	<b>-</b>	<b>2,428,455</b>	<b>820,000</b>	<b>820,000</b>	<b>8,225,000</b>	<b>7,405,000</b>
<b>TOTAL TIF DISTRICT #7 FUND</b>	<b>6,030</b>	<b>2,434,836</b>	<b>867,500</b>	<b>867,500</b>	<b>10,528,750</b>	<b>9,661,250</b>

**TIF DISCTRICT # 8 FUND (FUND 238)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	9,350	6,707	29,250	29,250	12,500	(16,750)
OTHER SERVICES & CHARGES	-	-	16,250	16,250	32,450	16,200
GRANTS-ECONOMIC AGREEMENTS	-	-	-	-	25,000	25,000
<b>TOTAL OTHER NON-CAPITAL</b>	<b>9,350</b>	<b>6,707</b>	<b>45,500</b>	<b>45,500</b>	<b>69,950</b>	<b>24,450</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
TIF DISCTRICT # 8 FUND (FUND 238)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>CAPITAL</b>						
COST OF LAND	-	-	-	-	2,000,000	2,000,000
IMPROVEMENTS	-	-	100,000	100,000	575,000	475,000
BILTER-SEALMASTER TO PRAIRE PATH	-	-	-	-	200,000	200,000
DRAINAGE	-	-	-	-	1,000,000	1,000,000
<b>TOTAL CAPITAL</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>3,775,000</u>	<u>3,675,000</u>
<b>TOTAL TIF DISTRICT #8 FUND</b>	<u>9,350</u>	<u>6,707</u>	<u>145,500</u>	<u>145,500</u>	<u>3,844,950</u>	<u>3,699,450</u>

**SSA #14 SULLIVAN FUND (FUND 251)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
CLEANING SERVICES	6,800	6,300	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	25,455	9,060	10,000	10,000	10,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	10,000	10,000	10,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>32,255</u>	<u>15,360</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>
<b>TOTAL SSA #14 SULLIVAN FUND</b>	<u>32,255</u>	<u>15,360</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**SHAPE FUND (FUND 255)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	3,620,500	2,699,400	3,599,200	3,599,200	3,142,400	(456,800)
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>3,620,500</u>	<u>2,699,400</u>	<u>3,599,200</u>	<u>3,599,200</u>	<u>3,142,400</u>	<u>(456,800)</u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	14,895	19,699	150,200	157,600	256,500	106,300
REPAIRS & MAINTENANCE SERVICES	403,756	236,179	154,500	154,500	394,000	239,500
TRAVEL & PROFESSIONAL DEV	-	-	10,000	10,000	10,000	-
SPECIAL PROGRAMS	190,000	190,000	190,000	190,000	195,000	5,000
SUPPLIES-GENERAL	6,463	25,655	96,200	96,900	-	(96,200)
SUPPLIES-MACHINERY/EQUIPMENT	-	497,314	583,400	514,000	81,000	(502,400)
SUPPLIES-COMPUTER	282,952	161,993	379,600	460,800	349,600	(30,000)
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	131,500	131,500
OTHER SERVICES & CHARGES	18,000	-	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>916,066</u>	<u>1,130,840</u>	<u>1,563,900</u>	<u>1,583,800</u>	<u>1,417,600</u>	<u>(146,300)</u>
<b>CAPITAL</b>						
MACHINERY & EQUIPMENT	1,027,346	-	258,000	375,700	357,700	99,700
IMPROVEMENTS	1,178	316,261	378,000	378,000	57,600	(320,400)
VEHICLES	539,560	2,604,775	3,031,200	3,030,500	1,802,000	(1,229,200)
<b>TOTAL CAPITAL</b>	<u>1,568,084</u>	<u>2,921,036</u>	<u>3,667,200</u>	<u>3,784,200</u>	<u>2,217,300</u>	<u>(1,449,900)</u>
<b>TOTAL SHAPE FUND</b>	<u>6,104,650</u>	<u>6,751,276</u>	<u>8,830,300</u>	<u>8,967,200</u>	<u>6,777,300</u>	<u>(2,053,000)</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
SSA #24 EAGLE POINT FUND (FUND 262)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	31,739	27,291	36,000	36,000	38,000	2,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u>31,739</u>	<u>27,291</u>	<u>36,000</u>	<u>36,000</u>	<u>38,000</u>	<u>2,000</u>
<b>TOTAL SSA #24 EAGLE POINT FUND</b>	<u>31,739</u>	<u>27,291</u>	<u>36,000</u>	<u>36,000</u>	<u>38,000</u>	<u>2,000</u>

**SSA #27 CONCORD FUND (FUND 263)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	17,781	-	16,000	16,000	16,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>17,781</u>	<u>-</u>	<u>16,000</u>	<u>16,000</u>	<u>16,000</u>	<u>-</u>
<b>TOTAL SSA #27 CONCORD FUND</b>	<u>17,781</u>	<u>-</u>	<u>16,000</u>	<u>16,000</u>	<u>16,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
SSA ONE FUND (FUND 266)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
GRANT-AURORA DOWNTOWN	<u>220,000</u>	<u>245,000</u>	<u>220,000</u>	<u>220,000</u>	<u>270,000</u>	<u>50,000</u>
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>220,000</b></u>	<u><b>245,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>270,000</b></u>	<u><b>50,000</b></u>
<b>TOTAL SSA ONE FUND</b>	<u><b>220,000</b></u>	<u><b>245,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>270,000</b></u>	<u><b>50,000</b></u>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**SSA #34 OSWEGO FUND (FUND 275)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	1,050	650	2,000	2,000	2,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>1,050</b>	<b>650</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>OTHER CHARGES</b>						
LEGAL	8,600	-	-	-	-	-
RATING	2,000	-	-	-	-	-
FINANCIAL CONSULTANT	10,238	-	-	-	-	-
CHARGE-ESCROW SETUP	950	-	-	-	-	-
CHARGE-ESCROW VERIFICATION	1,500	-	-	-	-	-
PRINTING	800	-	-	-	-	-
PUBLICATION	2,500	-	-	-	-	-
UNDERWRITER'S DISCOUNT	35,257	-	-	-	-	-
REFUNDED BOND ESCROW	3,208,556	-	-	-	-	-
<b>TOTAL OTHER CHARGES</b>	<b>3,270,401</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>SERIES 2002 BONDS</b>						
PRINCIPAL	350,000	-	-	-	-	-
INTEREST	93,125	-	-	-	-	-
<b>TOTAL SERIES 2002 BONDS</b>	<b>443,125</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SERIES 2005 BONDS</b>						
PRINCIPAL	580,000	-	-	-	-	-
INTEREST	132,000	-	-	-	-	-
<b>TOTAL SERIES 2005 BONDS</b>	<b>712,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SERIES 2006 BONDS</b>						
PRINCIPAL	-	-	520,000	520,000	560,000	40,000
INTEREST	-	54,400	108,800	108,800	88,000	(20,800)
<b>TOTAL SERIES 2006 BONDS</b>	<b>-</b>	<b>54,400</b>	<b>628,800</b>	<b>628,800</b>	<b>648,000</b>	<b>19,200</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
SSA #34 OSWEGO FUND (FUND 275)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
<b>SERIES 2012D BONDS</b>						
PRINCIPAL	-	-	460,000	460,000	470,000	10,000
INTEREST	-	62,430	104,300	104,300	74,400	(29,900)
<b>TOTAL SERIES 2012D BONDS</b>	<u>-</u>	<u>62,430</u>	<u>564,300</u>	<u>564,300</u>	<u>544,400</u>	<u>(19,900)</u>
<b>TOTAL DEBT SERVICE</b>	<u>1,155,125</u>	<u>116,830</u>	<u>1,193,100</u>	<u>1,193,100</u>	<u>1,192,400</u>	<u>(700)</u>
<b>TOTAL SSA #34 OSWEGO FUND</b>	<u>4,426,576</u>	<u>117,480</u>	<u>1,195,100</u>	<u>1,195,100</u>	<u>1,194,400</u>	<u>(700)</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
SSA #44 FUND (FUND 276)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	-	25,339	33,600	33,600	33,600	-
<b>TOTAL OTHER NON-CAPITAL</b>	-	<b>25,339</b>	<b>33,600</b>	<b>33,600</b>	<b>33,600</b>	-
<b>TOTAL SSA #44 FUND</b>	-	<b>25,339</b>	<b>33,600</b>	<b>33,600</b>	<b>33,600</b>	-

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**STORMWATER MANAGEMENT FEE FUND (FUND 280)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	1,714,900	1,186,875	1,582,500	1,582,500	1,578,700	(3,800)
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>1,714,900</b>	<b>1,186,875</b>	<b>1,582,500</b>	<b>1,582,500</b>	<b>1,578,700</b>	<b>(3,800)</b>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	4,429	1,922	110,000	110,000	110,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	40,000	10,000	40,000	-
OTHER SERVICES & CHARGES	21,000	48,433	23,000	53,000	23,000	-
SPECIAL PROGRAMS	1,805	7,517	26,300	26,300	27,000	700
<b>TOTAL OTHER NON-CAPITAL</b>	<b>27,234</b>	<b>57,872</b>	<b>199,300</b>	<b>199,300</b>	<b>200,000</b>	<b>700</b>
<b>CAPITAL</b>						
STORMWATER DRAINAGE	-	-	-	-	175,000	175,000
BGI COMMITTEE PROJECTS	25,977	23,839	200,000	200,000	243,800	43,800
STORM COMPLIANCE	2,944	6,241	36,400	36,400	49,400	13,000
STORM SEWER EXTENSIONS	400,000	296,901	700,000	700,000	803,000	103,000
BIOINFILTRATION BASINS	93,342	7,769	48,600	48,600	35,000	(13,600)
VARIOUS PROJECTS	45,609	25,318	300,000	300,000	215,000	(85,000)
<b>TOTAL CAPITAL</b>	<b>567,872</b>	<b>360,068</b>	<b>1,285,000</b>	<b>1,285,000</b>	<b>1,521,200</b>	<b>236,200</b>
<b>DEBT SERVICE</b>						
PRINCIPAL	141,707	72,204	145,400	145,400	145,400	-
INTEREST	37,180	17,240	33,500	33,500	33,500	-
<b>TOTAL IEPA LOAN #1/HEATHERCREST</b>	<b>178,887</b>	<b>89,444</b>	<b>178,900</b>	<b>178,900</b>	<b>178,900</b>	<b>-</b>
<b>TOTAL STORMWATER MGMT FEE FUND</b>	<b>2,488,893</b>	<b>1,694,259</b>	<b>3,245,700</b>	<b>3,245,700</b>	<b>3,478,800</b>	<b>233,100</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
<b>CAPITAL</b>						
STORMWATER DRAINAGE	83,242	87,837	1,715,800	1,715,800	2,770,000	1,054,200
IMPROVEMENTS	-	60,160	1,400,000	1,400,000	2,475,000	1,075,000
<b>TOTAL CAPITAL</b>	<u>83,242</u>	<u>147,997</u>	<u>3,115,800</u>	<u>3,115,800</u>	<u>5,245,000</u>	<u>2,129,200</u>
<b>TOTAL LONG-TERM CONTROL PLAN FEE FUND</b>	<u>83,242</u>	<u>147,997</u>	<u>3,115,800</u>	<u>3,115,800</u>	<u>5,245,000</u>	<u>2,129,200</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
CAPITAL PROJECTS SUMMARY**

**Overview**

Capital projects total \$86.0 million in the 2014 budget. The city has budgeted expenditures for capital projects in the following funds:

- General (Fund 101)
- Motor Fuel Tax (Fund 203)
- Gaming Tax (Fund 215)
- Federal Asset Forfeiture (Fund 216)
- Block Grant (Fund 221)
- TIF #1 Downtown (Fund 231)
- TIF #5 West River Area (Fund 235)
- TIF #6 East River Area (Fund 236)
- TIF #7 West Farnsworth Area (Fund 237)
- TIF #8 East Farnsworth Area (Fund 238)
- Safety, Health, and Public Enhancement (SHAPE) (Fund 255)
- Stormwater Management Fee (Fund 280)
- Long Term Control Plan (LTCP) Fee (Fund 281)
- Ward #8 Projects (Fund 318)
- Capital Improvements A (Fund 340)
- 2008B TIF Bond Project (Fund 342)
- 2008A TIF Bond Project (Fund 344)
- 2009 G.O. Bond Project (Fund 348)
- 2012 G.O. Bond Project (Fund 349)
- Airport (Fund 504)
- Water & Sewer (Fund 510)
- Motor Vehicle Parking System (Fund 520)
- Transit Centers (Fund 530)

Below is a discussion of the major capital projects budgeted in 2014. Numerical budget information pertaining to capital projects of the Motor Fuel Tax, Gaming Tax, Federal Asset Forfeiture, Block Grant, TIF #1 Downtown, TIF #5 West River Area, TIF #6 East River Area, TIF #7 West Farnsworth Area, TIF #8 East Farnsworth Area, SHAPE, Stormwater Management Fee, and LTCP Fee Funds can be found in the section of the budget dedicated to special revenue funds. Information on projects to be undertaken through the Airport, the Water & Sewer, Motor Vehicle Parking System, and the Transit Centers Funds is located in the Proprietary Funds Section. Information on projects to be undertaken through the Library Fund is located in the Public Library Funds Section. Numerical budget information concerning capital projects of all other funds is presented in the Capital Projects Funds Section of the 2014 budget.

**Motor Fuel Tax Fund (203)**

**Arterial and Collector Resurfacing.** The city's arterial and collector road resurfacing program is budgeted at \$3.2 million in 2014. Through this program, approximately 18 lane-miles of arterial and collector roads will be resurfaced.

**Gaming Tax Fund (215)**

**Route 59 Transit Center Entrance.** This project will connect the Route 59 lot to Station Boulevard. The 2014 budget for the project is \$1.2 million of which \$860,000 will be from the Gaming Tax Fund

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
CAPITAL PROJECTS SUMMARY**

and the remainder will be from the Transit Center Fund and grant funding.

**TIF #1 Downtown Fund (231)**

**GAR Building Interior Restoration.** The city plans to restore the interior of the Grand Army of the Republic (GAR) Memorial Hall building. The 2014 budget provides \$857,000 to restore the historic mural, develop appropriate museum-quality casework and lighting, and make various building repairs, including plumbing.

**TIF #5 West River Area Fund (235)**

**Fox River Pedestrian Bridge-RiverEdge Park.** During 2014 and 2015, the city will construct a new bicycle/pedestrian bridge across the Fox River to complement RiverEdge Park. The 2014 budget for this project is \$1.9 million which is split between TIF #5 West River Area Fund and TIF #6 East River Area Fund. The city will receive \$380,000 in grant funding for this project. The total cost of the project is an estimated \$6.2 million.

**TIF #7 West Farnsworth Area Fund (237)**

**Extension of Corporate Blvd West to Mitchell Rd.** The 2014 budget for this project is \$2.1 million. Construction of the extension will provide for additional commercial and industrial development.

**Farnsworth Avenue Land Acquisition.** The 2014 budget provides for \$3.75 million for the acquisition of land in support of the redevelopment activities within the TIF District #7.

**TIF #8 East Farnsworth Area Fund (238)**

**TIF #8 Stormwater Improvements.** The 2014 budget provides for \$1 million to mitigate a flood plain and relocate stormwater management areas. This project will maximize the development potential along Interstate Route 88.

**TIF #8 Land Acquisition.** The 2014 budget provides for \$2 million for the acquisition of land in support of the redevelopment activities within the TIF District #8.

**Stormwater Management Fee Fund (280)**

**Storm Sewer Extensions.** In 2014, \$400,000 has been allocated to the reduction or elimination of combined sewer overflows. This project is ongoing and will help to reduce or eliminate sewer back-ups into homes as part of the city's long-term control plan.

**LTCP Fee Fund (281)**

**Long-Term Control Plan Improvements.** In 2014, the city has budgeted for separation of combined sewers and the construction of green infrastructure in various areas of the city. The 2014 budget includes \$2.48 million in LTCP Fee Fund and \$1.4 million in the

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
CAPITAL PROJECTS SUMMARY**

Water & Sewer Fund. The reduction of combined sewers will reduce or eliminate sewer back-ups into homes.

**Illinois Green Infrastructure.** The city will construct bioinfiltration basins at various intersections throughout the city's combined sewer system. The 2014 budget for the project is \$2.8 million.

**Capital Improvements Fund A (340)**

**Right-of-Way Improvement Program.** The city replaces hazardous or missing sections of sidewalk through its on-going right-of-way improvement program. The 2014 budget includes \$720,000 for these improvements, which includes a program to reimburse residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters.

**Eola Road – Montgomery Road to 87th Street.** The city will reconstruct and widen approximately one mile of this roadway from two to four lanes. The 2014 budget for this project is \$1.4 million of which \$240,000 will be from a grant and \$260,000 of will be funded by the Gaming Tax Fund. The Capital Improvements Fund A will provide the remaining \$911,600. Ultimately, this project will cost a total of \$9.6 million and is expected to be completed in 2016.

**Station Boulevard – Liberty Street to Meridian Lake Drive.** The city will construct a four-lane road linking Liberty Street and Meridian Lake Drive. The 2014 budget for this project is \$ 1.7 million.

**2009 G.O. Bond Project Fund (348)**

**Neighborhood Street Improvements.** In 2014, a total of \$6.1 million is budgeted for the ongoing neighborhood street improvements program. This is primarily funded through the 2009A G. O. Bond Project Fund and Capital Improvements Fund A. The Block Grant Fund will also contribute to the project.

**2012A G.O. Bond Project (349)**

**New Main Library Facility.** The current main library at One East Benton Street is overcrowded and obsolete. In 2012, the city issued \$19.2 million in general obligation bonds and acquired a \$10.8 million state grant to provide resources for the construction of the new main library facility at the intersection of Benton Street and River Street. The new facility will be under construction through 2015. The 2014 budget includes \$15.8 million for the project.

**Water & Sewer Fund (510)**

**Sanitary Sewer Evaluation and Rehabilitation.** The 2014 budget provides \$3.6 million for an ongoing program to evaluate and repair problematic sections of the city's sewer system. This program will help the city comply with applicable state and federal regulations pertaining to sanitary sewers.

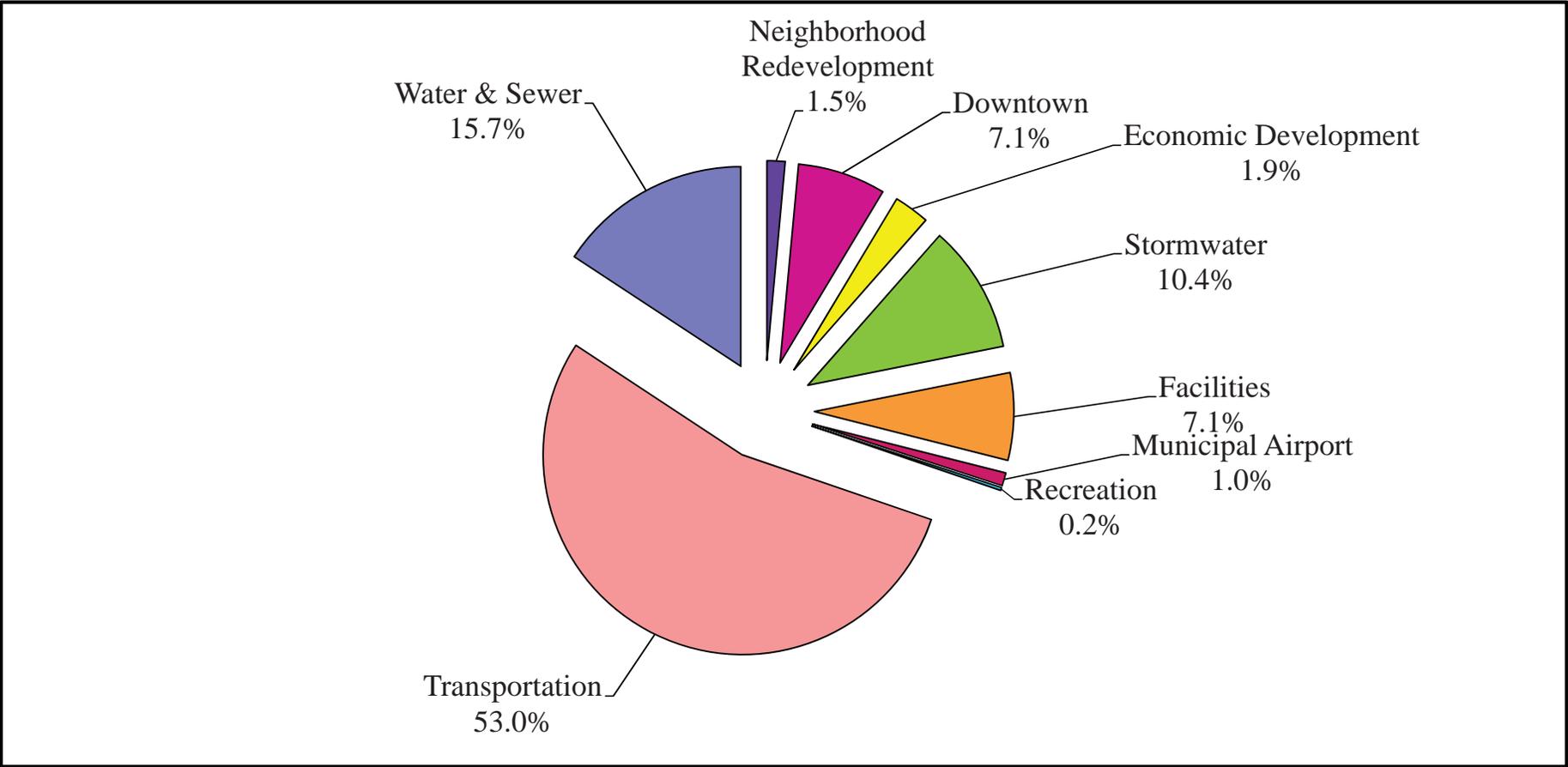
**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
CAPITAL PROJECTS SUMMARY**

**Lime Sludge Containment System.** In 2014, \$6.1 million is budgeted for this project. The project will provide a long-term means of disposing of lime sludge from the water treatment plant by constructing an underground pipeline to the disposal site. The pipeline will eliminate the need of lime sludge hauling and disposal services. Total budget for this project is \$7.2 million.

**Indian Trail Elevated Tank.** The 2014 budget has provided \$1.7 million to rehabilitate the water storage tank located at 1325 West Indian Trail and provide for site improvements.

**Farnsworth Ave – Reckinger Road to Indian Creek.** The city will replace an existing watermain on Farnsworth Avenue from Reckinger Road to Indian Creek. The 2014 budget for this project is \$1.2 million.

CITY OF AURORA, ILLINOIS  
2014-2023 CAPITAL IMPROVEMENT PLAN SUMMARY



**CITY OF AURORA, ILLINOIS  
2014-2023 CAPITAL IMPROVEMENT PLAN SUMMARY**

<b><u>PROJECT TYPE</u></b>	<b><u>2013</u></b>	<b><u>2014</u></b>	<b><u>2015</u></b>	<b><u>2016</u></b>	<b><u>2017</u></b>	<b><u>2018-2023</u></b>	<b><u>10-YR TOTAL</u></b>
<b>Downtown</b>	6,873,800	5,085,300	5,818,500	4,690,000	3,950,000	22,505,000	42,048,800
<b>Economic Development</b>	13,000,000	7,750,000	7,200,000	2,000,000	-	-	16,950,000
<b>Facilities</b>	22,119,000	20,871,536	6,140,700	12,381,700	1,881,700	494,200	41,769,836
<b>Municipal Airport</b>	2,290,900	-	1,293,000	-	3,000,000	1,880,000	6,173,000
<b>Neighborhood Redevelopment</b>	700,000	720,000	800,000	900,000	900,000	5,400,000	8,720,000
<b>Recreation</b>	30,000	60,000	1,130,000	255,000	-	-	1,445,000
<b>Stormwater</b>	8,206,500	9,826,200	6,180,000	6,020,000	5,020,000	34,080,000	61,126,200
<b>Transportation</b>	22,169,700	24,782,400	22,707,700	15,555,000	11,952,500	243,380,000	318,377,600
<b>Water &amp; Sewer</b>	7,617,600	16,903,183	9,027,321	6,811,800	7,882,600	52,144,500	92,769,404
<b>TOTAL CAPITAL PROJECTS</b>	<b>83,007,500</b>	<b>85,998,619</b>	<b>60,297,221</b>	<b>48,613,500</b>	<b>34,586,800</b>	<b>359,883,700</b>	<b>589,379,840</b>

**CITY OF AURORA, ILLINOIS  
2014-2023 CAPITAL IMPROVEMENT PLAN  
PROJECTS BY CATEGORY**

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018-2023</b>	<b>Total</b>
<b>Downtown (General)</b>								
	A007	Vault Filling/Sidewalk Replacement Program	75,000	75,000	75,000	75,000	75,000	375,000
	A027	Downtown Water Distribution Improvements	250,000	0	0	0	0	250,000
	A031	Dam Modifications/Canoe Chute Improvements	40,000	150,000	0	0	15,000,000	15,190,000
	A037	GAR Building Interior Restoration	857,000	0	0	0	0	857,000
	A040	Streetscape Improvements	0	100,000	0	0	0	100,000
	A041	TIF District #3 Projects	300,000	0	0	0	0	300,000
	A043	TIF District #6 Projects	14,000	0	0	0	0	14,000
	A045	Masonic Temple	0	0	0	0	750,000	750,000
	A050	Major Project Development Fund	100,000	150,000	150,000	150,000	900,000	1,450,000
	A051	Fox River Pedestrian Bridge - RiverEdge Park	1,901,600	4,270,000	0	0	0	6,171,600
	A052	LaSalle Street/Auto Row Reconstruction	67,400	0	450,000	275,000	150,000	942,400
	A053	Wilder Park	670,600	395,500	0	0	0	1,066,100
	A054	Lake Street Redevelopment Corridor	30,000	200,000	0	0	0	230,000
	A055	Broadway Redevelopment Corridor	482,000	245,000	325,000	440,000	0	1,492,000
	A056	Water Street Mall Renovation	0	0	0	0	430,000	430,000
	A057	Pinney Street Plaza	297,700	0	0	0	0	297,700
<b>Total</b>			<b>5,085,300</b>	<b>5,585,500</b>	<b>1,000,000</b>	<b>940,000</b>	<b>17,305,000</b>	<b>29,915,800</b>
<b>Downtown (Riverwalk)</b>								
	A013	FoxWalk - Phase I (West Channel)	0	133,000	990,000	510,000	2,700,000	4,333,000
	A014	FoxWalk - Phase II (East Channel)	0	100,000	2,700,000	2,500,000	2,500,000	7,800,000
<b>Total</b>			<b>0</b>	<b>233,000</b>	<b>3,690,000</b>	<b>3,010,000</b>	<b>5,200,000</b>	<b>12,133,000</b>

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018-2023</b>	<b>Total</b>
Economic Development								
	J007	Farnsworth Avenue Land Acquisition	3,750,000	3,200,000	0	0	0	6,950,000
	J008	TIF District #8 Land Acquisition	2,000,000	2,000,000	0	0	0	4,000,000
	J009	Hotel/Convention Center Development	2,000,000	2,000,000	2,000,000	0	0	6,000,000
<b>Total</b>			<b>7,750,000</b>	<b>7,200,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>16,950,000</b>
Facilities								
	C011	Fire Station #7 Replacement	0	200,000	5,000,000	0	0	5,200,000
	C012	Fire Station #13	0	0	5,500,000	0	0	5,500,000
	C014	Parks Maintenance Facility Expansion	0	275,000	0	0	0	275,000
	C040	New Main Library Facility	15,858,000	3,000,000	0	0	0	18,858,000
	C063	Route 59 Transit Center Entrance	1,151,600	0	0	0	0	1,151,600
	C089	Salt Storage Facility	0	0	0	0	460,000	460,000
	C090	Stolp Island Parking Deck Repairs	21,236	0	0	0	0	21,236
	C095	Route 59 Transit Center Resurfacing	220,000	220,000	0	0	0	440,000
	C099	Library - Satellite Service Points	740,000	350,000	0	0	0	1,090,000
	C100	Library - RFID Technology	234,000	214,000	0	0	0	448,000
	C101	Integrated Library Technology	68,700	0	0	0	0	68,700
	C102	Additional Radio System Site	150,000	22,500	22,500	22,500	0	217,500
	C104	Optical Fiber Projects	150,000	150,000	150,000	150,000	0	600,000
	C105	Cisco VOIP System Upgrade	228,000	34,200	34,200	34,200	34,200	364,800
	C106	Enterprise Resource Platform	1,675,000	1,675,000	1,675,000	1,675,000	0	6,700,000
	C107	East Side Community Center	375,000	0	0	0	0	375,000
<b>Total</b>			<b>20,871,536</b>	<b>6,140,700</b>	<b>12,381,700</b>	<b>1,881,700</b>	<b>494,200</b>	<b>41,769,836</b>
Municipal Airport								
	D009	Perimeter Fencing	0	800,000	0	0	0	800,000
	D021	Runway 18/36 - Phase I	0	0	0	3,000,000	0	3,000,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018-2023</b>	<b>Total</b>
	D041	Runway & Taxiway Guidance Signs	0	493,000	0	0	0	493,000
	D042	Runway 18/36 - Phase II	0	0	0	0	1,880,000	1,880,000
<b>Total</b>			<b>0</b>	<b>1,293,000</b>	<b>0</b>	<b>3,000,000</b>	<b>1,880,000</b>	<b>6,173,000</b>
Neighborhood Redevelopment								
	E004	Right-of-Way Improvement Program	720,000	800,000	900,000	900,000	5,400,000	8,720,000
<b>Total</b>			<b>720,000</b>	<b>800,000</b>	<b>900,000</b>	<b>900,000</b>	<b>5,400,000</b>	<b>8,720,000</b>
Recreation								
	F011	Fox Valley Golf Course Irrigation System	0	850,000	0	0	0	850,000
	F045	Phillips Park Facility Improvements	60,000	30,000	35,000	0	0	125,000
	F052	Zoo Improvements	0	250,000	220,000	0	0	470,000
<b>Total</b>			<b>60,000</b>	<b>1,130,000</b>	<b>255,000</b>	<b>0</b>	<b>0</b>	<b>1,445,000</b>
Stormwater								
	B010	BGI Committee Projects	243,800	200,000	200,000	200,000	1,200,000	2,043,800
	B030	Orchard Lake/Illinois Avenue Culverts	175,000	0	0	0	0	175,000
	B031	Long-Term Control Plan Improvements	3,875,000	4,000,000	4,000,000	4,000,000	27,960,000	43,835,000
	B037	Storm Sewer Extensions	400,000	300,000	300,000	300,000	1,800,000	3,100,000
	B038	NPDES Phase II - Stormwater Compliance Program	49,400	20,000	20,000	20,000	120,000	229,400
	B046	Illinois Green Infrastructure	2,805,000	0	0	0	0	2,805,000
	B047	Farnsworth Drainage Improvements / Bridge Replac	1,063,000	410,000	0	0	0	1,473,000
	B048	TIF District #8 Stormwater Improvements	1,000,000	1,000,000	0	0	0	2,000,000
	B049	Stormwater Management Facility Maintenance/Impr	215,000	250,000	1,500,000	500,000	3,000,000	5,465,000
<b>Total</b>			<b>9,826,200</b>	<b>6,180,000</b>	<b>6,020,000</b>	<b>5,020,000</b>	<b>34,080,000</b>	<b>61,126,200</b>
Transportation/Bridges								
	G005	Ohio Street Bridge	400,000	1,500,000	600,000	0	0	2,500,000
	G010	95th St. Grade Separation at E.J. & E. R.R.	0	0	0	0	11,300,000	11,300,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018-2023</b>	<b>Total</b>
	G011	Commons Dr. Grade Separation at BN R.R.	0	0	0	0	9,000,000	9,000,000
	G013	Indian Trail Bridges	1,200,000	1,000,000	0	0	0	2,200,000
	G015	Sheffer Road Bridge	200,000	400,000	0	0	0	600,000
	G016	Bridge Rehabilitation	600,000	350,000	350,000	350,000	2,100,000	3,750,000
<b>Total</b>			<b>2,400,000</b>	<b>3,250,000</b>	<b>950,000</b>	<b>350,000</b>	<b>22,400,000</b>	<b>29,350,000</b>
<b>Transportation/Streets</b>								
	GB001	Arterial and Collector Resurfacing	3,200,000	2,700,000	3,000,000	3,000,000	18,000,000	29,900,000
	GB004	East New York Street - Segment II	3,330,000	200,000	0	0	0	3,530,000
	GB014	Farnsworth Avenue - 5th Ave. to Route 34	150,000	100,000	100,000	100,000	9,200,000	9,650,000
	GB017	North Aurora Road Underpass	300,000	0	500,000	0	8,000,000	8,800,000
	GB021	Commons Drive - Route 34 to 75th St.	0	0	0	0	285,000	285,000
	GB022	Commons Drive - 75th St. to Montgomery Rd.	0	0	0	0	3,000,000	3,000,000
	GB025	Kautz Road - McCoy Dr. to Cheshire Dr.	0	0	0	0	5,000,000	5,000,000
	GB026	Kautz Road - Liberty St. to Reflections Dr.	0	0	0	0	800,000	800,000
	GB032	Prairie Street/North Avenue Improvements	0	0	0	0	2,000,000	2,000,000
	GB033	Prairie Street - Edgelawn Dr. to Orchard Rd.	0	0	0	0	4,000,000	4,000,000
	GB034	Sheffer Road - Church Rd. to Farnsworth Ave.	0	0	0	0	5,000,000	5,000,000
	GB037	Farnsworth Avenue - E. New York St. to 5th Ave.	0	0	0	0	5,500,000	5,500,000
	GB038	Molitor Road - Farnsworth Ave. to Diehl Rd.	0	0	0	0	7,500,000	7,500,000
	GB039	Bilter Road - Sealmaster to the Prairie Path	300,000	200,000	100,000	300,000	6,700,000	7,600,000
	GB052	Sullivan Road - Randall Rd. to Edgelawn Ave.	0	0	0	0	3,000,000	3,000,000
	GB053	Eola Road - Montgomery Rd. to 87th St.	1,411,600	6,400,000	1,800,000	0	0	9,611,600
	GB055	Farnsworth Avenue - Route 34 to Montgomery Rd.	0	0	0	0	7,000,000	7,000,000
	GB056	Farnsworth Avenue - Montgomery Rd. to 5th Ave.	0	0	0	0	11,000,000	11,000,000
	GB058	Farnsworth Avenue - Hafenrichter Rd. to 95th St.	0	0	0	0	7,000,000	7,000,000
	GB059	95th Street - Eola Rd. to E.J. & E. R.R.	0	0	0	0	10,000,000	10,000,000
	GB060	95th Street - U.S. Route 30 to Eola Road	0	0	0	0	10,500,000	10,500,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018-2023</b>	<b>Total</b>
	GB062	Farnsworth - Summerlin Dr. to Hafenrichter Rd.	0	0	0	0	1,300,000	1,300,000
	GB065	Wolf's Crossing - Route 30 to E.J. & E. R.R.	0	0	0	0	4,500,000	4,500,000
	GB066	Eola Road - Wolf's Crossing to U.S. Route 30	0	0	0	0	12,000,000	12,000,000
	GB070	Sullivan Rd. - Deerpath Rd. to Eastlake Run Creek	0	0	0	0	15,000,000	15,000,000
	GB073	W. Indian Trail - ComEd R.O.W. to Hanks Rd.	0	0	0	0	7,000,000	7,000,000
	GB077	Station Blvd. - Liberty St. to Meridian Lake Dr.	1,655,500	0	0	0	0	1,655,500
	GB086	Lake Street Conversion	165,000	700,000	3,200,000	0	0	4,065,000
	GB091	Mesa Lane Extension	0	0	0	0	1,500,000	1,500,000
	GB094	Wolf's Crossing Streetlights	0	0	0	0	220,000	220,000
	GB097	Neighborhood Street Improvements	6,100,000	5,600,000	5,600,000	5,600,000	33,600,000	56,500,000
	GB099	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #2	0	200,000	200,000	500,000	7,800,000	8,700,000
	GB103	Ray Moses Drive	82,000	0	0	0	0	82,000
	GB104	Eola Road - Hafenrichter Rd. to Keating Drive	0	0	0	0	2,500,000	2,500,000
	GB106	New Haven/Morton SSA	0	0	0	0	685,000	685,000
	GB108	Extension of Corporate Blvd. West to Mitchell Rd.	2,075,000	0	0	0	0	2,075,000
	GB109	Church Road-Butterfield Rd. to Corporate Blvd.	30,000	0	0	0	0	30,000
	GB111	Mitchell Road - Saddle Ln. to Sullivan Rd.	0	400,000	0	1,000,000	0	1,400,000
	GB112	Ogden Overpass Enhancements	250,000	0	0	0	0	250,000
	GB113	Kautz Road Multi-Use Path Extension	96,800	502,700	0	0	0	599,500
	GB114	TIF District #8 Eastern Access	575,000	500,000	0	0	0	1,075,000
	GB116	Corporate Boulevard Realignment	400,000	800,000	0	0	0	1,200,000
	GB118	East New York Street - Segment III	500,000	700,000	0	0	7,500,000	8,700,000
	GB119	Bike and Pedestrian Enhancements	70,000	70,000	70,000	70,000	420,000	700,000
	GB120	Highland and Sullivan Intersection Improvements	214,700	0	0	0	0	214,700
	GB121	Montgomery and Hill Intersection Improvements	0	0	0	0	700,000	700,000
<b>Total</b>			<b>20,905,600</b>	<b>19,072,700</b>	<b>14,570,000</b>	<b>10,570,000</b>	<b>218,210,000</b>	<b>283,328,300</b>

Transportation/Traffic Signals

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018-2023</b>	<b>Total</b>
	GC003	High Street/Indian Trail - Signal	0	0	0	17,500	175,000	192,500
	GC033	Traffic Signal Pre-Emption Devices	15,000	15,000	15,000	15,000	90,000	150,000
	GC038	Eola Road/Hafenrichter Road-Signal	50,000	0	0	0	0	50,000
	GC047	Commons Drive/75th Street - Signal	0	0	0	0	950,000	950,000
	GC049	Indian Trail/Mansfield Drive - Signal	0	0	0	0	192,500	192,500
	GC051	Indian Trail/Mercy Drive - Signal	0	0	0	0	192,500	192,500
	GC053	Commons Drive/U.S. Route 34 - Signal	0	0	0	0	1,050,000	1,050,000
	GC055	Montgomery Road/Normantown Road-Signal	400,000	0	0	0	0	400,000
	GC059	Butterfield Road/Raddant Road Intersection	0	0	0	980,000	0	980,000
	GC067	Commons/McCoy Drive Signal Interconnect	20,000	0	0	0	0	20,000
	GC068	Eola Rd.-NY St. to Wolf's Crossing Interconnect	50,000	0	0	0	0	50,000
	GC070	Hill Avenue Interconnect	196,200	0	0	0	0	196,200
	GC071	East New York Street Two-Way Conversion	355,600	0	0	0	0	355,600
	GC072	Intersection Video Monitoring	40,000	20,000	20,000	20,000	120,000	220,000
	GC074	Galena Blvd Two-Way Conversion	350,000	350,000	0	0	0	700,000
<b>Total</b>			<b>1,476,800</b>	<b>385,000</b>	<b>35,000</b>	<b>1,032,500</b>	<b>2,770,000</b>	<b>5,699,300</b>
<b>Water &amp; Sewer/Other</b>								
	I007	Water System Security Improvements	51,400	0	0	0	0	51,400
	I020	SCADA System/Control Room Improvements	60,500	0	0	0	0	60,500
	I021	Deep Well #30/Shallow Well #130	0	0	0	0	3,349,600	3,349,600
	I022	Deep Well #32/Shallow Well #132	0	0	0	0	3,349,600	3,349,600
	I032	Indian Trail Elevated Tank	1,659,400	315,000	0	0	0	1,974,400
	I035	Pathogen Barrier Process	0	0	0	0	3,365,400	3,365,400
	I037	Shallow Wells #105 and #107	0	0	72,000	626,800	626,800	1,325,600
	I039	On-Site Treatment System at Deep Well	0	0	0	0	2,074,100	2,074,100
	I040	WTP Roof/Skylight Replacement	696,500	0	0	0	0	696,500
	I041	Deep Well Pump Motor Replacement	149,200	153,700	158,300	175,800	1,055,000	1,692,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018-2023</b>	<b>Total</b>
	I042	Main Pumping Station Improvements	45,000	390,700	0	0	0	435,700
	I043	River Intake Building Semi-Truck Access Drive	0	191,200	0	0	0	191,200
	I044	Lime Sludge Containment System	6,055,183	1,169,721	0	0	0	7,224,904
<b>Total</b>			<b>8,717,183</b>	<b>2,220,321</b>	<b>230,300</b>	<b>802,600</b>	<b>13,820,500</b>	<b>25,790,904</b>
<b>Water &amp; Sewer/Sanitary</b>								
	IB018	Sanitary Sewer Evaluation & Rehabilitation	3,600,000	2,500,000	2,500,000	2,500,000	13,000,000	24,100,000
<b>Total</b>			<b>3,600,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>13,000,000</b>	<b>24,100,000</b>
<b>Water &amp; Sewer/Watermains</b>								
	IC012	Kenilworth Pl. - Kingsway Dr. to Edgelawn Dr.	0	0	0	0	385,000	385,000
	IC015	Sheffer Road - Northfield Dr. to Greenview Dr.	0	0	203,500	0	0	203,500
	IC020	Greenview Drive - Sheffer Rd. North to Dead End	0	0	528,000	0	0	528,000
	IC021	Jungels Avenue	0	0	0	0	297,000	297,000
	IC022	Watermain Extensions	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	IC024	Small Watermain Additions & Looping	350,000	350,000	350,000	350,000	2,100,000	3,500,000
	IC043	New Haven Ave. - Highland Ave. to Elmwood Dr.	0	0	0	600,000	0	600,000
	IC059	Well Collector Main to Wells #30 and #130	0	0	0	0	1,684,000	1,684,000
	IC060	Well Collector Main to Wells #32 and #132	0	0	0	0	1,684,000	1,684,000
	IC062	Southeast Transmission Main	0	0	0	0	4,174,000	4,174,000
	IC066	Ogden Watermain	301,000	0	0	0	0	301,000
	IC069	Jericho Bridge Utility Relocate	450,000	0	0	0	0	450,000
	IC070	Sheffer Road - Ohio St. to Farnsworth Ave.	0	957,000	0	0	0	957,000
	IC071	Farnsworth Ave. - Reckinger Road to Indian Creek	1,159,000	0	0	0	0	1,159,000
	IC073	Tanglewood Drive and Tanglewood Court	726,000	0	0	0	0	726,000
	IC074	North Russell Ave. - Old Indian Trail to South Dead	0	0	0	630,000	0	630,000
	IC075	Carriage Hill Drive / Heritage Drive - 200 Block	500,000	0	0	0	0	500,000
	IC076	Watermain Evaluation, Repair and Replacement	600,000	2,500,000	2,500,000	2,500,000	12,000,000	20,100,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018-2023</b>	<b>Total</b>
<b>Total</b>			4,586,000	4,307,000	4,081,500	4,580,000	25,324,000	42,878,500
<b>Grand Total</b>			85,998,619	60,297,221	48,613,500	34,586,800	359,883,700	589,379,840

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
OPERATING IMPACT OF CAPITAL EXPENDITURES**

Oftentimes, when a government places a capital item into service, it incurs ongoing operating and/or maintenance costs. In some cases, money is saved when a capital item is placed into service. This table presents estimates of the impact of the city's 2014 capital expenditures upon future operating budgets.

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2014 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>General Fund</u></b>				
Cisco VOIP System Upgrade	C105	228,000	34,200	Annual maintenance cost.
<b>Total</b>		<b><u>228,000</u></b>	<b><u>34,200</u></b>	
<b><u>Motor Fuel Tax Fund</u></b>				
Farnsworth Drainage Improvements	B047	660,000	-	Negligible.
Ohio Street Bridge	G005	400,000	-	Negligible.
Indian Trail Bridges	G013	1,200,000	-	Negligible.
Sheffer Road Bridge	G015	200,000	-	Negligible.
Arterial and Collector Resurfacing	GB001	3,200,000	(100,000)	Annual savings from decreased maintenance.
East New York Street - Segment II	GB004	2,900,000	20,000	Annual maintenance cost.
North Aurora Road Underpass	GB017	300,000	-	Negligible.
Eola Road/Hafenrichter Road - Signal	GC038	50,000	1,500	Annual maintenance cost.
Montgomery Road/Normantown Road - Signal	GC055	250,000	-	See Capital Improvements Fund A.
Commons/McCoy Drive Signal Interconnect	GC067	20,000	1,500	Annual maintenance cost.
Eola Road-NY Street to Wolf's Crossing Interconnect	GC068	50,000	1,500	Annual maintenance cost.
Hill Avenue Interconnect	GC070	196,200	1,500	Annual maintenance cost.
<b>Total</b>		<b><u>9,426,200</u></b>	<b><u>(74,000)</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2014 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Gaming Tax Fund</u></b>				
Route 59 Transit Center Entrance	C063	860,000	-	See Transit Centers Fund.
Enterprise Resource Platform	C106	670,000	240,000	Annual maintenance cost.
Eola Road - Montgomery Road to 87th Street	GB053	500,000	-	See Capital Improvements Fund A.
Montgomery Road/Normantown Road - Signal	GC055	120,000	-	See Capital Improvements Fund A.
<b>Total</b>		<b>2,150,000</b>	<b>240,000</b>	
<b><u>Federal Asset Forfeiture Fund</u></b>				
Enterprise Resource Platform	C106	930,000	-	See Gaming Tax Fund.
<b>Total</b>		<b>930,000</b>	-	
<b><u>Block Grant Fund</u></b>				
East Side Community Center	C107	175,000	-	Negligible.
Neighborhood Street Improvements	GB097	400,000	-	See Capital Improvements Fund A.
<b>Total</b>		<b>575,000</b>	-	
<b><u>TIF #1 Downtown Fund</u></b>				
Vault Filling/Sidewalk Replacement Program	A007	75,000	(80,000)	Annual savings from decreased maintenance.
Dam Modifications/Canoe Chute Improvements	A031	40,000	5,000	Annual maintenance cost.
GAR Building Interior Restoration	A037	857,000	150,000	Annual maintenance cost.
Major Project Development Fund	A050	100,000	-	Negligible.
LaSalle Street/Auto Row Reconstruction	A052	67,400	-	Negligible.
Optical Fiber Projects	C104	37,500	-	Negligible.
Lake Street Conversion	GB086	165,000	-	Negligible.
Pinney Street Watermain	A057	297,700	-	Negligible.
<b>Total</b>		<b>1,639,600</b>	<b>75,000</b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2014 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>TIF #5 West River Area Fund</u></b>				
Fox River Pedestrian Bridge - RiverEdge Park	A051	965,800	5,000	Annual maintenance cost.
Wilder Park/RiverEdge Park	A053	670,600	-	Negligible.
Lake Street Redevelopment Corridor	A054	30,000	-	Dependent upon specific projects undertaken.
Optical Fiber Projects	C104	37,500	-	Negligible.
<b>Total</b>		<b>1,703,900</b>	<b>5,000</b>	
<b><u>TIF #6 East River Area Fund</u></b>				
Fox River Pedestrian Bridge - RiverEdge Park	A051	935,800	5,000	Annual maintenance cost.
Broadway Redevelopment Corridor	A055	300,000	-	Dependent upon specific projects undertaken.
Optical Fiber Projects	C104	37,500	-	Negligible.
<b>Total</b>		<b>1,273,300</b>	<b>5,000</b>	
<b><u>TIF #7 W Farnsworth Area Fund</u></b>				
Extension of Corporate Blvd West to Mitchell Rd	GB108	2,075,000	6,500	Annual maintenance cost.
Corporate Boulevard Realignment	GB116	400,000	1,500	Annual maintenance cost.
Farnsworth Avenue Land Acquisition	J007	3,750,000	-	Negligible.
Hotel/Convention Center Development	J009	2,000,000	-	Negligible.
<b>Total</b>		<b>8,225,000</b>	<b>8,000</b>	
<b><u>TIF #8 E Farnsworth Area Fund</u></b>				
TIF #8 Stormwater Improvements	B048	1,000,000	-	Negligible.
Biliter Road-Sealmaster to the Prairie Path	GB039	200,000	-	See Captial Improvements Fund A.
TIF #8 Eastern Access	GB114	575,000	-	Negligible.
TIF #8 Land Acquisition Fund	J008	2,000,000	-	Negligible.
<b>Total</b>		<b>3,775,000</b>	<b>-</b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2014 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>SHAPE Fund</u></b>				
Additional Radio System Site	C102	150,000	22,500	Annual maintenance cost.
Enterprise Resource Platform	C106	75,000	-	See Gaming Tax Fund.
Traffic Signal Pre-Emption Devices	GC033	15,000	15,000	Annual maintenance cost.
<b>Total</b>		<b>240,000</b>	<b>37,500</b>	
<b><u>Stormwater Management Fee Fund</u></b>				
BGI Committee Projects	B010	243,800	-	Dependent upon specific projects undertaken.
Orchard Lake/Illinois Avenue Culverts	B030	175,000	5,000	Annual maintenance cost.
Storm Sewer Extensions	B037	400,000	(2,000)	Annual savings from decreased maintenance.
NPDES Phase II - Stormwater Compliance Program	B038	49,400	-	Negligible.
Illinois Green Infrastructure	B046	35,000	15,000	Annual maintenance cost.
Farnsworth Drainage Improvements	B047	403,000	-	Negligible.
Stormwater Management Facility Maintenance/Improv	B049	215,000	-	Dependent upon specific projects undertaken.
<b>Total</b>		<b>1,521,200</b>	<b>18,000</b>	
<b><u>LTCP Fund</u></b>				
Long-Term Control Plan Improvements	B031	2,475,000	(2,000)	Annual savings from decreased maintenance.
Illinois Green Infrastructure	B046	2,770,000	-	See Stormwater Management Fee Fund.
<b>Total</b>		<b>5,245,000</b>	<b>(2,000)</b>	
<b><u>Ward # 8 Fund</u></b>				
Kautz Road Multi-Use Path Extension	GB113	96,800	1,000	Annual maintenance cost.
<b>Total</b>		<b>96,800</b>	<b>1,000</b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2014 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Capital Improvements Fund A</u></b>				
Optical Fiber Projects	C104	37,500	-	Negligible.
East Side Community Center	C107	200,000	-	See Block Grant Fund.
Right-of-Way Improvement Program	E004	720,000	-	Negligible.
Phillips Park Facility Improvements	F045	60,000	-	Negligible.
Bridge Rehabilitation	G016	600,000	-	Negligible.
Farnsworth Avenue-5th Ave to Route 34	GB014	150,000	20,000	Annual maintenance cost.
Bilter Road-Sealmaster to the Prairie Path	GB039	100,000	25,000	Annual maintenance cost.
Eola Road - Montgomery Road to 87th Street	GB053	911,600	22,000	Annual maintenance cost.
Station Blvd-Liberty St to Meridian Lake Drive	GB077	1,655,500	30,000	Annual maintenance cost.
Neighborhood Street Improvements	GB097	3,200,000	(30,000)	Annual savings from decreased maintenance
Ray Moses Drive	GB103	82,000	-	Negligible.
Church Road-Butterfield Rd to Corporate Blvd	GB109	30,000	10,000	Annual maintenance cost.
Ogden Overpass Enhancements	GB112	250,000	-	Negligible.
East New York Street-Segment III	GB118	500,000	20,000	Annual maintenance cost.
Bike and Pedestrian Enhancements	GB119	70,000	-	Negligible.
Highland and Sullivan Intersection Improvements	GB120	214,700	-	Negligible.
Montgomery Road/Normantown Road - Signal	GC055	30,000	1,500	Annual maintenance cost.
East New York Street Two-Way Conversion	GC071	355,600	2,500	Annual maintenance cost.
Traffic Management Center Remote Upgrade	GC072	40,000	-	Negligible.
Galena Blvd Two-Way Conversion	GC074	350,000	2,500	Annual maintenance cost.
<b>Total</b>		<b><u>9,556,900</u></b>	<b><u>103,500</u></b>	
<b><u>2008B TIF Bond Project TIF #3 Fund</u></b>				
TIF District #3 Projects	A041	300,000	-	Negligible.
<b>Total</b>		<b><u>300,000</u></b>	<b><u>-</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2014 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>2008A TIF Bond Project TIF #6 Fund</u></b>				
TIF District #6 Projects	A043	<u>14,000</u>	<u>-</u>	Dependent upon specific projects undertaken.
<b>Total</b>		<b><u>14,000</u></b>	<b><u>-</u></b>	
<b><u>2009 G.O. Bond Project Fund</u></b>				
Neighborhood Street Improvements	GB097	<u>2,500,000</u>	<u>-</u>	See Captial Improvements Fund A.
<b>Total</b>		<b><u>2,500,000</u></b>	<b><u>-</u></b>	
<b><u>2012 G.O. Bond Project Fund</u></b>				
New Main Library Facility	C040	15,858,000	100,000	Annual maintenance cost.
Library- Satellite Service Points	C099	740,000	10,000	Annual maintenance cost.
Library- RFID Technology	C100	234,000	-	Negligible.
Library- Integrated Technology	C101	<u>68,700</u>	<u>10,000</u>	Annual maintenance cost.
<b>Total</b>		<b><u>16,900,700</u></b>	<b><u>120,000</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2014 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Water &amp; Sewer Fund</u></b>				
Long-Term Control Plan Improvements	B031	1,400,000	-	See LTCP Fund.
Water System Security Improvements	I007	51,400	2,000	Annual maintenance cost.
SCADA System/Control Room Improvements	I020	60,500	(66,000)	Annual savings from decreased maintenance.
Indian Trail Elevated Tank Rehabilitation	I032	1,659,400	-	Negligible.
WTP/Roof/Skylight Replacement	I040	696,500	-	Negligible.
Deep Well Pump Motor Replacement	I041	149,200	-	Negligible.
Main Pumping Station Improvements	I042	45,000	-	Negligible.
Lime Sludge Containment System	I044	80,000	-	See Water & Sewer Bond Project Fund.
Sanitary Sewer Evaluation and Rehabilitation	IB018	3,600,000	(20,000)	Annual savings from decreased maintenance.
Watermain Extensions	IC022	500,000	2,000	Annual maintenance cost per mile.
Small Watermain Additions and Looping	IC024	350,000	-	Negligible.
Ogden Watermain	IC066	301,000	-	Negligible.
Jericho Bridge Utility Relocate	IC069	450,000	-	Negligible.
Farnsworth Ave - Reckinger Road to Indian Creek	IC071	1,159,000	(5,000)	Annual savings from decreased maintenance.
Tanglewood Drive and Tanglewood Court	IC073	726,000	(5,000)	Annual savings from decreased maintenance.
Carriage Hill Drive / Heritage Drive - 200 Block	IC075	500,000	(5,000)	Annual savings from decreased maintenance.
Watermain Evaluation, Repair and Replacement	IC076	600,000	(30,000)	Annual savings from decreased maintenance.
East New York Street - Segment II	GB004	430,000	-	See Motor Fuel Tax Fund.
<b>Total</b>		<b><u>12,758,000</u></b>	<b><u>(127,000)</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2014 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Motor Vehicle Parking System Fund</u></b>				
Stolp Island Parking Deck Repairs	C090	21,236	-	Negligible.
<b>Total</b>		<b>21,236</b>	<b>-</b>	
<b><u>Transit Centers Fund</u></b>				
Broadway Redevelopment Corridor	A055	182,000	-	Dependent upon specific projects undertaken.
Route 59 Transit Center Entrance	C063	291,600	5,000	Annual maintenance cost.
Route 59 Transit Center Resurfacing	C095	220,000	-	Negligible.
<b>Total</b>		<b>693,600</b>	<b>5,000</b>	
<b><u>2006 Water &amp; Sewer Bond Project Fund</u></b>				
Downtown Water Distribution Improvements	A027	250,000	-	Negligible.
Lime Sludge Containment System	I044	296,300	-	See Water and Sewer Fund.
<b>Total</b>		<b>546,300</b>	<b>-</b>	
<b><u>2014 Water &amp; Sewer Bond Project Fund</u></b>				
Lime Sludge Containment System	I044	5,678,883	(1,300,000)	Annual savings from decreased maintenance.
<b>Total</b>		<b>5,678,883</b>	<b>(1,300,000)</b>	
<b>Grand Total</b>		<b>85,998,619</b>	<b>(850,800)</b>	

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #1 PROJECTS FUND (FUND 311)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	363	40	52,200	52,200	52,600	400
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	200	200	200
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>363</b>	<b>40</b>	<b>52,200</b>	<b>52,400</b>	<b>52,800</b>	<b>600</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	2,627	2,950	18,000	17,800	49,100	31,100
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>2,627</b>	<b>2,950</b>	<b>18,000</b>	<b>17,800</b>	<b>49,100</b>	<b>31,100</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	3,390	13,476	38,100	35,100	41,600	3,500
<b>TOTAL PROPERTY STANDARDS</b>	<b>3,390</b>	<b>13,476</b>	<b>38,100</b>	<b>35,100</b>	<b>41,600</b>	<b>3,500</b>
<b>ELECTRICAL MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	9,000	9,000	18,000	9,000
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>9,000</b>	<b>9,000</b>	<b>18,000</b>	<b>9,000</b>
<b>PARKS &amp; RECREATION</b>						
PARK IMPROVEMENTS	3,153	-	13,200	13,200	13,200	-
<b>TOTAL PARKS &amp; RECREATION</b>	<b>3,153</b>	<b>-</b>	<b>13,200</b>	<b>13,200</b>	<b>13,200</b>	<b>-</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	46,687	69,505	190,000	165,200	84,900	(105,100)
SUPPLIES-REPAIRS & MAINTENANCE	4,947	6,371	400	28,200	22,200	21,800
<b>TOTAL STREET MAINTENANCE</b>	<b>51,634</b>	<b>75,876</b>	<b>190,400</b>	<b>193,400</b>	<b>107,100</b>	<b>(83,300)</b>
<b>TOTAL WARD #1 PROJECTS FUND</b>	<b>61,167</b>	<b>92,342</b>	<b>320,900</b>	<b>320,900</b>	<b>281,800</b>	<b>(39,100)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #2 PROJECTS FUND (FUND 312)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	1,100	845	1,000	1,000	1,200	200
OTHER SERVICES & CHARGES	1,256	604	3,000	3,000	5,000	2,000
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>2,356</b>	<b>1,449</b>	<b>4,000</b>	<b>4,000</b>	<b>6,200</b>	<b>2,200</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	47,348	27,101	71,200	71,200	27,400	(43,800)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>47,348</b>	<b>27,101</b>	<b>71,200</b>	<b>71,200</b>	<b>27,400</b>	<b>(43,800)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	7,009	15,286	34,000	28,500	33,200	(800)
<b>TOTAL PROPERTY STANDARDS</b>	<b>7,009</b>	<b>15,286</b>	<b>34,000</b>	<b>28,500</b>	<b>33,200</b>	<b>(800)</b>
<b>DEVELOPMENT SERVICES ADMINISTRATION</b>						
SPECIAL PROGRAMS	-	-	500	500	1,000	500
<b>TOTAL DEVELOP SERVICES ADMIN</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>1,000</b>	<b>500</b>
<b>PARKS &amp; RECREATION</b>						
PARK IMPROVEMENTS	-	-	4,800	4,800	4,800	-
<b>TOTAL PARKS &amp; RECREATION</b>	<b>-</b>	<b>-</b>	<b>4,800</b>	<b>4,800</b>	<b>4,800</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #2 PROJECTS FUND (FUND 312)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	71,100	71,100	115,100	44,000
SUPPLIES-GENERAL	5,312	2,544	5,200	5,200	4,500	(700)
SUPPLIES- REPAIRS & MAINTENANCE	-	-	-	5,500	-	-
<b>TOTAL STREET MAINTENANCE</b>	<u>5,312</u>	<u>2,544</u>	<u>76,300</u>	<u>81,800</u>	<u>119,600</u>	<u>43,300</u>
<b>TOTAL WARD #2 PROJECTS FUND</b>	<u>62,025</u>	<u>46,380</u>	<u>190,800</u>	<u>190,800</u>	<u>192,200</u>	<u>1,400</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #3 PROJECTS FUND (FUND 313)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	-	-	500	500	1,000	500
OTHER SERVICES & CHARGES	2,666	1,044	37,800	37,800	36,700	(1,100)
SUPPLIES-GENERAL	162	-	-	-	-	-
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>2,828</b>	<b>1,044</b>	<b>38,300</b>	<b>38,300</b>	<b>37,700</b>	<b>(600)</b>
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
OTHER SERVICES & CHARGES	-	107	-	-	-	-
COST OF LAND	11,282	-	-	-	-	-
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b>11,282</b>	<b>107</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	5,228	4,478	41,400	39,400	34,900	(6,500)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>5,228</b>	<b>4,478</b>	<b>41,400</b>	<b>39,400</b>	<b>34,900</b>	<b>(6,500)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	7,541	-	10,000	10,000	19,200	9,200
<b>TOTAL PROPERTY STANDARDS</b>	<b>7,541</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>19,200</b>	<b>9,200</b>
<b>ELECTRICAL MAINTENANCE</b>						
SUPPLIES-REPAIRS & MAINTENANCE	40,592	2,540	27,600	27,600	49,000	21,400
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>40,592</b>	<b>2,540</b>	<b>27,600</b>	<b>27,600</b>	<b>49,000</b>	<b>21,400</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #3 PROJECTS FUND (FUND 313)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	14,203	42,647	144,500	146,500	86,900	(57,600)
SUPPLIES-GENERAL	2,475	1,832	5,000	5,000	8,100	3,100
<b>TOTAL STREET MAINTENANCE</b>	<u>16,678</u>	<u>44,479</u>	<u>149,500</u>	<u>151,500</u>	<u>95,000</u>	<u>(54,500)</u>
<b>TOTAL WARD #3 PROJECTS FUND</b>	<u>84,149</u>	<u>52,648</u>	<u>266,800</u>	<u>266,800</u>	<u>235,800</u>	<u>(31,000)</u>

**WARD #4 PROJECTS FUND (FUND 314)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	-	-	-	1,400	500	500
<b>TOTAL ALDERMEN'S OFFICE</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,400</u>	<u>500</u>	<u>500</u>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	1,000	2,238	2,000	3,200	2,500	500
<b>TOTAL HEALTH &amp; WELFARE</b>	<u>1,000</u>	<u>2,238</u>	<u>2,000</u>	<u>3,200</u>	<u>2,500</u>	<u>500</u>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	39,075	65,541	165,200	162,600	168,900	3,700
<b>TOTAL STREET MAINTENANCE</b>	<u>39,075</u>	<u>65,541</u>	<u>165,200</u>	<u>162,600</u>	<u>168,900</u>	<u>3,700</u>
<b>TOTAL WARD #4 PROJECTS FUND</b>	<u>40,075</u>	<u>67,779</u>	<u>167,200</u>	<u>167,200</u>	<u>171,900</u>	<u>4,700</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #5 PROJECTS FUND (FUND 315)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	-	-	90,800	90,800	90,800	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	200	200	200
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>-</b>	<b>-</b>	<b>90,800</b>	<b>91,000</b>	<b>91,000</b>	<b>200</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	400	2,000	5,200	5,000	5,000	(200)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>400</b>	<b>2,000</b>	<b>5,200</b>	<b>5,000</b>	<b>5,000</b>	<b>(200)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	13,265	12,855	37,200	37,200	39,300	2,100
<b>TOTAL PROPERTY STANDARDS</b>	<b>13,265</b>	<b>12,855</b>	<b>37,200</b>	<b>37,200</b>	<b>39,300</b>	<b>2,100</b>
<b>PARKS &amp; RECREATION</b>						
SUPPLIES-GENERAL	50	-	4,400	4,400	4,400	-
<b>TOTAL PARKS &amp; RECREATION</b>	<b>50</b>	<b>-</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>-</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	336,400	336,400	394,400	58,000
SUPPLIES-REPAIRS & MAINTENANCE	7,238	-	9,000	9,000	9,000	-
<b>TOTAL STREET MAINTENANCE</b>	<b>7,238</b>	<b>-</b>	<b>345,400</b>	<b>345,400</b>	<b>403,400</b>	<b>58,000</b>
<b>TOTAL WARD #5 PROJECTS FUND</b>	<b>20,953</b>	<b>14,855</b>	<b>483,000</b>	<b>483,000</b>	<b>543,100</b>	<b>60,100</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #6 PROJECTS FUND (FUND 316)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	-	125	200	200	200	-
OTHER SERVICES & CHARGES	201	98	24,300	24,300	24,200	(100)
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>201</b>	<b>223</b>	<b>24,500</b>	<b>24,500</b>	<b>24,400</b>	<b>(100)</b>
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
OTHER SERVICES & CHARGES	-	1,969	-	-	-	-
COST OF LAND	156,200	-	90,000	90,000	180,000	90,000
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b>156,200</b>	<b>1,969</b>	<b>90,000</b>	<b>90,000</b>	<b>180,000</b>	<b>90,000</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	41,608	18,770	21,900	21,900	2,900	(19,000)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>41,608</b>	<b>18,770</b>	<b>21,900</b>	<b>21,900</b>	<b>2,900</b>	<b>(19,000)</b>
<b>PARKS &amp; RECREATION</b>						
PROFESSIONAL FEES	14,521	3,576	1,500	6,000	-	(1,500)
IMPROVEMENTS	-	-	-	137,400	137,400	137,400
<b>TOTAL PARKS &amp; RECREATION</b>	<b>14,521</b>	<b>3,576</b>	<b>1,500</b>	<b>143,400</b>	<b>137,400</b>	<b>135,900</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	12,610	1,590	250,600	108,200	106,600	(144,000)
SUPPLIES-GENERAL	-	405	-	500	-	-
<b>TOTAL STREET MAINTENANCE</b>	<b>12,610</b>	<b>1,995</b>	<b>250,600</b>	<b>108,700</b>	<b>106,600</b>	<b>(144,000)</b>
<b>TOTAL WARD #6 PROJECTS FUND</b>	<b>225,140</b>	<b>26,533</b>	<b>388,500</b>	<b>388,500</b>	<b>451,300</b>	<b>62,800</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #7 PROJECTS FUND (FUND 317)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	1,080	4	7,900	7,900	7,800	(100)
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>1,080</b>	<b>4</b>	<b>7,900</b>	<b>7,900</b>	<b>7,800</b>	<b>(100)</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	23,745	35,331	16,400	56,400	10,800	(5,600)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>23,745</b>	<b>35,331</b>	<b>16,400</b>	<b>56,400</b>	<b>10,800</b>	<b>(5,600)</b>
<b>YOUTH &amp; SENIOR SERVICES</b>						
PROFESSIONAL FEES	2,265	16,015	12,200	22,200	6,200	(6,000)
<b>TOTAL YOUTH &amp; SENIOR SERVICES</b>	<b>2,265</b>	<b>16,015</b>	<b>12,200</b>	<b>22,200</b>	<b>6,200</b>	<b>(6,000)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	24,851	28,542	38,000	38,000	38,300	300
<b>TOTAL PROPERTY STANDARDS</b>	<b>24,851</b>	<b>28,542</b>	<b>38,000</b>	<b>38,000</b>	<b>38,300</b>	<b>300</b>
<b>PARKS &amp; RECREATION</b>						
SUPPLIES-GENERAL	-	-	18,200	18,200	18,200	-
<b>TOTAL PARKS &amp; RECREATION</b>	<b>-</b>	<b>-</b>	<b>18,200</b>	<b>18,200</b>	<b>18,200</b>	<b>-</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	15,391	-	165,100	108,600	115,100	(50,000)
SUPPLIES-REPAIRS & MAINTENANCE	-	578	-	6,500	500	500
<b>TOTAL STREET MAINTENANCE</b>	<b>15,391</b>	<b>578</b>	<b>165,100</b>	<b>115,100</b>	<b>115,600</b>	<b>(49,500)</b>
<b>TOTAL WARD #7 PROJECTS FUND</b>	<b>67,332</b>	<b>80,470</b>	<b>257,800</b>	<b>257,800</b>	<b>196,900</b>	<b>(60,900)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #8 PROJECTS FUND (FUND 318)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	-	269	-	5,000	6,000	6,000
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>-</b>	<b>269</b>	<b>-</b>	<b>5,000</b>	<b>6,000</b>	<b>6,000</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	1,900	2,695	11,800	11,800	11,100	(700)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>1,900</b>	<b>2,695</b>	<b>11,800</b>	<b>11,800</b>	<b>11,100</b>	<b>(700)</b>
<b>YOUTH &amp; SENIOR SERVICES</b>						
SPECIAL PROGRAMS	727	-	42,000	33,500	33,500	(8,500)
<b>TOTAL YOUTH &amp; SENIOR SERVICES</b>	<b>727</b>	<b>-</b>	<b>42,000</b>	<b>33,500</b>	<b>33,500</b>	<b>(8,500)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	301	274	36,900	36,900	36,600	(300)
<b>TOTAL PROPERTY STANDARDS</b>	<b>301</b>	<b>274</b>	<b>36,900</b>	<b>36,900</b>	<b>36,600</b>	<b>(300)</b>
<b>ECONOMIC DEVELOPMENT</b>						
SPECIAL PROGRAMS	3,538	8,208	-	8,500	200	200
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>3,538</b>	<b>8,208</b>	<b>-</b>	<b>8,500</b>	<b>200</b>	<b>200</b>
<b>PLANNING &amp; ZONING</b>						
SUPPLIES-REPAIRS & MAINTENANCE	358	470	7,300	7,300	6,800	(500)
<b>TOTAL PLANNING &amp; ZONING</b>	<b>358</b>	<b>470</b>	<b>7,300</b>	<b>7,300</b>	<b>6,800</b>	<b>(500)</b>
<b>ELECTRICAL MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	30,000	30,000	30,000	-
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #8 PROJECTS FUND (FUND 318)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	21,535	109	302,600	287,200	331,100	28,500
SUPPLIES-GENERAL	3,530	559	-	10,400	16,100	16,100
IMPROVEMENTS	-	-	9,100	9,100	23,600	14,500
<b>TOTAL STREET MAINTENANCE</b>	<u>25,065</u>	<u>668</u>	<u>311,700</u>	<u>306,700</u>	<u>370,800</u>	<u>59,100</u>
<b>TOTAL WARD #8 PROJECTS FUND</b>	<u>31,889</u>	<u>12,584</u>	<u>439,700</u>	<u>439,700</u>	<u>495,000</u>	<u>55,300</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #9 PROJECTS FUND (FUND 319)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	-	374	-	1,200	-	-
OTHER SERVICES & CHARGES	2,900	-	55,300	55,300	55,300	-
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>2,900</b>	<b>374</b>	<b>55,300</b>	<b>56,500</b>	<b>55,300</b>	<b>-</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	6,080	2,420	11,800	11,800	7,900	(3,900)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>6,080</b>	<b>2,420</b>	<b>11,800</b>	<b>11,800</b>	<b>7,900</b>	<b>(3,900)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	301	274	25,000	25,000	44,700	19,700
<b>TOTAL PROPERTY STANDARDS</b>	<b>301</b>	<b>274</b>	<b>25,000</b>	<b>25,000</b>	<b>44,700</b>	<b>19,700</b>
<b>ELECTRICAL MAINTENANCE</b>						
TRAFFIC SIGNALS	-	-	150,000	150,000	150,000	-
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	108,314	-	396,900	395,700	450,100	53,200
SUPPLIES-GENERAL	360	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	243	256	9,800	9,800	7,500	(2,300)
<b>TOTAL STREET MAINTENANCE</b>	<b>108,917</b>	<b>256</b>	<b>406,700</b>	<b>405,500</b>	<b>457,600</b>	<b>50,900</b>
<b>TOTAL WARD #9 PROJECTS FUND</b>	<b>118,198</b>	<b>3,324</b>	<b>648,800</b>	<b>648,800</b>	<b>715,500</b>	<b>66,700</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WARD #10 PROJECTS FUND (FUND 320)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	-	142	-	500	-	-
OTHER SERVICES & CHARGES	8	-	7,800	7,800	7,800	-
SPECIAL PROGRAMS	1,877	744	1,300	1,200	-	(1,300)
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>1,885</b>	<b>886</b>	<b>9,100</b>	<b>9,500</b>	<b>7,800</b>	<b>(1,300)</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	-	29	-	-	-	-
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>-</b>	<b>29</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	7,810	9,585	30,000	25,200	35,600	5,600
<b>TOTAL PROPERTY STANDARDS</b>	<b>7,810</b>	<b>9,585</b>	<b>30,000</b>	<b>25,200</b>	<b>35,600</b>	<b>5,600</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	97,374	54,936	92,500	92,300	81,600	(10,900)
SUPPLIES-GENERAL	360	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	243	137	-	4,600	200	200
<b>TOTAL STREET MAINTENANCE</b>	<b>97,977</b>	<b>55,073</b>	<b>92,500</b>	<b>96,900</b>	<b>81,800</b>	<b>(10,700)</b>
<b>TOTAL WARD #10 PROJECTS FUND</b>	<b>107,672</b>	<b>65,573</b>	<b>131,600</b>	<b>131,600</b>	<b>125,200</b>	<b>(6,400)</b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**2006 GO BOND PROJECT FUND (FUND 339)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>PUBLIC WORKS</b>						
FARNSWORTH DRAINAGE	74,662	6,800	6,800	6,800	-	(6,800)
STORM SEWER EXTENSION	<u>66,125</u>	<u>54,540</u>	<u>72,000</u>	<u>72,000</u>	-	<u>(72,000)</u>
<b>TOTAL PUBLIC WORKS</b>	<u><b>140,787</b></u>	<u><b>61,340</b></u>	<u><b>78,800</b></u>	<u><b>78,800</b></u>	-	<u><b>(78,800)</b></u>
<b>STORMWATER MANAGEMENT</b>						
ORCHARD LAKE	<u>547,291</u>	<u>19,650</u>	<u>150,900</u>	<u>150,900</u>	-	<u>(150,900)</u>
<b>TOTAL STORMWATER MANAGEMENT</b>	<u><b>547,291</b></u>	<u><b>19,650</b></u>	<u><b>150,900</b></u>	<u><b>150,900</b></u>	-	<u><b>(150,900)</b></u>
<b>TOTAL 2006 GO BOND PROJECT FUND</b>	<u><u><b>688,078</b></u></u>	<u><u><b>80,990</b></u></u>	<u><u><b>229,700</b></u></u>	<u><u><b>229,700</b></u></u>	-	<u><u><b>(229,700)</b></u></u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	490,300	365,325	487,100	487,100	488,700	1,600
WARD #1 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #2 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #3 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #4 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #5 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #6 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #7 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #8 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #9 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #10 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>840,300</b>	<b>627,825</b>	<b>837,100</b>	<b>837,100</b>	<b>838,700</b>	<b>1,600</b>
<b>INFORMATION TECHNOLOGY</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	40,000	40,000	14,000	(26,000)
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>40,000</b>	<b>14,000</b>	<b>(26,000)</b>
<b>MANAGEMENT INFO SYSTEMS</b>						
PROFESSIONAL FEES	32,675	19,550	91,700	73,600	49,000	(42,700)
REPAIRS & MAINTENANCE SERVICES	-	34,758	-	39,900	-	-
COMMUNICATION CHARGES	-	-	7,200	-	-	(7,200)
OTHER SERVICES & E1495CHARGES	-	-	15,600	-	-	(15,600)
SUPPLIES-MACHINERY/EQUIPMENT	-	-	-	-	45,000	45,000
SUPPLIES-COMPUTER	406,785	136,016	85,600	144,500	-	(85,600)
CITY-OWNED OPTICAL FIBER IMPROVEMENTS	-	-	-	-	76,000	76,000
	86,918	187,004	328,700	270,800	37,500	(291,200)
<b>TOTAL MANAGEMENT INFO SYSTEMS</b>	<b>526,378</b>	<b>377,328</b>	<b>528,800</b>	<b>528,800</b>	<b>207,500</b>	<b>(321,300)</b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
COST OF BUILDING	-	-	-	-	175,000	175,000
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>175,000</b>	<b>175,000</b>
<b>PUBLIC EDUCATION</b>						
SPECIAL PROGRAMS	-	220,000	-	-	-	-
<b>TOTAL PUBLIC EDUCATION</b>	<b>-</b>	<b>220,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CENTRAL SERVICES</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	40,000	40,000	55,000	15,000
MACHINERY & EQUIPMENT	-	-	-	-	100,000	100,000
<b>TOTAL CENTRAL SERVICES</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>40,000</b>	<b>155,000</b>	<b>115,000</b>
<b>PROPERTY STANDARDS</b>						
VEHICLES	-	29,766	29,000	29,800	-	(29,000)
<b>TOTAL PROPERTY STANDARDS</b>	<b>-</b>	<b>29,766</b>	<b>29,000</b>	<b>29,800</b>	<b>-</b>	<b>(29,000)</b>
<b>ANIMAL CONTROL</b>						
BUILDING AND GROUNDS	-	23,085	32,000	32,000	-	(32,000)
NON-CAPITAL VEHICLES	-	39,632	38,000	39,800	-	(38,000)
<b>TOTAL ANIMAL CONTROL</b>	<b>-</b>	<b>62,717</b>	<b>70,000</b>	<b>71,800</b>	<b>-</b>	<b>(70,000)</b>
<b>ECONOMIC DEVELOPMENT</b>						
COST OF LAND	1,500,000	1,500,000	1,500,000	1,500,000	-	(1,500,000)
BUILDING PROJECTS	558,043	274,472	577,500	577,500	-	(577,500)
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>2,058,043</b>	<b>1,774,472</b>	<b>2,077,500</b>	<b>2,077,500</b>	<b>-</b>	<b>(2,077,500)</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>PLANNING &amp; ZONING</b>						
GRANT/PROPERTY REHAB	3,593	6,195	32,200	59,900	52,400	20,200
PRESERVATION LOAN PROGRAM	13,000	9,650	37,700	10,000	10,000	(27,700)
<b>TOTAL PLANNING &amp; ZONING</b>	<b>16,593</b>	<b>15,845</b>	<b>69,900</b>	<b>69,900</b>	<b>62,400</b>	<b>(7,500)</b>
<b>HISTORIC PRESERVATION</b>						
SPECIAL PROGRAMS	(962)	-	-	-	-	-
<b>TOTAL HISTORIC PRESERVATION</b>	<b>(962)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PUBLIC WORKS</b>						
SUPPLIES-REPAIRS & MAINTENANCE	150,000	300,000	300,000	300,000	300,000	-
<b>TOTAL PUBLIC WORKS</b>	<b>150,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>-</b>
<b>FINANCE ADMINISTRATION</b>						
OTHER SERVICES & CHARGES	-	6,113	-	-	-	-
<b>TOTAL FINANCE ADMINISTRATION</b>	<b>-</b>	<b>6,113</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>REVENUE AND COLLECTIONS</b>						
SUPPLIES- MACHINERY/EQUIPMENT	-	-	39,000	39,000	39,000	-
<b>TOTAL REVENUE AND COLLECTIONS</b>	<b>-</b>	<b>-</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ENGINEERING</b>						
SUPPLIES- REPAIRS & MAINTENANCE	-	-	-	-	300,000	300,000
<b>TOTAL ENGINEERING</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>
<b>ELECTRICAL MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	2,403	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE VEHICLES	40,032	17,628	65,000	65,000	-	(65,000)
TRAFFIC SIGNALS	151,340	-	-	-	-	-
VIDEO MONITORING	-	30,366	380,000	380,000	735,600	355,600
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>193,775</b>	<b>47,994</b>	<b>465,000</b>	<b>465,000</b>	<b>775,600</b>	<b>310,600</b>
<b>MAINTENANCE SERVICES</b>						
SUPPLIES-MACHINERY/EQUIPMENT	-	65,309	66,300	66,300	-	(66,300)
<b>TOTAL MAINTENANCE SERVICES</b>	<b>-</b>	<b>65,309</b>	<b>66,300</b>	<b>66,300</b>	<b>-</b>	<b>(66,300)</b>
<b>EQUIPMENT SERVICES</b>						
REPAIRS & MAINTENANCE SERVICES	41,935	-	-	-	-	-
<b>TOTAL EQUIPMENT SERVICES</b>	<b>41,935</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PARKS &amp; RECREATION</b>						
PROFESSIONAL FEES	-	-	-	-	75,000	75,000
REPAIRS & MAINTENANCE SERVICES	-	-	148,400	148,400	148,400	-
SUPPLIES-MACHINERY/EQUIPMENT	17,500	-	-	-	-	-
VEHICLES	283,265	53,545	72,500	56,100	-	(72,500)
PARK IMPROVEMENTS	-	-	30,000	30,000	60,000	30,000
<b>TOTAL PARKS &amp; RECREATION</b>	<b>300,765</b>	<b>53,545</b>	<b>250,900</b>	<b>234,500</b>	<b>283,400</b>	<b>32,500</b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>PHILLIPS PARK ZOO</b>						
BUILDING & GROUNDS	-	-	32,000	32,000	32,000	-
SUPPLIES-MACHINERY/EQUIPMENT	14,296	-	16,000	16,000	16,000	-
<b>TOTAL PHILLIPS PARK ZOO</b>	<b>14,296</b>	<b>-</b>	<b>48,000</b>	<b>48,000</b>	<b>48,000</b>	<b>-</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	572,032	495,466	705,000	662,300	720,000	15,000
SUPPLIES-MACHINERY/EQUIPMENT	66,381	56,508	-	56,900	-	-
REPAIRS & MAINTENANCE SERVICES IMPROVEMENTS	-	-	35,000	35,000	36,000	1,000
MACHINERY & EQUIPMENT	108,795	500,691	1,716,600	1,744,700	4,907,900	3,191,300
VEHICLES	317,177	-	190,000	190,000	-	(190,000)
EOLA-MONTGOMERY TO 87TH	523,688	584,159	628,000	584,900	-	(628,000)
KAUTZ RD AT MONTGOMERY RD TURNS	194,525	137,739	1,085,200	1,085,200	911,600	(173,600)
RAY MOSES DRIVE	74,791	-	-	-	-	-
STATION BOULEVARD	149,968	-	82,000	82,000	82,000	-
FARNSWORTH-5TH TO ROUTE 34	825,350	1,464,070	2,019,600	2,019,600	1,655,500	(364,100)
BILTER-SEALMASTER TO PRAIRE PATH	-	-	-	-	150,000	150,000
EAST NEW YORK STREET-SEGMENT III	-	-	-	-	100,000	100,000
OGDEN OVERPASS	-	-	-	-	500,000	500,000
OTHER	-	-	-	-	250,000	250,000
CHURCH-BUTTERFIELD-CORPORATE OVERLAY-LANDSCAPE RESTORE	-	37,882	-	-	-	-
	307,200	-	125,200	125,200	30,000	(95,200)
<b>TOTAL STREET MAINTENANCE</b>	<b>3,665,702</b>	<b>3,345,796</b>	<b>6,761,600</b>	<b>6,803,500</b>	<b>9,518,000</b>	<b>2,756,400</b>
<b>TOTAL CAPITAL IMPROVEMENTS FUND A</b>	<b>7,806,825</b>	<b>6,926,710</b>	<b>11,623,100</b>	<b>11,651,200</b>	<b>12,716,600</b>	<b>1,093,500</b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**2008B TIF BOND PROJECT TIF #3 FUND (FUND 342)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
ENVIRONMENTAL REMEDIATION	-	-	200,000	200,000	300,000	100,000
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<u>-</u>	<u>-</u>	<u>200,000</u>	<u>200,000</u>	<u>300,000</u>	<u>100,000</u>
<b>TOTAL 2008B TIF BOND PROJECT TIF #3 FUND</b>	<u>-</u>	<u>-</u>	<u>200,000</u>	<u>200,000</u>	<u>300,000</u>	<u>100,000</u>

**2008 GO BOND PROJECT FUND (FUND 343)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>POLICE TECHNICAL SERVICES</b>						
E911 EQUIPMENT	39,973	35,712	87,700	120,700	-	(87,700)
<b>TOTAL POLICE TECHNICAL SVCS</b>	<u>39,973</u>	<u>35,712</u>	<u>87,700</u>	<u>120,700</u>	<u>-</u>	<u>(87,700)</u>
<b>FINANCE ADMINISTRATION</b>						
PROFESSIONAL FEES	-	2,000	-	2,000	-	-
<b>TOTAL FINANCE ADMINISTRATION</b>	<u>-</u>	<u>2,000</u>	<u>-</u>	<u>2,000</u>	<u>-</u>	<u>-</u>
<b>STREET MAINTENANCE</b>						
NEIGHBORHOOD STREET IMPROVE	4,607,203	4,311,687	5,000,000	4,965,000	-	(5,000,000)
<b>TOTAL STREET MAINTENANCE</b>	<u>4,607,203</u>	<u>4,311,687</u>	<u>5,000,000</u>	<u>4,965,000</u>	<u>-</u>	<u>(5,000,000)</u>
<b>TOTAL 2008 GO BOND PROJECT FUND</b>	<u>4,647,176</u>	<u>4,349,399</u>	<u>5,087,700</u>	<u>5,087,700</u>	<u>-</u>	<u>(5,087,700)</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
PARK IMPROVEMENTS	10,622,276	583,389	1,145,200	1,145,200	14,000	(1,131,200)
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<u>10,622,276</u>	<u>583,389</u>	<u>1,145,200</u>	<u>1,145,200</u>	<u>14,000</u>	<u>(1,131,200)</u>
<b>TOTAL 2008A TIF BOND PROJECT TIF #6 FUND</b>	<u>10,622,276</u>	<u>583,389</u>	<u>1,145,200</u>	<u>1,145,200</u>	<u>14,000</u>	<u>(1,131,200)</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>FIRE DEPARTMENT</b>						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	100,000	-
<b>TOTAL FIRE DEPARTMENT</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
<b>TOTAL KANE/DUPAGE IMPACT FEE FUND</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

**KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>FIRE DEPARTMENT</b>						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	100,000	-
<b>TOTAL FIRE DEPARTMENT</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
<b>TOTAL KENDALL/WILL IMPACT FEE FUND</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
PUBLIC WORKS IMPACT FEE FUND (FUND 347)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>STREET MAINTENANCE</b>						
MACHINERY & EQUIPMENT	-	-	50,000	50,000	50,000	-
<b>TOTAL STREET MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>
<b>TOTAL PUBLIC WORKS IMPACT FEE FUND</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>

**2009 GO BOND PROJECT FUND (FUND 348)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>POLICE DEPARTMENT</b>						
RADIO EQUIPMENT	779,562	4,725	673,300	673,300	629,279	(44,021)
<b>TOTAL POLICE DEPARTMENT</b>	<b>779,562</b>	<b>4,725</b>	<b>673,300</b>	<b>673,300</b>	<b>629,279</b>	<b>(44,021)</b>
<b>STREET MAINTENANCE</b>						
STREET IMPROVEMENTS	-	700,000	700,000	700,000	2,500,000	1,800,000
<b>TOTAL STREET MAINTENANCE</b>	<b>-</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>2,500,000</b>	<b>1,800,000</b>
<b>TOTAL 2009 GO BOND PROJECT FUND</b>	<b>779,562</b>	<b>704,725</b>	<b>1,373,300</b>	<b>1,373,300</b>	<b>3,129,279</b>	<b>1,755,979</b>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
LONG – TERM DEBT**

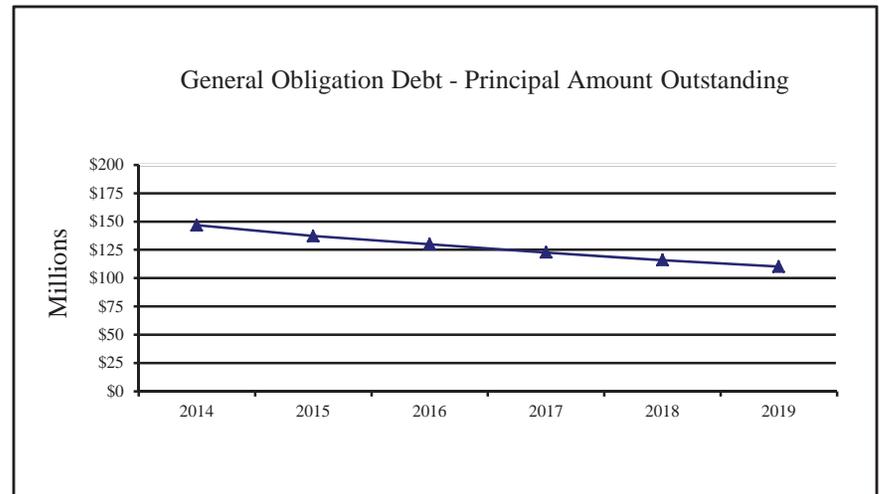
The City of Aurora is a home-rule municipality under the Illinois Constitution of 1970. The Illinois General Assembly has set no debt limits for home-rule municipalities. Furthermore, the city may issue debt without referendum approval.

As a matter of policy, the city does not issue bonds with maturities greater than the useful lives of the capital assets financed through the bond proceeds. In addition, when the issuance of debt is necessary for capital projects related to the operation of enterprise funds, the city seeks to issue revenue bonds (not general obligation bonds) to finance those projects.

The city accounts for debt service payments related to general obligation bonds in the Bond and Interest Fund (Fund 401) and the Library Bond and Interest Fund (Fund 410). The TIF District #3 and TIF District #6 Funds (Funds 233 and 236, respectively) are used to account for the debt service associated with tax increment revenue bonds. Debt service payments on water and sewer revenue bonds are accounted for in the Water and Sewer Fund (Fund 510) and payments on golf revenue bonds are accounted for in the Golf Operations Fund (Fund 550). Payments for loans from the Illinois Environmental Protection Agency are recorded in the Stormwater Management Fee Fund (Fund 280) and the Water and Sewer Fund. Principal and interest payments on debt certificates issued to build elementary schools in Special Service Area (SSA) #34 are accounted for in the SSA #34 Fund (Fund 275). SSA

property taxes are being used to satisfy the debt certificate debt service.

The city has abated a portion of the 2013 property tax levy for general obligation debt service (payable in 2014). That abatement will amount to approximately \$10.6 million. Historically, the city has abated a large portion of its property tax levy for debt service. This abatement has been possible primarily by the dedication of gaming tax and real estate transfer tax revenues to the payment of debt service. The graph below illustrates the rapidity with which the City of Aurora is paying its outstanding general obligation debt.



The total general obligation debt of \$155.9 million at the beginning of 2014 will be reduced to \$110.1 million by the end of 2019. The principal payment is approximately \$9.3 million for 2014.

In 2013, Standard & Poor’s Ratings Services assigned a rating of AA to the city’s general obligation bonds. The AA rating reflects S&P’s assessment that the city possesses “very strong capacity to meet financial commitments.” AA-rated bonds are generally known as high quality, investment-grade bonds. Similarly, in recognition of the financial strength of the city’s water and sewer utility, S&P assigned a rating of AA+ to the city’s Series 2006 Water Revenue Bonds near the end of 2008.

Some of the most significant statistics related to the city’s outstanding debt as of August 2013 (the most current information available) are presented at the table to the right.

The city plans to issue \$7.0 million of water revenue bonds during 2014. The proceeds of these bonds will be used to construct a lime sludge injection system in an underground limestone mine on a property at Illinois Route 25 and Mettel Road. The system will facilitate the disposal of by-products from the city’s water production process. Also, the city will refund existing debt to achieve debt service savings when the opportunities to do so arise.

**General Obligation Bonded Indebtedness**

	Amount Applicable (thousands)	Ratio to		Per Capita (2010 Pop. 197,899)
		Assessed Value	Estimated Actual	
City EAV	\$3,251,500	100.00%	33.33%	\$16,430
Estimated Actual Value	\$9,754,500	300.00%	100.00%	\$49,290
Direct Bonded Debt	\$165,975	5.10%	1.70%	\$839
Paid from Non-Property Tax Sources	(\$89,995)	-2.77%	-0.92%	(\$455)
Net Direct Debt	<u>\$75,980</u>	<u>2.33%</u>	<u>0.78%</u>	<u>\$384</u>
Overlapping Bonded Debt				
Schools	\$263,663	8.11%	2.70%	\$1,332
Other	<u>\$97,285</u>	<u>2.99%</u>	<u>1.00%</u>	<u>\$492</u>
Total Overlapping Bonded Debt	<u>\$360,948</u>	<u>11.10%</u>	<u>3.70%</u>	<u>\$1,824</u>
Total Direct and Overlapping Bonded Debt	<u><u>\$436,928</u></u>	<u><u>13.43%</u></u>	<u><u>4.48%</u></u>	<u><u>\$2,208</u></u>

**CITY OF AURORA  
LONG - TERM DEBT  
ANNUAL PRINCIPAL REQUIREMENTS**

Issue	Purpose	Interest Rate	2014	2015	2016	2017	2018	2019	2020 - 2041	Total
<b>General Obligation Bonds:</b>										
Series 2006	Police HQ, Fire Station #8, Stormwater Management Projects, Optical Fiber	4.25-4.75%								
			935,000	965,000	1,015,000	1,060,000	1,105,000		11,675,000	16,755,000
Series 2007	Refunded Series 1998B	4.0-5.0%	2,665,000	2,705,000	140,000				0	5,510,000
Series 2008	Police HQ and E911 Equipment	3.5-5.0%	1,650,000	1,695,000	1,765,000	1,835,000	1,910,000	1,985,000	61,160,000	72,000,000
Series 2009A	Public Safety Radios	1.25-5.00%	940,000	960,000	985,000	1,010,000	1,040,000	1,075,000	5,985,000	11,995,000
Series 2009B	Eola Road Interchange Land	2.0-3.7%	345,000	350,000	360,000	370,000	380,000	395,000	2,130,000	4,330,000
Series 2011	Refunded 2001A, 2003A, and 2003B	2.0-3.0%	1,330,000	1,360,000	1,405,000	1,445,000	1,335,000	330,000	525,000	7,730,000
Series 2012A	New Main Library and Improvements	3.0-4.0%	270,000	270,000	270,000	270,000	280,000	275,000	17,420,000	19,055,000
Series 2012B	Refunded Series 2004A	2.0-2.5%	525,000	535,000	540,000	555,000	570,000	580,000	3,120,000	6,425,000
Series 2012C	Refunded Series 2004B	2.0%	625,000	635,000	645,000	660,000			0	2,565,000
Series 2013	Partially Refunded Series 2006	2.0-3.125%		55,000	60,000	60,000	60,000	1,210,000	8,120,000	9,565,000
Total GO Bonds			<u>9,285,000</u>	<u>9,530,000</u>	<u>7,185,000</u>	<u>7,265,000</u>	<u>6,680,000</u>	<u>5,850,000</u>	<u>110,135,000</u>	<u>155,930,000</u>
<b>Tax Increment Financing Bonds:</b>										
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	260,000	280,000	295,000	315,000	340,000	360,000	3,920,000	5,770,000
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	430,000	460,000	485,000	520,000	550,000	590,000	2,755,000	5,790,000
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	200,000	220,000	235,000	255,000	280,000	305,000	1,530,000	3,025,000
Total TIF Bonds			<u>890,000</u>	<u>960,000</u>	<u>1,015,000</u>	<u>1,090,000</u>	<u>1,170,000</u>	<u>1,255,000</u>	<u>8,205,000</u>	<u>14,585,000</u>
<b>Water Revenue Bonds:</b>										
Series 2006	Downtown Infrastructure	4.0-4.75%	725,000	760,000	790,000	825,000	870,000	915,000	24,510,000	29,395,000
<b>Illinois EPA Loans:</b>										
Heathercrest Sanitary Sewer Water Treatment Plant	Construct and Rehabilitate Sewers	2.535%	149,030	152,831	156,730	160,729	164,829	169,034	261,670	1,214,853
	Expand Water Production System	2.905%	525,235	540,603	556,422	572,703	589,460	606,709	1,906,022	5,297,154
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	386,903	597,941
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	1,685,618	2,605,046
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	28,045	44,071
Total Illinois EPA Loans			<u>865,347</u>	<u>884,516</u>	<u>904,234</u>	<u>924,514</u>	<u>945,371</u>	<u>966,825</u>	<u>4,240,213</u>	<u>9,714,994</u>
<b>Golf Revenue Bonds:</b>										
Series 2012	Refunded Series 2000	2.5%	365,000	375,000	385,000	390,000	400,000	410,000	0	2,325,000
<b>Special Service Area 34 Debt:</b>										
Series 2006 Debt Certificates	Refunded Series 2000	4.0%	560,000	555,000	570,000	305,000	105,000	105,000	0	2,200,000
Series 2012D Debt Certificates	Refunded Series 2002	2.0-3.0%	470,000	455,000	500,000	235,000	280,000	300,000	395,000	2,635,000
Total SSA 34 Debt			<u>1,030,000</u>	<u>1,010,000</u>	<u>1,070,000</u>	<u>540,000</u>	<u>385,000</u>	<u>405,000</u>	<u>395,000</u>	<u>4,835,000</u>
Total Principal			<u>13,160,347</u>	<u>13,519,516</u>	<u>11,349,234</u>	<u>11,034,514</u>	<u>10,450,371</u>	<u>9,801,825</u>	<u>147,485,213</u>	<u>216,784,994</u>

**CITY OF AURORA  
LONG - TERM DEBT  
ANNUAL DEBT SERVICE REQUIREMENTS**

Issue	Purpose	Interest Rate	2014	2015	2016	2017	2018	2019	2020 - 2041	Total
<b>General Obligation Bonds:</b>										
Series 2006	Police HQ, Fire Station #8, Stormwater Management Projects, Optical Fiber	4.25-4.75%	1,718,163	1,706,088	1,712,663	1,711,988	1,709,288	554,563	18,380,339	27,493,092
Series 2007	Refunded Series 1998B	4.0-5.0%	2,940,500	2,847,250	147,000				0	5,934,750
Series 2008	Police HQ and E911 Equipment	3.5-5.0%	5,062,525	5,049,775	5,060,450	5,059,850	5,061,450	5,060,050	95,858,263	126,212,363
Series 2009A	Public Safety Radios	1.25-5.00%	1,242,575	1,241,954	1,244,178	1,243,568	1,249,959	1,260,649	6,479,811	13,962,694
Series 2009B	Eola Road Interchange Land	2.0-3.7%	488,654	483,304	482,804	482,004	480,904	484,504	2,367,640	5,269,814
Series 2011	Refunded 2001A, 2003A, and 2003B	2.0-3.0%	1,555,250	1,552,000	1,556,200	1,554,050	1,400,700	355,650	549,600	8,523,450
Series 2012A	New Main Library and Improvements	3.0-4.0%	909,619	901,519	893,419	885,319	887,219	873,819	25,426,455	30,777,369
Series 2012B	Refunded Series 2004A	2.0-2.5%	661,493	660,994	655,293	659,494	663,393	661,994	3,342,476	7,305,137
Series 2012C	Refunded Series 2004B	2.0%	676,300	673,800	671,100	673,200			0	2,694,400
Series 2013	Partially Refunded Series 2006	2.0-3.125%	331,575	342,631	346,532	345,331	343,532	1,491,731	9,006,237	12,207,569
<b>Total GO Bonds</b>			<u>15,586,654</u>	<u>15,459,315</u>	<u>12,769,639</u>	<u>12,614,804</u>	<u>11,796,445</u>	<u>10,742,960</u>	<u>161,410,821</u>	<u>240,380,638</u>
<b>Tax Increment Financing Bonds:</b>										
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	649,475	651,925	648,025	648,112	651,850	648,900	5,201,488	9,099,775
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	806,350	808,400	803,500	806,975	803,175	807,425	3,216,825	8,052,650
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	411,750	417,750	417,350	420,900	428,050	433,450	1,811,750	4,341,000
<b>Total TIF Bonds</b>			<u>1,867,575</u>	<u>1,878,075</u>	<u>1,868,875</u>	<u>1,875,987</u>	<u>1,883,075</u>	<u>1,889,775</u>	<u>10,230,063</u>	<u>21,493,425</u>
<b>Water Revenue Bonds:</b>										
Series 2006	Downtown Infrastructure	4.0-4.75%	2,045,881	2,051,881	2,051,481	2,054,881	2,066,881	2,075,994	36,057,747	48,404,746
<b>Illinois EPA Loans:</b>										
Heathercrest Sanitary Sewer Water Treatment Plant	Construct and Rehabilitate Sewers	2.535%	178,888	178,888	178,888	178,888	178,888	178,888	268,325	1,341,653
Series 2009A	Expand Water Production System	2.905%	675,329	675,329	675,329	675,329	675,329	675,329	2,003,272	6,055,246
Series 2009B	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	386,903	597,941
Series 2010	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	1,685,618	2,605,046
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	28,045	44,071
<b>Total Illinois EPA Loans</b>			<u>1,045,299</u>	<u>1,045,299</u>	<u>1,045,299</u>	<u>1,045,299</u>	<u>1,045,299</u>	<u>1,045,299</u>	<u>4,372,163</u>	<u>10,643,957</u>
<b>Golf Revenue Bonds:</b>										
Series 2012	Refunded Series 2000	2.5%	423,125	424,000	424,625	420,000	420,250	420,250	0	2,532,250
<b>Special Service Area 34 Debt:</b>										
Series 2006 Debt Certificates	Refunded Series 2000	4.0%	648,000	620,600	613,400	325,600	113,400	109,200	0	2,430,200
Series 2012D Debt Certificates	Refunded Series 2002	2.0-3.0%	544,350	519,950	551,300	271,300	309,250	320,850	406,850	2,923,850
<b>Total SSA 34 Debt</b>			<u>1,192,350</u>	<u>1,140,550</u>	<u>1,164,700</u>	<u>596,900</u>	<u>422,650</u>	<u>430,050</u>	<u>406,850</u>	<u>5,354,050</u>
<b>Total Debt Service</b>			<u>22,160,884</u>	<u>21,999,120</u>	<u>19,324,619</u>	<u>18,607,871</u>	<u>17,634,600</u>	<u>16,604,328</u>	<u>212,477,644</u>	<u>328,809,066</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	2,832	2,350	10,000	10,000	10,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>2,832</b>	<b>2,350</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>SERIES 2003B</b>						
PRINCIPAL	980,000	-	-	-	-	-
INTEREST	39,200	-	-	-	-	-
<b>TOTAL SERIES 2003B</b>	<b>1,019,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SERIES 2004A</b>						
PRINCIPAL	440,000	-	-	-	-	-
INTEREST	158,047	-	-	-	-	-
<b>TOTAL SERIES 2004A</b>	<b>598,047</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SERIES 2004B</b>						
PRINCIPAL	590,000	-	-	-	-	-
INTEREST	81,194	-	-	-	-	-
<b>TOTAL SERIES 2004B</b>	<b>671,194</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SERIES 2006</b>						
PRINCIPAL	855,000	-	900,000	900,000	935,000	35,000
INTEREST	1,290,150	625,838	1,251,700	1,251,700	1,211,200	(40,500)
<b>TOTAL SERIES 2006</b>	<b>2,145,150</b>	<b>625,838</b>	<b>2,151,700</b>	<b>2,151,700</b>	<b>2,146,200</b>	<b>(5,500)</b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>SERIES 2007</b>						
PRINCIPAL	3,285,000	-	2,680,000	2,680,000	2,665,000	(15,000)
INTEREST	540,900	204,750	409,500	409,500	275,500	(134,000)
<b>TOTAL SERIES 2007</b>	<u>3,825,900</u>	<u>204,750</u>	<u>3,089,500</u>	<u>3,089,500</u>	<u>2,940,500</u>	<u>(149,000)</u>
<b>SERIES 2008</b>						
PRINCIPAL	2,780,000	-	2,860,000	2,860,000	1,650,000	(1,210,000)
INTEREST	3,609,925	1,756,313	3,512,700	3,512,700	3,412,600	(100,100)
<b>TOTAL SERIES 2008</b>	<u>6,389,925</u>	<u>1,756,313</u>	<u>6,372,700</u>	<u>6,372,700</u>	<u>5,062,600</u>	<u>(1,310,100)</u>
<b>SERIES 2009A</b>						
PRINCIPAL	910,000	-	920,000	920,000	940,000	20,000
INTEREST	577,746	278,067	556,200	556,200	530,900	(25,300)
<b>TOTAL SERIES 2009A</b>	<u>1,487,746</u>	<u>278,067</u>	<u>1,476,200</u>	<u>1,476,200</u>	<u>1,470,900</u>	<u>(5,300)</u>
<b>SERIES 2009B</b>						
PRINCIPAL	330,000	-	335,000	335,000	345,000	10,000
INTEREST	160,279	76,014	152,100	152,100	143,700	(8,400)
<b>TOTAL SERIES 2009B</b>	<u>490,279</u>	<u>76,014</u>	<u>487,100</u>	<u>487,100</u>	<u>488,700</u>	<u>1,600</u>
<b>SERIES 2011</b>						
PRINCIPAL	-	-	945,000	945,000	1,045,000	100,000
INTEREST	189,988	87,463	175,000	175,000	156,100	(18,900)
<b>TOTAL SERIES 2011</b>	<u>189,988</u>	<u>87,463</u>	<u>1,120,000</u>	<u>1,120,000</u>	<u>1,201,100</u>	<u>81,100</u>
<b>SERIES 2012B</b>						
PRINCIPAL	-	-	480,000	480,000	525,000	45,000
INTEREST	-	108,759	181,900	181,900	136,500	(45,400)
<b>TOTAL SERIES 2012B</b>	<u>-</u>	<u>108,759</u>	<u>661,900</u>	<u>661,900</u>	<u>661,500</u>	<u>(400)</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>SERIES 2012C</b>						
PRINCIPAL	-	-	600,000	600,000	625,000	25,000
INTEREST	-	47,123	78,800	78,800	51,300	(27,500)
<b>TOTAL SERIES 2012C</b>	<u>-</u>	<u>47,123</u>	<u>678,800</u>	<u>678,800</u>	<u>676,300</u>	<u>(2,500)</u>
 <b>TOTAL DEBT SERVICE</b>	 <u>16,817,429</u>	 <u>3,184,327</u>	 <u>16,037,900</u>	 <u>16,037,900</u>	 <u>14,647,800</u>	 <u>(1,390,100)</u>
 <b>OTHER CHARGES</b>						
LEGAL	23,600	-	-	-	-	-
RATING	2,800	-	-	-	-	-
FINANCIAL CONSULTANT	27,318	-	-	-	-	-
CHARGE-ESCROW SETUP	2,150	-	-	-	-	-
CHARGE-ESCROW VERIFICATION	3,000	-	-	-	-	-
PRINTING	1,600	-	-	-	-	-
PUBLICATION	5,750	-	-	-	-	-
UNDERWRITER'S DISCOUNT	119,780	-	-	-	-	-
OTHER	-	68,216	-	-	-	-
REFUNDED BOND ESCROW	10,363,191	335,090	-	-	-	-
<b>TOTAL OTHER CHARGES</b>	<u>10,549,189</u>	<u>403,306</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
 <b>TOTAL BOND &amp; INTEREST FUND</b>	 <u>27,369,450</u>	 <u>3,589,983</u>	 <u>16,047,900</u>	 <u>16,047,900</u>	 <u>14,657,800</u>	 <u>(1,390,100)</u>



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# Equipment Services Division

2014 Budget

## Mission

To become an industry-leading equipment maintenance organization that provides services that are unsurpassed in quality and value; and to maintain the city's fleet so that all equipment and vehicles operate in a safe, efficient, and effective manner.

## Major Functions

1. Effectively maintain all city equipment and vehicles.
2. Develop programs to increase the efficiency of city equipment by promoting standardization and adaptability.
3. Reduce the city's carbon footprint by implementing environmentally-friendly, sustainable practices.
4. Analyze, evaluate, and coordinate all city equipment requirements and replacement intervals.
5. Review and establish equipment specifications.
6. Support operational needs of other departments.
7. Coordinate the sale and/or disposal of equipment.
8. Maintain the city's fuel inventory and process disbursements and charge-backs.
9. Maintain and secure the Central Garage Facility.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,986,741	1,981,165	2,033,160
Other Non-Capital	3,150,707	3,054,400	3,203,015
Capital	-	-	60,000
Total	5,137,448	5,035,565	5,296,175

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Labor Supervisor	2	2	2
Equipment Technician	13	13	13
Custodian	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>16</b>	<b>16</b>	<b>16</b>

### Part-Time Positions

Inventory Clerk/Equipment Service	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>17</b>	<b>17</b>	<b>17</b>

# Equipment Services Division

# 2014 Budget

## Short-Term Goals (2014)

1. Introduce compressed natural gas as an alternate fuel source.\*
2. Implement a paperless fleet maintenance documentation process.\*
3. Replace a 15,000-pound hydraulic vehicle lift.

## Long-Term Goals (2015 and Beyond)

1. Decrease total vehicle emissions by 25% (2020).\*
2. Recycle 100% of used materials so as to achieve zero waste (Ongoing).\*

## 2013 Major Accomplishments

- Introduced a new police pursuit interceptor into the fleet.
- Updated the new parts turn key contract that reduced part acquisition costs by 3%.
- Converted the repair manual library to a digital library.

## 2012 Major Accomplishments

- Converted 350 vehicles to re-refined motor oil.
- Upgraded the non-intervention fuel system to a wireless system.
- Reduced emissions on 15 heavy-duty dump trucks through an Illinois Environmental Protection Agency grant.

## Performance Measures

				2013	
		2012	2013	Estimated	2014
<u>Measure</u>		<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<i>Service</i>					
1. Maintenance and Repair	Availability rate of vehicles and equipment	96.30%	97%	97.5%	97%
2. Maintenance Service	Preventive vehicle maintenance compliance rate	83.1%	78%	80%	80%
3. Productivity Rate **	Ratio of direct over total labor hours	96.9%	96%	96%	96%

## Budget Highlights

The 2014 budget will permit the Equipment Services Division to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

\*\* Measures the percentage of direct (productive) hours to all hours that include indirect (non-productive) hours.

# Airport

# 2014 Budget

## Mission

To maintain a dynamic facility that will create synergy between corporate/personal air commerce and the economic growth of the area.

## Major Functions

1. Ensure the safety of airport users and the public.
2. Ensure compliance with U.S. Department of Transportation Federal Aviation Administration (FAA) reporting, safety, maintenance, and inspection requirements.
3. Assist in land use planning and height zoning issues.
4. Ensure compliance with local codes and ordinances.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	114,870	111,709	115,151
Other Non-Capital	656,714	788,300	817,300
Capital	32,900	2,290,900	100,000
Total	804,484	3,190,909	1,032,451

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Administrative Secretary	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u>1</u>	<u>1</u>	<u>1</u>

## Short-Term Goals (2014)

1. Prepare an equipment replacement plan.\*
2. Rehabilitate the joints in runway 15-33.
3. Acquire a new runway striper.

## Long-Term Goals (2015 and Beyond)

1. Rehabilitate the airfield signage (2015).
2. Rehabilitate the entrance roads (2016).
3. Rehabilitate runway 18-36 (2017).

## 2013 Major Accomplishments

- Completed a design study for the runway 33 landing system.
- Completed a strategic plan for the airport.
- Expanded the Chicago Jet operations.

# Airport

# 2014 Budget

## 2012 Major Accomplishments

- Coordinated with the FAA for construction of a new control tower at the airport.
- Finalized the repair of the instrument landing system for runway 33.
- Designed the Area Two entrance road and parking area improvements.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Promotional Events *	12	8	9	8
Hangar Tenants Added	1	1	1	0
Hangar Occupancy	96%	96%	96%	96%
Fuel Pumped (mil. gallons)	1.70	1.70	1.00	1.10
Grants Received	1	1	1	1

## Budget Highlights

The 2014 budget will provide for replacement tires and rims on a snow tractor and a new runway striping machine. The provision of these special budget items will enhance runway service by offering more distinctive runway markings and more efficiently removing snow.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
WATER AND SEWER FUND (FUND 510)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	1,000,000	750,000	1,000,000	1,000,000	1,000,000	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>1,000,000</u>	<u>750,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>
<b>TOTAL WATER &amp; SEWER FUND</b>	<u>1,000,000</u>	<u>750,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>

# Water Production Division

# 2014 Budget

## Mission

To provide the City of Aurora with a reliable supply of safe, high-quality water at adequate pressure for fire protection, in a cost-effective manner, and in full compliance with regulatory requirements; and, to manage the maintenance and expansion of water supply infrastructure needed to effectively support the growth and development of the City of Aurora.

## Major Functions

1. Operate and maintain the Water Treatment Plant (WTP), well houses, and pumping and storage facilities.
2. Operate chemical and microbiological laboratories and perform water sampling and analysis to meet state and federal regulatory requirements.
3. Plan and manage capital improvement and maintenance projects for the water supply, treatment, storage, and distribution systems.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,665,011	3,911,229	3,940,491
Other Non-Capital	7,265,097	8,465,839	9,005,912
Capital	4,196,462	3,256,100	4,717,000
Total	15,126,570	15,633,168	17,663,403

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Manager of Water System Eng.	1	1	1
Operations Supervisor	1	1	1
Secretary/Typist	1	1	1
Labor Supervisor	1	1	1
Plant Operator II	4	4	4
Plant Operator I	6	6	6
Water Production Worker II	3	3	3
Water Production Worker I	6	6	6
Electrician	1	1	1
Laboratory Manager	1	1	1
Lab Technician II	3	3	3
Lab Technician I	1	1	1
<b>TOTAL</b>	<b><u>31</u></b>	<b><u>31</u></b>	<b><u>31</u></b>

## Short-Term Goals (2014)

1. Implement Phase II and design Phase III of a program to flush the water distribution system.
2. Coordinate the relocation of Well Collector #23 pipe for the Jericho Road bridge replacement project.
3. Complete the rehabilitation of the Indian Trail elevated tank.
4. Replace the WTP roof and skylights.
5. Complete pump and motor repairs for Well #26.
6. Replace the granular activated carbon in filters 1-4.

# Water Production Division

# 2014 Budget

## Long-Term Goals (2015 and Beyond)

1. Update the Water Master Plan (2015).\*
2. Design a long-term plan for ultimate disposal of lime sludge (2015).
3. Rehabilitate the aging chemical feed systems at the WTP (2015).
4. Evaluate the need for additional treatment capacity and processes; particularly filter capacity (2015).
5. Evaluate the need for additional bulk chemical storage at the WTP (2015).
6. Install a permanent finished water ammonia feed system and renovate the electrical system, including pump starters, and piping at the Main Pumping Station (2015).
7. Implement a computerized maintenance management system (2016).\*
8. Implement the long-term plan for lime sludge disposal (2016).
9. Construct two shallow wells and connect to the well collector piping system (2017).
10. Construct an on-site treatment system at an existing deep well (2018).

## 2013 Major Accomplishments

- Implemented Phase I and designed Phase II of a program to flush the water distribution system.
- Conducted inspections of the WTP clear wells.
- Installed additional raw water quality monitoring system for the Fox River.
- Replaced two WTP process ammoniators to improve efficiency and effectiveness of the chloramination system.

- Installed a permanent chemical feed system for the addition of ferric chloride to the filter backwash water.
- Prepared and distributed the 2012 Consumer Confidence Report.
- Completed pump and motor repairs for Well #27.
- Completed well rehabilitation for Well #26.
- Installed a water temperature probe at the Barnes Road standpipe.
- Maintained the Microbiology Laboratory Certification by the Illinois Department of Public Health.

## 2012 Major Accomplishments

- Collected and analyzed raw well water samples from all active, city-owned, deep and shallow wells for volatile compounds.
- Reduced electrical consumption for pumping raw well water by following a daily well selection priority schedule.
- Completed pump and motor repairs for Well #22.
- Installed a total chlorine meter at the southeast standpipe water tank.
- Conducted inspections of the Phillips Park and Church Road elevated tanks.
- Demolished the Hill Avenue elevated tank.
- Designed Phase I of a citywide watermain flushing program.
- Completed pump and motor repairs for Well #25.
- Replaced the granular activated carbon in filters 9-12.
- Upgraded the filter effluent valve controls for filters 1-8.
- Installed energy-efficient water source heat pump HVAC units at the WTP.
- Prepared and distributed the 2011 Consumer Confidence Report.

## Performance Measures

	2012	2013	2013	2014
			Estimated	
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Gallons Treated (billions)	6.4	6.1	5.9	6.0
IEPA Watermain Projects Supervised	5	10	11	15
Lime Sludge (wet tons)	42,890	36,000	41,000	40,000
Lime Sludge (dry tons)	16,456	14,700	14,900	14,800
Unit Consumption (gallons/connections)	132,000	126,000	123,000	124,000
Electrical Consumption (kWh/MG Produced)	3,234	3,150	3,350	3,250

## Budget Highlights

The 2014 budget provides for a lime slaking control system update to replace obsolete and proprietary hardware and improve the Water Production Division's efficiency. Pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Water Production Division from the Development Services Department to the newly created Public Works Department.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET**

**2006 WATER AND SEWER REVENUE BOND PROJECT (FUND 510)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
<b>CAPITAL</b>						
LIME WASTE PROJECT	-	-	296,300	296,300	296,300	-
SEWER SEPARATION	1,142,643	546,778	2,210,000	2,210,000	1,400,000	(810,000)
DOWNTOWN SEWER SEPARATION	391,511	1,120,536	1,245,000	1,245,000	-	(1,245,000)
DOWNTOWN WATER DISTR IMPROV	-	-	250,000	250,000	250,000	-
CAPITAL OUTLAY CAPITALIZED	(928,721)	-	-	-	-	-
<b>TOTAL CAPITAL</b>	<b>605,433</b>	<b>1,667,314</b>	<b>4,001,300</b>	<b>4,001,300</b>	<b>1,946,300</b>	<b>(2,055,000)</b>
<b>TOTAL 2006 BOND PROJECT</b>	<b>605,433</b>	<b>1,667,314</b>	<b>4,001,300</b>	<b>4,001,300</b>	<b>1,946,300</b>	<b>(2,055,000)</b>

**2014 WATER AND SEWER REVENUE BOND PROJECT (FUND 510)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
<b>CAPITAL</b>						
LIME WASTE PROJECT	-	-	-	-	5,678,883	5,678,883
<b>TOTAL CAPITAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,678,883</b>	<b>5,678,883</b>
<b>TOTAL 2014 BOND PROJECT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,678,883</b>	<b>5,678,883</b>
<b>TOTAL WATER AND SEWER FUND</b>	<b>28,932,087</b>	<b>22,599,096</b>	<b>38,934,110</b>	<b>38,934,110</b>	<b>46,487,603</b>	<b>7,553,493</b>

# Water Billing Division

# 2014 Budget

## Mission

To issue accurate and timely water and sewer service bills to Aurora residents and businesses, collect customer accounts efficiently and effectively, and respond to customer inquiries in a professional manner.

## Major Functions

1. Provide quality customer service to customers who call or visit.
2. Issue invoices for the city's various utility services.
3. Troubleshoot the reasons for unusually high water bills.
4. Work with the Water & Sewer Maintenance Division staff to establish metered services and exchange defective meters.
5. Establish accounts for new customers and administer changes of existing services.
6. Manage online payments and account inquiries.
7. Manage the process of collecting delinquent accounts.
8. Produce reports on water and sewer service revenues and the status of customer accounts.
9. Manage tenant deposits and deposit refunds.
10. Coordinate with other city departments and divisions, as well as external agencies, concerning water meter reading and water billing issues.
11. Process customer payments of city invoices for services.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,107,319	1,137,715	1,111,685
Other Non-Capital	518,711	655,600	1,453,050
Capital	-	-	-
Total	1,626,030	1,793,315	2,564,735

## Staffing

### Full-Time Positions

	<u>2012</u>	<u>2013</u>	<u>2014</u>
Assistant Director	1	1	1
Assistant Manager	1	1	1
Water Billing Clerk	1	1	1
Customer Service Representative	5	5	5
Customer Service Worker	3	3	3
<b>TOTAL</b>	<b><u>11</u></b>	<b><u>11</u></b>	<b><u>11</u></b>

# Water Billing Division

# 2014 Budget

## Short-Term Goals (2014)

1. Collaborate with the Water & Sewer Maintenance Division to complete the meter change-out program.\*
2. Collaborate with the Public Works Department to mitigate water loss for Aurora.\*
3. Research and analyze a payment kiosk to aide with water bill collections.\*

## Long-Term Goals (2015 and Beyond)

1. Continue to collaborate with the Water & Sewer Maintenance Division to complete the meter change-out program (2015-2017).\*
2. Assess the feasibility of a fixed-based antenna reading system (2015-2017).\*
3. Develop the capacity to permit customers to review and print their water bills electronically (2016).\*

## 2013 Major Accomplishments

- Conducted an analysis of internal controls considering recent technological changes, updated written guidelines, and implemented revisions.
- Implemented a new water rate schedule.
- Received state approval to purge inactive customer accounts prior to 2006 on our computer system in order to increase our storage memory and reuse old account numbers.
- Assisted with communicating to customers the amendments made to the city's water conservation ordinance.

## 2012 Major Accomplishments

- Developed the capacity to process reoccurring credit card and bank draft payments for utility bills.
- Assisted with the training of Revenue and Collection Division staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.
- Established a process to facilitate communication with the Property Standards Division on City Code violations related to property standards and the accurate metering of water consumption.
- Provided online utility account access in order for customers to set up automatic payments from their bank accounts.

## Performance Measures

<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Number of Accounts	48,470	48,600	48,550	48,650
Accounts per Administrative Staff	8,078	8,100	8,100	8,150
Accounts per Customer Service Worker	16,157	16,200	16,100	16,250
Non-Final Work Orders Processed (Not Final Reads)	22,741	24,000	23,600	24,000
Final-Read Work Orders Processed	8,908	7,000	8,900	9,000
Total Work Orders Processed	31,649	31,000	32,500	33,000
Sanitary Sewer District Termination Orders Processed	1,420	1,700	1,500	1,550

## Budget Highlights

The 2014 budget will provide for the replacement of a vehicle to assist with water turn ons/offers and completing daily tasks. In addition, the Water Billing Division will update the MXU water meter radio read devices that have aging batteries. The provision of these special budget items will greatly enhance the Division's efficiency.

\* Linked to the city's strategic plan.

# Water Meter Maintenance Division

2014 Budget

## Mission

To maintain the city's water meters to ensure their accuracy. Provide customer service by investigating and solving complaints of high water usage and low water pressure.

## Major Functions

1. Maintain the city's water meters through repair or replacement.
2. Respond to customer complaints of low water pressure, no water, and water leaks.
3. Install water meters in new building construction.
4. Issue and maintain fire hydrant water meters.
5. Monitor the conservation of water and issue tickets for theft of water violations.
6. Check and diagnose water service leaks.
7. Enforce the water conservation ordinance.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	365,891	426,942	439,566
Other Non-Capital	455,649	686,100	554,900
Capital	-	-	-
Total	821,540	1,113,042	994,466

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Water Meter Repairer	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL	<u>3</u>	<u>3</u>	<u>3</u>

## Short-Term Goals (2014)

1. Replace 3,500 radio transceivers.
2. Replace 700 residential water meters.

## Long-Term Goals (2015 and Beyond)

1. Maintain accuracy and repairs of water meters (Ongoing).
2. Replace all radio-read batteries on a cyclical basis before they run out of power with new 20-year batteries (Ongoing).
3. Upgrade commercial meters through the meter exchange program (Ongoing).

## 2013 Major Accomplishments

- Replaced 160 large water meters through the meter exchange program.

# Water Meter Maintenance Division

# 2014 Budget

## 2012 Major Accomplishments

- Inspected 600 commercial meters at the site location.
- Upgraded 150 commercial meters through the exchange program.

## Performance Measures

	2012	2013	2013	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Service Calls	3,500	4,000	6,020	4,500
Residential and Business Water Meters Replaced	250	300	274	N/A
Commercial Water Meters Replaced	N/A	N/A	N/A	150

## Budget Highlights

The 2014 budget will permit the Water Meter Maintenance Division to maintain the service level of the prior year. Pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Water Meter Maintenance Division from the Operations Department to the Public Works Department.

# Water & Sewer Maintenance Division

2014 Budget

## Mission

To provide the best quality service, information, and support to the citizens of Aurora by addressing concerns while maintaining Aurora's sanitary, storm, and metered water distribution utilities.

## Major Functions

1. Maintain the water distribution system to include watermains, valves, fire hydrants, and water service lines.
2. Maintain the sanitary sewer lines up through 15 inches in diameter and three sanitary lift stations. (Lines over 15 inches are maintained by the Fox Metro Water Reclamation District.)
3. Maintain the storm sewer system including storm sewer main lines, storm sewer catch basins, four storm sewer lift stations, and water detention systems.
4. Locate and identify the city's water and sewer system infrastructure pursuant to requests from Joint Utility Locating Information for Excavators, Inc. (JULIE).
5. Manage the division's inventory of parts and supplies.
6. Maintain a mapping database of the city's water and sewer system infrastructure reflecting the location, size, and age of components as well as other relevant information.
7. Enforce the water conservation ordinance.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,449,423	4,443,714	4,522,093
Other Non-Capital	4,086,496	6,371,371	4,286,723
Capital	1,216,595	4,578,200	7,401,000
Total	9,752,514	15,393,285	16,209,816

## Staffing

### Full-Time Positions

	2012	2013	2014
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Labor Supervisor	4	4	4
Radio/Telephone Dispatcher	1	1	1
Administrative Secretary	1	1	1
Utility Service Worker	1	1	1
Custodian	1	1	1
Maintenance Worker III	6	6	6
Maintenance Worker II	7	7	7
Maintenance Worker I	15	15	15
<b>Subtotal - Full-Time Positions</b>	<b>38</b>	<b>38</b>	<b>38</b>

### Seasonal Positions

Seasonal Worker II	0	3	2
Seasonal Worker I	0	3	4
<b>Subtotal - Seasonal Positions</b>	<b>0</b>	<b>6</b>	<b>6</b>

<b>TOTAL</b>	<b>38</b>	<b>44</b>	<b>44</b>
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# Water & Sewer Maintenance Division

# 2014 Budget

## Short-Term Goals (2014)

1. Replace the watermain on both Tanglewood Drive and Tanglewood Court.
2. Replace the watermain on Carriage Hill Drive.
3. Replace the control panels at the White Eagle and Clark Lift Stations.

## Long-Term Goals (2015 and Beyond)

1. Eliminate older-model fire hydrants from the water system (2025).
2. Eliminate combined sewer backups in cooperation with the Public Works Division and other agencies (2025).
3. Conduct a comprehensive leak survey of the entire water distribution and transmission system (Ongoing).\*
4. Initiate a televising program for the entire combined sewer system (Ongoing).

## 2013 Major Accomplishments

- Replaced the watermain on Northfield Avenue.
- Reduced sewer backups in city mains by 10%.

## 2012 Major Accomplishments

- Inspected 508 ponds in the far east tributaries to log the conditions of structures and accessibility, check for restrictors, and schedule cleaning and repairs.

- Cleaned 95,000 linear feet of sewer lines to reduce sewer backups.
- Replaced the watermain on South Fourth Street.
- Evaluated and repaired leaks on the city's transmission mains.

## Performance Measures

Measure	2012	2013	2013	
	Actual	Budget	Estimated	2014
			Actual	Budget
Watermain Break Repairs	88	80	121	85
Water Service Leak Repairs	115	160	104	140
JULIE Locating Callouts	14,516	19,000	18,211	20,000
Fire Hydrants Inspected	744	800	524	850
Fire Hydrants Replaced	25	15	36	25
Sewer Back-Ups Repaired	21	36	19	20
Sewer Cleaning (miles)	100	100	92	150
Catchbasin Repairs/Installed/ Rebuilt	130	120	75	125
Training and Development Hours	1,600	1,700	985	1,800

## Water & Sewer Maintenance Division

2014 Budget

### Budget Highlights

The 2014 budget will provide for the purchase of four utility tracer units, a hydraulic power unit, and a six-inch diesel trash pump. The acquisition of these useful tools will improve the quality of service provided by the Water & Sewer Maintenance Division. Pursuant to an organizational restructuring, the 2014 budget reflects the reassignment of the Water & Sewer Maintenance Division from the Operations Department to the Public Works Department.

\* Linked to the city's strategic plan.

# MVPS Revenue & Collection Division

2014 Budget

## Mission

To serve parking customers in a professional, courteous, and efficient manner while collecting parking space rental fees and fine payments.

## Major Functions

1. Bill and collect various fees and fines related to the city's parking systems.
2. Administer the rental of parking spaces in city-owned and city-operated parking facilities.
3. Administer the system of adjudication of parking ordinance violations.
4. Administer the system of adjudication of seized vehicles and ordinance violations issued by city.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	197,899	213,498	206,105
Other Non-Capital	57,371	94,100	94,600
Capital	-	-	-
Total	255,270	307,598	300,705

## Staffing

<u>Full-Time Positions</u>	2012	2013	2014
Account Clerk II	<u>2</u>	<u>2</u>	<u>2</u>
Subtotal - Full-Time Positions	<u>2</u>	<u>2</u>	<u>2</u>
<u>Part-Time Positions</u>			
Account Clerk I	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Part-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u>3</u>	<u>3</u>	<u>3</u>

## Short-Term Goals (2014)

1. Conduct a six-month review of the city parking policy that focuses on changes necessary to improve the program.\*
2. Assess the functionality of enforcement equipment for new uses to enhance operating effectiveness.\*

## Long-Term Goals (2015 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).\*
2. Continuously review the parking policy to see that it provides the needs for parking in the future (Ongoing).

# MVPS Revenue & Collection Division

# 2014 Budget

## 2013 Major Accomplishments

- Developed and implemented a system for issuing permits in support of a new downtown parking plan.
- Updated city parking ordinance to correspond to a new parking policy.

## 2012 Major Accomplishments

- Automated more ordinance violation tickets by entering them into the parking ticket system.
- Evaluated and purchased a new technology for ticket issuance.

## Performance Measures

<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Citations Issued	25,842	28,700	19,759	21,000
Revenue from Fines	\$424,732	\$328,000	\$398,213	\$408,000
Revenue from Meter Fees	\$195,404	N/A	\$ 64,758	N/A
Revenue from Permit Fees	\$136,925	\$125,000	\$164,834	\$174,900
Collection Rate	70%	65%	74%	65%
Seizure & Impoundments Processed	1,177	1,400	795	1,100

## Budget Highlights

The 2014 budget will permit the MVPS Revenue & Collection Division to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

# MVPS Maintenance Division

2014 Budget

## Mission

To perform cost-effective maintenance of city-owned parking facilities and provide patrons with attractive, clean, safe, and convenient parking.

## Major Functions

1. Plan and execute maintenance projects to uphold the safety, cleanliness, and appearance of city-owned parking facilities.
2. Plow and remove snow from city-owned parking lots.
3. Ensure the proper operation of the Stolp Island parking equipment including entry gate ticket dispensers.
4. Promote the use of public transportation through cooperation with outside transit agencies.
5. Supervise and assist with the maintenance of the Route 25 and Route 59 Transit Centers.
6. Assist with site preparation for city-sponsored special events.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	301,737	254,316	187,941
Other Non-Capital	194,744	321,300	484,600
Capital	478,853	124,000	21,236
Total	975,334	699,616	693,777

## Staffing

### Full-Time Positions

	2012	2013	2014
Labor Supervisor	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Full-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>

### Part-Time Positions

Parking Lot Attendant	<u>4</u>	<u>2</u>	<u>0</u>
Subtotal - Part-Time Positions	<u>4</u>	<u>2</u>	<u>0</u>
<b>TOTAL</b>	<u><u>5</u></u>	<u><u>3</u></u>	<u><u>1</u></u>

# MVPS Maintenance Division

# 2014 Budget

## Short-Term Goals (2014)

1. Establish a parking lot maintenance program for asphalt overlay.
2. Increase bicycle parking spaces on surface lots.
3. Paint the interior walls of the Stolp Island Parking Deck.

## Long-Term Goals (2015 and Beyond)

1. Redesign parking lot E to improve traffic flow (2015).

## 2013 Major Accomplishments

- Automated the gate operation and fee collection process at the Stolp Island Parking Garage.
- Painted the railings, fascia, and panels of the Stolp Island Garage.
- Installed new surface lot public parking entrance signs.
- Removed all of the parking meters in the Central Business District (CBD).

## 2012 Major Accomplishments

- Resurfaced or sealcoated 200,000 square feet of parking lots including the train stations.
- Completed phase III of the Stolp Island Parking Garage upgrades.
- Initiated an annual preventive door maintenance program.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Employee Safety & Security Training Hours	86	100	80	60
Downtown Surface Lot Spaces Restriped	2,296	1,560	800	500

## Budget Highlights

The 2014 budget will provide funds to evaluate all of the CBD surface lots, develop a parking lot prioritized maintenance program, and resurface one or possibly two asphalt parking lots.

# MVPS Enforcement Division

# 2014 Budget

## Mission

To provide fair and consistent enforcement of city parking ordinances and regulations for on-street and city-owned lots and enhance motor vehicle parking services in the city.

## Major Functions

1. Enforce the city parking ordinances and regulations.
2. Assist the City Council in developing parking policies.
3. Aid in the development of downtown property with regard to parking issues.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	170,004	193,100	127,135
Other Non-Capital	27,235	49,200	74,140
Capital	-	-	-
Total	197,239	242,300	201,275

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Parking Meter Checker	2	2	0
Parking Enforcement Officer	0	0	1
TOTAL	<u>2</u>	<u>2</u>	<u>1</u>

## Short-Term Goals (2014)

1. Maximize the efficiency of the Parking Enforcement Officer patrol routes while taking into effect the changes in the downtown.\*

## Long-Term Goals (2015 and Beyond)

1. Continue to work with the Aurora Downtown Parking Committee and frontline staff to identify means to maximize parking availability (Ongoing).
2. Evaluate the parking ordinances to determine their effectiveness in regulating parking (Ongoing).

## 2013 Major Accomplishments

- Developed a downtown parking informational brochure based upon the new downtown parking plan.
- Implemented the use of license technology for increased efficiency and effectiveness of parking enforcement.

## MVPS Enforcement Division

## 2014 Budget

- Assisted in the enforcement of the newly adopted downtown parking plan.

### 2012 Major Accomplishments

- Developed new parking meter checker patrol routes to more efficiently enforce parking regulations in the Central Business District.
- Incorporated the use of parking meter checkers to enforce parking regulations in neighborhoods.

### Performance Measures

<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Snow Parking Citations Issued	1,329	1,000	1,270	3,000
Parking Meter Citations Issued	11,666	5,500	2,752	N/A
Citations Issued for Exceeding Posted Time in CBD	N/A	N/A	4,809	4,500
Other Parking Citations Issued by the MVPS Enforcement Division	5,662	2,500	1,543	1,500

### Budget Highlights

The 2014 budget will permit the MVPS Enforcement Division to maintain the service level of the prior year. Pursuant to an organizational restructuring, the 2014 budget also reflects the reassignment of the MVPS Enforcement Division from the Operations Department to the newly created Neighborhood Standards Department.

\* Linked to the city's strategic plan.

# Route 25 Transit Center Division

2014 Budget

## Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

## Major Functions

1. Provide cost-effective maintenance of the commuter station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	645,804	587,892	611,186
Other Non-Capital	327,928	689,391	627,550
Capital	60,537	-	132,000
Total	1,034,269	1,277,283	1,370,736

## Staffing

### Full-Time Positions

	2012	2013	2014
MVPS PM Shift Foreman	1	1	1
Foreman	1	1	1
Parking Meter Repairer	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Part-Time Positions

Facilities Security Worker	3	3	3
<b>Subtotal - Part-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>

<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>
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# Route 25 Transit Center Division

# 2014 Budget

## Short-Term Goals (2014)

1. Replace the daily parking machines.
2. Replace the brick ribbon around the ATC with concrete to eliminate tripping hazards.
3. Refinish all of the interior wooden benches.
4. Refurbish eight outside decorative lights that surround the building.

## Long-Term Goals (2015 and Beyond)

1. Install high resolution surveillance cameras at the ATC (2015).\*
2. Renovate the frontage landscaping.

## 2013 Major Accomplishments

- Developed a building and grounds maintenance manual with check off lists.
- Painted the facility's interior walls and trim.
- Renovated the public washrooms.
- Improved the seasonal plant and holiday displays.

## 2012 Major Accomplishments

- Hosted the city's 175th anniversary celebration.
- Cleaned all HVAC ducts and interior rafters.
- Installed a decorative screen for the garbage tote and air conditioner.

- Initiated an annual preventative door maintenance program.

## Performance Measures

<u>Measure</u>	<u>2012</u>	<u>2013</u>	<u>2013</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2014</u>
			<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	95%	96%	97%	97%
Hours Devoted to Addressing Public Safety Issues *	146	120	120	130
Pavement Stripes Refreshed	749	1,000	1,100	1,000

## Budget Highlights

The 2014 budget will permit the Route 25 Transit Center Division to maintain the service level of the prior year.

\* Linked to the city's strategic goals.

# Route 59 Transit Center Division

# 2014 Budget

## Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

## Major Functions

1. Provide cost-effective maintenance of the station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	333,115	410,647	362,680
Other Non-Capital	401,426	478,991	561,350
Capital	165,953	355,000	511,600
Total	900,494	1,244,638	1,435,630

## Staffing

### Full-Time Positions

	2012	2013	2014
Foreman	1	1	1
Custodian	1	1	0
Parking Enforcement Officer	1	1	1
<b>Subtotal-Full -Time Positions</b>	<b>3</b>	<b>3</b>	<b>2</b>

### Part-Time Positions

Facilities Service Worker	0	0	1
<b>Subtotal-Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>1</b>

<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>
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# Route 59 Transit Center Division

# 2014 Budget

## Short-Term Goals (2014)

1. Install electric vehicle charging stations.\*
2. Replace the roof on the north and south tunnel access buildings.
3. Replace the east platform steps.

## Long-Term Goals (2015 and Beyond)

1. Construct a covered bike parking structure (2015).
2. Create a new parking lot entrance with associated parking lot modifications to connect with Station Boulevard (2016).
3. Construct a parking structure to accommodate additional parking (2018).

## 2013 Major Accomplishments

- Integrated pay-by-phone service with the daily parking machines.
- Completed the third phase of the parking lot overlay.
- Redesigned the west crosswalk island's landscaping.
- Developed a building and grounds maintenance manual with check-off lists.

## 2012 Major Accomplishments

- Completed the second phase of the parking lot overlay project.
- Completed a sidewalk expansion and repair to improve pedestrian flow.
- Initiated an annual preventive door maintenance program.

- Increased bicycle parking.

## Performance Measures

Measure	2012	2013	2013	
	Actual	Budget	Estimated	2014
			Actual	Budget
Daily Spaces Occupied	98%	96%	97%	96%
Hours Devoted to Public Safety Issues *	130	100	115	110
Pavement Stripes Refreshed	650	1,000	550	500

## Budget Highlights

The 2014 budget will permit the Route 59 Transit Center Division to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
GOLF FUND (FUND 550)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
LEGAL	10,476	-	-	-	-	-
RATING	9,200	-	-	-	-	-
FINANCIAL CONSULTANT	9,200	-	-	-	-	-
PRINTING	2,604	-	-	-	-	-
PUBLICATION	2,675	-	-	-	-	-
UNDERWRITER'S DISCOUNT	53,317	-	-	-	-	-
OTHER	2,110	-	-	-	-	-
BANK SERVICE FEES	1,950	-	1,000	1,000	-	(1,000)
<b>TOTAL OTHER NON-CAPITAL</b>	<b>91,532</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>(1,000)</b>
<b>DEBT SERVICE</b>						
<b>SERIES 2000</b>						
PRINCIPAL	290,000	-	310,000	310,000	310,000	-
INTEREST	187,760	34,888	170,400	170,400	170,400	-
AMORTIZATION	(290,000)	-	-	-	-	-
<b>TOTAL SERIES 2000</b>	<b>187,760</b>	<b>34,888</b>	<b>480,400</b>	<b>480,400</b>	<b>480,400</b>	<b>-</b>
<b>SERIES 2012</b>						
AMORTIZATION	26	-	-	-	-	-
<b>TOTAL SERIES 2012</b>	<b>26</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL DEBT SERVICE</b>	<b>187,786</b>	<b>34,888</b>	<b>480,400</b>	<b>480,400</b>	<b>480,400</b>	<b>-</b>
<b>TOTAL GOLF FUND</b>	<b>279,318</b>	<b>34,888</b>	<b>481,400</b>	<b>481,400</b>	<b>480,400</b>	<b>(1,000)</b>

# Phillips Park Golf Course

# 2014 Budget

## Mission

To provide a great golfing experience at a reasonable price by maintaining the scheduling, staff, equipment, and facilities of the Phillips Park Golf Course.

## Major Functions

1. Operate an 18-hole golf course.
2. Maintain all buildings, grounds, and equipment.
3. Assist the First Tee Program with maintenance of the junior course.
4. Work with other Parks and Recreation Division staff on special projects.

## Budget Summary

	2012	2013	
		Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	529,420	586,679	590,991
Other Non-Capital	514,638	503,050	535,510
Capital	219,473	-	-
Total	1,263,531	1,089,729	1,126,501

## Staffing

### Full-Time Positions

	2012	2013	2014
Golf Maintenance Manager	1	1	1
Golf Operations Manager	1	1	1
Maintenance Worker II	1	1	1
Subtotal - Full-Time Positions	3	3	3

### Seasonal Positions

Pro Shop Cashier	3	2	2
General Worker II	5	5	5
General Worker I	7	7	7
Seasonal Worker II	7	5	5
Seasonal Worker I	10	13	13
Subtotal - Seasonal Positions	32	32	32

### TOTAL

	35	35	35
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## Short-Term Goals (2014)

1. Develop an internship program for individuals aspiring to enter the golf industry.
2. Maintain the grounds by seal-coating the cart paths.
3. Provide better service to customers and improve staff performance with a point-of-sale upgrade.
4. Replant up to 50 native tree species throughout the golf course.
5. Construct a starter building at Tee Box #1.
6. Construct a tournament scoreboard at the clubhouse.

# Phillips Park Golf Course

# 2014 Budget

## Long-Term Goals (2015 and Beyond)

1. Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program (Ongoing).\*
2. Upgrade the practice facility through the addition of amenities and improved aesthetics (Ongoing).
3. Continue the planned bunker renovations (Ongoing).
4. Maintain the Audubon Sanctuary certification (Ongoing).
5. Continue to reduce the amount of annual plantings by increasing perennial native plants in the landscape beds (Ongoing).

## 2013 Major Accomplishments

- Operated a profitable food and beverage concession business for the fourth consecutive year.
- Rebuilt the #18 greenside bunker to improve drainage.
- Launched a golf course application for iPhone and Android Smartphones.
- Installed nine synthetic turf hitting and stance mats at the driving range.
- Hosted three Illinois Junior Golf Association Tournaments, an IHSA DuPage Valley Conference Girls Tournament, and an IHSA 2A Boys Regional Tournament.
- Removed 105 infested ash trees.
- Replanted 18 evergreens and 27 native tree species throughout the golf course.

## 2012 Major Accomplishments

- Created an Emergency Action Plan to direct emergency medical personnel to injured victims.
- Created a golf course application for I-phone and Android Smartphones.
- Created and offered corporate golf memberships to local Aurora-based businesses.
- Received the Design Excellence Recognition Program Award by the American Society of Golf Course Architects.
- Improved the customer golfing experience by completing various bunker renovations.
- Increased the nature areas along the 12th hole to improve aesthetics.
- Beautified the walking path that connects the golf course to Phillips Park with 22 individual flower planters.
- Replaced 50% of the annual flower beds to perennial native plants.
- Operated a profitable food and beverage concession business for the third consecutive season.
- Replaced all outdoor lighting with energy-efficient LED fixtures.

# Phillips Park Golf Course

# 2014 Budget

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	33,282	44,000	28,420	44,600
Cart Rentals	24,456	23,000	21,464	23,500
Driving Range Revenue	\$89,706	\$110,000	\$91,260	\$110,000
3-Hole Junior Rounds	2,661	3,500	1,940	3,500
Training and Development Hours	50	50	50	50

## Budget Highlights

The 2014 budget will permit the Phillips Park Golf Course to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

# Fox Valley Golf Club

# 2014 Budget

## Mission

To provide a great golfing experience at a reasonable price by maintaining the scheduling, staff, equipment, and facilities of the Fox Valley Golf Club.

## Major Functions

1. Operate an 18-hole golf course.
2. Properly maintain all buildings, grounds, and equipment.
3. Work with other Parks and Recreation Division staff on special projects.

## Budget Summary

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	429,174	472,042	481,608
Other Non-Capital	236,122	286,100	305,200
Capital	14,295	-	-
Total	679,591	758,142	786,808

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Maintenance Worker III	0	1	1
Maintenance Worker II	1	0	0
Subtotal - Full-Time Positions	1	1	1
<u>Seasonal Positions</u>			
Pro Shop Cashier	2	1	1
General Worker II	2	2	2
General Worker I	6	6	6
Seasonal Worker II	6	4	4
Seasonal Worker I	11	14	14
Subtotal - Seasonal Positions	27	27	27
TOTAL	28	28	28

## Short-Term Goals (2014)

1. Replace the outdoor patio furniture.
2. Provide better service to customers and improve staff performance with a point-of-sale upgrade.
3. Paint the Fox River pump-house and replace the roof.
4. Replant up to 50 native tree species throughout the golf course.

# Fox Valley Golf Club

# 2014 Budget

## Long-Term Goals (2015 and Beyond)

1. Reconstruct the #3 and #4 greens to aid in the safety of play (2016).
2. Install a new irrigation system to include a new pump station (2017).
3. Relocate the #16 tee and the entrance road (2018).
4. Develop a master plan for future improvements (Ongoing).\*
5. Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program (Ongoing).
6. Reshingle the roof on the maintenance building (Ongoing).
7. Continue to reduce the amount of annual plantings by increasing the use of perennial native plants in the landscape beds (Ongoing).

## 2013 Major Accomplishments

- Repaired and resurfaced the main entrance drive to the golf clubhouse.
- Converted 50% of the annual flower beds to perennial native plants.
- Operated a profitable food and beverage business, exceeding projected revenue by 10%.
- Removed 47 infested ash trees.

## 2012 Major Accomplishments

- Created an Emergency Action Plan to direct emergency medical personnel to injured victims.
- Painted the storm shelter and pump-house exterior.

- Improved the bunker drainage on various holes.
- Continued to improve drainage and soil structure in fairways through aerification.
- Rehabilitated golf course conditions with aggressive turf maintenance after extreme weather conditions in 2011.
- Re-sodded various green complexes with bent grass sod acquired for free through the network of Chicagoland superintendents.
- Converted two annual flower beds to 50% perennial native plants.
- Operated a profitable food and beverage concession business for a third consecutive season.

## Performance Measures

	2012	2013		2014
		Actual	Budget	
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	19,907	37,000	20,198	37,600
Cart Rentals	11,897	16,000	13,174	16,250
Training and Development Hours	25	25	25	25

## Budget Highlights

The 2014 budget will permit the Fox Valley Golf Club to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
CONSULTING-RISK MANAGEMENT	-	6,000	15,000	15,000	15,000	-
ENVIRONMENTAL INSURANCE	36,108	3,104	35,000	35,000	35,000	-
UNEMPLOYMENT INSURANCE	144,939	139,936	200,000	200,000	200,000	-
WORKERS' COMPENSATION INSURANCE	2,629,335	2,688,751	2,970,000	2,970,000	2,980,000	10,000
GENERAL LIABILITY INSURANCE	2,594,423	2,037,192	1,210,000	1,210,000	1,420,000	210,000
PROPERTY INSURANCE	484,314	704,093	300,000	300,000	315,000	15,000
OTHER INSURANCE	12,264	10,787	15,000	15,000	15,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b><u>5,901,383</u></b>	<b><u>5,589,863</u></b>	<b><u>4,745,000</u></b>	<b><u>4,745,000</u></b>	<b><u>4,980,000</u></b>	<b><u>235,000</u></b>
<b>TOTAL PROPERTY &amp; CASUALTY INS FUND</b>	<b><u>5,901,383</u></b>	<b><u>5,589,863</u></b>	<b><u>4,745,000</u></b>	<b><u>4,745,000</u></b>	<b><u>4,980,000</u></b>	<b><u>235,000</u></b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**EMPLOYEE HEALTH INSURANCE FUND (FUND 602)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
PROPERTY & CASUALTY INS FUND	1,600,000	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>1,600,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>OTHER NON-CAPITAL</b>						
EMPLOYEE HEALTH INSURANCE	16,246,478	13,794,678	18,412,173	18,412,173	17,846,980	(565,193)
EMPLOYEE DENTAL INSURANCE	871,319	733,326	1,006,337	1,006,337	956,530	(49,807)
SECTION 125 TPA FEES	8,254	10,771	7,160	7,160	7,160	-
EMPLOYEE LIFE INSURANCE	286,044	251,946	291,474	291,474	295,038	3,564
SUBROGATION RECOVERY FEE	-	204	-	-	-	-
OTHER SERVICES & CHARGES	-	1,794	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>17,412,095</b>	<b>14,792,719</b>	<b>19,717,144</b>	<b>19,717,144</b>	<b>19,105,708</b>	<b>(611,436)</b>
<b>TOTAL EMPLOYEE HEALTH INS FUND</b>	<b>19,012,095</b>	<b>14,792,719</b>	<b>19,717,144</b>	<b>19,717,144</b>	<b>19,105,708</b>	<b>(611,436)</b>

**CITY OF AURORA, ILLINOIS**  
**2014 BUDGET**  
**EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2012 ACTUAL</b>	<b>2013 ESTIMATED ACTUAL</b>	<b>2013 ORIGINAL BUDGET</b>	<b>2013 AMENDED BUDGET</b>	<b>2014 BUDGET</b>	<b>2014-2013 CHANGE</b>
<b>INTERFUND TRANSFERS OUT</b>						
PROPERTY & CASUALTY INS FUND	100,000	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>100,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>SALARIES &amp; BENEFITS</b>						
SUPPLEMENT-FINAL PAY	-	-	800,000	800,000	1,300,000	500,000
SALARIES-FINAL PAY	1,193,308	782,140	-	-	-	-
SALARIES	6,521	83,246	-	-	39,987	39,987
EMPLOYEE BENEFITS	1,390	17,845	-	-	8,582	8,582
<b>TOTAL SALARIES &amp; BENEFITS</b>	<u>1,201,219</u>	<u>883,231</u>	<u>800,000</u>	<u>800,000</u>	<u>1,348,569</u>	<u>548,569</u>
<b>TOTAL EMPLOYEE COMPENSATED BENEFITS</b>	<u>1,301,219</u>	<u>883,231</u>	<u>800,000</u>	<u>800,000</u>	<u>1,348,569</u>	<u>548,569</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
POLICE PENSION FUND (FUND 701)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
PENSION BENEFITS	11,182,448	10,612,682	12,510,000	12,510,000	13,330,000	820,000
<b>TOTAL SALARIES &amp; BENEFITS</b>	<u>11,182,448</u>	<u>10,612,682</u>	<u>12,510,000</u>	<u>12,510,000</u>	<u>13,330,000</u>	<u>820,000</u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	498,019	414,650	663,000	663,000	663,000	-
TRAVEL & PROFESSIONAL DEV	2,859	2,925	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	13,986	13,706	18,200	18,200	18,000	(200)
SUPPLIES-GENERAL	80	-	200	200	200	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>514,944</u>	<u>431,281</u>	<u>686,400</u>	<u>686,400</u>	<u>686,200</u>	<u>(200)</u>
<b>TOTAL POLICE PENSION FUND</b>	<u>11,697,392</u>	<u>11,043,963</u>	<u>13,196,400</u>	<u>13,196,400</u>	<u>14,016,200</u>	<u>819,800</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
FIREFIGHTERS' PENSION FUND (FUND 702)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
PENSION BENEFITS	8,901,828	8,728,433	10,270,000	10,270,000	10,730,000	460,000
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>8,901,828</b>	<b>8,728,433</b>	<b>10,270,000</b>	<b>10,270,000</b>	<b>10,730,000</b>	<b>460,000</b>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	404,402	325,772	507,000	507,000	507,000	-
TRAVEL & PROFESSIONAL DEV	3,496	3,720	5,200	5,200	5,200	-
OTHER SERVICES & CHARGES	13,938	13,969	17,500	17,500	17,000	(500)
SUPPLIES-GENERAL	-	-	1,000	1,000	1,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>421,836</b>	<b>343,461</b>	<b>530,700</b>	<b>530,700</b>	<b>530,200</b>	<b>(500)</b>
<b>TOTAL FIREFIGHTERS' PENSION FUND</b>	<b>9,323,664</b>	<b>9,071,894</b>	<b>10,800,700</b>	<b>10,800,700</b>	<b>11,260,200</b>	<b>459,500</b>

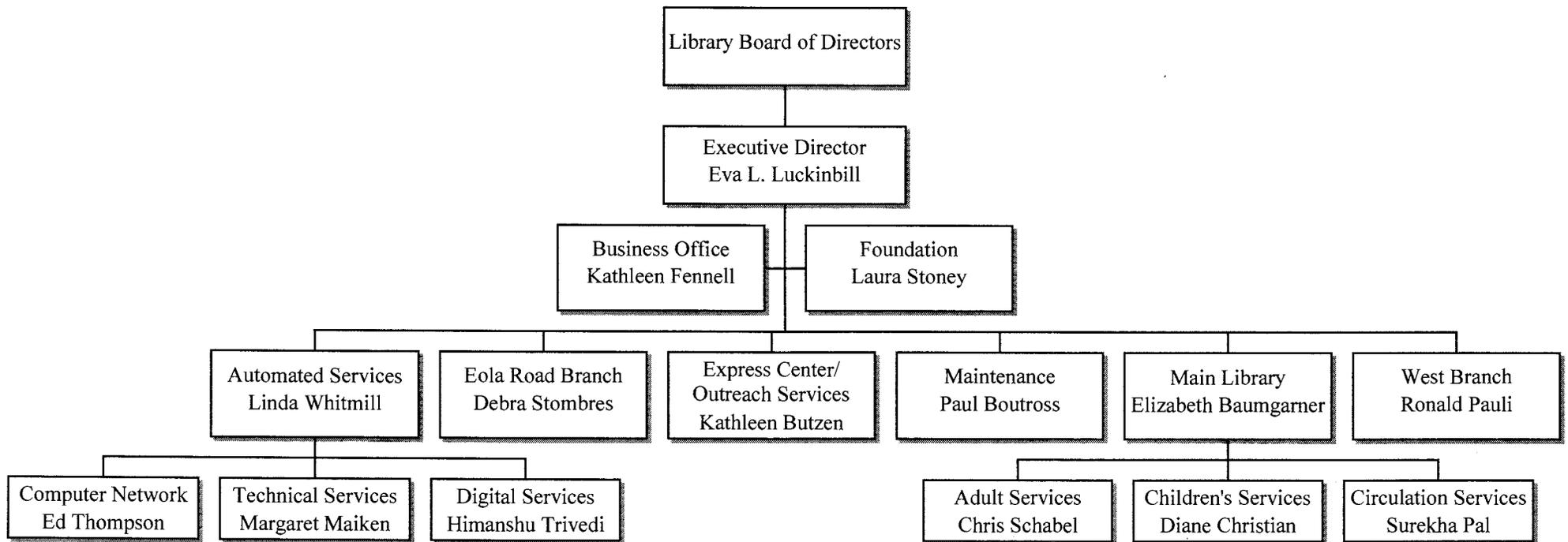
**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
IMRF RETIREE HEALTH INSURANCE	2,581,607	2,489,462	2,768,213	2,768,213	3,183,800	415,587
IMRF RETIREE DENTAL INSURANCE	96,935	83,433	87,004	87,004	116,144	29,140
POLICE RETIREE HEALTH INSURANCE	2,649,009	2,802,027	2,952,445	2,952,445	3,247,972	295,527
POLICE RETIREE DENTAL INSURANCE	88,633	71,359	96,226	96,226	99,328	3,102
FIRE RETIREE HEALTH INSURANCE	2,314,498	2,293,688	2,115,276	2,115,276	2,618,556	503,280
FIRE RETIREE DENTAL INSURANCE	62,003	57,421	73,608	73,608	78,323	4,715
SUBROGATION RECOVERY FEE	-	5,704	-	-	-	-
MEDICARE FEES	-	847	-	-	-	-
LEGAL-OUTSIDE ATTORNEYS	-	-	10,000	10,000	10,000	-
AUDIT	2,120	2,140	3,000	3,000	3,000	-
INVESTMENT SERVICES	132,946	92,878	120,000	120,000	120,000	-
ACTUARIAL SERVICES	4,000	4,500	5,000	5,000	5,000	-
CONSULTING FEES	20,000	20,000	20,000	20,000	20,000	-
OTHER FEES	4,150	-	-	-	-	-
TRAVEL & PROFESSIONAL DEV	-	81	1,000	1,000	1,000	-
OTHER SERVICES & CHARGES	5,074	3,187	16,000	16,000	26,000	10,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u>7,960,975</u>	<u>7,926,727</u>	<u>8,267,772</u>	<u>8,267,772</u>	<u>9,529,123</u>	<u>1,261,351</u>
<b>TOTAL RETIREE HEALTH INS TRUST FUND</b>	<u>7,960,975</u>	<u>7,926,727</u>	<u>8,267,772</u>	<u>8,267,772</u>	<u>9,529,123</u>	<u>1,261,351</u>



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
AURORA PUBLIC LIBRARY**





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# Library

# 2014 Budget

## Mission

Aurora Public Library is dedicated to supporting lifelong learning and access to information, knowledge, and ideas.

## Major Functions

1. Formal learning support center. Help students enrolled in formal programs of education or individuals who are pursuing their education through home schooling to attain their educational goals.
2. Lifelong learning center. Address the desire of people for self-directed, personal growth, and development opportunities.
3. Current topics and titles center. Satisfy the community's appetite for information about popular cultural and social trends and their desire for satisfactory recreational experiences.
4. General, business, and career information center. Meet the need for information and answer questions on a broad array of topics related to personal life, school, work, entrepreneurship, personal finances, and employment opportunities.
5. Community referral center. Fulfill the need for information related to services provided by community agencies and organizations.
6. Community cultural center. Through exhibitions, programs, inter-agency activities, and facilities, serve as an important link to American and world culture for all citizens.
7. Strategic technical enterprise. Through the most advanced technologies, offer citizens training services for all their information needs and link them to the global information network.

## Budget Summary (Library General Fund only)

		2013	
	2012	Original	2014
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	7,168,747	7,495,699	7,746,356
Other Non-Capital	2,497,646	2,631,200	2,413,850
Capital	-	-	-
Total	9,666,393	10,126,899	10,160,206

# Library

# 2014 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Director	1	1	1
Main Library Coordinator	1	1	1
Adult Services Coordinator	1	1	1
Assistant Manager	0	0	2
Business Manager	1	1	1
Circulation Services Coordinator	1	1	1
Computer Network Manager	1	1	1
Maintenance Manager	1	1	1
Librarian IV	0	0	1
Librarian III	5	5	5
Librarian II	12	12	12
Librarian I	9	9	9
Public Information Manager	1	1	1
Development Officer	1	1	1
Assistant Network Manager	1	1	1
Circulation Service Manager	1	1	1
Support Services Manager	3	3	3
Administrative Assistant	2	2	3
Bookmobile Services Assistant	1	1	1
Maintenance Worker	1	1	2
Network Assistant	2	2	1
Paraprofessional II	11	11	11
Paraprofessional I	2	3	2
Custodian	2	2	1
Bookmobile Driver	1	1	1
Department Assistant	5	5	6
Clerk II	6	6	6
Clerk	12	12	12
<b>Subtotal - Full-Time Positions</b>	<b>85</b>	<b>86</b>	<b>89</b>

## Staffing (Continued)

<u>Part-Time Positions</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Librarian II	1	1	1
Administrative Assistant	1	1	0
Paraprofessional I	10	10	10
Bookmobile Driver	1	1	1
Department Assistant	1	1	0
Clerk II	3	3	3
Clerk	23	22	22
Computer Assistant	8	8	8
Utility Clerk	2	2	2
<b>Subtotal - Part-Time Positions</b>	<b>50</b>	<b>49</b>	<b>47</b>
<u>Seasonal Positions</u>			
Paraprofessional I	2	1	1
Clerical Aide	10	10	11
Page	26	26	25
<b>Subtotal - Seasonal Positions</b>	<b>38</b>	<b>37</b>	<b>37</b>
<b>TOTAL</b>	<b>173</b>	<b>172</b>	<b>173</b>

## Short-Term Goals (2014)

1. Complete the Eola Road Branch and West Branch projects.
2. Convert to a radio frequency identification security and inventory system for library materials.
3. Complete the integrated technologies infrastructure improvements.

# Library

# 2014 Budget

## Long-Term Goals (2015 and Beyond)

1. Open the new main library facility (2015).\*
2. Achieve the Leadership in Energy and Environmental Design (LEED) certification at the new library (2015).

## 2013 Major Accomplishments

- Broke ground for the new main library building.
- Signed a contract with the State of Illinois for a \$10.8 million construction grant.
- Secured a significant donation for a technology endowment.
- Received over \$250,000 in program and materials grants.

## 2012 Major Accomplishments

- Received a successful bonding commitment from the City Council for a new building and system improvements.
- Converted to a voice-over-internet protocol telephone system.
- Completed negotiations for a new four-year collective bargaining agreement.
- Opened the Express Service Center at the Church Road support facility.
- Received over \$242,000 in grants to enhance library operations and services.

## Performance Measures

			2013	
	2012	2013	Estimated	2014
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Materials Circulated	1,638,494	1,660,000	1,417,830	1,425,000
Reference & Info Questions Answered	242,037	245,000	269,937	270,000
Total Book Collection	464,346	465,500	397,676	399,000
Total Audio-Visual Collection	84,579	85,500	163,121	165,000
Program Attendance	34,360	35,000	46,409	48,000
Library Visits (All Locations)	1,140,742	1,150,000	1,075,912	1,080,000
Public Internet Sessions	117,366	110,000	105,740	107,000
Wireless Connections	41,947	48,000	50,615	52,000

## Budget Highlights

The 2014 budget will permit the Library to maintain the service level of the prior year.

\* Linked to the city's strategic plan.

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>CAPITAL</b>						
IMPROVEMENTS	94,576	-	-	-	-	-
<b>TOTAL CAPITAL</b>	<u>94,576</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL LIBRARY C.P. &amp; TECH FUND</b>	<u>94,576</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**2012A GO BOND PROJECT FUND (FUND 349)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER CHARGES</b>						
LEGAL	28,000	-	-	-	-	-
RATING	12,000	-	-	-	-	-
FINANCIAL CONSULTANT	24,600	-	-	-	-	-
PRINTING	3,217	-	-	-	-	-
PUBLICATION	3,250	-	-	-	-	-
UNDERWRITER'S DISCOUNT	459,201	-	-	-	-	-
OTHER	2,182	-	-	-	-	-
<b>TOTAL OTHER CHARGES</b>	<u>532,450</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>LIBRARY-GENERAL</b>						
MACHINERY & EQUIPMENT	-	-	-	-	234,000	234,000
<b>TOTAL LIBRARY-GENERAL</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>234,000</u>	<u>234,000</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
2012A GO BOND PROJECT FUND (FUND 349)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>LIBRARY-CENTRAL</b>						
MAIN LIBRARY FACILITY	837,306	3,514,629	21,490,000	21,490,000	16,666,700	(4,823,300)
<b>TOTAL LIBRARY-CENTRAL</b>	<u>837,306</u>	<u>3,514,629</u>	<u>21,490,000</u>	<u>21,490,000</u>	<u>16,666,700</u>	<u>(4,823,300)</u>
<b>TOTAL 2012A GO BOND PROJECT FUND</b>	<u>1,369,756</u>	<u>3,514,629</u>	<u>21,490,000</u>	<u>21,490,000</u>	<u>16,900,700</u>	<u>(4,589,300)</u>

**CITY OF AURORA, ILLINOIS  
2014 BUDGET  
LIBRARY BOND & INTEREST FUND (FUND 410)**

EXPENDITURES BY ELEMENT	2012 ACTUAL	2013 ESTIMATED ACTUAL	2013 ORIGINAL BUDGET	2013 AMENDED BUDGET	2014 BUDGET	2014-2013 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	1,173	495	1,500	1,500	1,500	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>1,173</b>	<b>495</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>SERIES 2011</b>						
PRINCIPAL	105,000	-	280,000	280,000	285,000	5,000
INTEREST	83,549	37,413	74,900	74,900	69,300	(5,600)
<b>TOTAL SERIES 2011</b>	<b>188,549</b>	<b>37,413</b>	<b>354,900</b>	<b>354,900</b>	<b>354,300</b>	<b>(600)</b>
<b>SERIES 2012A</b>						
PRINCIPAL	-	-	145,000	145,000	270,000	125,000
INTEREST	-	479,399	801,400	801,400	639,700	(161,700)
<b>TOTAL SERIES 2012A</b>	<b>-</b>	<b>479,399</b>	<b>946,400</b>	<b>946,400</b>	<b>909,700</b>	<b>(36,700)</b>
<b>TOTAL DEBT SERVICE</b>	<b>188,549</b>	<b>516,812</b>	<b>1,301,300</b>	<b>1,301,300</b>	<b>1,264,000</b>	<b>(37,300)</b>
<b>TOTAL LIBRARY BOND &amp; INTEREST FUND</b>	<b>189,722</b>	<b>517,307</b>	<b>1,302,800</b>	<b>1,302,800</b>	<b>1,265,500</b>	<b>(37,300)</b>

## Glossary

### Abbreviations and Acronyms

**AACVB** - Aurora Area Convention and Visitors Bureau

**ACTV** - Aurora Cable Television

**ADA** - Americans with Disabilities Act

**AEDC** - Aurora Economic Development Commission

**AFSCME** - Association of Federal, State, County, and Municipal Employees

**AOI** - Area of Interest

**APAC** - Aurora Public Art Commission

**APPO** - Association of Professional Police Officers

**ANPI** - Aurora Neighborhood Planning Initiative

**ATC** - Aurora Transportation Center

**BGI** - Building Grounds & Infrastructure Committee of the Aurora City Council

**CAD** - Computer-aided dispatch or computer-aided design

**CBD** - Central Business District

**CDBG** - Community Development Block Grant

**CDPD** - Cellular Digital Packet Data

**CIP** - Capital Improvement Plan

**COA** - Certificate of Appropriateness

**CMAQ** - Congestion Mitigation and Air Quality

**COLA** - Cost of living adjustment

**CPI** - Consumer price index

**Dev or Devel** - Development

**EIP** - Employee Involvement Program

**EMA** - Emergency Management Agency

**EMS** - Emergency medical services

**EPA** - Environmental Protection Agency

**EVS** - Emergency Volunteer Service

**FOIA** - Freedom of Information Act

**GAAP** - Generally accepted accounting principles

**GFOA** - Government Finance Officers Association

**GIS** - Geographical Information System

**GPS** - Global Positioning System

**Haz Mat** - Hazardous materials

**HIPAA** - Health Insurance Portability and Accountability Act of 1996

**HTE** - Harvard Technical Enterprises computer system

**IAFF** - International Association of Fire Fighters  
**ICC** - Installment contract certificate  
**IDOL** - Illinois Department of Labor  
**IDOR** - Illinois Department of Revenue  
**IDOT** - Illinois Department of Transportation  
**IEPA** - Illinois Environmental Protection Agency  
**IMRF** - Illinois Municipal Retirement Fund  
**IRR** - Intent, Rules, and Regulations (Referring to the FoxWalk Overlay District.)  
**ISO** - Insurance Service Organization  
**IT** - Information technology  
**JULIE** - Joint Utility Locating for Excavators  
**LED** - Light-emitting diode  
**LEED** - Leadership in Energy and Environmental Design  
**MIS** - Management information systems  
**MFT** - Motor fuel tax  
**Mtc** or **Mtce** - Maintenance  
**MVPS** - Motor Vehicle Parking System  
**MWDP** - Minorities, women, and disabled persons  
**PDA** - Personal Data Assistant

**PPO** - Preferred Provider Organization  
**RETT** - Real estate transfer tax  
**RFP** - Request for proposals  
**RFQ** - Request for qualifications  
**RIP** - Reconversion Incentive Program  
**SHAPE** - Safety, Health, and Public Enhancement Fund  
**SIP** - Stolp Island Place  
**SIT** - State income tax  
**SP** - Strategic Plan  
**SSA** - Special service area  
**TIF** - Tax increment financing  
**WiFi** - Wireless fidelity  
**WIG** - Wildly important goal  
**W&S** - Water and sewer  
**WTP** - Water treatment plant

## **Terms**

**Abatement** - A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

**Accountability** - The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry - to justify the raising of public resources and the purpose for which they are used.

**Accrual Basis** - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

**Annual Budget Supplement** – The portion of the budget that contains the actual line-time detail approved by the City Council.

**Area of Interest** - An area designated by the Aurora Police Department for special law enforcement effort.

**Appraise** - To estimate the value, particularly the value of property. If the property is valued for taxation, the narrower term “assess” is substituted.

**Appropriation** - A legal authorization granted by a legislative body to make expenditures for specific purposes. An appropriation usually is limited in amount and time it may be expended.

**Assessed Valuation** - A valuation set upon real estate or other property by a government as a basis for levying taxes.

**Audit** - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

**Aurora Downtown** - A not-for-profit corporation comprised of representatives of community organizations, governmental bodies, the business community, and other entities and formed for the purpose of promoting redevelopment within Special Service Area One in the city's downtown.

**Aurora Neighborhood Planning Initiative** - A city program introduced in 2002 involving the development of plans to improve the quality of life in existing neighborhoods by obtaining input on local needs directly from residents and undertaking a variety of intervention measures, to include law enforcement and code-related actions.

**Aurora Transportation Center** - A commuter train station in downtown Aurora on the Metra railway line.

**Base Budget** - A budget that provides resources for the continuation of a service or program at the same level in the budget year as was provided in the preceding year.

**Balanced Budget** - The characterization of the status of a fund whose budgeted expenditures do not exceed the total of its budgeted revenues and unreserved, undesignated fund balance at the beginning of the fiscal year.

**Basis of Accounting** - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

**Bonded Debt** - The portion of indebtedness represented by outstanding bonds.

**Budget** - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term “budget” is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

**Budget Document** - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the past years’ actual revenues, expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue and borrowing measures necessary to put the budget into effect.

**Cash Basis** - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

**Capital Budget** - A plan of proposed capital outlays and the means of financing them.

**Capital Expenditure** - An expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year.

**Capital Improvement Plan** - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

**Carryover** - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “rollover.”)

**Cellular Digital Packet Data** - A data transmission technology developed for cellular phone frequencies.

**Certificate of Appropriateness** - A certificate evidencing compliance with the FoxWalk Overlay District Intent, Rules, and Regulations and permitting the modification of a building within the FoxWalk Overlay District.

**Congestion Mitigation and Air Quality Grant** - A federal grant supporting initiatives that serve to reduce traffic congestion and air pollution.

**Countryside Vision Plan** - An amendment to the city’s Comprehensive Plan that was adopted in 2002. The plan articulates a strategy for developing the west side of the city in a manner that is sensitive to the environment.

**Consumer price index** - Measures the rate of inflation over time.

**Debt** - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

**Debt Limit** - The maximum amount of outstanding gross or net debt legally permitted.

**Debt Ratios** - Comparative statistics illustrating the relation between the issuer's outstanding debt and such factors as its tax base, income or population. These ratios often are used as part of the process of determining the credit rating of an issue, especially with general obligation bonds.

**Debt Service Fund** - Account for the accumulation of resources for and the retirement of general long-term debt principal and interest.

**Debt Service Fund Requirements** - The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

**Decision Package** - A budget request to provide a new or additional service, program, or capital project.

**Deferred Maintenance** - The act of not performing (deferring) maintenance at the time it should have been or was scheduled to be performed. Maintenance in this context means more than routine preventive maintenance and repairs. It also includes replacement of parts, periodic road resurfacing and other activities needed to maintain the fixed asset at its originally contemplated serviceability for its originally estimated life.

**Deficit** - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period. (3) The excess of expenditures over revenues and fund balance during an accounting period.

**Density Reduction Program** - A program designed to reduce neighborhood density and create more open space through the city's purchase and demolition of blighted buildings.

**Employee Involvement Program** - A structured program for improving the efficiency and effectiveness of the operation of city government and the delivery of municipal services through interdepartmental planning, cooperation, and problem solving.

**Eminent Domain** - The power of a government to acquire private property for public purposes. It is used frequently to obtain real property that cannot be purchased from owners in a voluntary transaction. When the power of eminent domain is exercised, owners normally are compensated by the government in an amount determined by the courts.

**Enterprise Fund** - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

**Entitlement** - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

**Entry** - The record of a financial transaction in the appropriate book of account.

**Fiscal Year** - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The city's fiscal year is January 1 to December 31.

**Fixed Costs** - Costs of providing goods or services that do not vary proportionately to the volume of goods or services provided.

**FoxWalk** - The name of a project whose aim is to develop a scenic pedestrian walk along the Fox River in Aurora.

**FoxWalk Overlay District** - A district designated within the Aurora downtown within which the city desires to preserve architectural, cultural, and historical character.

**FoxWalk Overlay District Intent, Rules, and Regulations** - Formal standards specifying permissible modifications to buildings within the FoxWalk Overlay District. The standards are designed to preserve architectural, cultural, and historical character of buildings within the district.

**Fund** - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

**Fund Balance** - The difference between fund assets and fund liabilities of budgetary funds. "Budgetary funds" include proprietary

funds accounted for on the modified accrual basis of accounting for budget purposes.

**General Fund** - Accounts for all financial resources except those required to be accounted for in another fund.

**Generally Accepted Accounting Principles** - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.

**Grants** - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

**Harward Technical Enterprises Computer System** - The original vendor of the city's primary computer applications software. The software serves to integrate a variety of the city's operations. Sungard subsequently purchased Harward.

**Home Ownership and Maintenance Empowerment (HOME) Program** - A program administered by the County of DuPage to provide housing for individuals with low or moderate incomes. The program is funded by a grant from the U.S. Department of Housing and Urban Development.

**Home Rule** - Broad authority conveyed by the Illinois Constitution of 1970 upon a unit of local government to exercise any power or

perform any function pertaining to its governance and affairs for the protection of public health, safety, morals, and welfare. In Illinois, any municipality with a population of more than 25,000 is automatically a home-rule unit. Smaller municipalities may adopt home rule by referendum.

**Home-Rule Sales Tax** - A sales tax that only home-rule governments in Illinois may impose. A home-rule sales tax is imposed in addition to the base sales tax that the State of Illinois shares with municipalities. Under state law, home-rule sales taxes may be imposed in increments of 0.25%. The home-rule sales tax generally applies to the retail sale of all goods except the sale of food, medicines, and automobiles.

**Illinois Municipal Retirement Fund** - An agent, multiple-employer public employee retirement system. The system provides retirement and disability pension benefits to municipal government employees in Illinois who work a prescribed minimum number of hours and are not sworn police officers or firefighters.

**Interfund Transfers** - All interfund transactions except loans, quasi-external transactions and reimbursements. Transfers can be classified as belonging to one of two major categories: residual equity transfers or operating transfers.

**Joint Utility Locating for Excavators** - A company that acts as a one-call dispatch center for member utilities to respond to requests for field marking utilities ahead of excavation projects.

**Leadership in Energy and Environmental Design** - A program sponsored by the U.S. Green Building Council. The program promotes environmentally friendly construction and provides third-party verification of the green attributes of buildings. Building projects may earn points to achieve different levels of green certification.

**Letter of Credit** - A financial institution's written guarantee of a customer's drafts, up to a specified amount, for a certain period of time.

**Levy** - (1) (Verb) To impose taxes, special assessments or service charges for the support of government activities. (2) (Noun) The total amount of taxes, special assessments or service charges imposed by a government.

**Liabilities** - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**Maintenance** - The act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.

**Modified Accrual Basis** - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual (i.e., when they become both "measurable" and "available to finance expenditures of the current period"). "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All

governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

**Municipal** - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

**Neighborhood Stabilization Program** - A program supported by a federal grant through which abandoned and foreclosed properties are purchased by the city and rehabilitated. In addition, the program serves to establish a land bank for foreclosed homes, demolish blighted structures, and redevelop demolished or vacant properties.

**Ordinance** - A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

**Per Capita Debt** - The amount of a government's debt divided by its population. Per capita debt is used to indicate the government's credit position by reference to the proportionate debt borne per resident.

**Personal Data Assistant** - A small handheld computing device (e.g., a palm pilot).

**Procurement Development Program for Minorities, Women, and Disabled Persons** - A city program seeking to increase the

involvement of businesses owned minorities, women, and disabled persons in the city's procurement activities.

**Reconversion Incentive Program** - A city program through which grants are awarded to property owners who agree to reduce the number of units in their multi-family residential buildings.

**Replacement Cost** - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

**Rollover** - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also "carryover.")

**Seize the Future** - A public-private program administered by the Aurora Economic Development Commission to continue aggressive economic development in Aurora.

**Special Assessments** - Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

**Target Area** - Block grant-eligible area based on low/moderate income by census tract.

**Tax Rate** - The amount of tax per \$100 of equalized assessed valuation of taxable property.

**Unit Cost** - In the context of cost accounting, the cost of producing a unit of product or rendering a unit of service.

**Ward Committee** - A committee established by one of the city's ten ward aldermen to provide input concerning the needs of residents and neighborhoods. The committee helps the alderman identify capital projects to be accomplished through the "ward projects fund" (a capital

projects fund) for the ward. Each of the city's ten wards has a ward committee and a ward projects fund.

**Wireless Fidelity** - The underlying technology of wireless computing and telecommunications devices.

**Wildly Important Goal** - A major organizational goal developed under the xQ method of strategic planning.



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CITY OF AURORA, ILLINOIS  
ORDINANCE NO. 013-112  
DATE OF PASSAGE December 17, 2013

**AN ORDINANCE ADOPTING AN ANNUAL BUDGET  
FOR THE FISCAL YEAR  
BEGINNING JANUARY 1, 2014 AND ENDING DECEMBER 31, 2014  
IN LIEU OF PASSAGE OF AN APPROPRIATION ORDINANCE**

**WHEREAS**, the City of Aurora has a population of more than 25,000 persons and is therefore, a home rule unit under subsection (a) of Section 6 of Article VII of the Illinois Constitution of 1970; and

**WHEREAS**, subject to said Section, a home rule unit may exercise any power and perform any function pertaining to its government and affairs for the protection of the public health, safety, morals, and welfare; and

**WHEREAS**, the City Council approved Ordinance No. 099-96 on November 9, 1999 adopting the budget system of finance for the City in lieu of the appropriation system in accordance with 65 ILCS 5/8-2-9.1 et. seq. and Code Section 2-312(a); and

**WHEREAS**, the tentative annual budget of the City of Aurora for the fiscal year beginning January 1, 2014, and ending December 31, 2014, as prepared by the Budget Officer and proposed by the Mayor to City Council, was placed on file in the City's Finance Department on October 15, 2013 and on the City's website on December 4, 2013, for public inspection; and

**WHEREAS**, pursuant to a notice duly published on December 6, 2013, a public hearing was held by the City Council on said tentative annual budget on December 17, 2013, prior to consideration of this Ordinance;

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF AURORA, ILLINOIS, AS FOLLOWS:**

**SECTION 1:** That the annual budget for the City of Aurora for the fiscal year beginning January 1, 2014, and ending December 31, 2014, a copy of which is attached hereto and made a part hereof, is hereby passed and adopted as the annual budget of the City of Aurora for said fiscal year.

**SECTION 2:** That the level of control for the annual budget shall be the department level or, where no departmental segregation of a fund exists, the fund level.

**SECTION 3:** That this ordinance shall be in full force and effect, and shall be controlling, upon its passage and approval.

**SECTION 4:** That all ordinances or parts of ordinances thereof in conflict herewith are hereby repealed to the extent of any such conflict.

**SECTION 5:** That any section or provision of this ordinance that is construed to be invalid or void shall not affect the remaining sections or provisions, which shall remain in full force and effect thereafter.

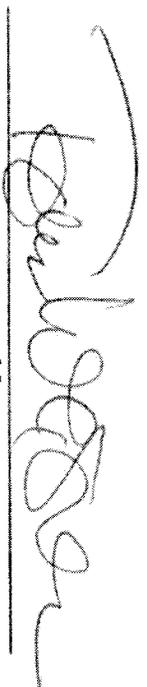
**PRESENTED** to the City Council of the City of Aurora, Illinois, this 10th day of December, 2013.

**FILED** for inspection this 10th day of December, 2013.

**PASSED** by the City Council of the City of Aurora, Illinois, this 17th day of December, 2013, pursuant to a roll call vote as follows:

AYES 12 NAYS 0 ABSENT 0

**APPROVED AND SIGNED** by the Mayor of the City of Aurora, Illinois, this 17th day of December, 2013.

  
\_\_\_\_\_  
Mayor

ATTEST:

  
\_\_\_\_\_  
City Clerk