

CITY OF AURORA, ILLINOIS

ANNUAL BUDGET
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2011

Thomas J. Weisner
Mayor

Prepared by the Finance Department

Brian W. Caputo
Chief Financial Officer/City Treasurer

Carrie L. McHugh
Assistant Director of Finance



(This page is intentionally left blank.)

TABLE OF CONTENTS

SECTION I – INTRODUCTION

Reader’s Guide.....	1
City Council Photo.....	3
Principal Officials	4
Budget Message	5
Distinguished Budget Presentation Award	21
Map	22
Historical Summary	23
Community Profile.....	24
Organization Chart.....	29
The Budget Process.....	30
Flow of Planning Processes	36
Budget Planning Calendar	37
Long-Term Financial Policies.....	38
Description of Accounting Funds	41
Authorized Staffing.....	47
Summary of Revenues, Expenditures, and Changes in Fund Balances by Fund	50
Fund Balance Notes	52
Overview of Revenues, Expenditures, and Changes in Fund Balances by Fund Type	54

SECTION II – REVENUES

Revenue Sources – All Funds	59
Revenue Sources – General Fund	61
Discussion of Revenue Sources	63
History of Proceeds from Major Revenue Sources.....	71
Matrix of Revenues Allocated Across Multiple Funds.....	77
Revenue Summary by Fund.....	78
Revenue Detail by Fund.....	81

SECTION III – EXPENDITURES

Expenditures – All Funds.....	121
Expenditures by Fund, Department, and Division.....	123
Matrix of Departmental Functions and Expenditures	130
Expenditure Summary by Fund	131
History of General Fund Expenditures by Class.....	134
2011-2015 Non-Capital Decision Packages	136
Description of Approved Non-Capital Decision Packages.....	141
General Fund	
Executive:	
Mayor’s Office.....	143
Aldermen’s Office	148
Boards & Commissions	151
Election Commission.....	152
General Government – Miscellaneous.....	153
Law:	
Law	155
City Clerk’s Office.....	159
Administrative Services:	
Administrative Services Administration.....	161
Central Services	165
Alschuler Building Maintenance	167
Community Center Maintenance	169
Customer Service / Fire Station #8 Building Maintenance	171
Elks Club Building Maintenance	172
Elmslie Building Maintenance.....	174
Police Headquarters Campus Maintenance	176
Human Resources	178
Civil Service Commission	182
Information Technology	184
Communications	186
Management Information Systems	188
Police Technical Services	191

Community Services:	
Community Services Administration.....	195
Customer Service	201
Special Events.....	204
Neighborhood Redevelopment	206
Public Information Office	209
Public Art.....	213
Youth & Senior Services	216
Development Services:	
Development Services Administration	221
Building & Permits	227
Aurora Economic Development Commission	230
Planning & Zoning.....	234
Historic Preservation.....	239
Public Works.....	240
Finance:	
Finance Administration.....	245
Accounting.....	250
Budgeting.....	252
Revenue & Collection.....	254
Purchasing.....	256
Fire	259
Police:	
Police.....	265
E911 Center	270
Emergency Management	272
Operations:	
Operations Administration.....	275
Animal Control	279
Electrical Maintenance.....	282
Maintenance Services	285
Parks & Recreation	287
Phillips Park Zoo.....	290

Property Standards	293
Street Maintenance.....	297
Non-Departmental.....	301
Special Revenue Funds:	
Motor Fuel Tax Fund	303
Airport Fund	305
Sanitation Fund	307
Wireless 911 Surcharge	308
Neighborhood Stabilization Fund	309
Gaming Tax Fund	310
Federal Asset Forfeiture Fund	316
State Asset Forfeiture Fund	317
Foreign Fire Insurance Tax Fund.....	318
Block Grant Income Fund.....	319
Block Grant Fund.....	320
Section 108 Loan Fund	323
TIF District #1 (Downtown) Fund.....	325
TIF District #2 (Farnsworth Area) Fund.....	326
TIF District #3 (RiverCity) Fund.....	327
TIF District #4 (Bell Gale) Fund	328
TIF District #5 (West River Area) Fund.....	329
TIF District #6 (East River Area) Fund	330
Special Service Area Funds (14, 15).....	331
Safety, Health, and Public Enhancement Fund.....	332
Special Service Area Funds (24, 27, 1, 34, 44).....	333
Stormwater Management Fee Fund	337
Capital Projects:	
Capital Projects Summary.....	339
2011-2020 Capital Improvement Plan Summary	343
2011-2020 Capital Improvement Plan Projects by Category	345
Operating Impact of Capital Expenditures	354
Ward Projects Funds	360
2004B Tax Increment Financing Bond Project Fund	371
2006 GO Bond Project Fund.....	372

Capital Improvements Fund A.....	373
2008B Tax Increment Financing Bond Project Fund	377
2008 GO Bond Project Fund.....	378
2008A Tax Increment Financing Bond Project Fund	379
Kane/DuPage Fire Impact Fee Fund.....	380
Kendall/Will Fire Impact Fee Fund	380
Public Works Impact Fee Fund.....	381
2009 GO Bond Project Fund.....	382
Debt Service Funds:	
Discussion of Long-Term Debt	383
Annual Principal Requirements	385
Annual Debt Service Requirements.....	386
Bond and Interest Fund	387
Proprietary Funds:	
Equipment Services Fund	391
Water & Sewer Fund	393
Motor Vehicle Parking System Fund.....	407
Transit Centers Fund.....	413
Golf Operations Fund	417
Property & Casualty Insurance Fund.....	423
Employee Health Insurance Fund.....	424
Employee Compensated Benefits Fund	425
Trust Funds:	
Police Pension Fund.....	427
Firefighters' Pension Fund.....	428
Retiree Health Insurance Trust Fund	429
Public Library Funds:	
Library General Fund.....	431
Library Capital Projects & Technology Fund.....	437
Library Bond & Interest Fund.....	438

SECTION IV – MISCELLANEOUS

Glossary	439
Budget Ordinance	447



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
READER'S GUIDE**

The budget is organized with the objective of making the document useful for both those who are not familiar with local government budgeting methods and practices and those who are.

There are four major sections of the budget:

- 1) The Introductory Section.
- 2) The Revenues Section.
- 3) The Expenditures Section.
- 4) The Miscellaneous Section.

Introductory Section

The Introductory Section includes:

- 1) This reader's guide.
- 2) A photograph of the City Council.
- 3) A list of the city's principal officials.
- 4) The Mayor's budget message providing an overview of the budget.
- 5) A depiction of the most recent Distinguished Budget Presentation Award presented to the city by the Government Finance Officers Association.
- 6) A city map.
- 7) A summary of Aurora's history.
- 8) A community profile.
- 9) A chart of the city's organization.
- 10) A discussion of the city's budget process and other planning processes that impact upon it.
- 11) A schematic of the flow of the city's planning and budget processes.
- 12) The city's budget planning calendar.

- 13) An enumeration of the city's long-term financial policies.
- 14) A description of the city's accounting funds.
- 15) A chart reflecting the city's authorized staffing for the budget year and the preceding two years.
- 16) A summary of revenues, expenditures, and changes in fund balances by fund type for the budget year and preceding two years.
- 17) Notes with regard to the city's fund balances.
- 18) An overview of revenues, expenditures, and changes in fund balances by fund for the budget year.

The reader can glean the highlights of the budget document by reviewing the Introductory Section, especially the Mayor's budget message and the overview of revenues, expenditures, and changes in fund balances by fund type for the budget year (items 4 and 16 above).

Revenues Section

The Revenues Section begins with summaries of the city's projected revenues for the budget year and figures for prior years. A discussion of revenue sources is also provided to explain how the city arrived at its revenue projections for the budget year. Finally, numerical information on the city's revenue sources is presented by type. Detailed line-item revenue information is available in a separately published Annual Budget Supplement.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
READER'S GUIDE**

Expenditures Section

Similar to the Revenues Section, the Expenditures Section begins with summaries of the expenditures for the budget year and expenditure amounts for prior years.

After the summary information in the Expenditures Section, the section is divided into subsections for the city's fund types. Those fund types are:

- 1) General Fund.
- 2) Special Revenue Funds.
- 3) Capital Projects Funds.
- 4) Debt Service Funds.
- 5) Proprietary Funds.
- 6) Trust Funds.
- 7) Public Library Funds.

The subsection for the General Fund is further divided into subsections that pertain to the city's various departments.

A departmental subsection may contain separate budgetary information for the divisions that are components of the department concerned. Where a department has component divisions, an organization chart is provided at the beginning of the departmental subsection. Each departmental or divisional subsection has a "mini-intro" presenting the element's mission, functions, short-term and long-term goals, accomplishments of the prior two years, performance measures, and a discussion of budget highlights. Highly summarized budget figures are also included. A schedule presenting expenditure information by element follows the mini-intro. Detailed line-item (object) expenditure information is published in the Annual Budget Supplement.

Miscellaneous Section

The Miscellaneous Section includes a glossary of terms and acronyms used in the budget document and the ordinance passed by the Aurora City Council that evidences its approval of the budget.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
CITY COUNCIL**



Front row from left to right: Alderman-at-Large Robert J. O'Connor, Mayor Thomas J. Weisner, Alderman-at-Large Richard C. Irvin. Second row from left to right: First Ward Alderman Abby D. Schuler, Second Ward Alderman Juany Garza, Third Ward Alderman Stephanie A. Kifowitz, Fourth Ward Alderman Richard A. Lawrence, Fifth Ward Alderman John S. "Whitey" Peters, Sixth Ward Alderman Michael B. Saville, Seventh Ward Alderman Scheketa Hart-Burns, Eighth Ward Alderman Richard B. Mervine, Ninth Ward Alderman Leroy V. Keith, and Tenth Ward Alderman Lynda D. Elmore.

**CITY OF AURORA, ILLINOIS
PRINCIPAL OFFICIALS**

MAYOR

Thomas J. Weisner

CITY COUNCIL

Robert J. O'Connor, Alderman at Large

Richard C. Irvin, Alderman at Large

Abby D. Schuler, First Ward Alderman

Juany Garza, Second Ward Alderman

Stephanie A. Kifowit, Third Ward Alderman

Richard A. Lawrence, Fourth Ward Alderman

John S. "Whitey" Peters, Fifth Ward Alderman

Michael B. Saville, Sixth Ward Alderman

Scheketa Hart-Burns, Seventh Ward Alderman

Richard B. Mervine, Eighth Ward Alderman

Leroy V. Keith, Ninth Ward Alderman

Lynda D. Elmore, Tenth Ward Alderman

PRIMARY ADMINISTRATIVE OFFICIALS

Alex G. Alexandrou, Chief Administrative Services Officer

Daniel Barreiro, Chief Community Services Officer

Brian W. Caputo, Chief Financial Officer/City Treasurer

Hal A. Carlson, Fire Chief

Rosario DeLeon, Chief Operations Officer

Carie Anne Ergo, Chief Management Officer

Eva L. Luckinbill, Director of Libraries

Gregory S. Thomas, Police Chief

Alayne M. Weingartz, Corporation Counsel

William A. Wiet, Chief Development Services Officer

March 8, 2011

Members of the City Council and Aurora Residents and Businesses:

As a city, we have much for which to be thankful. In the midst of what many experts have suggested has been the worst U.S. recession since the Great Depression, Aurora has continued to persevere and achieved much success in 2010:

- ***Crime dropped another 11.3% to a 32-year low.*** Police officers took fewer reports for major crimes in 2010 than any year since 1978.
- ***Opening of Aurora's new Police Headquarters.*** This state-of-the-art and sustainable facility became operational in January 2010 and features 21st century crime-fighting capabilities. It replaced a deteriorating and technologically outdated building, built for fewer than 150 sworn officers, with a modern facility that will serve more than 300 public safety personnel. The facility also carries one of the highest sustainability designations using 27 percent less electricity and 30 percent less water than a typical building of its type and size.
- ***Opening of the New 911 Center and New Public Safety Radios.*** Last November, we opened the new 911 Center within the police headquarters building and put a new digital public safety radio system into service. These technological improvements will ensure that our police officers and firefighters have state-of-the-art equipment available to them while serving the community. City departments other than the Fire and Police Departments will also experience increased operational efficiency through connection to the new radio system that offers interoperability among neighboring public safety departments.
- ***New Self-Contained Breathing Apparatus.*** All of our firefighters received new self-contained breathing apparatus (SCBA). The new apparatus will uphold the safety of our firefighters as they endeavor to protect the public. The total cost of the replacement units was \$515,000. We were fortunate to receive a federal grant to cover 80% of the total cost.

- ***New Automated Fingerprint Identification System.*** The city purchased and implemented a new Automated Fingerprint Identification System (AFIS), reducing the time it takes to process fingerprints from several months to several days, vastly improving APD's crime-solving capabilities
- ***Crime-Free Housing Initiative.*** Early in 2009, we introduced the Crime-Free Housing Initiative. The program is designed to reduce crime in residential rental units through the registration and inspection of the housing. In addition, the program requires landlords to attend a city-sponsored training course on how to maintain crime-free housing. Landlords must also conduct criminal background checks of all prospective tenants. To date, approximately 6,150 properties have been registered for the program. Since the program's inception, 76% of landlords have attended the training course and more than 97% of the rental properties have been inspected.
- ***Street Resurfacing Program.*** In 2010, we resurfaced 33.3 lane-miles of residential streets. This annual program has had a direct, positive impact upon Aurora's neighborhoods. The city also completed an independent assessment of all neighborhood streets, which provides an objective guide for improving neighborhood streets in the future. Furthermore, in recognition of the importance of properly maintaining the city's broader road network, we resurfaced 20.2 lane-miles of arterial streets.
- ***East Indian Trail – Mitchell Road to Farnsworth Avenue.*** We completed the widening of East Indian Trail Road from Mitchell Road to Farnsworth Avenue. The total cost of the project was about \$7.6 million. However, a grant from the federal government covered \$6.0 million of the cost. Through the project, we have enhanced a major east-west thoroughfare in the city.
- ***Near East Side and Near West Side Sewer Separation.*** The ineffectiveness of combined sanitary and storm sewer lines in certain sections of our city has been recognized for many years. When combined sewer lines are overcome, flooding and sewer back-ups result. We have taken numerous steps to resolve the problem in many neighborhoods for the past several years. In 2010, we separated the combined sewers in three targeted areas of the city: 1) the area bounded by Oak Avenue, Lake Street, Spruce Street, and West Park Avenue; 2) the area bounded by May Street, Grand Avenue, Spruce Street, and Downer Place; and 3) the area bounded by Fulton Street, Claim Street, East Avenue, and Stewart Street. In total, we constructed 16,000 lineal feet of storm sewer at a cost of \$3.8 million. The resources for these projects came from an American Recovery and Reinvestment Act grant and interest-free loans from the Illinois Environmental Protection Agency.
- ***Peerless Industries Moves to Aurora.*** In June, Peerless Industries, one of the largest U.S.-based manufacturers of audio-visual mounting solutions, moved its operations from two campuses in Melrose Park to a single location in Aurora's White Oak Business Park. Peerless will occupy a 307,813 square-foot facility on 22.5 acres. The company made the move to consolidate its operations, upgrade to a more modern and energy-efficient facility, and provide room for physical expansion.
- ***New Restaurants and Retailers.*** The city welcomed several new restaurants and retailers in 2010 including Chick-fil-A, Golden Corral, Chipotle, Chef Amaury's, Garden Ridge, Von Maur Dry Goods and more.

- ***Neighborhood Stabilization Program.*** The city obligated all of the \$3.1 million that we were awarded by the United States Department of Housing and Urban Development for the Neighborhood Stabilization Program. Through the program, the city and its partners were able to purchase 14 residential properties that were vacant, abandoned, or foreclosed during the current economic downturn. The program also provides for the rehabilitation of the properties so as to improve existing housing stock and stabilize property values. Some of the properties will be resold and others will be rented.
- ***Water Billing Integrated Voice Response (IVR) System.*** We activated a new IVR system for our water and sewer utility. Through the new system, customers can efficiently check their account balances, pay their bills via credit or debit card, and perform other tasks that lend themselves to automation. A live service representative remains available if a customer desires to bypass the IVR system.
- ***Voice-Over-Internet Protocol (VOIP) Telephones.*** During 2010, we converted the city's entire telephone system to one employing VOIP technology. The new system is more efficient and will reduce our telecommunications costs by \$250,000 annually.
- ***RiverEdge Park Grant.*** In October 2010, Governor Quinn visited Aurora and announced that the State of Illinois was providing an \$8.0 million River Edge Redevelopment Zone Grant to support the construction of the RiverEdge Park. The funds will create an estimated 150 construction jobs and serve as a catalyst for additional development designed to bring between 450 to 600 private sector jobs to Aurora. The City finalized the grant agreement in March 2011.
- ***Sustainability Efforts.*** Through Energy Efficiency and Conservation Block Grants and American Reinvestment and Recovery Act funds, seven city buildings were retrofitted with energy- and cost-saving light fixtures. The new fixtures will cut lighting costs by an estimated 40% annually, last up to 4,000 hours longer, and feature lower operating temperatures to lower air conditioning costs for the city. Additional projects funded by the American Recovery and Reinvestment Act included the opportunity for local residents to receive rebates or matching funds for energy efficient home upgrades.
- ***Downtown Improvements.*** The Grand Army of the Republic Memorial Museum received a \$250,000 Public Museum Capital Grant from the Illinois Department of Natural Resources. The grant will fund interior renovations to the historic downtown building.
- ***Phillips Park Improvements.*** In September, city leaders broke ground on a new skate/BMX facility at Phillips Park. The 7,000 square-foot park is funded by \$400,000 of Open Space Lands Acquisition and Development Program grant money from the Illinois Department of Natural Resources as well as \$235,000 from the Ward #3 Projects Fund.

- ***Awards and Recognition.*** In 2010, the City of Aurora was recognized for a variety of accomplishments. The Water Production Division received the Director’s Award from the Partnership for Safe Water with the US Environmental Protection Agency for Water Safety and Quality. The city also received the Conservation Foundation’s Sustainable Development Award at the organization’s winter meeting. Lastly, the new Aurora Police Department Headquarters received the “Oscar” of the commercial real estate industry, receiving the “Build to Suit Award.”
- ***After-School and Summer Programs.*** In August 2010, Johnson Elementary School welcomed the Jesse White Tumblers, who implemented a free gymnastics program for students from October 2010 through May 2011. The recreational activity was a collaborative effort involving the Illinois Secretary of State Jesse White, the City of Aurora, churches, and local social service organizations. The city also partnered with Communities and Schools (CIS) to offer summer youth programming for young students and the “My Time” after-school program for middle school students. These programs also provide employment opportunities to middle school, high school and college-age students. This partnership, with CIS organizing and managing a multi-agency youth programming effort, saved approximately \$800,000 over the city’s previous method of delivering youth programs.
- ***Citywide Partnerships.*** The city utilized partnerships with several local businesses to provide Super Screen Saturday Nights at Phillips Park. The screenings provided free, family-friendly entertainment throughout the summer. Aurora also worked in conjunction with several local organizations including Kiwanis, Rotary Clubs, Rebuilding Aurora Together, and the Friends of Phillips Park to provide summer flowers, holiday decorations, community cleanups, home repairs for the elderly and updates to Phillips Park.
- ***Free City Services.*** The city offered free electronic recycling services to residents. The service began in July and ran through November. Free leaf collection was also offered from October through December. Lastly, in celebration of Arbor Day, Aurora gave away 600 oak tree seedlings to residents.

Shortly after I began my first term as Mayor in 2005, we began prioritizing resources for programs and capital to upgrade the delivery of city services, enhance public safety, build our economic base, and establish Aurora as a regional technology and environmental leader. We also invested wisely to improve our ailing infrastructure and implemented a private sector model of metrics to improve government efficiency. We’ve made significant progress toward reaching these goals, and while the 2011 City Budget scales back spending in many areas, we must continue to invest in projects and programs that move the city further down a path of success. Long-term success is based on commitment, even in the face of adversity. While the city must adjust to changing economic conditions, this budget remains focused on its core goals.

Priorities for 2011

Fiscal Responsibility

The city has been working diligently since 2008 to reduce costs. In 2010, we reduced our workforce by 73.5 full-time equivalent (FTE) positions (through voluntary separation programs, as well as layoffs). In fact today, there are 25% fewer executive employees as the city had just three years ago. We also cut nonessential service levels, consolidated city departments, implemented pay freezes, and instituted furlough days for non-bargaining units. Last year, many employee groups worked with the city by agreeing to wage and benefit concessions.

Unfortunately, the economic situation facing cities across the nation, including Aurora, has not significantly improved. The 2011 budget projects a 4% decrease in the city's equalized assessed value. A look at five main sources of revenue shows an \$11.1 million reduction for 2011, when compared to actual revenues from those same sources in 2007.

The prospect of an \$18 million deficit heading into 2011 caused us to further reduce our workforce by an additional 96.75 FTE positions (through voluntary programs, as well as layoffs), bringing the total reduction over two years to more than 175 FTE positions. The 2011 budget will once again reflect dramatic cuts in non-essential services across the city, including the elimination of the Office of Special Events, historic preservation incentives and other non-essential services. However, given that nearly 85% of the city's General Fund costs are personnel-related, there was simply no other choice than to once again look to reduce employee costs to balance the budget.

In order to save jobs and minimize impacts to services, the city asked all employee groups for a reduction in compensation through wages and benefits. Recognizing the gravity of the situation, union leaders from AFSMCE Locals 3298 and 1514, plus the Aurora Supervisors Association, agreed to concessions. Bargaining units representing fire personnel and electricians are currently working under expired contracts. These groups continue to engage in good faith discussions on concessions and negotiate toward reaching agreement on new contracts. Police bargaining units refused to discuss concessions. As a result, eight officers were laid off in order to balance the 2011 budget. If adequate concessions are not realized, the city may be forced to layoff additional personnel and reduce costs in other areas in order to maintain a balanced budget in 2011.

The 2011 budget once again freezes salaries and authorizes 10 furlough days for non-bargaining unit employees – executive and non-exempt professional staff. Additionally, it includes projected savings from moving these employees to a revised health insurance model, which requires them to pay a fixed percentage of the premium and increases out of pocket costs. Employee benefit programs such as the Health and Wellness Incentive and Tuition Reimbursement Program have been suspended, where possible.

In 2010, the city implemented a new model for providing youth services, focusing on public/private partnerships. The model allowed the city to provide similar service levels at a savings of nearly \$800,000. Cuts in special events, public art and historic preservation in 2011 will once again require the city to look at strategic partnerships in order to move forward with many of these non-essential services and programs.

As many of our revenues are flat or declining, the city is experiencing pressure on the cost side of the ledger, mainly due to increases in healthcare costs and state-mandated pensions for police and fire personnel. In 2010, costs for public safety pensions rose by \$3.6 million dollars due to poor

performance of investments and increases in benefits passed by the State of Illinois. For police pensions, these unfunded mandates have caused local pension costs to shoot up nearly 270%, from \$2.7 million in 2000 to nearly \$10 million in 2010.

For the second consecutive year, Aurora joined together with cities around the state of Illinois to lobby for reform of public safety pensions, which are determined by the state legislature. While the state adopted legislation that should reduce new liabilities for municipalities, the legislation did little to bring current pension costs under control. The City of Aurora can no longer absorb pension cost increases. Therefore, Aurora is taking the lead among cities across the state to separate public safety pension costs, which are not within its control.

Although the city will be embarking on a new approach to funding for state-mandated pension costs, I am proud to report that we are holding the line on taxes. In 2011, the typical homeowner in Aurora should actually pay less in taxes in 2011 than he or she did in 2010.

Effective in 2011, I am recommending separating pension costs from the city's general operating tax rate. Many of the assessor offices already separate these costs on residents' tax bills. However, historically the City of Aurora has absorbed pension increases by reducing its operating budget. For example in 2009, Aurora's operating property tax rate for the general fund was \$1.15. In 2010, increases in public safety pension costs caused Aurora's operating tax rate to drop to \$1.07. If the city continued to absorb pension cost increases in 2011, the operating property tax rate would have dropped another four cents, resulting in a total decrease of \$7.2 million over two years. With operational costs rising each year, the annual practice of raiding operational funds to cover growing pension costs (imposed by the State) has become unsustainable.

2009 & 2010 General Fund and Pension Property Tax Information

Levy Component	2009 Extension		2010 Levy		Percentage Change	
	Paid in 2010		Paid in 2011		Amount	Rate
	Amount	Rate	Amount	Rate		
General Fund	\$44,906,690	\$1.0725	\$43,060,900	\$1.0725	-4.1%	0.0%
IMRF	2,949,462 *	0.0704	2,712,000	0.0675	-8.1%	-4.1%
Firefighters' Pension	7,908,878	0.1889	8,339,700	0.2077	5.4%	10.0%
Police Pension	9,553,275	0.2282	10,155,400	0.2529	6.3%	10.8%
Pension Subtotal	20,411,615	0.4875	21,207,100	0.5281	3.9%	8.3%
Total	\$65,318,305	\$1.5600	\$64,268,000	\$1.6006	-1.6%	2.6%
Actual 2009 EAV	\$4,187,069,396					
Estimated 2010 EAV			\$4,015,000,000			

*For the 2009 levy, the provision for IMRF costs was aggregated with the provision for the General Fund.

Many communities, as well as the State of Illinois, have responded to pension challenges by underfunding their pension obligations. This is a fiscally irresponsible practice, which compounds the problem and creates a larger bill for future generations. At the same time, we simply cannot continue to absorb this unfunded pension mandate without drastic cuts in essential services, including public safety. Therefore, the 2011 budget holds Aurora's operating property tax rate to \$1.07. However, citizens will see an increase in the overall local property tax rate from the traditional \$1.56, to \$1.60 – the four cent increase is a result of increases in state-mandated pension costs.

Despite this, the property tax dollar amount the city has requested to be levied in 2011 is \$68.3 million (including the provision for general obligation debt service). This is down \$1.1 million from the total dollar amount paid to the city in 2010. As a result, the taxes actually paid by a typical homeowner for both city operations and state-mandated pensions will actually be slightly less than they were in 2010.

Public Safety

Annual statistics prove that crime in Aurora is at its lowest level since 1978, thanks to the diligence of our neighborhood organizations and the hard work of the dedicated police officers who protect our streets. In 2010, our officers moved into the new, state-of-the-art, police headquarters. The new facility includes the latest crime-fighting tools and technology, plus a new \$11.7 million dollar radio system and \$9.5 million emergency 911 center.

Major crime in Aurora continued on a record low pace in 2010 dropping by another 11% to a 32-year low. Given the sustained success over several years and new technologies designed to improve efficiencies, the 2011 budget does not recommend increased staffing in the police department. The city approached all bargaining units to consider wage and benefit concessions to minimize layoffs; however, the police bargaining groups refused to discuss the possibility of concessions. As a result, eight officers were laid off in order to balance the 2011 budget. Even with this reduction and attrition, the total number of officers on the street will be 227, which is eight more than were on the street in 2008 when the city achieved a record low crime rate with only two homicides.

The 2011 budget recommends the elimination of 10 unfilled firefighter positions. These positions are not assigned to a specific station, but instead fill in for fire personnel during absences. This reduction will not result in the closure of any fire stations.

Economic Development

Over the past three years, Aurora has strategically focused on creating tools and incentives to encourage economic development in and around the downtown area. Ideally positioned along the banks of the Fox River and close to public transportation, downtown Aurora provides a unique urban environment to live, work and play. Aurora remains committed to restoring downtown and the riverfront to a vibrant commercial and residential center, which benefits every citizen by creating entertainment and cultural possibilities while strengthening the city's tax base. In 2011, we will continue to pursue new mixed-use developments downtown. Mixed-use developments can significantly diversify the tax base, easing the burden on traditional residential taxpayers.

This past fall, the city received a grant of \$8 million from the State of Illinois to move forward with the construction of RiverEdge Park in 2011. The Fox Valley Park District has pledged \$3 million toward the park and the Kane County Forest Preserve District has pledged \$2 million. The multi-phased amenity along the river just north of downtown will offer music festivals, recreation and natural areas, and not unlike Millennium Park in downtown Chicago, will have a strong impact in attracting mixed-use development into the vicinity. The result? An improved tax base for our city.

Aurora has come a long way and is on the road to becoming a city with a quality of life that is second to none – a city where new and long-time residents choose to live, work, and stay – a community where our children and our children's children will choose to call home. Although a

sluggish national economy has slowed the pace of development in some cases, it hasn't stopped us. The forward progress we continue to make will give us the momentum to fully exploit the improved economy we expect to enjoy beginning some time in the next 24 months.

Policies Impacting Upon the Development of the 2011 Budget

The 2011 budget is based upon certain basic financial policies. Those policies are outlined below.

- The city will provide basic, high-quality municipal services at the lowest possible cost.
- High-priority capital projects, as reflected in the city's Capital Improvement Plan, will be funded.
- Given the economic downturn, we are attempting to moderate employee salaries. We are in negotiations with all of our employee groups to obtain concessions aimed at reducing the city's payroll costs.
- The city has asked that employees contribute more to offset the cost of their health insurance. In the negotiations with our employee groups not currently under contract, we are seeking to have employees make contributions toward their health insurance based upon a percentage of the cost of the city's premium rather than a percentage of salary. This methodology is more consistent with practices observed in the private sector and by other comparable public sector employers. In order to further reduce health insurance costs and to comply with federal healthcare reform enacted in 2010, the city has adopted certain healthcare plan design changes, including increased deductible and co-pay amounts.
- The city will, once again, contribute to the Firefighters' Pension Fund and the Police Pension Fund the full amount of the actuarially recommended employer contribution. Given that the city is reaching full build-out and our equalized assessed value is expected to decline for the second consecutive year in 2011, making the full contribution is a financial challenge. In 2010, our contributions to the public safety pension funds increased by an aggregate 24.9%. The recommended contribution will increase by another 5.9% in 2011. Nevertheless, if we are to be good stewards, we must endeavor to pay for the full cost of employee compensation, including pensions, as it is incurred.
- While not mandated to do so, the city began setting aside money for accrued retiree health insurance benefits in 2005. In 2011, the city will contribute to the Retiree Health Insurance Trust Fund 31% of the actuarially recommended employer contribution associated with governmental funds and the Golf Fund, and 100% of the contribution attributable to the other enterprise funds (Water & Sewer Fund, Motor Vehicle Parking System Fund, and Transit Centers Fund). The total contribution will be \$4.6 million. This is approximately the same amount we contributed in 2010. Due to the economic downturn, we do not have the financial resources at this time to contribute more. However, as the economy improves we expect to gradually increase our annual contribution to the trust fund.

Expenditures Provided for in the 2011 Budget

In total, the 2011 City Budget includes \$340.0 million in expenditures. The following chart summarizes the changes in the budget.

	2010	2011
Gross Total Expenditures	\$383,051,539	\$366,453,381
Less:		
Carryovers	(35,346,058)	(18,523,900)
Net Total Expenditures	\$347,705,481	\$347,929,481
Amount of Change		
Before Prior-Year Carryovers Deducted		(\$16,598,158)
After Prior-Year Carryovers Deducted		\$224,000
Percentage Change		
Before Prior-Year Carryovers Deducted		-4.3%
After Prior-Year Carryovers Deducted		0.1%

The essentially flat 2011 budget after the deduction of carryovers is due to two factors: 1) general cost containment efforts and 2) a reduction in the number of city staff members. We have reduced or eliminated the provisions for various non-essential services. For example, the provision for special events has been reduced from about \$770,000 in 2010 to \$179,000 in 2011 and the Special Events Division has been eliminated as an organizational element of the city government. Also, as noted above, we are seeking to moderate the cost of employee salaries and benefits. Furthermore, the number of authorized full-time equivalent city staff positions will decrease by 8.7% in 2011.

The General Fund budget for 2011 is \$135.5 million – 5.6% lower than 2010. The decrease is due to the cost containment measures discussed above.

The 2011 budget includes provisions for key road and bridge projects. The Motor Fuel Tax Fund will support some of the projects, to include:

- **Arterial Road Resurfacing.** The city will resurface approximately 13.6 lane-miles of arterial streets at a cost of \$3.1 million.

- ***New York Street – Segment II.*** Through 2014, we will work to reconstruct East New York Street from Welsh Drive to Asbury Drive. The total cost of the project is an estimated \$6.0 million. The Illinois Department of Transportation will front-fund the cost of construction and, after federal assistance, the city’s share to be paid with motor fuel tax revenues will be approximately \$1.2 million. During 2011 project engineering will be accomplished. Actual construction is scheduled to begin in 2012.
- ***Downer Place Bridges.*** The two bridges over the Fox River at Downer Place were originally constructed in 1906. The spandrel walls of these bridges are badly deteriorated and the bridges need to be replaced. Engineering for this project began in 2008. Construction work will ensue in 2011 and 2012. The cost of the replacement will be approximately \$12.0 million. Again, the Illinois Department of Transportation will front-fund the cost of construction and after federal assistance the city’s share to be paid with motor fuel tax revenues will be approximately \$2.6 million.

Capital Improvements Fund A is the city’s primary capital projects fund. Through the fund, several capital projects will be accomplished in 2011, especially street improvement projects. Among the most notable projects are:

- ***Neighborhood Street Improvements.*** A provision of \$4.2 million is included in the 2011 budget for resurfacing or rehabilitating neighborhood streets. It is the city’s intention to allocate another \$900,000 of federal Community Development Block Grant funds to supplement our neighborhood street resurfacing program. This annual program has been a key component in our overall effort to properly maintain our infrastructure. The 2011 budget will provide resources for the resurfacing/rehabilitation of approximately 30 lane-miles in total.
- ***Right-of-Way Improvement Program.*** In 2011, we will provide \$600,000 for the Right-of-Way Improvement Program. Through this program, the city replaces hazardous sections of sidewalk. In addition, the city reimburses residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters.
- ***Street Sealing and Patching.*** To improve the useful life of the surfaces of our arterial and collector streets, we will institute an ongoing annual program of street sealing and patching. In 2011, \$150,000 will be dedicated to the program.

A large portion of the resources of the Safety, Health, and Public Enhancement (SHAPE) Fund will be devoted to abating the general obligation debt service related to the new E911 system and public safety radios. However, other SHAPE resources will be directed to:

- ***Ambulance Replacement.*** The budget includes \$320,000 to replace two aging ambulances whose serviceability has declined significantly.
- ***Marked Squad Car Replacement.*** The squad cars used by our Police Department are heavily used. In the 2011 budget of the SHAPE Fund, \$377,000 is provided for the replacement of 13 marked cars.

- **Squad Laptops.** The laptops in the Police Department's squad cars are becoming obsolete. They cannot accommodate emerging software and external hardware developments for in-car video, dispatch mapping, in-car printing, and other functions. In 2011, we will implement a program to replace the laptops in accordance with a three-year cycle. The first-year cost of the program to the SHAPE Fund will be \$360,300.
- **In-Car Video Cameras.** In the coming year, we will continue our program of installing video cameras within the Police Department's squad cars. At a cost of \$81,000, 15 cameras will be installed.

The Water & Sewer Fund will furnish significant financial resources for improvements in the city's water and sewer systems. The major projects to be accomplished are:

- **Sewer Separation.** The ineffectiveness of combined sanitary and storm sewer lines in certain sections of our city has been recognized for many years. When combined sewer lines are overcome, flooding and sewer back-ups result. In 2011, we will separate combined storm and sanitary sewer lines at an approximate cost of \$4.0 million. The proceeds from a 2006 water revenue bond issue will provide most of the resources for these projects.
- **California Court Water Main.** The water main along California Court has sustained multiple breaks during the past few years. The breaks have caused damage to some of the homes on the court. In 2011, the California Court water main will be replaced. The cost of the project will be an estimated \$242,000.

TIF District #6 (East River Area) is a 530-acre area east of the Fox River and just north of the city's central downtown. The city issued its Series 2008A TIF Revenue Bonds to provide resources for land acquisition, environmental remediation, and other redevelopment costs in TIF District #6. Most of the proceeds of the bonds were spent between 2008 and 2010. However, about \$800,000 of the proceeds remains on hand. During 2011 and 2012, those monies and grants totaling \$12.0 million from the State of Illinois and the Fox Valley Park District will be applied to the construction of the Music Garden within River Edge Park in the district. (See the Series 2008A TIF Bond Project Fund.) River Edge Park will be a 30-acre recreation and entertainment venue that will serve as a prime gathering place for the community and an economic development catalyst. The Music Garden will include a stage, a guest services building with concessions, and other amenities.

The 2011 City Budget includes the following major staffing changes:

- Reduction of city full-time equivalent employees (FTEs) by 96.75.
- Reduction of General Fund FTEs by 85.75.

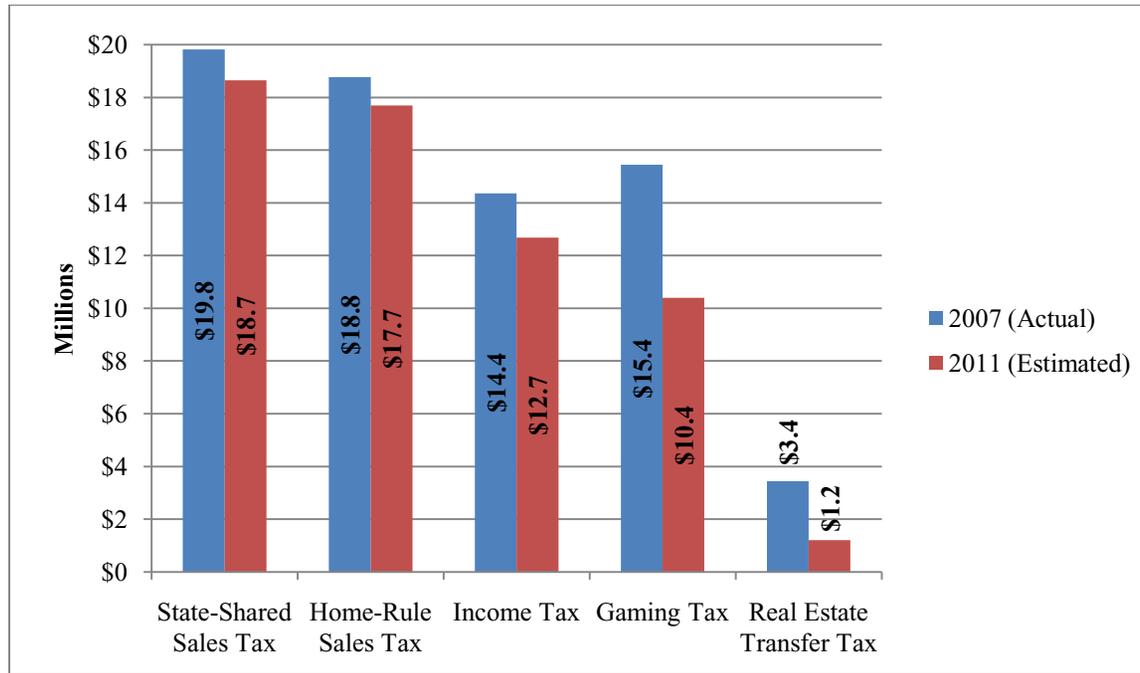
- Addition of a Plan Examiner to the Building and Permits Division to accelerate the processing of building permit requests. Plus, the addition of a Special Assistant for Development Facilitation and a Development Coordinator for economic development purposes. These new positions are being funded by increased development fees imposed in 2010.

The above staffing changes have been undertaken with the objective of maintaining the scope and quality of core city services in the face of diminished revenues.

Revenue Projections for 2011

Total revenues projected for 2011 are \$347.5 million. However, this includes \$8.0 million of grant revenue to support the construction of the RiverEdge Park (recorded in the 2008A TIF Bond Fund). If that \$8.0 million is subtracted from the total 2011 revenue projection, the net projection is \$339.5 million -- a \$3.1 million or 0.9% increase in the budgeted revenues compared to the prior year. While the revenue picture has improved modestly since last year, our revenues remain lower than they were prior to the recession. The following graph depicts five significant examples.

**Selected City Revenue Sources
2007 and 2011 Comparison**



The primary General Fund revenue sources are sales taxes, income taxes, and property taxes. The city receives the equivalent of a 1% sales tax from the proceeds of a statewide sales tax that is distributed based upon point of sale by the Illinois Department of Revenue. During 2011, we project that *state-shared sales tax revenue* will be \$18.7 million – approximately the same as the estimated actual amount for 2010. Given that the timing and strength of the national and regional economic recovery is uncertain, we believe that it is prudent to be reasonably restrained with this key revenue estimate.

The city also has a *home-rule sales tax* in place. It is imposed at a rate of 1.25% generally upon all retail goods except motor vehicles, food, and drugs. For 2011, we have budgeted this revenue source at \$17.7 million. Like state-shared sales taxes, our projection for 2011 is approximately the same as the revenue expected in 2010. Extending past practice on the allocation of home-rule sales tax revenue across selected city funds, the allocation for 2011 will be:

<u>Fund</u>	<u>Amount</u>	<u>Allocation Percentage</u>	<u>Allocation Purpose</u>
General	\$7,080,000	40.0%	General governmental operations
Capital Improvements A	6,655,000	37.6%	Capital projects
Motor Vehicle Parking Systems	350,000	2.0%	System subsidy
Sanitation	75,000	0.4%	Senior discounts on environmental refuse disposal fee
SHAPE	<u>3,540,000</u>	<u>20.0%</u>	Public safety projects
Total	<u>\$17,700,000</u>	<u>100.0%</u>	

With the exception of a few relatively minor grants that the city receives from the State of Illinois, the city's ability to deliver core municipal services is not directly affected by the financial condition of the state government. However, because *income taxes* are distributed by the state based upon a statewide per capita formula, the state's economy does affect the income tax revenues of the city. We estimate that those revenues will be \$12.7 million in 2011, an increase from the \$12.5 million budgeted in 2010. Our 2011 estimate is based upon the distribution forecast of the Illinois Municipal League.

Property taxes (from the 2010 tax levy) are expected to generate a total of \$78.5 million in 2011. The property tax rate for general corporate purposes will remain at approximately \$1.0725 per \$100 of equalized assessed valuation (EAV) as it was in 2010. Because of an expected decrease in the city's EAV of approximately 4.0%, maintaining the same rate will result in a revenue decrease of \$1.8 million for the General Fund. The levies to pay the annual required contributions to the Police Pension Fund, Firefighters' Pension Fund, and Illinois Municipal Retirement Fund will total \$21.2 million – an increase of \$800,000 from 2010. As in the prior five years, the 2010 property tax levy will include a \$4 million component to help pay the debt service on general obligation bonds issued to finance the construction of the new police headquarters. Finally, the amount of Aurora Public Library's component of the levy will be \$10.2 million. The aggregate tax rate for the city and the library is projected to be \$1.9548 per \$100 of an estimated \$4.015 billion EAV. While the 2010 property tax levy paid in 2011 will be about \$1.5 million lower than the 2009 levy, the rate will increase by \$0.0442 per \$100 of EAV due primarily to the increase in pension costs and decrease in EAV.

Gaming taxes, generated from Aurora's riverboat casino, are projected to be \$10.4 million in 2011. This figure is approximately equal to the estimated actual amount for 2010. Gaming tax revenues are expected to decline beginning in 2012 when a new casino opens in Des Plaines, Illinois. Gaming taxes are deposited into a separate special revenue fund of the city and used primarily for debt service abatement, economic development initiatives, and certain non-essential services.

Two fee increases are included in the projections:

- **Water and Sewer Service Fee.** An expected 3% water and sewer rate increase, to be effective July 1, 2011, is taken into account. This water and sewer rate increase is in keeping with the city's policy of imposing moderate increases on an annual basis so as to avoid large increases at irregular intervals. The rate change will offset increases in the cost of operating the water and sanitary sewer system and provide continued funding for water/sewer-related capital projects.
- **Golf Fees.** The Golf Fund budget reflects a range of modest increases in various classifications of greens fees. Periodic increases will be necessary so that sufficient revenues are available to pay the debt service on revenue bonds that the city issued in 2000 to fund the renovation of the Phillips Park Golf Course. The increases will ensure that the renovation project will have paid for itself. Even with the increases, golfing at the City of Aurora's courses will remain a bargain compared to the cost of golfing at comparable courses in the area.

Distinguished Budget Presentation Award

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Aurora, Illinois, for its annual budget for the fiscal year beginning January 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

Conclusion

Preparation of the budget is a long and arduous task. I would like to thank all of the city staff members who participated in the preparation of the 2011 budget. Special recognition is in order for Chief Financial Officer/City Treasurer Brian Caputo, Assistant Director of Finance Carrie McHugh, Budget Assistant Trisha Steele, and Budget Analyst Adriana Salatova who were at the center of the budget development and production process this year.

Respectfully submitted,



Thomas J. Weisner
Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Aurora
Illinois**

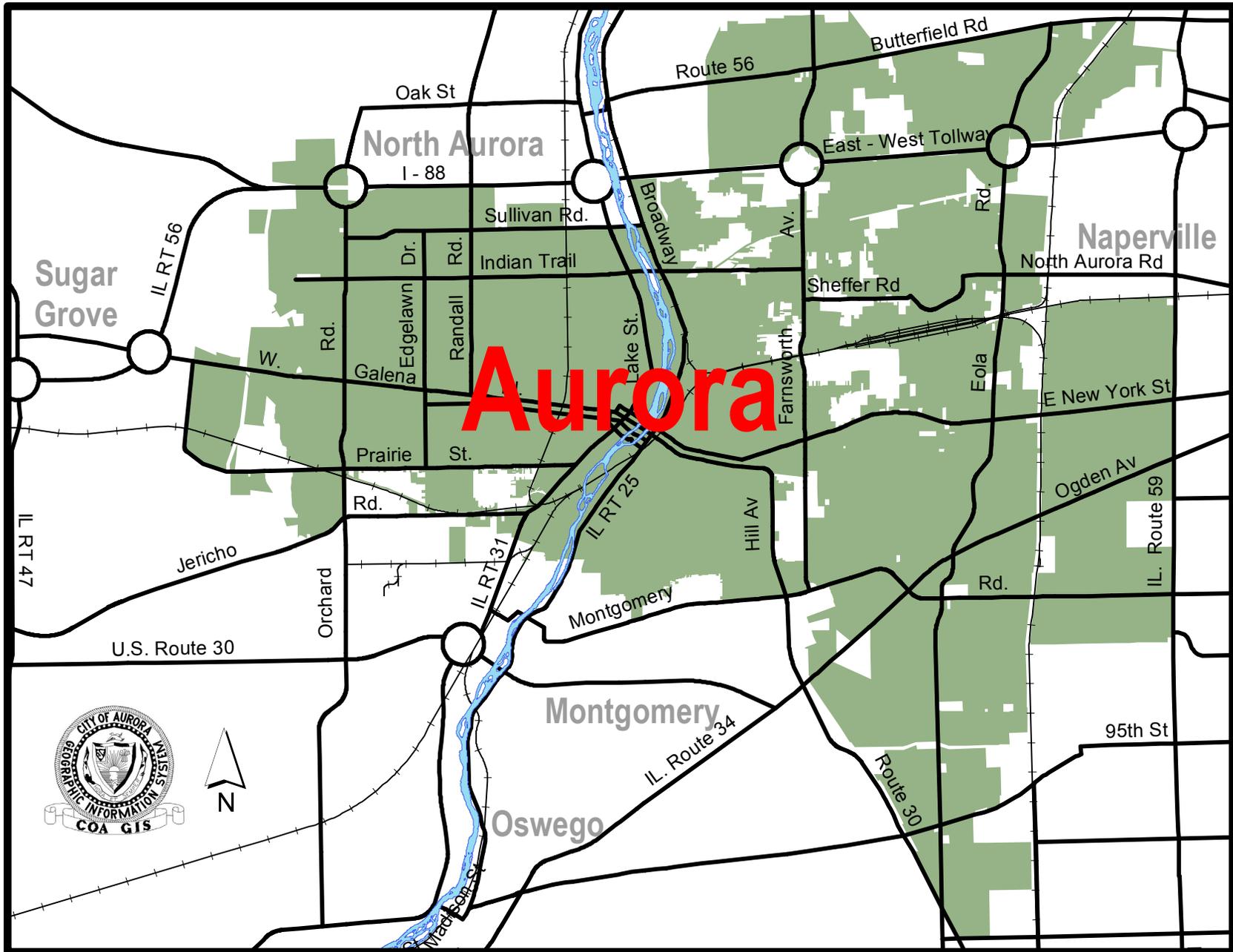
For the Fiscal Year Beginning

January 1, 2010

President

Executive Director

CITY OF AURORA, ILLINOIS 2011 BUDGET - LOCAL MAP



**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORICAL SUMMARY**

The City of Aurora is located approximately 36 miles west of Chicago, Illinois, on the Fox River. Aurora was founded by two brothers, Joseph and Samuel McCarty, in 1834. The men were drawn to the area by a narrow point in the river and a natural water fall that afforded the opportunity to obtain water power. At the time, Potawatomi Indians inhabited the area. A tribe led by Chief Waubonsie had its village on the west side of the Fox River about one mile north of Aurora's current downtown. The tribe was peaceful and friendly. However, about the time of McCarty's arrival, the United States Government purchased the Potawatomi's land and Chief Waubonsie relocated his tribe west of the Mississippi River.

Spurred by the availability of farmland, the opportunities created by the Fox River, and a stagecoach route, communities on both sides of the Fox River in present-day Aurora grew quickly. By 1848, the communities had reached a combined population of more than 1,000. On February 12, 1849, the Illinois legislature granted a charter for the Aurora Branch Railroad. This line, completed in 1850, extended north and connected with the Chicago and Galena Union Railroad line that, in turn, ran into Chicago. In 1864, a track was laid from Aurora directly to Chicago through Naperville. The railroads further accelerated Aurora's growth.

In 1837, the settlement on the east side of the river that had been known as McCarty Mills took the name of Aurora. In 1845, the eastern settlement incorporated. The settlement on the west side of the Fox River was incorporated as West Aurora in 1854. On February 11, 1857, the Village of Aurora and the Village of West Aurora combined and incorporated as the City of Aurora. The first mayor of the City of Aurora was Benjamin F. Hall. Mr. Hall was a banker. The first city hall building was constructed on Stolp Island, a tract of land located in the Fox River between the east and west sides of the city. The site was considered to be neutral soil by the two formerly separate municipalities.

In 1892, Aurora became the first city in the world to use electric streetlights. By virtue of this initiative, Aurora became known as the "City of Lights."

Numerous sites in Aurora are on the National Register of Historic Places. Among the most prominent are the Chicago, Burlington, and Quincy Roundhouse and Locomotive Shop ("the Roundhouse") and the Grand Army of the Republic (GAR) Memorial Building. In the mid-1990s, the Roundhouse was renovated and became the home of America's Brewpub, an expansive restaurant, lounge, and banquet facility. The GAR Memorial Building is now operating as a museum and displays military and other historical artifacts, to include those from the Civil War period.

The ancient Roman meaning of the word "Aurora" is the rising light of morning.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
COMMUNITY PROFILE**

Date of Incorporation	February 11, 1857
Form of Government Ten aldermen elected from one of ten wards and two elected at-large. Four year terms.	Mayor-Council
Geographic Location	36 miles west of Chicago
Area	46 Square Miles
Overlapping Taxing Districts Counties	Kane County DuPage County Kendall County Will County
Townships	Aurora Township Sugar Grove Township Batavia Township Naperville Township Winfield Township Oswego Township Wheatland Township
Park Districts	Batavia Park District Fox Valley Park District Sugar Grove Park District Oswego Park District
Junior College Districts	DuPage District #502 Waubonsee District #516

**CITY OF AURORA, ILLINOIS
2011 BUDGET
COMMUNITY PROFILE**

School Districts	Batavia District #101 West Aurora District #129 East Aurora District #131 Indian Prairie District #204 Kaneland District #302 Oswego District #308
Population (a)	197,899
Miles of Streets (Center Lane Miles)	575
Miles of Sanitary Sewers	328
Miles of Storm Sewers	682
Miles of Combination Sewers	165
Number of Water and Sewer Service Accounts	48,400
Total Annual Pumpage (Gallons)	5.7 Billion
Daily Pumpage Capacity (Gallons)	40.5 Million
Daily Storage Capacity (Gallons)	23.76 Million
Insurance Services Office Rating	2
Public Schools	
Elementary Schools	40
Middle Schools	15
Senior High Schools	8
Illinois Mathematics & Science Academy	1
Community College	1
College – Private	2
University – Private	1

**CITY OF AURORA, ILLINOIS
2011 BUDGET
COMMUNITY PROFILE**

Library Services		
Number of Libraries		3
Number of Books and Audio Visual Materials		564,728
Number of Registered Borrowers		68,109
Police Stations		2
Fire Stations		9
Recreation Facilities (City-Operated)		
Number of Parks		17
Number of Playgrounds		12
Park Area in Acres		476
Employment by Industry (b)	<u>Number</u>	<u>Percent</u>
Manufacturing	15,226	17.31%
Educational and Health Services	14,735	16.75%
Professional, Scientific, Management, Administrative	11,683	13.28%
Retail Trade	10,982	12.49%
Finance, Insurance, Real Estate	7,925	9.01%
Entertainment and Recreation Services	6,897	7.84%
Construction	4,938	5.61%
Transportation	4,674	5.31%
Wholesale Trade	3,706	4.21%
Other Services	3,852	4.38%
Communications and Information	1,539	1.75%
Public Administration	1,588	1.81%
Agriculture, Forestry and Fisheries	209	0.24%
Total	<u>87,954</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
COMMUNITY PROFILE**

Employment by Occupation (b)	<u>Number</u>	<u>Percent</u>
Executive Administrative and Managerial	29,938	34.04%
Sales and Office Occupations	22,091	25.12%
Transportation and Material Moving	17,143	19.49%
Service Occupations, Minus Protective and Household	12,791	14.54%
Construction, Extraction, and Maintenance Occupations	5,890	6.70%
Farming, Fishing and Forestry	101	0.11%
Total	<u>87,954</u>	<u>100.00%</u>

Distribution of Family Incomes (b)

Income	<u>Number of Families</u>	<u>Percent</u>	<u>Number of Households</u>	<u>Percent</u>
Under \$10,000	1,803	4.31%	2,961	5.08%
\$10,000 to \$14,999	940	2.25%	2,006	3.44%
\$15,000 to \$24,999	2,356	5.63%	4,473	7.67%
\$25,000 to \$34,999	3,749	8.96%	5,674	9.73%
\$35,000 to \$49,999	5,989	14.32%	8,802	15.10%
\$50,000 to \$74,999	7,803	18.65%	11,450	19.64%
\$75,000 to \$99,999	7,011	16.76%	8,954	15.36%
\$100,000 to \$149,999	6,819	16.30%	8,227	14.11%
\$150,000 to \$199,999	2,887	6.90%	3,059	5.25%
\$200,000 or more	2,478	5.92%	2,694	4.62%
Total	<u>41,835</u>	<u>100.00%</u>	<u>58,300</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
COMMUNITY PROFILE**

Elections

Number of Registered Voters	55,789
Number of Votes Cast in April 2009 Municipal Election	11,736
Percentage of Registered Voters Voting in Last Municipal Election	20.7%

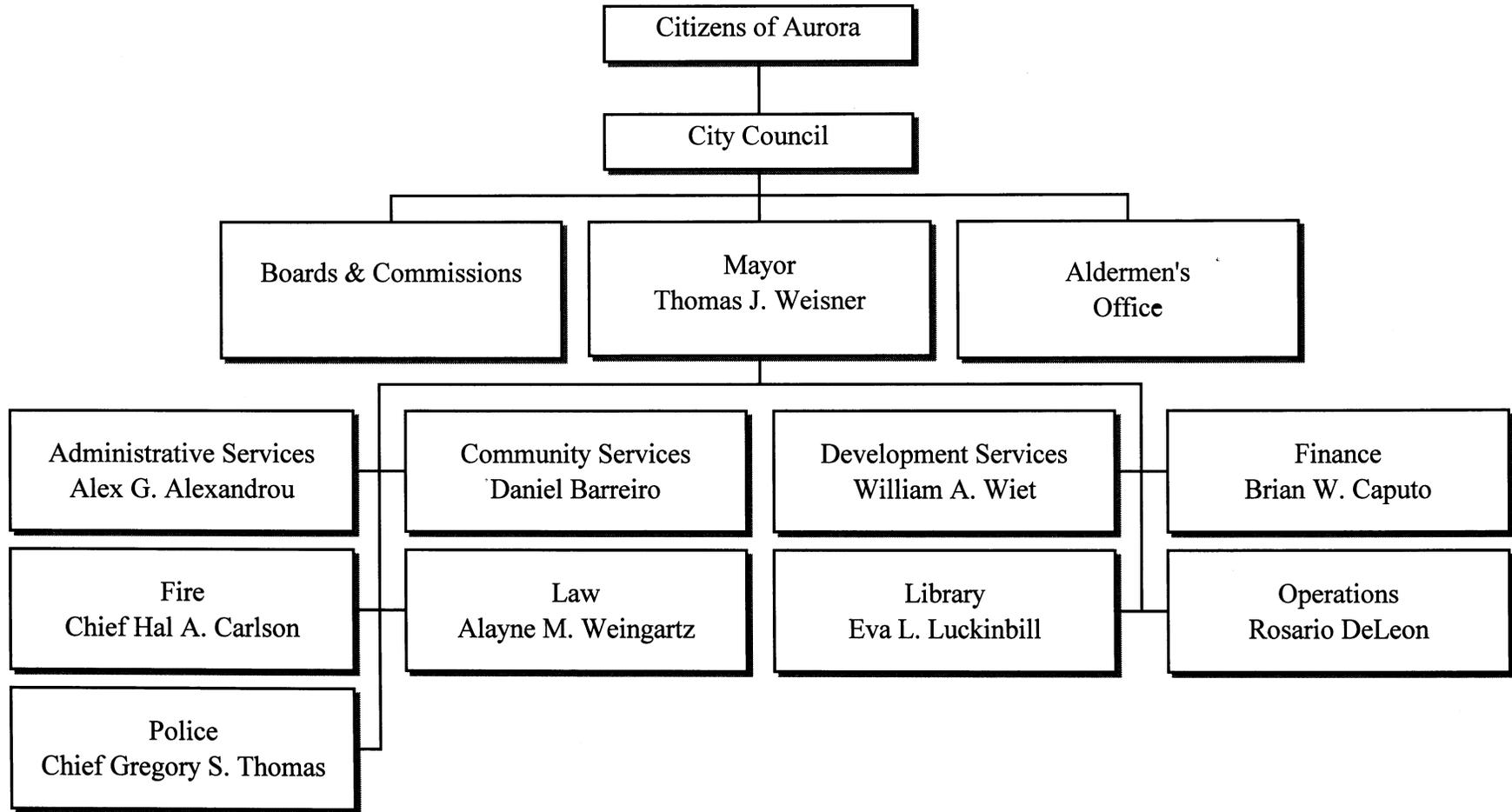
Top Ten Taxpayers (c)

<u>County</u>	<u>Taxpayer Name</u>	<u>Business Service</u>	<u>2009 EAV</u>
DuPage	Westfield Shoppingtown	Shopping Center	\$43,265,551
DuPage/Kane	Liberty Illinois LP	Real Estate	\$41,390,478
Kane	Simon/Chelsea Chicago Development, LLC	Real Estate	\$39,909,367
Kane	Aurora Industrial Holding Company LLC	Real Estate	\$25,343,834
Kane	Toyota Motor Sales, U.S.A., Inc.	Automotive	\$22,152,307
DuPage	AIMCO	Apartments	\$15,019,370
DuPage	Amlt at Oakhurst LLC	Residential Property	\$12,882,840
DuPage	Reliant Energy Aurora LP	Industrial Property	\$10,503,530
DuPage	Cabot Microelectronics	Electronics	\$9,378,510
DuPage	Meijer Stores	Department Store	\$9,142,000
Total			\$228,987,787
Ten Largest Taxpayers as a Percent of the City's 2009 EAV (\$4,187,068,396)			5.47%

Notes

- (a) Source: 2010 census.
 - (b) Source: 2007-2009 American community survey.
 - (c) Source: DuPage and Kane Counties. Kendall and Will Counties have been excluded since they consist of approximately 10% of the city's 2009 EAV.
- All other data obtained from City of Aurora records.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
ORGANIZATION CHART**



CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget serves as a communications device, policy document, operations guide, and financial plan. As a communications device, it contains information pertaining to key issues facing the city, priorities of the city administration, major initiatives for the coming year, accomplishments of prior years, and more. As a policy document, it articulates and reflects major financial policies of the city. As an operations guide, it serves as the city's spending plan and indicates the level of services to be provided. As a financial plan, it includes information relative to debt service, revenue estimates and requirements, and future projects and needs.

The city's budget process spans over nine months and consists of many steps. A descriptive summary of the budget process is provided below. The budget calendar for the city is also included at the end of this section.

The Annual Budget

The city's fiscal year begins January 1st and ends December 31st. The city establishes annual budgets for all of its funds except the Working Cash Fund and agency funds. The city budget includes both revenues and expenditures.

The budget is prepared using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when earned provided that they are both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed.

The city prepares its annual financial statements in accordance with generally accepted accounting principles (GAAP). GAAP are uniform minimum standards and guidelines for financial accounting and reporting.

The primary authoritative body on the application of GAAP for state and local governments is the Governmental Accounting Standards Board. With respect to city budgeting, the primary difference between GAAP and the basis of budgeting is seen in the treatment of transactions in the proprietary funds and the pension funds. Under GAAP, those funds are accounted for on the accrual basis of accounting. A definition of the accrual basis of accounting is presented in the glossary. However, the recording of capital asset purchases illustrates one of the most significant differences between the budgetary (modified accrual) basis and the accrual basis. Under the city's budgetary basis, capital asset acquisitions in the proprietary funds are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets acquired through the proprietary funds are recorded as assets and depreciated over the length of their useful lives.

In Illinois, municipalities may conduct their financial operations within one of two alternative frameworks: the appropriations system (65 Illinois Compiled Statutes 5/8-2-9) or the budget system (65 Illinois Compiled Statutes 5/8-2-9.1 through 9.10). The budget system is a more flexible system as it permits a municipality to adjust its annual financial plan more easily as circumstances require. Since January 1, 2000, the city has operated under the budget system.

The Aurora City Code requires that the Mayor submit a proposed city budget for the upcoming fiscal year to the City Council not later than October 15th. The Chief Financial Officer/City Treasurer, in his capacity as the city's budget officer, is responsible for compiling the proposed budget. In conjunction with the compilation of the budget, the City Code requires that the Chief Financial Officer/City Treasurer present to the City Council revenue estimates and an estimated property tax levy for the upcoming fiscal year not later than September 15th. State law requires that a municipality operating under the budget system adopt its annual budget prior to the start of the fiscal year to which it pertains.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The budget process begins with the Finance Department's development of budget workbooks during the first quarter of the year. Budget workbooks provide budgetary guidance to the city staff and examples of various forms and formats that must be used when a departmental or divisional budget request is submitted. After a budget kick-off informational meeting in the early spring, the city staff begins work on their budget requests for the upcoming year.

In developing their budget requests, departments and divisions separately consider a) the costs of maintaining current services and programs and replacing equipment and vehicles that are on hand, and b) the resources necessary to introduce new services and programs, expand the city's equipment and vehicle inventory, and undertake major capital projects. Costs associated with maintaining current service levels and replacing equipment and vehicles are considered part of the "base budget." Requests for resources for new services and programs, additional equipment and vehicles, and capital items are articulated in discrete units termed "decision packages." Requests for new capital items are actually submitted in the form of a special type of decision package: a capital project request.

Capital project requests are initially considered during the development of the city's Capital Improvement Plan as discussed below. However, requests for capital projects for the upcoming budget year must be evaluated for funding in the regular budget process.

Departments submit their budget requests to the Finance Department in the late spring. After the Finance Department compiles and organizes the budget requests, the Mayor meets with department heads to discuss their budget requests. The Mayor generally holds the budget review meetings in the early summer. The Mayor may adjust the budget requests based upon his findings during those meetings.

At the conclusion of the Mayor's budget review meetings in the late summer, the Finance Department adjusts budget requests as directed by the Mayor and produces the proposed budget. The Mayor submits his proposed budget to the City Council, after which it is referred to the City Council's Finance Committee.

The Finance Committee, composed of three aldermen, reviews the proposed budget during a series of public meetings. The committee calls members of the city staff to appear to discuss and provide additional information on their portions of the proposed budget. The Finance Committee may recommend changes to the proposed budget by a majority vote. When the Finance Committee completes its review, typically in mid-autumn, it recommends approval of the proposed budget to the Committee of the Whole. The Committee of the Whole consists of the Mayor and all 12 aldermen (including two aldermen-at-large). At a meeting of the Committee of the Whole, the Chair of the Finance Committee reports on the proposed budget. If the Committee of the Whole recommends approval, the proposed budget is referred to the City Council for final approval.

State law requires that a public hearing be conducted prior to the adoption of the budget. Notice of this hearing must be published in a newspaper of general circulation in the city. A majority vote of a quorum of the City Council is required for adoption of the budget. The adopted budget must be filed with the clerks of the counties in which the city is located.

As stated above, the budget system is a more flexible system than the appropriation system. The major feature of the budget system that makes it more flexible is administrative budget transfers. Pursuant to state law and the City Code, the Chief Financial Officer/City Treasurer may transfer amounts between expenditure accounts within a departmental budget or between expenditure accounts within a fund without departmental segregation. The Mayor's approval is required to transfer amounts between expenditure accounts of different departments. Administrative budget

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

transfers between the accounts of different funds are not permitted. Total budgeted expenditures in a fund may only be increased by a budget amendment approved by a two-third's vote of a quorum of the City Council.

The legal level of budgetary control is the department level or, where no departmental segregation of a fund exists, the fund level.

The Capital Improvement Plan

The city's Capital Improvement Plan (CIP) reflects a ten-year projection for a wide variety of capital projects, to include infrastructure. The CIP is a stand-alone document but it impacts upon the budget. For a project to be included in the CIP, it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. (Motor vehicles and equipment are excluded from the CIP.) The city groups the CIP projects into 11 functional categories: Airport, Downtown, Economic Development, Facilities, Neighborhood Redevelopment, Stormwater Management, Recreation, Transportation, Ward, Water and Sewer Maintenance, and Water Works projects. The CIP is largely comprised of a collection of individual project summary sheets. The project summary sheet for a project includes its name, description, justification, estimated cost, potential revenue sources, and annual impact upon the operating budget.

CIP projects proposed by city departments are evaluated by the city's Board of Local Improvements (BOLI). The BOLI consists of the Mayor or his designee, the Director of Public Works/City Engineer, the Chief Operations Officer, the Chief Development Services Officer and the Chief Financial Officer/City Treasurer. The city's two aldermen-at-large also sit on the board as non-voting members.

As stated above, the capital project requests are initiated through the budget process. However, in general, development of the CIP is less constrained than the development of the budget because the city makes no binding commitment to fund projects that are included in the CIP. Yet, those projects programmed for the first year of the CIP (i.e., the upcoming budget year) are most closely scrutinized by the BOLI because their funding must be addressed in the current year's budget process.

Other Planning Processes Impacting Upon City Budgeting

Strategic Plan. The Strategic Plan is a comprehensive program of major goals (referred to as "Wildly Important Goals" or "WIGs") for the city as a whole. The achievement of many of the goals requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the goals outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his functional area. Through the Mayor's review of departmental budget requests, the city ensures that all goals are addressed.

Several other city planning processes are inputs to the Strategic Plan as discussed below.

Consolidated Plan. This document is the result of the staff's analysis of various data collected and input from area residents. It serves as a visionary statement of what the community should be and as a strategy on how to achieve it. The plan promotes activities that are designed to benefit low- and moderate-income residents.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The Consolidated Plan is an input to the Neighborhood Revitalization Plan. Those issues addressed in the Consolidated Plan that are not reflected in the Neighborhood Revitalization Plan are considered separately in the city's strategic planning process. Ultimately, Consolidated Plan items that the city has approved for funding are budgeted in the city's Community Development Block Grant Fund.

Neighborhood Revitalization Plan (Neighborhood Planning Initiative). This document reflects the findings of the Aurora Community of Neighborhoods, a consortium of the leadership of 11 neighborhood organizations, after their examination of the needs of the city's older neighborhoods. The plan includes a number of programs and capital projects that the city will consider undertaking in the coming years.

Some of the major goals articulated in the Neighborhood Revitalization Plan include:

- Rehabilitate homes in Aurora in those cases where the homes do not satisfy City Code requirements.
- Strengthen the community-oriented policing program.
- Improve traffic flow and control.
- Improve the coordination of city services that impact upon the quality of life of Aurora residents.

The Neighborhood Revitalization Plan is considered in the development of the city's Strategic Plan.

Master Plan for Downtown Aurora. This document, adopted by the City Council in 2006, outlines a ten-year program and long-term vision for redeveloping Aurora's downtown. The plan calls for the addition of 300,000 to 500,000 square feet of new retail space, the construction of 2,500 residential units, and the injection of \$700 million of private investment. The Master Plan for Downtown Aurora has impacted upon the project plans

for Tax Increment Financing Districts #1, #3, #5, and #6. It is also considered in the development of the city's Strategic Plan.

Tax Increment Financing District #1 (Downtown) Project Plan. This document outlines a redevelopment program for the city's downtown. The major goals of the plan are to:

- Retain and expand existing businesses.
- Promote redevelopment using permissible incentives.
- Redevelop certain viable, existing building inventory.
- Construct certain public improvements to complement redevelopment.

TIF District #1 expires on December 2, 2021.

The TIF District #1 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #1 Fund (Fund 231) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #2 (Farnsworth) Project Plan. This document outlines a development program for a 500-acre area of the city located along Farnsworth Avenue between Butterfield Road on the north and Interstate Route 88 on the south. Prior to the creation of TIF District #2, the area concerned was largely undeveloped due to chronic flooding. The major goals of the plan are to:

- Alleviate flooding conditions that have been an impediment to development.
- Attract and encourage retail and commercial development.
- Create new jobs.

TIF District #2 expires on June 27, 2012.

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The TIF District #2 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #2 Fund (Fund 232) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #3 (RiverCity) Project Plan. This document outlines a redevelopment program for a 40-acre area of the city located just south of the downtown. The goals of the plan are similar to those expressed in the TIF District #1 Project Plan.

TIF District #3 expires on September 26, 2023.

The TIF District #3 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #3 Fund (Fund 233) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #5 (West River Area) Project Plan. This document outlines a redevelopment program for a 207-acre area on the west side of the Fox River and just north of the city's central downtown. The major goals of the plan are to:

- Promote the redevelopment of property in and around the downtown.
- Improve existing infrastructure including sidewalks, crosswalks, and streetscape.
- Provide for the necessary site preparation, grading, and excavation of property as a means to promote more modern land uses.
- Increase the city's property tax and sales tax bases.
- Identify economically viable reuse opportunities for adjacent downtown parcels in a manner to promote mixed-use development.
- Remediate environmental hazards.

TIF District #5 expires on April 24, 2030.

The TIF District #5 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #5 Fund (Fund 235) or an associated bond proceeds (capital projects) fund.

Tax Increment Financing District #6 (East River Area) Project Plan. This document outlines a redevelopment program for a 530-acre area on the east side of the Fox River and just north of the city's central downtown. The major goals of the plan are the same as those for TIF District #5.

TIF District #6 expires on April 24, 2030.

The TIF District #6 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #6 Fund (Fund 236) or an associated bond proceeds (capital projects) fund.

Water Master Plan. This plan anticipates the water needs of the city through 2016. It forecasts population growth and system infrastructure components needed to meet increased water demand and water quality requirements. The primary goal of the plan is to develop a ten-year capital improvements program with estimated costs to address the following needs:

- Develop new sources of water (e.g., new deep wells).
- Maintain and improve the Water Treatment Plant's capabilities.
- Increase the city's water storage capacity and improve the distribution system.

The Water Master Plan is an input to the CIP. Approved projects are ultimately budgeted in the Water & Sewer Fund (Fund 510).

CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Storm & Sanitary Sewer Priority Plan. This document reflects a 20-year program of storm and sanitary sewer improvements. The major goals of the plan are:

- Rehabilitate sanitary sewers throughout the city.
- Eliminate the infiltration of stormwater into the sanitary sewers.
- Separate the existing combined sanitary and storm sewers.

The Storm & Sanitary Sewer Priority Plan is an input to the CIP. Approved projects are ultimately budgeted in the Stormwater Management Fee Fund (Fund 280) or the Water & Sewer Fund (Fund 510).

Airport Transportation Improvement Proposals. This is a five-year plan for infrastructure improvement projects to be undertaken at the Aurora Municipal Airport. The major goals of the plan are:

- Increase the capacity and maintain the safety of the airport.
- Increase the attractiveness of the airport for corporate uses.

Airport Transportation Improvement Proposals are an input to the CIP. Approved projects are ultimately budgeted in the Airport Fund (Fund 204).

Library Strategic Plan. This plan considers the anticipated demands for library services through 2012 with respect to programs and facilities. Major goals of the plan are:

- Expand the Eola Branch Library. (Completed)
- Purchase a new bookmobile. (Completed)
- Renovate or replace the Main Library.
- Meet the library services needs of residents in the northeast and southeast portions of the city with an additional library branch.

The Library Strategic Plan is an input to the CIP. Approved projects are ultimately budgeted in the Library Fund (Fund 210), the Library Capital Projects & Technology Fund (Fund 310), or an associated bond proceeds (capital projects) fund.

A schematic of the flow of the city's planning processes follows.

**CITY OF AURORA, ILLINOIS
BUDGET PLANNING CALENDAR
2011 AND 2012**

2011 Date	Action	2012 Date
3/25/2010	Budget Kick-Off. (Distribution of budgeting materials to departments.)	3/24/2011
4/15/2010	Departmental base budgets due to Finance Department. (Numerical line-item detail only.)	4/14/2011
4/22/2010	Full departmental budgets due to Finance Department. (Decision packages and line-item justifications.)	4/21/2011
5/15/2010	Finance Department completes revenue projections.	5/15/2011
6/1/2010 to 6/30/2010	Mayor reviews full departmental budgets in separate meetings with department directors.	6/1/2011 to 6/30/2011
6/1/2010 to 7/15/2010	Finance Department develops proposed Capital Improvement Plan from capital-related decision packages requested by department directors and endorsed by the Mayor.	6/1/2011 to 7/15/2011
11/30/2010	Mayor's proposed City Budget presented to the City Council.	9/6/2011
12/6/2010 to 12/13/2010	Finance Committee reviews proposed City Budget with department directors.	9/6/2011 to 10/25/2011
12/21/2010	City Council holds public hearing on proposed City Budget. City Council adopts City Budget.	11/8/2011
12/21/2010	City Council holds public hearing and adopts real estate tax levy ordinance.	11/22/2011
2/28/2011	City Budget published.	2/29/2012
3/31/2011	Capital Improvement Plan published.	3/31/2012

**CITY OF AURORA, ILLINOIS
2011 BUDGET
LONG-TERM FINANCIAL POLICIES**

Budgeting and Revenue Management

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance of the greater of:
 - a) \$1,000,000 plus 25% of the prior year's corporate property tax levy, or
 - b) 10% of expenditures as originally budgeted for the year.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "balanced" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unreserved, undesignated fund balance at the beginning of the fiscal year.
5. Limit the annual property tax levy so as to produce a rate not greater than \$1.0725 per \$100 of equalized assessed valuation for the city General Fund component and \$0.245 for the library General Fund component. Amounts levied for the satisfaction of general obligation debt service and the employer's actuarially recommended pension contributions shall not be subject to a tax rate limitation.
6. Restrict the use of gaming tax revenues to capital projects, general obligation debt service, and non-essential services. Maximize the use of gaming tax revenues for downtown redevelopment purposes.
7. Contribute to the Illinois Municipal Retirement Fund, Aurora Firefighters' Pension Fund, and Aurora Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve a funded ratio of approximately 100% in each fund.
8. Make annual employer contributions to the Retiree Health Insurance Trust Fund so as to achieve an 80% funded ratio for the retiree healthcare plan after several years.
9. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.
10. Update the ten-year Capital Improvement Plan on an annual basis.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
LONG-TERM FINANCIAL POLICIES**

11. Prepare the budget using the modified accrual basis of accounting including the portion of the budget relating to the proprietary funds.
12. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Comprehensive Annual Financial Report.

Debt Management

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. Where financing is required to undertake a capital project in a governmental or proprietary activity of the city and specific revenues are associated with that activity, issue revenue bonds rather than general obligation bonds whenever possible to obtain the needed financing.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. Consider the refunding of outstanding debt when at least a 4% net present value savings can be obtained.

Cash Management and Investments

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 110% of the underlying deposits.
2. Deposit on-hand cash not later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Purchase investments on a delivery-versus-payment basis pursuant to competitive bidding.
6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month Treasury Bill.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
LONG-TERM FINANCIAL POLICIES**

7. Place all investment securities with a third-party custodian for safekeeping.

Purchasing

1. Conduct a formal competitive bidding process (newspaper publication) for purchases in excess of \$25,000.
2. Conduct an informal competitive bidding process (bidders list/selective solicitation) for purchases in excess of \$10,000 up to \$25,000.
3. Conduct an informal competitive quotation process for purchases in excess of \$5,000 up to \$10,000.
4. Obtain City Council approval of all proposed purchases in excess of \$10,000.
5. Publish a semi-monthly “large bill list” summarizing proposed city payments of \$5,000 or more for review by the City Council. The large bill list will also reflect proposed grant payments of any amount.
6. Use purchasing credit cards for small-dollar purchases wherever possible.
7. Issue purchase orders for all but small-dollar purchases and certain other limited categories of purchases.

Accounting and Financial Reporting

1. Issue a Comprehensive Annual Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$100,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$50,000 or more.
3. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

**CITY OF AURORA, ILLINOIS
DESCRIPTION OF ACCOUNTING FUNDS**

GOVERNMENTAL FUND TYPES

GENERAL FUND (101)

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

SPECIAL REVENUE FUNDS

Motor Fuel Tax Fund (203). To account for the activities related to street maintenance and construction. Financing is provided by the city's share of state gasoline taxes. State law requires that these gasoline taxes be used for street-related purposes.

Airport Fund (204). To account for activities related to the operation of the Aurora Municipal Airport.

Sanitation Fund (208). To account for the expenditure of the city's environmental refuse disposal fee. The fee has been imposed to cover the cost of disposing of unbundled brush, leaves, natural Christmas trees, and recyclables in the community.

Wireless 911 Surcharge Fund (211). To account for the expenditure of fees collected for the purpose of developing and maintaining the capacity to respond to calls for emergency assistance from wireless communication devices.

Neighborhood Stabilization Plan Fund (214). To account for the revenue and expenditures associated with a program designed primarily to 1) acquire, rehabilitate, and resell foreclosed homes and 2) purchase and rehabilitate rental units in targeted areas of the city. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Gaming Tax Fund (215). To account for the expenditure of a \$1 admissions tax and 5% wagering tax collected at the Hollywood Riverboat Casino in Aurora.

Asset Forfeiture Fund – Federal (216). To account for monies acquired through the outcome of federal, drug-related criminal cases. Federal law requires that these monies be expended locally in law enforcement efforts.

Asset Forfeiture Fund – State (217). To account for monies acquired through the outcome of state, drug-related criminal cases. State law requires that these monies be expended locally in drug-related law enforcement efforts.

Foreign Fire Insurance Tax Fund (219). To account for the expenditure of a 2% tax on premiums for fire insurance policies covering property in the city that are sold by insurance companies not incorporated in Illinois. Under state law, the City of Aurora must annually appropriate foreign fire insurance tax monies to an administrative board comprised of members of its fire department.

Block Grant Fund (221). To account for the revenue and expenditures associated with the CDBG program. Grant monies are provided by the U.S. Department of Housing and Urban Development to develop urban communities by expanding economic opportunities, and

providing decent housing and a suitable living environment. The beneficiaries of the CDBG program must be individuals with low or moderate incomes.

Section 108 Loan Fund (222). To account for a revolving loan program designed to provide resources for expanding businesses and/or locating new businesses in a designated area of the city (primarily on the near east side) and creating jobs within that area. Financing for the program is provided by a "seed loan" from the U.S. Department of Housing and Urban Development. Repayment of the seed loan is also accounted for through this fund.

TIF #1 Downtown Fund (231). To account for revenue and expenditures associated with the city's Tax Increment Financing District #1 in the downtown area.

TIF #2 Farnsworth Fund (232). To account for revenue and expenditures associated with the city's Tax Increment Financing District #2 in the vicinity of Interstate Route 88 and Farnsworth Avenue.

TIF #3 RiverCity Fund (233). To account for revenue and expenditures associated with the city's Tax Increment Financing District #3 in the area south of the downtown.

TIF #4 Bell-Gale Fund (234). To account for revenue and expenditures associated with the city's Tax Increment Financing District #4 comprised of an industrial park on the west side.

TIF #5 East River Area Fund (235). To account for revenue and expenditures associated with the city's Tax Increment Financing District #5 in the area northwest of the downtown.

TIF #6 East River Area Fund (236). To account for revenue and expenditures associated with the city's Tax Increment Financing District #6 in the area northeast of the downtown.

SSA #14 (Sullivan Road) Fund (251). To account for expenditures for special maintenance of Sullivan Road in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Safety, Health, and Public Enhancement Fund (255). To account for the cost of certain public safety initiatives. Financing is provided by an earmarked 20% of the city's home-rule sales tax revenues.

SSA #24 (Eagle Point) Fund (262). To account for the costs of constructing and maintaining certain improvements in the Eagle Point condominium complex in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #27 (Concord Valley) Fund (263). To account for the costs of constructing and maintaining certain improvements in the Concord Valley subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA One (Downtown) Fund (266). To account for expenditures for projects and programs intended to promote economic development in the city's downtown. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #34 (Oswego) Fund (275). To account for the collection of SSA property taxes paid by property owners in certain areas of the city located in Kendall and Will Counties for debt service on debt certificates issued in 2002 and 2006. The proceeds of the obligations

were used to construct two elementary schools in the SSA. Oswego School District 308 operates the schools.

SSA #44 (Blackberry Trail) Fund (276). To account for expenditures for special municipal improvements and maintenance of those improvements in the Blackberry Trail subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Stormwater Management Fee Fund (280). To account for resources to accomplish stormwater management projects. Financing is provided by a bi-monthly \$6.90 charge to each residential and business water and sewer service account.

CAPITAL PROJECTS FUNDS

Ward Projects Funds (311 – 320). To account for expenditures for various capital projects in the city's ten wards that are requested by "ward committees" comprised of residents from those wards. A separate fund exists to account for the projects of each ward. Projects include street improvements and the installation of sidewalks and streetlights, as well as other projects locally desired. Financing is provided by interfund transfers from the Gaming Tax Fund and Capital Improvements Fund A.

Series 2004B Tax Increment Revenue Bond Project Fund (336). To account for expenditures related to street, bridge, traffic signal, and other public infrastructure improvements in the city's TIF District #2 (Farnsworth). Financing has been provided by the proceeds of TIF revenue bonds issued in 2004.

Series 2006 General Obligation Bond Project Fund (339). To account for expenditures related to the construction of a new police headquarters building (a portion of the cost), a replacement for Fire Station #8 (on the far east side of the city), and certain stormwater management improvements. In addition, expenditures related to the installation of fiber optic cable between city-owned buildings are accounted for in this fund. Financing has been provided by the proceeds of general obligation bonds issued in 2006.

Capital Improvements Fund A (340). To account for resources to accomplish various capital projects in the city, especially street and building projects. Financing is being provided primarily by a portion of the city's 1.25% home-rule sales tax.

Series 2008B Tax Increment Revenue Bond Project Fund (342). To account for land acquisition, environmental remediation, public infrastructure improvements, and other redevelopment costs associated with the Shodeen residential construction project in TIF District #3. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

Series 2008 General Obligation Bond Project Fund (343). To account for expenditures related to the construction of a new police headquarters building. Financing has been provided by the proceeds of general obligation bonds issued in 2008.

Series 2008A Tax Increment Revenue Bond Project Fund (344). To account for land acquisition, environmental remediation, public park improvements, and other redevelopment costs in TIF District #6. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

Kane/DuPage Fire Impact Fee Fund (345). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kane and DuPage Counties. Financing is provided by development impact fees.

Kendall/Will Fire Impact Fee Fund (346). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kendall and Will Counties. Financing is provided by development impact fees.

Public Works Impact Fee Fund (347). To account for resources to purchase public works equipment for road maintenance and related services. Financing is provided by development impact fees.

Series 2009 General Obligation Bond Project Fund (348). To account for expenditures related to the procurement of a new public safety radio system. Financing has been provided by the proceeds of general obligation bonds issued in 2009.

DEBT SERVICE FUND

Bond and Interest Fund (401). To accumulate monies for the payment of principal and interest on all general obligation bonds issued by the city.

PROPRIETARY FUND TYPES

ENTERPRISE FUNDS

Water and Sewer Fund (510). To account for the provision of water and sewer services to residents and businesses of the city. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Motor Vehicle Parking System Fund (520). To account for the provision of public parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to the Stolp Island Parking Garage, 13 surface parking lots, and metered on-street parking are recorded in this fund.

Transportation Center Fund (530). To account for the provision of commuter parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to two surface commuter parking facilities, which are operated by the city along the Metra railroad tracks at Illinois Routes 25 and 59, are recorded in this fund.

Golf Operations Fund (550). To account for all aspects of the operations of two city-owned and -operated golf courses, the Phillips Park Golf Course and the Fox Valley Golf Course.

INTERNAL SERVICE FUNDS

Equipment Services Fund (120). To account for the maintenance and repair of vehicles and large equipment items accomplished by the city's central garage. Financing is provided through charges to the city's operating divisions and departments.

Property & Casualty Insurance Fund (601). To account for the city's property, general liability, and workers' compensation insurance programs. The general liability and workers' compensation programs are essentially self-insured; however, commercial excess insurance is in place. Financing is provided through charges to the city's operating divisions and departments.

Employee Health Insurance Fund (602). To account for the city's employee health insurance program. The city offers two medical plans and a dental plan to its employees. Financing is provided through charges to the city's operating divisions and departments as well as employee contributions.

Employee Compensated Benefits Fund (603). To account for the city's employee compensated benefits program. These benefits include accrued sick leave pay and earned severance. Financing is provided through charges to the city's operating divisions and departments.

FIDUCIARY FUNDS

TRUST FUNDS

Police Pension Fund (701). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Police Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Firefighters' Pension Fund (702). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Fire Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Retiree Health Insurance Trust Fund (704). To account for the city's retiree health insurance program. The city offers a medical plan and a dental plan to its eligible retirees. Financing is provided through charges to the city's operating divisions and departments, retiree contributions, and investment income.

COMPONENT UNIT

AURORA PUBLIC LIBRARY

Library Fund (210). To account for resources dedicated to operating the Aurora Public Library, including the central facility and three branches. Financing is provided primarily by an earmarked portion of the city's annual property tax levy.

Library Capital Projects and Technology Fund (310). To account for resources to accomplish various capital projects and implement technological advances in the library's central facility and branches.

Library Bond & Interest Fund (410). To accumulate monies for the payment of principal and interest on general obligation bonds issued by the city to finance the expansion of the Eola Branch Library.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2009				2010				2011			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
10	02 MAYOR'S OFFICE	6	0	0	6.00	6	0	0	6.00	6	0	0	6.00
04	ALDERMEN'S OFFICE	5	12	0	11.00	5	12	0	11.00	4	12	0	10.00
07	BOARDS & COMMISSIONS	0	41	0	20.50	0	41	0	20.50	0	41	0	20.50
10	ELECTION COMMISSION	3	3	7	6.25	3	3	12	7.50	0	0	0	0.00
	Subtotal - Executive	14	56	7	43.75	14	56	12	45.00	10	53	0	36.50
11	02 LAW	4	1	0	4.50	3	1	0	3.50	3	1	0	3.50
03	CITY CLERK'S OFFICE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	Subtotal - Law Department	6	1	0	6.50	5	1	0	5.50	5	1	0	5.50
12	02 ADMINISTRATIVE SERVICES ADMINISTRATION	0	0	0	0.00	2	0	0	2.00	2	0	0	2.00
10	CENTRAL SERVICES	3	0	0	3.00	5	0	0	5.00	6	0	0	6.00
12	COMMUNITY CENTER MAINTENANCE	3	0	0	3.00	3	0	0	3.00	2	0	0	2.00
15	ELMSLIE BUILDING MAINTENANCE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
16	POLICE HQ CAMPUS MAINTENANCE	3	0	0	3.00	2	0	0	2.00	2	0	0	2.00
20	HUMAN RESOURCES	9	0	0	9.00	4	0	0	4.00	3	0	0	3.00
21	CIVIL SERVICE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
30	INFORMATION TECHNOLOGY	5	0	0	5.00	2	0	0	2.00	2	0	0	2.00
31	COMMUNICATIONS	0	0	0	0.00	2	0	0	2.00	2	0	0	2.00
32	MANAGEMENT INFORMATION SYSTEMS	12	0	0	12.00	10	0	0	10.00	10	0	0	10.00
33	POLICE TECHNICAL SERVICES	8	0	0	8.00	8	0	0	8.00	8	0	0	8.00
	Subtotal - Administrative Services Department	45	0	0	45.00	40	0	0	40.00	39	0	0	39.00
13	02 COMMUNITY SERVICES ADMINISTRATION	3	0	0	3.00	2	0	0	2.00	2	0	0	2.00
14	CUSTOMER SERVICE	4	5	0	6.50	3	5	0	5.50	2	4	0	4.00
20	SPECIAL EVENTS	4	2	0	5.00	2	0	0	2.00	0	0	0	0.00
30	NEIGHBORHOOD REDEVELOPMENT	5	0	1	5.25	4	1	0	4.50	4	1	0	4.50
40	PUBLIC INFORMATION	5	1	1	5.75	6	0	1	6.25	5	0	0	5.00
60	PUBLIC ART	2	4	10	6.50	1	0	10	3.50	1	0	10	3.50
70	YOUTH & SENIOR SERVICES	6	1	152	44.50	1	1	152	39.50	1	0	2	1.50
71	YOUTH & SENIOR GRANT SERVICES	1	0	7	2.75	0	0	5	1.25	0	0	5	1.25
	Subtotal - Community Services Department	30	13	171	79.25	19	7	168	64.50	15	5	17	21.75

**CITY OF AURORA, ILLINOIS
2011 BUDGET
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2009				2010				2011			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
18	02 DEVELOPMENT SERVICES ADMINISTRATION	6	0	0	6.00	4	0	0	4.00	2	0	0	2.00
	20 BUILDING & PERMITS	19	1	0	19.50	15	2	0	16.00	15	2	0	16.00
	30 ECONOMIC DEVELOPMENT	5	0	0	5.00	1	0	0	1.00	3	0	0	3.00
	40 PLANNING & ZONING	8	0	1	8.25	6	0	1	6.25	6	0	2	6.50
	41 HISTORIC PRESERVATION	2	0	1	2.25	1	0	1	1.25	0	0	0	0.00
	50 PUBLIC WORKS	29	0	3	29.75	22	0	3	22.75	22	0	2	22.50
	Subtotal - Development Services Department	69	1	5	70.75	49	2	5	51.25	48	2	4	50.00
25	02 FINANCE ADMINISTRATION	3	1	0	3.50	3	0	0	3.00	2	0	0	2.00
	21 ACCOUNTING	11	0	0	11.00	11	0	0	11.00	11	0	0	11.00
	22 BUDGETING	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	23 REVENUE & COLLECTION	7	0	0	7.00	7	0	0	7.00	7	0	0	7.00
	26 PURCHASING	6	0	0	6.00	4	0	0	4.00	4	0	0	4.00
	Subtotal - Finance Department	29	1	0	29.50	27	0	0	27.00	26	0	0	26.00
30	33 FIRE	212	2	0	213.00	210	0	0	210.00	200	0	0	200.00
	Subtotal - Fire Department	212	2	0	213.00	210	0	0	210.00	200	0	0	200.00
35	36 POLICE SERVICES	348	50	0	373.00	340	48	0	364.00	328	48	0	352.00
	37 E911 CENTER	37	0	0	37.00	37	0	0	37.00	36	0	0	36.00
	38 EMERGENCY MANAGEMENT SERVICES	2	0	0	2.00	2	0	0	2.00	1	0	0	1.00
	Subtotal - Police Department	387	50	0	412.00	379	48	0	403.00	365	48	0	389.00
44	02 OPERATIONS ADMINISTRATION	3	0	0	3.00	3	0	0	3.00	3	1	0	3.50
	10 ANIMAL CONTROL	9	3	1	10.75	8	1	1	8.75	8	1	0	8.50
	20 ELECTRICAL MAINTENANCE	9	0	0	9.00	8	0	0	8.00	6	0	0	6.00
	30 MAINTENANCE SERVICES	6	1	5	7.75	7	1	5	8.75	7	1	5	8.75
	40 PARKS & RECREATION	15	0	10	17.50	15	0	10	17.50	12	0	10	14.50
	41 PHILLIPS PARK ZOO	6	1	9	8.75	5	1	9	7.75	5	0	9	7.25
	50 PROPERTY STANDARDS	32	2	6	34.50	26	1	8	28.50	25	1	8	27.50
	60 STREET MAINTENANCE	43	0	6	44.50	40	0	6	41.50	39	0	6	40.50
	Subtotal - Operations Department	123	7	37	135.75	112	4	39	123.75	105	4	38	116.50
	GENERAL FUND	915	131	220	1,035.50	855	118	224	970.00	813	113	59	884.25

**CITY OF AURORA, ILLINOIS
2011 BUDGET
AUTHORIZED STAFFING**

NO. DEPARTMENT/DIVISION	2009				2010				2011			
	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
120 4431 EQUIPMENT SERVICES	19	0	0	19.00	16	1	0	16.50	16	1	0	16.50
204 1810 AIRPORT	2	0	0	2.00	1	0	0	1.00	1	0	0	1.00
510 1851 WATER PRODUCTION	33	0	0	33.00	33	0	0	33.00	31	0	0	31.00
510 2560 WATER BILLING	12	0	0	12.00	12	0	0	12.00	11	0	0	11.00
510 4470 WATER & SEWER MAINTENANCE	40	0	6	41.50	40	0	6	41.50	41	0	0	41.00
510 4471 WATER METER MAINTENANCE	4	0	0	4.00	4	0	0	4.00	0	0	0	0.00
520 2523 MVPS REVENUE & COLLECTION	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
520 4432 MVPS MAINTENANCE	5	6	0	8.00	2	5	0	4.50	2	5	0	4.50
520 4451 MVPS ENFORCEMENT	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
530 4433 TRANSIT CENTER - ROUTE 25	4	3	0	5.50	3	3	0	4.50	3	3	0	4.50
530 4434 TRANSIT CENTER - ROUTE 59	4	0	0	4.00	4	0	0	4.00	3	0	0	3.00
550 4442 PHILLIPS PARK GOLF COURSE	3	0	32	11.00	3	0	36	12.00	3	0	32	11.00
550 4443 FOX VALLEY GOLF CLUB	4	0	25	10.25	2	0	29	9.25	1	0	27	7.75
OTHER CITY FUNDS	134	10	63	154.75	124	10	71	146.75	116	10	59	135.75
ALL FUNDS EXCLUDING LIBRARY	1,049	141	283	1,190.25	979	128	295	1,116.75	929	123	118	1,020.00
10 94 LIBRARY	86	41	47	118.25	85	43	46	118.00	86	49	38	120.00
ALL FUNDS	1,135	182	330	1,308.50	1,064	171	341	1,234.75	1,015	172	156	1,140.00

Note: A full-time position counts as one FTE, a part-time position counts as one-half FTE, a seasonal position counts as one-quarter FTE.

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2011 BUDGET

<u>FUND</u>	<u>ESTIMATED FUND BALANCE 1/1/2011</u>	<u>2011 BUDGETED REVENUES</u>	<u>2011 BUDGETED EXPENDITURES</u>	<u>2011 BUDGETED EXCESS/ (DEFICIENCY)</u>	<u>PROJECTED FUND BALANCE 12/31/2011</u>
101 GENERAL	13,647,200	135,395,534	135,482,503	(86,969)	13,560,231
SPECIAL REVENUE FUNDS					
203 MOTOR FUEL TAX	7,300,000	6,625,600	10,333,000	(3,707,400)	3,592,600
204 AIRPORT	500,000	7,011,012	7,254,862	(243,850)	256,150
208 SANITATION	200,000	1,690,000	1,850,000	(160,000)	40,000
211 WIRELESS 911 SURCHARGE	5,000,000	920,000	940,000	(20,000)	4,980,000
214 NEIGHBORHOOD STABILIZATION	-	5,156,000	5,156,000	-	-
215 GAMING TAX	6,300,000	10,535,000	12,089,800	(1,554,800)	4,745,200
216 FEDERAL ASSET FORFEITURE	700,000	-	638,200	(638,200)	61,800
217 STATE ASSET FORFEITURE	500,000	-	300,000	(300,000)	200,000
218 ASSET SEIZURE FUND	25,000	-	-	-	25,000
219 FOREIGN FIRE INSURANCE TAX	175,000	121,000	120,000	1,000	176,000
220 BLOCK GRANT INCOME	65,000	-	-	-	65,000
221 BLOCK GRANT	-	6,646,000	6,646,000	-	-
222 SECTION 108 LOAN	250,000	176,800	148,400	28,400	278,400
231 TIF # 1 - DOWNTOWN	2,200,000	3,300,000	4,149,300	(849,300)	1,350,700
232 TIF # 2 - FARNSWORTH AREA	10,500,000	7,250,000	5,261,200	1,988,800	12,488,800
233 TIF # 3 - RIVERCITY	1,000,000	1,145,500	1,069,500	76,000	1,076,000
234 TIF # 4 - BELL GALE	50,000	50,000	50,000	-	50,000
235 TIF # 5 - WEST RIVER AREA	500,000	251,000	171,300	79,700	579,700
236 TIF # 6 - EAST RIVER AREA	1,200,000	450,000	730,100	(280,100)	919,900
251 SSA # 14 - SULLIVAN ROAD	150,000	1,000	30,000	(29,000)	121,000
255 SHAPE	7,500,000	3,640,000	6,627,500	(2,987,500)	4,512,500
262 SSA # 24 - EAGLE POINT	17,000	34,100	34,100	-	17,000
263 SSA # 27 - CONCORD	5,000	15,200	15,200	-	5,000
266 SSA # ONE - DOWNTOWN	-	220,000	220,000	-	-
275 SSA # 34 - OSWEGO	100,000	1,139,500	1,179,500	(40,000)	60,000
276 SSA # 44 - BLACKBERRY TRAIL	-	33,600	33,600	-	-
280 STORMWATER MGMT FEE	2,400,000	2,570,000	2,939,300	(369,300)	2,030,700
SPECIAL REVENUE FUNDS	46,637,000	58,981,312	67,986,862	(9,005,550)	37,631,450
CAPITAL PROJECT FUNDS					
311 WARD #1 PROJECTS	215,000	87,900	286,400	(198,500)	16,500
312 WARD #2 PROJECTS	150,000	91,800	233,500	(141,700)	8,300
313 WARD #3 PROJECTS	335,000	75,000	400,000	(325,000)	10,000
314 WARD #4 PROJECTS	105,000	93,500	188,900	(95,400)	9,600
315 WARD #5 PROJECTS	310,000	75,000	375,800	(300,800)	9,200
316 WARD #6 PROJECTS	350,000	98,950	438,650	(339,700)	10,300
317 WARD #7 PROJECTS	172,000	76,125	238,725	(162,600)	9,400
318 WARD #8 PROJECTS	330,000	75,000	395,200	(320,200)	9,800
319 WARD #9 PROJECTS	550,000	75,000	616,400	(541,400)	8,600
320 WARD #10 PROJECTS	115,000	75,000	180,200	(105,200)	9,800

CITY OF AURORA, ILLINOIS
SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND
2011 BUDGET

<u>FUND</u>	<u>ESTIMATED FUND BALANCE 1/1/2011</u>	<u>2011 BUDGETED REVENUES</u>	<u>2011 BUDGETED EXPENDITURES</u>	<u>2011 BUDGETED EXCESS/ (DEFICIENCY)</u>	<u>PROJECTED FUND BALANCE 12/31/2011</u>
CAPITAL PROJECT FUNDS (Continued)					
336 2004B TIF BOND PROJECT	2,900,000	10,000	2,220,000	(2,210,000)	690,000
339 2006 GO BOND PROJECT	1,200,000	273,000	990,000	(717,000)	483,000
340 CAPITAL IMPROVEMENTS A	5,800,000	9,236,000	11,279,400	(2,043,400)	3,756,600
342 2008B TIF BOND PROJECT (TIF 3)	700,000	-	700,000	(700,000)	-
343 2008 GO BOND PROJECT	5,400,000	-	4,900	(4,900)	5,395,100
344 2008A TIF BOND PROJECT (TIF 6)	801,522	8,000,000	8,496,412	(496,412)	305,110
345 KANE/DUPAGE FIRE IMPACT FEE	1,600,000	26,000	100,000	(74,000)	1,526,000
346 KENDALL/WILL FIRE IMPACT FEE	600,000	5,000	100,000	(95,000)	505,000
347 PUBLIC WORKS IMPACT FEE	150,000	2,500	50,000	(47,500)	102,500
348 2009A GO BOND PROJECT	3,700,000	-	1,900,000	(1,900,000)	1,800,000
CAPITAL PROJECTS FUNDS	25,483,522	18,375,775	29,194,487	(10,818,712)	14,664,810
401 DEBT SERVICE	1,800,000	18,251,400	19,083,900	(832,500)	967,500
 PROPRIETARY FUNDS					
120 EQUIPMENT SERVICES	125,000	4,555,400	4,460,750	94,650	219,650
510 WATER & SEWER	8,500,000	25,981,700	31,858,050	(5,876,350)	2,623,650
510 WATER & SEWER - BOND PROCEEDS	5,100,000	-	3,910,000	(3,910,000)	1,190,000
520 MOTOR VEHICLE PARKING SYSTEM	220,000	1,263,500	1,298,451	(34,951)	185,049
530 TRANSIT CENTERS	200,000	1,838,600	1,933,073	(94,473)	105,527
550 GOLF OPERATIONS	500,000	2,759,900	2,324,211	435,689	935,689
601 PROPERTY & CASUALTY INSURANCE	1,300,000	4,487,000	4,162,000	325,000	1,625,000
602 EMPLOYEE HEALTH INSURANCE	800,000	19,624,094	19,377,963	246,131	1,046,131
603 EMPLOYEE COMPENSATED BENEFITS	1,600,000	100,000	1,700,000	(1,600,000)	-
PROPRIETARY FUNDS	18,345,000	60,610,194	71,024,498	(10,414,304)	7,930,696
 TRUST FUNDS					
701 POLICE PENSION	120,000,000	19,099,000	12,040,900	7,058,100	127,058,100
702 FIREFIGHTERS' PENSION	100,000,000	15,388,600	9,860,200	5,528,400	105,528,400
704 RETIREE HEALTH INSURANCE TRUST	22,000,000	9,964,829	9,839,769	125,060	22,125,060
TRUST FUNDS	242,000,000	44,452,429	31,740,869	12,711,560	254,711,560
 COMPONENT UNIT - LIBRARY FUNDS					
210 LIBRARY GENERAL	8,800,000	11,027,200	11,457,262	(430,062)	8,369,938
310 LIBRARY C.P. & TECHNOLOGY	700,000	-	100,000	(100,000)	600,000
410 LIBRARY BOND & INTEREST	60,000	382,900	383,000	(100)	59,900
LIBRARY FUNDS	9,560,000	11,410,100	11,940,262	(530,162)	9,029,838
 COMBINED TOTAL					
	357,472,722	347,476,744	366,453,381	(18,976,637)	338,496,085

**CITY OF AURORA, ILLINOIS
2011 BUDGET
FUND BALANCE NOTES**

- General Fund (Fund 101). The city has established a policy requiring that the General Fund balance be maintained at the greater of either a) 10% of expenditures and other financing sources as originally budgeted for the fiscal year or b) \$1.0 million plus 25% of the current fiscal year's property tax levy. The city will adhere to that policy in 2011.
- Motor Fuel Tax Fund (Fund 203). The fund balance will be drawn down by \$3.7 million to provide resources for planned road and bridge improvement projects.
- Gaming Tax Fund (Fund 215). The fund balance will decrease by \$1.6 million because of a decline in anticipated gaming tax proceeds. This decline is expected to continue in 2012. Reduced gaming tax revenue will require the city to decrease expenditures for the non-core services for which the Gaming Tax Fund typically provides resources.
- TIF District #1 Fund (Fund 231). The fund balance will be drawn down by approximately \$850,000 to provide resources for planned downtown redevelopment projects.
- TIF District #2 Fund (Fund 232). The fund balance will increase by \$2.0 million because of diminished payments for development incentives.
- Safety, Health, and Public Enhancement Fund (Fund 255). The fund balance will decrease by \$3.0 million to provide resources for non-personnel costs related to public safety initiatives.
- Ward Projects Funds (Funds 311-320). The fund balances of these funds will decrease to provide resources for planned capital projects.
- 2004B TIF Bond Project Fund (Fund 336). The fund balance will decrease by \$2.2 million because the proceeds of TIF revenue bonds issued in 2004 will be spent for property assembly, infrastructure, and other redevelopment costs incurred in TIF District #2.
- Capital Improvements Fund A (Fund 340). The fund balance will be drawn down by \$2.0 million to provide resources for a variety of capital improvements and capital purchases. The capital improvements include several road projects.
- 2008B TIF Bond Project Fund (Fund 342). The fund balance will be drawn down by \$700,000 because the proceeds of TIF revenue bonds issued in 2008 will be spent for environmental remediation and other redevelopment costs incurred in TIF District #3.
- 2009A General Obligation Bond Project Fund (Fund 348). The fund balance will be drawn down by \$1.9 million because the proceeds of general obligation bonds issued in 2009 will be spent to cover the costs associated with procuring a new public safety radio system.

CITY OF AURORA, ILLINOIS
2011 BUDGET
FUND BALANCE NOTES

- Water & Sewer Fund (Fund 510). The fund balance will decline by \$9.9 million as the city accomplishes various water and sewer improvement projects.
- Employee Compensated Benefits Fund (Fund 602). The fund balance will decline to zero because no balance is needed in the fund. It is satisfactory to the city for the assets and liabilities of the fund to approximately balance.
- Police Pension Fund (Fund 701). The fund balance will increase by \$7.1 million to set aside resources for future pension benefits that have been earned by retired and current police officers.
- Firefighters' Pension Fund (Fund 702). The fund balance will increase by \$5.5 million to set aside resources for future pension benefits that have been earned by retired and current firefighters.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2009-2011**

	General Fund			Special Revenue Funds		
	2009 Actual	2010 Original Budget	2011 Budget	2009 Actual	2010 Original Budget	2011 Budget
Estimated Fund Balance, January 1	19,401,593	19,852,812	13,647,200	57,475,318	48,887,150	46,637,000
Revenues:						
General Property Taxes	65,150,392	67,728,500	64,941,000	10,266,662	9,500,400	10,532,900
Other Taxes	65,025,911	62,086,500	58,040,900	20,656,475	20,401,700	19,673,900
Intergovernmental Revenues	711,544	1,233,979	816,286	2,303,875	16,299,613	20,509,712
Licenses & Permits	1,968,492	1,870,750	2,591,830	-	-	-
Charges for Services	6,769,311	6,855,300	5,477,250	5,476,299	5,298,200	5,241,800
Fines	1,870,788	3,566,200	3,035,500	-	-	-
Investment Income	89,823	290,000	290,000	610,539	590,000	335,000
Bond Proceeds	-	-	-	4,366,500	1,000,000	-
Other Revenues	209,878	163,401	202,768	688,817	910,696	1,487,500
Transfers In	-	-	-	1,680,663	2,115,603	1,200,500
Total Revenues	<u>141,796,139</u>	<u>143,794,630</u>	<u>135,395,534</u>	<u>46,049,830</u>	<u>56,116,212</u>	<u>58,981,312</u>
Expenditures:						
Salaries & Benefits	122,570,695	121,192,498	115,648,421	96,952	92,642	100,362
Other Non-Capital	18,774,258	21,649,203	19,329,582	24,753,126	20,922,398	20,493,400
Capital	-	734,800	504,500	12,258,075	32,289,412	31,401,200
Debt Service	-	-	-	4,776,463	5,100,100	4,162,700
Transfers Out	-	-	-	12,928,639	14,523,503	11,829,200
Total Expenditures	<u>141,344,953</u>	<u>143,576,501</u>	<u>135,482,503</u>	<u>54,813,255</u>	<u>72,928,055</u>	<u>67,986,862</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>451,186</u>	<u>218,129</u>	<u>(86,969)</u>	<u>(8,763,425)</u>	<u>(16,811,843)</u>	<u>(9,005,550)</u>
Projected Fund Balance, December 31	<u>19,852,812</u>	<u>20,070,941</u>	<u>13,560,231</u>	<u>48,887,150</u>	<u>32,075,307</u>	<u>37,631,450</u>

CITY OF AURORA, ILLINOIS
2011 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2009-2011

	Capital Projects Funds			Debt Service Fund		
	2009 Actual	2010 Original Budget	2011 Budget	2009 Actual	2010 Original Budget	2011 Budget
Estimated Fund Balance, January 1	80,415,980	48,799,237	25,483,522	5,149,857	770,788	1,800,000
Revenues:						
General Property Taxes	-	-	-	4,000,446	4,000,000	4,000,000
Other Taxes	624,982	927,150	6,753,375	1,260,381	980,000	1,200,000
Intergovernmental Revenues	1,149,459	1,810,000	8,423,000	200,334	200,000	200,000
Licenses & Permits	38,927	22,000	22,000	-	-	-
Charges for Services	1,078,570	33,400	2,024,400	-	280,100	207,300
Fines	4,045	-	-	-	-	-
Investment Income	648,804	235,000	120,000	23,190	50,000	50,000
Bond Proceeds	20,876,431	-	-	5,667,717	-	-
Other Revenues	135,000	-	283,000	1,166,870	1,081,900	1,103,600
Transfers In	5,803,976	753,200	750,000	7,067,731	13,353,800	11,490,500
Total Revenues	<u>30,360,194</u>	<u>3,780,750</u>	<u>18,375,775</u>	<u>19,386,669</u>	<u>19,945,800</u>	<u>18,251,400</u>
Expenditures:						
Salaries & Benefits	-	-	-	-	-	-
Other Non-Capital	6,743,468	4,296,700	3,895,275	-	-	-
Capital	54,273,780	29,518,085	23,709,912	-	-	-
Debt Service	100,959	580,000	577,500	23,765,739	19,283,400	19,083,900
Transfers Out	858,731	1,099,100	1,011,800	-	-	-
Total Expenditures	<u>61,976,938</u>	<u>35,493,885</u>	<u>29,194,487</u>	<u>23,765,739</u>	<u>19,283,400</u>	<u>19,083,900</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>(31,616,744)</u>	<u>(31,713,135)</u>	<u>(10,818,712)</u>	<u>(4,379,070)</u>	<u>662,400</u>	<u>(832,500)</u>
Projected Fund Balance, December 31	<u>48,799,237</u>	<u>17,086,102</u>	<u>14,664,810</u>	<u>770,788</u>	<u>1,433,188</u>	<u>967,500</u>

CITY OF AURORA, ILLINOIS
2011 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2009-2011

	Proprietary Funds			Trust Funds		
	2009 Actual	2010 Original Budget	2011 Budget	2009 Actual	2010 Original Budget	2011 Budget
Estimated Fund Balance, January 1	26,426,738	18,598,890	18,345,000	204,487,019	230,049,921	242,000,000
Revenues:						
General Property Taxes	-	-	-	-	-	-
Other Taxes	-	350,000	350,000	-	-	-
Intergovernmental Revenues	73,084	116,700	-	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	52,988,773	57,690,401	58,516,394	13,948,160	10,763,391	12,544,829
Fines	507,014	609,300	583,300	-	-	-
Investment Income	453,368	735,000	455,000	22,439,212	11,500,000	13,000,000
Bond Proceeds	332,574	-	-	-	-	-
Other Revenues	3,813,739	250,000	305,500	14,550,000	18,170,300	18,907,600
Transfers In	2,135,000	450,000	400,000	-	-	-
Total Revenues	60,303,552	60,201,401	60,610,194	50,937,372	40,433,691	44,452,429
Expenditures:						
Salaries & Benefits	36,151,716	32,069,977	34,726,956	24,518,011	25,891,300	30,379,269
Other Non-Capital	19,972,684	21,950,666	22,447,542	856,455	1,349,700	1,361,600
Capital	7,096,778	14,845,100	9,492,200	-	-	-
Debt Service	1,910,222	3,248,300	3,357,800	-	-	-
Transfers Out	3,000,000	1,000,000	1,000,000	-	-	-
Total Expenditures	68,131,400	73,114,043	71,024,498	25,374,466	27,241,000	31,740,869
Excess/(Deficiency) of Revenues over Expenditures	<u>(7,827,848)</u>	<u>(12,912,642)</u>	<u>(10,414,304)</u>	<u>25,562,906</u>	<u>13,192,691</u>	<u>12,711,560</u>
Projected Fund Balance, December 31	<u>18,598,890</u>	<u>5,686,248</u>	<u>7,930,696</u>	<u>230,049,921</u>	<u>243,242,612</u>	<u>254,711,560</u>

CITY OF AURORA, ILLINOIS
2011 BUDGET
OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BY FUND TYPE 2009-2011

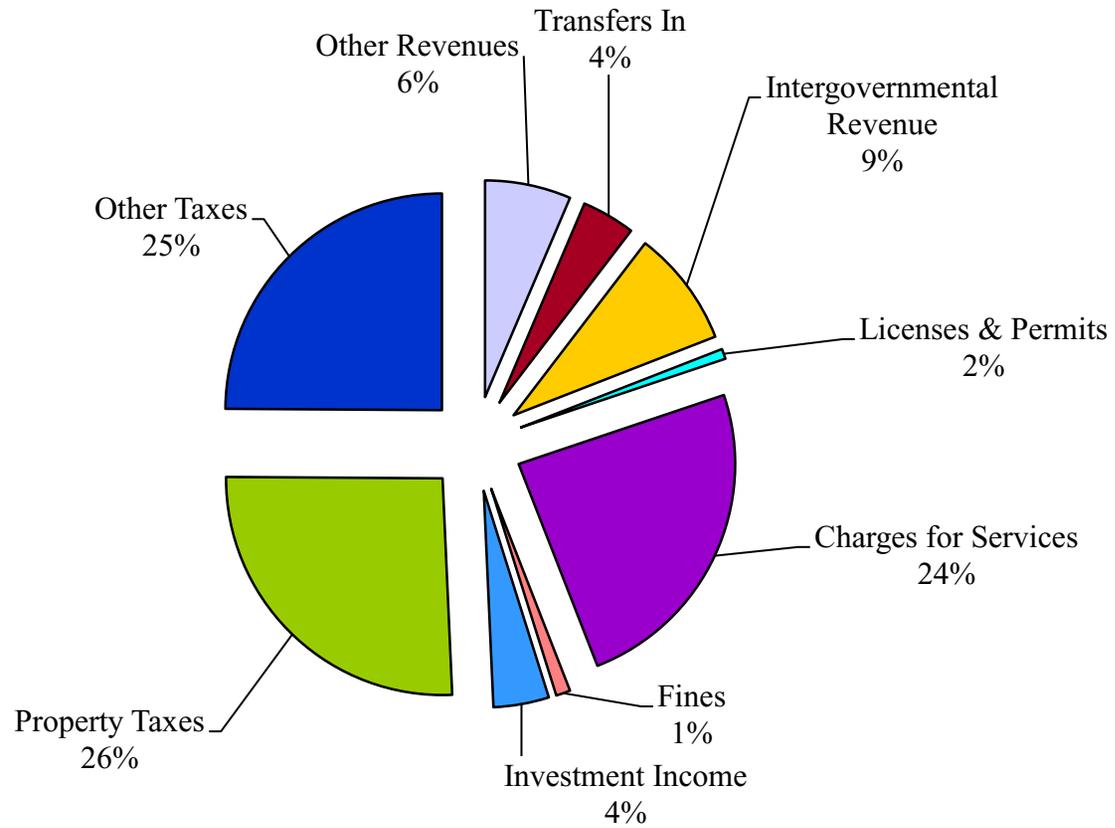
	Library Funds			Total		
	2009 Actual	2010 Original Budget	2011 Budget	2009 Actual	2010 Original Budget	2011 Budget
Estimated Fund Balance, January 1	9,101,774	7,956,419	9,560,000	402,458,279	374,915,217	357,472,722
Revenues:						
General Property Taxes	10,323,426	10,911,600	10,218,700	89,740,926	92,140,500	89,692,600
Other Taxes	500,000	500,000	500,000	88,067,749	85,245,350	86,518,175
Intergovernmental Revenues	202,276	252,300	236,300	4,640,572	19,912,592	30,185,298
Licenses, Fees, & Permits	-	-	-	2,007,419	1,892,750	2,613,830
Charges for Services	177,315	177,000	178,000	80,438,428	81,097,792	84,189,973
Fines	93,277	100,000	100,000	2,475,124	4,275,500	3,718,800
Investment Income	127,354	162,000	161,000	24,392,290	13,562,000	14,411,000
Bond Proceeds	-	-	-	31,243,222	1,000,000	-
Other Revenues	12,987	22,100	16,100	20,577,291	20,598,397	22,306,068
Transfers In	100,000	-	-	16,787,370	16,672,603	13,841,000
Total Revenues	<u>11,536,635</u>	<u>12,125,000</u>	<u>11,410,100</u>	<u>360,370,391</u>	<u>336,397,484</u>	<u>347,476,744</u>
Expenditures:						
Salaries & Benefits	6,059,953	6,810,955	7,206,421	189,397,327	186,057,372	188,061,429
Other Non-Capital	3,036,050	3,795,100	3,770,841	74,136,041	73,963,767	71,298,240
Capital	3,204,483	425,000	580,000	76,833,116	77,812,397	65,687,812
Debt Service	381,502	383,600	383,000	30,934,885	28,595,400	27,564,900
Transfers Out	-	-	-	16,787,370	16,622,603	13,841,000
Total Expenditures	<u>12,681,988</u>	<u>11,414,655</u>	<u>11,940,262</u>	<u>388,088,739</u>	<u>383,051,539</u>	<u>366,453,381</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>(1,145,353)</u>	<u>710,345</u>	<u>(530,162)</u>	<u>(27,718,348)</u>	<u>(46,654,055)</u>	<u>(18,976,637)</u>
Projected Fund Balance, December 31	<u>7,956,419</u>	<u>8,666,764</u>	<u>9,029,838</u>	<u>374,915,217</u>	<u>328,261,162</u>	<u>338,496,085</u>



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
2011 BUDGET**

Revenue Sources - All Funds

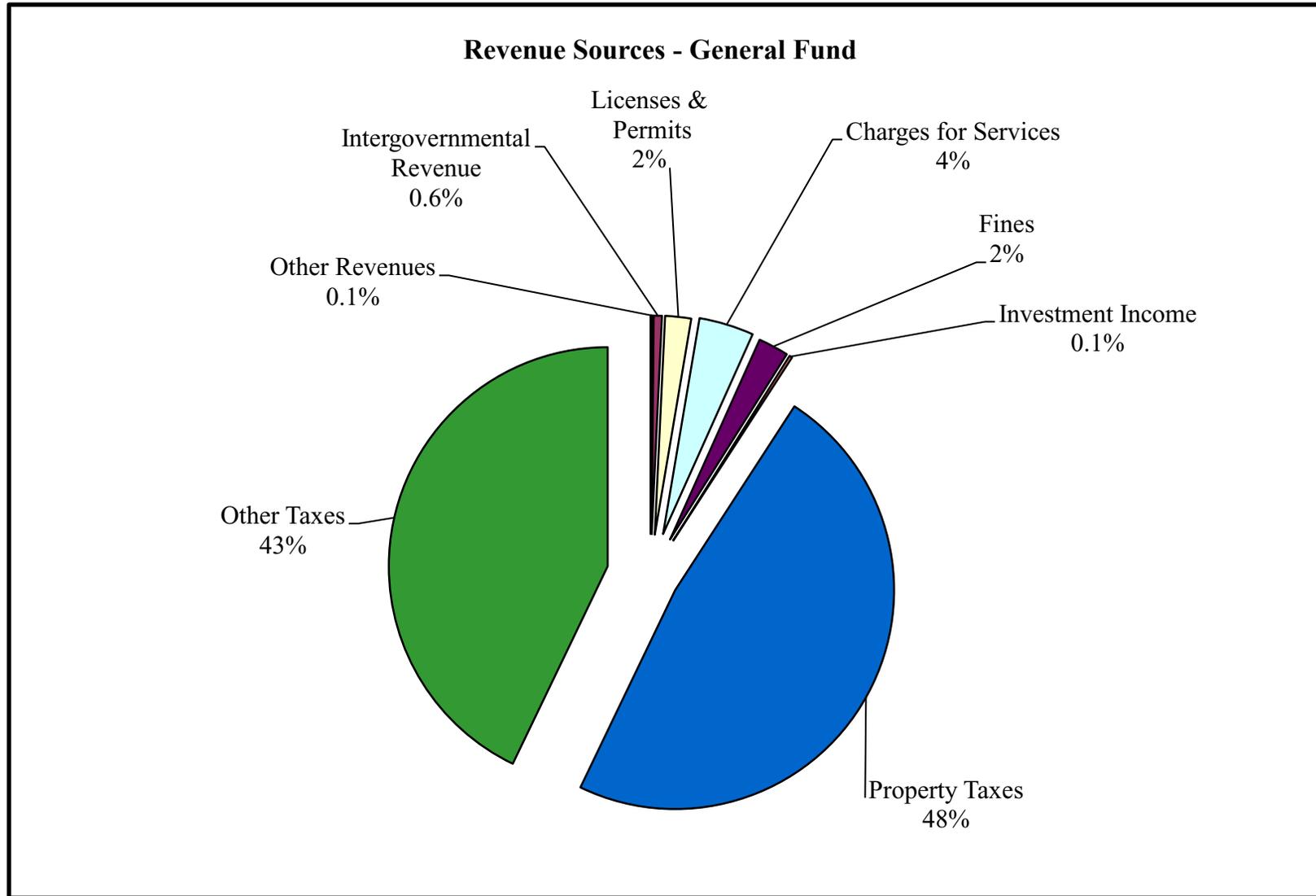


**CITY OF AURORA, ILLINOIS
2011 BUDGET**

REVENUE SOURCES - ALL FUNDS

<u>REVENUE</u>	<u>2009 ACTUAL</u>	<u>2010 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2011 BUDGET</u>
Property Taxes	89,740,926	92,140,500	(2,447,900)	-2.66%	89,692,600
Other Taxes	88,067,749	85,245,350	1,272,825	1.49%	86,518,175
Intergovernmental Revenue	4,640,572	19,912,592	10,272,706	51.59%	30,185,298
Licenses & Permits	2,007,419	1,892,750	721,080	38.10%	2,613,830
Charges for Services	80,438,428	81,097,792	3,092,181	3.81%	84,189,973
Fines	2,475,124	4,275,500	(556,700)	-13.02%	3,718,800
Investment Income	24,392,290	13,562,000	849,000	6.26%	14,411,000
Bond Proceeds	31,243,222	1,000,000	(1,000,000)	-100.00%	-
Other Revenues	20,577,291	20,598,397	1,707,671	8.29%	22,306,068
Transfers In	16,787,370	16,672,603	(2,831,603)	-16.98%	13,841,000
Total	<u>360,370,391</u>	<u>336,397,484</u>	<u>11,079,260</u>	<u>3.29%</u>	<u>347,476,744</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET**



**CITY OF AURORA, ILLINOIS
2011 BUDGET**

REVENUE SOURCES - GENERAL FUND

<u>REVENUE</u>	<u>2009 ACTUAL</u>	<u>2010 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2011 BUDGET</u>
Property Taxes	65,150,392	67,728,500	(2,787,500)	-4.12%	64,941,000
Other Taxes	65,025,911	62,086,500	(4,045,600)	-6.52%	58,040,900
Intergovernmental Revenue	711,544	1,233,979	(417,693)	-33.85%	816,286
Licenses & Permits	1,968,492	1,870,750	721,080	38.54%	2,591,830
Charges for Services	6,769,311	6,855,300	(1,378,050)	-20.10%	5,477,250
Fines	1,870,788	3,566,200	(530,700)	-14.88%	3,035,500
Investment Income	89,823	290,000	-	0.00%	290,000
Other Revenues	<u>209,878</u>	<u>163,401</u>	<u>39,367</u>	24.09%	<u>202,768</u>
Total	<u>141,796,139</u>	<u>143,794,630</u>	<u>(8,399,096)</u>	-5.84%	<u>135,395,534</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET**

DISCUSSION OF REVENUE SOURCES

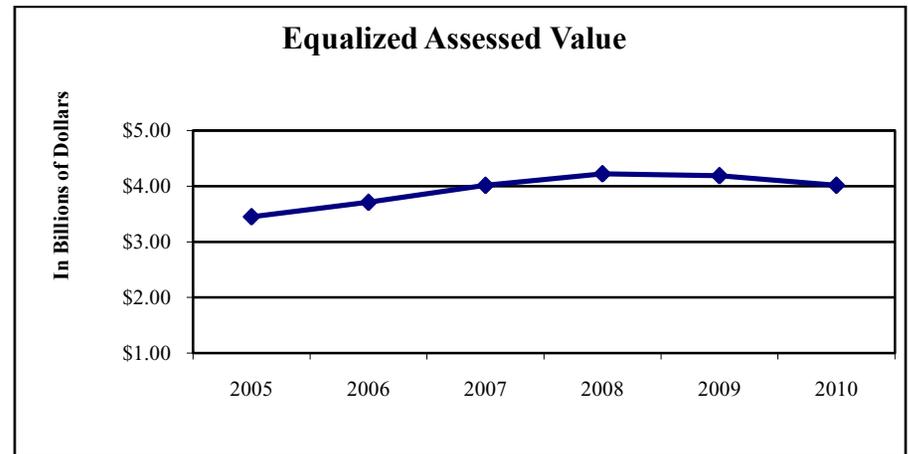
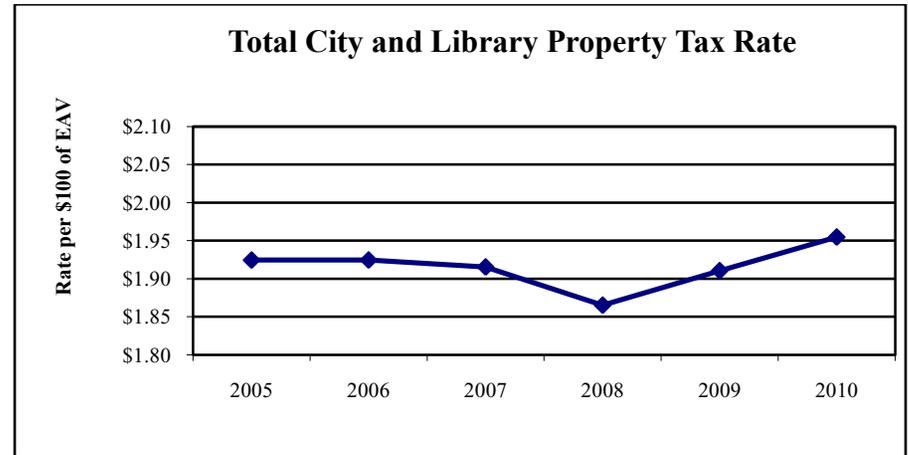
ALL FUNDS

The 2011 budget relies on a wide variety of revenue sources. These revenue sources include real estate taxes, state income taxes, sales taxes, motor fuel taxes, utility taxes, licenses and fees, as well as various enterprise revenues. Below is a discussion of the major revenue classifications for fiscal year 2011.

1. GENERAL PROPERTY TAXES \$78,486,700

The 2010 levy of \$78,486,700 (payable in 2011) will be based on a combined corporate and library tax rate of \$1.9548 per \$100 of equalized assessed valuation (EAV) of real property in the city and estimated EAV of \$4,015,000,000 for 2010. This represents a decrease in EAV of \$172,068,396 or 4.11% from the 2009 certified EAV of \$4,187,068,396. The 2010 real estate tax levy includes a decrease of \$1,512,984 or 1.89% under the 2009 extension. Property taxes are collected to support the General Fund, inclusive of IMRF Pension, the Aurora Public Library Fund, and Police and Fire Pension Funds. (The City imposes a separate levy to support the Aurora Public Library at a rate of \$0.245 per \$100 of EAV.) Included in the 2010 property tax levy are provisions of \$4,000,000 and \$381,900 for city and library debt service, respectively. The tax rate needed to support this debt service is \$0.1091. The increase in the components of the city's tax levy not associated with debt service will be supported primarily by growth in the city's assessed valuation.

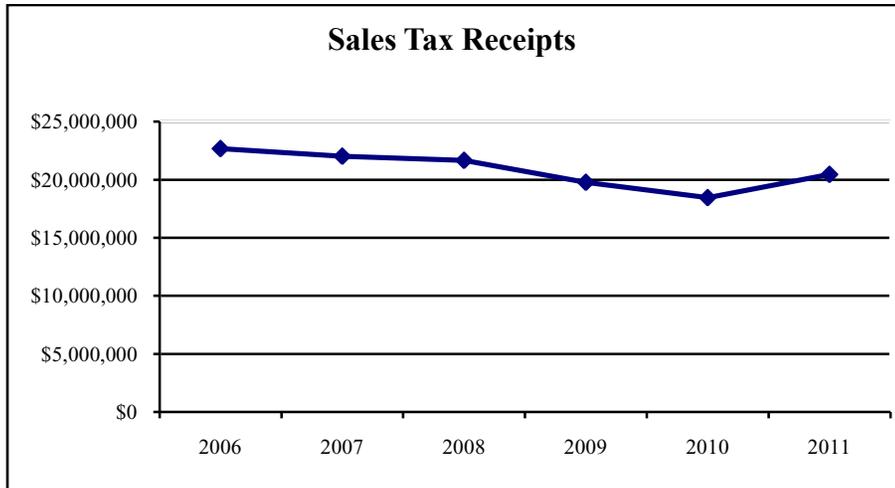
The following charts show the trends in the city's tax rate on real property as well as growth in assessed valuation for the period from 2005 through 2010.



**CITY OF AURORA, ILLINOIS
2011 BUDGET**

2. GENERAL SALES AND USE TAXES \$20,461,500

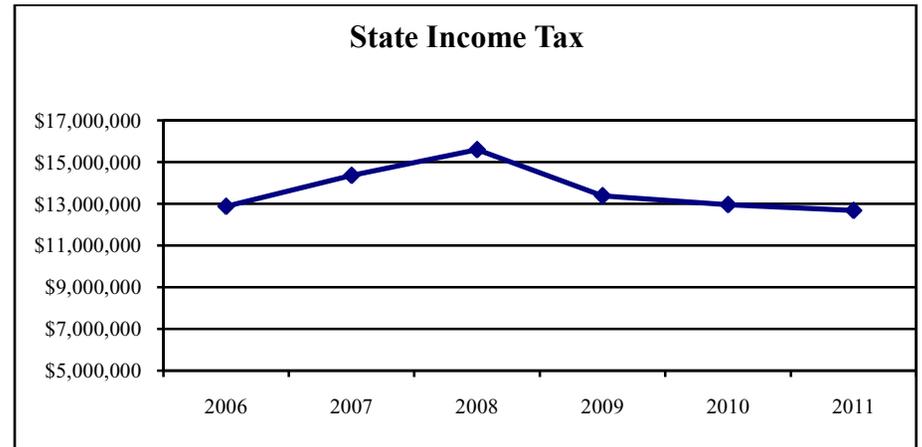
The city receives a 1% sales tax that is collected by the Illinois Department of Revenue (IDOR) on the purchase of most goods in Aurora. Sales tax receipts are remitted to the city on a monthly basis. Fiscal year 2011 estimates of \$18,650,000 are based on a flat growth rate from the 2010 estimated actual amount. The city's sales tax revenue projection is conservative based on the current national and regional economic downturn.



Local use sales taxes of \$1,811,500 are included in this revenue classification. These taxes are collected by the IDOR and remitted to the city based on a per capita state rate. Fiscal year 2011 projections for these revenues are based upon economic forecasts published by the Illinois Municipal League (IML).

3. STATE INCOME TAX \$12,680,400

The City of Aurora receives a number of shared revenues from the State of Illinois based on population. The largest of these is state income tax revenue (SIT). In the 2006 census, the city's population was found to be 164,681. SIT projections for 2011 are based on an economic analysis released by the IML in November 2010.



4. PERSONAL PROPERTY REPLACEMENT TAX \$2,806,000

The city receives a personal property replacement tax (PPRT) from the State of Illinois. The replacement tax revenue comes from a corporate income tax and an invested capital tax on public utilities. The PPRT serves to replace Aurora's share of revenue lost due to the abolition of the personal property tax in 1977. The funds are distributed to local taxing bodies based on the relative amounts of corporate personal property tax that was lost. The city's projections for fiscal year 2011 are based on estimates from the IDOR.

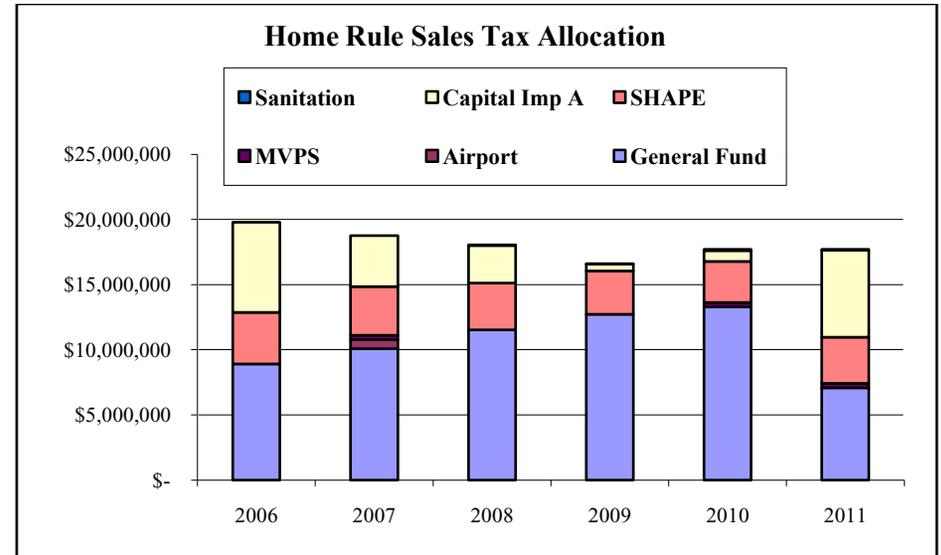
**CITY OF AURORA, ILLINOIS
2011 BUDGET**

5. HOME-RULE SALES TAX \$17,700,000

The city's home-rule sales tax rate is 1.25%. In general, the tax applies to the retail sales of all goods except automobiles, drugs, and groceries. The IDOR collects, administers, and enforces the home-rule municipal retailers' occupation tax and home-rule service occupation tax in accordance with the provisions of Section 8-11-1 and 8-11-5 of the Illinois Municipal Code (65 ILCS 5/8-11-1 and 5/8-11-5).

The city's estimated revenues of \$17,700,000 for FY 2011 are assumed to be approximately the same as the 2010 estimated actual amount based upon the uncertainty of the strength and speed of the economic recovery. In 2011, revenue from the home-rule sales tax will support the General Fund, SHAPE Fund, Capital Improvements Fund A, MVPS Fund, and Sanitation Fund.

Historically, the city has allocated home-rule sales tax revenue between the General Fund, Capital Improvements Fund A, and certain other funds. The allocation of home-rule sales taxes since 2006 is shown on the right.



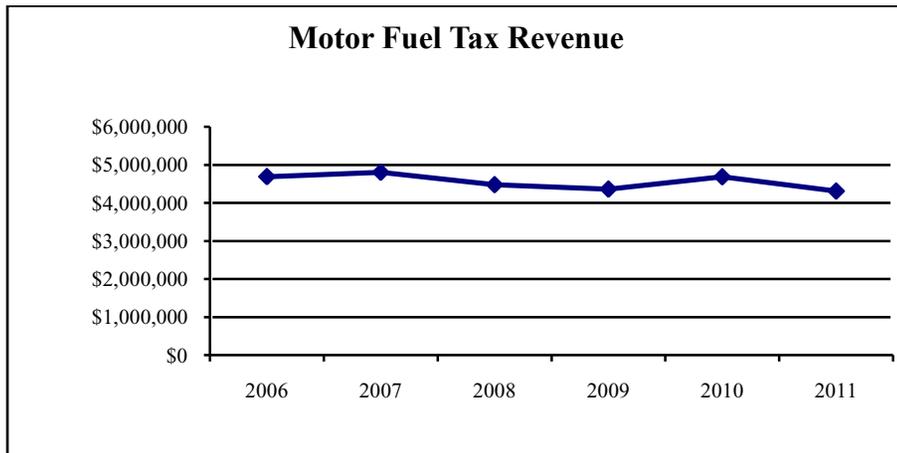
6. FOOD & BEVERAGE TAX \$3,400,000

Effective July 1, 2005, the city reduced its food and beverage tax from 2.0% to 1.75%. This tax on the sale of food and beverages consumed on the premises where sold is collected by the local establishments and remitted directly to the city. Revenue from this tax is projected at \$3,400,000 in fiscal year 2011 based upon the assumption of a static economy.

**CITY OF AURORA, ILLINOIS
2011 BUDGET**

7. MOTOR FUEL TAX \$4,306,400

The city receives motor fuel tax (MFT) revenue from the State of Illinois. As shared revenue, the amount remitted to the city is based on a per capita rate. As with state-shared income taxes, the city's projection for fiscal year 2011 is based upon the IML economic analysis estimates as of November 2010.

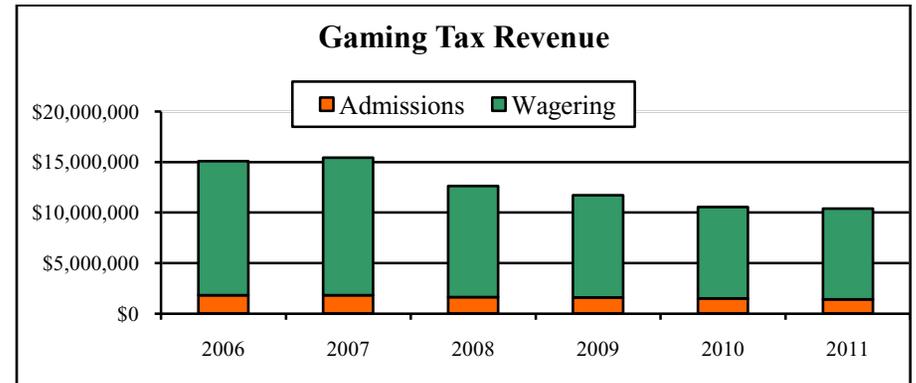


Estimated revenue for fiscal year 2011 is \$4,166,400. Additionally, the city expects to receive an MFT supplement by virtue of being one of Illinois' high-growth municipalities. The 2011 supplement has been estimated to be \$140,000.

8. GAMING TAXES \$10,400,000

The City of Aurora is home to one of nine riverboat casinos in the state. Hollywood Casino, Aurora's riverboat casino, began operations on June 17, 1993. The city receives a \$1.00 admission fee per patron

and a 5% wagering tax collected at the casino by the State of Illinois. Revenues from the admission fee are estimated at \$1,400,000 and wagering tax revenues are estimated at \$9,000,000 in fiscal year 2011. During 2010, the city's gaming tax revenues amounted to a total of approximately \$10,500,000. The 2011 projection assumes that there will be little change in the gaming activity.



No gaming tax revenue has been allocated to the General Fund for 2011.

9. SIMPLIFIED TELECOMMUNICATIONS TAX \$6,275,000

Effective January 1, 2003, pursuant to a change in state law, the city's 5.0% utility tax on telecommunications was combined with its 1% telecommunications infrastructure maintenance fee. The "simplified telecommunications tax" rate for Aurora is 6%. The city's 2011 projected revenue for the tax is approximately the same as the estimated actual amount for 2010. No increase is projected due to the economic downturn.

**CITY OF AURORA, ILLINOIS
2011 BUDGET**

10. UTILITY TAX – ELECTRIC \$3,250,000

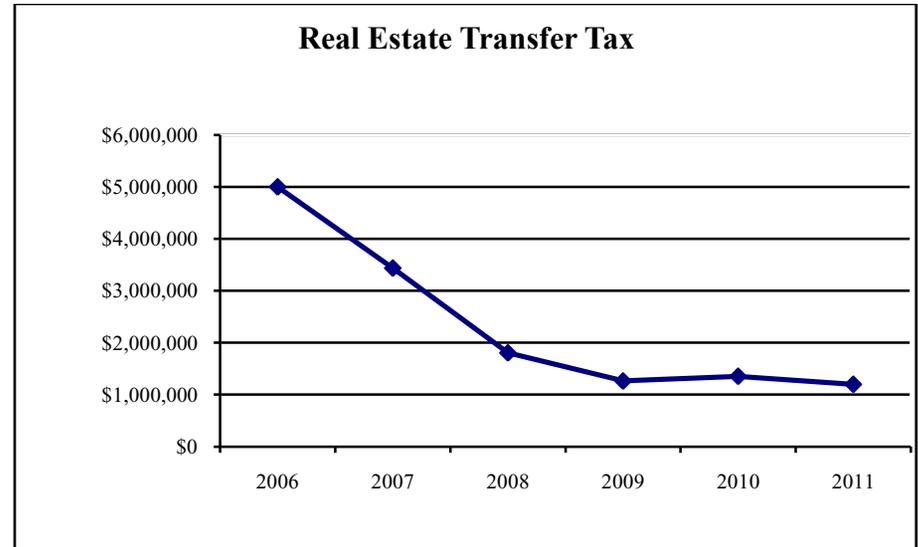
Effective April 1, 1998, the city imposed a utility tax on the use of electricity. Initially, the tax was based on 3% of the gross billings and was later changed to a kilowatt-hour equivalent to comply with deregulation laws. Rates range from 0.202 to 0.330 cents per kilowatt-hour depending on the level of consumption. Fiscal year 2011 projected revenues of \$3,250,000 assume no increase in the consumption of the city’s residents and businesses.

11. UTILITY TAX – NATURAL GAS \$800,000

Effective April 1, 1998, the city imposed a tax of one cent per therm on the consumption of natural gas. This revenue source will generate an estimated \$800,000 in fiscal year 2011. Fiscal year 2011 projection assumes no increase in the consumption of the city’s residents and businesses.

12. REAL ESTATE TRANSFER TAX \$1,200,000

The City of Aurora has a real estate transfer tax (RETT) imposed at a rate of \$3 per \$1,000 of the sale price of real property. Fiscal year 2009 actual revenue was \$1,263,351 and 2010 estimated actual revenue was \$1,350,000. The 2011 RETT projection of \$1,200,000 assumes that the economic downturn will continue to constraint the real estate market.



13. LICENSES & PERMITS \$2,613,830

The city collects a variety of license and permit fees. Building permit fees account for a significant portion of this revenue classification. In fiscal year 2011, building permit fees are projected at \$1,530,000. Revenue from oversize/weight permits for trucks are estimated at \$65,000. In addition, contractor licensing fees are estimated at \$88,000 and liquor license fees are estimated at \$320,000.

With respect to the building permit fee revenue projections, the city is expecting building activity to remain approximately the same in 2011 as it was in 2010. Therefore, building permit revenue in 2011 is budgeted to be nearly the same as the 2010 estimated actual amount.

**CITY OF AURORA, ILLINOIS
2011 BUDGET**

14. GRANTS **\$30,185,298**

The city is a recipient of a variety of grants. The city has been receiving Community Development Block Grant (CDBG) funding for 37 years. CDBG grant revenue is estimated to be \$4,345,000 for 2011.

Other significant grants that the city expects to receive in 2011 include: federal grants for the Neighborhood Stabilization Program (\$5,156,000), and for Energy Conservation (\$1,100,000). Federal and state grants totaling \$6,200,00 will support Airport construction. A state grant in the amount of \$6,000,000 is expected to support the construction of the River Edge Park.

15. ENTERPRISE FUND REVENUES **\$31,228,700**

The City of Aurora has four enterprise funds: the Water & Sewer Fund, the Motor Vehicle Parking System Fund, the Transit Centers Fund, and the Golf Operations Fund.

Water & Sewer Fund revenues derived from the operation of the water and sanitary sewer system are projected at \$25,781,700 for fiscal year 2011. These revenues consist of water and sewer service billings, meter sales charges, and other miscellaneous fees. As of July 1, 2010, Aurora's water and sewer service rate was \$3.98 per 100 cubic feet of water consumed. In addition, a fee of \$7.50 per account per bi-monthly billing period is applied to cover the costs of maintaining the system's infrastructure. Water and sewer service fees are assumed to increase 3% in 2011. However, consumer water conservation efforts are expected to reduce the amount of new revenue that would otherwise be seen in the Water & Sewer Fund due to the rate increase.

Motor Vehicle Parking System Fund operating revenues (excluding investment income) are estimated at \$1,258,500 in fiscal year 2011. The operating revenues will be derived primarily from fees from downtown surface parking lots, on-street parking, and the Stolp Island Parking Garage.

Transit Centers Fund operating revenues (excluding investment income) are projected at \$1,828,600 for fiscal year 2011. Most of this will come from parking space rental fees.

Golf Operations Fund revenues (excluding a subsidy from the Gaming Tax Fund) are estimated at \$2,359,900 in fiscal year 2011 and assumes modest increases in the various types of greens fees.

16. INTERFUND TRANSFERS **\$13,841,000**

Interfund transfers will amount to \$13,841,000 in 2011. Of this amount, \$11,490,500 is accounted for by transfers from the Water & Sewer Fund, Stormwater Management Fee Fund, Gaming Tax Fund, SHAPE Fund, and Capital Improvements Fund A to the Bond & Interest Fund to permit the abatement of a large portion of the debt service component of the city's property tax levy. Routine transfers from the Gaming Tax Fund and Capital Improvements Fund A to the ward projects funds totaling \$750,000 are also budgeted. (Interfund transfers are the only significant revenue source for the ward projects funds.)

**CITY OF AURORA, ILLINOIS
2011 BUDGET**

17. INVESTMENT INCOME \$14,411,000

The city receives investment income on interest bearing accounts and investments. The majority of investment income is received from Police Pension Fund and Fire Pension Fund investments, and is estimated at \$11,000,000 for 2011 based upon projected fund balances and expected rates of return. Interest income from the General Fund is projected at \$290,000. Water and Sewer Fund investment income is also estimated at \$200,000.

18. INTERNAL SERVICE FUND CHARGES \$24,216,500

The city has four internal service funds. The Equipment Services Fund is used to account for the cost of repairing and maintaining the city's vehicle fleet. Expenditures for equipment services operations are charged back to the operating departments and divisions that utilize central garage services. Internal service fund charges by the Equipment Services Fund will be \$3,446,100 in 2011. The Property and Casualty Insurance Fund is used to account for the city's property, general liability, and workers' compensation insurance programs. To support these programs, operating departments and funds will be charged a total of \$4,412,000 in 2011. The Employee Health Insurance Fund is used to account for the costs associated with providing health care to employees. The operating departments and funds will contribute \$16,358,400 to the fund for healthcare during 2011. Employees also contribute to the Employee Health Insurance Fund.

**19. POLICE AND FIRE PENSION FUND
CONTRIBUTIONS \$18,907,600**

The city makes annual contributions to both the Police and Firefighters' Pension Funds based upon valuations developed by an actuary. For 2011, the city will make the full actuarially recommended contributions of \$10,349,000 and \$8,558,600 to these funds, respectively. The contributions will be made possible by a dedicated portion of the city's property tax levy and an allocation of personal property replacement taxes.

**20. RETIREE HEALTH INSURANCE TRUST FUND
CONTRIBUTIONS \$4,580,046**

The city makes annual contributions to the Retiree Health Insurance Trust Fund for costs associated with providing healthcare to retirees. For 2011, the city will make contributions of \$4,580,046. These contributions are comprised of 31% of the amount recommended by the city's actuary for governmental fund and Golf Fund employees and 100% of the amount for other enterprise fund employees. Retirees also make contributions to the fund.

**CITY OF AURORA, ILLINOIS
2011 BUDGET**

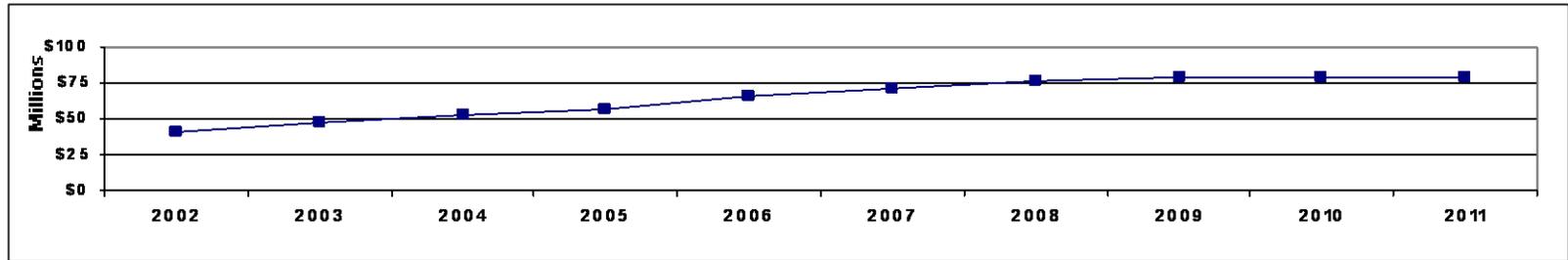
21. OTHER REVENUES **\$45,726,770**

This classification of revenues consists of sundry revenue sources. One of the larger revenues in this group is a stormwater management fee. In 1998, the City Council approved a surcharge on each water bill to pay for stormwater management projects in Aurora. Effective January 1, 2005, this fee increased from \$5.00 to \$6.90 bi-monthly to pay for a new series of projects. Based upon the number of water and sewer accounts projected for 2011, stormwater management fee revenues are estimated at \$2,550,000.

The city will receive approximately \$475,000 from Kane County for election taxes collected from Aurora residents. This amount is remitted to the city to support the operations of the Aurora Election Commission. Also, cable franchise fees are estimated at \$1,550,000 for 2011.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

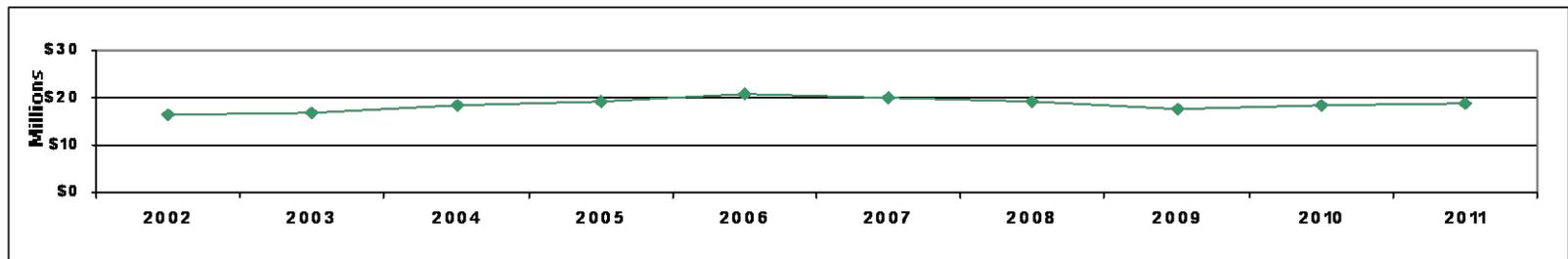
Property Tax



2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$41,310,451	\$46,714,268	\$53,041,967	\$56,620,340	\$66,097,460	\$71,268,400	\$76,702,439	\$78,777,464	\$79,486,460	\$78,486,700

Note: The amounts shown above exclude county road and bridge property taxes.

State-Shared Sales Tax

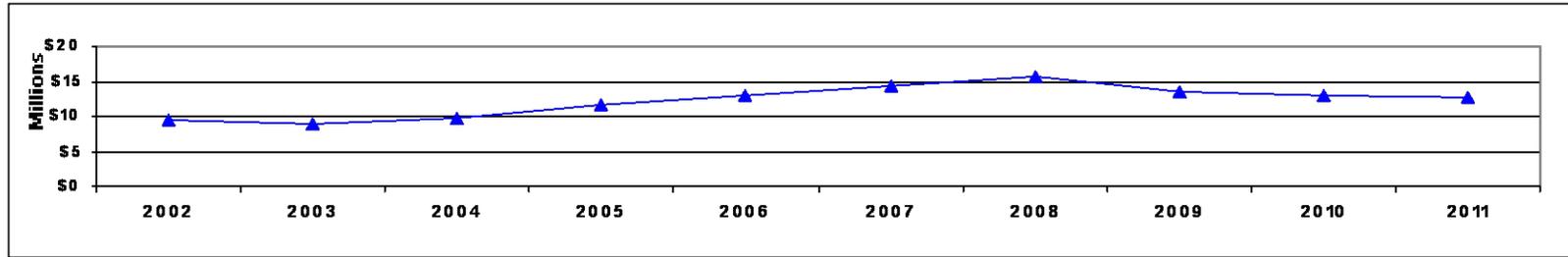


2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$16,422,445	\$16,784,111	\$18,451,747	\$19,173,560	\$20,627,162	\$19,823,398	\$19,265,572	\$17,783,111	\$18,457,213	\$18,650,000

Note: The state-shared sales tax amounts do not include home-rule sales, local use, or auto rental taxes.

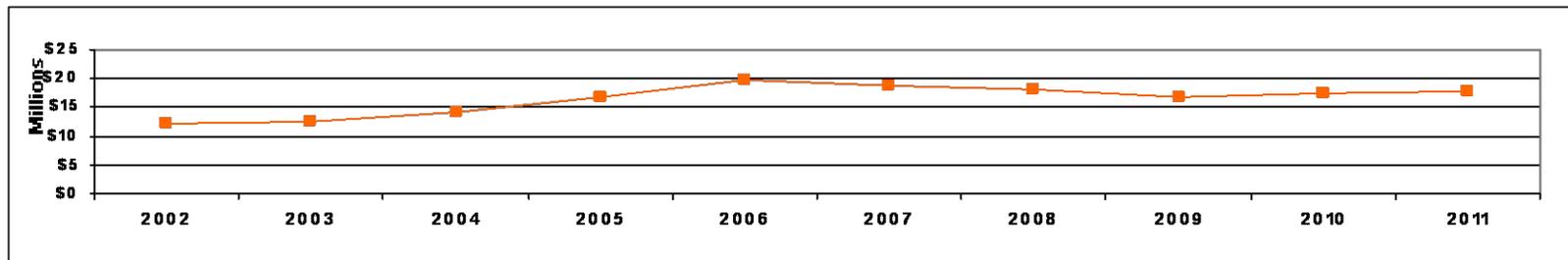
**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Income Tax



2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$9,379,706	\$8,861,010	\$9,824,925	\$11,735,935	\$12,876,536	\$14,357,727	\$15,589,361	\$13,385,104	\$12,960,748	\$12,680,400

Home-Rule Sales Tax

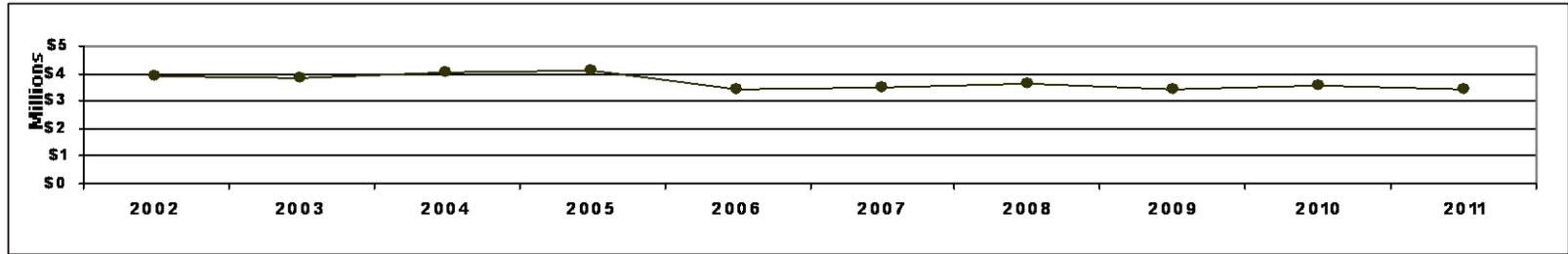


2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$12,293,660	\$12,354,934	\$13,993,731	\$16,825,862	\$19,789,451	\$18,766,449	\$18,039,578	\$16,615,629	\$17,431,650	\$17,700,000

Note: The city increased its home-rule sales tax rate from 1.0% to 1.25% on 7/1/05.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

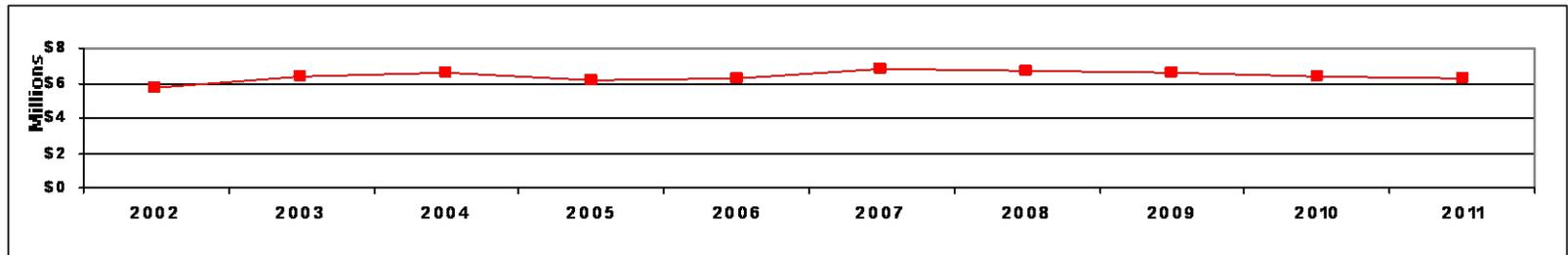
Food & Beverage Tax



2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$3,873,550	\$3,847,998	\$4,033,186	\$4,135,344	\$3,430,022	\$3,524,803	\$3,611,726	\$3,409,295	\$3,557,004	\$3,400,000

Note: The city decreased its food and beverage tax rate from 2.0% to 1.75% on 7/1/05.

Telecommunications Tax

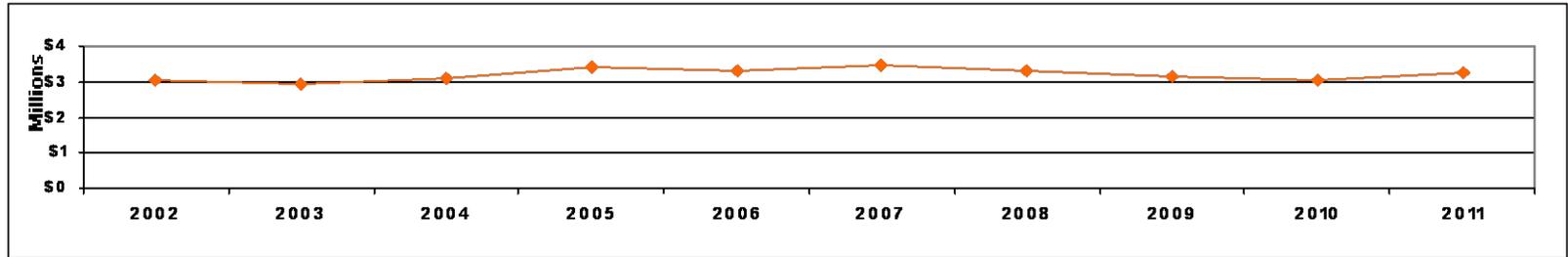


2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$5,745,086	\$6,341,964	\$6,587,796	\$6,123,362	\$6,238,333	\$6,827,379	\$6,718,353	\$6,554,209	\$6,357,444	\$6,275,000

Note: Effective 1/1/03, the city increased its telecommunications tax rate from 5.0% to 6.0%. The telecommunications tax figures shown above include a 1% telecommunications infrastructure maintenance fee that was in effect from 1/1/98 through 12/31/02. On 1/1/03, the Illinois Department of Revenue began collecting and remitting the telecommunications tax to the city.

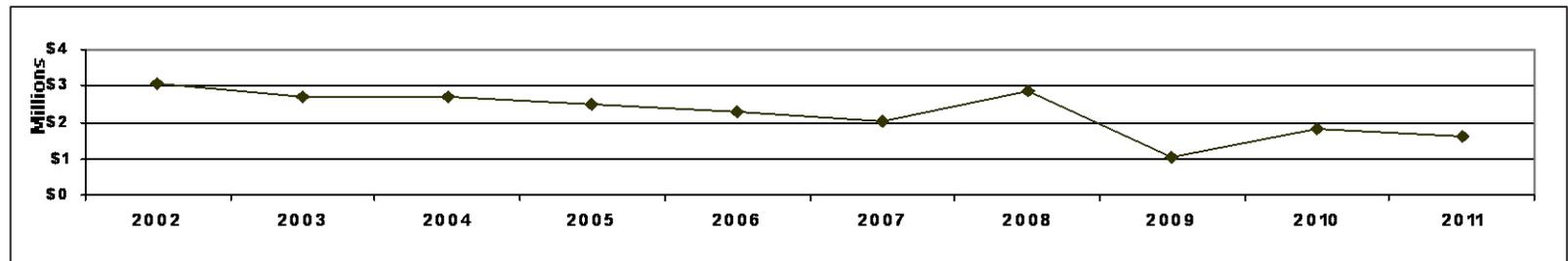
**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Electricity Use Tax



2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$3,015,920	\$2,930,939	\$3,106,239	\$3,387,353	\$3,281,960	\$3,454,750	\$3,316,786	\$3,135,886	\$3,054,251	\$3,250,000

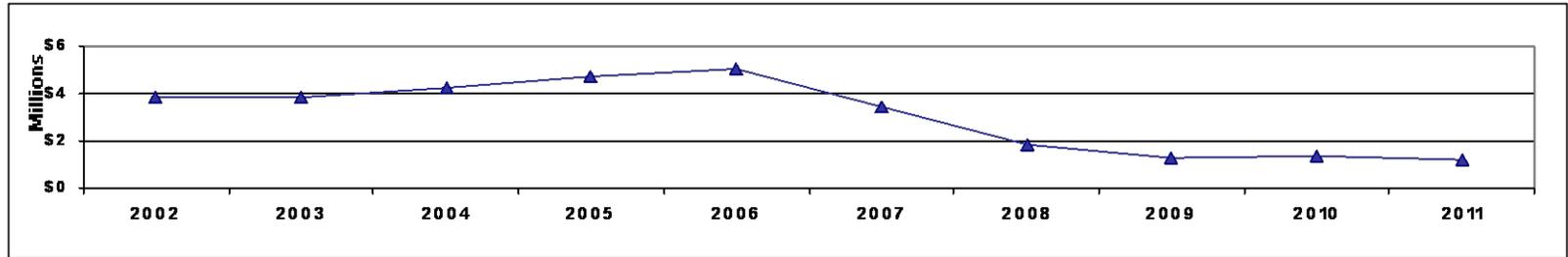
Building Permit Fees



2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$3,070,567	\$2,680,189	\$2,715,011	\$2,477,247	\$2,279,783	\$2,009,409	\$2,866,755	\$1,044,480	\$1,837,092	\$1,590,000

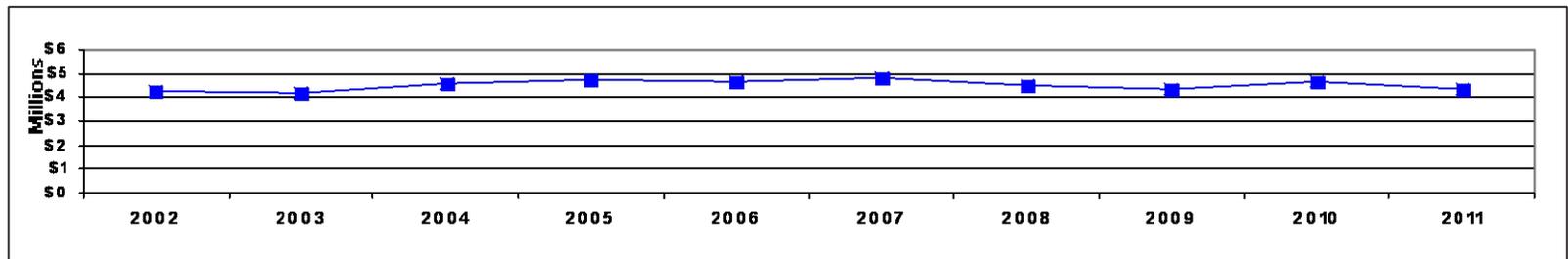
**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Real Estate Transfer Tax



2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$3,859,996	\$3,862,271	\$4,205,107	\$4,754,431	\$5,002,166	\$3,438,389	\$1,806,057	\$1,263,351	\$1,354,885	\$1,200,000

Motor Fuel Tax

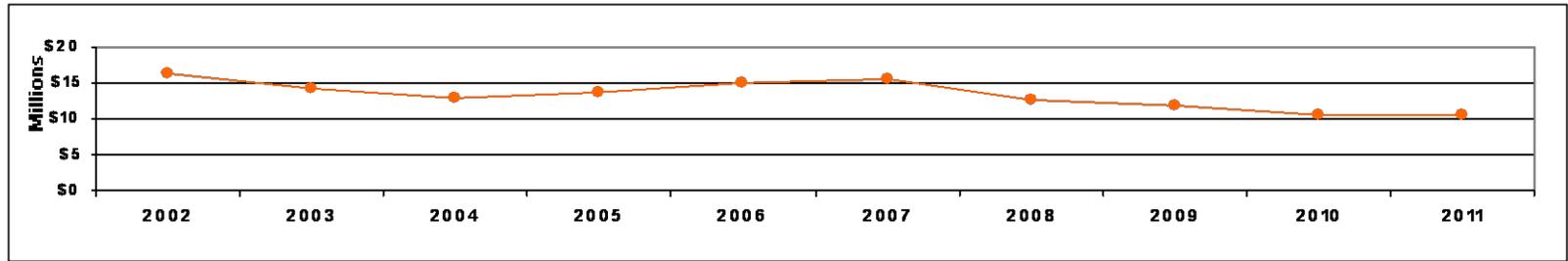


2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$4,231,452	\$4,220,088	\$4,597,560	\$4,750,171	\$4,688,148	\$4,802,675	\$4,474,663	\$4,359,037	\$4,683,482	\$4,306,400

Note: The motor fuel tax figures include a supplemental distribution for high-growth municipalities.

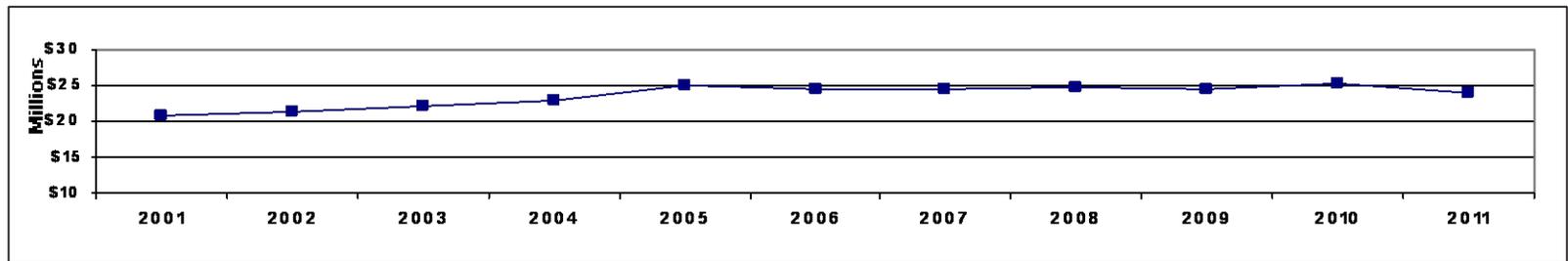
**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

Gaming Tax



2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$16,259,609	\$14,253,791	\$12,923,390	\$13,606,012	\$15,105,581	\$15,449,377	\$12,632,332	\$11,720,974	\$10,546,684	\$10,400,000

Water & Sewer Service Fees



2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
\$21,354,855	\$22,205,976	\$23,013,826	\$24,896,165	\$24,510,407	\$24,461,678	\$24,722,147	\$24,458,108	\$25,271,326	\$24,000,000

CITY OF AURORA, ILLINOIS
2011 BUDGET
MATRIX OF REVENUES ALLOCATED ACROSS MULTIPLE FUNDS
(2011 Budget Amounts Shown in Thousands)

Certain city tax revenues are recorded in multiple funds. This table lists those revenue and the specific funds to which they are credited.

Revenue Description	General Fund (101)	IMRF/General Fund (101)	Airport Fund (204)	Sanitation Fund (208)	SHAPE Fund (255)	Capital Improvmt. Fund A (340)	Bond & Interest Fund (401)	MVPS Fund (520)	Police Pension Fund (701)	Fire Pension Fund (702)	Library General Fund (210)	Library Debt Svc. Fund (410)	Total
Property Tax	43,061	2,712	-	-	-	-	4,000	-	10,155	8,340	9,837	382	78,487
Personal Property Replacement Tax	1,893	-	-	-	-	-	-	-	194	219	500	-	2,806
Home-Rule Sales Tax	7,080	-	-	75	3,540	6,655	-	350	-	-	-	-	17,700
Total	52,034	2,712	-	75	3,540	6,655	4,000	350	10,349	8,559	10,337	382	98,993

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2011

FUND NO.	FUND NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
101	GENERAL	141,796,139	126,924,534	143,794,630	143,956,430	135,395,534	(8,399,096)
120	EQUIPMENT SERVICES	3,404,531	4,199,708	4,852,838	4,852,838	4,555,400	(297,438)
203	MOTOR FUEL TAX	5,156,327	5,694,922	6,575,500	6,575,500	6,625,600	50,100
204	AIRPORT	610,434	897,319	5,250,696	5,250,696	7,011,012	1,760,316
208	SANITATION	1,684,179	1,914,108	1,700,000	1,700,000	1,690,000	(10,000)
210	LIBRARY	11,050,850	11,216,280	11,741,400	11,741,400	11,027,200	(714,200)
211	WIRELESS 911 SURCHARGE	946,599	494,120	1,020,000	1,020,000	920,000	(100,000)
214	NEIGHBORHOOD STABILIZATION	88,116	802,968	3,003,568	3,003,568	5,156,000	2,152,432
215	GAMING TAX	11,933,662	9,898,275	12,235,000	12,235,000	10,535,000	(1,700,000)
216	ASSET FORFEITURES-FEDERAL	326,346	369,326	-	-	-	-
217	ASSET FORFEITURES-STATE	136,403	40,869	-	-	-	-
218	ASSET SEIZURE	297	57	-	-	-	-
219	FOREIGN FIRE INSURANCE TAX	131,825	148,146	101,000	101,000	121,000	20,000
220	BLOCK GRANT INCOME	14,373	27,321	-	-	-	-
221	BLOCK GRANT	900,374	2,449,284	6,188,745	6,372,445	6,646,000	457,255
222	SECTION 108 LOAN	1,013,103	113,930	1,118,200	1,118,200	176,800	(941,400)
231	TIF #1-DOWNTOWN	2,459,041	2,690,380	2,168,703	2,168,703	3,300,000	1,131,297
232	TIF #2-FARNSWORTH AREA	7,250,234	8,124,634	7,050,000	7,050,000	7,250,000	200,000
233	TIF #3-RIVERCITY	4,389,851	1,626,865	1,007,300	1,007,300	1,145,500	138,200
234	TIF #4-BELL GALE	54,036	63,113	50,000	50,000	50,000	-
235	TIF #5-WEST RIVER AREA	253,011	364,819	200,000	200,000	251,000	51,000
236	TIF #6-EAST RIVER AREA	805,796	900,594	709,600	709,600	450,000	(259,600)
251	SSA #14-SULLIVAN	357	115	2,000	2,000	1,000	(1,000)
252	SSA #15-PINNEY	3,976	3,213	3,200	3,200	-	(3,200)
255	SHAPE	3,809,727	3,569,826	3,337,000	3,337,000	3,640,000	303,000
262	SSA #24-EAGLE POINT	33,116	32,636	33,600	33,600	34,100	500
263	SSA #27-CONCORD	14,369	14,558	15,000	15,000	15,200	200
266	SSA ONE-DOWNTOWN	223,277	211,444	220,000	220,000	220,000	-
275	SSA #34-OSWEGO	1,092,559	1,079,458	1,085,700	1,085,700	1,139,500	53,800
276	SSA #44-BLACKBERRY TRAIL	29,500	29,897	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,688,942	2,713,329	3,007,800	3,007,800	2,570,000	(437,800)
310	LIBRARY C.P./TECHNOLOGY	104,767	1,995,828	-	-	-	-

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2011

FUND NO.	FUND NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
311	WARD #1 PROJECTS	591,499	87,457	87,900	87,900	87,900	-
312	WARD #2 PROJECTS	608,608	91,798	91,800	91,800	91,800	-
313	WARD #3 PROJECTS	584,709	79,816	75,000	75,000	75,000	-
314	WARD #4 PROJECTS	597,468	94,180	93,500	93,500	93,500	-
315	WARD #5 PROJECTS	580,814	75,231	75,000	75,000	75,000	-
316	WARD #6 PROJECTS	617,337	98,166	98,850	98,850	98,950	100
317	WARD #7 PROJECTS	581,410	76,225	76,500	76,500	76,125	(375)
318	WARD #8 PROJECTS	581,865	75,241	75,000	75,000	75,000	-
319	WARD #9 PROJECTS	584,838	73,853	75,000	75,000	75,000	-
320	WARD #10 PROJECTS	580,464	75,076	75,000	75,000	75,000	-
336	2004B TIF BOND PROJECT	33,341	4,233	25,000	25,000	10,000	(15,000)
338	2004 GO BOND PROJECT	2,837	-	-	-	-	-
339	2006 GO BOND PROJECT	135,641	(1)	-	-	273,000	273,000
340	CAPITAL IMPROVEMENTS A	7,257,421	4,484,094	1,224,700	1,224,700	9,236,000	8,011,300
342	2008B TIF BOND PROJECT (TIF #3)	8,880	3,645	-	-	-	-
343	2008 GO BOND PROJECT	1,499,150	63,811	-	-	-	-
344	2008A TIF BOND PROJECT (TIF #6)	8,944	500	1,665,000	1,665,000	8,000,000	6,335,000
345	KANE/DUPAGE FIRE IMPACT FEE	45,488	61,432	35,000	35,000	26,000	(9,000)
346	KENDALL/WILL FIRE IMPACT FEE	(5,269)	17,648	5,000	5,000	5,000	-
347	PUBLIC WORKS IMPACT FEE	342	937	2,500	2,500	2,500	-
348	2009 GO BOND PROJECT	15,464,407	2,010	-	-	-	-
401	BOND & INTEREST	19,386,669	20,412,437	19,945,800	19,945,800	18,251,400	(1,694,400)
410	LIBRARY BOND & INTEREST	381,018	382,565	383,600	383,600	382,900	(700)
510	WATER & SEWER	29,859,203	29,451,481	27,551,800	27,551,800	25,981,700	(1,570,100)
520	MOTOR VEHICLE PARKING	888,434	1,259,002	1,349,000	1,349,000	1,263,500	(85,500)
530	TRANSIT CENTERS	2,352,670	1,817,450	1,933,600	1,933,600	1,838,600	(95,000)
550	GOLF OPERATIONS	2,025,083	2,348,972	2,738,900	2,738,900	2,759,900	21,000
601	PROP & CASUALTY INSURANCE	2,478,706	3,668,366	3,800,000	3,800,000	4,487,000	687,000
602	EMPLOYEE HEALTH INSURANCE	19,129,983	17,487,794	16,925,263	16,925,263	19,624,094	2,698,831
603	EMPLOYEE COMP BENEFITS	164,942	848,999	1,050,000	1,050,000	100,000	(950,000)

REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2011

FUND NO.	FUND NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
701	POLICE PENSION	21,254,469	12,466,607	18,651,400	18,651,400	19,099,000	447,600
702	FIRE PENSION	17,736,710	10,056,428	15,083,900	15,083,900	15,388,600	304,700
704	RETIREE HEALTH INS TRUST	<u>11,946,193</u>	<u>6,271,939</u>	<u>6,698,391</u>	<u>6,698,391</u>	<u>9,964,829</u>	<u>3,266,438</u>
TOTAL		<u>360,370,391</u>	<u>300,549,268</u>	<u>336,397,484</u>	<u>336,742,984</u>	<u>347,476,744</u>	<u>11,079,260</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	51,310,255	47,549,463	49,376,000	49,376,000	43,060,900	(6,315,100)
TAX-RE CURRENT-IMRF	-	-	-	-	2,712,000	2,712,000
TAX-RE CURRENT-POLICE PENSION	6,905,462	9,492,807	9,668,000	9,668,000	10,155,400	487,400
TAX-RE CURRENT-FIRE PENSION	6,239,731	7,858,921	8,005,000	8,005,000	8,339,700	334,700
TAX-REAL ESTATE-PRIOR YEAR	6,823	13,807	6,000	6,000	6,000	-
TAX-REAL ESTATE-PRIOR YEAR-PP	932	1,831	1,000	1,000	1,000	-
TAX-REAL ESTATE-PRIOR YEAR-FP	843	1,652	1,000	1,000	1,000	-
TAX-REAL ESTATE-R&B	686,346	670,598	671,500	671,500	665,000	(6,500)
TAX-SALES - STATE SHARED	17,783,111	13,511,267	16,980,000	16,980,000	18,650,000	1,670,000
TAX-LOCAL USE	1,995,457	1,511,282	2,064,000	2,064,000	1,811,500	(252,500)
TAX-AUTO RENTAL	44,879	39,145	55,000	55,000	50,000	(5,000)
TAX-SALES-HOME RULE	12,722,091	9,052,036	11,274,000	11,274,000	7,080,000	(4,194,000)
TAX-FOOD & BEVERAGE	3,419,597	3,565,804	3,450,000	3,450,000	3,400,000	(50,000)
TAX-LIQUOR	856,534	889,831	820,000	820,000	900,000	80,000
TAX-ELECTION (KANE COUNTY)	515,135	504,209	515,000	515,000	475,000	(40,000)
TAXES-P.P.R.-TOWNSHIP	67,556	95,624	88,000	88,000	88,000	-
TAXES-UTILITY-ELECTRICITY						
TAX-COMED	3,135,886	3,054,251	3,125,000	3,125,000	3,250,000	125,000
ELECTRICITY TAX REBATE	(82,720)	(77,133)	(65,000)	(65,000)	(70,000)	(5,000)
TOTAL TAXES-UTILITY-ELECTRICITY	3,053,166	2,977,118	3,060,000	3,060,000	3,180,000	120,000
TAXES-UTILITY-NATURAL GAS						
TAX-NICOR	818,532	625,607	825,000	825,000	800,000	(25,000)
NATURAL GAS TAX REBATE	(63,357)	(68,345)	(55,000)	(55,000)	(55,000)	-
TOTAL TAXES-UTILITY-NAT GAS	755,175	557,262	770,000	770,000	745,000	(25,000)

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAXES-TELECOMMUNICATIONS	6,554,209	4,796,511	7,225,000	7,225,000	6,275,000	(950,000)
TAXES-HOTEL-MOTEL	373,696	393,253	390,500	390,500	400,000	9,500
TAXES-SHARED						
TAXES-INCOME	13,385,104	8,260,556	12,512,000	12,512,000	12,680,400	168,400
TAXES-PP REPLACEMENT	3,500,201	3,813,128	2,883,000	2,883,000	2,306,000	(577,000)
TOTAL TAXES-SHARED	<u>16,885,305</u>	<u>12,073,684</u>	<u>15,395,000</u>	<u>15,395,000</u>	<u>14,986,400</u>	<u>(408,600)</u>
LICENSES & PERMITS						
ALCOHOLIC BEVERAGES	313,899	322,458	310,000	310,000	320,000	10,000
GENERAL LICENSES/PERMITS	381,915	263,721	296,150	296,150	212,230	(83,920)
LICENSE-PROFESS-OCCUPATION	231,140	230,810	204,400	204,400	199,400	(5,000)
BUILDING PERMITS & FEES	1,041,338	1,894,902	1,060,000	1,060,000	1,860,000	800,000
LICENSES-MOTOR VEHICLE	85	75	100	100	100	-
LICENSES-OTHER	115	110	100	100	100	-
TOTAL LICENSES & PERMITS	<u>1,968,492</u>	<u>2,712,076</u>	<u>1,870,750</u>	<u>1,870,750</u>	<u>2,591,830</u>	<u>721,080</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
GRANTS	711,544	491,399	1,233,979	1,348,979	816,286	(417,693)
CHARGES FOR SERVICES						
FEES-ZONING & SUBDIVISION	12,869	25,196	28,000	28,000	59,000	31,000
FEES-PUBLIC WORKS	92,252	70,628	144,500	144,500	99,100	(45,400)
FEES-MIS	7,453	4,600	4,800	4,800	4,800	-
COMMISSIONS	7,201	2,686	6,000	6,000	2,000	(4,000)
CLAIMS	401,577	336,913	382,800	382,800	374,650	(8,150)
FEES-ELECTION COMMISSION	83,917	-	38,100	38,100	-	(38,100)
OTHER REVENUES	48,342	34,188	27,100	27,100	27,100	-
FEES-POLICE SERVICES	1,683,120	1,061,344	1,997,900	1,997,900	744,000	(1,253,900)
FEES-FIRE SERVICES	2,225,048	2,129,448	2,227,000	2,273,800	2,276,000	49,000
OTHER SERVICES	40,272	40,065	40,000	40,000	40,000	-
FEES-REFUSE COLLECTION	9,056	(472)	8,000	8,000	9,400	1,400
FEES-ANIMAL CONTROL	52,634	48,450	49,000	49,000	49,000	-
FEES-OTHER	281,359	190,144	200,000	200,000	200,000	-
FEES-PUBLIC ART	9,805	2,858	14,500	14,500	14,500	-
FEES-CIVIC ACTIVITY	264,522	131,067	124,800	124,800	7,500	(117,300)
FEES-YOUTH ACTIVITIES	22,796	5,145	11,000	11,000	5,000	(6,000)
FEES-CABLE ACCESS	1,524,216	1,300,060	1,551,800	1,551,800	1,565,200	13,400
LOAN PAYMENTS-OTHER	2,872	-	-	-	-	-
TOTAL CHARGES FOR SERVICES	6,769,311	5,382,320	6,855,300	6,902,100	5,477,250	(1,378,050)

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FINES						
COURT-KANE	1,057,179	850,582	1,260,000	1,260,000	1,202,000	(58,000)
COURT-DUPAGE	94,529	74,800	87,500	87,500	97,500	10,000
COURT-KENDALL	1,265	458	1,400	1,400	1,200	(200)
COURT-WILL	1,989	2,426	1,100	1,100	2,100	1,000
AUTO SEIZURE	428,398	828,789	1,592,000	1,592,000	900,000	(692,000)
NOISE ORDINANCE	22,668	18,115	25,000	25,000	18,000	(7,000)
HOUSING CODE	216,709	145,216	125,000	125,000	140,000	15,000
LICENSEE FINES	9,876	3,000	10,000	10,000	10,000	-
PEACE OFFICER	31,125	50,410	30,500	30,500	30,500	-
BUILDING PERMIT FINES	7,050	100	5,000	5,000	1,500	(3,500)
REDLIGHT CAMERAS	-	582,669	428,700	428,700	632,700	204,000
OTHER	-	200	-	-	-	-
TOTAL FINES	<u>1,870,788</u>	<u>2,556,765</u>	<u>3,566,200</u>	<u>3,566,200</u>	<u>3,035,500</u>	<u>(530,700)</u>
INVESTMENT INCOME	89,823	9,503	290,000	290,000	290,000	-
OTHER REVENUES						
GRANTS	4,795	575	500	500	500	-
RENTS AND ROYALTIES	166,485	177,587	92,901	92,901	162,268	69,367
SALE OF ASSETS	38,598	38,204	55,000	55,000	40,000	(15,000)
DEVELOPMENT AGREEMENTS	-	-	15,000	15,000	-	(15,000)
TOTAL OTHER REVENUES	<u>209,878</u>	<u>216,366</u>	<u>163,401</u>	<u>163,401</u>	<u>202,768</u>	<u>39,367</u>
TOTAL GENERAL FUND	<u>141,796,139</u>	<u>126,924,534</u>	<u>143,794,630</u>	<u>143,956,430</u>	<u>135,395,534</u>	<u>(8,399,096)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
EQUIPMENT SERVICES FUND (FUND 120)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
RECOVERY OF COSTS	3,388,865	4,174,747	4,825,838	4,825,838	4,528,400	(297,438)
COMMISSIONS-VENDING	-	-	500	500	500	-
OTHER REVENUES	12,328	22,475	11,500	11,500	11,500	-
INVESTMENT INCOME	1,721	2,486	15,000	15,000	15,000	-
SALE OF ASSETS	1,617	-	-	-	-	-
TOTAL EQUIPMENT SERVICES FUND	<u>3,404,531</u>	<u>4,199,708</u>	<u>4,852,838</u>	<u>4,852,838</u>	<u>4,555,400</u>	<u>(297,438)</u>

MOTOR FUEL TAX FUND (FUND 203)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
GRANTS	739,962	966,102	2,059,500	2,059,500	2,269,200	209,700
MOTOR FUEL TAXES						
TAXES-MOTOR FUEL	4,217,517	4,542,027	4,216,000	4,216,000	4,166,400	(49,600)
TAXES-MOTOR FUEL SUPPLEMENT	141,520	141,455	150,000	150,000	140,000	(10,000)
TOTAL MOTOR FUEL TAXES	<u>4,359,037</u>	<u>4,683,482</u>	<u>4,366,000</u>	<u>4,366,000</u>	<u>4,306,400</u>	<u>(59,600)</u>
RECOVERY OF COSTS	-	10,437	-	-	-	-
INVESTMENT INCOME	57,328	34,901	150,000	150,000	50,000	(100,000)
TOTAL MOTOR FUEL TAX FUND	<u>5,156,327</u>	<u>5,694,922</u>	<u>6,575,500</u>	<u>6,575,500</u>	<u>6,625,600</u>	<u>50,100</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
AIRPORT FUND (FUND 204)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FUEL TAXES	30,169	40,936	130,000	130,000	130,000	-
GRANTS	17,704	229,475	4,205,000	4,205,000	6,238,512	2,033,512
RENTS	558,283	626,624	910,696	910,696	637,500	(273,196)
INVESTMENT INCOME	4,278	284	5,000	5,000	5,000	-
TOTAL AIRPORT FUND	<u>610,434</u>	<u>897,319</u>	<u>5,250,696</u>	<u>5,250,696</u>	<u>7,011,012</u>	<u>1,760,316</u>

SANITATION FUND (FUND 208)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-SALES-HOME RULE	43,201	80,597	100,000	100,000	75,000	(25,000)
REFUSE COLLECTION	1,640,855	1,833,390	1,600,000	1,600,000	1,615,000	15,000
INVESTMENT INCOME	123	121	-	-	-	-
TOTAL SANITATION FUND	<u>1,684,179</u>	<u>1,914,108</u>	<u>1,700,000</u>	<u>1,700,000</u>	<u>1,690,000</u>	<u>(10,000)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
LIBRARY FUND (FUND 210)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	9,941,388	10,194,727	10,530,000	10,530,000	9,836,800	(693,200)
TAX-REAL ESTATE-PRIOR YEAR	1,355	2,754	-	-	-	-
TAXES-P.P. REPLACEMENT	500,000	500,000	500,000	500,000	500,000	-
GRANTS	215,263	109,889	273,400	273,400	251,400	(22,000)
FEES	67,541	60,882	64,100	64,100	69,100	5,000
FINES	93,277	102,101	100,000	100,000	100,000	-
HEALTH INSURANCE CONTRIBUTIONS	107,806	133,284	107,900	107,900	107,900	-
INVESTMENT INCOME	122,252	36,712	160,000	160,000	160,000	-
RECOVERY OF COSTS	2,523	6,214	4,000	4,000	-	(4,000)
OTHER REVENUES	(555)	69,717	2,000	2,000	2,000	-
TOTAL LIBRARY FUND	<u>11,050,850</u>	<u>11,216,280</u>	<u>11,741,400</u>	<u>11,741,400</u>	<u>11,027,200</u>	<u>(714,200)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
WIRELESS 911 SURCHARGE FUND (FUND 211)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
SURCHARGE FEES	904,559	468,694	1,000,000	1,000,000	900,000	(100,000)
INVESTMENT INCOME	<u>42,040</u>	<u>25,426</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>-</u>
TOTAL WIRELESS 911 SURCHARGE FUND	<u>946,599</u>	<u>494,120</u>	<u>1,020,000</u>	<u>1,020,000</u>	<u>920,000</u>	<u>(100,000)</u>

NEIGHBORHOOD STABILIZATION FUND (FUND 214)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	-	(147)	-	-	-	-
STABILIZATION PROGRAM GRANTS	<u>88,116</u>	<u>803,115</u>	<u>3,003,568</u>	<u>3,003,568</u>	<u>5,156,000</u>	<u>2,152,432</u>
TOTAL NEIGHBORHOOD STABILIZATION FUND	<u>88,116</u>	<u>802,968</u>	<u>3,003,568</u>	<u>3,003,568</u>	<u>5,156,000</u>	<u>2,152,432</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
GAMING TAX FUND (FUND 215)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAXES						
TAX-GAMING-WAGERING	10,121,078	8,370,139	10,000,000	10,000,000	9,000,000	(1,000,000)
TAX-GAMING-ADMISSIONS	1,599,896	1,134,047	1,500,000	1,500,000	1,400,000	(100,000)
TAX-GAMING-OTB	88,500	72,045	85,000	85,000	85,000	-
TOTAL TAXES	<u>11,809,474</u>	<u>9,576,231</u>	<u>11,585,000</u>	<u>11,585,000</u>	<u>10,485,000</u>	<u>(1,100,000)</u>
GRANTS	27,500	296,875	600,000	600,000	-	(600,000)
INVESTMENT INCOME	95,688	25,169	50,000	50,000	50,000	-
RECOVERY OF COSTS	1,000	-	-	-	-	-
TOTAL GAMING TAX FUND	<u>11,933,662</u>	<u>9,898,275</u>	<u>12,235,000</u>	<u>12,235,000</u>	<u>10,535,000</u>	<u>(1,700,000)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
FEDERAL ASSET FORFEITURES (FUND 216)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FEDERAL ASSET FORFEITURES	306,017	352,719	-	-	-	-
INVESTMENT INCOME	<u>20,329</u>	<u>16,607</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL FEDERAL ASSET FORFEITURES FUND	<u>326,346</u>	<u>369,326</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

STATE ASSET FORFEITURES (FUND 217)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FORFEITED ASSET PROCEEDS	130,534	31,764	-	-	-	-
INVESTMENT INCOME	<u>5,869</u>	<u>9,105</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL STATE ASSET FORFEITURES FUND	<u>136,403</u>	<u>40,869</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
ASSET SEIZURE FUND (FUND 218)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	297	57	-	-	-	-
TOTAL ASSET SEIZURE FUND	297	57	-	-	-	-

FOREIGN FIRE INSURANCE TAX FUND (FUND 219)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FOREIGN FIRE INSURANCE TAX	131,563	148,021	100,000	100,000	120,000	20,000
INVESTMENT INCOME	262	125	1,000	1,000	1,000	-
TOTAL FOREIGN FIRE INSURANCE TAX FUND	131,825	148,146	101,000	101,000	121,000	20,000

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
BLOCK GRANT INCOME FUND (FUND 220)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
LOAN PAYMENT BGI-OTHER	10,274	25,378	-	-	-	-
RECOVERY OF COSTS	1,279	-	-	-	-	-
INVESTMENT INCOME	170	43	-	-	-	-
OTHER REVENUES	2,650	1,900	-	-	-	-
TOTAL BLOCK GRANT INCOME FUND	<u>14,373</u>	<u>27,321</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

BLOCK GRANT FUND (FUND 221)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
GRANTS	900,374	2,280,332	5,938,745	6,122,445	6,476,000	537,255
INTERFUND TRANSFERS IN						
CAPITAL IMPROVEMENTS FUND A	-	168,952	250,000	250,000	170,000	(80,000)
TOTAL INTERFUND TRANSFERS IN	<u>-</u>	<u>168,952</u>	<u>250,000</u>	<u>250,000</u>	<u>170,000</u>	<u>(80,000)</u>
TOTAL BLOCK GRANT FUND	<u>900,374</u>	<u>2,449,284</u>	<u>6,188,745</u>	<u>6,372,445</u>	<u>6,646,000</u>	<u>457,255</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
SECTION 108 LOAN FUND (FUND 222)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
BUSINESS LOAN REPAYMENTS	68,896	113,894	118,200	118,200	176,800	58,600
INVESTMENT INCOME	207	36	-	-	-	-
SECTION 108 LOAN PROCEEDS	<u>944,000</u>	<u>-</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>	<u>(1,000,000)</u>
TOTAL SECTION 108 LOAN FUND	<u>1,013,103</u>	<u>113,930</u>	<u>1,118,200</u>	<u>1,118,200</u>	<u>176,800</u>	<u>(941,400)</u>

TIF #1 - DOWNTOWN FUND (FUND 231)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	2,019,615	2,277,982	1,700,000	1,700,000	2,175,000	475,000
INVESTMENT INCOME	43,255	18,695	75,000	75,000	25,000	(50,000)
GRANTS	-	-	-	-	250,000	250,000
RECOVERY OF COSTS	6,218	-	-	-	-	-
SALE OF ASSETS	-	-	-	-	850,000	850,000
INTERFUND TRANSFERS IN						
GAMING TAX FUND	389,953	393,703	393,703	393,703	-	(393,703)
TOTAL INTERFUND TRANSFERS IN	<u>389,953</u>	<u>393,703</u>	<u>393,703</u>	<u>393,703</u>	<u>-</u>	<u>(393,703)</u>
TOTAL TIF #1 - DOWNTOWN FUND	<u>2,459,041</u>	<u>2,690,380</u>	<u>2,168,703</u>	<u>2,168,703</u>	<u>3,300,000</u>	<u>1,131,297</u>

CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
TIF #2 - FARNSWORTH AREA FUND (FUND 232)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	7,165,422	8,116,515	7,000,000	7,000,000	7,200,000	200,000
INVESTMENT INCOME	<u>84,812</u>	<u>8,119</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
TOTAL TIF #2 - FARNSWORTH AREA FUND	<u>7,250,234</u>	<u>8,124,634</u>	<u>7,050,000</u>	<u>7,050,000</u>	<u>7,250,000</u>	<u>200,000</u>

TIF #3 - RIVER CITY FUND (FUND 233)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	360,435	817,048	200,000	200,000	335,000	135,000
REVENUE BOND PROCEEDS	3,422,500	-	-	-	-	-
INVESTMENT INCOME	<u>7,416</u>	<u>2,517</u>	<u>-</u>	<u>-</u>	<u>5,000</u>	<u>5,000</u>
INTERFUND TRANSFERS IN						
GAMING TAX FUND	599,500	807,300	807,300	807,300	805,500	(1,800)
TOTAL INTERFUND TRANSFERS IN	<u>599,500</u>	<u>807,300</u>	<u>807,300</u>	<u>807,300</u>	<u>805,500</u>	<u>(1,800)</u>
TOTAL TIF #3 - RIVER CITY FUND	<u>4,389,851</u>	<u>1,626,865</u>	<u>1,007,300</u>	<u>1,007,300</u>	<u>1,145,500</u>	<u>138,200</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
TIF #4 - BELL GALE FUND (FUND 234)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	53,922	63,110	50,000	50,000	50,000	-
INVESTMENT INCOME	<u>114</u>	<u>3</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL TIF #4 - BELL GALE FUND	<u>54,036</u>	<u>63,113</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>

TIF #5 - WEST RIVER AREA FUND (FUND 235)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	252,608	364,506	200,000	200,000	250,000	50,000
INVESTMENT INCOME	<u>403</u>	<u>313</u>	<u>-</u>	<u>-</u>	<u>1,000</u>	<u>1,000</u>
TOTAL TIF #5 - WEST RIVER AREA FUND	<u>253,011</u>	<u>364,819</u>	<u>200,000</u>	<u>200,000</u>	<u>251,000</u>	<u>51,000</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
TIF #6 - EAST RIVER AREA FUND (FUND 236)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERFUND TRANSFERS IN						
GAMING TAX FUND	570,700	549,600	549,600	549,600	100,000	(449,600)
TOTAL INTERFUND TRANSFERS IN	570,700	549,600	549,600	549,600	100,000	(449,600)
TAX-REAL ESTATE-CURRENT	231,090	346,569	160,000	160,000	345,000	185,000
INVESTMENT INCOME	4,006	4,425	-	-	5,000	5,000
TOTAL TIF #6 - EAST RIVER AREA FUND	805,796	900,594	709,600	709,600	450,000	(259,600)

SSA #14 - SULLIVAN ROAD FUND (FUND 251)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	357	115	2,000	2,000	1,000	(1,000)
TOTAL SSA #14 - SULLIVAN ROAD FUND	357	115	2,000	2,000	1,000	(1,000)

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
SSA #15 - PINNEY STREET FUND (FUND 252)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	3,975	3,213	3,200	3,200	-	(3,200)
INVESTMENT INCOME	1	-	-	-	-	-
TOTAL SSA #15 - PINNEY STREET FUND	3,976	3,213	3,200	3,200	-	(3,200)

SHAPE FUND (FUND 255)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	206,601	55,047	200,000	200,000	100,000	(100,000)
TAXES-SALES-HOME RULE	3,323,126	2,518,652	3,137,000	3,137,000	3,540,000	403,000
RECOVERY OF COSTS	280,000	-	-	-	-	-
OTHER REVENUES	-	996,127	-	-	-	-
TOTAL SHAPE FUND	3,809,727	3,569,826	3,337,000	3,337,000	3,640,000	303,000

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
SSA #24 - EAGLE POINT FUND (FUND 262)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	33,051 65	32,610 26	33,600 -	33,600 -	34,100 -	500 -
TOTAL SSA #24 - EAGLE POINT FUND	<u>33,116</u>	<u>32,636</u>	<u>33,600</u>	<u>33,600</u>	<u>34,100</u>	<u>500</u>

SSA #27 - CONCORD FUND (FUND 263)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	14,331 38	14,551 7	15,000 -	15,000 -	15,200 -	200 -
TOTAL SSA #27 - CONCORD FUND	<u>14,369</u>	<u>14,558</u>	<u>15,000</u>	<u>15,000</u>	<u>15,200</u>	<u>200</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
SSA ONE - DOWNTOWN FUND (FUND 266)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	102,736	106,433	105,000	105,000	95,000	(10,000)
INVESTMENT INCOME	31	11	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	120,510	105,000	115,000	115,000	125,000	10,000
TOTAL INTERFUND TRANSFERS IN	<u>120,510</u>	<u>105,000</u>	<u>115,000</u>	<u>115,000</u>	<u>125,000</u>	<u>10,000</u>
TOTAL SSA ONE - DOWNTOWN FUND	<u><u>223,277</u></u>	<u><u>211,444</u></u>	<u><u>220,000</u></u>	<u><u>220,000</u></u>	<u><u>220,000</u></u>	<u><u>-</u></u>

SSA #34 - OSWEGO FUND (FUND 275)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAXES-SSA	1,091,468	1,079,178	1,083,700	1,083,700	1,137,500	53,800
INVESTMENT INCOME	1,091	280	2,000	2,000	2,000	-
TOTAL SSA #34 - OSWEGO FUND	<u><u>1,092,559</u></u>	<u><u>1,079,458</u></u>	<u><u>1,085,700</u></u>	<u><u>1,085,700</u></u>	<u><u>1,139,500</u></u>	<u><u>53,800</u></u>

CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
SSA #44 - BLACKBERRY TRAIL FUND (FUND 276)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	29,477	29,894	33,600	33,600	33,600	-
INVESTMENT INCOME	<u>23</u>	<u>3</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL SSA #44 - BLACKBERRY TRAIL FUND	<u>29,500</u>	<u>29,897</u>	<u>33,600</u>	<u>33,600</u>	<u>33,600</u>	<u>-</u>

STORMWATER MANAGEMENT FEE FUND (FUND 280)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
GRANTS	92,639	78,536	392,800	392,800	-	(392,800)
INVESTMENT INCOME	35,735	29,546	35,000	35,000	20,000	(15,000)
STORMWATER MANAGEMENT FEES	<u>2,560,568</u>	<u>2,605,247</u>	<u>2,580,000</u>	<u>2,580,000</u>	<u>2,550,000</u>	<u>(30,000)</u>
TOTAL STORMWATER MGMT FEE FUND	<u>2,688,942</u>	<u>2,713,329</u>	<u>3,007,800</u>	<u>3,007,800</u>	<u>2,570,000</u>	<u>(437,800)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	4,767	(4,172)	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	100,000	-	-	-	-	-
LIBRARY FUND	-	2,000,000	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>100,000</u>	<u>2,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL LIBRARY C.P. & TECHNOLOGY FUND	<u>104,767</u>	<u>1,995,828</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

WARD #1 PROJECTS FUND (FUND 311)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-SSA KANE-CURRENT	8,186	12,643	12,900	12,900	12,900	-
INVESTMENT INCOME	3,313	(186)	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #1 PROJECTS FUND	<u>591,499</u>	<u>87,457</u>	<u>87,900</u>	<u>87,900</u>	<u>87,900</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
WARD #2 PROJECTS FUND (FUND 312)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-SSA KANE-CURRENT	16,631	16,578	16,800	16,800	16,800	-
LOAN REPAYMENTS	1,783	-	-	-	-	-
RECOVERY OF COSTS	9,004	-	-	-	-	-
INVESTMENT INCOME	1,190	220	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
TOTAL WARD #2 PROJECTS FUND	<u>608,608</u>	<u>91,798</u>	<u>91,800</u>	<u>91,800</u>	<u>91,800</u>	-

WARD #3 PROJECTS FUND (FUND 313)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	4,709	4,816	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
TOTAL WARD #3 PROJECTS FUND	<u>584,709</u>	<u>79,816</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
WARD #4 PROJECTS FUND (FUND 314)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-SSA KANE-CURRENT	16,159	17,942	18,300	18,300	18,300	-
INVESTMENT INCOME	1,074	1,003	-	-	-	-
OTHER REVENUES	235	235	200	200	200	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
TOTAL WARD #4 PROJECTS FUND	<u>597,468</u>	<u>94,180</u>	<u>93,500</u>	<u>93,500</u>	<u>93,500</u>	-

WARD #5 PROJECTS FUND (FUND 315)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	814	231	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
TOTAL WARD #5 PROJECTS FUND	<u>580,814</u>	<u>75,231</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
WARD #6 PROJECTS FUND (FUND 316)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-SSA KANE-CURRENT	23,001	22,212	23,150	23,150	23,250	100
RECOVERY OF COSTS	13,230	-	-	-	-	-
INVESTMENT INCOME	472	320	-	-	-	-
OTHER REVENUES	634	634	700	700	700	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #6 PROJECTS FUND	<u>617,337</u>	<u>98,166</u>	<u>98,850</u>	<u>98,850</u>	<u>98,950</u>	<u>100</u>

WARD #7 PROJECTS FUND (FUND 317)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-SSA KANE-CURRENT	921	1,130	1,500	1,500	1,125	(375)
INVESTMENT INCOME	489	95	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
TOTAL WARD #7 PROJECTS FUND	<u>581,410</u>	<u>76,225</u>	<u>76,500</u>	<u>76,500</u>	<u>76,125</u>	<u>(375)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
WARD #8 PROJECTS FUND (FUND 318)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	1,865	241	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
TOTAL WARD #8 PROJECTS FUND	<u>581,865</u>	<u>75,241</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

WARD #9 PROJECTS FUND (FUND 319)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	4,838	(1,147)	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
TOTAL WARD #9 PROJECTS FUND	<u>584,838</u>	<u>73,853</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
WARD #10 PROJECTS FUND (FUND 320)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	464	76	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	580,000	40,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>580,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
TOTAL WARD #10 PROJECTS FUND	<u>580,464</u>	<u>75,076</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

2004B TIF BOND PROJECT FUND (FUND 336)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	<u>33,341</u>	<u>4,233</u>	<u>25,000</u>	<u>25,000</u>	<u>10,000</u>	<u>(15,000)</u>
TOTAL 2004B TIF BOND PROJECT FUND	<u>33,341</u>	<u>4,233</u>	<u>25,000</u>	<u>25,000</u>	<u>10,000</u>	<u>(15,000)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
2004 GO BOND PROJECT FUND (FUND 338)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERFUND TRANSFERS IN						
GENERAL FUND	2,837	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>2,837</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL 2004 GO BOND PROJECT FUND	<u><u>2,837</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

2006 GO BOND PROJECT FUND (FUND 339)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	3,478	(1)	-	-	-	-
GRANTS	135,000	-	-	-	273,000	273,000
INTERFUND TRANSFERS IN						
GENERAL FUND	(2,837)	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>(2,837)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL 2006 GO BOND PROJECT FUND	<u><u>135,641</u></u>	<u><u>(1)</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>273,000</u></u>	<u><u>273,000</u></u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-SSA KANE-CURRENT	32,873	29,774	30,500	30,500	26,000	(4,500)
TAX-SALES-HOME RULE	527,211	661,146	824,000	824,000	6,655,000	5,831,000
LICENSES-ANIMAL	38,927	38,742	22,000	22,000	22,000	-
LOAN REPAYMENTS	10,555	11,760	-	-	-	-
DEBT REPAYMENTS-SA #13-SULLIVAN RD.	4,045	4,078	-	-	-	-
INVESTMENT INCOME	190,340	30,145	200,000	200,000	100,000	(100,000)
RECOVERY OF COSTS	1,018,552	234,284	-	-	-	-
GRANTS	-	10,000	145,000	145,000	433,000	288,000
NOTE REPAYMENTS	5,429,847	-	-	-	-	-
OTHER REVENUES	1,095	464,165	-	-	-	-
CASINO POLICING BUY-OUT	-	3,000,000	-	-	2,000,000	2,000,000
INTERFUND TRANSFERS IN						
SSA FUNDS	3,976	-	3,200	3,200	-	(3,200)
TOTAL INTERFUND TRANSFERS IN	<u>3,976</u>	<u>-</u>	<u>3,200</u>	<u>3,200</u>	<u>-</u>	<u>(3,200)</u>
						-
TOTAL CAPITAL IMPROVEMENTS FUND A	<u><u>7,257,421</u></u>	<u><u>4,484,094</u></u>	<u><u>1,224,700</u></u>	<u><u>1,224,700</u></u>	<u><u>9,236,000</u></u>	<u><u>8,011,300</u></u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
2008B TIF BOND PROJECT TIF #3 FUND (FUND 342)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INVESTMENT INCOME	8,880	3,645	-	-	-	-
TOTAL 2008B TIF BOND PROJECT TIF #3 FUND	8,880	3,645	-	-	-	-

2008 GO BOND PROJECT FUND (FUND 343)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
GRANTS	1,149,459	-	-	-	-	-
INVESTMENT INCOME	349,691	63,811	-	-	-	-
TOTAL 2008 GO BOND PROJECT FUND	1,499,150	63,811	-	-	-	-

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
GRANTS	-	-	1,665,000	1,665,000	8,000,000	6,335,000
INVESTMENT INCOME	8,944	500	-	-	-	-
TOTAL 2008A TIF BOND PROJECT TIF #6 FUND	8,944	500	1,665,000	1,665,000	8,000,000	6,335,000

KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FIRE IMPACT FEES	23,482	38,504	30,000	30,000	21,000	(9,000)
INVESTMENT INCOME	22,006	22,928	5,000	5,000	5,000	-
TOTAL KANE/DUPAGE FIRE IMPACT FEE	45,488	61,432	35,000	35,000	26,000	(9,000)

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FIRE IMPACT FEES	-	2,005	-	-	-	-
INVESTMENT INCOME	(5,269)	15,643	5,000	5,000	5,000	-
TOTAL KENDALL/WILL FIRE IMPACT FEE	(5,269)	17,648	5,000	5,000	5,000	-

PUBLIC WORKS IMPACT FEE FUND (FUND 347)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
STREET MAINTENANCE IMPACT FEES	-	825	2,500	2,500	2,500	-
INVESTMENT INCOME	342	112	-	-	-	-
TOTAL PUBLIC WORKS IMPACT FEE	342	937	2,500	2,500	2,500	-

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
2009 GO BOND PROJECT FUND (FUND 348)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
GENERAL OBLIGATION BOND PROCEEDS	15,460,000	-	-	-	-	-
BOND PREMIUM (DISCOUNT)	(13,416)	-	-	-	-	-
INVESTMENT INCOME	17,823	2,010	-	-	-	-
SERIES 2009 GO BOND PROJECT FUND	<u>15,464,407</u>	<u>2,010</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
BOND & INTEREST FUND (FUND 401)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	4,000,000	4,010,371	4,000,000	4,000,000	4,000,000	-
TAX-REAL ESTATE-PRIOR YR	446	1,016	-	-	-	-
TAX-REAL ESTATE TRANSFER	1,260,381	1,353,448	980,000	980,000	1,200,000	220,000
GENERAL OBLIGATION BOND PROCEEDS	5,590,000	-	-	-	-	-
BOND PREMIUM (DISCOUNT)	77,717	-	-	-	-	-
INVESTMENT INCOME	23,190	2,880	50,000	50,000	50,000	-
OTHER REVENUES	-	309,361	280,100	280,100	207,300	(72,800)
INTERFUND TRANSFERS IN						
2008 GO BOND FUND	858,731	848,791	549,100	549,100	491,800	(57,300)
GAMING TAX FUND	3,482,000	5,819,600	5,819,600	5,819,600	4,617,100	(1,202,500)
WATER & SEWER FUND	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
STORMWATER MANAGEMENT FEE FUND	1,727,000	1,721,300	1,721,300	1,721,300	1,714,800	(6,500)
SHAPE FUND	-	4,263,800	4,263,800	4,263,800	3,666,800	(597,000)
TOTAL INTERFUND TRANSFERS IN	<u>7,067,731</u>	<u>13,653,491</u>	<u>13,353,800</u>	<u>13,353,800</u>	<u>11,490,500</u>	<u>(1,863,300)</u>
RENTS	1,166,870	1,081,870	1,081,900	1,081,900	1,103,600	21,700
GRANTS	<u>200,334</u>	-	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	-
TOTAL BOND & INTEREST FUND	<u><u>19,386,669</u></u>	<u><u>20,412,437</u></u>	<u><u>19,945,800</u></u>	<u><u>19,945,800</u></u>	<u><u>18,251,400</u></u>	<u><u>(1,694,400)</u></u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
LIBRARY BOND & INTEREST FUND (FUND 410)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-REAL ESTATE-CURRENT	380,627	382,416	381,600	381,600	381,900	300
TAX-REAL ESTATE-PRIOR YR	56	57	-	-	-	-
INVESTMENT INCOME	335	92	2,000	2,000	1,000	(1,000)
TOTAL LIBRARY BOND & INTEREST FUND	<u>381,018</u>	<u>382,565</u>	<u>383,600</u>	<u>383,600</u>	<u>382,900</u>	<u>(700)</u>

WATER & SEWER FUND (FUND 510)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
WATER & SEWER FEES	25,083,743	25,944,088	26,175,000	26,175,000	24,650,000	(1,525,000)
RECOVERY OF COSTS	5,625	7,693	5,000	5,000	-	(5,000)
COMMISSIONS	53	243	100	100	100	-
SALE OF ASSETS	(46,440)	2,575	-	-	-	-
GRANTS	-	-	116,700	116,700	-	(116,700)
FINES	21,100	23,500	13,000	13,000	12,000	(1,000)
INVESTMENT INCOME	178,424	(13,388)	200,000	200,000	200,000	-
RENTS	250,756	185,654	145,000	145,000	200,000	55,000
PERMITS & FEES	451,639	471,225	515,000	515,000	475,000	(40,000)
SALE OF MATERIALS	71,786	61,119	60,000	60,000	60,000	-
DEVELOPER CONTRIBUTIONS	3,278,919	-	-	-	-	-
FEES-PUBLIC WORKS	3,775	25,622	9,000	9,000	32,200	23,200
FEES-DRAINAGE	-	23,070	-	-	40,000	40,000
OTHER REVENUES	227,249	311,058	313,000	313,000	312,400	(600)
IEPA WATER LOAN PROCEEDS	332,574	2,409,022	-	-	-	-
TOTAL WATER & SEWER FUND	<u>29,859,203</u>	<u>29,451,481</u>	<u>27,551,800</u>	<u>27,551,800</u>	<u>25,981,700</u>	<u>(1,570,100)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
MOTOR VEHICLE PARKING SYSTEM FUND (FUND 520)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TAX-SALES-HOME RULE	-	280,830	350,000	350,000	350,000	-
METER FEES	232,919	224,254	228,000	228,000	228,000	-
PERMIT FEES	250,284	243,855	265,800	265,800	185,300	(80,500)
FEES-PUBLIC WORKS	-	350	-	-	-	-
SALE OF ASSETS	-	425	-	-	-	-
FINES	353,847	435,532	436,300	436,300	436,300	-
INVESTMENT INCOME	2,857	376	10,000	10,000	5,000	(5,000)
RENTS	48,011	70,532	58,100	58,100	58,100	-
OTHER REVENUES	516	2,848	800	800	800	-
TOTAL MOTOR VEHICLE PARKING FUND	<u>888,434</u>	<u>1,259,002</u>	<u>1,349,000</u>	<u>1,349,000</u>	<u>1,263,500</u>	<u>(85,500)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
TRANSIT CENTERS FUND (FUND 530)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
NON-PROGRAM						
INVESTMENT INCOME	6,557	(6,800)	10,000	10,000	10,000	-
TOTAL NON-PROGRAM	6,557	(6,800)	10,000	10,000	10,000	-
ROUTE 25 STATION						
PARKING FEES	531,301	549,522	486,500	486,500	541,500	55,000
FINES	29,724	39,253	30,000	30,000	35,000	5,000
RENTS	19,785	19,350	22,400	22,400	19,300	(3,100)
GRANTS	289,672	-	-	-	-	-
COMMISSIONS-VENDING	8,400	8,444	8,400	8,400	8,400	-
RECOVERY OF COSTS	10	-	-	-	-	-
OTHER REVENUES	20	423	-	-	-	-
TOTAL ROUTE 25 STATION	878,912	616,992	547,300	547,300	604,200	56,900
ROUTE 59 STATION						
PARKING FEES	1,344,958	1,091,214	1,230,000	1,230,000	1,104,500	(125,500)
FINES	102,343	95,696	130,000	130,000	100,000	(30,000)
RENTS	19,900	19,925	16,300	16,300	19,900	3,600
OTHER REVENUES	-	423	-	-	-	-
TOTAL ROUTE 59 STATION	1,467,201	1,207,258	1,376,300	1,376,300	1,224,400	(151,900)
TOTAL TRANSIT CENTERS FUND	2,352,670	1,817,450	1,933,600	1,933,600	1,838,600	(95,000)

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
GOLF FUND (FUND 550)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
NON-PROGRAM						
GOLF FEES	49,531	44,318	59,000	59,000	59,000	-
SALES FOOD AND BEVERAGE	-	15,589	-	-	16,000	16,000
INVESTMENT INCOME	1,423	406	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	135,000	450,000	450,000	450,000	400,000	(50,000)
TOTAL INTERFUND TRANSFERS IN	<u>135,000</u>	<u>450,000</u>	<u>450,000</u>	<u>450,000</u>	<u>400,000</u>	<u>(50,000)</u>
TOTAL NON-PROGRAM	<u>185,954</u>	<u>510,313</u>	<u>509,000</u>	<u>509,000</u>	<u>475,000</u>	<u>(34,000)</u>
PHILLIPS PARK						
COMMISSIONS	300	-	-	-	-	-
GOLF FEES	1,163,665	1,189,832	1,386,000	1,386,000	1,429,500	43,500
RENTS	8,205	-	-	-	-	-
OTHER REVENUES	679	511	-	-	-	-
TOTAL PHILLIPS PARK	<u>1,172,849</u>	<u>1,190,343</u>	<u>1,386,000</u>	<u>1,386,000</u>	<u>1,429,500</u>	<u>43,500</u>
FOX VALLEY						
COMMISSIONS	300	-	-	-	-	-
GOLF FEES	649,765	639,446	835,700	835,700	847,200	11,500
RENTS	16,398	8,630	8,200	8,200	8,200	-
OTHER REVENUES	(183)	240	-	-	-	-
TOTAL FOX VALLEY	<u>666,280</u>	<u>648,316</u>	<u>843,900</u>	<u>843,900</u>	<u>855,400</u>	<u>11,500</u>
TOTAL GOLF FUND	<u><u>2,025,083</u></u>	<u><u>2,348,972</u></u>	<u><u>2,738,900</u></u>	<u><u>2,738,900</u></u>	<u><u>2,759,900</u></u>	<u><u>21,000</u></u>

CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERDEPARTMENTAL CHARGES	2,393,387	3,602,230	3,600,000	3,600,000	4,412,000	812,000
INVESTMENT INCOME	85,319	66,136	200,000	200,000	75,000	(125,000)
TOTAL PROPERTY & CASUALTY INSURANCE	<u>2,478,706</u>	<u>3,668,366</u>	<u>3,800,000</u>	<u>3,800,000</u>	<u>4,487,000</u>	<u>687,000</u>

EMPLOYEE HEALTH INSURANCE FUND (FUND 602)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
LIFE INSURANCE CONTRIBUTIONS	148,074	144,274	156,000	156,000	150,000	(6,000)
EMPLOYER HEALTH INSURANCE CONTRIBUTIONS	13,150,000	13,800,000	13,800,000	13,800,000	16,358,400	2,558,400
EMPLOYEE HEALTH INSURANCE CONTRIBUTIONS	3,043,674	3,107,989	2,919,263	2,919,263	3,065,694	146,431
RECOVERY OF COSTS	776,185	435,612	-	-	-	-
OTHER REVENUES	(75)	78	-	-	-	-
INVESTMENT INCOME	12,125	(159)	50,000	50,000	50,000	-
INTERFUND TRANSFERS IN						
PROPERTY & CASUALTY INSURANCE FUND	500,000	-	-	-	-	-
EMPLOYEE COMPENSATED BENEFITS FUND	1,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>2,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EMPLOYEE HEALTH INSURANCE	<u>19,129,983</u>	<u>17,487,794</u>	<u>16,925,263</u>	<u>16,925,263</u>	<u>19,624,094</u>	<u>2,698,831</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)**

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERDEPARTMENTAL CHARGES	-	800,000	800,000	800,000	-	(800,000)
INVESTMENT INCOME	164,942	48,999	250,000	250,000	100,000	(150,000)
TOTAL EMPLOYEE COMP BENEFITS FUND	164,942	848,999	1,050,000	1,050,000	100,000	(950,000)

POLICE PENSION FUND (FUND 701)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
CONTRIBUTIONS-TRANSFERS OF SERVICE	327,941	263,320	-	-	-	-
EMPLOYER CONTRIBUTIONS	7,821,000	9,728,039	9,901,400	9,901,400	10,349,000	447,600
EMPLOYEE CONTRIBUTIONS	2,560,535	2,471,604	2,750,000	2,750,000	2,750,000	-
INVESTMENT INCOME	10,530,662	3,088	6,000,000	6,000,000	6,000,000	-
OTHER REVENUES	14,331	556	-	-	-	-
TOTAL POLICE PENSION FUND	21,254,469	12,466,607	18,651,400	18,651,400	19,099,000	447,600

**CITY OF AURORA, ILLINOIS
2011 BUDGET REVENUES
FIREFIGHTERS' PENSION FUND (FUND 702)**

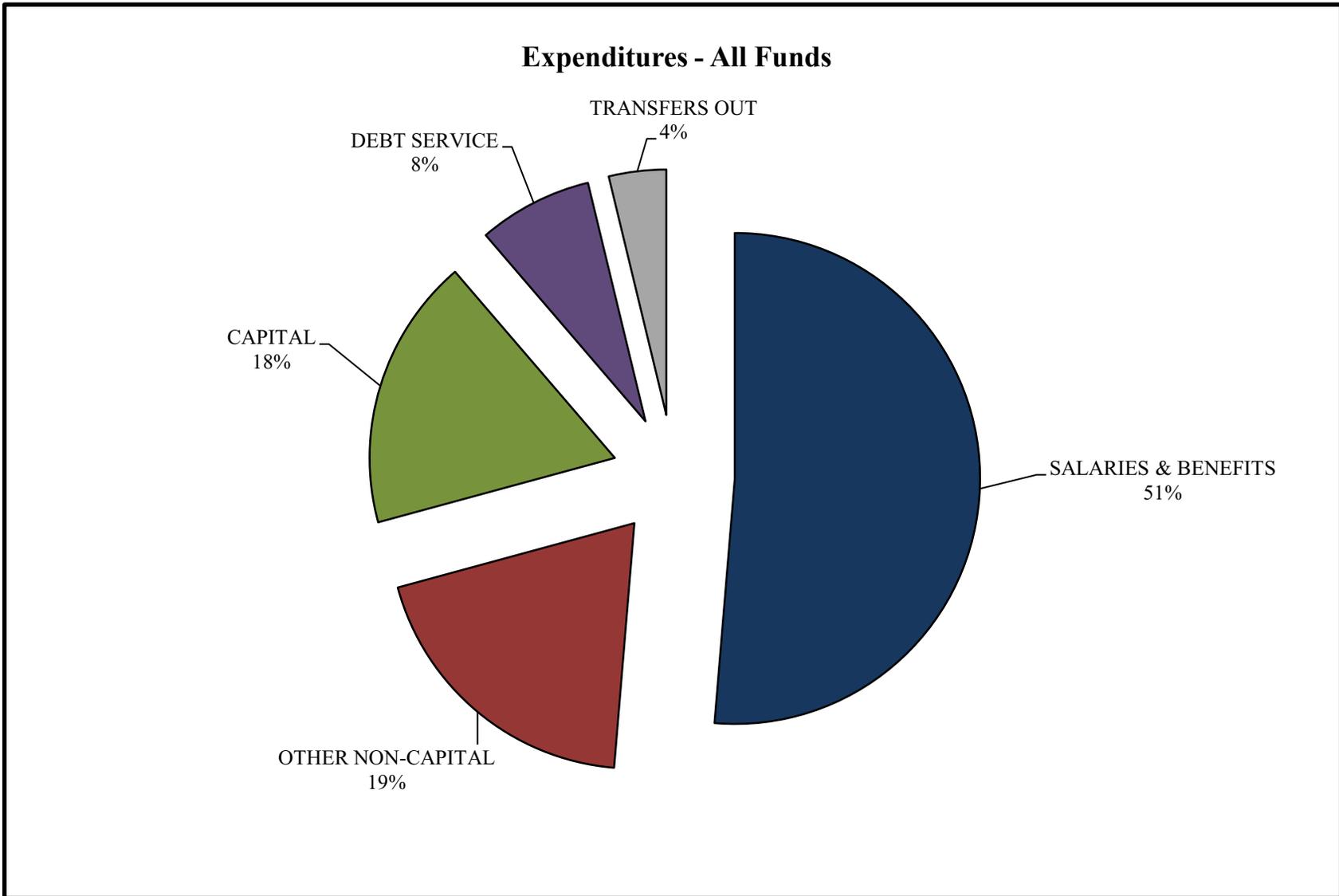
ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
CONTRIBUTIONS-TRANSFERS OF SERVICE	222,032	118,880	-	-	-	-
EMPLOYER CONTRIBUTIONS	6,729,000	8,124,473	8,268,900	8,268,900	8,558,600	289,700
EMPLOYEE CONTRIBUTIONS	1,775,610	1,809,825	1,815,000	1,815,000	1,830,000	15,000
INVESTMENT INCOME	8,999,655	2,710	5,000,000	5,000,000	5,000,000	-
OTHER REVENUES	10,413	540	-	-	-	-
TOTAL FIREFIGHTERS' PENSION FUND	<u>17,736,710</u>	<u>10,056,428</u>	<u>15,083,900</u>	<u>15,083,900</u>	<u>15,388,600</u>	<u>304,700</u>

RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)

ACCOUNT NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
EMPLOYER CONTRIBUTIONS	6,911,969	4,548,786	4,548,786	4,548,786	4,580,046	31,260
EMPLOYEE CONTRIBUTIONS	1,455,407	1,496,110	1,649,605	1,649,605	1,984,783	335,178
RECOVERY OF COSTS	669,817	223,381	-	-	1,400,000	1,400,000
INVESTMENT INCOME	2,908,895	3,662	500,000	500,000	2,000,000	1,500,000
OTHER REVENUES	105	-	-	-	-	-
TOTAL RETIREE HEALTH INS TRUST FUND	<u>11,946,193</u>	<u>6,271,939</u>	<u>6,698,391</u>	<u>6,698,391</u>	<u>9,964,829</u>	<u>3,266,438</u>

TOTAL ALL FUNDS	<u>360,370,391</u>	<u>300,549,268</u>	<u>336,397,484</u>	<u>336,742,984</u>	<u>347,476,744</u>	<u>11,079,260</u>
------------------------	---------------------------	---------------------------	---------------------------	---------------------------	---------------------------	--------------------------

**CITY OF AURORA, ILLINOIS
2011 BUDGET**



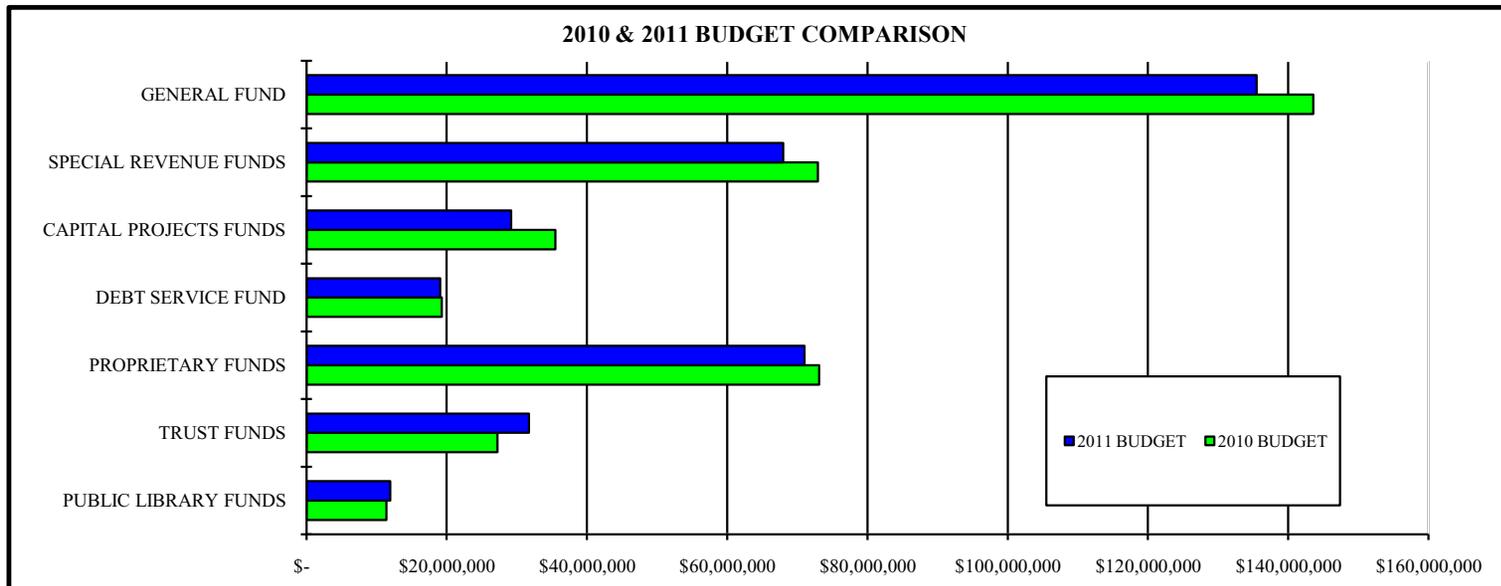
**CITY OF AURORA, ILLINOIS
2011 BUDGET**

EXPENDITURES - ALL FUNDS

<u>CLASS</u>	<u>2009 ACTUAL</u>	<u>2010 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2011 BUDGET</u>
Salaries & Benefits	189,397,327	186,057,372	2,004,057	1.08%	188,061,429
Other Non-Capital	74,136,041	73,963,767	(2,665,527)	-3.60%	71,298,240
Capital	76,833,116	77,812,397	(12,124,585)	-15.58%	65,687,812
Debt Service	30,934,885	28,595,400	(1,030,500)	-3.60%	27,564,900
Transfers Out	<u>16,787,370</u>	<u>16,622,603</u>	<u>(2,781,603)</u>	-16.73%	<u>13,841,000</u>
Total	<u><u>388,088,739</u></u>	<u><u>383,051,539</u></u>	<u><u>(16,598,158)</u></u>	-4.33%	<u><u>366,453,381</u></u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

<u>FUND DESCRIPTION</u>	<u>2010 ORIGINAL BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2011 BUDGET</u>
GENERAL FUND	143,576,501	(8,093,998)	-5.6%	135,482,503
SPECIAL REVENUE FUNDS	72,928,055	(4,941,193)	-6.8%	67,986,862
CAPITAL PROJECTS FUNDS	35,493,885	(6,299,398)	-17.7%	29,194,487
DEBT SERVICE FUND	19,283,400	(199,500)	-1.0%	19,083,900
PROPRIETARY FUNDS	73,114,043	(2,089,545)	-2.9%	71,024,498
TRUST FUNDS	27,241,000	4,499,869	16.5%	31,740,869
TOTAL	371,636,884	(17,123,765)	-4.6%	354,513,119
 LIBRARY FUNDS	 11,414,655	 525,607	 4.6%	 11,940,262
 COMBINED TOTAL	 383,051,539	 (16,598,158)	 -4.3%	 366,453,381



**CITY OF AURORA, ILLINOIS
2011 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2010 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2011 BUDGET
10	02 MAYOR'S OFFICE	833,449	9,358	1.1%	842,807
	04 ALDERMEN'S OFFICE	944,764	(28,880)	-3.1%	915,884
	07 BOARDS & COMMISSIONS	80,840	7,406		88,246
	10 ELECTION COMMISSION	1,065,691	(590,691)	-55.4%	475,000
	EXECUTIVE	2,924,744	(602,807)	-20.6%	2,321,937
11	02 LAW	855,340	30,826	3.6%	886,166
	03 CITY CLERK'S OFFICE	358,736	31,863	8.9%	390,599
	LAW DEPARTMENT	1,214,076	62,689	5.2%	1,276,765
12	02 ADMINISTRATION	214,434	43,139	20.1%	257,573
	10 CENTRAL SERVICES	942,055	17,383	1.8%	959,438
	11 ALSCHULER BUILDING MAINTENANCE	30,300	13,450	44.4%	43,750
	12 COMMUNITY CENTER MAINTENANCE	366,507	(69,855)	-19.1%	296,652
	13 CUSTOMER SERVICE/FIRE STATION #8 MTCE	10,000	13,000	130.0%	23,000
	14 ELKS CLUB BUILDING MAINTENANCE	15,700	2,300	14.6%	18,000
	15 ELMSLIE BUILDING MAINTENANCE	156,220	(2,178)	-1.4%	154,042
	16 POLICE HEADQUARTERS CAMPUS MAINTENANCE	689,233	(122,600)	-17.8%	566,633
	20 HUMAN RESOURCES	1,049,866	(64,602)	-6.2%	985,264
	21 CIVIL SERVICE	137,189	80,178	58.4%	217,367
	30 INFORMATION TECHNOLOGY	500,137	(220,096)	-44.0%	280,041
	31 COMMUNICATIONS	504,001	174,198	34.6%	678,199
	32 MANAGEMENT INFORMATION SYSTEMS	2,614,230	(5,301)	-0.2%	2,608,929
	33 POLICE TECHNICAL SERVICES	1,863,461	(76,098)	-4.1%	1,787,363
	ADMINISTRATIVE SERVICES DEPARTMENT	9,093,333	(217,082)	-2.4%	8,876,251

CITY OF AURORA, ILLINOIS
2011 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION

<u>NO.</u>	<u>FUND/DEPARTMENT/DIVISION NAME</u>	<u>2010 ORIGINAL BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2011 BUDGET</u>
13	02 ADMINISTRATION	314,048	(5,681)	-1.8%	308,367
	14 CUSTOMER SERVICE	574,913	(106,707)	-18.6%	468,206
	20 SPECIAL EVENTS	771,085	(642,085)	-83.3%	129,000
	30 NEIGHBORHOOD REDEVELOPMENT	(264,350)	424,020	-160.4%	159,670
	40 PUBLIC INFORMATION	717,632	(71,652)	-10.0%	645,980
	60 PUBLIC ART	311,869	(130,120)	-41.7%	181,749
	61 PUBLIC ART GAR	22,700	13,100	57.7%	35,800
	70 YOUTH & SENIOR SERVICES	906,644	(212,132)	-23.4%	694,512
	71 YOUTH & SENIOR SERVICES GRANTS	105,897	(12,331)	-11.6%	93,566
	COMMUNITY SERVICES DEPARTMENT	<u>3,460,438</u>	<u>(743,588)</u>	<u>-21.5%</u>	<u>2,716,850</u>
18	02 ADMINISTRATION	549,718	(182,811)	-33.3%	366,907
	20 BUILDING & PERMITS	1,853,522	182,342	9.8%	2,035,864
	30 ECONOMIC DEVELOPMENT	2,522,480	(70,633)	-2.8%	2,451,847
	40 PLANNING & ZONING	1,114,112	(279,554)	-25.1%	834,558
	41 HISTORIC PRESERVATION	144,578	(144,578)	-100.0%	-
	50 PUBLIC WORKS	2,169,468	(515,456)	-23.8%	1,654,012
	DEVELOPMENT SERVICES DEPARTMENT	<u>8,353,878</u>	<u>(1,010,690)</u>	<u>-12.1%</u>	<u>7,343,188</u>
25	02 ADMINISTRATION	527,617	(28,094)	-5.3%	499,523
	21 ACCOUNTING	1,081,227	66,405	6.1%	1,147,632
	22 BUDGETING	255,012	10,346	4.1%	265,358
	23 REVENUE & COLLECTION	625,126	37,514	6.0%	662,640
	26 PURCHASING	431,139	3,031	0.7%	434,170
	FINANCE DEPARTMENT	<u>2,920,121</u>	<u>89,202</u>	<u>3.1%</u>	<u>3,009,323</u>
30	33 FIRE DEPARTMENT	<u>35,958,352</u>	<u>(1,326,764)</u>	<u>-3.7%</u>	<u>34,631,588</u>
35	36 POLICE	56,435,947	(2,589,768)	-4.6%	53,846,179
	37 E911 CENTER	3,684,802	(87,431)	-2.4%	3,597,371
	38 EMERGENCY MANAGEMENT	382,661	6,088	1.6%	388,749
	POLICE DEPARTMENT	<u>60,503,410</u>	<u>(2,671,111)</u>	<u>-4.4%</u>	<u>57,832,299</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

<u>NO.</u>	<u>FUND/DEPARTMENT/DIVISION NAME</u>	<u>2010 ORIGINAL BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2011 BUDGET</u>
44	02 ADMINISTRATION	347,480	94,498	27.2%	441,978
	10 ANIMAL CONTROL	944,705	3,243	0.3%	947,948
	20 ELECTRICAL MAINTENANCE	2,711,386	(570,633)	-21.0%	2,140,753
	30 MAINTENANCE SERVICES	884,600	(23,873)	-2.7%	860,727
	40 PARKS & RECREATION	2,521,561	(195,606)	-7.8%	2,325,955
	41 PHILLIPS PARK ZOO	745,948	(47,312)	-6.3%	698,636
	50 PROPERTY STANDARDS	3,276,750	(92,063)	-2.8%	3,184,687
	60 STREET MAINTENANCE	7,475,719	(842,101)	-11.3%	6,633,618
	OPERATIONS DEPARTMENT	18,908,149	(1,673,847)	-8.9%	17,234,302
95	31 NON-DEPARTMENTAL	240,000	-	0.0%	240,000
	GENERAL FUND TOTAL	143,576,501	(8,093,998)	-5.64%	135,482,503

**CITY OF AURORA, ILLINOIS
2011 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

	2010 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2011 BUDGET	
203	MOTOR FUEL TAX FUND	12,085,500	(1,752,500)	-14.5%	10,333,000
204	AIRPORT FUND	5,486,942	1,767,920	32.2%	7,254,862
208	SANITATION FUND	1,700,000	150,000	8.8%	1,850,000
211	WIRELESS 911 SURCHARGE FUND	881,900	58,100	6.6%	940,000
214	NEIGHBORHOOD STABILIZATION FUND	3,003,568	2,152,432	71.7%	5,156,000
215	GAMING TAX FUND	15,890,900	(3,801,100)	-23.9%	12,089,800
216	FEDERAL ASSET FORFEITURE FUND	622,800	15,400	2.5%	638,200
217	STATE ASSET FORFEITURE FUND	300,000	-	0.0%	300,000
219	FOREIGN FIRE INSURANCE TAX FUND	100,000	20,000	20.0%	120,000
220	BLOCK GRANT INCOME FUND	-	-		-
221	BLOCK GRANT FUND	6,188,745	457,255	7.4%	6,646,000
222	SECTION 108 LOAN FUND	1,118,600	(970,200)	-86.7%	148,400
231	TIF #1 FUND - DOWNTOWN	5,503,600	(1,354,300)	-24.6%	4,149,300
232	TIF #2 FUND - FARNSWORTH AREA	2,765,900	2,495,300	90.2%	5,261,200
233	TIF #3 FUND - RIVERCITY	985,000	84,500	8.6%	1,069,500
234	TIF #4 FUND - BELL GALE	50,000	-	0.0%	50,000
235	TIF #5 FUND - WEST RIVER AREA	161,300	10,000	6.2%	171,300
236	TIF #6 FUND - EAST RIVER AREA	691,600	38,500	5.6%	730,100
251	SSA #14 - SULLIVAN ROAD	30,000	-	0.0%	30,000
252	SSA #15 - PINNEY STREET	3,200	(3,200)	-100.0%	-
255	SHAPE FUND	9,911,400	(3,283,900)	-33.1%	6,627,500
262	SSA #24 - EAGLE POINT	33,600	500	1.5%	34,100
263	SSA #27 - CONCORD	15,000	200	1.3%	15,200
266	SSA ONE - DOWNTOWN	220,000	-	0.0%	220,000
275	SSA #34 - OSWEGO	1,135,700	43,800	3.9%	1,179,500
276	SSA #44 - BLACKBERRY TRAIL	33,600	-	0.0%	33,600
280	STORMWATER MGMT FEE FUND	4,009,200	(1,069,900)	-26.7%	2,939,300
	SPECIAL REVENUE FUNDS TOTAL	72,928,055	(4,941,193)	-6.8%	67,986,862

**CITY OF AURORA, ILLINOIS
2011 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

	2010			2011	
<u>FUND/DEPARTMENT/DIVISION NAME</u>	<u>ORIGINAL</u>	<u>INCREASE/</u>	<u>PERCENT</u>	<u>BUDGET</u>	
	<u>BUDGET</u>	<u>(DECREASE)</u>	<u>CHANGE</u>		
311	WARD #1 PROJECTS FUND	439,200	(152,800)	-34.8%	286,400
312	WARD #2 PROJECTS FUND	292,600	(59,100)	-20.2%	233,500
313	WARD #3 PROJECTS FUND	946,500	(546,500)	-57.7%	400,000
314	WARD #4 PROJECTS FUND	253,200	(64,300)	-25.4%	188,900
315	WARD #5 PROJECTS FUND	327,100	48,700	14.9%	375,800
316	WARD #6 PROJECTS FUND	347,900	90,750	26.1%	438,650
317	WARD #7 PROJECTS FUND	143,600	95,125	66.2%	238,725
318	WARD #8 PROJECTS FUND	218,600	176,600	80.8%	395,200
319	WARD #9 PROJECTS FUND	510,200	106,200	20.8%	616,400
320	WARD #10 PROJECTS FUND	147,900	32,300	21.8%	180,200
336	2004B TIF BOND PROJECT FUND	-	2,220,000		2,220,000
339	2006 GO BOND PROJECT FUND	1,021,200	(31,200)	-3.1%	990,000
340	CAPITAL IMPROVEMENTS FUND A	11,726,900	(447,500)	-3.8%	11,279,400
342	2008B TIF BOND PROJECT (TIF #3) FUND	1,624,000	(924,000)	-56.9%	700,000
343	2008 GO BOND PROJECT FUND	8,992,885	(8,987,985)	-99.9%	4,900
344	2008A TIF BOND PROJECT (TIF #6) FUND	2,515,000	5,981,412	237.8%	8,496,412
345	KANE/DUPAGE FIRE IMPACT FEE FUND	100,000	-	0.0%	100,000
346	KENDALL/WILL FIRE IMPACT FEE FUND	100,000	-	0.0%	100,000
347	PUBLIC WORKS IMPACT FEE FUND	50,000	-	0.0%	50,000
348	2009 GO BOND PROJECT FUND	5,737,100	(3,837,100)	-66.9%	1,900,000
	CAPITAL PROJECTS FUNDS TOTAL	<u>35,493,885</u>	<u>(6,299,398)</u>	<u>-17.7%</u>	<u>29,194,487</u>
401	BOND & INTEREST FUND	19,283,400	(199,500)	-1.0%	19,083,900
	BOND & INTEREST FUND TOTAL	<u>19,283,400</u>	<u>(199,500)</u>	<u>-1.0%</u>	<u>19,083,900</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

	2010			2011	
<u>FUND/DEPARTMENT/DIVISION NAME</u>	<u>ORIGINAL BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>BUDGET</u>	
120	EQUIPMENT SERVICES FUND	4,566,101	(105,351)	-2.3%	4,460,750
510	WATER & SEWER FUND - GENERAL	1,000,000	-	0.0%	1,000,000
510	WATER & SEWER FUND - WATER PRODUCTION	16,848,381	(1,021,910)	-6.1%	15,826,471
510	WATER & SEWER FUND - 2006 REVENUE BOND PROJ	4,260,000	(350,000)	-8.2%	3,910,000
510	WATER & SEWER FUND - 2009B IEPA LOAN PROJ	4,258,600	(3,982,100)	-93.5%	276,500
510	WATER & SEWER FUND - WATER BILLING	2,122,784	136,536	6.4%	2,259,320
510	WATER & SEWER FUND - MAINTENANCE	11,674,577	821,182	7.0%	12,495,759
510	WATER & SEWER FUND - METER MAINTENANCE	810,472	(810,472)	-100.0%	-
520	MVPS FUND - REVENUE & COLLECTION	322,725	(17,889)	-5.5%	304,836
520	MVPS FUND - MAINTENANCE	816,547	(24,020)	-2.9%	792,527
520	MVPS FUND - ENFORCEMENT	177,926	23,162	13.0%	201,088
530	TRANSPORTATION CENTER FUND - ROUTE 25	1,185,971	(241,783)	-20.4%	944,188
530	TRANSPORTATION CENTER FUND - ROUTE 59	1,108,043	(119,158)	-10.8%	988,885
550	GOLF FUND - DEBT SERVICE	421,100	32,700	7.8%	453,800
550	GOLF FUND - PHILLIPS PARK GOLF COURSE	1,164,662	(88,018)	-7.6%	1,076,644
550	GOLF FUND - FOX VALLEY GOLF CLUB	917,776	(124,009)	-13.5%	793,767
601	PROPERTY & CASUALTY INSURANCE FUND	3,600,000	562,000	15.6%	4,162,000
602	EMPLOYEE HEALTH INSURANCE FUND	16,358,378	3,019,585	18.5%	19,377,963
603	EMPLOYEE COMPENSATED BENEFITS FUND	1,500,000	200,000	13.3%	1,700,000
	PROPRIETARY FUNDS TOTAL	<u>73,114,043</u>	<u>(2,089,545)</u>	<u>-2.9%</u>	<u>71,024,498</u>
701	POLICE PENSION FUND	11,183,800	857,100	7.7%	12,040,900
702	FIRE PENSION FUND	9,150,400	709,800	7.8%	9,860,200
704	RETIREE HEALTH INSURANCE TRUST FUND	6,906,800	2,932,969	42.5%	9,839,769
	TRUST FUNDS TOTAL	<u>27,241,000</u>	<u>4,499,869</u>	<u>16.5%</u>	<u>31,740,869</u>
210	LIBRARY - GENERAL FUND	10,931,055	526,207	4.8%	11,457,262
310	LIBRARY - C.P. & TECHNOLOGY FUND	100,000	-	0.0%	100,000
410	LIBRARY BOND & INTEREST FUND	383,600	(600)	-0.2%	383,000
	LIBRARY FUNDS TOTAL	<u>11,414,655</u>	<u>525,607</u>	<u>4.6%</u>	<u>11,940,262</u>
	COMBINED TOTAL	<u>383,051,539</u>	<u>(16,598,158)</u>	<u>-4.3%</u>	<u>366,453,381</u>

CITY OF AURORA, ILLINOIS
2011 BUDGET
MATRIX OF DEPARTMENTAL FUNCTIONS AND EXPENDITURES
(2011 Budget Amounts Shown in Thousands)

Certain city departments have responsibility for managing money in multiple funds. Conversely, budget management responsibility for certain city funds is shared by multiple city departments. This table describes those interrelationships with respect to the city's operating funds.

Department Name	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Proprietary Funds	Trust Funds	Library Funds	Total
Executive Department	2,322	98	242	-	-	-	-	2,662
Law Department	1,277	25	-	-	-	-	-	1,302
Administrative Services Department	8,876	2,320	387	-	-	-	-	11,583
Community Services Department	2,717	14,802	454	-	-	-	-	17,973
Development Services Department	7,343	16,257	13,647	-	19,295	-	-	56,542
Finance Department	3,009	80	-	-	2,564	-	-	5,653
Fire Department	34,632	910	347	-	-	9,860	-	45,749
Police Department	57,832	3,129	1,905	-	-	12,041	-	74,907
Operations Department	17,234	14,374	10,623	-	19,568	-	-	61,799
Library	-	-	-	-	-	-	11,557	11,557
Non-Departmental	240	-	-	-	25,240	9,840	-	35,320
Transfers	-	11,829	1,012	-	1,000	-	-	13,841
Debt Service	-	4,163	577	19,084	3,358	-	383	27,565
Total	<u>135,482</u>	<u>67,987</u>	<u>29,194</u>	<u>19,084</u>	<u>71,025</u>	<u>31,741</u>	<u>11,940</u>	<u>366,453</u>

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2011

FUND NO.	FUND NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
101	GENERAL	141,344,953	128,851,055	143,576,501	143,738,301	135,482,503	(8,093,998)
120	EQUIPMENT SERVICES	3,321,003	3,842,016	4,566,101	4,566,101	4,460,750	(105,351)
203	MOTOR FUEL TAX	5,202,827	5,132,471	12,085,500	12,085,500	10,333,000	(1,752,500)
204	AIRPORT	823,555	885,494	5,486,942	5,486,942	7,254,862	1,767,920
208	SANITATION	1,650,651	1,538,191	1,700,000	1,700,000	1,850,000	150,000
210	LIBRARY	12,300,486	11,239,371	10,931,055	10,931,055	11,457,262	526,207
211	WIRELESS 911 SURCHARGE	117,081	131,031	881,900	881,900	940,000	58,100
214	NEIGHBORHOOD STABILIZATION	88,116	1,168,530	3,003,568	3,003,568	5,156,000	2,152,432
215	GAMING TAX	16,383,338	11,927,500	15,890,900	15,890,900	12,089,800	(3,801,100)
216	ASSET FORFEITURES-FEDERAL	306,018	138,110	622,800	622,800	638,200	15,400
217	ASSET FORFEITURES-STATE	1,695	-	300,000	300,000	300,000	-
219	FOREIGN FIRE INSURANCE TAX	103,136	56,660	100,000	100,000	120,000	20,000
220	BLOCK GRANT INCOME	30,345	15,397	-	-	-	-
221	BLOCK GRANT	900,374	2,833,789	6,188,745	6,372,445	6,646,000	457,255
222	SECTION 108 LOAN	1,011,425	122,399	1,118,600	1,118,600	148,400	(970,200)
231	TIF #1-DOWNTOWN	3,282,944	3,492,610	5,503,600	5,503,600	4,149,300	(1,354,300)
232	TIF #2-FARNSWORTH AREA	9,792,071	2,424,025	2,765,900	2,765,900	5,261,200	2,495,300
233	TIF #3-RIVERCITY	4,023,555	1,115,416	985,000	985,000	1,069,500	84,500
234	TIF #4-BELL GALE	94,633	-	50,000	50,000	50,000	-
235	TIF #5-WEST RIVER AREA	-	15,067	161,300	161,300	171,300	10,000
236	TIF #6-EAST RIVER AREA	571,029	651,529	691,600	691,600	730,100	38,500
251	SSA #14-SULLIVAN	-	-	30,000	30,000	30,000	-
252	SSA #15-PINNEY	3,976	-	3,200	3,200	-	(3,200)
255	SHAPE	6,868,946	6,914,613	9,911,400	10,014,500	6,627,500	(3,283,900)
262	SSA #24-EAGLE POINT	36,584	14,177	33,600	33,600	34,100	500
263	SSA #27-CONCORD	22,949	-	15,000	15,000	15,200	200
266	SSA ONE-DOWNTOWN	220,000	220,000	220,000	220,000	220,000	-
275	SSA #34-OSWEGO	1,129,000	1,135,275	1,135,700	1,135,700	1,179,500	43,800
276	SSA #44-BLACKBERRY TRAIL	31,700	-	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,117,307	2,521,335	4,009,200	4,009,200	2,939,300	(1,069,900)
310	LIBRARY C.P./TECHNOLOGY	-	-	100,000	100,000	100,000	-
311	WARD #1 PROJECTS	687,489	259,187	439,200	489,200	286,400	(152,800)
312	WARD #2 PROJECTS	632,606	231,677	292,600	312,600	233,500	(59,100)

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2011

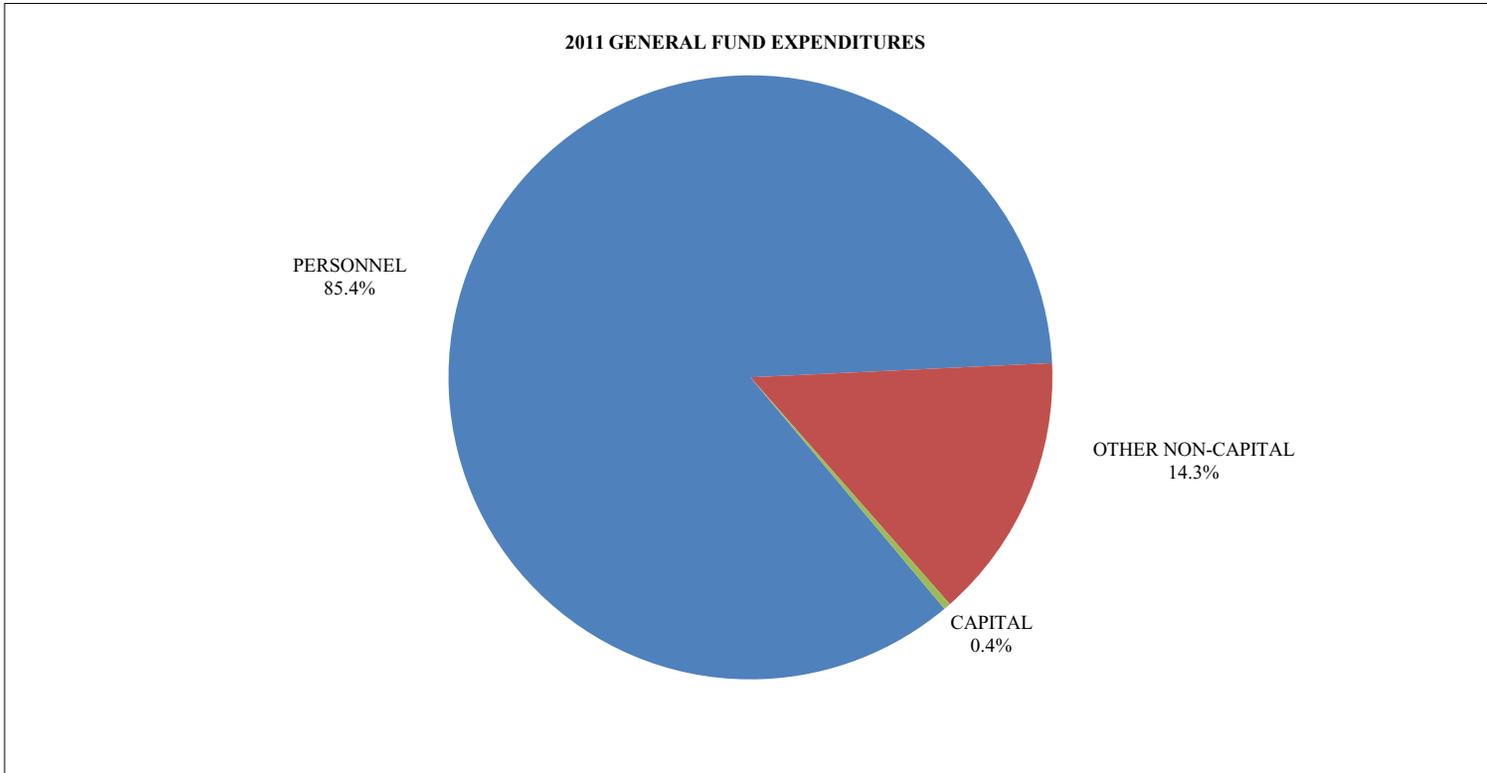
FUND NO.	FUND NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
313	WARD #3 PROJECTS	266,981	746,887	946,500	981,500	400,000	(546,500)
314	WARD #4 PROJECTS	709,284	56,171	253,200	253,200	188,900	(64,300)
315	WARD #5 PROJECTS	504,581	31,889	327,100	332,100	375,800	48,700
316	WARD #6 PROJECTS	211,547	143,062	347,900	462,900	438,650	90,750
317	WARD #7 PROJECTS	579,468	66,764	143,600	243,600	238,725	95,125
318	WARD #8 PROJECTS	571,120	13,233	218,600	343,600	395,200	176,600
319	WARD #9 PROJECTS	604,622	13,087	510,200	560,200	616,400	106,200
320	WARD #10 PROJECTS	593,353	22,673	147,900	147,900	180,200	32,300
336	2004B TIF BOND PROJECT	500,000	-	-	-	2,220,000	2,220,000
339	2006 GO BOND PROJECT	84,959	1,200	1,021,200	1,021,200	990,000	(31,200)
340	CAPITAL IMPROVEMENTS A	11,938,153	8,620,663	11,726,900	11,726,900	11,279,400	(447,500)
342	2008B TIF BOND PROJECT (TIF #3)	111,856	-	1,624,000	1,624,000	700,000	(924,000)
343	2008 GO BOND PROJECT	39,444,052	1,941,491	8,992,885	9,868,185	4,900	(8,987,985)
344	2008A TIF BOND PROJECT (TIF #6)	1,881,829	297,097	2,515,000	2,515,000	8,496,412	5,981,412
345	KANE/DUPAGE FIRE IMPACT FEE	-	-	100,000	100,000	100,000	-
346	KENDALL/WILL FIRE IMPACT FEE	-	-	100,000	100,000	100,000	-
347	PUBLIC WORKS IMPACT FEE	-	-	50,000	50,000	50,000	-
348	2009 GO BOND PROJECT	2,655,038	7,063,056	5,737,100	5,905,200	1,900,000	(3,837,100)
401	BOND & INTEREST	23,765,739	19,275,562	19,283,400	19,283,400	19,083,900	(199,500)
410	LIBRARY BOND & INTEREST	381,502	381,701	383,600	383,600	383,000	(600)
510	WATER & SEWER	29,246,042	27,185,003	40,974,814	40,974,814	35,768,050	(5,206,764)
520	MOTOR VEHICLE PARKING	1,547,244	1,110,753	1,317,198	1,317,198	1,298,451	(18,747)
530	TRANSIT CENTERS	2,325,389	1,792,649	2,294,014	2,294,014	1,933,073	(360,941)
550	GOLF OPERATIONS	2,127,107	2,169,496	2,503,538	2,503,538	2,324,211	(179,327)
601	PROP & CASUALTY INSURANCE	6,283,358	5,623,277	3,600,000	3,600,000	4,162,000	562,000
602	EMPLOYEE HEALTH INSURANCE	20,160,726	18,582,748	16,358,378	16,358,378	19,377,963	3,019,585
603	EMPLOYEE COMP BENEFITS	3,120,531	1,374,312	1,500,000	1,500,000	1,700,000	200,000
701	POLICE PENSION	9,685,104	10,469,004	11,183,800	11,183,800	12,040,900	857,100
702	FIRE PENSION	7,290,107	8,299,040	9,150,400	9,150,400	9,860,200	709,800
704	RETIREE HEALTH INS TRUST	8,399,255	6,641,600	6,906,800	6,906,800	9,839,769	2,932,969

EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2011

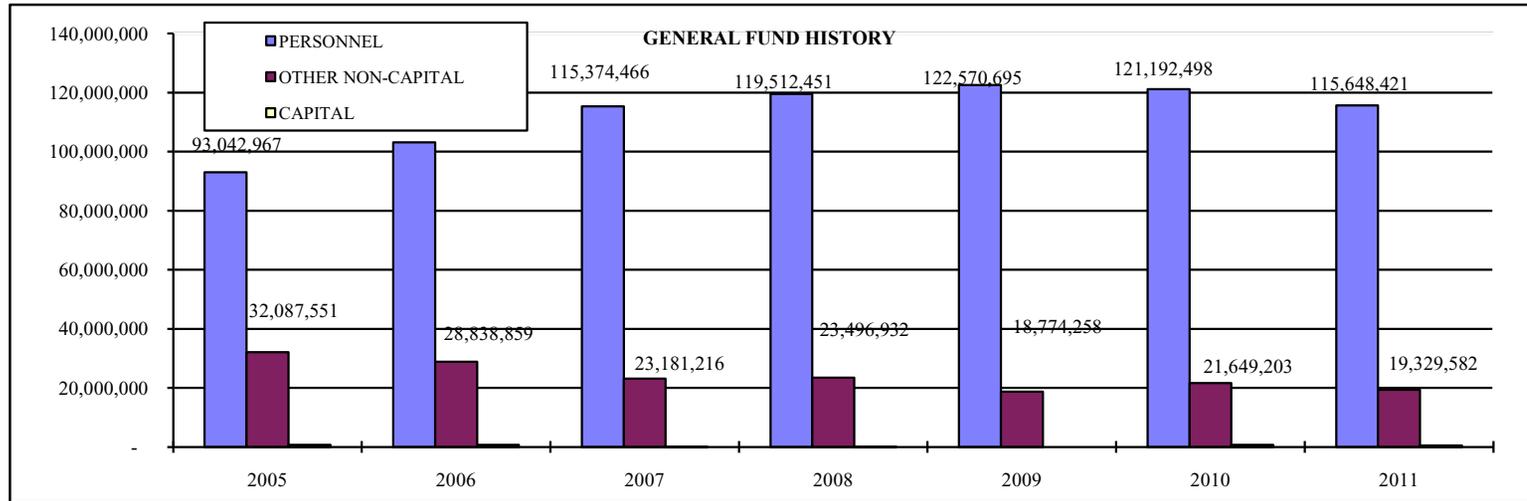
FUND NO.	FUND NAME	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
TOTAL		<u><u>388,088,739</u></u>	<u><u>308,799,343</u></u>	<u><u>383,051,539</u></u>	<u><u>385,043,539</u></u>	<u><u>366,453,381</u></u>	<u><u>(16,598,158)</u></u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**

	ACTUAL 2004	ACTUAL 2005	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	ACTUAL 2009	BUDGET 2010	BUDGET 2011
PERSONNEL	92,066,430	93,042,967	103,177,017	115,374,466	119,512,451	122,570,695	121,192,498	115,648,421
OTHER NON-CAPITAL	21,746,175	32,087,551	28,838,859	23,181,216	23,496,932	18,774,258	21,649,203	19,329,582
CAPITAL	422,248	704,794	741,621	110,606	35,834	-	734,800	504,500
TOTAL	114,234,853	125,835,312	132,757,497	138,666,288	143,045,217	141,344,953	143,576,501	135,482,503



**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**



	ACTUAL 2004	ACTUAL 2005	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	ACTUAL 2009	BUDGET 2010	BUDGET 2011
<u>PERSONNEL</u>	92,066,430	93,042,967	103,177,017	115,374,466	119,512,451	122,570,695	121,192,498	115,648,421
% OF TOTAL	80.59%	73.94%	77.72%	83.20%	83.55%	86.72%	84.41%	85.36%
INCREASE	6,881,948	976,537	10,134,050	12,197,449	4,137,985	3,058,244	(1,378,197)	(5,544,077)
% INCREASE	8.08%	1.06%	10.89%	11.82%	3.59%	2.56%	-1.12%	-4.57%
<u>OTHER NON-CAPITAL</u>	21,746,175	32,087,551	28,838,859	23,181,216	23,496,932	18,774,258	21,649,203	19,329,582
% OF TOTAL	19.04%	25.50%	21.72%	16.72%	16.43%	13.28%	15.08%	14.27%
INCREASE	5,192,706	10,341,376	(3,248,692)	(5,657,643)	315,716	(4,722,674)	2,874,945	(2,319,621)
% INCREASE	31.37%	47.55%	-10.12%	-19.62%	1.36%	-20.10%	15.31%	-10.71%
<u>CAPITAL</u>	422,248	704,794	741,621	110,606	35,834	-	734,800	504,500
% OF TOTAL	0.37%	0.56%	0.56%	0.08%	0.03%	0.00%	0.51%	0.37%
INCREASE	(196,960)	282,546	36,827	(631,015)	(74,772)	(35,834)	734,800	(230,300)
% INCREASE	-31.81%	66.91%	5.23%	-85.09%	-67.60%	-100.00%	100.00%	-31.34%
<u>TOTAL</u>	114,234,853	125,835,312	132,757,497	138,666,288	143,045,217	141,344,953	143,576,501	135,482,503
% OF TOTAL	100%	100%	100%	100%	100%	100%	100%	100%
INCREASE	11,877,694	11,600,459	6,922,185	5,908,791	4,378,929	(1,700,264)	2,231,548	(8,093,998)
% INCREASE	11.60%	10.15%	5.50%	4.45%	3.16%	-1.19%	1.58%	-5.64%

**CITY OF AURORA, ILLINOIS
2011-2015 NON-CAPITAL DECISION PACKAGES**

Fund	Department/Division Name	Decision Package Name	2011	2012	2013	2014	2015	Total
101-General Fund								
1103	City Clerk	Liquor Hearing Costs	15,000	0	0	0	0	15,000
1220	Human Resources	Custom Printing	20,000	0	20,000	0	20,000	60,000
1233	Police Technical Services	Mobile VPN Project for Squad Cars and Other Mobile Devices	12,000	12,000	12,000	12,000	12,000	60,000
		Other Funds	113,000	0	0	0	0	113,000
1820	Building & Permits	Plan Review Outsourcing	50,000	50,000	50,000	50,000	50,000	250,000
1820	Building & Permits	Outsourcing Inspections	50,000	55,000	60,000	60,000	60,000	285,000
1820	Building & Permits	Plan Examiner	115,000	118,000	121,500	125,000	128,500	608,000
1840	Planning & Zoning	Overtime	5,500	5,500	5,500	5,500	5,500	27,500
1850	Public Works	Traffic Counter Upgrade	7,500	0	0	0	0	7,500
3033	Fire	HTE Software Training for Fire Prevention Bureau	6,000	0	0	0	0	6,000
3536	Police	AFIS Critical Components	25,400	76,700	76,700	76,700	76,700	332,200
		Federal Asset Forfeiture	51,300	0	0	0	0	51,300
3536	Police	Red Light Camera Trial Costs	12,000	12,000	12,000	12,000	12,000	60,000

Fund	Department/Division Name	Decision Package Name	2011	2012	2013	2014	2015	Total
3536	Police	Software for Investigations	6,000	6,000	6,000	6,000	6,000	30,000
		Total	488,700	335,200	363,700	347,200	370,700	1,905,500
120-Equipment Services Fund								
4431	Equipment Services	Upgrade of the Non-Intervention Fleetlink Fueling System	28,000	0	0	0	0	28,000
4431	Equipment Services	Increase Equipment Licensed Account	91,400	91,400	91,400	91,400	91,400	457,000
		Total	119,400	91,400	91,400	91,400	91,400	485,000
210-Library Fund								
1094	Library - Central	Internet Bandwidth Increase	40,000	41,000	42,000	43,000	44,000	210,000
1094	Library - Central	Resurface Parking Lot	30,000	0	0	0	0	30,000
1095	Library - Eola Branch	Resurface Parking Lot	30,000	0	0	0	0	30,000
1097	Library - West Branch	Repair/Resurface Parking Lot	50,000	0	0	0	0	50,000
1098	Library - Church Road	Bookmobile Driver from Part-Time to Full-Time	24,200	25,400	26,700	27,800	29,400	133,500
		Total	174,200	66,400	68,700	70,800	73,400	453,500
215-Gaming Tax Fund								

Fund	Department/Division Name	Decision Package Name	2011	2012	2013	2014	2015	Total	
4430 Maintenance Services		Canoe Chute Repairs and Annual Inspection	40,000	0	0	0	0	40,000	
			General Fund	0	8,000	8,000	8,000	8,000	32,000
4430 Maintenance Services		Restore Bridge Railings	50,000	0	0	0	0	50,000	
4430 Maintenance Services		Riverwalk Stair Replacement	140,000	0	0	0	0	140,000	
		Total	230,000	8,000	8,000	8,000	8,000	262,000	
231-TIF #1 Downtown Fund									
4430 Maintenance Services		Downtown Sidewalk and Curb Restoration	25,000	25,000	25,000	30,000	30,000	135,000	
		Total	25,000	25,000	25,000	30,000	30,000	135,000	
255-SHAPE Fund									
1233 Police Technical Services		Squad Laptops	360,300	210,200	210,200	147,000	147,000	1,074,700	
			General Fund	29,500	29,500	29,500	29,500	29,500	147,500
1233 Police Technical Services		Migrate APD from Corel Office Suite to MS Office Suite	71,400	55,400	55,400	55,400	55,400	293,000	
3536 Police		Speed Trailer	8,600	0	0	0	0	8,600	
		Total	469,800	295,100	295,100	231,900	231,900	1,523,800	
280-Stormwater Management Fee Fund									
1850 Public Works		Prairie / Jericho Drainage Study	70,000	0	0	0	0	70,000	
		Total	70,000	0	0	0	0	70,000	

Fund	Department/Division Name	Decision Package Name	2011	2012	2013	2014	2015	Total
340-Capital Improvement A Fund								
1232 MIS		MIS Disaster Recovery Analysis	75,000	250,000	0	0	0	325,000
1850 Public Works		Street Sealing and Patching	150,000	150,000	300,000	300,000	300,000	1,200,000
4440 Parks & Recreation		Replace 2 Out-Front Deck Mowers	28,000	28,000	0	0	0	56,000
		Total	253,000	428,000	300,000	300,000	300,000	1,581,000
510-Water & Sewer Fund								
1851 Water Production		Fox Valley East Water Storage Tank Inspections	12,000	0	0	0	0	12,000
2560 Water Billing		IVR Add-On CTI to Support Screen Pops	18,400	2,800	3,000	3,200	3,400	30,800
2560 Water Billing		Desktop Delivery	12,500	1,900	2,000	2,100	2,200	20,700
2560 Water Billing		Residential Water Meter Replacement Program	100,000	100,000	565,300	565,300	565,300	1,895,900
2560 Water Billing		Water Meter Reading Via Antenna Tower	113,000	113,000	113,000	113,000	0	452,000
4470 Water & Sewer Maintenance		Transmission Main Leak Survey	120,000	0	0	0	0	120,000
4470 Water & Sewer Maintenance		Equipment Non-Licensed	35,000	35,000	35,000	35,000	35,000	175,000
4470 Water & Sewer Maintenance		Sensus Interrogator	10,000	0	0	0	0	10,000

Fund	Department/Division Name	Decision Package Name	2011	2012	2013	2014	2015	Total
4470	Water & Sewer Maintenance	Six-Inch Centrifugal Trash Pump	25,000	0	0	0	0	25,000
4470	Water & Sewer Maintenance	Sanitary Sewer Root Control	20,000	0	0	0	0	20,000
4470	Water & Sewer Maintenance	Licensed Equipment Maintenance	20,000	0	0	0	0	20,000
4470	Water & Sewer Maintenance	Pavement Repair	47,500	47,500	47,500	47,500	47,500	237,500
		Total	533,400	300,200	765,800	766,100	653,400	3,018,900
520-MVPS Fund								
4432	MVPS Maintenance	Roof Replacement at the Spruce Street Maintenance Building	20,000	0	0	0	0	20,000
		Total	20,000	0	0	0	0	20,000
530-Transit Center Fund								
4433	Transit Center - Route 25	ATC Main Lobby A/C Replacement	32,500	0	32,500	0	0	65,000
		Total	32,500	0	32,500	0	0	65,000
		Grand Total	2,416,000	1,549,300	1,950,200	1,845,400	1,758,800	9,519,700

CITY OF AURORA, ILLINOIS
2011 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Overview

The City of Aurora requires that all requests for new services, programs, equipment, vehicles, and capital improvements be submitted for consideration during the budget process as “decision packages.” Decision packages are categorized as either “non-capital decision packages” (for services, programs, equipment, and vehicles) or “Capital Improvement Plan project requests” (for land improvements, buildings, building improvements, and infrastructure at a cost of at least \$100,000 and having a useful life of more than one year). Capital Improvement Plan project requests are addressed later in the Capital Projects Funds Section of the budget. Below is information on non-capital decision packages included in the 2011 City Budget with a provision of at least \$100,000 for the budget year. (Only 2011 costs are identified below.)

General Fund (101)

Plan Examiner, Building & Permits Division, \$115,000. An additional plan examiner is necessary to manage the increase in permit application volume. Maintaining plan review timelines will facilitate solvency of margins on most projects.

Federal Asset Forfeiture Fund (216)

Mobile VPN Project for Squad Cars and Other Mobile Devices, Police Technical Services Division, \$125,000. This program will allow all police and fire vehicle-mounted laptops and mobile devices to seamlessly roam between various networks. Additionally, the project will enable public safety staff to stay connected even if one form of network access fails.

Gaming Tax Fund (215)

Riverwalk Stair Replacement, Maintenance Services Division, \$140,000. This decision package will provide for new riverwalk stairs on the east side of Stolp Island making the stairway safer for downtown visitors.

SHAPE Fund (255)

Squad Laptops, Police Technical Services Division, \$389,800. Replacement of squad laptops on a three-year staggered cycle will keep the laptops up-to-date and better equipped to handle future integration of police technology efficiencies. Funding for the first year (2011) will provide for the replacement of 60 computers.

CITY OF AURORA, ILLINOIS
2011 BUDGET
DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES
(Decision Packages of \$100,000 or More for the Budget Year)

Capital Improvement A Fund (340)

Street Sealing and Patching, Public Works Division, \$150,000.

This program will provide for the repair of cracks on arterial and collector streets. It will improve the lifecycle of pavements and reduce their annual maintenance costs.

Water & Sewer Fund (510)

Water Meter Reading Via Antenna Tower, Water Billing Division,

\$113,000. This will provide for one antenna tower needed to read water meters on demand. One antenna will have the capacity to receive readings in 25% to 33% of the city. The need to obtain readings with a drive-by receiver in this area will be eliminated. Two or three more antennae will be required in the future to comprehensively cover the city.

Residential Water Meter Replacement Program, Water Billing

Division, \$100,000. This program will provide for the replacement of 2,300 residential water meters at the end of their useful life. New water meters will measure water consumption. This will be an ongoing program.

Transmission Main Leak Survey, Water & Sewer Maintenance

Division, \$120,000. A comprehensive leak survey of 30,000 ft. of large diameter transmission and distribution mains will test mains with a high risk of leakage. This study may enable the city to significantly lower the amount of system water loss.

**CITY OF AURORA, ILLINIOIS
ORGANIZATION CHART
EXECUTIVE DEPARTMENT**

Mayor
Thomas J. Weisner

Boards & Commissions

Aldermen's Office



(This page is intentionally left blank.)

Mayor's Office

2011 Budget

Mission

To provide municipal services of the highest quality to the residents and businesses of the City of Aurora.

Major Functions

1. Oversee a municipal corporation with a budget of more than \$365 million and a workforce of more than 1,200 full-time equivalent employees.
2. Support initiatives to improve the city's quality of life.
3. Set policy and give direction to all city departments and divisions.
4. Respond promptly and efficiently to the concerns and inquiries of residents and businesses.
5. Develop a balanced budget and present it to the City Council to be approved no later than December 31 of each year.
6. Serve as intergovernmental liaison to local, state, and federal elected and non-elected officials.
7. Serve as liquor commissioner.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	755,294	679,555	694,159
Other Non-Capital	149,659	153,894	148,648
Capital	-	-	-
Total	904,953	833,449	842,807

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Mayor	1	1	1
Chief Management Officer	0	1	1
Asst. Chief of Staff	3	2	2
Office Coordinator	0	1	0
Administrative Assistant I	0	0	1
Executive Secretary	2	0	0
Confidential Secretary	0	1	1
TOTAL	6	6	6

Mayor's Office

2011 Budget

Short-Term Goals (2011)

1. Evaluate and implement opportunities to increase city revenues and operational efficiencies.
2. Leverage partnership opportunities to provide non-essential services and events at minimal cost to the city.
3. Increase communications with the public through the implementation of a strategic communications plan.
4. Enhance department/division relations by conducting joint report-out meetings throughout the year.
5. Support procurement of contracts for women, minorities, disabled persons, and small businesses through organizational policy changes, educational initiatives and community outreach activities.
6. Become the first Green Power Community in the State of Illinois.
7. Reinstate the Veterans Commission.

Long-Term Goals (2012 and Beyond)

1. Conduct quarterly strategic planning performance reviews (Ongoing).
2. Provide for recognition of success in achieving strategic planning and performance measurement goals (Ongoing).
3. Improve the city's financial position (Ongoing).
4. Reduce violent crime by providing adequate funding for current and future anti-crime initiatives related to enforcement, prevention, intervention, and education (Ongoing).
5. Increase citizen involvement in the city's decision-making process (Ongoing).

6. Promote policies, procedures, and initiatives to increase the efficiency and effectiveness of government operations and public accountability (Ongoing).
7. Promote partnerships with local businesses, labor unions, and public and private schools to improve the quality of life in the city (Ongoing).

2010 Major Accomplishments

- Eliminated a projected \$18 million budget shortfall in 2011 by prioritizing essential services, reducing staffing levels, consolidating operations, implementing wage freezes and furlough days, and negotiating wage and benefit concessions with bargaining units.
- Secured partnerships to provide youth service programming in Aurora at a savings of nearly \$800,000.
- Secured \$8 million in grant funds from the State of Illinois for the RiverEdge Park Project.
- Leveraged \$14.8 million in city funds to secure \$47 million in state and federal grants in order to construct necessary capital improvements totaling \$61.8 million since 2006.
- Initiated and passed local legislation to encourage more participation of women, minorities, disabled persons, and small businesses in the city's procurement process.
- Facilitated the implementation of a new public safety radio system for emergency and operations personnel in partnership with the City of Naperville.
- Worked with state elected officials to pass legislation to facilitate the future relocation of the ComEd substation 513 from the city's downtown so as to facilitate economic development.

Mayor's Office

2011 Budget

- Formed a coalition of communities that successfully lobbied against the addition of slots at race tracks in Illinois.

2009 Major Accomplishments

- Improved internal customer service by hosting WIG meetings to celebrate departmental successes.
- Encouraged increased operational efficiencies in city departments by reorganizing city departments, eliminating 72 positions, and streamlining processes.
- Increased awareness of Aurora senior services.
- Supported sustainable environmental policies and procedures through Aurora's Green Team.
- Encouraged increased operational efficiencies in city departments.
- Maintained a timely construction process and continued progress toward completion of the new Aurora police headquarters.
- Provided support to the Illinois State Toll Highway Authority and DuPage County in the construction of the Eola Road interchange.
- Continued to monitor and respond to changes along the EJ&E Railway.
- Worked with state and federal elected officials and agencies to maximize funding for Aurora.
- Provided support to Waubensee Community College for their new downtown campus.
- Worked with state legislators to extend the life of Tax Increment Financing District #1 (Downtown) by an additional 12 years.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Executive Team and WIG Status Meetings	19	36	20	20
Department/Division Team Meetings	N/A	4	100	120
Number of BGI Committee Meeting Agendas Reviewed	N/A	24	23	24
Number of Government Operations Committee Agendas Reviewed	N/A	24	23	24
Number of Planning & Development Committee Agendas Reviewed	N/A	22	20	22
Number of Finance Committee Agendas Reviewed	N/A	24	23	24
Staff Member Visits to Wards or Neighborhood Groups	15	N/A	10	40
Recommended Agenda Items Approved by the City Council	95%	90%	98%	95%

Budget Highlights

The 2011 budget includes an increase of \$9,358. Anticipated increases in insurance costs exceeding \$53,000 are offset by reductions in staff hours and professional services. The 2011 budget provides the funding needed by the Mayor's office to fulfill its mission and priorities.

Aldermen's Office

2011 Budget

Mission

To serve the residents and businesses of the City of Aurora in a responsive and effective manner through leadership and legislative action for the present and future well being of the community.

Major Functions

1. Serve on the City Council standing committees to review ordinances and resolutions and recommend action by the Committee of the Whole.
 - The Finance Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to financial expenditures, requests for authority to bid, tax levies, budgets, and other financial matters.
 - The Planning & Development Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to annexations and development.
 - The Government Operations Committee: Review and recommend approval or disapproval of requests for streetlights, traffic signage, parades, park usage, tag days, and resolutions or ordinances governing the city.
 - The Buildings, Grounds, & Infrastructure (BG&I) Committee: Review and recommend approval or disapproval of water production resolutions and requests for assistance with flooding problems.
2. Receive telephone calls from constituents, answer questions, take complaints, and assist in solving problems.
3. Meet with citizens on ward committees and develop budgets for ward projects funds.

4. Meet with developers to discuss development.
5. Meet with citizens concerning special service areas.
6. Work with neighborhood groups.
7. Attend community functions.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	907,183	827,489	820,384
Other Non-Capital	1,982	117,275	95,500
Capital	-	-	-
Total	909,165	944,764	915,884

Aldermen's Office

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Chief of Staff	0	0	1
Executive Administrator	1	1	0
Administrative Aide	2	2	2
Executive Secretary	1	0	0
Confidential Secretary	1	2	1
Subtotal - Full-Time Positions	5	5	4
<u>Part-Time Positions</u>			
Alderman	12	12	12
Subtotal - Part-Time Positions	12	12	12
TOTAL	17	17	16

Short-Term Goals (2011)

1. Increase volunteerism to build better communities.
2. Seek cost-reduction strategies to reflect reduced budget allocations.

Long-Term Goals (2012 and Beyond)

1. Continue to work collaboratively with all city departments by utilizing the Agenda Item & Packet Tracking System (Ongoing).
2. Continue to improve customer service (Ongoing).

2010 Major Accomplishments

- Sought cost reduction strategies to reflect reduced budget allocations.
- Improved processes by streamlining and cross-training work functions.
- Implemented new methods to communicate with neighborhood groups and residents.

2009 Major Accomplishments

- Improved community customer service by coordinating and attending neighborhood ward meetings.
- Improved community customer service by coordinating and attending neighborhood block parties.
- Improved community customer service by writing and distributing neighborhood newsletters and newspaper articles.
- Improved internal customer service by reviewing agendas for each committee meeting.
- Purchased and distributed "Keep Kids Alive Drive 25" yard signs.
- Reorganized and purged the filing system.
- Organized and held successful electronics recycling and paper shredding events.

Aldermen's Office

2011 Budget

Performance Measures

	2009	2010	2010	
	Actual	Budget	Estimated	2011
<u>Staff Performance</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Ward Meetings	160	52	52	60
Number of Block Parties	89	100	64	100
Number of Neighborhood Clean-Ups	13	10	11	10
Number of Community News Items Published	54	24	24	20
Number of Committee Meeting Agendas Reviewed	96	96	96	96
Number of "Keep Kids Alive Drive 25" Signs Distributed	227	250	25	100
Minutes for Standing Committees	106	96	96	96
Agendas for Standing Committees	117	96	96	96
Agendas for Committee of the Whole	96	24	24	24
Meeting/Event Announcement Flyers Distributed	41,754	20,000	68,665	20,000
Letters/Memorandums Issued	55,779	20,000	17,625	20,000
Traffic Study Requests Processed	121	100	118	125
Streetlight Requests Processed	19	25	17	20
Total Complaints Processed	34	20	175	200
Block Party Applications Processed	89	100	64	100
Aldermen's Info Guides Issued	900	1,000	500	1,000
Training and Development Hours	69	150	196	100

Performance Measures (Continued)

	2009	2010	2010	
	Actual	Budget	Estimated	2011
<u>Committee Agenda Items</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Planning & Development	191	300	250	300
Finance	352	400	350	400
Government Operations	216	250	225	250
BG&I	139	150	150	150
Total	898	1,100	975	1,100

Budget Highlights

The 2011 budget is 3% (\$28,880) less than the prior year's budget due to reductions in staffing and planned meeting expenditures.

Boards & Commissions

2011 Budget

Major Functions

1. Civil Service Commission
2. Planning Commission
3. Zoning Board of Appeals
4. Housing Authority Board
5. FoxWalk Review Committee

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	51,387	75,040	81,246
Other Non-Capital	2,400	5,800	7,000
Capital	-	-	-
Total	53,787	80,840	88,246

Staffing

<u>Commissioners/Board Members</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Civil Service Commission	5	5	5
Planning Commission	13	13	13
Zoning Board	6	6	6
FoxWalk Review Committee	10	10	10
Housing Authority	7	7	7
TOTAL	41	41	41

Budget Highlights

The 2011 budget will permit the Boards and Commissions Division to maintain the service level of the prior year. An increase of \$7,406 is due to expected higher insurance costs.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
ELECTION COMMISSION**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
SALARIES & BENEFITS						
SALARIES	227,261	144,041	365,069	365,069	-	(365,069)
EMPLOYEE BENEFITS	103,251	98,573	119,222	119,222	-	(119,222)
TOTAL SALARIES & BENEFITS	<u>330,512</u>	<u>242,614</u>	<u>484,291</u>	<u>484,291</u>	-	<u>(484,291)</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	45,832	9,857	16,000	16,000	-	(16,000)
UTILITY SERVICES	387	186	2,000	2,000	-	(2,000)
CLEANING SERVICES	5,311	3,128	4,000	4,000	-	(4,000)
REPAIRS & MAINTENANCE SERVICES	29,306	39,871	94,200	94,200	-	(94,200)
RENTALS-LEASES	3,662	28,084	70,000	70,000	-	(70,000)
INSURANCE	1,200	1,800	2,400	2,400	-	(2,400)
TRAVEL & PROFESSIONAL DEV	6,831	739	32,700	32,700	-	(32,700)
INSURANCE-NOTARY	-	30	800	800	-	(800)
COMMUNICATION CHARGES	4,324	4,217	15,700	15,700	-	(15,700)
OTHER SERVICES & CHARGES	42,288	376,237	69,400	69,400	475,000	405,600
SUPPLIES-GENERAL	100,688	116,878	253,700	253,700	-	(253,700)
SUPPLIES-ENERGY	9,142	4,519	14,000	14,000	-	(14,000)
SUPPLIES-COMPUTER	13,253	-	2,000	2,000	-	(2,000)
SUPPLIES-REPAIRS & MAINTENANCE	1,492	47	4,500	4,500	-	(4,500)
TOTAL OTHER NON-CAPITAL	<u>263,716</u>	<u>585,593</u>	<u>581,400</u>	<u>581,400</u>	<u>475,000</u>	<u>(106,400)</u>
TOTAL ELECTION COMMISSION	<u>594,228</u>	<u>828,207</u>	<u>1,065,691</u>	<u>1,065,691</u>	<u>475,000</u>	<u>(590,691)</u>

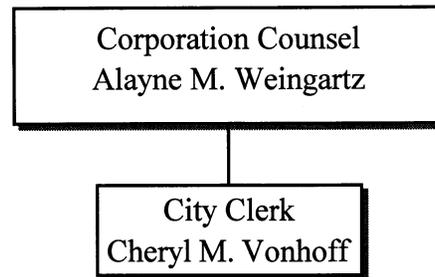
**CITY OF AURORA, ILLINOIS
2011 BUDGET
MISCELLANEOUS GENERAL GOVERNMENT**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
SPECIAL PROGRAMS	<u>340,111</u>	<u>155,294</u>	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>340,111</u>	<u>155,294</u>	-	-	-	-
TOTAL MISC GENERAL GOVERNMENT	<u>340,111</u>	<u>155,294</u>	-	-	-	-



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINIOIS
ORGANIZATION CHART
LAW DEPARTMENT**





(This page is intentionally left blank.)

Law Department

2011 Budget

Mission

To provide the elected officials and staff of the City of Aurora with legal advice and representation in an efficient and timely manner, and in accordance with the city code.

Major Functions

1. Provide legal advice to city elected officials and staff as provided in the city code.
2. Represent city elected officials and staff in all applicable courts of law.
3. Prepare ordinances and resolutions for City Council approval.
4. Represent the city's interests in all bond issues and other financing initiatives and monitor city involvement in prior bond issues, other municipal financing, and development agreements.
5. Represent the city's interests in labor negotiations and arbitration.
6. Represent the city's interests before administrative Code Hearing Officers as well as in required follow-up in circuit court.
7. Represent the city's interests in seizure and impoundment hearings and follow-up in circuit court on administrative appeals.
8. Prosecute City Code violations in Aurora Branch Court.
9. Prosecute local DUI violations in circuit court.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	484,620	467,682	481,906
Other Non-Capital	147,591	387,658	404,260
Capital	-	-	-
Total	632,211	855,340	886,166

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Corporation Counsel	1	1	1
Asst. Corporation Counsel II	2	1	1
Office Coordinator	1	1	1
Subtotal - Full-Time Positions	4	3	3
<u>Part-Time Positions</u>			
Legal Secretary	1	1	1
Subtotal - Part-Time Positions	1	1	1
 TOTAL	 5	 4	 4

Law Department

2011 Budget

Short-Term Goals (2011)

1. Create and implement a local DUI prosecution system.
2. Compile a list of answers to frequently asked legal questions on the city's intranet site.
3. Compile a FAQ and answers for Freedom of Information Act (FOIA) requests on the city website.

Long-Term Goals (2012 and Beyond)

1. Draft and post standardized legal forms on the city's intranet site (2012).
2. Conduct comprehensive reviews and revisions to the Aurora City Code (Ongoing).

2010 Major Accomplishments

- Implemented changes and/or training within all city departments to comply with the amendments to the Illinois FOIA, which went into effect on January 1, 2010.
- Successfully acquired and demolished property at 33-35 North River Street.
- Achieved dismissal of the Montes, Dazzo, Thompson, McNicholas, Smith, Turner, and Ousen cases.
- Won APPO unfair labor practice case.
- Successfully acquired title, permanent easements, and/or temporary easements on 11 of 52 parcels involved with the Eola Road Widening Project.

2009 Major Accomplishments

- Improved response times on requests for service.
- Achieved dismissal of the I.A. Rana (second time), Thompson, and Otto cases.
- Achieved a successful settlement of the Hernandez, McLaughlin, Torres, Walker, and Pfleeger cases.
- Won favorable decision in the Cambridge Homeowners Association case.
- Completed ordinance revisions of Chapters 7, 13, 14, 16, and 48 of the Aurora City Code, pursuant to long-term goal #2.

Performance Measures

			2010	
	2009	2010	Estimated	2011
Measure	Actual	Budget	Actual	Budget
Avg. Number of Days to Respond to FOIA Requests	2.8	2.5	2.5	2.5
Housing Code Collections	\$216,710	\$150,000	\$145,216	\$150,000
FOIA Requests Processed	738	800	771	700
Houses Code Cases Filed	580	600	417	500

Budget Highlights

The 2011 budget shows an increase of \$30,826, about 3% more than the prior year's budget due to a rise in mandated insurance coverage costs.

City Clerk's Office

2011 Budget

Mission

To act as a direct link between residents and their local government, and to maintain all official city documents.

Major Functions

1. Serve as the official recordkeeper for the City of Aurora and keeper of the city seal for certifying official documents.
2. Attend all Committee of the Whole and City Council meetings, preparing and maintaining agendas and minutes for these meetings.
3. Assist the public and other city departments by researching and providing copies of documents.
4. Coordinate and update the Aurora Code of Ordinances and oversee the distribution of bi-annual supplements (Code Book and CD ROM) to city departments and outside users.
5. Administer the filing and maintenance of city and state economic disclosure statements for all city officials and required employees, as well as members of city boards and commissions.
6. Work with city departments to establish records management systems and to ensure compliance with the State of Illinois Archives Department for the disposal of appropriate documents.
7. Process applications for city liquor, carnival, and music festival licenses.
8. Issue peddler and raffle licenses.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	259,198	255,385	266,563
Other Non-Capital	(36,310)	103,351	124,036
Capital	-	-	-
Total	222,888	358,736	390,599

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
City Clerk	<u>1</u>	<u>1</u>	<u>1</u>
Administrative Aide	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2011)

1. Coordinate efforts between the Law Department and the Mayor's Office to refine the peddlers ordinance.
2. Work with the Police Department to establish a liquor servers training program wherein Aurora police officers will become state-certified trainers and able to train and certify the city's more than 170 liquor licensees and their employees.
3. Monitor the division's customer service survey to continually improve customer satisfaction.

City Clerk's Office

2011 Budget

Long-Term Goals (2012 and Beyond)

1. Purchase a document storage system for the City Clerk's storage area (2013).
2. Implement a program to effectively archive the city's historical documents that will allow them to be reproduced and indexed (2013).

2010 Major Accomplishments

- Continued imaging of city records to decrease the amount of storage space required for records filing.
- Established a customer service survey to effectively set a baseline with which to monitor progress.
- Continued to review and make recommended amendments to the city's liquor ordinance, including but not limited to setting requirements for alcohol server training.

2009 Major Accomplishments

- Expanded peddler information to include an accessible listing of peddlers registered with the City Clerk's Office.
- Instituted a new SharePoint program for city departments to search for resolutions and/or ordinances by date, title, or keyword.
- Updated information on the city website regarding recently adopted city ordinances.
- Continued to work with city departments to ensure that all city ordinances are enforced to ensure safe establishments within the city.

- Continued to work with city departments to ensure proper records retention and destruction practices in accordance with the Secretary of State's Office guidelines.

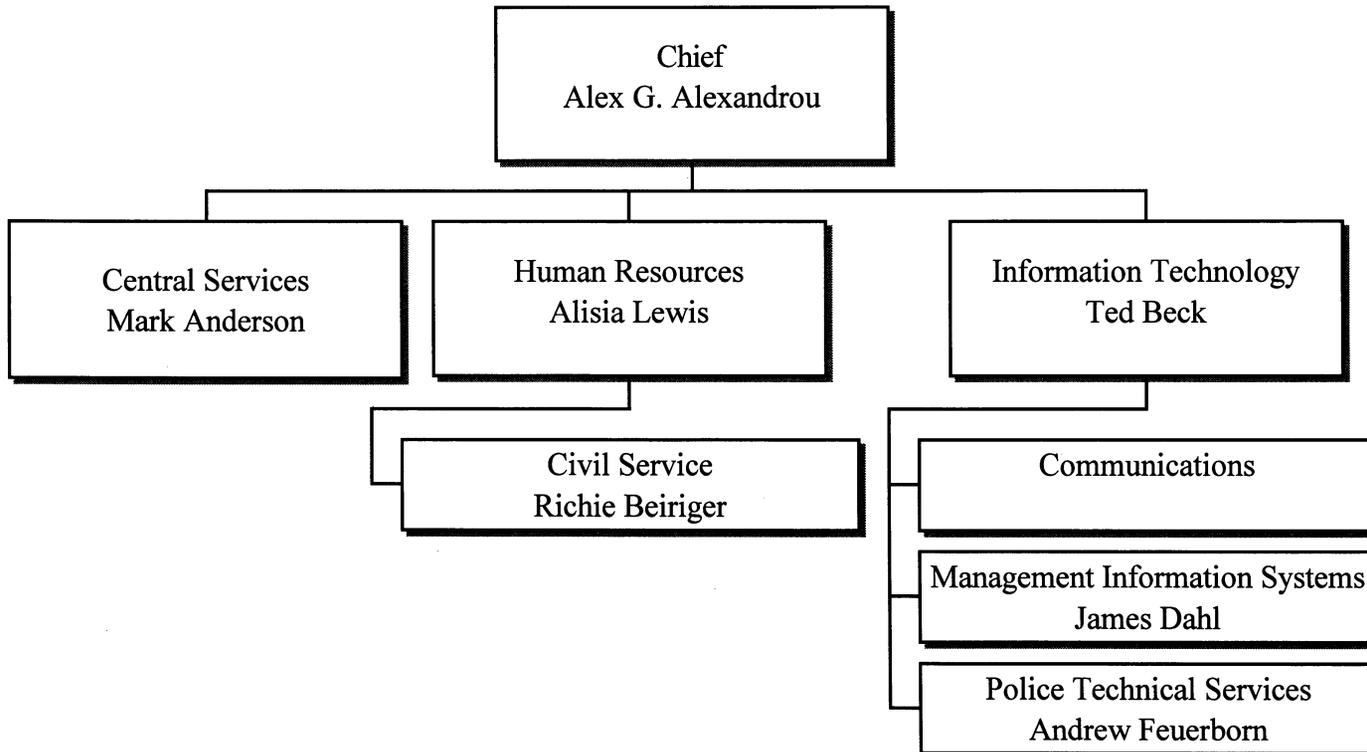
Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Establishments Reviewed for Liquor License Compliance	5	5	5	5
Resolutions Processed	489	550	435	500
Ordinances Processed	131	150	105	100
Documents Scanned & Imaged	7,500	8,500	8,200	8,500
Liquor Licenses Issued	200	200	170	180
Raffle Permits Issued	28	30	26	25
Peddlers Registered	511	600	787	800

Budget Highlights

The 2011 budget includes an increase of \$62,689, almost 9% over the prior year's budget. The additional funding will be used to enhance the liquor licensing function.

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
ADMINISTRATIVE SERVICES DEPARTMENT**





(This page is intentionally left blank.)

Administrative Services Administration

2011 Budget

Mission

To coordinate the effective and efficient operations of the Civil Service, Human Resources and Risk Management, Central Services, and Information Technology Divisions for the City of Aurora.

Major Functions

1. Coordinate the delivery of building maintenance services for all city-owned buildings.
2. Oversee the coordination of all citywide information technology, radio telecommunications, and telephone functions.
3. Provide excellent human resources customer service to all employees as well as the public.
4. Ensure the availability of all voice, data, and public safety communications services to city employees, city residents, businesses, and government entities.
5. Oversee the activities of the Civil Service Commission in the application of all civil service rules and regulations.
6. Administer the city's self-insurance programs for all civil liability claims, workers' compensation claims, preferred provider organization benefits, health maintenance organization benefits, and retiree benefits through coordination with the city's third-party administrators, medical providers, and other related professionals.
7. Purchase and maintain the required excess liability, excess workers' compensation, and property and casualty policies necessary to supplement the city's self-insured providers.

Budget Summary

	2009	2010	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	-	214,434	259,937
Other Non-Capital	-	-	(2,364)
Capital	-	-	-
Total	-	214,434	257,573

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Chief Administrative Services Officer	<u>0</u>	<u>1</u>	<u>1</u>
Administrative Aide	<u>0</u>	<u>1</u>	<u>1</u>
TOTAL	<u>0</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2011)

1. Offer online training modules to employees.
2. Increase the use of "green" eco-friendly cleaning products in city buildings.
3. Update and maintain the database of all city-owned properties.

Administrative Services Administration

2011 Budget

Long-Term Goals (2012 and Beyond)

1. Administer tests for city positions through the Civil Service Division (Ongoing).

2010 Major Accomplishments

1. Implemented a technology disaster recovery plan.
2. Installed a communication system in the new police headquarters facility.
3. Updated the communication system at City Hall.

Performance Measures

Refer to the divisions of the Administrative Services Department for performance measures: Central Services, Alschuler Building Maintenance, Community Center Maintenance, Customer Service/Fire Station #8, Elks Club Building Maintenance, Elmslie Building Maintenance, Police Headquarters Campus Maintenance, Human Resources, Civil Service, Information Technology, Communications, Management Information Systems, and Police Technical Services Divisions.

Budget Highlights

The 2011 budget includes an increase of 20%, about \$43,000 over the 2010 budget. This adjustment is primarily due to expected higher insurance costs.

Central Services Division

2011 Budget

Mission

To provide and maintain a clean and safe environment for city buildings and grounds and provide continuous maintenance of building systems and equipment.

Major Functions:

1. Provide maintenance service on a regular basis for the following city buildings:
 - a. City Hall
 - b. Fred Rodgers Community Center
 - c. GAR Museum
 - d. Building & Permits Division Building
 - e. Stolp Island Parking Deck Offices
 - f. Public Art Building
 - g. 594 Fifth Avenue
 - h. Police Buildings
 - i. Alschuler Building
 - j. Elmslie Building
 - k. Hogan Building
 - l. Vargas Building
 - m. Nickels-Bielman Building
2. Perform daily and seasonal preventive maintenance on mechanical equipment.
3. Detect impending major mechanical malfunctions and take proactive steps for corrections/repairs.
4. Assist all departments that request services.
5. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.

6. Assist/oversee all contractual work performed at city buildings.
7. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning work.
8. Coordinate city building renovation projects.
9. Administer leases for city-owned buildings.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	305,362	464,069	528,326
Other Non-Capital	376,372	477,986	431,112
Capital	-	-	-
Total	681,734	942,055	959,438

Staffing

Full-Time Positions

	2009	2010	2011
Superintendent	0	1	1
Maintenance Engineer	2	2	2
Administrative Aide	0	1	1
Custodian	1	1	2
TOTAL	3	5	6

Central Services Division

2011 Budget

Short-Term Goals (2011)

1. Install enhanced 911 software for the telephone system in City Hall to identify specific emergency call locations within the building.
2. Complete repairs and remodeling at designated downtown campus buildings.
3. Implement a uncard system that combines passcards and employee identification cards for access to doors and offices.
4. Consolidate maintenance contracts for better efficiency and economy of service.

Long-Term Goals (2012 and Beyond)

1. Continue training and development opportunities for employees (Ongoing).
2. Utilize cooperative purchasing agreements for the procurement of services (Ongoing).

2010 Major Accomplishments

- Completed the LED lighting retrofit project for City Hall, the Stolp Island Parking Garage, the Central Garage, and the Rodgers Community Center.
- Decommissioned the former Police Department building at 350 N. River Street.
- Modernized the entering and tracking of work orders through SharePoint.
- Decommissioned and demolished the former YWCA Building at 201 N. River Street.

- Completed the installation of a back-up generator system for City Hall.

2009 Major Accomplishments

- Maintained a 90% very satisfied customer service survey opinion score with respect to facility maintenance services offered to internal customers, as per the city's strategic plan.
- Upgraded the lighting and work areas of the Revenue & Collections and Water Billing Divisions.
- Completed the mailroom security upgrade of departmental mailboxes.

Performance Measures

<u>Measure</u>	<u>2009</u>		<u>2010</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
Customer Service Survey Opinion Score (5.0 is Maximum)	4.9	4.8	4.8	4.8
Avg. Days to Complete Routine Repairs	2.0	2.0	2.0	2.0
Avg. Response Time to Building Security Alarm Calls (minutes)	16.0	16.0	16.0	16.0
Routine Special Meeting Room Setups and Takedowns Completed	113	130	150	160
Training and Development Hours	384	240	240	240

Budget Highlights

The 2011 budget includes additional custodial staff, a reduction of postage, and a reduction in planned repairs.

Alschuler Building Maintenance Division

2011 Budget

Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Aldermen's Office located in the Alschuler Building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

	2009	2010	2011
	Actual	Original Budget	Budget
Expenditures			
Salary & Benefits	-	-	12,000
Other Non-Capital	17,152	30,300	31,750
Capital	-	-	-
Total	17,152	30,300	43,750

Short-Term Goals (2011)

1. Continue to maintain the Alschuler Building in a quality manner.

Long-Term Goals (2012 and Beyond)

1. Replace the roof (2015).

Alschuler Building Maintenance Division

2011 Budget

2010 Major Accomplishments

- Performed significant interior and exterior building repairs which will stop and prevent the accumulation of storm water in the basement.
- Completed roofing repairs.
- Refinished wood floors for the first time since the city took ownership of the building.

2009 Major Accomplishments

- Replaced the carpeting on the first floor.
- Replaced the windows on the second floor.
- Removed a wall for a more conducive office environment.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	2.0	2.0	2.0	2.0
Avg. Response Time to Building Security Alarms (minutes)	16.0	16.0	16.0	16.0

Budget Highlights

The 2011 budget will permit the Alschuler Building Maintenance Division to maintain the service level of the prior year. An increase of \$13,450 is due to expected higher insurance costs.

Community Center Maintenance Division

2011 Budget

Mission

To provide continuous maintenance of building systems and equipment in the Fred Rodgers Community Center, and to maintain a clean and safe environment for the Community Services Department, tenants, and agencies that occupy offices in the building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and make corrections/repairs.
3. Fulfill requests for service submitted by tenants and city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	258,089	266,607	217,452
Other Non-Capital	94,255	99,900	79,200
Capital	-	-	-
Total	352,344	366,507	296,652

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Maintenance Engineer	1	1	1
Custodian	2	2	1
TOTAL	3	3	2

Short-Term Goals (2011)

1. Negotiate leases for new tenants at the Community Center in cooperation with the Community Services Department.

Long-Term Goals (2012 and Beyond)

1. Repair/replace roof (2015).

2010 Major Accomplishments

- Remodeled significant portions of the building for new occupants.
- Replaced roof top heat exchanger units.
- Repaired the third floor south wall with interior plastering and exterior tuck pointing.
- Painted the common hallway areas and conference rooms.
- Replaced interior lights with energy-efficient ballasts and fixtures within the building, including the gym.
- Landscaped the grounds and pruned trees on the site.

Community Center Maintenance Division

2011 Budget

2009 Major Accomplishments

- Installed sound deadening features in the multi-purpose room.
- Continued replacing keyed locks with passcard locks.
- Repaired the fourth floor cupola area with interior plastering and exterior tuck-pointing.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Community Service Agencies Served as Tenants	6	10	10	13
Avg. Days to Complete Routine Repairs	2.0	2.0	2.0	2.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0

Budget Highlights

The 2011 budget includes a reduction of \$69,855, 19% of the prior year's budget, due to the transfer of a custodian position to another division.

Customer Service/Fire Station #8 Building Maintenance Division

2011 Budget

Mission

To provide maintenance of building systems and equipment in the Customer Service Center/Fire Station #8.

Major Functions

1. Fulfill requests for service submitted by city staff working in the building.
2. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.
3. Clear and salt sidewalks and building entrances following snowfalls.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	12,000
Other Non-Capital	3,612	10,000	11,000
Capital	-	-	-
Total	3,612	10,000	23,000

Short-Term Goals (2011)

1. Continue to maintain the Customer Service/Fire Station #8 Building in a quality manner.

Long-Term Goals (2012 and Beyond)

1. Install security cameras (2012).

2010 Major Accomplishments

- Continued providing a professional level of building maintenance.

2009 Major Accomplishments

- Painted the meeting room, corridors, and entranceways.

Performance Measures

	2009	2010	2010	
			Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	2.0	2.0	2.0	2.0

Budget Highlights

The 2011 budget will permit this division to maintain the service level of the prior year. An increase of \$18,000 provides additional funding for expected higher insurance costs, and the planned use of contractual services is reduced.

Elks Club Building Maintenance Division

2011 Budget

Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment in the Elks Club Building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
4. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

	2009	2010	
	Actual	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,600	6,000	12,000
Other Non-Capital	10,523	9,700	6,000
Capital	-	-	-
Total	14,123	15,700	18,000

Short-Term Goals (2011)

1. To keep the Elks Club Building attractively maintained for potential buyers of the building.
2. Facilitate the sale of the Elks Club Building.

Long-Term Goals (2012 and Beyond)

Not applicable.

2010 Major Accomplishments

- Relocated all city records, equipment, furniture, and preservation items from the building.
- Facilitated the use of the building for the “Toys for Tots” program during November and December.
- Provided assistance with the near-sale of the Elks Club Building.

2009 Major Accomplishments

- Replaced roof over the ballroom.

Elks Club Building Maintenance Division

2011 Budget

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	2.0	2.0	N/A	N/A
Avg. Response Time to Building Security Alarms (minutes)	15.0	16.0	N/A	N/A

Budget Highlights

The 2011 budget provides funding for maintenance of the Elks Club Building in preparation for its sale. The budget increase of \$2,300 is due to expected higher insurance costs.

Elmslie Building Maintenance Division

2011 Budget

Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Development Services Department and Operations Department divisions located in the Elmslie Building.

Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	81,604	87,320	91,842
Other Non-Capital	41,707	68,900	62,200
Capital	-	-	-
Total	123,311	156,220	154,042

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Custodian	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u>1</u>	<u>1</u>	<u>1</u>

Short-Term Goals (2011)

1. Continue maintaining the Elmslie Building in a quality manner.

Long-Term Goals (2012 and Beyond)

1. Replace roof of 1 S. Broadway portion of building (2012).

Elmslie Building Maintenance Division

2011 Budget

2010 Major Accomplishments

- Installed passcard entry on all floors.
- Completed significant interior and exterior repairs to the building and grounds, which have improved air quality and prevented storm water accumulation in the basement.

2009 Major Accomplishments

- Touched up the paint throughout the building.
- Installed security cameras and additional access control readers in the building.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	2.0	2.0	2.0	2.0
Avg. Response Time to Building Security Alarm Calls (minutes)	16.0	16.0	16.0	16.0

Budget Highlights

The 2011 budget will permit the Elmslie Building Maintenance Division to maintain the service level of the prior year. No major building improvements are planned for 2011.

Police Headquarters Campus Maintenance Division

2011 Budget

Mission

To provide and maintain a clean and safe environment in police buildings and grounds, and to provide continuous maintenance of building plant systems and equipment.

Major Functions:

1. Maintain a limited level of service for the occupied areas at the old police department building at 350 N. River Street.
2. Provide the following services for the new police headquarters building at 1200 E. Indian Trail:
 - a. Perform daily and seasonal preventive maintenance on mechanical equipment.
 - b. Detect impending major mechanical malfunctions and take steps to correct them.
 - c. Fulfill requests for service submitted by city staff working in the building.
 - d. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
 - e. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

Budget Summary

	2009	2010	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	222,689	225,333	223,583
Other Non-Capital	185,241	463,900	343,050
Capital	-	-	-
Total	407,930	689,233	566,633

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Facilities Maintenance Supervisor	<u>1</u>	<u>0</u>	<u>0</u>
Maintenance Engineer	<u>2</u>	<u>2</u>	<u>2</u>
TOTAL	<u>3</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2011)

1. Continue maintaining the Police Headquarters Campus in a quality manner.

Police Headquarters Campus Maintenance Division

2011 Budget

Long-Term Goals (2012 and Beyond)

1. Maintain the integrity of the police headquarters building at 1200 E. Indian Trail as a gold-standard building (Ongoing).

2010 Major Accomplishments

- Decommissioned the old Police Department building at 350 N. River Street.
- Provided integrated maintenance service at the new police headquarters building at 1200 E. Indian Trail.
- Negotiated and completed maintenance and service contracts for mechanical equipment and other key elements of the Indian Trail campus.

2009 Major Accomplishments

- Established maintenance schedules for the police training and support (TAS) building.
- Procured janitorial services for the TAS Building.

Performance Measures

	2009	2010	2010	
	Actual	Budget	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	2.0	2.0	2.0	2.0
Avg. Response Time to Building Security Alarm Calls (minutes)	16.0	16.0	16.0	16.0

Budget Highlights

The 2011 budget shows a reduction of \$122,600, 17.8% of the prior year's budget. A careful analysis of the actual experience at the new police headquarters found that contractual services could be safely reduced while maintaining adequate funding for this division's mission.

Human Resources Division

2011 Budget

Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

Major Functions

1. Provide quality training to improve the skills and performance of city employees.
2. Develop management's skills for dealing with difficult personnel problems.
3. Negotiate the city's five collective bargaining agreements and three association agreements.
4. Administer union contracts.
5. Handle union grievances on behalf of the city.
6. Conduct labor/management meetings in order to facilitate communication with unions.
7. Recruit qualified employees for open positions within the city.
8. Promote and foster good employee relations through the development and consistent application of policies.
9. Administer the city's compensation, health, and benefits plans.
10. Administer occupational healthcare, return-to-work/light duty programs, and the evaluation, negotiation, and settlement of

litigated and non-litigated workers' compensation claims through use of third-party administrators and defense counsel.

11. Maintain legally required documentation on all city employees.
12. Foster positive relations between the public and the city as liaison for community projects.
13. Utilize risk management techniques.
 - Administer the city's self-insurance program.
 - Administer all civil liability claims.
 - Negotiate and administer commercially purchased property and casualty, excess general liability, excess workers' compensation, and environmental pollution liability insurance policies.
 - Provide safety and loss prevention training to all city departments.
 - Monitor compliance with Occupational Safety and Health Administration and Illinois Department of Labor regulations regarding employee safety and occupational hazard standards.
 - Review all city contractual agreements and special event agreements/arrangements.
 - Manage environmental liability claims and issues involving the Illinois Environmental Protection Agency and the federal Environmental Protection Agency for all city-owned properties.

Human Resources Division

2011 Budget

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,195,200	746,890	544,962
Other Non-Capital	12,348	302,976	440,302
Capital	-	-	-
Total	1,207,548	1,049,866	985,264

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director/Risk Manager	1	0	0
Director	0	1	1
Assistant Director	2	1	1
Development Coordinator	1	1	1
Risk Management Assistant	1	1	0
Office Coordinator	1	0	0
Administrative Aide	3	0	0
TOTAL	<u>9</u>	<u>4</u>	<u>3</u>

Short-Term Goals (2011)

1. Implement an online benefit enrollment program for employees.

Long-Term Goals (2012 and Beyond)

1. Implement an online, Internet-based employee development and training program (2012).

2010 Major Accomplishments

- Implemented an online application submission process.

2009 Major Accomplishments

- Improved employee customer service by providing monthly health and wellness seminars.
- Improved employee customer service by providing Human Resource forms on the intranet.
- Improved employee customer service by conducting supervisory training for the new performance appraisal program.
- Completed labor negotiations resulting in new collective bargaining agreements with AFSCME Locals 1514 and 3298.
- Conducted a Healthy Wellness Fair for employees.
- Provided opportunities for employee growth by meeting training needs within each employee group.
- Reduced the number of property damage claims.

Human Resources Division

2011 Budget

- Developed an accident review process for city vehicle accidents.
- Updated the risk management policy manual for general liability, workers' compensation, special events, and other insurance issues.
- Decreased the city's cost of health insurance by implementing cost reduction methods.
- Created a new employee orientation process.
- Reduced the frequency and severity of work-related injuries.
- Created and implemented more effective disease management programs to better educate and assist employees and their families in maintaining health and wellness and preventing disease.

Performance Measures

	2009	2010	2010	2011
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
<u>Measure</u>				
Number of Health and Wellness Seminars	5	10	10	12
Percent of Supervisors Trained in Performance Appraisal Program	20%	75%	75%	100%
Number of Safety Awareness Seminars	0	2	2	2
Management Training Participants	175	200	250	200
Customized Training Participants	100	75	75	80
Computer Training Participants	120	150	125	125
Personnel Requisitions Processed	111	75	75	60
New Hires Processed - Regular	23	50	45	50
New Hires Processed - Seasonal	256	250	100	100
Workers Comp. Claims Processed	213	250	300	325
Workers Comp. Claims Settlements	37	30	32	30
Number of Employees Completing Professional Training Programs	425	500	475	450
Percentage of Departments Completing Performance Appraisals	80%	75%	75%	80%
Wellness Initiatives	10	12	12	12

Human Resources Division

2011 Budget

Budget Highlights

The 2011 budget includes a reduction of \$64,602, 6% of the prior year's budget, primarily due to the elimination of the Risk Management Assistant position after a voluntary retirement. The 2011 budget provides funding for the bi-annual printing of ratified contracts as well as the flexibility to meet both risk management and labor agreement negotiation needs with contractual services.

Civil Service Commission

2011 Budget

Mission

To provide the best qualified individuals for open city staff positions; provide fair and equal employment opportunity to all candidates; set policies and procedures for employment activities to protect employees; and provide guidance and direction in the selection, promotion, and discharge of classified employees where applicable.

Major Functions

1. Establish and maintain eligibility lists for civil service positions as required to meet the city's needs.
2. Conduct promotional examinations for the police sergeant and lieutenant ranks as well as the fire lieutenant and captain ranks.
3. Conduct police officer and firefighter entry testing.
4. Review and update civil service tests based upon receipt of revised position descriptions from the Human Resources Department.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	87,009	97,559	107,143
Other Non-Capital	35,149	39,630	110,224
Capital	-	-	-
Total	122,158	137,189	217,367

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Civil Service Assistant	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Full-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>

Part-Time Positions

Commissioners	<u>5</u>	<u>5</u>	<u>5</u>
Subtotal - Part-Time Positions	<u>5</u>	<u>5</u>	<u>5</u>
TOTAL	<u>6</u>	<u>6</u>	<u>6</u>

Civil Service Commission

2011 Budget

Short-Term Goals (2011)

1. Administer promotional tests for fire captains and lieutenants.
2. Administer promotional tests for police lieutenants and sergeants.
3. Administer tests for various city positions.

Long-Term Goals (2012 and Beyond)

1. Administer tests for police officer eligibility lists (2012).
2. Administer tests for firefighter eligibility lists (2012).
3. Administer promotional tests for fire captains and lieutenants (2013).

2010 Major Accomplishments

1. Administered polygraph and psychological testing for police officer and firefighter applicants.
2. Administered tests for various city positions throughout the year.

2009 Major Accomplishments

- Administered tests for firefighter eligibility lists.
- Administered promotional tests for fire captains and lieutenants.
- Administered polygraph and psychological testing for police officer and firefighter applicants.
- Administered tests for other city positions throughout the year.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Tests Administered	7	10	5	5
Persons Tested	300	500	200	250
Fire Entrance Candidates Tested	500	N/A	N/A	N/A
Police Entrance Candidates Tested	N/A	N/A	N/A	N/A
Police Promotion Candidates Tested	N/A	N/A	N/A	85
Fire Promotion Candidates Tested	103	N/A	N/A	110
Polygraphs Accomplished	46	25	5	40
Psychologicals Accomplished	20	20	5	30

Budget Highlights

The 2011 budget includes \$65,500 in additional funding for promotional testing of police and fire department management positions.

Information Technology Division

2011 Budget

Mission

To unify all citywide information technology (IT) purchasing, installation, operations, and maintenance activities; to provide systematic technology growth within the constraints of the budget; and, to ensure compliance with a uniform code of operational procedures.

Major Functions

1. Maximize availability of all voice, data, and public safety communications services to city residents, businesses, and government entities.
2. Coordinate all technology operations within the City of Aurora.
3. Map both short-term and long-term IT strategies.
4. Serve as the city's official representative to national and regional technology councils.
5. Negotiate technology contracts and ensure compliance.
6. Coordinate technology pilot projects.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	629,488	284,137	286,935
Other Non-Capital	47,459	16,000	(6,894)
Capital	-	200,000	-
Total	676,947	500,137	280,041

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Chief Technology Officer	1	1	1
Radio/Communications Specialist	1	0	0
Asst Radio/Communications Specialist	1	0	0
Telecommunications Specialist	1	0	0
Administrative Aide	1	1	1
TOTAL	<u>5</u>	<u>2</u>	<u>2</u>

Information Technology Division

2011 Budget

Short-Term Goals (2011)

1. Prepare and implement standardized cellular tower lease agreements.
2. Audit systematic changes in the city's IT system and infrastructure.

Long-Term Goals (2012 and Beyond)

1. Continue the movement towards one staff, and one network philosophy of network and software growth (Ongoing).
2. Leverage the benefits of the new optical fiber network (Ongoing).
3. Continue to develop cost saving strategies (Ongoing).
4. Determine application life cycles and evaluate their current organizational effectiveness (Ongoing).

2010 Major Accomplishments

- Completed the installation of the public safety radio system.
- Completed the installation of the technology required to operate the new police campus.
- Completed the build out of the 911 data center.
- Relocated the back-up dispatch center/disaster recovery center.
- Added one cellular tower.
- Received necessary Federal Communication Commission licenses for the new radio system and re-banding settlement.

2009 Major Accomplishments

- Accomplished the development of service level agreements citywide.
- Implemented the citywide radio system.

Performance Measures

Refer to the sub-divisions of the Information Technology Division for performance measures: Communications, Management Information Systems, and Police Technical Services Divisions.

Budget Highlights

The 2011 budget shows a reduction of \$220,096, 44% of the prior year's budget, primarily due to the transfer of a planned capital outlay for communication equipment to the Communication Division. Items that were budgeted in this division's 2010 budget, which are not included in the 2011 budget, include \$200,000 for telephone equipment and \$22,300 for a rooftop lease.

Communications Division

2011 Budget

Mission

To consolidate citywide communications for the benefit of residents and city employees, and to leverage purchasing opportunities.

Major Functions

1. Manage city communications platforms to include:
 - a. Citywide radio communication system.
 - b. Cellular services.
 - c. Administrative telephone system.
 - d. 911 services.
 - e. Fire station alerts.

Budget Summary

	2009	2010	2011
	Actual	Original Budget	Budget
Expenditures			
Salary & Benefits	-	199,601	222,755
Other Non-Capital	16,350	304,400	185,444
Capital	-	-	270,000
Total	16,350	504,001	678,199

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Radio/Communications Specialist	0	1	1
Asst Radio/Communications Specialist	0	1	1
TOTAL	0	2	2

Short-Term Goals (2011)

1. Finalize the consolidation of cellular billing and cell phone account management, providing online tools for usage management and ongoing budget savings for the city.
2. Decommission the Motorola radio system, including the turn-down of phone circuits and managing the return of equipment.
3. Decommission the Nortel phone system, including the turn-down of fax and T1 phone circuits, and managing the return of equipment.
4. Complete the upgrade of city phones to the Voice-over Internet Protocol (VOIP) system.
5. Obtain necessary Federal Communication Commission licenses.
6. Replace the citywide radio system.
7. Develop intergovernmental agreements for more effective shared communications.

Communications Division

2011 Budget

Long-Term Goals (2012 and Beyond)

1. Continue the enhancement of shared communication with city partners and other municipalities.
2. Improve cross-training citywide.

2010 Major Accomplishments

- Relocated the 911 center to the new police headquarters facility.
- Implemented the new citywide radio communication system.
- Implemented new fire station alerting.
- Implemented the citywide VOIP system.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Systems Relocated to the New Police Headquarters	N/A	3	3	N/A
Number of Citywide Systems Updated	N/A	3	3	N/A

Budget Highlights

The 2011 budget includes an increase of \$174,198, 38.4% of the prior year's budget. New in this year's plan is a communication equipment capital improvement in the amount of \$270,000.

Administrative service fees will be implemented in 2011, charging other divisions for services provided in an amount just under \$20,000. These service fees will offset the division's other non-capital expenditures.

Management Information Systems Division

2011 Budget

Mission

To support all City of Aurora departments with their computer hardware and software needs, and to provide them with the latest technology available within the constraints of the budget. In addition, we strive to consistently expand our services to meet the needs of computer users in a proactive and efficient manner.

Major Functions

1. Provide day-to-day computer operations and support for all city sites, divisions, and departments.
2. Perform upgrades to the IBM iSeries operating system, HTE system, personal computers, and miscellaneous systems as needed.
3. Develop and maintain the citywide computer network that includes computer and communications access for all city employees.
4. Identify and introduce computer systems and technologies that increase the efficiency of users.
5. Act as a liaison between vendor technical support and other departments and divisions.
6. Develop and maintain the city's land management system and geographical information systems (GIS).

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,424,472	1,271,912	1,287,865
Other Non-Capital	969,470	1,342,318	1,321,064
Capital	-	-	-
Total	2,393,942	2,614,230	2,608,929

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director	1	1	1
Network Specialist	1	1	1
Network Analyst	1	1	1
Computer Systems Analyst	3	3	3
Computer Systems Technician	1	1	1
GIS Land Analyst	1	1	1
Computer Technician II	1	1	1
Computer Technician I	1	0	0
Computer Operator	1	0	0
Help Desk Technician	1	1	1
Subtotal - Full-Time Positions	12	10	10
TOTAL	12	10	10

Management Information Systems Division

2011 Budget

Short-Term Goals (2011)

1. Implement an e-mail archival solution.
2. Implement a separate optical fiber ring for video applications.
3. Obtain compliance with payment card industry data storage requirements.

Long-Term Goals (2012 and Beyond)

1. Implement a Management Information Systems disaster recovery site (2012).

2010 Major Accomplishments

- Performed a citywide upgrade of the Adobe software.
- Completed four paper-saving projects, which led to an annual savings of 222,500 sheets of paper.
- Implemented an automated system for reconciliation of purchase cards.
- Implemented an Integrated Voice Response System for the Water Billing Division.

2009 Major Accomplishments

- Increased service offerings on the city website by offering online invoice payments, online tee time reservations, e-mail distribution lists, and expanded online parcel lookup information.
- Improved internal communication by implementing Microsoft SharePoint software.
- Upgraded the technical infrastructure of the Emergency Management Division's remote facility.

Management Information Systems Division

2011 Budget

Performance Measures

	2009	2010	2010	
	Actual	Budget	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Staff				
Training and Development Hours	874.0	440	848	300
Integration				
External E-Mail Accounts	482	500	472	470
Personal Computers	502	520	589	590
Laptop Computers	129	129	130	130
City Sites on the Network	50	52	53	55
Legacy Systems Replaced	4	2	7	3
New Technology Introduced	4	4	5	3
Miles of Optical Fiber Installed	1	8	1.5	1
Avg. Number of Days to Complete Customer Service Requests	7.6	4	2.4	2.4
Verify Data on City of Aurora Parcels	7,510	7,500	7,420	6,000
Systems Performance				
iSeries Up-Time	99.9%	99.9%	99.9%	99.9%
Network Up-Time	99.9%	99.9%	99.9%	99.9%
External E-Mail Up-Time	99.9%	99.9%	99.9%	99.9%
Outlook Up-Time	99.9%	99.9%	99.9%	99.9%

Budget Highlights

The 2011 budget shows a negligible decrease of \$5,301 in a \$2.6 million dollar budget. A reduction of computer hardware and software applications is offset by planned enhancements to city computer and network maintenance.

Police Technical Services Division

2011 Budget

Mission

To provide 24/7/365 mission-critical technical support to the city's public safety departments; to ensure that the most critical applications and equipment are available at all times for 911 call handling, police/fire/ambulance dispatching, police report writing, arrestee processing, and criminal and accident investigations; and, to provide both proven and innovative technology solutions to the city's public safety departments, facilitating the most efficient and effective delivery of services to Aurora's citizens and visitors.

Major Functions

1. Provide 24/7/365 support of all mission-critical technology employed by the city's public safety entities. Critical functions supported include:
 - Answering 911 calls.
 - Dispatching police/fire/ambulance services.
 - Capturing and storing electronic arrestee photos and fingerprints.
 - Managing police and fire electronic records.
 - Supporting electronic field-based police reporting via mobile data terminals and access to local, state, and federal crime information systems and other related agencies.
2. Provide network support for the new citywide radio communications system.
3. Administer voice and data connections between the city and other remote entities including the FBI, the Illinois State Police, Bureau of Identification, Illinois Criminal History Database, Illinois Secretary of State, North Aurora Police and Fire Departments,

satellite offices for the Aurora police and fire stations, and a variety of other organizations.

4. Identify, evaluate, and implement new technologies based on input from end-users and technical staff to deliver more effective and efficient public safety services to the public.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	845,418	836,661	870,921
Other Non-Capital	456,665	1,026,800	916,442
Capital	-	-	-
Total	1,302,083	1,863,461	1,787,363

Staffing

Full-Time Positions

	2009	2010	2011
Director	1	1	1
Information Systems Coordinator	1	1	1
Computer Network Administrator	2	2	2
Systems Analyst	2	2	2
Confidential Secretary	1	1	1
Help Desk Technician	1	1	1
TOTAL	8	8	8

Police Technical Services Division

2011 Budget

Short-Term Goals (2011)

1. Migrate the Police Department office productivity software to Microsoft Office for increased efficiency and standardization with other city departments.
2. Upgrade Police squad laptops with new hardware and software.

Long-Term Goals (2012 and Beyond)

1. Add additional business continuity/disaster recovery to public safety IT systems (Ongoing).
2. Continue refining public safety information technology business rules, policies, and procedures (Ongoing).

2010 Major Accomplishments

- Completed the deployment of a new 800 MHz radio system.
- Completed the upgrade of the 911 system.
- Completed the upgrade to a digital voice recording system.
- Completed the upgrade of fire station alerting.
- Relocated the emergency management operations center and the 911/police dispatch center to the new police headquarters.

2009 Major Accomplishments

- Assisted in the planning and design of the new police headquarters.
- Continued the deployment of systems necessary for the relocation of police and dispatch IT operations to the new police headquarters.
- Selected and initiated implementation of a new 800 MHz radio system.
- Continued refining public safety IT business rules, policies, and procedures.
- Implemented a new virtual private network solution.
- Implemented a data domain data archival system.
- Completed an entire e-mail system upgrade.

Police Technical Services Division

2011 Budget

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Staff				
Training and Development Hours	240	560	200	200
Integration				
External E-Mail Accounts	400	400	400	450
Personal Computers Supported	212	306	310	310
Laptop Computers Supported	190	205	205	205
City Sites Supported (includes radio equipment at tower and fire facilities and satellite offices)	20	18	18	18
Legacy Systems Replaced	8	6	6	2
New Technology Introduced	3	3	3	2
Additional Non-City Sites Supported	5	5	5	5
Physical Servers Maintained	45	40	40	71
Virtualized Servers Maintained	19	25	30	49
Server Clusters Maintained	6	6	8	8
Dispatch Center -				
Virtual PCs Maintained	0	0	0	13
Physical PCs Maintained	19	19	19	63
Systems Performance				
CAD/Records System Up-Time	99.99%	99.99%	99.99%	99.99%
Network Up-Time	99.99%	99.99%	99.99%	99.99%
External E-Mail Up-Time	99.99%	99.99%	99.99%	99.99%
File & Print Sharing Up-Time	99.99%	99.99%	99.99%	99.99%

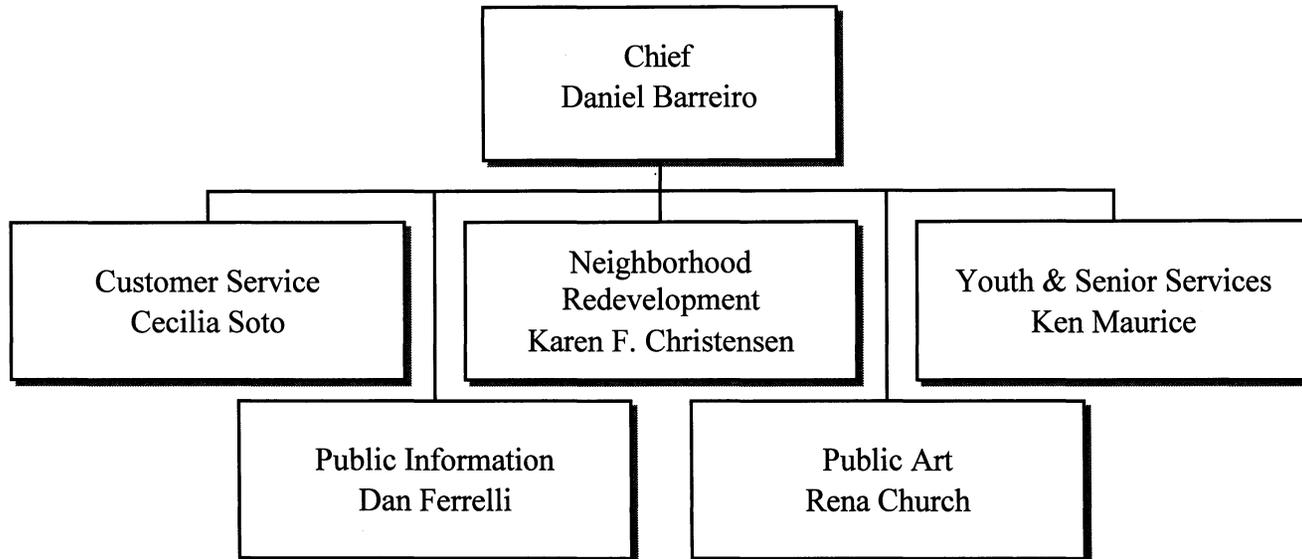
Budget Highlights

The 2011 budget is reduced \$76,098, 4% of the prior year's budget, primarily due to reduced demand for software and hardware revisions, and less planned expenditures for maintaining a mainframe. Network maintenance is increased by \$202,400. The division's performance measures for the number of servers that will be maintained in 2011 reflect an upgrade of city equipment. Several systems that were circuit board hardware-based will be changed to computer software-based systems.



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
COMMUNITY SERVICES DEPARTMENT**





(This page is intentionally left blank.)

Mission

To position Aurora as a premiere community for people in which to live, work, and play; and to enhance the quality of life for Aurora residents by leveraging resources through collaboration, providing excellent customer service, keeping the public informed about city news, stabilizing and revitalizing neighborhoods, coordinating special events, providing programs for youth and seniors, and providing a formal art public presence.

Major Functions

1. Public Information.
 - a. Develop and maintain a proactive media and public-relations strategy.
 - b. Maintain and enhance the city's website to meet the needs of the community and city departments.
 - c. Produce the quarterly citizen newsletter, *Aurora Borealis*, to inform and educate residents about city services, programs, and events.
 - d. Respond to requests for information from media outlets.
 - e. Manage and maintain the city broadcasting studio, facility, and equipment.
 - f. Manage Channel 10 programming and scheduling for public, municipal, and educational access programs.
 - g. Maintain constructive relations with cable and telecommunications providers.
 - h. Coordinate negotiations related to contract, franchises, and/or franchise renewals with cable and telecommunication providers.
2. Customer Service.
 - a. Design and implement a centralized customer service operation with a single point of contact.
 - b. Train customer contact staff in use of specialized customer service software.
 - c. Monitor incoming customer issues through to resolution.
 - d. Develop and analyze reports on customer service-related data in order to identify methods to improve service.
 - e. Serve as the initial point of entry for the city Freedom of Information Act process.
3. Focus and Execution (F&E) Process.
 - a. Assist with the coordination of the city's F&E process.
 - b. Oversee the coordinated implementation of the citywide Wildly Important Goals (WIGs) (strategic plan), including regular reporting from the various city departments.
 - c. Facilitate regular updates of work done on the city's WIGs.
 - d. Conduct and coordinate WIG work sessions and related training.
4. Youth and Senior Services.
 - a. Coordinate the presentation of opportunities for youth to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
 - b. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
 - c. Facilitate, through partnership and collaboration, high quality organized sports and recreation as well as leisure programs and activities that emphasize sportsmanship, character, and healthy lifestyles in youths and seniors.

Community Services Administration

2011 Budget

5. Special Events.
 - a. Develop and stage annual and special city events/activities.
 - b. Assist the public in acquiring approval of the support for special events and the use of public properties.
 - c. Manage city grants for neighborhood festivals and special events.
 - d. Provide interdepartmental assistance with events, programs, employee activities and promotions.
6. Neighborhood Redevelopment.
 - a. Administer Aurora's Community Development Block Grant entitlement from the U.S. Department of Housing and Urban Development.
 - b. Update and maintain all plans as required by the U.S. Department of Housing and Urban Development through public engagement and community assessments.
 - c. Administer additional federal, state, and local funding programs for neighborhood redevelopment as they become available.
 - d. Provide technical and financial assistance for neighborhood revitalization strategies.
 - e. Strengthen relationships with community partners, residents, and elected officials to optimize collaborative solutions for identified neighborhood challenges.
7. Public Art.
 - a. Oversee art and art education programs.
 - b. Operate and maintain the Arts and History Center.
 - c. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations,

city departments, and business organizations throughout the city.

- d. Maintain and operate the Grand Army of the Republic Memorial Hall and Military Museum.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	415,790	270,873	285,067
Other Non-Capital	11,106	43,175	23,300
Capital	-	-	-
Total	426,896	314,048	308,367

Staffing

<u>Full-Time Positions</u>	2009	2010	2011
Chief Community Services Officer	0	1	1
Director	1	0	0
Neighborhood Program Coordinator	1	0	0
Executive Secretary	1	1	1
TOTAL	<u>3</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2011)

1. Continue to seek opportunities to incorporate sustainable practices with events and programs within the Community Services Department.
2. Continue to seek emergency preparedness training opportunities for department staff.
3. Continue to participate with the Healthy Living Council to help improve healthy living practices for the benefit of the youth and community.
4. Continue to participate with the Aurora Cares Corporation to develop strategies and programs to reduce violence in the community.
5. Continue to represent the City of Aurora in the Aurora University's Institute for Collaboration Leaders Committee.
6. Coordinate and oversee the special events budget.

Long-Term Goals (2012 and Beyond)

1. Shift various programs to the new festival site (Ongoing).
2. Help make Aurora one of the healthiest communities in the state through efforts of the Aurora Healthy Living Council (Ongoing).

2010 Major Accomplishments

- Sought and obtained grants to support departmental programs.
- Sought outside support to reduce the public cost of community events and programs.
- Increased public awareness of Aurora as a premiere community through the development of standard positive messages and images for all city-related public communication.
- Increased communication effectiveness by coordinating communications initiatives throughout the city.
- Consolidated offices of the Community Services Administration and Youth & Senior Services Divisions to conserve and share resources.
- Developed a request for proposal seeking a third-party administrator for youth programs resulting in a cost savings.
- Obtained input from residents on ways to improve city services through suggestion box surveys collected at various community events.
- Participated in the coordination of the 2011 Coats for Kids initiative serving over 600 individuals.
- Co-chaired a Kane County "Fit for Kids" work group.
- Assisted in the Fred Rodgers Community Center space analysis to optimize the use of space vacated by the Police Department.
- Facilitated the renewal of three leases and the negotiation of five new leases for space at the Fred Rodgers Community Center, resulting in an additional \$68,161 of maintenance fees.

Community Services Administration

2011 Budget

2009 Major Accomplishments

- Provided departmental information presentations to targeted areas of the community.
- Coordinated with two community groups to show the “We Together” gang prevention documentary.
- Conducted City Hall tours for those from the far-east side of Aurora.
- Continued to prepare for mass care response for major disasters.
- Continued to expand and develop the United Students of Aurora High School leadership group.
- Increased outreach initiatives to senior citizens.
- Assisted with the Healthy Kids initiative in conjunction with the Aurora Healthy Living Council.
- Partnered with the Greater Aurora Chamber of Commerce Business Education Student Leadership Institute in sponsoring business education programs.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Departmental Presentations to the Public	4	6	2	4
Number of Participants Engaged in the Master Plan Meeting	0	50	50	N/A
Staff Hours Spent on Disaster Preparedness	0	60	42	40
Number of Community Groups Supported with the Reduction of Shootings	2	2	1	N/A
Number of Clean-Ups Organized	4	4	4	4
Employees Trained in Strategic Planning	75	30	30	30
Grant Applications Received and Reviewed	12	12	10	10
Number of People Shown the Gang Awareness Video	522	200	150	50
Total Number of City Hall Tours Conducted	7	5	5	5
Number of Organizations Using Community Center Facility	43	50	46	50
Number of Occasions/Activities Held at the Community Center	768	N/A	1,064	1,000

Budget Highlights

The 2011 budget has decreased by \$5,681, almost 2% of the prior year’s budget. The reduction is primarily due to better aligning the budget for contractual services to recent history.

Customer Service Division

2011 Budget

Mission

To provide a courteous, prompt, and precise response to the informational and service needs of the city's residents, businesses, and visitors.

Major Functions

1. Maintain a centralized customer service operation, utilizing leading-edge telecommunications technology and highly trained personnel.
2. Provide appropriate responses to informational or service requests from city customers via both telephone and Internet.
3. Develop and maintain an appropriate standard for customer contacts for all city divisions.
4. Track requests and complaints to assure they receive a prompt and complete response.
5. Analyze data to identify issues generating high volumes of customer contact and recommend policy or process improvements to address them.
6. Initiate and properly assign the processing of Freedom of Information Act-related requests for information.
7. Conduct front counter operations including the receipt of water bill payments and the sale of waste stickers and recycling bins.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	638,821	511,333	404,916
Other Non-Capital	50,661	63,580	63,290
Capital	-	-	-
Total	689,482	574,913	468,206

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Customer Relations Manager	1	1	1
Customer Relations Specialist	2	2	1
Secretary/Typist	1	0	0
Subtotal - Full-Time Positions	4	3	2

Part-Time Positions

Customer Relations Assistant	5	5	4
Subtotal - Part-Time Positions	5	5	4
TOTAL	9	8	6

Customer Service Division

2011 Budget

Short-Term Goals (2011)

1. Include the water bill drop-off box and the on-line web submission form as open channels of communication, and provide courteous, prompt and precise responses to inquiries obtained from these sources.

Long-Term Goals (2012 and Beyond)

1. Expand the hours of operation at the customer service call center as demand increases (Ongoing).

2010 Major Accomplishments

- Promoted front-counter operations utilizing multiple communications media.
- Continued training city employees on the new customer service software.
- Served as a polling place for DuPage County residents of Aurora.
- Promoted more than fifty educational programs and events via the electronic sign board.
- Served as a convenient drop-off location for pet registrations for the Animal Control Division.
- Marketed the city's new 256-INFO phone number to over 40 different government bodies that conduct business with the city, including townships, health departments, and school districts.

2009 Major Accomplishments

- Improved customer service by educating staff in areas identified as requiring more in-depth, technical, or specialized information.
- Maintained extended operation hours of the customer service counter to meet an increased demand for services.
- Distributed more than 2,800 energy efficient light bulbs received from a grant to walk-in customers.
- Promoted more than 40 city educational programs and events via the electronic sign board.
- Implemented upgraded customer service software.
- Trained 200 city employees, representing 33 different divisions, on the new customer service software.
- Provided meeting space for a wide variety of municipal, community, and business meetings.

Customer Service Division

2011 Budget

Performance Measures

	2009	2010	2010	
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Percentage Abandoned Call Rate Reduction	5.63%	7.00%	6.97%	7.00%
Phone Inquiries/Complaints Received	57,475	58,000	55,060	58,000
Phone Inquiries/Complaints Per Customer Service Division Staff	7,185	7,250	6,883	7,250
Internet-Filed Inquiries/Complaints/Requests for Service Received	1,471	1,500	1,285	1,500
Phone Requests for Service Received	11,766	11,800	10,028	11,800
Number of Calls for Service Received	16,233	16,400	13,736	16,400
Requests for Service Satisfactorily Addressed	97.5%	97.0%	98.8%	97.0%
Number of Freedom of Information Act Requests Processed	1,479	1,400	1,787	1,500
Water Bill Payments Accepted	2,660	2,700	2,362	2,700
Recycling Bins Sold	410	450	209	450
Yardwaste Stickers Sold	5,700	5,800	4,158	5,800
Senior Bags Sold	N/A	N/A	69	75
Conference Room Rentals	N/A	N/A	364	300
Pet Registrations Processed	N/A	N/A	127	130

Budget Highlights

The 2011 budget includes a reduction of \$106,707, 18.5% of the prior year's budget, primarily due to a decrease in staffing. In 2011, the division will provide direct customer service hours of 8 a.m. to 5 p.m. and also will provide after-hour communication channels for customers via an on-site water bill drop-off box and an online inquiry form that can be submitted any time of the day and all days of the week.

Special Events Division

2011 Budget

Mission

To promote the City of Aurora, with special events and cultural activities that entertain, enhance quality of life, encourage community pride and participation, and aid in developing a greater cross-cultural community.

Major Functions:

1. Provide funding for annual and special city events/activities.
2. Promote the downtown as an entertainment district.

Budget Summary

	2009	2010	
	Actual	Original Budget	2011 Budget
Expenditures			
Salary & Benefits	474,982	261,585	-
Other Non-Capital	649,340	509,500	129,000
Capital	-	-	-
Total	1,124,322	771,085	129,000

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Manager	1	1	0
Civic Activities Coordinator	3	1	0
Subtotal - Full-Time Positions	4	2	0
<u>Part-Time Positions</u>			
Civic Activities Coordinator	1	0	0
Secretary/Typist	1	0	0
Subtotal - Part-Time Positions	2	0	0
TOTAL	6	2	0

Short-Term Goals (2011)

1. Establish partners and sponsors for community events.
2. Continue to expand the scope of the Farmers Market.

Long-Term Goals (2012 and Beyond)

1. Utilize the permanent festival site for various special events and cultural activities (Ongoing).

Special Events Division

2011 Budget

2010 Major Accomplishments

- Increased efforts to secure new sponsors and in-kind products and services.
- Continued to expand cost saving measures and revenue streams.
- Continued to reduce printed material quantities and costs.
- Continued to pursue green initiatives.
- Implemented four ongoing programs at the Saturday Farmers' Market.
- Worked with organizers to implement the immigration march.

2009 Major Accomplishments

- Provided event information to the public through initiatives.
- Developed a contingency plan for the city's major special events.
- Increased the number of parade entries from Aurora's far-east side.
- Relocated and revamped the Downtown Alive festival series while creating new revenue streams and securing new cash and in-kind sponsors.
- Implemented the Special Events Code of Conduct Ordinance.
- Implemented administrative and event green initiatives.
- Received nine Skyscraper Awards recognizing outstanding marketing efforts in the festival and events industry in the State of Illinois.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Government Operations Requests	46	44	46	N/A
Festival Funding Grants	17	17	18	15
Farmer's Market Avg. Weekly Attendance	2,300	2,400	750	1,000
Farmer's Market Vendors' Fees	\$6,085	\$2,200	\$5,200	\$3,500
Downtown Alive Festival Series Average Attendance	10,000	11,000	12,000	N/A
Downtown Alive Sponsorship	\$68,000	\$30,000	\$36,000	N/A
Downtown Alive In-Kind Sponsorship	\$35,400	\$10,000	\$10,500	N/A
Downtown Alive Total Revenues	\$208,003	\$90,000	\$96,180	N/A

Budget Highlights

The 2011 budget provides funding for special community events. It is 83% (\$642,085) less than the prior year's budget through the elimination of certain events and the reduction of staffing. The mission of this division will be accomplished with more community partnerships.

Neighborhood Redevelopment Division

2011 Budget

Mission

To support the stabilization and revitalization of Aurora's neighborhoods through management and development of programs and policies, identification of funding sources, and outreach to Aurora residents.

Major Functions

1. Administer Aurora's Community Development Block Grant (CDBG) entitlement from the U.S. Department of Housing and Urban Development (HUD).
2. Administer Aurora's Home Investments Partnership Program (HOME-PJ) from HUD.
3. Administer additional federal, state, and local funding programs for neighborhood redevelopment as they become available.
4. Update and maintain all plans, as required by HUD, through public engagement and community assessments.
5. Provide technical and financial assistance for neighborhood revitalization strategies.
6. Strengthen relationships with community partners, residents, and elected officials to optimize collaborative solutions for identified neighborhood challenges.

Budget Summary

	2009	2010	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	550,439	517,177	507,070
Other Non-Capital	(107,516)	(781,527)	(347,400)
Capital	-	-	-
Total	442,923	(264,350)	159,670

Staffing

Full-Time Positions

	2009	2010	2011
Director	1	0	0
Manager	0	1	1
Development Coordinator	1	1	1
Planner	1	1	1
Rehab Financial Specialist	1	1	1
Administrative Aide	1	0	0
Subtotal - Full-Time Positions	5	4	4

Part-Time Positions

Office Coordinator	0	1	1
Subtotal - Part-Time Positions	0	1	1

Temporary (Grant) Positions

Administrative Aide	1	0	0
Subtotal - Temporary Positions	1	0	0
TOTAL	6	5	5

Neighborhood Redevelopment Division

2011 Budget

Short-Term Goals (2011)

1. Continue the purchase, rehabilitation, and sale of abandoned and foreclosed homes under the Neighborhood Stabilization Program, funded by HUD.
2. Continue the administration of funding from HUD under the Homelessness Prevention and Rapid Re-housing Program.
3. Continue the administration of funding from the U.S. Department of Energy under the Energy Efficiency and Conservation Block Grant Program.
4. Continue the administration of funding from HUD under the Community Development Block Grant (CDBG) Program.
5. Collaborate with partners to implement recommendations and objectives outlined in the Neighborhood Revitalization Strategy Area Amendment of 2010.
6. Work with Kane County and the City of Elgin to update the analysis of impediments to fair housing as required by HUD.
7. Work with partners to implement the Home Investments Partnership (HIP) Program, funded by HUD.
8. Collaborate with the city's Engineering Division to complete resurfacing projects in low/moderate income census tracts using CDBG-Recovery funds.
9. Monitor open Reconversion Incentive Program cases.

Long-Term Goals (2012 and Beyond)

1. Expand job training programs in partnership with local agencies (Ongoing).
2. Expand programs to encourage the rehabilitation of affordable housing units (Ongoing).

3. Increase home ownership, particularly in the neighborhood revitalization strategy area (Ongoing).
4. Improve the quality of life in older, established neighborhoods by expanding access to support services (Ongoing).
5. Enhance staff knowledge base and capacity by continuing to improve and standardize policies, procedures, and training.

2010 Major Accomplishments

- Completed the 2010-2014 Consolidated Plan as required by HUD.
- Updated the 1999 Neighborhood Revitalization Strategy Area Plan as required by HUD.
- Administered the federal grant funding of street resurfacing and repair, social service operations, residential home repairs, homelessness prevention, and improvements to public facilities, working with both the City of Aurora and other local agencies.
- Acquired 14 foreclosed homes in the targeted Neighborhood Stabilization Program Area for rehabilitation:
 - a. Ten for resale to buyers at the 120% area median income level, and
 - b. Four for rental to tenants at or below the 50% area median income level through a partnership with Community Housing Association of DuPage County.
- Supported the City of Aurora's sustainability plan through administration of the ComEd Challenge Program.
- Administered grant funding for residential energy efficiency projects, including 99 water-saving toilets, 59 building performance audits, and 21 other energy efficiency improvements.
- Organized a Building Sciences Workshop for 40 residential contractors.

Neighborhood Redevelopment Division

2011 Budget

- Hosted the first annual CDBG Application Workshop, attended by 50 participants.

2009 Major Accomplishments

- Facilitated neighborhood street resurfacing projects in the targeted area.
- Submitted Aurora's plan to HUD for the Neighborhood Stabilization Program to address home foreclosures.
- Facilitated the reconversion of four multi-family residential units to single-family homes through the Reconversion Incentive Program.
- Facilitated the rehabilitation of affordable housing stock units for 35 households through the HOME Program.
- Facilitated home ownership for 80 families through the First-Time Homebuyer Assistance Program.
- Implemented the Energy Efficient Home Ownership Rehabilitation Program.
- Supported the city's Sustainability Plan development and implementation.
- Closed two Section 108 loans, which created 29 jobs.
- Researched and produced a required five-year Consolidated Plan for the CDBG program.
- Implemented the Homeless Prevention and Rapid Rehousing Program with the Quad County Urban League and Hesus House.
- Facilitated infrastructure improvements to North Avenue (Phase I and Phase II) through CDBG and CDBG Stimulus Recovery funding.

- Applied for and received Energy Efficiency and Conservation Block Grant funding through the U.S. Department of Energy.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Citizen Outreach Events Hosted	7	10	12	10
Number of Local Non-profits Funded	15	14	15	15
Number of Foreclosed Homes Acquired for Rehab and Resale	N/A	10	10	10
Number of Foreclosed Homes Acquired for Rehab and Rental	N/A	5	4	5
Number of Rental Units Reduced through the Reconversion Incentive Program	5	7	4	5

Budget Highlights

The 2011 budget shows an increase of \$424,020 over the prior year's budget. This change is due to the reduction of federal block grant fund administrative fees, which offset expenditures, in an amount over \$434,000.

Public Information Division

2011 Budget

Mission

To position Aurora as a premiere community for people to live, work, and play by informing and educating residents, businesses, and other interested parties about city services, policies, initiatives, and events through effective utilization of mainstream media, the city's cable access channel, and other communication tools.

Major Functions

1. Develop and implement a proactive media relations strategy.
2. Develop and implement general communication policies, procedures, and programs.
3. Disseminate timely and relevant information through mainstream and online media outlets and other communication tools as needed in reference to city policies, initiatives, programs, and activities with an emphasis on those that may not normally be communicated to residents through traditional media channels.
4. Research and respond to requests for information from media outlets.
5. Serve as the primary spokespersons on city issues and programs.
6. Ensure that key city information is conveyed through the city's website.
7. Monitor and archive media coverage.
8. Work with management to develop and implement communication strategies for new policies, initiatives, programs, and activities.
9. Maintain a repository of key city facts.
10. Develop and implement guidelines for the production of print, broadcast, online, and collateral material.

11. Oversee the production of a quarterly citizen newsletter, *Aurora Borealis*.
12. Assist city departments in preparing for interviews, presentations, and speaking engagements.
13. Manage and maintain the city broadcasting studio, facility, and equipment.
14. Manage Channel 10 programming and scheduling for public, municipal, and educational access programs through the coordination of import programming, maintenance of the community bulletin board, and monitoring of the on-air signal.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	427,001	508,592	489,986
Other Non-Capital	177,105	209,040	155,994
Capital	-	-	-
Total	604,106	717,632	645,980

Public Information Division

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director	0	1	1
Public Information Officer	1	1	0
Public Information Coordinator	0	0	1
Office Coordinator	0	1	1
Online Service Coordinator	0	1	1
Cable Access Coordinator	1	1	1
Cable Access Producer	2	0	0
Cable Access Technician	1	1	0
Subtotal - Full-Time Positions	5	6	5
<u>Part-Time Positions</u>			
Confidential Secretary	1	0	0
Subtotal - Part-Time Positions	1	0	0
<u>Seasonal Positions</u>			
College Intern	1	1	0
Subtotal - Seasonal Positions	1	1	0
 TOTAL	 7	 7	 5

Short-Term Goals (2011)

1. Research and implement an updated social media presence.
2. Implement the regular distribution of an electronic newsletter, providing City of Aurora news and events.
3. Integrate the RiverEdge Park website into the city website.
4. Update "My Place" web application to include historic district information and a generation of official zoning letters, as PDFs.
5. Create a comprehensive news and media room on the website.
6. Increase mail list subscribers by 10%.
7. Finalize a new Cable Franchise Agreement with Comcast.

Long-Term Goals (2012 and Beyond)

1. Implement a snap stream media monitoring system (2012).
2. Replace and upgrade outdated cable access studio equipment including studio cameras and control room equipment (2013).
3. Increase public awareness of Aurora as a premier community in which to live, work, and play through the development of standard positive messages and images for all city-related public communications (Ongoing).
4. Increase communication effectiveness by coordinating communication initiatives throughout the city (Ongoing).

2010 Major Accomplishments

- Updated the city's website to reflect citywide reorganization initiatives in 2009 and 2010.
- Initiated video streaming on the city website to feature timely information touting special events, image pieces, and/or other relevant news especially as it related to enhancing the city's image.
- Initiated a city marketing plan to include all city events that are of a public interest and publicized them through all media outlets including the city's website.
- Introduced a digital playback system for ACTV programming to maximize staff time management.
- Increased the number of visits to the city website.
- Integrated and promoted the citywide changeover to a new phone system using the city's communication tools, newspapers, and online advertising.
- Improved awareness and uniformity of city messaging as it relates to news and events by simultaneously utilizing Aurora's website, ACTV, the Customer Service Message Board, e-mail blasts, and other tools available at no cost.
- Implemented "Messages on Hold," where those callers who are placed on hold hear important news and events.
- Oversaw public education regarding the 2010 census through Aurora's Complete Count Committee. Social service agencies, educational institutions, and other stakeholders were enlisted; the city's communication tools were used. The mail-in rate of 2010 census forms improved 7% over the 2000 census mail-in rate, despite the city's dramatic population increase.

2009 Major Accomplishments

- Improved awareness of city information by creating a system for the public to sign up for regular email updates.
- Improved awareness of city public safety information by publishing columns in the local media.
- Produced two commercials promoting public safety in Aurora.
- Produced and broadcast a program each quarter to attract and expand economic development.
- Provided training to prepare department and division heads to handle media requests.
- Provided exceptional relay of information to the public, city staff, elected officials, and the media.
- Worked with city staff to create 10 pieces of promotional materials.
- Decreased citywide print and communication costs through coordination of graphic design and printing projects.
- Assisted APAC TV Production I classes to provide students with the opportunity to earn high school and college credits.

Public Information Division

2011 Budget

Performance Measures

	2009	2010	2010	
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Number of Media Inquiries Handled	N/A	N/A	1,800	1,800
Number of Media Advisories/News Releases Prepared	172	150	238	200
Number of Resident Newsletters Prepared	4	4	4	4
Number of Public Education Pieces	19	20	112	110
Number of Presentations/ Talking Points Prepared	20	20	10	10
Number of Photos Submitted to the Media	100	100	N/A	N/A
Mailchimp E-Blasts	73	75	166	150
Number of Commercials	2	4	4	N/A
Number of Economic Development Broadcasts	6	4	2	N/A
Public Service Programs	57	12	12	N/A
Cable & Video Provider Customer Complaints Addressed	40	50	20	20
Number of Electronic Newsletters Prepared	N/A	N/A	N/A	12
Number of E-Mail Subscribers	823	N/A	1,658	2,000
Number of Website Visits	571,149	N/A	615,356	675,000

Budget Highlights

The 2011 budget includes a reduction of \$71,652, or 8% from the 2010 budget, which was accomplished primarily through reductions of staff and contractual services.

The mission of the division will be accomplished with the use of more electronic communications methods such as e-blasts, electronic newsletters, bulletin boards, and by the dedication of more television programming time to programs submitted by community members.

Public Art Division

2011 Budget

Mission

To present public art in all its forms and provide a formal art presence for the residents of the City of Aurora; to enhance Aurora's image throughout the region with respect to the visual arts; to preserve, showcase, and interpret the artifacts of the Grant Army of the Republic (GAR), Post 20; and, to celebrate the history of the GAR through exhibits and programs.

Major Functions

1. Oversee art and art education programs.
2. Establish and uphold guidelines for selection of artists, artworks, and sites.
3. Operate and maintain the David L. Pierce Center.
4. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
5. Maintain and operate the GAR Memorial Hall and Military Museum.
6. Seek private and corporate donations to augment public funds for the acquisition, installation, maintenance, and insurance of public art.
7. Maintain eight public sculptures purchased by the Aurora Public Art Commission (APAC) and other public sculptures within Aurora.
8. Operate the APAC Sculpture Garden, which features annual rotating sculpture exhibits.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	221,632	126,619	89,999
Other Non-Capital	192,736	185,250	91,750
Capital	-	-	-
Total	414,368	311,869	181,749

Budget Summary – Grand Army of the Republic (GAR) Museum

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	-	12,000
Other Non-Capital	12,246	22,700	23,800
Capital	-	-	-
Total	12,246	22,700	35,800

Public Art Division

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director/Curator	1	1	1
Retail Manager	1	0	0
Subtotal - Full-Time Positions	2	1	1
<u>Part-Time Positions</u>			
Building Monitor	4	0	0
Subtotal - Part-Time Positions	4	0	0
<u>Seasonal Positions</u>			
Coordinator	1	1	1
Instructor	9	9	9
Subtotal - Seasonal Positions	10	10	10
TOTAL	16	11	11

Short-Term Goals (2011)

1. Complete phase I of the GAR Museum interior restoration.
2. Complete the GAR virtual museum.

Long-Term Goals (2012 and Beyond)

1. Continue to sponsor at least six high-quality exhibitions per year in the APAC Gallery, the Sculpture Garden, and City Hall (Ongoing).
2. Establish exhibit schedules for the GAR Memorial Hall and Military Museum as the restoration schedule allows (Ongoing).

3. Continue digital archiving of the GAR collection (Ongoing).
4. Continue to expand marketing strategies for the APAC, GAR, and the APAC Sculpture Garden (Ongoing).

2010 Major Accomplishments

- Operated the Pierce Center three days per week with volunteers.
- Hosted six exhibitions with festive opening receptions for visitors to meet artists.
- Hosted the annual rotating sculpture exhibit in the APAC Sculpture Garden.
- Increased enrollment in the ARTWorks program.
- Added a virtual museum for the GAR Post 20 Museum on the APAC webpage.
- Completed 75% of the conversion from mailing list communications to an e-blast process.

2009 Major Accomplishments

- Widely publicized APAC Gallery exhibitions and Museum Shop items/events, and held festive receptions to allow the community to meet the artists and become acquainted with the APAC.
- Developed and expanded the ARTWorks program and the Artist's Studio project.
- Developed the schedule for the APAC Sculpture Garden.
- Developed the schedule for the GAR Memorial Hall and Military Museum.
- Hosted two events for the Lincoln Bicentennial.

Public Art Division

2011 Budget

Performance Measures

	2009	2010	2010	
	Actual	Budget	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Percentage Increase in Annual Event Attendance	41.5%	3.0%	N/A	N/A
Attendance for Public Art Functions	12,000	14,000	15,000	15,500
Number of Exhibits	12	12	6	7
Number of Patrons - Non-Group	11,700	12,700	13,700	14,700
Number of Patrons - Group Tours	250	250	250	400
ARTWorks Students	160	200	250	400
Sculpture Garden Exhibits	2	2	1	1

Budget Highlights

The 2011 budgets for the Public Art Division include a reduction of about \$117,000, 35% from the prior year's budget. Staffing, professional services, and supporting materials were reduced. The ARTWorks program will be discontinued in 2011, and the number of exhibitions may be reduced, but the highest priority functions of the Public Art Division will be continued. The 2011 budget provides additional funding for enhancements to the GAR building and programs.

Youth & Senior Services Division

2011 Budget

Mission

To foster educational, recreational, developmental, leisure, and support programs through collaboration that offer positive and constructive activities resulting in beneficial services being provided to youth and seniors in the community.

Major Functions

1. Coordinate the presentation of opportunities for youth and seniors to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
2. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
3. Facilitate high-quality organized sports, recreation, and leisure programs and activities that promote sportsmanship, character, and healthy living lifestyles in youth and seniors.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,012,956	561,694	159,112
Other Non-Capital	279,296	344,950	535,400
Capital	-	-	-
Total	1,292,252	906,644	694,512

Budget Summary – Grant Programs

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	199,750	97,658	81,980
Other Non-Capital	28,691	8,239	11,586
Capital	-	-	-
Total	228,441	105,897	93,566

Youth & Senior Services Division

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director	1	0	0
Development Coordinator	1	1	1
Community Youth Worker	2	0	0
Elementary Drama Coordinator	1	0	0
Secretary/Typist	1	0	0
Subtotal - Full-Time Positions	6	1	1
<u>Part-Time Positions</u>			
Sports Festival Coordinator	1	1	0
Subtotal - Part-Time Positions	1	1	0
<u>Seasonal Positions</u>			
Seasonal Youth Worker	57	57	1
Coordinator	8	8	0
Instructor	38	38	0
Teacher Assistant	45	45	0
College Intern	0	0	1
Seasonal Secretary	4	4	0
Subtotal - Seasonal Positions	152	152	2

Staffing (Continued)

<u>Temporary (Grant) Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Grant Project Manager	1	0	0
Prevention Specialist	1	0	0
School Coordinator	1	0	0
Site Leader	2	2	2
Program Aide	2	2	2
Open Gym Youth Worker	1	1	1
Subtotal - Temporary Positions	8	5	5
TOTAL	167	159	8

Short-Term Goals (2011)

1. Explore opportunities to expand partnerships.
2. Finalize the 21st Century Program Grant.
3. Continue the Aurora Sports Festival and City of Lights Tournaments.
4. Co-coordinate enriching activities such as the Ms. Merry Christmas activity, the Jack Frost activity, and the City Christmas Tree Lighting ceremony.
5. Provide school break enrichment activities utilizing the 21st Century Grant.

Youth & Senior Services Division

2011 Budget

Long-Term Goals (2012 and Beyond)

1. Maintain school-business partnership relations (Ongoing).
2. Maintain the City of Aurora Youth Court (Ongoing).
3. Maintain the USA Leaders Program (Ongoing).
4. Maintain third-party administrator for on-going youth programs.
5. Continue to foster collaborations for activities involving partnerships and students (Ongoing).
6. Explore grant opportunities to assist in offsetting program costs (Ongoing).
7. Seek funding to increase services, activities, and programs for community seniors (Ongoing).

2010 Major Accomplishments

- Evaluated all programs and streamlined them for efficient use of budget dollars.
- Developed and issued requests for proposals for a variety of 2010 youth programs and successfully determined a third-party administrator.
- Formed new collaborations to enhance the summer fishing experience for local youth.
- Used 21st Century Grant to provide additional enrichment activities during school break.
- Recruited new students to join USA Leaders, a city-sponsored group.
- Enhanced Youth Court by forming a new partnership with the Three Fires Council of the Boy Scouts of America and provided juror training sessions on sentencing options.

- Explored partnerships that will provide services for community seniors.
- Enhanced activities by providing nutritious snacks and information about healthy nutrition and physical well being, utilizing recycle bins, and inviting customer service feedback.

2009 Major Accomplishments

- Completed three program process improvements.
- Completed eight efforts to improve the image and perception of youth activities.
- Increased the number of Youth Court sessions from one to two per month.
- Located a new venue for the 3-on-3 basketball tournament.
- Developed a post-program survey for youth programs.
- Provided a presentation to the Customer Services Division about youth programs.
- Hosted MYTIME after-school program field trips to the Aurora Community Center.

Youth & Senior Services Division

2011 Budget

Performance Measures

<u>Measure</u>	<u>2009</u>	<u>2010</u>	<u>2010</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Number of Program Improvements	3	3	N/A	N/A
Number of Youth Image Initiatives	8	5	N/A	N/A
Number of Participants at Community Center Programs	N/A	N/A	N/A	100
School/After School Programs	5	5	5	5
School/After School Participants	934	1,000	1,000	1,000
Summer Programs	1,116	10	10	1
Summer Programs Participants	1,600	1,000	1,092	1,000
Prevention/Intervention Events	3	3	2	2
Prevention/Intervention Participants	1,185	1,000	250	250
Sports Programs	11	11	11	11
Sports Programs Participants	4,842	4,000	4,000	4,000
Community Service Programs	1	1	1	1
Community Service Participants	500	500	50	50
Co-Sponsored Events	6	5	5	5
Co-Sponsored Event Participants	1,137	1,000	1,000	1,000

Budget Highlights

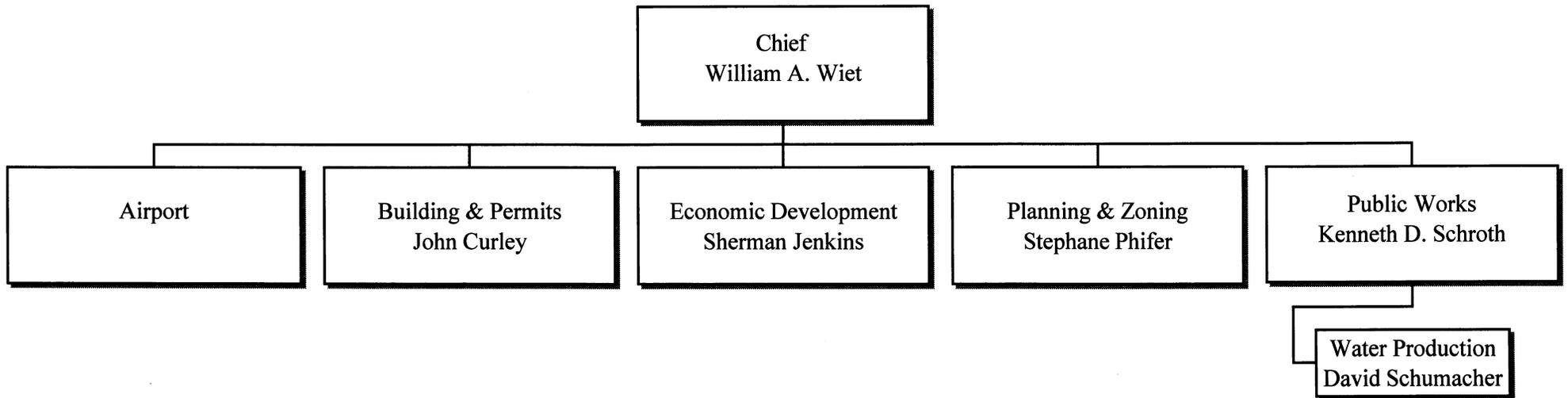
The 2011 budget includes a 22% reduction in funding, going from an annual budget of over \$1 million in 2010 to \$788,078 in 2011. Most of the reduction is due to the elimination of city-supported seasonal workers.

The division has made the development of business partnerships and collaborations with other agencies a high priority to ensure that enriching activities are provided to the youth and seniors of the city.



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
DEVELOPMENT SERVICES DEPARTMENT**





(This page is intentionally left blank.)

Mission

To serve as the central coordinator of all development within the City of Aurora; to promote professionalism and cooperation among various city departments to achieve common development goals; to implement plans and policies established by the Mayor and City Council; and, to do so in a courteous, timely, and professional manner.

Major Functions

1. Development Services Administration – Provide support and oversight to seven divisions and other major functions. Provide support to mayor and city council for projects and programs important to the community. Facilitate interaction among key divisions involved in the development process. Provide decision making and oversight to the many and varied public infrastructure projects.
2. Planning and Zoning – Administer comprehensive planning, land-use regulation revisions, public facilities planning, comprehensive zoning, and GIS development. Produce informational publications. Process land-use petitions, conduct zoning administration, issue zoning and signage permits, provide staff support to the Zoning Board of Appeals, conduct miscellaneous license reviews and as-built inspections. Update the Aurora zoning map, Aurora Zoning Ordinance, and the Aurora Sign Ordinance. Enforces the Aurora Zoning Ordinance. Administer the Preservation Ordinance, prepare district guidelines, review and issue Certificates of Appropriateness, provide staff support to the Historic Preservation Commission
3. Building and Permits – Conduct plan reviews, issue building permits, conduct field inspections, issue certificates of occupancy and stop work orders, and perform various license reviews and contractor licensing. Provide staff support to various boards and commissions. Perform remodeling and new construction inspections. Assign and collect building, school/park fire impact and water connection fees. Administer the contractor’s registration programs.
4. Public Works – Supervise the design and construction of public works drainage and underground improvements. Supervise the design and construction of public works road and bridge improvements. Review new development public improvements for conformance with Aurora’s standards and ordinances. Supervise the design and construction of traffic-related improvements. Prepare the annual Capital Improvement Plan.
5. Water Production – Operate and maintain the Water Treatment Plant, well houses, and pumping and storage facilities. Operate chemical and microbiological laboratories and perform water samplings and analyses to meet state and federal regulatory requirements. Plan and manage capital improvement projects for water supply, treatment, storage, and distribution system.
6. Aurora Municipal Airport – Oversee the day-to-day administration of the airport and airport activities. Provide staff support to the Airport Advisory Board. Ensure the safety of the airport and the public. Ensure compliance with FAA maintenance and inspections. Generate and implement a multi-year plan to upgrade the aviation-oriented and landside infrastructures.
7. Aurora Economic Development Commission – Promote, attract and retain commercial and industrial development in the City of Aurora. Serve to enhance the quality of life for Aurora citizens by creating jobs, increasing assessed valuation, and attracting

Development Services Administration

2011 Budget

businesses. Structure financing and development incentives to prudently implement development policies. Conduct essential and strategic marketing research. Promote workforce development and training.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	834,013	533,768	347,607
Other Non-Capital	17,053	15,950	19,300
Capital	-	-	-
Total	851,066	549,718	366,907

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Chief Development Services Officer	0	1	1
Director	1	0	0
Assistant Director	1	0	0
Property Manager	1	0	0
Architectural Projects Manager	1	1	0
Development Coordinator	1	1	0
Administrative Aide	1	0	0
Confidential Secretary	0	1	1
TOTAL	6	4	2

Short-Term Goals (2011)

1. Plan with local input for the temporary closure of the Downer Place bridges.
2. Manage the construction of the Grand Army of the Republic Building renovation.
3. Implement the Fox River Corridor Development Master Plan.
4. Develop and implement a new downtown parking plan.
5. Develop and implement a parking agreement with Waubensee Community College.
6. Facilitate the creation of two additional TIF districts near Farnsworth Avenue and the Interstate Route 88.
7. Dispose of certain city-owned properties.
8. Manage construction projects approved in the River Edge Zone.
9. Develop marketing strategies for business attraction, expansion, and retention.

Long-Term Goals (2012 and Beyond)

1. Develop strategies for those TIF districts that will soon be expiring (Ongoing).
2. Continue to implement and market the Seize the Future Master Plan for the downtown area (Ongoing).
3. Continue to implement the River Edge Master Plan (Ongoing).
4. Continue to implement the city's Sustainability Plan (Ongoing).
5. Continue to be prepared to mobilize resources for a changing economy (Ongoing).
6. Research changes in the Aurora Zoning Ordinance (Ongoing).

Development Services Administration

2011 Budget

7. Prioritize all development projects on a weekly basis (Ongoing).
8. Investigate more productive ways to implement the city's street resurfacing program (Ongoing).

2010 Major Accomplishments

- Maintained a high level of service despite reductions in staffing levels.
- Ensured that the transition to the new Development Services Department provided effective results.
- Monitored the progress associated with the adoption of new building codes.
- Partnered with the Aurora First Committee and the Chamber of Commerce to improve the city's development process.
- Acquired the former YWCA property.
- Implemented programs to support the ComEd Community Energy Challenge.
- Ensured that all post-construction issues related to the new Aurora police headquarters were monitored closely during its first year of operation.
- Monitored the construction activities and expenditures associated with the development of RiverEdge Park.
- Negotiated development agreements for the new businesses in the downtown and major office/retail corridors.
- Marketed the city's TIF districts.
- Ensured that all projects funded through federal stimulus programs were administered properly and completed on time.

2009 Major Accomplishments

- Attained a departmental citizens' customer service satisfaction rating of 95%.
- Conducted ward committee presentations illustrating development and Neighborhood Stabilization Plan (NSP) accomplishments.
- Implemented the NSP to rehabilitate foreclosed homes.
- Implemented downtown development and historic preservation code enforcement for all case types.
- Completed the police headquarters building construction.
- Implemented the Chamber of Commerce Blue Ribbon Task Force recommendations for promoting development.
- Improved customer service by reducing the development cycle timeline by 5%.
- Adopted, amended, and promoted development ordinances, codes, programs, and internal policies to reflect best environmental practices.
- Allocated department resources strategically for maximum impact in neighborhood-based initiatives.
- Gained approval from HUD for the 2010 City of Aurora HOME Program.
- Adopted 2009 I series codes and City of Aurora amendments.
- Amended the entire Aurora Zoning Ordinance.

Development Services Administration

2011 Budget

Performance Measures

Refer to the divisions of the Development Services Department for performance measures: Airport, Building & Permits, Economic Development, Planning & Zoning, Historic Preservation, Public Works, and Water Production Divisions.

Budget Highlights

The 2011 budget is 33% less than the 2010 budget, primarily due to a reduction of staff. The director will focus on the department's highest priorities in the year of 2011.

Building & Permits Division

2011 Budget

Mission

To provide effective ordinance and code administration/enforcement, for new and remodeling construction projects, that protects the health, safety, and welfare of the citizens and businesses of Aurora.

Major Functions

1. Perform remodeling and new construction inspections for building and fire code compliance and issue certificates of occupancy.
2. Process building and fire permit applications and review for code compliance.
3. Update Building and Fire Codes, as needed, and present for City Council adoption.
4. Administer the city's Building and Fire Codes.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,001,772	1,637,122	1,684,764
Other Non-Capital	164,193	216,400	351,100
Capital	-	-	-
Total	2,165,965	1,853,522	2,035,864

Staffing

Full-Time Positions

	2009	2010	2011
Director	1	1	1
Assistant Director	0	1	1
Plan Examiner	3	1	2
Code Compliance Officer Coordinator	1	1	1
Code Compliance Officer/Building Inspector	3	2	2
Code Compliance Officer/Electrical Inspector	2	2	2
Code Compliance Officer/HVAC Inspector	1	1	0
Code Compliance Officer/Plumbing Inspector	1	0	0
Fire Inspector	1	1	1
Administrative Aide	2	1	1
Customer Service Representative	4	4	4
Subtotal - Full-Time Positions	19	15	15

Part-Time Positions

Code Compliance Officer/Plumbing Inspector	1	2	2
Subtotal - Part-Time Positions	1	2	2
TOTAL	20	17	17

Building & Permits Division

2011 Budget

Short-Term Goals (2011)

1. Implement a limited online permit request system for the electronic receipt of permit applications and drawings on the city's website.
2. Implement an expedited review process for projects with accompanying private sector prepared plan review submittals.
3. Implement a reward-based contractor licensing program with fee discounts determined by the prior-year inspection results.

Long-Term Goals (2012 and Beyond)

1. Obtain International Code Council accreditation.

2010 Major Accomplishments

- Adopted and implemented new building, fire, and electrical codes and ordinances.
- Revamped all customer formwork to address new codes and facilitate use.
- Implemented new electronic customer communication improvements.
- Improved the city's code enforcement methodologies through leadership of the Coordinated Code Enforcement Task Force.
- Revised fees to cover the cost of service delivery.
- Cross-trained inspectors.
- Trained and educated the division's staff on green building construction.
- Evaluated incentives for green building construction.

- Developed a green permit program.
- Evaluated the contractor testing program.
- Completed a user fee study with recommendations to restore the delivery of service and recover the costs of service delivery.
- Continued to implement the Neighborhood Stabilization Program permitting procedure.

2009 Major Accomplishments

- Worked with other departments to implement procedures for permitting Neighborhood Stabilization Program properties.
- Created am/pm inspection windows for residents.
- Created additional permit application types.
- Achieved a 97% customer service satisfaction score.
- Cross-trained inspectors.
- Evaluated and created procedures for fire damage projects.
- Worked with other departments and implemented procedures to track vacant foreclosed properties.
- Evaluated new codes and ordinances.
- Updated computer documentation for new codes and procedures.
- Created in-house standardization.
- Created a method for tracking waived permit fees.
- Evaluated the city's plan review and inspection fees for costs of service recovery and competitiveness with 31 area municipalities.

Building & Permits Division

2011 Budget

Performance Measures

<u>Measure</u>	2009	2010	2010	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Avg. No. of Days* to Process Commercial Remodeling Initial Review	9.5	10	16	9.5
Avg. No. of Days* for New Commercial Construction Initial Reviews	25	20	30.5	25
Avg. No. of Days* to process Commercial Remodeling Initial Reviews	15	N/A	23	15
Avg. No. of Days* to Process Commercial Single Trade Reviews	2	N/A	5	2
Permit Applications Received	4,980	4,500	5,250	5,000
Permits Issued	4,698	4,200	4,655	4,700
Valuation of Issued Permits (million)	\$323	\$300	\$300	\$150
Number of Inspections	23,225	20,000	14,576	15,000
Certificates of Occupancy Issued for Commercial Structures	116	120	122	125

* Days are restated from business days to calendar days pursuant to the new benchmarking request for the Chamber of Commerce.

Performance Measures (Continued)

<u>Measure</u>	2009	2010	2010		
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>2011</u>	
			<u>Actual</u>	<u>Budget</u>	
New Single Family Home Permits Issued	Detached	47	23	30	30
	Remodeling	711	N/A	554	600
	Attached (Town, Dup, Quad)	4	10	26	30
Commercial Structure Permits Issued	New Construction	15	8	12	10
	Remodeling, including Alarm & Sprinkler Additions	751	400	558	600
		7	N/A	9	10

Budget Highlights

The 2011 budget includes an increase of 9.8% over the 2010 budget in the amount of \$182,342. The budget allows for inspection, plan review and other consulting services that can be used as needed, and which can be reimbursed to the city through permitting fees. In addition, improvements to computer software will enhance the division's efficiency.

Aurora Economic Development Commission

2011 Budget

Mission

To promote, attract, and retain commercial and industrial development in the City of Aurora. In doing so, serve to enhance the quality of life for Aurora citizens by creating jobs, increasing assessed valuation, and attracting property tax, sales tax, and other revenue generators to the community.

Major Functions

1. Attract and recruit business.
2. Retain and expand businesses.
3. Raise funds for economic development initiatives and projects.
4. Structure financing and development incentives to prudently implement development policies of the City of Aurora.
5. Promote the investment and development of the City of Aurora through marketing initiatives and public relations.
6. Promote development of strategic elements of community, regional, state and federal infrastructure to promote an environment for business and investment operation and expansion.
7. Promote workforce training and development in the community to ensure the productive operation and expansion of Aurora businesses and to promote investment in new business and real estate developments.
8. Conduct essential and strategic market research to encourage investment in strategic areas identified by the Aurora Economic Development Commission (AEDC) Board of Directors.
9. Advocate and develop strategies to redevelop the city's downtown and mature areas to help create livable wage jobs, increase

assessed valuation, and attract additional property and sales taxes and other revenue generators to the targeted areas.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	543,013	197,945	401,747
Other Non-Capital	2,977,558	2,324,535	2,050,100
Capital	-	-	-
Total	3,520,571	2,522,480	2,451,847

Staffing

Full-Time Positions

	2009	2010	2011
Director	1	1	1
Assistant Director	1	0	0
Sp Asst Develop Facilitation	0	0	1
Development Coordinator	1	0	1
Administrative Aide	1	0	0
Confidential Secretary	1	0	0
TOTAL	5	1	3

Short-Term Goals (2011)

1. Improve the AEDC website as a resource for site selectors and developers.
2. Persuade major media publications and networks to produce three feature articles on Aurora.
3. Continue the Corporate Campus Aurora program to attract office development by international companies and expand existing companies looking for more office space.
4. Participate in the 2011 International Shopping Centers Convention to market Aurora and attract international, national, and regional retailers.
5. Participate in the 2011 CoreNet Global Conference to network with corporate real estate executives and market Aurora to attract corporate headquarters of Fortune 100 and 1,000 companies.

Long-Term Goals (2012 and Beyond)

1. Work to attract businesses to create 500 new primary wage jobs within three years (2013).
2. Continue to work with the Seize the Future Development Foundation to implement the Master Plan for the redevelopment of downtown Aurora (Ongoing).
3. Work with the Chambers of Commerce in Aurora (Regional Chamber, African American, and Hispanic) to conduct a business expo that provides workshops to help businesses secure small business administration loans (Ongoing).
4. Continue to maintain and enhance the existing City of Aurora land and building inventory database (Ongoing).
5. Maintain a business retention/visitation program (Ongoing).

6. Specifically target African American and Hispanic-owned businesses to enhance their knowledge of business loan information from state, federal, and local sources (Ongoing).

2010 Major Accomplishments

- Implemented improvements to the AEDC website.
- Persuaded major media publications/networks to produce 3 feature articles on Aurora.
- Continued the Corporate Campus Aurora program to attract office development by international companies and expand existing companies looking for more office space.
- Attracted the audiovisual mounting industry leader Peerless Industries, Inc. to the White Oak Business Park.
- Marketed the City of Aurora at the 2010 International Shopping Centers Convention to attract retailers.
- Partnered with a private sector business to produce a radio advertising program. The private business realized significant media exposure with the injection of development facts from the AEDC.

2009 Major Accomplishments

- Convinced developers of new mid- and large-size commercial and office developments to locate in Aurora.
- Encouraged major mass media outlets to produce three features each on the Fox Valley Orchard and Farnsworth corridors.
- Negotiated for the purchase of land needed for the Eola Road interchange at Interstate Route 88.
- Marketed the City of Aurora to thousands of visitors at the 2009 Solheim Cup.
- Attracted a major pharmacy company to a vacant grocery store site on the city's near-east side.
- Worked with the Seize the Future Development Foundation to facilitate the start of Restaurant Row in downtown Aurora.
- Worked with the Seize the Future Development Foundation to facilitate the opening of the Ballydoyle Irish Pub and the Comfort Zone Bar-B-Que restaurants.
- Facilitated the opening of the North American Headquarters for Freudenberg Household Products, the makers of O'Cedar mops and brooms.
- Facilitated the opening of the Midwest Distribution headquarters for McKesson Corporation, a Fortune 20 healthcare services and information technology company.
- Conducted the third annual "Did You Know" Manufacturing Career Awareness Event in conjunction with other workforce development partners where approximately 130 area high school students visited with 17 area manufacturing companies.
- Received recognition in a major economic development publication as one the top five locations in the United States for high technology.
- Partnered with the Seize the Future Development Foundation to implement the Master Plan for the continued redevelopment of downtown Aurora.
- Updated the AEDC website to market Aurora to international, national, and regional retail, commercial, and industrial site selectors.
- Marketed the City of Aurora at the 2009 International Shopping Centers Convention in Las Vegas, Nevada to attract retailers.
- Continued the Corporate Campus Aurora Program to attract office development by international companies and expand existing companies looking for more office space.

Aurora Economic Development Commission

2011 Budget

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Visits to Current Businesses	59	30	10	30
Number of New Mid-Size and Large Commercial and Office Developers Doing Business in Aurora	8	2	2	3
Number of Media Publications and Network Outlets Producing Feature Stories on Aurora	2	3	2	3
Value of Development Agreements or Submitted Land Use Petitions (millions)	\$39.4	\$20.0	\$25.5	\$27.5
Promotional and Marketing Contacts Made to Developers, Site Selection Officials, and Retail and Commercial Firms	20	25	15	20

Budget Highlights

The 2011 budget includes a 2.8% reduction (\$70,633) from the 2010 budget and also reflects an adjustment to the staffing needs in this division. Two positions have been added in the 2011 budget, reversing two of the three reductions that were implemented in 2009.

The reductions in the budget were accomplished by reducing the use of consulting services and the expenses associated with various economic agreements. The AEDC will continue to use partnerships with the private sector in order to fulfill its mission.

Mission

To provide guidance and proper follow-through to the public and city representatives in the development and implementation of the city's policies regarding land-use regulation and zoning enforcement, neighborhood stabilization, growth management, the promotion of redevelopment, and the proper balance/distribution of land uses. To designate, preserve, enhance, and perpetuate those properties and improvements that reflect the historical, cultural, artistic, social, ethnic, or other heritage of the nation, state, or community, or that may be representative of an architectural or engineering type inherently valuable for the study of a style, period, craftsmanship, method of construction, or use of indigenous materials.

Major Functions

1. Assist the city's policy makers in their efforts to improve the quality of life for all of Aurora's residents by monitoring the implementation of Aurora's Comprehensive Land Use/Transportation Plan and physical development policies.
2. Enforce the zoning ordinance, sign ordinance, subdivision control ordinance, Historic District and Landmark Guidelines, FoxWalk Overlay District Design Guidelines, and hotel licensing ordinance.
3. Disseminate accurate and complete information in response to public inquiries in the form of land use referrals.
4. Guide developers and the public through the initial development process.
5. Review and process land-use petitions and Certificate of Appropriateness for development throughout the city and provide follow-up on implementation.

6. Review building permit applications for compliance with zoning regulations and historic preservation guidelines.
7. Verify the conformance of implemented site plans with approved documents.
8. Research and prepare specific plans and reports to provide clear and accurate information from which community trends can be identified and needs assessed.
9. Provide the staffing to accomplish the following:
 - Administration of the school/park land/cash ordinance.
 - Maintenance of the building permit database for population estimation and projection.
 - Recordation all plats of annexation, subdivision, right-of-way dedication, and easements in a timely manner.
 - Provide technical assistance and recommendations to owners regarding style, materials, contractors, suppliers, and methods.
 - Complete mandated federal reviews for properties utilizing federal funding.
 - Update the historic property survey to meet Certified Local Government requirements.
 - Implement the Preservation Loan Program.
 - Sponsor the Mayor's Awards for Excellence in restoring historic buildings.
 - Maintain website and brochures featuring the city's historic properties.
 - Conduct tours featuring the city's historic properties.
 - Clerical and technical assistance to the Aurora Downtown Board, Aurora Neighborhood Council, Design Review Committee/FoxWalk Overlay District, Historic Preservation Commission, Historic Preservation Loan Committee, Historic Preservation Public Awareness Committee, Landmark

Planning & Zoning Division

2011 Budget

Committee, Near-East Side Historic District Committee, Planning Commission, Planning Council, Public Awareness Committee, Riddle Highlands Historic District Committee, River Walk Commission, Tanner Historic District Committee, and Zoning Board of Appeals.

10. Coordinate planning and zoning with other city departments and outside agencies including the Greater Aurora Chamber of Commerce and the Seize the Future Development Foundation.
11. Encourage high-quality redevelopment within the FoxWalk District through technical and financial assistance programs and infrastructure improvements and advertising and assisting with the Tax Assessment Freeze Program for historic residential properties, the Tax Credit Program for commercial properties, and the Easement Program for National Register properties.
13. Preserve, enhance, and perpetuate designated historic properties, including responding to inquiries regarding designating properties as historic and assist with research.

Budget Summary

	2009	2010	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	976,571	820,494	752,660
Other Non-Capital	344,715	438,196	81,898
Capital	-	-	-
Total	1,321,286	1,258,690	834,558

Staffing

Full-Time Positions

	2009	2010	2011
Director	2	1	1
Zoning Administrator	0	1	1
Planner	4	3	3
Associate Planner	1	0	0
Administrative Secretary	1	1	1
Subtotal - Full-Time Positions	8	6	6

Seasonal Positions

Graduate Intern	1	1	1
College Intern	0	0	1
Subtotal - Seasonal Positions	1	1	2

TOTAL

	9	7	8
--	----------	----------	----------

Short-Term Goals (2011)

1. Coordinate redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, the Seize the Future Downtown Master Plan, and the RiverEdge Park Master Plan.
2. Facilitate zoning and site design of development and redevelopment projects throughout the city.
3. Coordinate the construction of the RiverEdge Park Music Garden.
4. Manage the design and engineering of the Fox River pedestrian bridge across from the Aurora Transportation Center.
5. Coordinate with Illinois Department of Transportation on the construction of the Wikaduke Trail from Wolfe's Crossing Road to Route 30.

Planning & Zoning Division

2011 Budget

6. Coordinate with the Fox Valley Park District and the Kane County Forest Preserve on the construction of phase II of the Fox River Trail gap between North Avenue and Benton Street.
7. Develop a historic property designation package per ordinance requirements.

Long-Term Goals (2012 and Beyond)

1. Revise and update the city survey (2012).
2. Revise the entrance signage for the near-east side historic district (2012).
3. Develop an interactive website to expedite the permit process (2012).
4. Create plaques for all designated historic properties (2013).
5. Develop ordinances and policies that focus on quality of life issues (Ongoing).
6. Continue to update the zoning ordinance in response to evolving quality of life issues to ensure that the ordinance is a living document. (Ongoing).
7. Update the Comprehensive Plan on a regular basis (Ongoing).
8. Close the Aurora Fox River Trail gap through downtown Aurora (Ongoing).
9. Document the architecture of historic properties (Ongoing).

2010 Major Accomplishments

- Updated the zoning ordinance.
- Revised land-use petition development fees.
- Implemented the hotel license ordinance.

- Worked with Aurora First to make revisions to the development process.
- Participated in the 2009-2010 ComEd Community Energy Challenge.
- Coordinated the fundraising, design, utility relocation, environmental studies, and engineering of the RiverEdge Park Music Garden.
- Facilitated zoning and site design of development and redevelopment projects throughout the city including Aurora Memory Care, Mercy Housing Lakefront, Water Street Towers, Diehl Industrial Park, and New York Street Restaurant Row.
- Completed construction of the section of the FoxWalk phase I (West Channel) between Galena Boulevard and Downer Place.
- Coordinated with the Fox Valley Park District and the Kane County Forest Preserve on the construction of phase I of the Fox River Trail gap between Rathbone Avenue and Hurds Island.
- Co-created a green building permit program with the Public Works and Building & Permits Divisions.
- Coordinated with Hollywood Casino to remove the City of Lights II riverboat.
- Facilitated the designation of the Saint Charles hospital as a national landmark.

2009 Major Accomplishments

- Reduced the initial residential permit zoning review time by 40%.
- Hosted a “Downtown Living” walking tour/open house.
- Hosted roundtables for existing downtown retail business owners.
- Completed base design of Phase One of the RiverEdge Park Master Plan.

Planning & Zoning Division

2011 Budget

- Gathered baseline data for 19 neighborhoods pursuant to the Aurora Neighborhood Planning Initiative.
- Obtained City Council approval of a citywide Bicycle and Pedestrian Plan and a Sustainability Plan.
- Completed phase three of the Station Boulevard Trolley Study.
- Conducted a weatherization and window repair workshop.
- Produced three technical information updates.
- Implemented a procedure to integrate the relevant customer service cases into the city code enforcement software.
- Developed a pre-Civil War era, self-guided tour of historic buildings.
- Sponsored the Mayor's Historic Preservation Awards.

Performance Measures

	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Number of Days to Process Land Use Petitions	32	32	44	32
Customer Service Requests	319	250	629	500
Land Use Petitions Processed	115	110	114	100
Comprehensive Plan Revisions	3	7	0	1
Ordinances/Resolutions Approved by City Council	101	100	91	100
Acres Annexed	1.47	5	10.7	10
Public Hearings (Notices)	49	30	58	40
Recorded Documents	60	30	42	20
Number of Board, Commission, and Committee Meetings	24	128	72	75
Valuation of Construction Permits in the Downtown Core/Downtown Fringe District (millions)	\$0.89	\$0.5	\$1.235	\$0.5
COA Applications Requested	290	300	206	200
COA Applications Approved	251	250	178	175
Loans/Grants Monitored	56	45	46	19
Loans/Grants Approved	22	23	16	2
Section 106 Reviews	91	180	178	100

Planning & Zoning Division

2011 Budget

Budget Highlights

The 2011 budget includes a reduction of 25% (\$279,554) from the 2010 budget. The majority of the reduction relates to the completion of an environmental study performed in 2010. Administrative fees for services provided to other city divisions will increase from \$18,300 in 2010 to \$44,200 in 2011, offsetting some expenditures.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
HISTORIC PRESERVATION DIVISION**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
SALARIES & BENEFITS						
SALARIES	122,731	81,913	86,562	86,562	-	(86,562)
EMPLOYEE BENEFITS	<u>57,806</u>	<u>44,925</u>	<u>40,716</u>	<u>40,716</u>	-	<u>(40,716)</u>
TOTAL SALARIES & BENEFITS	<u>180,537</u>	<u>126,838</u>	<u>127,278</u>	<u>127,278</u>	-	<u>(127,278)</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	4,124	1,386	2,200	2,200	-	(2,200)
REPAIRS & MAINTENANCE SERVICES	5,955	-	6,000	6,000	-	(6,000)
INSURANCE	1,200	2,400	2,400	2,400	-	(2,400)
COMMUNICATION CHARGES	1,882	2,072	-	-	-	-
OTHER SERVICES & CHARGES	4,785	1,106	-	-	-	-
OTHER SPECIAL PROGRAMS	2,461	1,557	6,000	4,800	-	(6,000)
SUPPLIES-GENERAL	8,171	-	-	-	-	-
SUPPLIES-ENERGY	872	-	700	700	-	(700)
TOTAL OTHER NON-CAPITAL	<u>29,450</u>	<u>8,521</u>	<u>17,300</u>	<u>16,100</u>	-	<u>(17,300)</u>
TOTAL HISTORIC PRESERVATION DIVISION	<u>209,987</u>	<u>135,359</u>	<u>144,578</u>	<u>143,378</u>	-	<u>(144,578)</u>

Public Works Division

2011 Budget

Mission

To effectively design and/or manage the engineering and construction of capital projects in the city to provide quality public improvements and water production.

Major Functions

1. Supervise the design and construction of public works road and bridge improvements.
2. Supervise the design and construction of public works traffic control improvements.
3. Supervise the design and construction of public works stormwater management and underground improvements.
4. Review proposed public improvements related to new development for conformance with Aurora's standards and ordinances.
5. Assist in the preparation of the Capital Improvement Plan.
6. Interface with governmental agencies and other departments within the city to assist in the planning and implementation of projects.
7. Administer special service area projects.
8. Administer the Cross-Connection Control Program.

Budget Summary

	2009	2010	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	3,507,504	2,792,952	2,934,188
Other Non-Capital	303,370	(623,484)	(1,280,176)
Capital	-	-	-
Total	3,810,874	2,169,468	1,654,012

Public Works Division

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director/City Engineer	1	1	1
Assistant City Engineer	1	1	1
Assistant Director	1	0	0
Capital Improvement Program Manager	1	1	1
Office Manager	0	0	1
Engineer Coordinator	4	4	4
Traffic Engineer	1	1	1
Professional Engineer	6	5	5
Civil Engineer II	1	1	1
Civil Engineer I	1	0	1
Engineering Technician IV	2	0	0
Engineering Technician III	5	4	4
Engineering Technician II	2	2	2
Engineering Technician I	1	0	0
Executive Secretary	1	1	0
Administrative Secretary	1	1	0
Subtotal - Full-Time Positions	29	22	22
<u>Seasonal Positions</u>			
College Intern	3	3	2
Subtotal - Seasonal Positions	3	3	2
TOTAL	32	25	24

Short-Term Goals (2011)

1. Separate the storm and sanitary sewers tributary to the city's downtown.
2. Upgrade the downtown water distribution system.
3. Reduce the regulatory floodplain in the Greenfield Villages subdivision by replacing the roadway culverts on Illinois Avenue.
4. Replace the Reckinger Road bridge.
5. Complete the Indian Trail rehabilitation from Mitchell Road to Farnsworth Avenue.
6. Complete the Farnsworth Avenue traffic signal interconnect from New York Street to Molitor Road.
7. Complete the annual arterial and collector resurfacing program.
8. Complete the annual neighborhood street improvement program.
9. Replace the watermain on California Court.
10. Construct drainage improvements on Ellington Drive.
11. Construct the Dearborn and Trask sewer improvements.
12. Construct the Montgomery Road improvements at the intersection of Kautz.

Public Works Division

2011 Budget

Long-Term Goals (2012 and Beyond)

1. Reconstruct Eola Road from 83rd to 87th Streets (2013).
2. Reconstruct East New York Street from Farnsworth Avenue to Asbury Drive (2013).
3. Complete infrastructure improvements in the downtown, near-east, and near-west side neighborhoods to meet the city's long-term control plan requirements (2030).
4. Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas (Ongoing).

2010 Major Accomplishments

- Implemented a pavement management program.
- Completed the replacement of the Wood Street bridge.
- Constructed three sewer separation projects funded through the American Recovery and Reinvestment Act (ARRA).
- Submitted the city's long-term plan for combined sewer overflow control.
- Completed an ARRA-funded green infrastructure project.
- Completed three Clean Water Act grant-funded water quality/green infrastructure projects.
- Completed \$8 million in traffic signal interconnect projects at various locations.
- Installed a state-of-the-art traffic signal management center that will be capable of remotely accessing 58 signalized intersections.
- Completed a citywide emergency vehicle pre-emption retrofit project.

- Constructed the lower FoxWalk from Galena Boulevard to Dower Place with a new pedestrian bridge under Galena Boulevard.

2009 Major Accomplishments

- Maintained the current review time of non-residential new development with and without detention.
- Maintained the current review time of non-residential new development without detention.
- Implemented emergency detour route plans.
- Constructed an interchange on Interstate Route 88 at Eola Road.
- Applied for and received ARRA funding for three watermain projects.
- Applied for and received ARRA funding for three storm sewer improvement projects.
- Constructed three ARRA-funded watermain projects.
- Installed a storm sewer, sanitary sewer, and watermain in the Spring Street basin.
- Completed the current year's arterial resurfacing, residential resurfacing, and sidewalk replacement programs.
- Reduced the average new development plan review time.
- Tracked commercial review times and maintained response times below the target baseline.

Public Works Division

2011 Budget

Performance Measures

<u>Measure</u>	<u>2009</u>	<u>2010</u>	<u>2010</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Letters of Credit Administered	13	9	25	20
Value of Public Infrastructure Installed (millions)	\$14.0	\$11.0	\$21.8	\$12.7
Special Service Areas Established	1	0	0	0
Average No. of Days to Review New Development of Non-Residential with Detention	9	22	14	22
Average No. of Days to Review New Development of Non-Residential without Detention	4	11	4	12
Resurfacing (lane-miles)	56	57	54	53
Public Infrastructure Utility Improvements Completed (millions)	\$4.2	\$3.6	\$3.5	\$2.4
Sidewalk Replacement (s.f.)	147,500	145,000	144,611	115,000

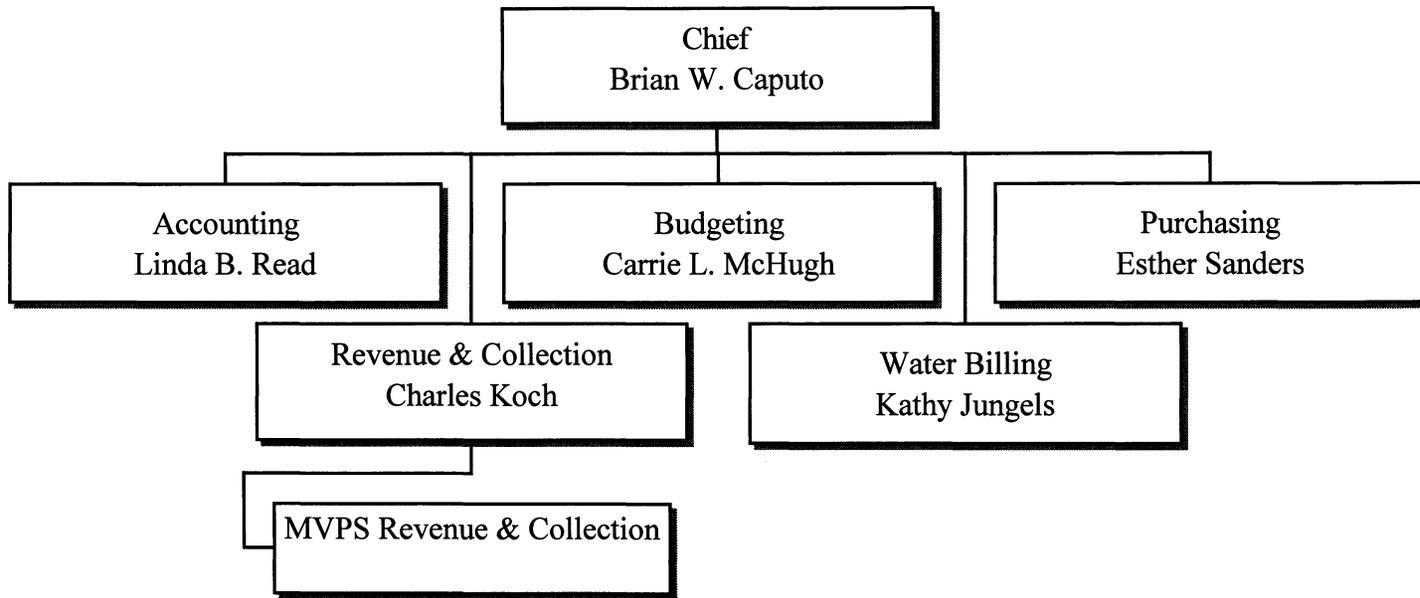
Budget Highlights

The 2011 budget shows a reduction of 23.7% (\$515,456) primarily due to increases in reimbursements for services provided to the city's proprietary funds. Other budget changes include the reduction of consulting fees and staffing changes. Two positions are added, a Civil Engineer I and an Office Manager, in place of two secretarial positions.



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
FINANCE DEPARTMENT**





(This page is intentionally left blank.)

Finance Administration

2011 Budget

Mission

To provide municipal financial services of the highest quality to the residents and businesses of the City of Aurora, the City Council, and the city staff in an efficient and progressive manner while safeguarding city assets and upholding the public trust.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Budgeting, financial planning, and financial forecasting.
4. Billing for city services, including water and sewer service.
5. Licensing.
6. Collection of city revenues.
7. Centralized purchasing.
8. Cash management and investing.
9. Debt management.
10. Evaluation of the financial impact of economic development proposals.
11. Monitoring compliance with the financial terms of economic development agreements.
12. Internal auditing.
13. Operation of the city mailroom.

Budget Summary (Administration Only)

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	456,795	417,929	347,365
Other Non-Capital	70,724	109,688	152,158
Capital	-	-	-
Total	527,519	527,617	499,523

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director/City Treasurer	1	1	1
Compliance Auditor	1	1	0
Administrative Aide	1	1	1
Subtotal - Full-Time Positions	3	3	2
 <u>Part-Time Positions</u>			
Graduate Intern	1	0	0
Subtotal - Part-Time Positions	1	0	0
 TOTAL	4	3	2

Short-Term Goals (2011)

1. Develop an identity protection policy for the city.
2. Provide administrative support for the establishment of two new tax increment financing districts.
3. Issue a request for proposals related to investment management consulting services for the city's public safety pension funds, and facilitate the appointment of a new consultant or the reappointment of the current consultant.

Long-Term Goals (2012 and Beyond)

1. Publish a budget-in-brief (2012).

2010 Major Accomplishments

1. Obtained a tax-exempt letter ruling from the Internal Revenue Service on the investment income earned by the Retiree Health Insurance Trust Fund.
2. Issued a statement to each full-time city employee summarizing the components of his/her total compensation in 2009.
3. Developed numerous models to quantify the costs of various city functions in support of the 2011 budget development process.
4. Received the Government Finance Officers' Association's (GFOA) Distinguished Budget Presentation Award for the 11th consecutive year (2010 Budget).
5. Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 12th consecutive year (2009 Comprehensive Annual Financial Report (CAFR)).

2009 Major Accomplishments

- Improved the citizens' customer service rating by 2 to 3% for selected finance-related activities.
- Coordinated the extension of the life of Aurora Tax Increment Financing District # 1 (Downtown) from 23 to 35 years.
- Obtained investment safekeeping and management services for the Retiree Health Insurance Trust Fund.
- Published a policy requiring the compilation of data on written purchase-type contracts executed by the city.
- Issued \$15.6 million of general obligation bonds to provide resources for the procurement of a new public safety radio system.
- Issued \$5.6 million of general obligation bonds to refund notes issued to purchase land for an interchange at Interstate Route 88 and Eola Road resulting in a present value savings of \$205,000.
- Received the GFOA's Distinguished Budget Presentation Award for the 10th consecutive year (2009 Budget).
- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 11th consecutive year (2008 CAFR).

Finance Administration

2011 Budget

Performance Measures

<u>Measure</u>	2009	2010	2010	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	2011
			<u>Actual</u>	<u>Budget</u>
Avg.Return - Corp. Investments	1.0%	0.5%	0.3%	0.3%
General Obligation Bond Rating	AA+	AA+	AA+	AA+
Debt Service Abatement (millions)	\$16.5	\$15.3	\$15.3	\$ 15.1
Training and Development Hours	363	60	337	40

Budget Highlights

The 2011 budget reflects a reduction of 5% (\$28,094) from the prior year budget, primarily due to the elimination of the Compliance Auditor's position from the staff. The major functions previously performed by the Compliance Auditor will be accomplished by an outside professional firm effective January 2011.

Accounting Division

2011 Budget

Mission

To provide municipal accounting and financial reporting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Processing of accounts payable.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,129,709	1,011,595	1,081,392
Other Non-Capital	(84,975)	69,632	66,240
Capital	-	-	-
Total	1,044,734	1,081,227	1,147,632

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Assistant Director	1	1	1
Accounting Supervisor	1	1	1
Payroll Supervisor	1	1	1
Accountant	4	3	3
Administrative Aide	1	2	2
Account Clerk III	1	1	1
Account Clerk II	2	2	2
TOTAL	<u>11</u>	<u>11</u>	<u>11</u>

Short-Term Goals (2011)

1. Obtain an unqualified auditor's opinion on the city's Comprehensive Annual Financial Report (CAFR).
2. Obtain the Government Finance Officers Association's (GFOA's) Certificate of Achievement for Excellence in Financial Reporting (2010 CAFR).

Long-Term Goals (2012 and Beyond)

1. Develop accounting and payroll procedure manuals (2012).

Accounting Division

2011 Budget

2010 Major Accomplishments

- Obtained an unqualified auditor's opinion on the city's 2009 CAFR.
- Obtained the GFOA's Certificate of Achievement for Excellence in Financial Reporting (2009 CAFR).
- Implemented software programs to provide greater information in the city's general ledger on credit card purchases.
- Evaluated new investment accounting software.

2009 Major Accomplishments

- Maintained the citizens' customer service opinion score with respect to municipal utility tax rebates.
- Improved the customer service survey opinion score by 4% with respect to services offered by the Payroll Office to internal customers.
- Obtained an unqualified auditor's opinion on the city's 2008 CAFR.
- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 11th consecutive year (2008 CAFR).

Performance Measures

<u>Measure</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Customer Service Survey Opinion Score - Utility Tax Rebates (5.0 is maximum)	4.9	4.9	4.9	4.9
Customer Service Survey Opinion Score - Payroll (5.0 is maximum)	4.7	4.7	N/A	4.8
Utility Tax Rebates Issued Within 9 Weeks of Application	100%	100%	100%	100%
Employee Paychecks Issued	36,000	36,000	34,000	36,000
Employees on Direct Deposit	87%	87%	87%	87%
Pensioner Benefit Checks Issued	5,550	5,550	5,900	5,600
Accounts Payable Checks Issued	66,735	65,000	68,210	66,000
Bank Reconciliations Completed Within 30 Days	86%	100%	75%	100%
Post-Closing Year-End Journal Entries	28	30	38	30
Years Received the GFOA Certificate of Achievement	11	12	12	13
Training and Development Hours	445	220	118	220

Budget Highlights

The 2011 budget includes an increase of 6%, or \$66,405, primarily due to expected higher insurance costs.

Budgeting Division

2011 Budget

Mission

To provide municipal budgeting services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Budgeting, financial planning, and financial forecasting.
2. Publish an annual budget document.
3. Publish an annual capital improvement plan document.
4. Prepare tax levies.
5. Process budget transfers and budget amendments.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	225,929	224,476	236,192
Other Non-Capital	(12,608)	30,536	29,166
Capital	-	-	-
Total	213,321	255,012	265,358

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Assistant Director	<u>1</u>	<u>1</u>	<u>1</u>
Budget Analyst	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2011)

1. Update the Budgeting Division's webpage on SharePoint.
2. Obtain the Government Finance Officers Association's (GFOA's) Distinguished Budget Presentation Award (2011 Budget).
3. Update the city's Capital Improvement Plan.

Long-Term Goals (2012 and Beyond)

1. Develop a revenue forecasting manual (2012).
2. Update the webpage on SharePoint (Ongoing).

2010 Major Accomplishments

- Updated the Budgeting Division's webpage on SharePoint.
- Received the GFOA's Distinguished Budget Presentation Award for the 11th consecutive year (2010 Budget).
- Published the city's 2010-2019 Capital Improvement Plan.

Budgeting Division

2011 Budget

2009 Major Accomplishments

- Reformatted budget to accommodate major organization restructure.
- Received the GFOA's Distinguished Budget Presentation Award for the 10th consecutive year (2009 Budget).
- Published the city's 2009-2018 Capital Improvement Plan.
- Created a webpage in SharePoint, specifically designed to incorporate the Water Street Journal, budget transfers, and databases to one central location.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Annual Budget Meeting Hours	52	40	33	40
Percent of Departments Within Original Budget	100%	100%	100%	100%
Budget Transfers Processed	484	600	383	500
Budget Amendments Processed	4	4	2	4
No. of Years Received the GFOA Budget Award	10	11	11	12
Training and Development Hours	153	40	100	40

Budget Highlights

The 2011 budget includes a 4% increase (\$10,346) over the prior year's budget due to expected higher insurance costs.

Revenue & Collection Division

2011 Budget

Mission

To provide municipal cash handling, invoicing, and collection services of the highest quality to the City of Aurora in an efficient and progressive manner.

Major Functions

1. Billing for all city services except for water and sewer service.
2. Collection of city revenues.
3. Licensing.
4. Operation of the city mailroom.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	636,381	551,342	586,610
Other Non-Capital	(64,056)	73,784	76,030
Capital	-	-	-
Total	572,325	625,126	662,640

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Assistant Director	1	1	1
Cashiering Operations Supervisor	1	1	1
Account Clerk III	2	2	2
Account Clerk II	3	3	3
TOTAL	<u>7</u>	<u>7</u>	<u>7</u>

Short-Term Goals (2011)

1. Complete the implementation of invoicing for police false alarms.

Long-Term Goals (2012 and Beyond)

1. Evaluate current and potential performance measures for more efficient monitoring of the division's operations (2012).
2. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).

2010 Major Accomplishments

- Assumed responsibility for the invoicing of police extra-duty assignment fees.
- Implemented taxi driver photo identification software.

Revenue & Collection Division

2011 Budget

2009 Major Accomplishments

- Initiated the process of billing food & beverage tax late fees through the city's accounts receivable system.

Performance Measures

<u>Measure</u>	<u>2009</u>	<u>2010</u>	<u>2010</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Land File Information Updated within 2 Days	97%	96%	96%	75%
Collection Rate on Miscellaneous Receivables	50%	50%	60%	65%
Avg. Accounts over 90 days	35%	30%	15%	30%
Food & Beverage Tax Returns Processed	5,280	5,500	5,400	5,200
Real Estate Transfer Tax Stamps Issued	3,598	3,000	3,981	3,400
Licenses Issued *	3,548	3,300	2,000	3,300
Taxicab Inspections (Visual)	80	100	100	100
Training and Development Hours	250	140	138	140

* In 2010, licenses for rental units were waived, resulting in a temporary drop in the total number of licenses issued. The waivers will start to expire in 2011.

Budget Highlights

The 2011 budget includes an increase of 6% (\$37,514) over the 2010 budget primarily due to expected higher insurance costs.

Purchasing Division

2011 Budget

Mission

To promote the public trust through resourceful acquisition of goods and services needed by city operational and administrative units in the performance of their duties. This is to be accomplished by adherence to the City Code and state statutes in an efficient purchasing system. Education, investigation, and planning are paramount in an evolving stewardship role.

Major Functions

1. Encourage competitive bidding through research and the identification of qualified suppliers.
2. Formulate bid packages, and advertise and invite bids in conformance with state statutes and the City Code.
3. Maintain and update vendor product service files.
4. Manage the city's purchase order process.
5. Audit all invoices as presented for payment and substantiate receipt of products, goods, and services.
6. Manage the "Buy Recycled" program.
7. Administer the maintenance agreements for city office equipment.
8. Serve as a resource for the budgeting process.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	586,652	436,377	431,784
Other Non-Capital	(59,359)	(5,238)	2,386
Capital	-	-	-
Total	527,293	431,139	434,170

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director	1	1	1
Office Coordinator	1	0	0
Administrative Assistant	1	1	1
Account Clerk III	1	0	0
Account Clerk II	1	1	1
Account Clerk I	1	1	1
TOTAL	<u>6</u>	<u>4</u>	<u>4</u>

Purchasing Division

2011 Budget

Short-Term Goals (2011)

1. Evaluate and implement electronic bidding technology and electronic distribution of purchase orders.
2. Establish a program to train all new administrative employees in basic city purchasing practices.
3. Coordinate the purchasing process streamlining initiative, including minority purchasing considerations.
4. Implement a policy requiring all public bids to be posted on the Purchasing Division webpage.

Long-Term Goals (2012 and Beyond)

1. Develop an emergency purchasing manual (2012).

2010 Major Accomplishments

- Implemented software to provide greater information in the city's general ledger on credit card purchases.
- Promoted the use of purchasing cards for purchases under \$250 and thereby reduced by 48.7% the number of purchase orders issued for small purchases.

2009 Major Accomplishments

- Improved the customer service survey opinion score by 2% with respect to the services offered by the division to internal customers.

Performance Measures

<u>Measure</u>	<u>2009</u>	<u>2010</u>	<u>2010</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Customer Service Survey Opinion Score (5.0 is maximum)	4.8	4.8	4.6	4.8
Purchase Orders Under \$250 Issued	1,210	N/A	620	495
Total Purchase Orders Issued	4,958	4,462	3,479	3,300
Blanket Purchase Orders Issued	726	626	603	540
Formal Bid Proposals Coordinated	39	40	40	40
Training and Development Hours	201	80	65	80

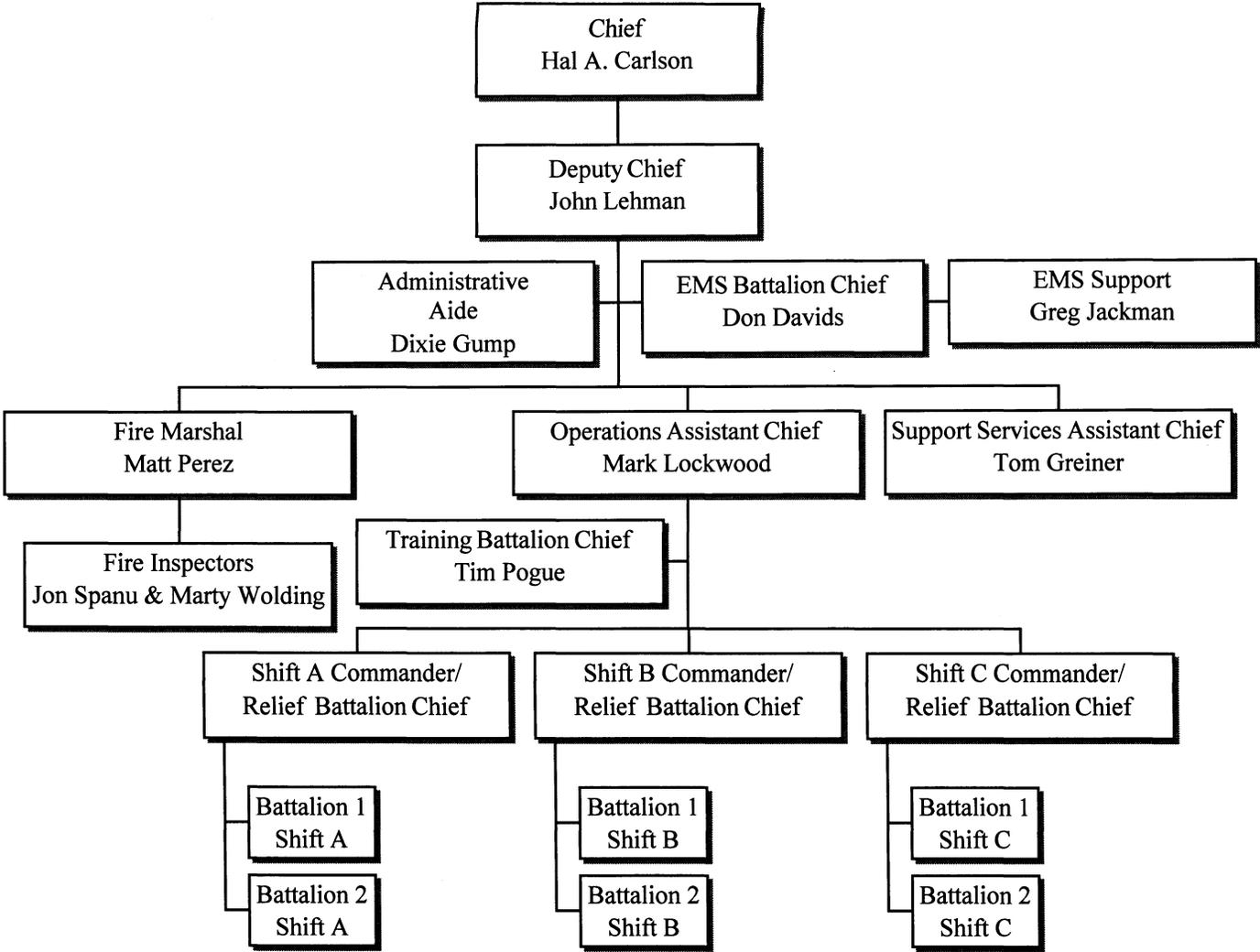
Budget Highlights

The 2011 budget includes an increase of less than a half-percent (\$3,031). Expected higher insurance costs are offset by cuts in staff hours and general supplies. The division will be able to maintain the service level of the prior year.



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
FIRE DEPARTMENT**





(This page is intentionally left blank.)

Fire Department

2011 Budget

Mission

To provide essential fire suppression, special operations, and emergency medical services to the City of Aurora with an elevated level of expertise. To provide a unified professional response to life and property incidents affecting the City of Aurora and its citizens. To conduct a fire safety inspection program to uphold adopted codes and to supply an intensive quality fire prevention and education program. To provide the greatest quality of service to the public through a comprehensive training program that seeks to sharpen existing skills and develop new technologies to meet future demands. To provide a safe and healthy work environment for city employees.

Major Functions

1. Fire suppression and mitigation.
2. Provide emergency medical services.
3. Conduct fire inspections and prevention and education programs.
4. Provide juvenile fire-setter intervention programs.
5. Enforce the life safety fire codes and ordinances.
6. Provide specialized response teams (hazardous materials, water incident, technical rescue, fire investigation).

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	33,102,684	34,343,952	33,020,888
Other Non-Capital	1,553,153	1,614,400	1,610,700
Capital	-	-	-
Total	34,655,837	35,958,352	34,631,588

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Fire Chief	1	1	1
Deputy Fire Chief	1	1	1
Assistant Fire Chief	2	2	2
Fire Marshal	1	1	1
Battalion Fire Chief	11	11	11
Fire Captain	14	13	13
Fire Lieutenant	32	32	32
Fire Paramedic Coordinator	1	0	0
Fire Senior Paramedic	9	9	9
Fire EMS Support	1	1	1
Fire Private	134	134	124
Fire Inspector	2	2	2
Office Coordinator	1	1	1
Administrative Secretary	2	2	2
Subtotal - Full-Time Positions	212	210	200

Fire Department

2011 Budget

Staffing (Continued)

<u>Part-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Fire Inspector	1	0	0
Administrative Secretary	1	0	0
Subtotal - Part-Time Positions	2	0	0
Total	214	210	200

Short-Term Goals (2011)

1. Begin operation of a seventh ambulance at Station #7.
2. Replace three command vehicles, two fire engines, one aerial truck, and two ambulances.
3. Replace an aging and under-powered generator at the Central Station.

Long-Term Goals (2012 and Beyond)

1. Begin construction of a new Station #7 (2012).
2. Construct, equip, and staff Station #13 (2013).
3. Secure a location for and design Station #14 in the vicinity of Liberty Street and Eola Road (2015).

2010 Major Accomplishments

- Completed the last phase of the traffic signal pre-emption project.
- Replaced two ambulances.
- Recruited firefighters for the hazardous materials team and paramedic program in order to maintain desired staffing levels.
- Implemented a new radio communications system.

2009 Major Accomplishments

- Conducted quarterly adult fire safety presentations at each ward committee meeting.
- Conducted a mass casualty drill.
- Completed the third phase of the traffic signal pre-emption project.
- Maintained the customer service satisfaction rating.
- Increased technical training in cooperation with the Police Department to improve the use of technology in public safety functions.

Fire Department

2011 Budget

Performance Measures

<u>Measure</u>	2009	2010	2010	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Total Emergency Unit Responses	25,569	25,600	25,628	25,800
Inspections	3,571	4,000	6,552	6,000
Systems Tests	15	50	7	20
Fire Prevention Programs	227	250	344	350
Fire Drills	142	142	237	225
Plan Reviews	9	10	2	5
Hydrant Inspections	3,024	3,300	2,957	3,300
Number of Fire Safety Presentations to the Public	40	N/A	N/A	N/A
<i>Call Responses</i>				
Still Alarms	1,559	1,600	1,911	1,950
Full Still Alarms	990	990	542	970
Box Alarms	290	300	311	360
Haz-Mat Incidents	238	250	227	250
Carbon Monoxide Calls	525	550	447	525
Extrications	69	75	56	69
Water Incidents	7	10	13	15
Release and Lock-Outs	265	265	219	220
Medical Service Calls	11,596	11,600	11,504	11,800
Technical Rescue	-	1	1	2
Total Call Responses	15,539	15,641	15,231	16,161

Efficiency Measures

Service	Measure		2009	2010	2010	
			<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
					<u>Actual</u>	<u>Budget</u>
1. Emergency Service	Average Response Time	Fire	5:09	6:00	5:19	6:00
		EMS	4:46	6:00	5:20	6:00
2. Emergency Service	Response Time					
	- 4 Minutes or Less	Fire	67%	90%	70%	90%
		EMS	79%	90%	78%	90%
	- Over 4 Minutes	Fire	33%	10%	30%	10%
		EMS	21%	10%	22%	10%
3. Emergency Service	Responses per Medic Unit		2,158	2,200	1,950	2,000
4. Emergency Service	Number of Firefighters on Scene of a Structure Fire		19	19	19	19
5. Fire Inspections	Total Completed		3,855	4,000	6,552	6,000
	% of Required		100%	100%	100%	100%
6. Training	Monthly Hours Per Firefighter		38	38	38	38

Explanation of efficiency measures: #4 reflects manpower requirements as required by NFPA 1710 standards.

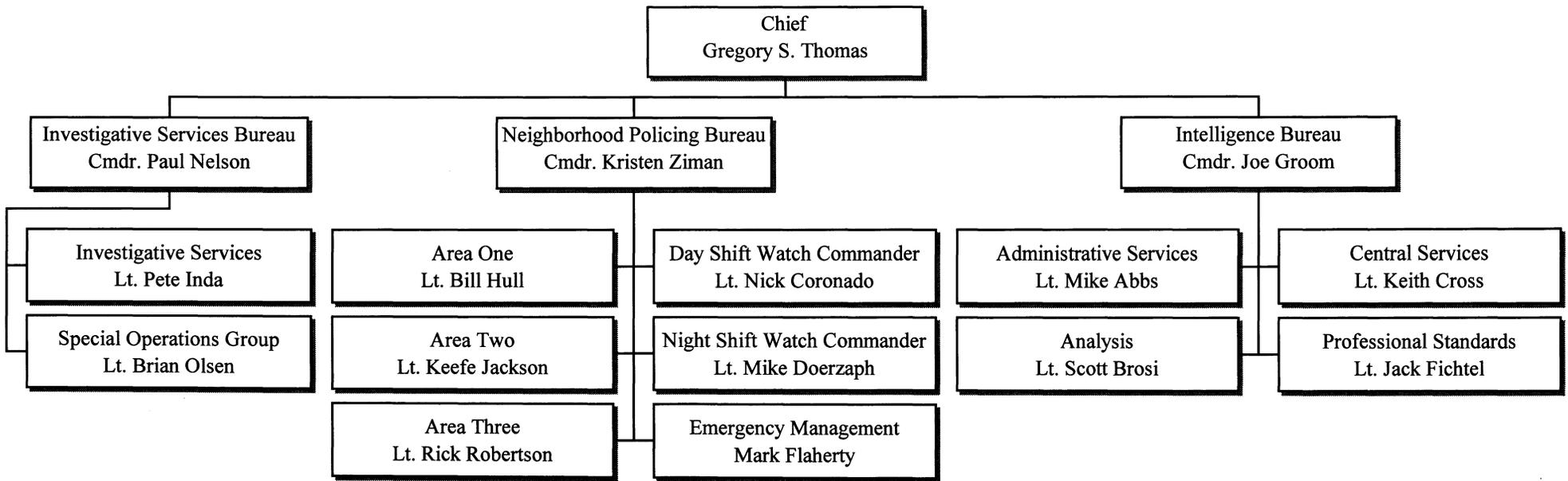
Budget Highlights

The 2011 budget includes a reduction of 3.7% (\$1,326,764) from the prior year budget, primarily due to the elimination of ten unfilled positions.



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
POLICE DEPARTMENT**





(This page is intentionally left blank.)

Police Department

2011 Budget

Mission

To enhance the safety, security, and quality of life in the City of Aurora through innovation, partnerships, and service to the community.

Major Functions

1. Provide crime prevention measures.
2. Patrol the streets of the community in order to deter crime.
3. Respond to routine, unusual, and emergency calls for service.
4. Investigate crimes, offenses, and incidents.
5. Identify, arrest, and cooperate in the prosecution of criminal offenders.
6. Recover lost or stolen property.
7. Enforce traffic laws, investigate traffic accidents, and direct traffic in order to facilitate the safe and expeditious movement of vehicles.
8. Assist and advise the public in routine and emergency situations where no other public or private agency is available.
9. Develop a positive relationship between citizens and the police department through community-oriented policing.
10. Reduce fear of crime through high-visibility and personal contact.
11. Report information to the appropriate state and federal agencies regarding crime.
12. Regulate certain business or activities as required by law.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	49,902,686	52,280,888	50,044,593
Other Non-Capital	3,205,436	3,620,259	3,567,086
Capital	-	534,800	234,500
Total	53,108,122	56,435,947	53,846,179

Police Department

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Police Chief	1	1	1
Deputy Police Chief	1	0	0
Commander	5	3	3
Lieutenant	10	11	11
Sergeant	39	39	39
Officer	247	247	235
Director of Media Relations	1	0	0
Community Resources Coordinator	1	0	0
Court Detention Technician II	14	14	14
Court Detention Technician I	2	2	2
Police Support Services Assistant	1	0	0
Administrative Assistant I	1	1	1
Administrative Aide	3	3	3
Office Manager	1	0	0
Records Clerk	12	12	12
Statistical Clerk	2	1	1
Executive Secretary	2	1	1
Administrative Secretary II	1	1	1
Administrative Secretary I	4	4	4
Subtotal - Full-Time Positions	348	340	328
<u>Part-Time Positions</u>			
Police Cadet	12	12	12
Crossing Guard	35	35	35
Building Monitor	2	0	0
Confidential Secretary	1	1	1
Subtotal - Part-Time Positions	50	48	48
TOTAL	398	388	376

Short-Term Goals (2011)

1. Continue executive development.
2. Complete the department's redistribution of duties and responsibilities.
3. Complete the establishment of the Intelligence Bureau.

Long-Term Goals (2012 and Beyond)

1. Continue participation in cooperative task force operations to improve the safety and quality of life for the community (Ongoing).
2. Implement new technologies as possible to increase public safety (Ongoing).

2010 Major Accomplishments

- Relocated personnel and services to the new police headquarters facility.
- Installed and deployed a new citywide emergency radio communication system.
- Continued efforts to achieve department WIGs to reduce accidents, reduce part 1 crimes, and improve customer service.
- Continued department's efforts to achieve Leadership in Energy and Environmental Design certification.

Police Department

2011 Budget

2009 Major Accomplishments

- Conducted a first responding unit customer service satisfaction survey.
- Reduced the number of motor vehicle traffic accidents by 16%.
- Completed construction of and move into the new Training and Support Building.
- Developed protocols and physically transferred stored evidence into the new Training and Support Building.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Percentage Rating Response as Satisfactorily	91%	N/A	N/A	N/A
Prisoner Bookings	13,581	14,418	10,987	10,500
Firearm Seizures	142	138	156	150
Total Criminal Offenses	13,848	14,862	12,431	12,400
Traffic Tickets (a)	25,773	24,942	17,507	17,000
Traffic Accidents	4,940	5,925	4,840	4,800
Violent Crimes	737	748	634	625
Property Crimes	4,243	4,386	3,771	3,700
Total Part 1 Crimes	4,980	5,134	4,405	4,325

(a) Total does not include warning tickets issued.

Budget Highlights

The 2011 budget includes a reduction of 4.5% (\$2,589,768) from the prior year's budget. The elimination of ten vacant positions and the voluntary retirement of two staff were the major contributors to the reduction.

E911 Center

2011 Budget

Mission

To enhance the quality of life in the City of Aurora through innovation, partnerships, and service to our community.

Major Functions

1. Deliver emergency communications to two police agencies and three fire/emergency medical service agencies.
2. Handle 911 emergency calls, non-emergency calls, and emergency medical dispatch on a 24-hour-a-day, 365-days-a-year basis.
3. Assist with Law Enforcement Agency Data System duties.

Budget Summary

	2009	2010	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	3,703,721	3,671,302	3,563,671
Other Non-Capital	2,110	13,500	33,700
Capital	-	-	-
Total	3,705,831	3,684,802	3,597,371

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Emergency Dispatch Supervisor	3	3	3
Lead Telecom Operator	6	6	5
Telecom Operator II	11	14	14
Telecom Operator I	17	14	14
TOTAL	37	37	36

Short-Term Goals (2011)

1. Maintain a customer satisfaction rating of 92.9%.
2. Complete the relocation of operations from the old police building to the new police headquarters facility.

Long-Term Goals (2012 and Beyond)

1. Implement new technologies to increase public safety (Ongoing).
2. Investigate the feasibility of becoming a regional public service answering point for 911 emergency calls (2017).

E911 Center

2011 Budget

2010 Major Accomplishments

- Developed a long-term staffing plan.
- Transitioned 911 Center operations to the new police headquarters.
- Certified three additional communication training operators.
- Formalized a revised testing procedure in the Human Resources Division for telecommunication operator applicants.
- Transitioned the 911 back-up center to its new location.

2009 Major Accomplishments

- Achieved a customer service satisfaction score of 92.9%.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Calls for Service	212,424	220,942	193,958	220,000
Percentage Increase of Customer Service Score	11.9%	N/A	N/A	N/A

Budget Highlights

The 2011 budget includes a reduction of \$87,431, 2.4% of the prior year's budget, primarily due to the elimination of one vacant position.

Emergency Management Division

2011 Budget

Mission

To coordinate all phases of emergency and disaster planning for the City of Aurora. Facilitate the full participation and involvement of city departments and divisions, other governmental agencies, public and private agencies, private businesses, and the general public in Aurora's emergency management program in order to effectively mitigate hazards and plan for, respond to, and recover from disasters. Ensure that Aurora's emergency planning complies with all state and federal guidelines, and retain state accreditation of Aurora's emergency management program.

Major Functions

1. Coordinate all phases of emergency and disaster planning for the city utilizing an all-hazards plan development philosophy.
2. Ensure disaster planning complies with all state and federal planning guidelines and requirements.
3. Retain state accreditation of Aurora's emergency management program.
4. Facilitate the full participation of city departments, other governmental agencies, public and private agencies, private businesses, and the general public in order to effectively mitigate, plan for, respond to, and recover from disasters.
5. Administer the Emergency Volunteer Service (EVS) organization.
6. Ensure that the Emergency Operations Center is maintained in a state of operational readiness at all times.
7. Plan and conduct disaster preparedness training exercises.

8. Operate and maintain warning systems such as tornado sirens, alert receivers, paging systems, and computer-generated telephone notification systems.
9. Conduct public disaster preparedness education.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	225,681	219,811	142,199
Other Non-Capital	154,108	162,850	246,550
Capital	-	-	-
Total	379,789	382,661	388,749

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Coordinator	<u>1</u>	<u>1</u>	<u>1</u>
Assistant Coordinator	<u>1</u>	<u>1</u>	<u>0</u>
TOTAL	<u>2</u>	<u>2</u>	<u>1</u>

Emergency Management Division

2011 Budget

Short-Term Goals (2011)

1. Update Aurora's emergency operations plan.
2. Update Aurora's continuity of operations plan.

Long-Term Goals (2012 and Beyond)

1. Complete the upgrade and expansion of the municipal outdoor warning siren system (2013).
2. Continue public disaster preparedness education and outreach efforts (Ongoing).
3. Maintain accreditation of Aurora's emergency management program (Ongoing).

2010 Major Accomplishments

- Maintained accreditation of Aurora's emergency management program.
- Maintained compliance with all state and federal emergency management program guidelines, including the National Incident Management System.
- Updated the natural hazards mitigation plan.
- Joined participation in the Illinois Public Works Mutual Aid Network.

2009 Major Accomplishments

- Conducted Community Emergency Response Team training to improve citizen/community preparedness.
- Continued expansion of the EVS program to provide volunteer opportunities for citizens to support Aurora's emergency management program and first responders.
- Increased participation in the annual statewide tornado drill from 15,500 in 2008 to 33,589 in 2009.
- Retained accreditation through the Illinois Emergency Management Agency program by remaining in full compliance with all state and federal guidelines.

Performance Measures

	2009	2010	2010	2011
	Actual	Budget	Estimated	Budget
Measure	Actual	Budget	Actual	Budget
Public Education Programs	16	12	9	10
Individuals Attending Training Programs	30,500	25,000	27,000	25,000
EVS Hours of Service	2,650	2,500	1,518	2,000
EVS Volunteers	73	73	74	74
State Accreditation	Yes	Yes	Yes	Yes

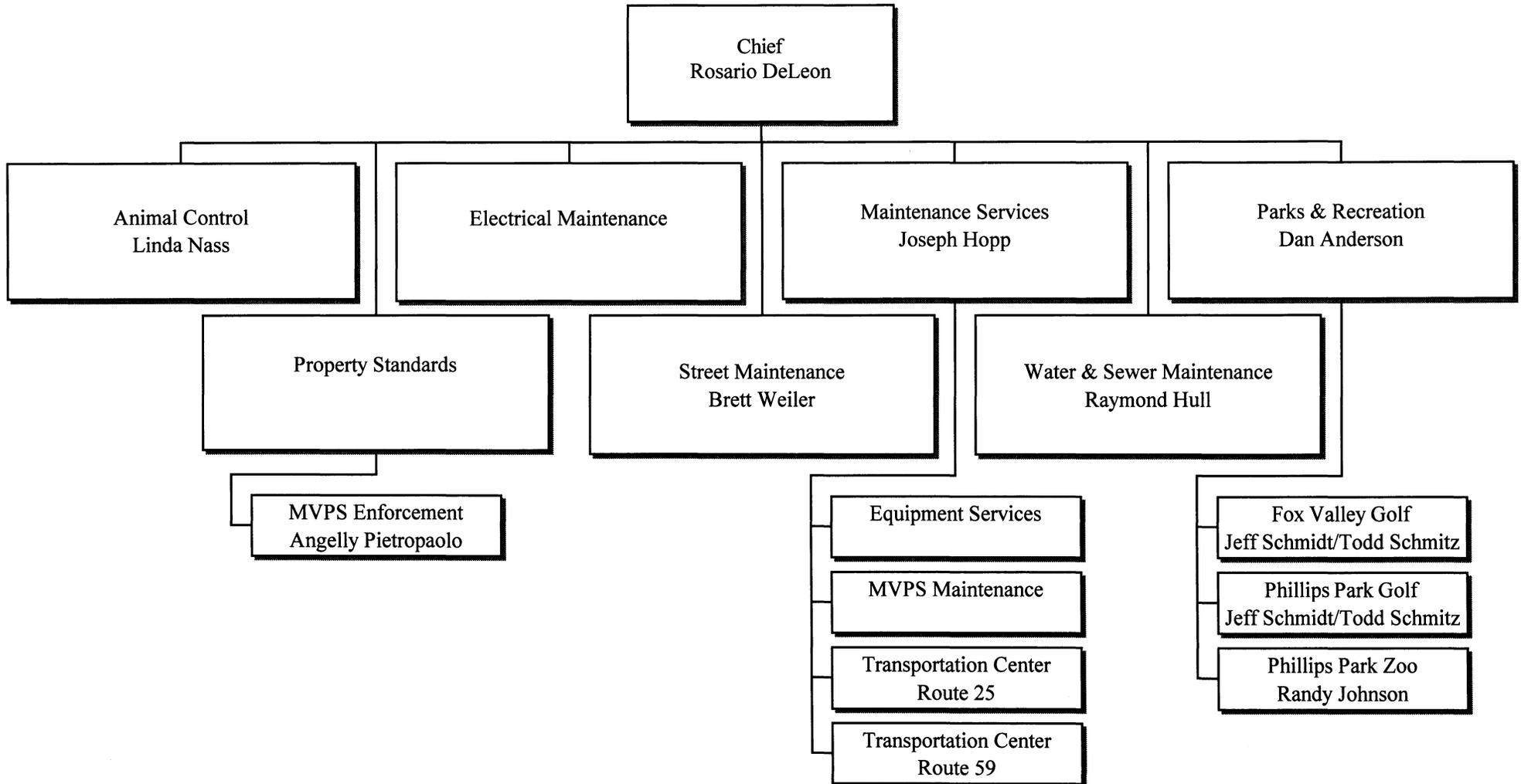
Budget Highlights

The 2011 budget includes an audio-visual distribution system which is funded 100% by an Illinois Law Enforcement Grant.



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINIOIS
ORGANIZATION CHART
OPERATIONS DEPARTMENT**





(This page is intentionally left blank.)

Operations Administration

2011 Budget

Mission

To provide consistent and reliable service that exceeds the public's expectation. The various divisions will work together to create an environment focused on collaboration and efficiency. Creativity and innovation by employees are encouraged for improving effectiveness.

Major Functions

1. Overall management of the following divisions: Animal Control, Maintenance Services, Electrical Maintenance, Equipment Services, Golf Course Operations/Maintenance, Motor Vehicle Parking Systems Enforcement/Maintenance, Parks Maintenance, Phillips Park Zoo, Property Standards, Street Maintenance, Transit Centers, Water Meter Maintenance, and Water & Sewer Maintenance.
2. Conduct short- and long-term planning of departmental programs and services.
3. Facilitate coordination and cooperation among departmental divisions and other city departments to enhance responsiveness and efficiency.
4. Maximize work output and cost effectiveness through the proper mix of services provided in-house and by the use of private contractors.
5. Ensure that labor agreements and work rules of the department's divisions are interpreted and enforced in a fair, equitable manner.
6. Promote all services, facilities, and amenities provided by the various divisions.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	288,941	340,980	431,878
Other Non-Capital	3,413	6,500	10,100
Capital	-	-	-
Total	292,354	347,480	441,978

Staffing

Full-Time Positions

	2009	2010	2011
Chief of Operations	0	1	1
Director	1	0	0
Office Manager	0	1	1
Executive Secretary	1	0	0
Confidential Secretary	1	1	1
Subtotal - Full-Time Positions	3	3	3

Part-Time Positions

Executive Secretary	0	0	1
Subtotal - Part-Time Positions	0	0	1
TOTAL	3	3	4

Operations Administration

2011 Budget

Short-Term Goals (2011)

1. Evaluate each division's delivery of services and identify methods for improvement and cost savings.

Long-Term Goals (2012 and Beyond)

1. Continually review in-house procedures to implement best practices and improve public services (Ongoing).
2. Increase the use of technology to improve delivery of services (Ongoing).
3. Continue to evaluate operations to lower operating costs (Ongoing).

2010 Major Accomplishments

- Evaluated operations to increase efficiency and lower operating costs.
- Developed methods to maximize effectiveness of all departmental employees.

2009 Major Accomplishments

- Successfully merged 16 divisions from three departments into one department.

Performance Measures

Refer to the divisions of the Operations Department for performance measures: Animal Control, Electrical Maintenance, Maintenance Services, Equipment Services, MVPS Maintenance, Transit Center Route 25, Transit Center Route 59, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, Fox Valley Golf Club, Property Standards, MVPS Enforcement, Street Maintenance, and Water & Sewer Maintenance.

Budget Highlights

The 2011 budget includes an increase of \$94,500 over the prior-year budget. An executive secretary position was transferred from another division within the Operations Department and will provide part-time assistance in overseeing the city's diverse mix of maintenance activities. The majority of the increase, however, is due to expected higher insurance costs.

Animal Control Division

2011 Budget

Mission

To provide professional and courteous service to the residents of Aurora regarding their animal problems and concerns; to mitigate dangers to the public posed by animals; to ensure the humane care and treatment of animals handled by the division; and, to educate the public on proper pet care, animal safety, pet overpopulation, and responsible pet ownership.

Major Functions

1. Enforce animal control ordinances.
2. Operate the Animal Control Facility, providing a place to house unwanted animals and facilitate their adoption.
3. Patrol the streets of Aurora and actively respond to animal control problems before they become serious.
4. Investigate reports of animal cruelty.
5. Educate the public, especially children, regarding responsible pet ownership and pet care through tours, lectures, and presentations.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	906,126	774,205	788,548
Other Non-Capital	182,412	170,500	159,400
Capital	-	-	-
Total	1,088,538	944,705	947,948

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Manager	1	1	1
Office Manager	1	1	1
Animal Control Officer II	1	1	1
Animal Control Officer I	3	2	2
Kennel Maintenance Worker	2	2	2
Animal Control Clerk	1	1	1
Subtotal - Full-Time Positions	9	8	8

Part-Time Positions

Animal Control Officer I	1	0	0
Kennel Maintenance Worker	1	1	1
Animal Control Clerk	1	0	0
Subtotal - Part-Time Positions	3	1	1

Animal Control Division

2011 Budget

Staffing (Continued)

<u>Seasonal Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
College Intern	1	1	0
Seasonal Worker I	0	0	0
Subtotal - Seasonal Positions	1	1	0
TOTAL	13	10	9

Short-Term Goals (2011)

1. Increase the number of pet wellness clinics.
2. Participate in more off-site events to promote the mission of the Animal Control Division.

Long-Term Goals (2012 and Beyond)

1. Continue educating and training Animal Control Division staff (Ongoing).
2. Continue to increase pet registration compliance (Ongoing).
3. Increase education on proper pet care to students (Ongoing).
4. Provide in-house rabies vaccinations (Ongoing).

2010 Major Accomplishments

- Increased pet registrations by 15.3%.
- Established a working relationship with Just Animal Pet Placement & Shelter for pet wellness clinics at the Animal Control Facility.
- Provided additional pet wellness clinics from two per year to a minimum of five per year.
- Determined the feasibility of a future building expansion.

2009 Major Accomplishments

- Established a working relationship with the Animal Deserving of Proper Treatment agency to spay or neuter all animals and to vaccinate for rabies prior to adoption.
- Implemented new software to laptops in animal control vehicles.
- Increased public awareness of services provided by the Animal Control Division.
- Continued to provide wellness clinics.
- Continued to attend offsite events to promote the Animal Control and Care Facility.

Animal Control Division

2011 Budget

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Cat & Dog Licenses Issued	4,074	2,500	4,697	2,500
Animals Impounded	3,123	3,000	3,075	3,000
Adoptions	392	500	287	550
Visitors to the Facility	13,123	13,000	13,610	13,000
Spays/Neuters	629	500	596	650
Animals Placed with Animal Rescue Groups	651	500	717	500
Animals Micro Chipped	393	550	345	550

Budget Highlights

The 2011 budget is held at the prior-year rate. Increases in expected higher health insurance costs are offset by a reduction in seasonal assistance and the lowering of budgeted supplies.

Electrical Maintenance Division

2011 Budget

Mission

To provide the highest level of service to residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system. Provide a quality work environment through effective communication, training, and leadership. This environment will ensure the reliability of the city's streetlighting and traffic signal equipment.

Major Functions

1. Maintain and repair city-owned streetlight poles.
2. Maintain and repair traffic signals.
3. Provide emergency electrical maintenance and repair of city-owned buildings.
4. Maintain and repair electrical wiring and circuitry in city-owned facilities (i.e., well houses, lift stations, crossing guard shelters, park and golf course lighting).
5. Provide J.U.L.I.E. locates for underground electrical wiring for city-owned streetlights, traffic signals, and fiber optics.
6. Serve as a liaison with ComEd concerning streetlight installation requests and streetlight fixture upgrades.
7. Inspect new streetlight poles or traffic signals installed by private contractors and/or developers.
8. Assist with electrical needs for city-sponsored festivals or special events.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,262,520	1,257,936	793,353
Other Non-Capital	1,219,760	1,453,450	1,347,400
Capital	-	-	-
Total	2,482,280	2,711,386	2,140,753

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Superintendent	0	1	0
Supervisor	1	0	0
Electronic Repair Technician	1	0	0
Electrician	6	6	5
Electrical Maintenance Operator	1	1	1
TOTAL	<u>9</u>	<u>8</u>	<u>6</u>

Electrical Maintenance Division

2011 Budget

Short-Term Goals (2011)

1. Reduce the average repair time of streetlights and traffic signals.
2. Increase certification training hours for electricians.

Long-Term Goals (2012 and Beyond)

1. Maintain the city's streetlight and traffic signal system (Ongoing).
2. Continue traffic signal LED upgrade (Ongoing).

2010 Major Accomplishments

- Utilized computer software to improve methods for locating and reporting streetlight and traffic signal repair and maintenance.

2009 Major Accomplishments

- Improved preventative maintenance of city-owned traffic signal intersections.
- Provided training to the division's staff that will improve service delivery.
- Made recommendations to other city departments on streetlight and traffic signal equipment that can lower future operating and maintenance costs.
- Maintained and continued safety committee meetings.
- Continued with the daily maintenance of street and traffic lights.
- Continued to add additional streetlights where necessary.

- Systemized the mapping of streetlight cable locations throughout the city.
- Reduced the time necessary to energize new streetlights.
- Investigated improved methods of locating streetlight, traffic signal, and fiber optic lines.
- Achieved zero work accidents/injuries.
- Reduced the number of non-emergency overtime hours worked due to downtown construction and/or special projects.
- Installed electrical power in the fiber-optic closets throughout the city.
- Installed a new emergency backup system in the Management Information Systems Division.
- Continued to map city-owned utilities.
- Secured grant money for the LED pilot program.
- Installed electric power for the tram and Christmas displays at Phillips Park.

Electrical Maintenance Division

2011 Budget

Performance Measures

	2009	2010	2010	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Number of Intersections With Improved Maintenance	62	60	65	64
Average Time to Repair Streetlights (Hours)	9.9	17.0	10.0	16.0
Average Time to Repair Traffic Signal Outage (Hours)	7.6	20.0	8.0	16.0
Streetlight Poles Installed/Replaced	54	45	61	45
Streetlights & Traffic Signals Repaired	1,537	1,500	1,751	3,700
JULIE Locates	14,699	18,600	13,125	16,000
Conversion of Incandescent Traffic Signal Lamps to Light-Emitting Diodes	300	300	300	300

Budget Highlights

The 2011 budget includes a reduction of 21% (\$570,633) from the prior-year budget. Two vacant positions were eliminated; the estimation of energy costs were brought more into alignment with recent experience; and, equipment that was purchased in 2010 is not budgeted this year.

Maintenance Services Division

2011 Budget

Mission

To provide the highest level of service to Aurora's central business district (CBD) residents, businesses, and visitors. The service includes the general upkeep of the downtown with an aggressive schedule of landscaping, and debris and snow removal. Our services will lead to a clean and attractive CBD and positive community image.

Major Functions

1. Maintain 10 miles of sidewalks, malls, and plazas.
2. Foster good communication between all city departments and businesses in the CBD.
3. Conduct the graffiti removal program for the community.
4. Maintain the fountains and plazas in the CBD, which include Benton Street Plaza, Millennium Plaza, Sesquicentennial Park, Rotary Park, Mundy Park, and Tivoli Plaza.
5. Coordinate special event set-up.
6. Paint streetlights, bridge viaducts, and railings in CBD.
7. Plant and maintain flowers in and around the CBD.
8. Maintain the public property and infrastructure of the CBD.
9. Coordinate with other city offices to ensure that maintenance requirements are considered in the plans for CBD infrastructure improvements.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	549,474	658,800	629,227
Other Non-Capital	228,000	225,800	231,500
Capital	-	-	-
Total	777,474	884,600	860,727

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Superintendent	0	1	1
Labor Supervisor	1	1	1
Maintenance Service Worker	4	4	4
Sanitation Service Worker	1	1	1
Subtotal - Full-Time Positions	6	7	7

Part-Time Positions

Facilities Security Worker	1	1	1
Subtotal - Part-Time Positions	1	1	1

Seasonal Positions

General Worker II	1	1	1
Seasonal Worker II	2	2	2
Seasonal Worker I	2	2	2
Subtotal - Seasonal Positions	5	5	5

TOTAL	12	13	13
--------------	-----------	-----------	-----------

Maintenance Services Division

2011 Budget

Short-Term Goals (2011)

1. Repair and paint all river walk railings.
2. Beautify bridges with hanging flower baskets and railing repairs.
3. Replace river walk steps to New York Street.

Long-Term Goals (2012 and Beyond)

1. Develop a bridge railing and sculpture maintenance plan (2012).
2. Cover bike shelters in the CBD (2013).
3. Replace sidewalk bricks with stamped concrete (2014).

2010 Major Accomplishments

- Painted all light poles west of Broadway Street.
- Improved CBD entrances.
- Powder-coated all trash containers.
- Modified hanging basket containers and brackets.
- Replanted Fire Museum garden on the northeast corner of Broadway and New York Street.

2009 Major Accomplishments

- Replaced all dead or missing trees in the CBD.
- Eliminated sidewalk tripping hazards.
- Secured all CBD fountains.
- Upgraded all CBD fountains.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Response Time for				
Graffiti Removal (Hours)	1.00	1.50	1.25	1.50
Sidewalk Improvements (sq. ft.)	N/A	2,000	2,070	2,500
Training and Development Hours	124	120	80	100

Budget Highlights

The 2011 budget includes a reduction of \$23,873, 2.7% of the prior year's budget, primarily due to the reduction of overtime and also reducing supplies in accordance with recent experience.

Parks & Recreation Division

2011 Budget

Mission

To maintain, beautify, and enhance city parks, facilities, amenities, and attractions. We will work together to create an environment of quality, safety, community pride, and a positive experience to our citizens and visitors. Our service will exceed the public's expectation. To our employees, we are committed to provide a stable work environment with equal opportunity for learning and personal growth. Creativity and innovation are encouraged for improving effectiveness and facilities. Employees will be treated internally with the same respect and integrity that we treat our citizens and visitors externally.

Major Functions

1. Oversee all improvement/renovation projects in an effort to provide quality recreational facilities.
2. Promote all facilities, amenities, and services of the division.
3. Keep the city parks clean and attractive.
4. Keep all facilities in good repair and well maintained.
5. Maximize greenhouse space to grow plants.
6. Assist in the maintenance of the zoo and both city golf courses.
7. Assist in the beautification of Aurora.
8. Assist the Street Maintenance Division with snow removal.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,806,335	1,580,261	1,369,555
Other Non-Capital	1,024,974	941,300	956,400
Capital	-	-	-
Total	2,831,309	2,521,561	2,325,955

Parks & Recreation Division

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director	1	0	0
Superintendent	0	1	1
Assistant Director	1	0	0
Manager of Golf Operations	1	0	0
Maintenance Mechanic	2	2	1
Maintenance Worker III	2	2	2
Maintenance Worker II	2	2	2
Maintenance Worker I	1	1	1
Horticulturist	1	1	1
Maintenance Service Worker	2	4	4
Office Manager	1	1	0
Custodian	1	1	0
Subtotal - Full-Time Positions	15	15	12
<u>Seasonal Positions</u>			
General Worker II	3	3	3
General Worker I	4	4	4
Seasonal Worker I	3	3	3
Subtotal - Seasonal Positions	10	10	10
TOTAL	25	25	22

Short-Term Goals (2011)

1. Assist in the restoration of Wilder Park to its original size.
2. Complete in-house renovations on all ball fields to match the quality of fields at Solfisburg Park.
3. Install new playground equipment at two of the older facilities.
4. Complete grant work for west-end improvements.

Long-Term Goals (2012 and Beyond)

1. Begin dredging parts of Mastodon Lake (2012).
2. Resurface Ray Moses Drive and the one-mile walking path around Mastodon Lake (2012).
3. Introduce the second electric vehicle to support the city's Green and Clean initiative (2012).
4. Expand the park maintenance facility (2013).
5. Expand the park greenhouse to grow more flowers in-house (2013).
6. Upgrade the tennis court lighting and fencing at Phillips Park (2014).
7. Replace all permanent and regular seasonal portable toilets in Phillips Park with vaulted/waterless bathrooms (2015).
8. Separate the combined storm and sanitary sewer systems at the zoo (2015).
9. Continue with land acquisition and tot-lot expansion in Aurora's most densely populated neighborhoods (Ongoing).

2010 Major Accomplishments

- Developed a proactive turf and plant management program for all park acreage.
- Completed major in-house improvements at Andrews, Dolan, Hunt North and South fields.
- Converted 15% of the annual flower plantings to perennial plants to reduce costs and maintenance.
- Opened and operated the second splash pad at Phillips Park.

Parks & Recreation Division

2011 Budget

2009 Major Accomplishments

- Updated the park ordinance usage rules for individual park facilities.
- Implemented a park signage program.
- Upgraded the fencing, lighting, and restrooms at Garfield Park.
- Provided road salt environmental training for park maintenance staff.
- Expanded weed control program to all park properties.
- Improved playground safety inspection program with an emphasis on crime prevention.
- Implemented a seasonal second shift to better serve park patrons and improve division efficiencies.
- Installed a waterless, solar-powered seasonal restroom at Phillips Park.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Park Area Maintained (acres)	555	557	557	558
Park Area Maintained to Standard	94%	95%	95%	96%
Annual Tree Plantings	400	400	400	400
Plants Grown/Planted/Maintained	94,000	95,000	92,700	96,000
Playground Equipment Inspections	36	40	37	40
Baseball/Softball Program Participants	3,550	3,600	3,600	3,600

Budget Highlights

The 2011 budget shows a reduction of \$195,606, 7.7% of the prior year's budget. Two positions were eliminated after voluntary retirements, and a custodian was moved to another division. The budget for contractual services was increased, allowing for greater scheduling flexibility.

Phillips Park Zoo Division

2011 Budget

Mission

To provide a safe environment where students and visitors can gain a better understanding of the animal world and its environment through recreation and education; to provide professional care for the animals' houses at the zoo; and, to promote a positive image of the zoo and the surrounding park, enhancing the quality of life.

Major Functions

1. Provide professional, humane care and maintenance of animals.
2. Provide safe environments for animals and staff.
3. Develop the zoo staff.
4. Upgrade animal habitats.
5. Educate the public on the types of animals housed at the zoo.
6. Promote interest in zoology/animal care as a career for students.
7. Hold various events to promote the zoo.
8. Keep all zoo facilities and equipment in good repair.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	526,799	528,348	532,336
Other Non-Capital	205,822	217,600	166,300
Capital	-	-	-
Total	732,621	745,948	698,636

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Zoo Manager	1	1	1
Zoo Keeper	1	1	1
Office Manager	1	0	0
Maintenance Service Worker	3	3	3
Subtotal - Full-Time Positions	6	5	5

Part-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Building Monitor	1	1	0
Subtotal - Part-Time Positions	1	1	0

Seasonal Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
College Intern	1	1	1
General Worker II	2	2	2
Seasonal Worker II	3	3	3
Seasonal Worker I	3	3	3
Subtotal - Seasonal Positions	9	9	9

TOTAL	16	15	14
--------------	-----------	-----------	-----------

Phillips Park Zoo Division

2011 Budget

Short-Term Goals (2011)

1. Obtain accreditation by the Association of Zoos and Aquariums.
2. Complete the construction of offices for the Zoo Manager and staff, providing public access.

Long-Term Goals (2012 and Beyond)

1. Construct a bear exhibit (2013).

2010 Major Accomplishments

- Improved the visitor educational experience by adding a TV/DVD player in the Reptile House and providing information on reptiles and snake overpopulation in the Florida everglades. Added educational signage to the elk deck area identifying native birds.
- Enhanced the reptile exhibit by installing a permanent floor in the Reptile Building and replacing worn cages.
- Initiated the construction of offices for Zoo Manager and staff, purchasing the majority of the materials needed.
- Improved zoo property by replacing the front porch of the zoo residence.
- Continued to maintain the zoo in good repair, renovating areas as necessary.

2009 Major Accomplishments

- Replaced the roof and fascia on the old washroom building.
- Advertized the zoo at Kane County Cougar baseball games.
- Obtained occupancy permit to allow occupancy in the storage building.
- Produced and designed a new zoo and park brochure.
- Improved efficiency with the use of an electric cart.
- Increased security by constructing fencing around the zoo storage building.
- Installed an alarm system on the zoo storage building.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Tours	105	80	73	110
Tour Visitors	3,200	400	2,207	3,500
Visitors to Zoo (General Public)	214,800	230,000	220,540	230,000
Visitors to Visitors Center	79,369	98,000	66,078	100,000
Reptile House Visitors	134,719	150,000	131,320	150,000
Pavilion Rentals	214	230	199	230
Volunteer Hours	554	600	860	650
Zoo-to-School Visits	15	25	10	30
Safety Drills Performed	12	20	12	12
Tram Riders	32,472	19,000	36,210	35,000
Training and Development Hours	73	340	25	70

Phillips Park Zoo Division

2011 Budget

Budget Highlights

The 2011 budget shows a reduction of 6.4% (\$47,312) from the prior-year budget. One part-time position was eliminated; repair and maintenance supplies were better aligned with the prior year's experience; and, funding for publicity campaigns will be reduced in light of developing technological options.

Property Standards Division

2011 Budget

Mission

To provide professional property code and ordinance administration and enforcement with the highest standards of performance and ethics; and to work cooperatively with the city's diverse citizenry and neighborhood groups, establishing confidence in the quality of life in established neighborhoods.

Major Functions

1. Enforce property code ordinances and standards.
2. Enforce zoning regulations such as illegal apartments, rooming houses, and illegal businesses in residential neighborhoods.
3. Enforce parking regulations in residential neighborhoods on public and private property.
4. Educate the public and enforce Chapter 20 (garbage and trash) of the City Code.
5. Administer licensing inspection programs for non-owner occupied and multi-unit properties.
6. Adjudicate property code, parking, and zoning violation offenders before the city's administrative hearing officer.
7. Process liens against properties for outstanding property fines and charges.
8. Mitigate the number of properties in violation of the property maintenance ordinance through city staff or private contractors.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,377,011	2,587,150	2,604,587
Other Non-Capital	525,562	689,600	580,100
Capital	-	-	-
Total	3,902,573	3,276,750	3,184,687

Property Standards Division

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director	1	0	0
Assistant Director	1	0	0
Neighborhood Prog Coordinator	2	2	2
Housing Inspector Coordinator	2	0	0
Downtown Preservation Inspector II	1	0	0
Property Maint. Compliance Officer II	15	15	14
Zoning Inspector I	2	2	2
Administrative Aide	1	1	1
Quality of Life Inspector	4	3	3
Customer Service Representative	2	2	2
Account Clerk I	1	1	1
Subtotal - Full-Time Positions	32	26	25
<u>Part-Time Positions</u>			
Executive Secretary	1	1	0
Account Clerk I	0	0	1
Solid Waste Inspector	1	0	0
Subtotal - Part-Time Positions	2	1	1
<u>Seasonal Positions</u>			
General Worker II	1	1	1
Seasonal Worker II	3	5	5
Weed Inspector	2	2	2
Subtotal - Seasonal Positions	6	8	8
TOTAL	40	35	34

Short-Term Goals (2011)

1. Review in-house procedures to implement best practices and improve public services.
2. Increase the use of innovative technology for improved delivery of services.

Long-Term Goals (2012 and Beyond)

1. Educate and communicate with residents and business owners on property maintenance standards (Ongoing).
2. Constantly evaluate codes and ordinances ensuring that the most effective approaches are being utilized (Ongoing).
3. Reduce household refuse and increase recycling participation through education (Ongoing).

2010 Major Accomplishments

- Amended ordinances to allow for the issuance of P-tickets for various property maintenance and zoning violations.
- Established electronics recycling drop-off sites in the Kane County and DuPage County sections of the city.

Property Standards Division

2011 Budget

2009 Major Accomplishments

- Improved the resolution time of exterior property maintenance violations.
- Registered and licensed all non-owner occupied residential properties as required by the crime free housing initiative.
- Developed bilingual violation notices for Chapter 20 of the City Code to improve compliance effectiveness.
- Revised and updated the division website.

Performance Measures

	2009	2010	Estimated	2011
Measures	Actual	Budget	Actual	Budget
Overcrowding Violation Cases Investigated	230	300	180	250
Junk and Trash Violation Cases Cleared	2,445	2,500	1,800	2,000
Hearing Officer Prosecution Cases Filed	580	650	400	500
Hearing Officer Fine Collections	\$216,709	\$125,000	\$145,216	\$140,000
Property Registration Fees	\$306,365	\$205,000	\$203,365	\$135,000
Illegal Dwelling Cases Cleared	54	75	45	60
Weeds Violation Cases Cleared	5,136	5,000	4,500	5,000
Junk Vehicle Violation Cases Cleared	815	750	650	750
Customer Service Issues Investigated	7,595	7,200	5,000	5,000
Seasonal Decoration Complaints Investigated	570	700	350	500
Citations Issued for Seasonal Decorations and Sanitation Issues	464	450	425	450
Illegal Signs Removed from Right-of-Ways	712	1,000	700	900
Electronics Recycling Disposed of (pounds)	N/A	200,000	150,000	300,000
Household Refuse Disposed (tons)	36,641	37,000	36,117	35,600
Household Recyclable Materials Disposed (tons)	16,116	16,500	16,097	16,300
Investigations of Junk and Trash Complaints on Public Property	3,905	4,000	3,500	3,500

Property Standards Division

2011 Budget

Budget Highlights

The 2011 budget includes a reduction of \$92,063, 2.8% of the prior year's budget. Staffing changes that contribute to the projected cost savings include the elimination of one vacant position and transferring the executive secretary to the Administration Division of the Operations Department. An additional account clerk will assist the division with its detailed record maintenance. The division also lowered budgeted supplies and services to better align with prior-year experience.

Street Maintenance Division

2011 Budget

Mission

To provide the highest level of service to the residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system.

To fulfill our mission, the Street Maintenance Division will provide a quality work environment for its employees through effective communication, training, and leadership. This will ensure that road maintenance, street sweeping, parkway forestry maintenance, snow removal operations, regulatory signage installation, and roadway traffic markings are provided in the most timely and efficient manner possible.

Major Functions

1. Clear snow and ice from city streets.
2. Maintain roadway pavement.
3. Trim trees and remove dead trees and stumps from public rights of way.
4. Fabricate, install, and maintain regulatory and informational signage.
5. Sweep city streets.
6. Paint curbs yellow and apply roadway pavement markings.
7. Administer the mosquito abatement program.
8. Mow grass in right-of-way in undeveloped areas and medians.
9. Maintain roadside gravel where no curbs exist.
10. Clean-up trash and debris in rights-of-way in undeveloped areas.
11. Assist with the set-up of various city-sponsored festivals and the delivery of barricades to neighborhood block parties.
12. Coordinate the adopt-a-road program.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,237,882	3,979,369	3,871,168
Other Non-Capital	2,333,776	3,496,350	2,762,450
Capital	-	-	-
Total	6,571,658	7,475,719	6,633,618

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Superintendent	0	1	1
Assistant Director	1	0	0
Labor Supervisor	4	3	3
Maintenance Worker III	8	8	8
Maintenance Worker II	9	9	7
Maintenance Worker I	21	19	20
Subtotal - Full-Time Positions	43	40	39

Seasonal Positions

Seasonal Worker II	4	4	4
Seasonal Worker I	2	2	2
Subtotal - Seasonal Positions	6	6	6

TOTAL

49	46	45
-----------	-----------	-----------

Street Maintenance Division

2011 Budget

Short-Term Goals (2011)

1. Upgrade 5% of the city's stop signs to meet requirements set in the Manual on Uniform Traffic Control Devices (MUTCD).
2. Clean up the city-owned property on Jericho Road.

Long-Term Goals (2012 and Beyond)

1. Add a new salt storage facility on the city's west side (2014).
2. Improve the division's operations by better use of new technologies (Ongoing).
3. Improve the effectiveness of snowplowing operations (Ongoing).
4. Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement (Ongoing).

2010 Major Accomplishments

- Continued to update salting and snow plow operations.
- Continued to update median and right-of-way mowing.
- Upgraded 10% of stop signs to meet MUTCD requirements.
- Continued tree trimming operations throughout Aurora neighborhoods.
- Painted the salt storage facility at Kautz Road.

2009 Major Accomplishments

- Improved public safety by upgrading the intersections suggested by the Police Department.
- Continued to update salting and snow plow operations.
- Painted the salt facility at Montgomery Road.
- Finished overlaying the parking lot at the Montgomery Road salt storage facility.
- Created and implemented the adopt-a-road program.
- Provided salt application safety training for 95% of all snow plow operators.

Street Maintenance Division

2011 Budget

Performance Measures

<u>Measure</u>	<u>2009</u>	<u>2010</u>	<u>2010</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Number of Intersections Upgraded	20	20	20	20
Number of Street Markers Upgraded	120	150	125	125
Average Number of Hours to Respond and Complete Tree Trimming Requests	64.0	70.0	70.0	70.0
Right-of-Way Tree Removal	420	450	475	450
Right-of-Way Tree Trimming	840	800	1,000	1,000
Tree Stump Removal	450	450	475	450
Street Sweeping Cycles	14	14	12	14
Mosquito Larvaciding of Catch Basins	40,000	40,000	40,000	40,000
Right-of-Way Weed Mowing	9	9	7	9
Regulatory Signage	3,690	4,000	4,000	4,000
Rubberized Crack Filling of Streets (lbs)	4,500	10,000	-	5,000
Painted Markings Pavement/Curbs (ft)	156,400	150,000	160,000	160,000
Thermoplastic Pavement Markings (ft)	53,000	50,000	50,000	50,000
Pot Hole Repair (asphalt tonnage)	2,850	2,500	2,500	2,500

Budget Highlights

The 2011 budget shows a decrease in planned expenditures by 11.3%, \$842,101 less than the prior year's budget. The position of one maintenance worker was eliminated after a voluntary retirement. The majority of the budgeted savings is due to the reduction of street maintenance supplies and some contractual services to be better aligned with prior-year experience.



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
NON-DEPARTMENTAL**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
INSURANCE	<u>50,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>-</u>
TOTAL NON-CAPITAL	<u>50,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>-</u>
TOTAL NON-DEPARTMENTAL	<u>50,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>-</u>
TOTAL GENERAL FUND	<u>141,344,953</u>	<u>128,851,055</u>	<u>143,576,501</u>	<u>143,738,301</u>	<u>135,482,503</u>	<u>(8,093,998)</u>



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
MOTOR FUEL TAX FUND (FUND 203)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ELECTRICAL PROJECTS						
ORCHARD RD-JERICO RD INT	(34,131)	-	-	-	-	-
GALENA BL TFC SG INTERCONNECT	14,483	-	-	-	-	-
TRAFFIC SIGNAL INTERCONNECTS	91,985	104,701	367,500	367,500	522,800	155,300
TRAFFIC SIGNALS	25,711	59,452	620,000	620,000	560,500	(59,500)
RT 25 TRAFFIC SIGNAL	57,711	77,297	90,600	90,600	13,300	(77,300)
NY TRAFFIC SIGNAL INTERCONNECT	16,989	128,718	162,000	162,000	33,300	(128,700)
LAKE ST SIGNAL	79,593	58,567	201,000	201,000	142,100	(58,900)
TOTAL ELECTRICAL PROJECTS	<u>252,341</u>	<u>428,735</u>	<u>1,441,100</u>	<u>1,441,100</u>	<u>1,272,000</u>	<u>(169,100)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
MOTOR FUEL TAX FUND (FUND 203)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
STREET MAINTENANCE						
PROFESSIONAL FEES	27,063	17,889	29,000	29,000	29,000	-
SUPPLIES-REPAIRS & MAINTENANCE	1,369,323	782,749	1,121,000	1,021,000	1,121,000	-
2008 RESURFACING PROGRAM	24,221	-	-	-	-	-
RESURFACING PROGRAM	2,236,752	1,738,488	2,100,000	2,075,000	3,100,000	1,000,000
IT-MITCHELL-FARNSWORTH	436,716	987,185	1,904,400	1,904,400	900,000	(1,004,400)
ILLINOIS AVE BRIDGE	-	285,987	400,000	400,000	-	(400,000)
WOOD STREET BRIDGE	363,179	508,249	1,790,000	1,790,000	200,000	(1,590,000)
SULLIVAN RD BRIDGE	-	-	300,000	300,000	300,000	-
RECKINGER RD BRIDGE	25,927	89,450	800,000	550,000	950,000	150,000
DOWNER PL BRIDGES	59,367	19,134	300,000	650,000	800,000	500,000
INDIAN TRAIL BRIDGE	-	153,149	300,000	300,000	330,000	30,000
OHIO ST BRIDGE	109,873	98,354	200,000	200,000	200,000	-
SHEFFER ROAD BRIDGE	-	-	-	-	50,000	50,000
INDIAN TR HIGHLAND TO LAKE	-	-	100,000	100,000	-	(100,000)
INDIAN TR RANDALL TO HIGHLAND	-	-	-	150,000	110,000	110,000
SULLIVAN EDGELAWN TO ORCHARD	-	4,200	-	25,000	171,000	171,000
NORTH AURORA RD UNDERPASS	-	-	-	-	150,000	150,000
ROADS/ STREETS	58,966	-	-	-	-	-
W INDIAN TR HIGHLAND TO LAKE	-	-	100,000	100,000	150,000	50,000
EAST NY ST SEGMENT II	239,099	18,902	1,200,000	1,050,000	500,000	(700,000)
TOTAL STREET MAINTENANCE	<u>4,950,486</u>	<u>4,703,736</u>	<u>10,644,400</u>	<u>10,644,400</u>	<u>9,061,000</u>	<u>(1,583,400)</u>
TOTAL MOTOR FUEL TAX FUND	<u>5,202,827</u>	<u>5,132,471</u>	<u>12,085,500</u>	<u>12,085,500</u>	<u>10,333,000</u>	<u>(1,752,500)</u>

Airport

2011 Budget

Mission

To maintain a dynamic facility that will create synergy between corporate/personal air commerce and the economic growth of the area.

Major Functions

1. Ensure the safety of airport users and the public.
2. Ensure compliance with U.S. Department of Transportation Federal Aviation Administration (FAA) maintenance and inspections.
3. Assist in land use planning and height zoning issues.
4. Ensure compliance with local codes and ordinances.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	96,952	92,642	100,362
Other Non-Capital	709,021	794,300	756,000
Capital	17,582	4,600,000	6,398,500
Total	823,555	5,486,942	7,254,862

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Manager	<u>1</u>	<u>0</u>	<u>0</u>
Administrative Secretary	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u><u>2</u></u>	<u><u>1</u></u>	<u><u>1</u></u>

Short-Term Goals (2011)

1. Provide assistance to private sector sources in constructing additional corporate and t-hangar buildings at the airport.
2. Reconstruct runway 18/36 subject to receipt of an FAA grant.
3. Complete a preliminary report for repair of the instrument landing system for runway 33.
4. Initiate construction of the HondaJet facility.

Long-Term Goals (2012 and Beyond)

1. Provide assistance to the FAA in constructing a new control tower at the airport (2012).
2. Repair the instrument landing system for runway 33 (2012).
3. Complete the area two entrance road and parking area (2012).

Airport

2011 Budget

2010 Major Accomplishments

- Provided assistance for the construction of the HondaJet facility.
- Resolved the reinstatement of the Runway 33 glide path signal for aircraft landing.
- Purchased new snow removal equipment.
- Increased the airport traffic count by 20% over 2009.

2009 Major Accomplishments

- Completed construction of east-west taxiway – phase IV.
- Completed construction of the Area 2 entrance road and parking.
- Increased the airport traffic count by 17% over 2008.
- Completed a 25,000 square-foot corporate hangar.

Performance Measures

<u>Measure</u>	<u>2009</u>	<u>2010</u>	<u>2010</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Hangar Tenants Added	8	4	4	4
Hangar Occupancy	96%	96%	96%	96%
Hangar Construction (s.f.)	25,000	10,000	10,000	0
Fuel Pumped (mil. gallons)	1.20	1.40	1.60	1.60
Promotional Events	8	8	8	8
Grants Received	1	1	1	1

Budget Highlights

The 2011 budget includes an increase over the prior year's budget of 32% due to capital improvement plans. The planned improvements to runways and buildings will increase the service capacity of the airport.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
SANITATION FUND (FUND 208)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
OTHER SERVICES & CHARGES	<u>1,650,651</u>	<u>1,538,191</u>	<u>1,700,000</u>	<u>1,700,000</u>	<u>1,850,000</u>	<u>150,000</u>
TOTAL OTHER NON-CAPITAL	<u>1,650,651</u>	<u>1,538,191</u>	<u>1,700,000</u>	<u>1,700,000</u>	<u>1,850,000</u>	<u>150,000</u>
 TOTAL SANITATION FUND	 <u>1,650,651</u>	 <u>1,538,191</u>	 <u>1,700,000</u>	 <u>1,700,000</u>	 <u>1,850,000</u>	 <u>150,000</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WIRELESS 911 SURCHARGE FUND (FUND 211)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	40,600	104,360	287,000	301,400	-	(287,000)
REPAIRS & MAINTENANCE SERVICES	27,391	-	62,600	62,600	-	(62,600)
COMMUNICATION CHARGES	49,090	14,868	70,900	56,500	40,000	(30,900)
SUPPLIES-COMPUTER	-	11,803	461,400	461,400	900,000	438,600
TOTAL OTHER NON-CAPITAL	<u>117,081</u>	<u>131,031</u>	<u>881,900</u>	<u>881,900</u>	<u>940,000</u>	<u>58,100</u>
TOTAL WIRELESS 911 SURCHARGE FUND	<u>117,081</u>	<u>131,031</u>	<u>881,900</u>	<u>881,900</u>	<u>940,000</u>	<u>58,100</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
NEIGHBORHOOD STABILIZATION FUND (FUND 214)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011 CHANGE
OTHER NON-CAPITAL						
ADMINISTRATION	9,114	35,545	308,356	308,356	520,500	212,144
TOTAL OTHER NON-CAPITAL	<u>9,114</u>	<u>35,545</u>	<u>308,356</u>	<u>308,356</u>	<u>520,500</u>	<u>212,144</u>
CAPITAL						
STABILIZATION PROGRAM	79,002	1,132,985	2,695,212	2,695,212	4,635,500	1,940,288
TOTAL CAPITAL	<u>79,002</u>	<u>1,132,985</u>	<u>2,695,212</u>	<u>2,695,212</u>	<u>4,635,500</u>	<u>1,940,288</u>
TOTAL NEIGHBORHOOD STABILIZE FUND	<u>88,116</u>	<u>1,168,530</u>	<u>3,003,568</u>	<u>3,003,568</u>	<u>5,156,000</u>	<u>2,152,432</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	3,482,000	5,819,600	5,819,600	5,819,600	4,617,100	(1,202,500)
LIBRARY CP & TECHNOLOGY FUND	100,000	-	-	-	-	-
TIF DISTRICT #1 FUND	389,953	393,703	393,703	393,703	-	(393,703)
TIF DISTRICT #3 FUND	599,500	807,300	807,300	807,300	805,500	(1,800)
TIF DISTRICT #6 FUND	570,700	549,600	549,600	549,600	100,000	(449,600)
WARD #1 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
WARD #2 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
WARD #3 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
WARD #4 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
WARD #5 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
WARD #6 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
WARD #7 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
WARD #8 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
WARD #9 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
WARD #10 PROJECTS FUND	580,000	40,000	40,000	40,000	40,000	-
GOLF FUND	135,000	450,000	450,000	450,000	400,000	(50,000)
TOTAL INTERFUND TRANSFERS OUT	<u>11,077,153</u>	<u>8,420,203</u>	<u>8,420,203</u>	<u>8,420,203</u>	<u>6,322,600</u>	<u>(2,097,603)</u>
ALDERMEN'S OFFICE						
SPECIAL PROGRAMS	18,565	20,314	78,700	78,700	98,000	19,300
TOTAL ALDERMEN'S OFFICE	<u>18,565</u>	<u>20,314</u>	<u>78,700</u>	<u>78,700</u>	<u>98,000</u>	<u>19,300</u>
LAW DEPARTMENT						
PROFESSIONAL FEES	20,998	4,241	25,000	8,000	25,000	-
TOTAL LAW DEPARTMENT	<u>20,998</u>	<u>4,241</u>	<u>25,000</u>	<u>8,000</u>	<u>25,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
CENTRAL SERVICES						
PROFESSIONAL FEES	-	35,000	10,000	40,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	-	10,000	-	-	-	-
OTHER SERVICES & CHARGES	18	-	-	-	-	-
COST OF LAND	503,000	545,663	610,800	610,800	600,000	(10,800)
TOTAL CENTRAL SERVICES	<u>503,018</u>	<u>590,663</u>	<u>620,800</u>	<u>650,800</u>	<u>610,000</u>	<u>(10,800)</u>
COMMUNITY SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	687,951	254,274	306,000	306,000	231,000	(75,000)
TOTAL COMMUNITY SERVICES ADMIN	<u>687,951</u>	<u>254,274</u>	<u>306,000</u>	<u>306,000</u>	<u>231,000</u>	<u>(75,000)</u>
SPECIAL EVENTS						
SPECIAL PROGRAMS	3,940	6,347	10,000	10,000	50,000	40,000
TOTAL SPECIAL EVENTS	<u>3,940</u>	<u>6,347</u>	<u>10,000</u>	<u>10,000</u>	<u>50,000</u>	<u>40,000</u>
NEIGHBORHOOD REDEVELOPMENT						
PROFESSIONAL FEES	-	-	600,000	600,000	-	(600,000)
ASSESSMENT-PROPERTY TAXES	3,027	-	5,000	5,000	5,000	-
RECONVERSION INCENTIVE	223,150	132,803	385,800	385,800	154,500	(231,300)
GRANT-NEIGHBORHOOD IMPROVEMENT	300	247	55,000	55,000	54,700	(300)
NEIGHBORHOOD RESTORATION	34,275	5,000	102,400	102,400	97,400	(5,000)
DENSITY REDUCTION PROGRAM	71,330	138,465	355,000	355,000	100,000	(255,000)
TOTAL NEIGHBORHOOD REDEV	<u>332,082</u>	<u>276,515</u>	<u>1,503,200</u>	<u>1,503,200</u>	<u>411,600</u>	<u>(1,091,600)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
PUBLIC EDUCATION						
GRANT-COMMUNITIES IN SCHOOLS	110,000	-	-	-	-	-
GRANT-COMMUNITY SCHOOL	150,000	150,000	150,000	150,000	150,000	-
GRANT-OTHER	-	-	-	-	-	-
TOTAL PUBLIC EDUCATION	<u>260,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>-</u>
PUBLIC ART						
GRANT-ACCA	120,047	116,297	116,297	116,297	510,000	393,703
GRANT-MUSEUM	324,000	225,000	225,000	225,000	180,000	(45,000)
GAR MUSEUM	43,252	11,057	440,000	440,000	-	(440,000)
TOTAL PUBLIC ART	<u>487,299</u>	<u>352,354</u>	<u>781,297</u>	<u>781,297</u>	<u>690,000</u>	<u>(91,297)</u>
YOUTH & SENIOR SERVICES						
SPECIAL PROGRAMS	712,000	469,000	469,000	469,000	469,000	-
TOTAL YOUTH & SENIOR SERVICES	<u>712,000</u>	<u>469,000</u>	<u>469,000</u>	<u>469,000</u>	<u>469,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
DEVELOPMENT SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	-	109,584	-	-	600,000	600,000
TOTAL BUILDING & PERMITS	-	109,584	-	-	600,000	600,000
ECONOMIC DEVELOPMENT						
PROFESSIONAL FEES	75,944	-	-	-	91,900	91,900
OTHER SERVICES & CHARGES	24,606	-	-	-	-	-
GRANT-AACVB	125,000	100,000	100,000	100,000	60,000	(40,000)
MINORITY BUSINESS DEVELOPMENT	3,000	-	47,000	43,000	52,000	5,000
TOTAL ECONOMIC DEVELOPMENT	228,550	100,000	147,000	143,000	203,900	56,900
PLANNING & ZONING						
PROFESSIONAL FEES	86,368	-	-	-	-	-
SPECIAL PROGRAMS	-	-	75,000	91,700	20,200	(54,800)
SW DOWNTOWN PARKING LOT	194,458	187,500	188,000	188,000	188,000	-
TOTAL PLANNING & ZONING	280,826	187,500	263,000	279,700	208,200	(54,800)
HISTORIC PRESERVATION						
SPECIAL PROGRAMS	63,066	36,129	73,300	60,600	-	(73,300)
TOTAL HISTORIC PRESERVATION	63,066	36,129	73,300	60,600	-	(73,300)
PUBLIC WORKS						
CAPITAL OUTLAY-ROADS	-	10,508	275,000	275,000	264,500	(10,500)
TOTAL PUBLIC WORKS	-	10,508	275,000	275,000	264,500	(10,500)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FINANCE ADMINISTRATION						
PROFESSIONAL FEES	8,925	9,211	25,000	42,000	80,000	55,000
TOTAL FINANCE ADMINISTRATION	8,925	9,211	25,000	42,000	80,000	55,000
POLICE DEPARTMENT						
DEMOLITION OF OLD POLICE BLDG	-	36,043	1,200,000	1,170,000	1,000,000	(200,000)
TOTAL POLICE DEPARTMENT	-	36,043	1,200,000	1,170,000	1,000,000	(200,000)
ELECTRICAL MAINTENANCE						
VEHICLES	-	-	120,000	120,000	120,000	-
TOTAL ELECTRICAL MAINTENANCE	-	-	120,000	120,000	120,000	-
MAINTENANCE SERVICES						
PROFESSIONAL FEES	-	-	-	-	8,000	8,000
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	222,000	222,000
TOTAL MAINTENANCE SERVICES	-	-	-	-	230,000	230,000
PARKS & RECREATION						
REPAIRS & MAINTENANCE SERVICES	22,770	12,710	68,400	68,400	-	(68,400)
OTHER SERVICES & CHARGES	17,985	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	66,000	57,217	60,000	60,000	30,000	(30,000)
COST OF LAND	239,191	124,000	695,000	695,000	-	(695,000)
PARK SITE RENOVATIONS	-	-	-	-	-	-
TOTAL PARKS & RECREATION	345,946	193,927	823,400	823,400	30,000	(793,400)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
PHILLIPS PARK GOLF COURSE						
RENTALS-LEASES	30,064	-	-	-	-	-
SUPPLIES-GENERAL	14,129	-	-	-	-	-
TOTAL PHILLIPS PARK GOLF COURSE	<u>44,193</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FOX VALLEY GOLF CLUB						
RENTALS-LEASES	30,064	-	-	-	-	-
SUPPLIES-MACHINES & EQUIPMENT	12,648	-	-	-	-	-
TOTAL FOX VALLEY GOLF CLUB	<u>42,712</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	1,266,114	-	-	-	-	-
NEIGHBORHOOD STREET IMPROVE	-	700,687	600,000	600,000	296,000	(304,000)
TOTAL STREET MAINTENANCE	<u>1,266,114</u>	<u>700,687</u>	<u>600,000</u>	<u>600,000</u>	<u>296,000</u>	<u>(304,000)</u>
TOTAL GAMING TAX FUND	<u>16,383,338</u>	<u>11,927,500</u>	<u>15,890,900</u>	<u>15,890,900</u>	<u>12,089,800</u>	<u>(3,801,100)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
FEDERAL ASSET FORFEITURE FUND (FUND 216)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	13,130	-	56,000	66,700	66,700
TRAVEL & PROFESSIONAL DEV	-	-	50,000	-	6,000	(44,000)
COMMUNICATION CHARGES	-	-	29,000	26,400	5,000	(24,000)
SUPPLIES-GENERAL	38,250	1,121	40,000	39,700	440,000	400,000
SUPPLIES-MACHINES & EQUIPMENT	-	82,821	-	142,500	-	-
SUPPLIES-COMPUTER	3,665	41,038	503,800	358,200	120,500	(383,300)
TOTAL OTHER NON-CAPITAL	<u>41,915</u>	<u>138,110</u>	<u>622,800</u>	<u>622,800</u>	<u>638,200</u>	<u>15,400</u>
CAPITAL						
VEHICLES	264,103	-	-	-	-	-
TOTAL CAPITAL	<u>264,103</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL FEDERAL ASSET FORFEITURE FUND	<u>306,018</u>	<u>138,110</u>	<u>622,800</u>	<u>622,800</u>	<u>638,200</u>	<u>15,400</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
STATE ASSET FORFEITURE FUND (FUND 217)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
SPECIAL PROGRAMS	-	-	100,000	100,000	100,000	-
SUPPLIES-GENERAL	1,695	-	200,000	200,000	200,000	-
OTHER NON-CAPITAL	<u>1,695</u>	<u>-</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>-</u>
TOTAL STATE ASSET FORFEITURE FUND	<u>1,695</u>	<u>-</u>	<u>300,000</u>	<u>300,000</u>	<u>300,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
FOREIGN FIRE INSURANCE TAX FUND (FUND 219)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FIRE						
REPAIRS & MAINTENANCE SERVICES	999	864	-	1,000	-	-
SUPPLIES-GENERAL	89,966	48,377	80,000	79,000	100,000	20,000
SUPPLIES-MACHINES & EQUIPMENT	-	-	-	2,600	-	-
SUPPLIES-REPAIRS & MAINTENANCE	<u>12,171</u>	<u>7,419</u>	<u>20,000</u>	<u>17,400</u>	<u>20,000</u>	<u>-</u>
TOTAL FIRE	<u>103,136</u>	<u>56,660</u>	<u>100,000</u>	<u>100,000</u>	<u>120,000</u>	<u>20,000</u>
TOTAL FOREIGN FIRE INSURANCE TAX FUND	<u>103,136</u>	<u>56,660</u>	<u>100,000</u>	<u>100,000</u>	<u>120,000</u>	<u>20,000</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
BLOCK GRANT INCOME FUND (FUND 220)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
NEIGHBORHOOD REDEVELOPMENT						
REHABILITATION-HOUSING	<u>30,345</u>	<u>15,397</u>	-	-	-	-
TOTAL NEIGHBORHOOD REDEV	<u>30,345</u>	<u>15,397</u>	-	-	-	-
 TOTAL BLOCK GRANT INCOME FUND	 <u>30,345</u>	 <u>15,397</u>	 -	 -	 -	 -

**CITY OF AURORA, ILLINOIS
2011 BUDGET
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
NEIGHBORHOOD REDEVELOPMENT						
YEAR 29 (2003)						
GRANT-OTHER	-	75,249	509,600	509,600	500,000	(9,600)
TOTAL YEAR 29 (2003)	-	75,249	509,600	509,600	500,000	(9,600)
YEAR 33 (2007)						
PUBLIC FACILITY PROJECTS	18,729	24,971	30,000	30,000	-	(30,000)
TOTAL YEAR 33 (2007)	18,729	24,971	30,000	30,000	-	(30,000)
YEAR 34 (2008)						
PUBLIC FACILITY PROJECTS	237,142	313,575	242,375	242,375	450,000	207,625
GRANT-PUBLIC SERVICE	60,823	-	25,000	25,000	-	(25,000)
ADMINISTRATION	29,077	-	-	-	-	-
TOTAL YEAR 34 (2008)	327,042	313,575	267,375	267,375	450,000	182,625
YEAR 35 (2009)						
PUBLIC FACILITY PROJECTS	-	60,000	160,000	160,000	100,000	(60,000)
INFRASTRUCTURE PROGRAM	-	380,730	568,604	585,604	200,000	(368,604)
CONSULTING	19,053	8,641	30,947	30,947	25,000	(5,947)
HOUSING REHAB	83,858	43,900	74,000	74,000	75,000	1,000
GRANT-PUBLIC SERVICE	92,423	81,357	151,500	151,500	100,000	(51,500)
ADMINISTRATION	110,961	115,270	-	-	-	-
TOTAL YEAR 35 (2009)	306,295	689,898	985,051	1,002,051	500,000	(485,051)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
CDBG						
PUBLIC FACILITY PROJECTS	-	-	30,700	30,700	-	(30,700)
INFRASTRUCTURE PROGRAM	-	560,655	942,862	974,862	200,000	(742,862)
HOUSING REHAB	-	112,765	270,000	270,000	100,000	(170,000)
PUBLIC SERVICE	-	163,073	184,500	184,500	-	(184,500)
ADMINISTRATION	-	183,391	246,471	217,371	200,000	(46,471)
OTHER	-	3,081	354	83,154	-	(354)
TOTAL CDBG	<u>-</u>	<u>1,022,965</u>	<u>1,674,887</u>	<u>1,760,587</u>	<u>500,000</u>	<u>(1,174,887)</u>
HOME PROGRAM						
HOUSING REHAB	-	-	300,000	372,900	300,000	-
NEW CONSTRUCTION	-	-	300,000	300,000	300,000	-
RENTAL ASSISTANCE	-	-	100,000	100,000	100,000	-
ADMINISTRATION	-	-	50,000	58,100	51,000	1,000
TOTAL HOME PROGRAM	<u>-</u>	<u>-</u>	<u>750,000</u>	<u>831,000</u>	<u>751,000</u>	<u>1,000</u>
YEAR 37 (2011)						
PUBLIC FACILITY PROJECTS	-	-	-	-	200,000	200,000
INFRASTRUCTURE PROGRAM	-	-	-	-	1,530,000	1,530,000
CONSULTING	-	-	-	-	10,000	10,000
HOUSING REHAB	-	-	-	-	200,000	200,000
PUBLIC SERVICE	-	-	-	-	195,000	195,000
ADMINISTRATION	-	-	-	-	260,000	260,000
TOTAL CDBG	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,395,000</u>	<u>2,395,000</u>
TOTAL NEIGHBORHOOD REDEV	<u>652,066</u>	<u>2,126,658</u>	<u>4,216,913</u>	<u>4,400,613</u>	<u>5,096,000</u>	<u>879,087</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
NEIGHBORHOOD REDEVELOPMENT GRANTS						
HOMELESS PREVENTION						
HP FINANCIAL ASSISTANCE	-	105,723	110,000	110,000	150,000	40,000
HP HOUSING RELOCATION	-	32,493	27,000	27,000	50,000	23,000
RR FINANCIAL ASSISTANCE	-	55,552	110,000	110,000	150,000	40,000
RR HOUSING RELOCATION	-	11,191	27,000	27,000	50,000	23,000
DATA COLLECTION	-	2,459	5,000	5,000	5,000	-
ADMINISTRATION	-	9,275	21,000	21,000	45,000	24,000
TOTAL HOMELESS PREVENTION	-	216,693	300,000	300,000	450,000	150,000
ENERGY CONSERVATION						
COMMERCIAL BUILDING REHAB	-	-	105,000	120,750	50,000	(55,000)
HOUSING REHAB	-	95,324	461,456	530,216	300,000	(161,456)
MUNICIPAL FACILITY	-	261,000	440,234	484,734	300,000	(140,234)
TRAINING	-	22,928	110,000	121,000	100,000	(10,000)
TRANSPORTATION INFRASTRUCTURE	-	19,624	250,000	308,800	215,000	(35,000)
CONSULTANT SERVICES	-	246	50,000	8,600	25,000	(25,000)
ADMINISTRATION	-	21,149	157,410	-	110,000	(47,410)
TOTAL ENERGY CONSERVATION	-	420,271	1,574,100	1,574,100	1,100,000	(474,100)
STIMULUS RECOVERY PROGRAM						
REPAIR MAINTENANCE	-	69,700	66,742	94,742	-	(66,742)
ADMINISTRATION	2,236	467	30,990	2,990	-	(30,990)
TOTAL STIMULUS RECOVERY PROG	2,236	70,167	97,732	97,732	-	(97,732)
TOTAL NEIGHBOR REDEV GRANTS	2,236	707,131	1,971,832	1,971,832	1,550,000	(421,832)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	246,072	-	-	-	-	-
TOTAL STREET MAINTENANCE	246,072	-	-	-	-	-
TOTAL BLOCK GRANT FUND	900,374	2,833,789	6,188,745	6,372,445	6,646,000	457,255

**CITY OF AURORA, ILLINOIS
2011 BUDGET
SECTION 108 LOAN FUND (FUND 222)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	210	5,061	-	-	-	-
BUSINESS DEVELOPMENT LOAN #8	575,000	-	1,000,000	1,000,000	-	(1,000,000)
BUSINESS DEVELOPMENT LOAN #9	229,000	-	-	-	-	-
BUSINESS DEVELOPMENT LOAN #10	140,000	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	944,210	5,061	1,000,000	1,000,000	-	(1,000,000)
DEBT SERVICE						
SEED LOAN #2						
PRINCIPAL	30,000	30,000	30,000	30,000	30,000	-
INTEREST	7,825	6,529	6,600	6,600	5,200	(1,400)
TOTAL SEED LOAN #2	37,825	36,529	36,600	36,600	35,200	(1,400)
SEED LOAN #5						
PRINCIPAL	10,763	11,959	12,000	12,000	10,800	(1,200)
INTEREST	6,601	6,078	6,100	6,100	5,500	(600)
TOTAL SEED LOAN #5	17,364	18,037	18,100	18,100	16,300	(1,800)
SEED LOAN #6						
PRINCIPAL	4,636	5,151	5,100	5,100	4,600	(500)
INTEREST	2,843	2,626	2,600	2,600	2,400	(200)
TOTAL SEED LOAN #6	7,479	7,777	7,700	7,700	7,000	(700)
SEED LOAN #7						
PRINCIPAL	2,601	2,890	2,900	2,900	2,600	(300)
INTEREST	1,595	1,443	1,500	1,500	1,300	(200)
TOTAL SEED LOAN #7	4,196	4,333	4,400	4,400	3,900	(500)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
SECTION 108 LOAN FUND (FUND 222)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
SEED LOAN #10						
PRINCIPAL	-	8,000	7,200	7,200	11,000	3,800
INTEREST	-	534	1,500	1,500	1,300	(200)
TOTAL SEED LOAN #10	<u>-</u>	<u>8,534</u>	<u>8,700</u>	<u>8,700</u>	<u>12,300</u>	<u>3,600</u>
SEED LOAN #8						
PRINCIPAL	-	39,000	39,000	39,000	45,000	6,000
INTEREST	251	2,096	2,900	2,900	5,400	2,500
TOTAL SEED LOAN #8	<u>251</u>	<u>41,096</u>	<u>41,900</u>	<u>41,900</u>	<u>50,400</u>	<u>8,500</u>
SEED LOAN #9						
PRINCIPAL	-	-	-	-	17,000	17,000
INTEREST	100	846	1,200	1,200	2,300	1,100
TOTAL SEED LOAN #9	<u>100</u>	<u>846</u>	<u>1,200</u>	<u>1,200</u>	<u>19,300</u>	<u>18,100</u>
SEED LOAN #11						
INTEREST	-	91	-	-	2,000	2,000
TOTAL SEED LOAN #11	<u>-</u>	<u>91</u>	<u>-</u>	<u>-</u>	<u>2,000</u>	<u>2,000</u>
SEED LOAN #12						
INTEREST	-	95	-	-	2,000	2,000
TOTAL SEED LOAN #12	<u>-</u>	<u>95</u>	<u>-</u>	<u>-</u>	<u>2,000</u>	<u>2,000</u>
TOTAL DEBT SERVICE	<u>67,215</u>	<u>117,338</u>	<u>118,600</u>	<u>118,600</u>	<u>148,400</u>	<u>29,800</u>
TOTAL SECTION 108 LOAN FUND	<u>1,011,425</u>	<u>122,399</u>	<u>1,118,600</u>	<u>1,118,600</u>	<u>148,400</u>	<u>(970,200)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
TIF DISTRICT #1 FUND (FUND 231)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERFUND TRANSFERS OUT						
SSA ONE FUND	120,510	105,000	115,000	115,000	125,000	10,000
BANK SERVICE FEES	500	250	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	<u>121,010</u>	<u>105,250</u>	<u>115,000</u>	<u>115,000</u>	<u>125,000</u>	<u>10,000</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	8,791	12,098	47,500	47,500	47,500	-
CLEANING SERVICES	-	-	-	50,000	-	-
REPAIRS & MAINTENANCE SERVICES	237,202	22,300	120,800	120,800	125,000	4,200
OTHER SERVICES & CHARGES	6,898	-	121,000	121,000	436,000	315,000
SPECIAL PROGRAMS	267,519	86,960	350,000	350,000	350,000	-
GRANTS-ECONOMIC AGREEMENTS	1,260,000	700,000	1,500,000	1,500,000	1,000,000	(500,000)
SUPPLIES-REPAIRS & MAINTENANCE	8,625	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>1,789,035</u>	<u>821,358</u>	<u>2,139,300</u>	<u>2,189,300</u>	<u>1,958,500</u>	<u>(180,800)</u>
CAPITAL						
IMPROVEMENTS	280,899	1,463,502	2,146,800	2,096,800	2,065,800	(81,000)
TOTAL CAPITAL	<u>280,899</u>	<u>1,463,502</u>	<u>2,146,800</u>	<u>2,096,800</u>	<u>2,065,800</u>	<u>(81,000)</u>
DEBT SERVICE						
SERIES 2005 BONDS						
PRINCIPAL	990,000	1,050,000	1,050,000	1,050,000	-	(1,050,000)
INTEREST	102,000	52,500	52,500	52,500	-	(52,500)
TOTAL SERIES 2005 BONDS	<u>1,092,000</u>	<u>1,102,500</u>	<u>1,102,500</u>	<u>1,102,500</u>	<u>-</u>	<u>(1,102,500)</u>
TOTAL DEBT SERVICE	<u>1,092,000</u>	<u>1,102,500</u>	<u>1,102,500</u>	<u>1,102,500</u>	<u>-</u>	<u>(1,102,500)</u>
TOTAL TIF DISTRICT #1 FUND	<u>3,282,944</u>	<u>3,492,610</u>	<u>5,503,600</u>	<u>5,503,600</u>	<u>4,149,300</u>	<u>(1,354,300)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
TIF DISTRICT #2 FUND (FUND 232)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
GRANTS-ECONOMIC AGREEMENTS	8,766,867	1,363,611	700,000	1,544,500	-	(700,000)
PROFESSIONAL FEES	8,704	4,929	12,500	168,000	12,500	-
BANK SERVICE FEES	2,140	2,140	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>8,777,711</u>	<u>1,370,680</u>	<u>712,500</u>	<u>1,712,500</u>	<u>12,500</u>	<u>(700,000)</u>
CAPITAL						
E FARNSWORTH SITE IMPROVEMENT	-	-	-	-	550,000	550,000
CENTRAL DUPAGE HOSPITAL	-	-	-	-	1,500,000	1,500,000
998 CORPORATE BLVD	-	-	-	-	860,000	860,000
CHURCH RD & BILTER SIGNAL	-	-	-	-	250,000	250,000
OTHER IMPROVEMENTS	-	-	1,000,000	-	1,000,000	-
TOTAL CAPITAL	<u>-</u>	<u>-</u>	<u>1,000,000</u>	<u>-</u>	<u>4,160,000</u>	<u>3,160,000</u>
DEBT SERVICE						
SERIES 2004B						
PRINCIPAL	735,000	810,000	810,000	810,000	885,000	75,000
INTEREST	279,360	243,345	243,400	243,400	203,700	(39,700)
TOTAL SERIES 2004B BONDS	<u>1,014,360</u>	<u>1,053,345</u>	<u>1,053,400</u>	<u>1,053,400</u>	<u>1,088,700</u>	<u>35,300</u>
TOTAL DEBT SERVICE	<u>1,014,360</u>	<u>1,053,345</u>	<u>1,053,400</u>	<u>1,053,400</u>	<u>1,088,700</u>	<u>35,300</u>
TOTAL TIF DISTRICT #2 FUND	<u>9,792,071</u>	<u>2,424,025</u>	<u>2,765,900</u>	<u>2,765,900</u>	<u>5,261,200</u>	<u>2,495,300</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
TIF DISTRICT #3 FUND (FUND 233)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
OTHER CHARGES	186,933	-	-	-	-	-
BANK SERVICE FEES	2,150	1,145	-	-	-	-
PROFESSIONAL FEES	15,535	4,879	5,000	5,000	5,000	-
DEVELOPMENT INCENTIVES	3,219,474	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>3,424,092</u>	<u>6,024</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
DEBT SERVICE						
SERIES 2008B						
PRINCIPAL	-	335,000	-	-	355,000	355,000
INTEREST	599,463	472,225	807,300	807,300	450,500	(356,800)
TOTAL SERIES 2008B BONDS	<u>599,463</u>	<u>807,225</u>	<u>807,300</u>	<u>807,300</u>	<u>805,500</u>	<u>(1,800)</u>
SERIES 2009						
INTEREST	-	302,167	172,700	172,700	259,000	86,300
TOTAL SERIES 2009 NOTES	<u>-</u>	<u>302,167</u>	<u>172,700</u>	<u>172,700</u>	<u>259,000</u>	<u>86,300</u>
TOTAL DEBT SERVICE	<u>599,463</u>	<u>1,109,392</u>	<u>980,000</u>	<u>980,000</u>	<u>1,064,500</u>	<u>84,500</u>
TOTAL TIF DISTRICT #3 FUND	<u>4,023,555</u>	<u>1,115,416</u>	<u>985,000</u>	<u>985,000</u>	<u>1,069,500</u>	<u>84,500</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
TIF DISTRICT #4 FUND (FUND 234)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
DEVELOPMENT INCENTIVES	94,633	-	50,000	50,000	50,000	-
TOTAL OTHER NON-CAPITAL	<u>94,633</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
TOTAL TIF DISTRICT #4 FUND	<u>94,633</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
TIF DISTRICT #5 FUND (FUND 235)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	3,817	10,000	60,000	10,000	-
OTHER SERVICES & CHARGES	-	-	40,000	40,000	50,000	10,000
DEVELOPMENT INCENTIVES	-	11,250	11,300	11,300	11,300	-
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>15,067</u>	<u>61,300</u>	<u>111,300</u>	<u>71,300</u>	<u>10,000</u>
CAPITAL						
OTHER IMPROVEMENTS	-	-	100,000	50,000	100,000	-
TOTAL CAPITAL	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>50,000</u>	<u>100,000</u>	<u>-</u>
TOTAL TIF DISTRICT #5 FUND	<u>-</u>	<u>15,067</u>	<u>161,300</u>	<u>161,300</u>	<u>171,300</u>	<u>10,000</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
TIF DISTRICT #6 FUND (FUND 236)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	350	350	-	-	-	-
PROFESSIONAL FEES	-	1,629	10,000	10,000	10,000	-
OTHER SERVICES & CHARGES	-	-	32,000	32,000	69,000	37,000
TOTAL OTHER NON-CAPITAL	<u>350</u>	<u>1,979</u>	<u>42,000</u>	<u>42,000</u>	<u>79,000</u>	<u>37,000</u>
DEBT SERVICE						
SERIES 2008A BONDS						
PRINCIPAL	-	200,000	200,000	200,000	215,000	15,000
INTEREST	570,679	449,550	449,600	449,600	436,100	(13,500)
TOTAL SERIES 2008A BONDS	<u>570,679</u>	<u>649,550</u>	<u>649,600</u>	<u>649,600</u>	<u>651,100</u>	<u>1,500</u>
TOTAL DEBT SERVICE	<u>570,679</u>	<u>649,550</u>	<u>649,600</u>	<u>649,600</u>	<u>651,100</u>	<u>1,500</u>
TOTAL TIF DISTRICT #6 FUND	<u>571,029</u>	<u>651,529</u>	<u>691,600</u>	<u>691,600</u>	<u>730,100</u>	<u>38,500</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
SSA #14 SULLIVAN FUND (FUND 251)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
CLEANING SERVICES	-	-	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	10,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>
TOTAL SSA #14 SULLIVAN FUND	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>

SSA #15 PINNEY FUND (FUND 252)

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERFUND TRANSFERS OUT						
SSA PROJECTS	3,976	-	3,200	3,200	-	(3,200)
TOTAL INTERFUND TRANSFERS OUT	<u>3,976</u>	<u>-</u>	<u>3,200</u>	<u>3,200</u>	<u>-</u>	<u>(3,200)</u>
TOTAL SSA #15 PINNEY FUND	<u>3,976</u>	<u>-</u>	<u>3,200</u>	<u>3,200</u>	<u>-</u>	<u>(3,200)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
SHAPE FUND (FUND 255)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	-	4,263,800	4,263,800	4,263,800	3,666,800	(597,000)
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>4,263,800</u>	<u>4,263,800</u>	<u>4,263,800</u>	<u>3,666,800</u>	<u>(597,000)</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	32,238	64,704	16,700	81,700	34,400	17,700
REPAIRS & MAINTENANCE SERVICES	606	13,542	60,800	60,800	151,700	90,900
TRAVEL & PROFESSIONAL DEV	-	-	-	-	6,000	6,000
SPECIAL PROGRAMS	95,000	120,000	145,000	145,000	90,000	(55,000)
SUPPLIES-GENERAL	13,532	510,838	475,000	503,100	60,000	(415,000)
SUPPLIES-MACHINES & EQUIPMENT	-	-	432,000	432,000	513,000	81,000
SUPPLIES-COMPUTER	158,984	-	-	-	385,800	385,800
COMMUNICATION CHARGES	-	-	4,000	4,000	-	(4,000)
OTHER SERVICES & CHARGES	188	18,620	10,000	30,000	-	(10,000)
TOTAL OTHER NON-CAPITAL	<u>300,548</u>	<u>727,704</u>	<u>1,143,500</u>	<u>1,256,600</u>	<u>1,240,900</u>	<u>97,400</u>
CAPITAL						
MACHINERY & EQUIPMENT	1,857,505	423,115	804,300	804,300	494,300	(310,000)
IMPROVEMENTS	4,468,211	1,031,981	2,729,800	2,719,800	403,000	(2,326,800)
VEHICLES	242,682	468,013	570,000	570,000	612,500	42,500
TRAFFIC SIGNAL INTERCONNECTS	-	-	-	-	60,000	60,000
ROADS	-	-	400,000	400,000	150,000	(250,000)
TOTAL CAPITAL	<u>6,568,398</u>	<u>1,923,109</u>	<u>4,504,100</u>	<u>4,494,100</u>	<u>1,719,800</u>	<u>(2,784,300)</u>
TOTAL SHAPE FUND	<u>6,868,946</u>	<u>6,914,613</u>	<u>9,911,400</u>	<u>10,014,500</u>	<u>6,627,500</u>	<u>(3,283,900)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
SSA #24 EAGLE POINT FUND (FUND 262)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	36,584	14,177	33,600	33,600	34,100	500
TOTAL OTHER NON-CAPITAL	<u>36,584</u>	<u>14,177</u>	<u>33,600</u>	<u>33,600</u>	<u>34,100</u>	<u>500</u>
TOTAL SSA #24 EAGLE POINT FUND	<u>36,584</u>	<u>14,177</u>	<u>33,600</u>	<u>33,600</u>	<u>34,100</u>	<u>500</u>

SSA #27 CONCORD FUND (FUND 263)

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	22,949	-	15,000	15,000	15,200	200
TOTAL OTHER NON-CAPITAL	<u>22,949</u>	<u>-</u>	<u>15,000</u>	<u>15,000</u>	<u>15,200</u>	<u>200</u>
TOTAL SSA #27 CONCORD FUND	<u>22,949</u>	<u>-</u>	<u>15,000</u>	<u>15,000</u>	<u>15,200</u>	<u>200</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
SSA ONE FUND (FUND 266)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
GRANT-AURORA DOWNTOWN	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>-</u>
TOTAL OTHER NON-CAPITAL	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>-</u>
TOTAL SSA ONE FUND	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
SSA #34 OSWEGO FUND (FUND 275)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
DEBT SERVICE						
BANK SERVICE FEES	350	1,575	2,000	2,000	2,000	-
TOTAL CHARGES	<u>350</u>	<u>1,575</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>-</u>
SERIES 2002 BONDS						
PRINCIPAL	300,000	300,000	300,000	300,000	350,000	50,000
INTEREST	211,250	198,500	198,500	198,500	185,900	(12,600)
TOTAL SERIES 2002 BONDS	<u>511,250</u>	<u>498,500</u>	<u>498,500</u>	<u>498,500</u>	<u>535,900</u>	<u>37,400</u>
SERIES 2005 BONDS						
PRINCIPAL	430,000	465,000	465,000	465,000	490,000	25,000
INTEREST	187,400	170,200	170,200	170,200	151,600	(18,600)
TOTAL SERIES 2005 BONDS	<u>617,400</u>	<u>635,200</u>	<u>635,200</u>	<u>635,200</u>	<u>641,600</u>	<u>6,400</u>
TOTAL DEBT SERVICE	<u>1,128,650</u>	<u>1,133,700</u>	<u>1,133,700</u>	<u>1,133,700</u>	<u>1,177,500</u>	<u>43,800</u>
TOTAL SSA #34 OSWEGO FUND	<u>1,129,000</u>	<u>1,135,275</u>	<u>1,135,700</u>	<u>1,135,700</u>	<u>1,179,500</u>	<u>43,800</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
SSA #44 FUND (FUND 276)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	<u>31,700</u>	-	<u>33,600</u>	<u>33,600</u>	<u>33,600</u>	-
TOTAL OTHER NON-CAPITAL	<u>31,700</u>	-	<u>33,600</u>	<u>33,600</u>	<u>33,600</u>	-
 TOTAL SSA #44 FUND	 <u>31,700</u>	 <u>-</u>	 <u>33,600</u>	 <u>33,600</u>	 <u>33,600</u>	 <u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
STORMWATER MANAGEMENT FEE FUND (FUND 280)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	1,727,000	1,721,300	1,721,300	1,721,300	1,714,800	(6,500)
TOTAL INTERFUND TRANSFERS OUT	<u>1,727,000</u>	<u>1,721,300</u>	<u>1,721,300</u>	<u>1,721,300</u>	<u>1,714,800</u>	<u>(6,500)</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	-	-	40,000	40,000	110,000	70,000
REPAIRS & MAINTENANCE SERVICES	-	-	40,000	39,800	40,000	-
OTHER SERVICES & CHARGES	21,000	21,062	23,000	23,200	23,000	-
SPECIAL PROGRAMS	-	-	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	<u>21,000</u>	<u>21,062</u>	<u>113,000</u>	<u>113,000</u>	<u>183,000</u>	<u>70,000</u>
CAPITAL						
STORMWATER DRAINAGE	71,612	149,911	614,000	614,000	-	(614,000)
STORMWATER SEWER	-	-	200,000	200,000	-	(200,000)
ELLINGTON RECONSTRUCTION	-	2,400	120,000	120,000	147,600	27,600
BGI COMMITTEE PROJECTS	37,322	113,465	387,000	387,000	200,000	(187,000)
STORM COMPLIANCE	-	-	15,000	15,000	15,000	-
STORM SEWER EXTENSIONS	-	244,974	200,000	282,000	200,000	-
BUTTERFIELD STORM SEWER	12,851	48,417	160,000	78,000	-	(160,000)
VARIOUS PROJECTS	68,634	40,918	300,000	300,000	300,000	-
TOTAL CAPITAL	<u>190,419</u>	<u>600,085</u>	<u>1,996,000</u>	<u>1,996,000</u>	<u>862,600</u>	<u>(1,133,400)</u>
DEBT SERVICE						
IEPA LOAN #1/HEATHERCREST						
PRINCIPAL	131,393	134,745	134,700	134,700	138,200	3,500
INTEREST	47,495	44,143	44,200	44,200	40,700	(3,500)
TOTAL IEPA LOAN #1/HEATHERCREST	<u>178,888</u>	<u>178,888</u>	<u>178,900</u>	<u>178,900</u>	<u>178,900</u>	<u>-</u>
TOTAL STORMWATER MGMT FEE FUND	<u>2,117,307</u>	<u>2,521,335</u>	<u>4,009,200</u>	<u>4,009,200</u>	<u>2,939,300</u>	<u>(1,069,900)</u>



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
CAPITAL PROJECTS SUMMARY**

Overview

Capital projects total \$61.2 million in the 2011 budget. The city has budgeted expenditures for capital projects in the following funds:

- General (Fund 101)
- Motor Fuel Tax (Fund 203)
- Airport (Fund 204)
- Library (Fund 210)
- Neighborhood Stabilization (Fund 214)
- Gaming Tax (Fund 215)
- Block Grant (Fund 221)
- TIF #1 Downtown (Fund 231)
- TIF #2 Farnsworth Area (Fund 232)
- Safety, Health, and Public Enhancement (SHAPE) (Fund 255)
- Stormwater Management Fee (Fund 280)
- Ward #3 Projects (Fund 313)
- 2004B TIF Bond Project (Fund 336)
- 2006 G.O. Bond Project (Fund 339)
- Capital Improvements A (Fund 340)
- 2008B TIF Bond Project TIF #3 (Fund 342)
- 2008 G.O. Bond Project (Fund 343)
- 2008A TIF Bond Project TIF #6 (Fund 344)
- 2009 G.O. Bond Project (Fund 348)
- Water & Sewer (Fund 510)
- Motor Vehicle Parking System (Fund 520)
- Transit Centers (Fund 530)

Motor Fuel Tax, Airport, Neighborhood Stabilization, Gaming Tax, Block Grant, TIF #1 Downtown, TIF #2 Farnsworth Area, SHAPE, and Stormwater Management Fee Funds can be found in the section of the budget dedicated to Special Revenue Funds. Information on projects to be undertaken through the Water & Sewer, Motor Vehicle Parking System, and the Transit Centers Funds is located in the Proprietary Funds Section. Information on projects to be undertaken through the Library Fund is located in the Public Library Funds Section. Numerical budget information concerning capital projects of all other funds is presented in the Capital Projects Section of the 2011 budget.

Motor Fuel Tax Fund (203)

Arterial and Collector Resurfacing. The city's arterial and collector road resurfacing program is budgeted at \$3.1 million in 2011. Through this program, approximately 13.6 lane-miles of arterial and collector roads will be resurfaced.

East Indian Trail – Mitchell Road to Farnsworth Avenue. In 2011, the city will widen this stretch of roadway and install streetlights, traffic signals, sidewalks, storm sewers, curbs, and gutters. The total project cost of \$7.6 million will be shared with the federal government. Aurora's share will be \$3.2 million. The 2011 budget provides for the city to pay a net amount of \$820,000 on this project.

Below is a discussion of the major capital projects budgeted in 2011. Numerical budget information pertaining to capital projects of the

**CITY OF AURORA, ILLINOIS
2011 BUDGET
CAPITAL PROJECTS SUMMARY**

Airport Fund (204)

Runway 18/36 – Phase I. The existing length of Runway 18/36 at Aurora Municipal Airport is in poor condition and the runway needs to be extended to meet operational requirements. In 2011, the city will reconstruct and extend the runway by 3,750 feet. The total cost of the project will be \$3.0 million. However, it is expected that 97.5% of this amount will be reimbursed by federal and state grants.

ILS Runway 33 Repair. The city will reshape the drainage and grading for Runway 33's instrument landing system (ILS). This will improve signal quality and help meet recommendations made by the Federal Aviation Administration. The 2011 budget for this project is \$3.4 million, of which 97.5% will be reimbursed by federal and state grants.

Library Fund (210)

New Main Library Facility. The current main library at One East Benton Street is overcrowded and obsolete. In 2011, \$480,000 is budgeted to cover design and engineering costs associated with constructing a new main library facility at the intersection of Benton Street and River Street. The total cost of this project is expected to be \$33 million.

Neighborhood Stabilization Fund (214)

Neighborhood Stabilization Program. The 2011 budget will provide \$5.2 million for the purchase and rehabilitation of abandoned, foreclosed residential properties. Blighted structures will be demolished and a land bank will be established to rejuvenate the development in targeted neighborhoods. This program is 100% funded through a federal grant.

Gaming Tax Fund (215)

Old Police Building. Included in the 2011 budget is a provision of \$1 million for the demolition of the old police building at 350 N. River Street. This building is dilapidated and cannot be economically adapted for another municipal use. The demolition of the old police station building will create additional green space along the Fox River, which is consistent with the city's plans for redeveloping the city's center.

TIF #1 Downtown Fund (231)

GAR Building Interior Restoration. The city plans to restore the interior of the Grand Army of the Republic (GAR) building by Memorial Day, 2012, and establish it as a war memorial museum. The 2011 budget provides \$850,000 to restore the historic mural, develop appropriate museum-quality casework and lighting, and make various building repairs, including plumbing. A state grant in the amount of \$250,000 will assist with the restoration.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
CAPITAL PROJECTS SUMMARY**

TIF #2 Farnsworth Area Fund (232)

Central DuPage Hospital. The city will assemble about 16 acres in TIF District #2 to facilitate the construction of a medical campus, including a 25,000 square foot medical building. The project includes adding stormwater detention and right-of-way improvements to Farnsworth Avenue, Bilter Road, and Church Road. The 2011 budget includes \$1.5 million in both the TIF District #2 Fund and the 2004B TIF Bond Project Fund for this project.

SHAPE Fund (255)

Traffic Signal Pre-Emption Devices. The city installs traffic-control devices at signaled intersections to facilitate the movement of emergency vehicles. The 2011 budget includes \$369,300 in the SHAPE Fund and \$146,800 in the Capital Improvements Fund A for the installation of these devices.

Stormwater Management Fee Fund (280)

BGI Committee Projects. In 2011, \$200,000 has been allocated to the City Council's Buildings, Grounds, and Infrastructure Committee for various small stormwater management projects requested by residents. These projects include re-grading, the addition of under drains, and small storm sewer installations.

2004B TIF Bond Project Fund (336)

Extension of Corporate Boulevard West to Mitchell Road. The city will construct approximately 1,250 feet of a roadway extension, including sidewalk, streetscaping, and landscaping. This \$2 million project will spur additional commercial and industrial developments in the Farnsworth International Business Park by providing an attractive access roadway with improved pedestrian safety and better traffic flow. The 2011 budget includes \$720,000 to begin this project.

Capital Improvements Fund A (340)

Neighborhood Street Improvements. In 2011, a total of \$5.3 million is budgeted for the ongoing neighborhood street improvements program. This is primarily funded through Capital Improvements Fund A. The Block Grant Fund and Gaming Tax Fund will contribute \$900,000 and \$296,000, respectively.

Right-of-Way Improvement Program. The city replaces hazardous or missing sections of sidewalk through its on-going right-of-way improvement program. As in previous years, the 2011 budget includes \$600,000 for these improvements, which includes a program to reimburse residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
CAPITAL PROJECTS SUMMARY**

Eola Road – Montgomery Road to 87th Street. The city will reconstruct and widen approximately one mile of this roadway from two to four lanes. Ultimately, this project is expected to cost a total of \$9.5 million. In 2011, the city will pay a net amount of \$430,000 for land acquisition and engineering costs.

2008A TIF Bond Project TIF #6 Fund (344)

TIF District #6 Projects. To support a major redevelopment initiative in central Aurora, the city is seeking to acquire land in TIF District #6 (northeast of the downtown). Some land will be redeveloped, and other land will be used for a public park. Remediating environmental hazards may also be necessary. In 2008, the city sold \$6.7 million of tax increment revenue bonds to provide resources for the first phase of this initiative. The 2011 budget for this project is \$8.5 million, of which 95% will be supported by state and local grants.

2009 G.O. Bond Project Fund (348)

Public Safety Radio System. The analog radio system currently used by the city's police department, fire department, and certain other departments is obsolete. The manufacturer has announced that maintenance support will be terminated in the near future. During 2009, the city issued general obligation bonds to provide resources to replace the system. The final phase of the replacement project will be completed in 2011 with the expenditure of \$1.9 million.

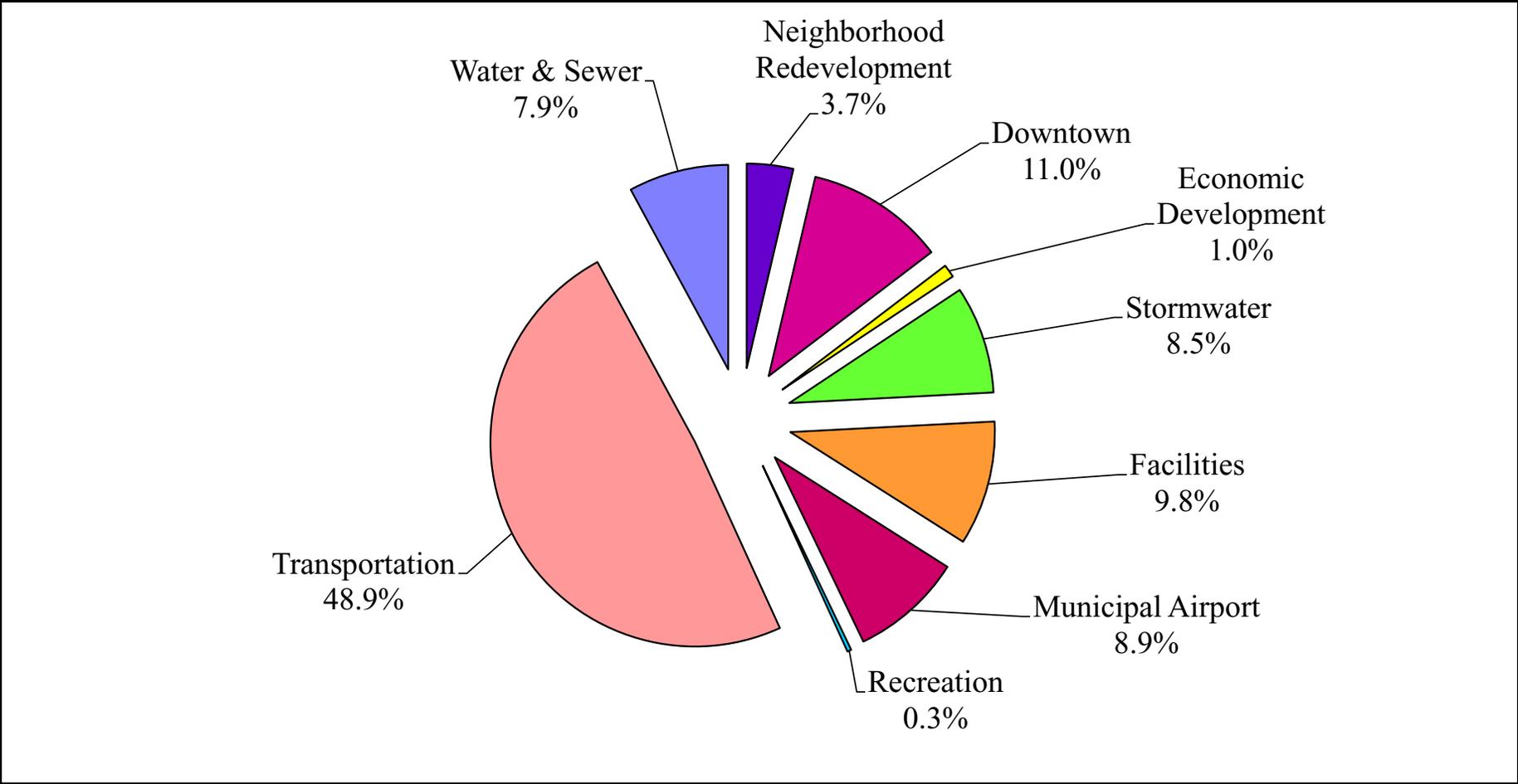
Water & Sewer Fund (510)

Combined Sewer Overflow Program. Areas near the Fox River and Indian Creek have experienced problems with combined sanitary and storm sewers backing up. This ongoing program serves to separate these sewers and construct other improvements to mitigate flooding. During 2011, \$1.8 million will be devoted to the program.

Indian Trail Elevated Tank Rehabilitation. In 2011, the water storage tank at 1325 W. Indian Trail will be rehabilitated. An inspection of the tank has revealed that it is experiencing significant deterioration. The 2011 budget includes \$1.0 million to repair and recoat the tank.

Sewer Separation Projects. The ineffectiveness of combined sanitary and storm sewer lines in certain sections of the city has been recognized for many years. When combined sewer lines are overcome, flooding and sewer back-ups result. In 2011, the city will spend about \$4.0 million on sewer separation projects. While these projects will be accounted for in the Water & Sewer Fund, most of the resources will come from interest-free loans from the Illinois Environmental Protection Agency.

CITY OF AURORA, ILLINOIS
2011-2020 CAPITAL IMPROVEMENT PLAN SUMMARY



**CITY OF AURORA, ILLINOIS
2011-2020 CAPITAL IMPROVEMENT PLAN SUMMARY**

<u>PROJECT TYPE</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015-2020</u>	<u>10-YR TOTAL</u>
Downtown	11,540,600	14,375,212	11,914,206	16,348,000	10,300,000	16,340,000	69,277,418
Economic Development	-	-	1,235,000	5,270,000	-	-	6,505,000
Facilities	17,190,585	4,058,900	4,856,000	28,393,000	8,000,100	16,650,000	61,958,000
Municipal Airport	4,600,000	6,398,500	2,900,000	3,000,000	3,890,000	39,733,000	55,921,500
Neighborhood Redevelopment	900,000	10,166,000	4,140,000	1,100,000	1,100,000	6,600,000	23,106,000
Recreation	949,200	168,600	1,220,000	77,000	290,000	280,000	2,035,600
Stormwater	9,570,800	3,738,500	5,968,000	14,527,000	4,950,000	24,389,000	53,572,500
Transportation	19,671,200	17,947,200	16,750,000	18,090,000	16,535,000	239,088,000	308,410,200
Water & Sewer	4,616,000	4,353,700	4,936,800	1,721,200	3,577,920	35,306,200	49,895,820
TOTAL CAPITAL PROJECTS	<u>69,038,385</u>	<u>61,206,612</u>	<u>53,920,006</u>	<u>88,526,200</u>	<u>48,643,020</u>	<u>378,386,200</u>	<u>630,682,038</u>

**CITY OF AURORA, ILLINOIS
2011-2020 CAPITAL IMPROVEMENT PLAN
PROJECTS BY CATEGORY**

Project Category	Project #	Project Name	2011	2012	2013	2014	2015-2020	Total
Downtown (General)								
	A007	Vault Filling/Sidewalk Replacement Program	100,000	100,000	100,000	100,000	600,000	1,000,000
	A025	Downtown Sewer Separation/Basins 5, 6, & 13	1,650,000	0	0	0	0	1,650,000
	A027	Downtown Water Distribution Improvements	900,000	0	0	0	0	900,000
	A031	Dam Modifications/Canoe Chute Improvements	0	150,000	7,500,000	7,500,000	0	15,150,000
	A037	GAR Building Interior Restoration	850,000	100,000	0	0	0	950,000
	A038	Waubensee IGA	625,000	0	0	0	0	625,000
	A039	Southwest Downtown Parking Lot	188,000	188,000	2,688,000	0	0	3,064,000
	A040	Streetscape Improvements	388,700	0	0	0	1,740,000	2,128,700
	A041	TIF District #3 Projects	700,000	0	0	0	0	700,000
	A042	Downtown Environmental Remediation	25,000	1,860,000	0	0	0	1,885,000
	A043	TIF District #6 Projects	8,496,412	4,248,206	0	0	0	12,744,618
	A044	Sustainable Technology and Arts Center	0	0	0	0	3,000,000	3,000,000
	A045	Masonic Temple	0	750,000	0	0	0	750,000
	A046	Downtown Parking Deck	0	0	0	0	6,000,000	6,000,000
	A050	Major Project Development Fund	400,000	150,000	0	0	0	550,000
	A051	Fox River Pedestrian Bridge - RiverEdge Park	0	750,000	5,250,000	0	0	6,000,000
Total			14,323,112	8,296,206	15,538,000	7,600,000	11,340,000	57,097,318
Downtown (Riverwalk)								
	A013	FoxWalk Construction - Phase I (West Channel)	52,100	1,018,000	610,000	200,000	2,500,000	4,380,100
	A014	FoxWalk Construction - Phase II (East Channel)	0	2,600,000	200,000	2,500,000	2,500,000	7,800,000
Total			52,100	3,618,000	810,000	2,700,000	5,000,000	12,180,100

Project Category	Project #	Project Name	2011	2012	2013	2014	2015-2020	Total
Economic Development								
	J001	Outlet Mall Parking Structure	0	930,000	5,270,000	0	0	6,200,000
	J002	Church Road/Bilter Road Property Acquisition	0	305,000	0	0	0	305,000
Total			0	1,235,000	5,270,000	0	0	6,505,000
Facilities								
	C011	Fire Station #7 Replacement	0	0	0	0	5,200,000	5,200,000
	C012	Fire Station #13	0	0	0	0	5,500,000	5,500,000
	C014	Parks Maintenance Facility Expansion	0	275,000	0	0	0	275,000
	C040	New Main Library Facility	480,000	4,200,000	26,000,000	2,500,000	0	33,180,000
	C057	Police Headquarters	29,900	0	0	0	0	29,900
	C063	Route 59 Transit Center Entrance	0	32,000	44,000	400,100	0	476,100
	C067	Public Safety Radio System	1,900,000	0	0	0	0	1,900,000
	C074	Outdoor Warning Siren System Upgrade/Expansion	125,000	125,000	125,000	0	0	375,000
	C079	Optical Fiber to the DuPage Technical Park	300,000	0	0	0	0	300,000
	C083	Route 59 Parking Deck	0	0	2,000,000	5,000,000	5,000,000	12,000,000
	C089	Salt Storage Facility	0	0	0	0	850,000	850,000
	C090	Stolp Island Parking Deck Repairs	124,000	124,000	124,000	0	0	372,000
	C091	Old Police Building	1,000,000	0	0	0	0	1,000,000
	C095	Route 59 Transit Center Resurfacing	100,000	100,000	100,000	100,000	100,000	500,000
Total			4,058,900	4,856,000	28,393,000	8,000,100	16,650,000	61,958,000
Municipal Airport								
	D009	Perimeter Fencing	0	300,000	0	0	0	300,000
	D011	Area 2 Apron - Phase II	0	0	0	2,990,000	0	2,990,000
	D012	North Entrance and Parking	0	0	0	400,000	0	400,000
	D013	North Access Taxiway and Apron	0	0	0	500,000	0	500,000
	D014	Area 5 Auto Parking	0	0	0	0	1,820,000	1,820,000

Project Category	Project #	Project Name	2011	2012	2013	2014	2015-2020	Total
	D016	Perimeter Access Road	0	0	0	0	1,141,000	1,141,000
	D019	Area 4 Entrance Road	0	0	0	0	1,202,000	1,202,000
	D021	Runway 18/36 - Phase I	3,000,000	0	0	0	0	3,000,000
	D023	Dugan Road Relocation	0	0	0	0	2,500,000	2,500,000
	D025	Area 1 Apron	0	0	0	0	2,520,000	2,520,000
	D026	Area 2 Apron Phase III	0	0	0	0	1,750,000	1,750,000
	D027	Area 2 Entrance and Parking Lot - Phase I	0	2,000,000	0	0	0	2,000,000
	D028	Airport Fire System Extension	0	0	0	0	600,000	600,000
	D029	Runway 9L/27R	0	0	0	0	4,000,000	4,000,000
	D030	Area 4 Apron	0	0	0	0	3,000,000	3,000,000
	D031	Area 5 Apron - Phase II	0	0	0	0	5,000,000	5,000,000
	D035	Airport Land Acquisition	0	0	0	0	3,000,000	3,000,000
	D036	Area 5 Apron - Phase III	0	0	0	0	4,000,000	4,000,000
	D037	Area 5 Apron - Phase IV	0	0	0	0	4,000,000	4,000,000
	D038	Area 5 Apron - Phase I	0	0	0	0	4,000,000	4,000,000
	D040	Area 2 Parking Expansion - Phase II	0	0	0	0	1,200,000	1,200,000
	D041	Runway & Taxiway Guidance Signs	0	600,000	0	0	0	600,000
	D042	Runway 18/36 - Phase II	0	0	3,000,000	0	0	3,000,000
	D043	Runway 33 ILS Enhancement	3,398,500	0	0	0	0	3,398,500
Total			6,398,500	2,900,000	3,000,000	3,890,000	39,733,000	55,921,500
Neighborhood Redevelopment								
	E004	Right-of-Way Improvement Program	600,000	600,000	1,100,000	1,100,000	6,600,000	10,000,000
	E009	Neighborhood Stabilization Program	5,156,000	0	0	0	0	5,156,000
	E010	998 Corporate Boulevard	860,000	740,000	0	0	0	1,600,000
	E011	Central DuPage Hospital	3,000,000	0	0	0	0	3,000,000
	E012	East Farnsworth Site Improvements	550,000	2,800,000	0	0	0	3,350,000

Project Category	Project #	Project Name	2011	2012	2013	2014	2015-2020	Total
Total			10,166,000	4,140,000	1,100,000	1,100,000	6,600,000	23,106,000
Recreation								
	F011	Fox Valley Golf Course Irrigation System	0	1,200,000	0	0	0	1,200,000
	F027	Bear Exhibit/Water Wheel/Other Improvements	0	0	55,000	265,000	280,000	600,000
	F045	Phillips Park Facility Improvements	0	20,000	22,000	25,000	0	67,000
	F050	Phillips Park West Entrance Improvement	168,600	0	0	0	0	168,600
Total			168,600	1,220,000	77,000	290,000	280,000	2,035,600
Stormwater								
	B010	BGI Committee Projects	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	B030	Orchard Lake/Illinois Avenue Culverts	990,000	0	0	0	0	990,000
	B031	Combined Sewer Overflow Program	1,840,000	3,960,000	4,285,000	4,535,000	21,889,000	36,509,000
	B037	Storm Sewer Extensions	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	B038	NPDES Phase II - Stormwater Compliance Program	15,000	15,000	15,000	15,000	100,000	160,000
	B040	Sewer Separation/Basin 13 Phase 2	20,000	0	0	0	0	20,000
	B041	Sewer Separation/Basin 13 Phase 3	326,500	0	0	0	0	326,500
	B042	Sewer Separation/Basin 6	147,000	0	0	0	0	147,000
	B043	Big Woods Stormwater Management	0	750,000	8,550,000	0	0	9,300,000
	B044	Stormwater Management for CPO Expansion	0	750,000	750,000	0	0	1,500,000
	B045	Butterfield/Indian Creek Culvert Extension	0	93,000	527,000	0	0	620,000
Total			3,738,500	5,968,000	14,527,000	4,950,000	24,389,000	53,572,500
Transportation/Bridges								
	G001	Sullivan Road Bridge	300,000	0	0	0	0	300,000
	G004	Wood Street Bridge	200,000	0	0	0	0	200,000
	G005	Ohio Street Bridge	200,000	300,000	800,000	800,000	0	2,100,000
	G006	Reckinger Road Bridge	950,000	0	0	0	0	950,000
	G008	Downer Place Bridges	800,000	2,400,000	0	0	0	3,200,000

Project Category	Project #	Project Name	2011	2012	2013	2014	2015-2020	Total
	G010	95th St. Grade Separation at E.J. & E. R.R.	0	0	0	0	11,300,000	11,300,000
	G011	Commons Dr. Grade Separation at BN R.R.	0	0	0	0	8,250,000	8,250,000
	G013	Indian Trail Bridges	330,000	300,000	800,000	1,400,000	0	2,830,000
	G015	Sheffer Road Bridge	50,000	100,000	100,000	100,000	1,300,000	1,650,000
	G016	Bridge Rehabilitation	50,000	220,000	220,000	220,000	1,320,000	2,030,000
Total			2,880,000	3,320,000	1,920,000	2,520,000	22,170,000	32,810,000
Transportation/Streets								
	GB001	Arterial and Collector Resurfacing	3,100,000	3,000,000	3,000,000	3,000,000	18,000,000	30,100,000
	GB004	East New York Street - Segment II	500,000	800,000	800,000	0	0	2,100,000
	GB014	Farnsworth Avenue - 5th Ave. to Route 34	0	0	0	0	8,900,000	8,900,000
	GB017	North Aurora Road Underpass	150,000	150,000	0	500,000	8,000,000	8,800,000
	GB019	Sullivan Road - Lake St. to Highland Ave.	0	0	0	0	1,200,000	1,200,000
	GB020	Sullivan Road - Highland Ave. to Randall Rd.	0	0	0	0	5,500,000	5,500,000
	GB021	Commons Drive - Route 34 to 75th St.	0	0	0	0	285,000	285,000
	GB022	Commons Drive - 75th St. to Montgomery Rd.	0	0	0	0	3,000,000	3,000,000
	GB025	Kautz Road - McCoy Dr. to Cheshire Dr.	0	0	0	0	4,000,000	4,000,000
	GB026	Kautz Road - Liberty St. to Reflections Dr.	0	0	0	0	518,000	518,000
	GB032	Prairie Street/North Avenue Improvements	0	0	0	0	1,570,000	1,570,000
	GB033	Prairie Street - Edgelawn Dr. to Orchard Rd.	0	0	0	0	3,000,000	3,000,000
	GB034	Sheffer Road - Church Rd. to Farnsworth Ave.	0	0	0	0	4,000,000	4,000,000
	GB037	Farnsworth Avenue - E. New York St. to 5th Ave.	0	0	0	0	3,870,000	3,870,000
	GB038	Molitor Road - Farnsworth Ave. to Diehl Rd.	0	0	0	0	7,240,000	7,240,000
	GB039	Biliter Road - Sealmaster to the Prairie Path	0	0	0	0	7,500,000	7,500,000
	GB052	Sullivan Road - Randall Rd. to Edgelawn Ave.	0	0	0	0	2,300,000	2,300,000
	GB053	Eola Road - Montgomery Rd. to 87th St.	580,000	450,000	4,060,000	3,140,000	0	8,230,000
	GB055	Farnsworth Avenue - Route 34 to Montgomery Rd.	0	0	0	0	4,600,000	4,600,000
	GB056	Farnsworth Avenue - Montgomery Rd. to 5th Ave.	0	0	0	0	9,800,000	9,800,000

Project Category	Project #	Project Name	2011	2012	2013	2014	2015-2020	Total
	GB058	Farnsworth Avenue - Hafenrichter Rd. to 95th St.	0	0	0	0	4,600,000	4,600,000
	GB059	95th Street - Eola Rd. to E.J. & E. R.R.	0	0	0	0	10,600,000	10,600,000
	GB060	95th Street - U.S. Route 30 to Eola Road	0	0	0	0	10,100,000	10,100,000
	GB062	Farnsworth - Summerlin Dr. to Hafenrichter Rd.	0	0	0	0	1,200,000	1,200,000
	GB065	Wolf's Crossing - Route 30 to E.J. & E. R.R.	0	0	0	0	4,600,000	4,600,000
	GB066	Eola Road - Wolf's Crossing to U.S. Route 30	0	0	0	0	5,800,000	5,800,000
	GB070	Sullivan Rd. - Deerpath Rd. to Eastlake Run Creek	0	0	0	0	15,000,000	15,000,000
	GB072	W. Indian Trail - Highland Ave. to Lake Street	150,000	100,000	200,000	200,000	1,200,000	1,850,000
	GB073	W. Indian Trail - ComEd R.O.W. to Hankes Rd.	0	0	0	0	4,080,000	4,080,000
	GB077	Station Blvd. - Liberty St. to Meridian Lake Dr.	0	0	0	670,000	3,690,000	4,360,000
	GB080	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #1	900,000	0	0	0	0	900,000
	GB083	Sheffer Rd. - Farnsworth Ave. to Stonebridge Blvd.	0	0	0	0	9,200,000	9,200,000
	GB086	Lake Street Conversion	0	0	0	0	8,000,000	8,000,000
	GB091	Mesa Lane Extension	0	0	0	0	1,100,000	1,100,000
	GB094	Wolf's Crossing Streetlights	0	0	0	0	500,000	500,000
	GB095	Farnsworth Avenue Streetlights	0	0	0	0	500,000	500,000
	GB096	Montgomery Road at Kautz Road	530,000	0	0	0	0	530,000
	GB097	Neighborhood Street Improvements	5,346,000	5,400,000	5,400,000	5,400,000	32,400,000	53,946,000
	GB099	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #2	0	200,000	200,000	500,000	7,800,000	8,700,000
	GB102	Ellington Drive Reconstruction	412,100	0	0	0	0	412,100
	GB103	Ray Moses Drive	0	250,000	0	0	0	250,000
	GB104	Eola Road - Hafenrichter Rd. to Keating Drive	0	0	0	0	1,550,000	1,550,000
	GB106	New Haven/Morton SSA	0	605,000	0	0	0	605,000
	GB107	Sullivan Road - Edgelawn Dr. to Orchard Rd.	171,000	0	0	0	0	171,000
	GB108	Extension of Corporate Blvd. West to Mitchell Rd.	720,000	1,355,000	0	0	0	2,075,000
	GB109	Church Road - Bilter Rd. to Corporate Blvd.	0	320,000	1,920,000	0	0	2,240,000
	GB110	Indian Trail - Highland Ave. to Randall Rd.	110,000	0	0	0	0	110,000

Project Category	Project #	Project Name	2011	2012	2013	2014	2015-2020	Total
Total			12,669,100	12,630,000	15,580,000	13,410,000	215,203,000	269,492,100
Transportation/Traffic Signals								
	GC003	High Street/Indian Trail - Signal	0	0	0	15,000	165,000	180,000
	GC018	Eola Road/Ridge Drive - Signal	0	0	0	0	190,000	190,000
	GC033	Traffic Signal Pre-Emption Devices	516,100	0	0	0	0	516,100
	GC038	Eola Road/Hafenrichter Road - Signal	165,000	0	0	0	0	165,000
	GC047	Commons Drive/75th Street - Signal	0	380,000	280,000	280,000	0	940,000
	GC049	Indian Trail/Mansfield Drive - Signal	0	0	0	0	190,000	190,000
	GC050	McCoy Drive/Frontenac Road - Signal	160,000	0	0	0	0	160,000
	GC051	Indian Trail/Mercy Drive - Signal	0	0	0	0	190,000	190,000
	GC053	Commons Drive/U.S. Route 34 - Signal	0	420,000	310,000	310,000	0	1,040,000
	GC055	Montgomery Road/Normantown Road - Signal	240,000	0	0	0	0	240,000
	GC056	Route 25 Traffic Signal Interconnect	13,300	0	0	0	0	13,300
	GC057	New York Street Traffic Signal Interconnect	33,300	0	0	0	0	33,300
	GC058	Lake Street Traffic Signal Interconnect	142,100	0	0	0	0	142,100
	GC059	Butterfield Road/Raddant Road Intersection	0	0	0	0	980,000	980,000
	GC061	Galena - Locust to Ohio Signal Interconnect	91,980	0	0	0	0	91,980
	GC062	Indian Trail - Edgelawn to Lake Signal Interconnect	91,980	0	0	0	0	91,980
	GC063	Police HQ Campus Entrance - Signal	150,000	0	0	0	0	150,000
	GC064	5th Avenue & Waterford Drive - Signal	145,500	0	0	0	0	145,500
	GC065	Farnsworth Ave. Traffic Signal Interconnect	398,840	0	0	0	0	398,840
	GC066	Church Road/Bilter Road - Signal	250,000	0	0	0	0	250,000
Total			2,398,100	800,000	590,000	605,000	1,715,000	6,108,100
Water & Sewer/Other								
	I007	Water System Security Improvements	674,100	0	0	0	0	674,100
	I008	Deep Well #29/Shallow Well #129	380,000	0	0	0	0	380,000

Project Category	Project #	Project Name	2011	2012	2013	2014	2015-2020	Total
	I020	SCADA System/Control Room Improvements	193,500	0	0	0	0	193,500
	I021	Deep Well #30/Shallow Well #130	0	0	0	0	3,065,200	3,065,200
	I022	Deep Well #32/Shallow Well #132	0	0	0	0	3,065,200	3,065,200
	I030	Hill Avenue Storage Tank Demolition	0	309,000	0	0	0	309,000
	I032	Indian Trail Elevated Tank Rehabilitation	1,020,000	0	0	0	0	1,020,000
	I033	Water Quality Monitoring System for Fox River	0	0	0	241,100	0	241,100
	I035	Pathogen Barrier Process	0	0	0	1,539,900	1,539,900	3,079,800
	I036	Deep Well #31/Shallow Well #131	0	0	0	0	2,962,300	2,962,300
	I037	Shallow Wells #105 and #107	0	0	0	0	1,213,400	1,213,400
	I038	Lime Sludge Pumping Station and Force Main	80,000	2,014,000	0	0	0	2,094,000
	I039	On-Site Treatment System at Deep Well	0	0	0	0	2,013,700	2,013,700
	I040	WTP Roof/Skylight Replacement	0	463,500	0	0	0	463,500
	I041	Deep Well Pump Motor Replacement	133,900	139,300	144,800	149,200	994,100	1,561,300
	I042	Main Pumping Station Improvements	0	0	41,200	357,500	0	398,700
	IC014	Shamrock Court Watermain	297,300	0	0	0	0	297,300
Total			2,778,800	2,925,800	186,000	2,287,700	14,853,800	23,032,100
Water & Sewer/Sanitary								
	IB018	Sanitary Sewer Evaluation & Rehabilitation	240,200	260,000	260,000	260,000	1,560,000	2,580,200
Total			240,200	260,000	260,000	260,000	1,560,000	2,580,200
Water & Sewer/Watermains								
	IC010	4th Street - Parker Ave. to Montgomery Rd.	0	0	0	0	385,000	385,000
	IC012	Kenilworth Pl. - Kingsway Dr. to Edgelawn Dr.	0	0	0	0	385,000	385,000
	IC013	Northfield Dr. - Sheffer Rd. North to Dead End	0	360,000	0	0	0	360,000
	IC015	Sheffer Road - Northfield Dr. to Greenview Dr.	0	0	0	0	203,500	203,500
	IC016	Lebanon Street - Parker St. to Melrose Ave.	0	0	275,000	0	0	275,000
	IC018	Michigan Avenue - Palace St. to Highland Ave.	0	0	0	0	855,000	855,000

Project Category	Project #	Project Name	2011	2012	2013	2014	2015-2020	Total
	IC020	Greenview Drive - Sheffer Rd. North to Dead End	0	420,000	0	0	0	420,000
	IC021	Jungels Avenue	0	0	0	0	330,000	330,000
	IC022	Watermain Extensions	589,200	606,900	625,100	643,900	4,290,000	6,755,100
	IC024	Small Watermain Additions & Looping	353,500	364,100	375,100	386,320	2,574,000	4,053,020
	IC043	New Haven Ave. - Highland Ave. to Elmwood Dr.	0	0	0	0	600,000	600,000
	IC058	California Court - Watermain Replacement	242,000	0	0	0	0	242,000
	IC059	Well Collector Main to Wells #30 and #130	0	0	0	0	1,540,800	1,540,800
	IC060	Well Collector Main to Wells #32 and #132	0	0	0	0	1,540,800	1,540,800
	IC061	Well Collector Main to Wells #31 and #131	0	0	0	0	2,369,000	2,369,000
	IC062	Southeast Transmission Main	0	0	0	0	3,819,300	3,819,300
	IC064	Pinney Street Watermain	150,000	0	0	0	0	150,000
Total			1,334,700	1,751,000	1,275,200	1,030,220	18,892,400	24,283,520
Grand Total			61,206,612	53,920,006	88,526,200	48,643,020	378,386,200	630,682,038

**CITY OF AURORA, ILLINOIS
2011 BUDGET
OPERATING IMPACT OF CAPITAL EXPENDITURES**

Oftentimes, when a government places a capital item into service, it incurs ongoing operating and/or maintenance costs. In some cases, money is saved when a capital item is placed into service. This table presents estimates of the impact of the city's 2011 capital expenditures upon future operating budgets.

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2011 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<u>General Fund</u>				
Downtown Environmental Remediation	A042	25,000	-	Negligible.
Phillips Park West Entrance Improvement	F050	9,200	-	Negligible.
Total		<u>34,200</u>	<u>-</u>	
<u>Motor Fuel Tax Fund</u>				
Sullivan Road Bridge	G001	300,000	4,500	Annual maintenance cost.
Wood Street Bridge	G004	200,000	-	Negligible.
Ohio Street Bridge	G005	200,000	-	Negligible.
Reckinger Road Bridge	G006	950,000	-	Negligible.
Downer Place Bridges	G008	800,000	-	Negligible.
Indian Trail Bridges	G013	330,000	-	Negligible.
Sheffer Road Bridge	G015	50,000	-	Negligible.
Arterial and Collector Resurfacing	GB001	3,100,000	(5,500)	Annual savings from decreased maintenance.
East New York Street - Segment II	GB004	500,000	19,500	Annual maintenance cost.
North Aurora Road Underpass	GB017	150,000	-	Negligible.
W. Indian Trail - Highland Avenue to Lake Street	GB072	150,000	-	Negligible.
E. Indian Trail - Mitchell Road to Farnsworth Avenue	GB080	900,000	-	Negligible.
Sullivan Road - Edgelawn Drive to Orchard Road	GB107	171,000	-	Negligible.
Indian Trail - Highland to Randall	GB110	110,000	-	Negligible.
Eola Road/Hafenrichter Road - Signal	GC038	165,000	1,500	Annual maintenance cost.
McCoy Drive/Frontenac Road - Signal	GC050	160,000	1,500	Annual maintenance cost.

<u>Project Name</u>	<u>Project Number</u>	<u>2011 Cost</u>	<u>Operating Impact</u>	<u>Operating Impact Explanation</u>
Montgomery Road/Normantown Road - Signal	GC055	90,000	-	See Gaming Tax Fund.
Route 25 Traffic Signal Interconnect	GC056	13,300	-	Negligible.
New York Street Traffic Signal Interconnect	GC057	33,300	-	Negligible.
Lake Street Traffic Signal Interconnect	GC058	142,100	-	Negligible.
Galena - Locust to Ohio Signal Interconnect	GC061	91,980	-	Negligible.
Indian Trail - Edgelawn to Lake Signal Interconnect	GC062	91,980	-	Negligible.
5th Avenue and Waterford Drive - Signal	GC064	145,500	1,000	Annual maintenance cost.
Farnsworth Avenue Traffic Signal Interconnect	GC065	338,840	-	Negligible.
Total		<u>9,183,000</u>	<u>22,500</u>	
<u>Airport Fund</u>				
Runway 18/36 - Phase I	D021	3,000,000	10,000	Annual maintenance cost.
ILS Runway 33 Repair	D043	3,398,500	-	Negligible.
Total		<u>6,398,500</u>	<u>10,000</u>	
<u>Library Fund</u>				
New Main Library Facility	C040	480,000	100,000	Annual maintenance cost.
Total		<u>480,000</u>	<u>100,000</u>	
<u>Neighborhood Stabilization Fund</u>				
Neighborhood Stabilization Program	E009	5,156,000	-	Negligible.
Total		<u>5,156,000</u>	<u>-</u>	
<u>Gaming Tax Fund</u>				
Southwest Downtown Parking Lot	A039	188,000	10,000	Annual maintenance cost.
Old Police Building	C091	1,000,000	-	Negligible.
Neighborhood Street Improvements	GB097	296,000	-	See Capital Improvements Fund A.
Ellington Drive Reconstruction	GB102	264,500	-	Negligible.
Montgomery Road/Normantown Road - Signal	GC055	120,000	1,500	Annual maintenance cost.
Total		<u>1,868,500</u>	<u>11,500</u>	

<u>Project Name</u>	<u>Project Number</u>	<u>2011 Cost</u>	<u>Operating Impact</u>	<u>Operating Impact Explanation</u>
<u>Block Grant Fund</u>				
Neighborhood Street Improvements	GB097	900,000	-	See Capital Improvements Fund A.
Total		900,000	-	
<u>TIF #1 Downtown Fund</u>				
Vault Filling/Sidewalk Replacement Program	A007	100,000	(80,000)	Annual savings from decreased maintenance.
FoxWalk Construction - Phase I (West Channel)	A013	52,100	5,000	Annual maintenance cost.
GAR Building Interior Restoration	A037	850,000	150,000	Annual maintenance cost.
Waubonsee Intergovernmental Agreement	A038	625,000	-	Negligible.
Streetscape Improvements	A040	388,700	1,000	Annual maintenance cost.
Major Project Development Fund	A050	400,000	-	Negligible.
Pinney Street Watermain	IC064	150,000	-	Negligible.
Total		2,565,800	76,000	
<u>TIF #2 Farnsworth Area Fund</u>				
998 Corporate Boulevard	E010	860,000	-	Negligible.
Central DuPage Hospital	E011	1,500,000	-	Negligible.
East Farnsworth Site Improvements	E012	550,000	-	Negligible.
Church Road/Bilter Road - Signal	GC066	250,000	1,000	Annual maintenance cost.
Total		3,160,000	1,000	
<u>SHAPE Fund</u>				
Police Headquarters	C057	25,000	215,000	Incremental cost due to personnel and larger facility.
Outdoor Warning Siren System Upgrade/Expansion	C074	125,000	-	Negligible.
Traffic Signal Pre-Emption Devices	GC033	369,300	15,000	Annual maintenance cost.
Police HQ Campus Entrance - Signal	GC063	150,000	1,300	Annual maintenance cost.
Farnsworth Avenue Traffic Signal Interconnect	GC065	60,000	-	Negligible.
Total		729,300	231,300	

<u>Project Name</u>	<u>Project Number</u>	<u>2011 Cost</u>	<u>Operating Impact</u>	<u>Operating Impact Explanation</u>
<u>Stormwater Management Fee Fund</u>				
BGI Committee Projects	B010	200,000	-	Dependent upon specific projects undertaken.
NPDES Phase II - Stormwater Compliance Program	B038	15,000	-	Negligible.
Storm Sewer Extensions	B037	200,000	(2,000)	Annual savings from decreased maintenance.
Ellington Drive Reconstruction	GB102	147,600	-	Negligible.
Total		562,600	(2,000)	
<u>Ward #3 Projects Fund</u>				
Phillips Park West Entrance Improvement	F050	159,400	-	Negligible.
Total		159,400	-	
<u>2004B TIF Bond Project Fund</u>				
Central DuPage Hospital	E011	1,500,000	-	Negligible.
Extension of Corporate Blvd. West to Mitchell Road	GB108	720,000	6,500	Annual maintenance cost.
Total		2,220,000	6,500	
<u>2006 G.O. Bond Project Fund</u>				
Orchard Lake/Illinois Avenue Culverts	B030	990,000	5,000	Annual maintenance cost.
Total		990,000	5,000	
<u>Capital Improvements Fund A</u>				
Sewer Separation/Basin 13 Phase 2	B040	20,000	10,000	Annual maintenance cost.
Sewer Separation/Basin 13 Phase 3	B041	50,000	-	See Water & Sewer Fund.
Sewer Separation/Basin 6	B042	147,000	10,000	Annual maintenance cost.
Optical Fiber to the DuPage Technical Park	C079	300,000	20,000	Annual maintenance cost.
Right-of-Way Improvement Program	E004	600,000	-	Negligible.
Bridge Rehabilitation	G016	50,000	-	Negligible.
Eola Road - Montgomery Road to 87th Street	GB053	580,000	22,000	Annual maintenance cost.
Montgomery Road at Kautz Road	GB096	530,000	25,500	Annual maintenance cost.
Neighborhood Street Improvements	GB097	4,150,000	(30,000)	Annual savings from decreased maintenance.

<u>Project Name</u>	<u>Project Number</u>	<u>2011 Cost</u>	<u>Operating Impact</u>	<u>Operating Impact Explanation</u>
Traffic Signal Pre-Emption Devices	GC033	146,800	-	See SHAPE Fund.
Montgomery Road/Normantown Road - Signal	GC055	30,000	-	See Gaming Tax Fund.
Total		6,603,800	57,500	
<u>2008B TIF Bond Project TIF #3 Fund</u>				
TIF District #3 Projects	A041	700,000	-	Negligible.
Total		700,000	-	
<u>2008 G.O. Bond Project Fund</u>				
Police Headquarters	C057	4,900	-	See SHAPE Fund.
Total		4,900	-	
<u>2008A TIF Bond Project TIF #6 Fund</u>				
TIF District #6 Projects	A043	8,496,412	-	Dependent upon specific projects undertaken.
Total		8,496,412	-	
<u>2009 G.O. Bond Project Fund</u>				
Public Safety Radio System	C067	1,900,000	175,000	Annual maintenance cost.
Total		1,900,000	175,000	
<u>Water & Sewer Fund</u>				
Downtown Sewer Separation/Basins 5, 6, & 13	A025	1,650,000	10,000	Annual maintenance cost.
Downtown Water Distribution Improvements	A027	900,000	-	Negligible.
Combined Sewer Overflow Program	B031	1,840,000	(2,000)	Annual savings from decreased maintenance.
Sewer Separation/Basin 13 Phase 3	B041	276,500	10,000	Annual maintenance cost.
Water System Security Improvements	I007	674,100	2,000	Annual maintenance cost.
Deep Well #29/Shallow Well #129	I008	380,000	100,000	Annual operation and maintenance cost based upon 1 million gallons/day.
SCADA System/Control Room Improvements	I020	193,500	(66,000)	Annual savings from decreased maintenance.
Indian Trail Elevated Tank Rehabilitation	I032	1,020,000	-	Negligible.

<u>Project Name</u>	<u>Project Number</u>	<u>2011 Cost</u>	<u>Operating Impact</u>	<u>Operating Impact Explanation</u>
Lime Sludge Pumping Station and Force Main	I038	80,000	(1,570,000)	Annual savings from decreased maintenance.
Deep Well Pump Motor Replacement	I041	133,900	-	Negligible.
Sanitary Sewer Evaluation and Rehabilitation	IB018	240,200	(1,500)	Annual savings from decreased maintenance.
Shamrock Court Watermain	IC014	297,300	(7,000)	Annual savings from decreased maintenance.
Watermain Extensions	IC022	589,200	2,000	Annual maintenance cost per mile.
Small Watermain Additions and Looping	IC024	353,500	-	Negligible.
California Court - Watermain Replacement	IC058	242,000	(10,000)	Annual savings from decreased maintenance.
Total		8,870,200	(1,532,500)	
<u>Motor Vehicle Parking System Fund</u>				
Stolp Island Parking Deck Repairs	C090	124,000	-	Negligible.
Total		124,000	-	
<u>Transit Centers Fund</u>				
Route 59 Transit Center Resurfacing	C095	100,000	-	Negligible.
Total		100,000	-	
Grand Total		61,206,612	(838,200)	

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #1 PROJECTS FUND (FUND 311)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	-	-	50,800	50,800	50,800	-
TOTAL ALDERMEN'S OFFICE	-	-	50,800	50,800	50,800	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	16,734	8,612	28,200	28,200	19,600	(8,600)
TOTAL HEALTH & WELFARE	16,734	8,612	28,200	28,200	19,600	(8,600)
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	123	-	-	-	-
IMPROVEMENTS	106,242	-	32,800	32,800	32,800	-
TOTAL ELECTRICAL MAINTENANCE	106,242	123	32,800	32,800	32,800	-
PARKS & RECREATION						
SUPPLIES-GENERAL	295	-	-	-	-	-
PARK IMPROVEMENTS	-	-	39,700	39,700	16,400	(23,300)
TOTAL PARKS & RECREATION	295	-	39,700	39,700	16,400	(23,300)
PROPERTY STANDARDS						
CLEANING SERVICES	7,507	8,861	13,600	13,600	4,700	(8,900)
TOTAL PROPERTY STANDARDS	7,507	8,861	13,600	13,600	4,700	(8,900)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	556,711	241,591	274,100	320,300	162,100	(112,000)
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	3,800	-	-
TOTAL STREET MAINTENANCE	556,711	241,591	274,100	324,100	162,100	(112,000)
TOTAL WARD #1 PROJECTS FUND	687,489	259,187	439,200	489,200	286,400	(152,800)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #2 PROJECTS FUND (FUND 312)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	578	6,035	-	6,400	300	300
SUPPLIES-GENERAL	-	-	-	-	-	-
TOTAL ALDERMEN'S OFFICE	<u>578</u>	<u>6,035</u>	<u>-</u>	<u>6,400</u>	<u>300</u>	<u>300</u>
HEALTH & WELFARE						
CLEANING SERVICES	-	-	10,000	-	-	(10,000)
SPECIAL PROGRAMS	129,052	70,800	132,700	107,700	43,000	(89,700)
TOTAL HEALTH & WELFARE	<u>129,052</u>	<u>70,800</u>	<u>142,700</u>	<u>107,700</u>	<u>43,000</u>	<u>(99,700)</u>
DEVELOPMENT SERVICES ADMINISTRATION						
SPECIAL PROGRAMS	-	150,000	-	130,000	34,700	34,700
TOTAL DEVELOPMENT SERVICES ADMIN	<u>-</u>	<u>150,000</u>	<u>-</u>	<u>130,000</u>	<u>34,700</u>	<u>34,700</u>
PARKS & RECREATION						
COST OF LAND	4,279	-	-	-	-	-
PARK IMPROVEMENTS	103,564	913	5,700	5,700	4,800	(900)
TOTAL PARKS & RECREATION	<u>107,843</u>	<u>913</u>	<u>5,700</u>	<u>5,700</u>	<u>4,800</u>	<u>(900)</u>
PROPERTY STANDARDS						
CLEANING SERVICES	21,210	-	25,000	22,900	22,900	(2,100)
TOTAL PROPERTY STANDARDS	<u>21,210</u>	<u>-</u>	<u>25,000</u>	<u>22,900</u>	<u>22,900</u>	<u>(2,100)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #2 PROJECTS FUND (FUND 312)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	362,715	-	119,200	34,000	125,800	6,600
OTHER SERVICES & CHARGES	6,593	-	-	-	-	-
SUPPLIES-GENERAL	4,615	3,929	-	5,900	2,000	2,000
TOTAL STREET MAINTENANCE	<u>373,923</u>	<u>3,929</u>	<u>119,200</u>	<u>39,900</u>	<u>127,800</u>	<u>8,600</u>
TOTAL WARD #2 PROJECTS FUND	<u>632,606</u>	<u>231,677</u>	<u>292,600</u>	<u>312,600</u>	<u>233,500</u>	<u>(59,100)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #3 PROJECTS FUND (FUND 313)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	4,028	7,384	29,700	36,700	29,300	(400)
TOTAL ALDERMEN'S OFFICE	4,028	7,384	29,700	36,700	29,300	(400)
HEALTH & WELFARE						
SPECIAL PROGRAMS	6,912	177,802	120,000	246,200	159,400	39,400
TOTAL HEALTH & WELFARE	6,912	177,802	120,000	246,200	159,400	39,400
PROPERTY STANDARDS						
CLEANING SERVICES	9,243	10,214	-	10,500	-	-
TOTAL PROPERTY STANDARDS	9,243	10,214	-	10,500	-	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	222,448	544,233	796,800	673,700	204,200	(592,600)
SUPPLIES-GENERAL	7,348	7,254	-	14,400	7,100	7,100
SUPPLIES-REPAIRS & MAINTENANCE	17,002	-	-	-	-	-
TOTAL STREET MAINTENANCE	246,798	551,487	796,800	688,100	211,300	(585,500)
TOTAL WARD #3 PROJECTS FUND	266,981	746,887	946,500	981,500	400,000	(546,500)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #4 PROJECTS FUND (FUND 314)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FINANCE ADMINISTRATION						
OTHER SERVICES & CHARGES	-	-	-	95,000	-	-
TOTAL FINANCE ADMINISTRATION	<u>-</u>	<u>-</u>	<u>-</u>	<u>95,000</u>	<u>-</u>	<u>-</u>
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	30,708	-	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	<u>30,708</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	678,576	1,790	103,200	8,200	99,900	(3,300)
IMPROVEMENTS	-	54,381	150,000	150,000	89,000	(61,000)
TOTAL STREET MAINTENANCE	<u>678,576</u>	<u>56,171</u>	<u>253,200</u>	<u>158,200</u>	<u>188,900</u>	<u>(64,300)</u>
TOTAL WARD #4 PROJECTS FUND	<u>709,284</u>	<u>56,171</u>	<u>253,200</u>	<u>253,200</u>	<u>188,900</u>	<u>(64,300)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #5 PROJECTS FUND (FUND 315)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	-	-	74,500	74,500	74,500	-
TOTAL ALDERMEN'S OFFICE	-	-	74,500	74,500	74,500	-
HEALTH & WELFARE						
SPECIAL PROGRAMS	1,000	104	2,000	2,000	1,800	(200)
TOTAL HEALTH & WELFARE	1,000	104	2,000	2,000	1,800	(200)
PARKS & RECREATION						
SUPPLIES-GENERAL	260	-	8,000	8,000	8,000	-
TOTAL PARKS & RECREATION	260	-	8,000	8,000	8,000	-
PROPERTY STANDARDS						
CLEANING SERVICES	24,526	25,805	15,000	25,900	-	(15,000)
TOTAL PROPERTY STANDARDS	24,526	25,805	15,000	25,900	-	(15,000)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	478,526	5,980	222,600	216,700	286,500	63,900
SUPPLIES-REPAIRS & MAINTENANCE	269	-	5,000	5,000	5,000	-
TOTAL STREET MAINTENANCE	478,795	5,980	227,600	221,700	291,500	63,900
TOTAL WARD #5 PROJECTS FUND	504,581	31,889	327,100	332,100	375,800	48,700

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #6 PROJECTS FUND (FUND 316)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	-	-	15,000	15,000	15,000	-
TOTAL ALDERMEN'S OFFICE	<u>-</u>	<u>-</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>	<u>-</u>
NEIGHBORHOOD REDEVELOPMENT						
COST OF LAND	-	103,237	255,000	252,500	141,800	(113,200)
BUILDING PURCHASE	1,900	-	-	-	-	-
TOTAL NEIGHBORHOOD REDEV	<u>1,900</u>	<u>103,237</u>	<u>255,000</u>	<u>252,500</u>	<u>141,800</u>	<u>(113,200)</u>
HEALTH & WELFARE						
SPECIAL PROGRAMS	3,450	2,193	10,000	12,500	7,800	(2,200)
TOTAL HEALTH & WELFARE	<u>3,450</u>	<u>2,193</u>	<u>10,000</u>	<u>12,500</u>	<u>7,800</u>	<u>(2,200)</u>
HISTORIC PRESERVATION						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	-	-
IMPROVEMENTS	(27,661)	-	-	-	-	-
TOTAL HISTORIC PRESERVATION	<u>(27,661)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
PROPERTY STANDARDS						
CLEANING SERVICES	-	37,632	-	37,700	-	-
TOTAL PROPERTY STANDARDS	<u>-</u>	<u>37,632</u>	<u>-</u>	<u>37,700</u>	<u>-</u>	<u>-</u>
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	233,858	-	67,900	145,200	274,050	206,150
TOTAL STREET MAINTENANCE	<u>233,858</u>	<u>-</u>	<u>67,900</u>	<u>145,200</u>	<u>274,050</u>	<u>206,150</u>
TOTAL WARD #6 PROJECTS FUND	<u>211,547</u>	<u>143,062</u>	<u>347,900</u>	<u>462,900</u>	<u>438,650</u>	<u>90,750</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #7 PROJECTS FUND (FUND 317)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
HEALTH & WELFARE						
SPECIAL PROGRAMS	75,517	26,210	50,000	50,000	23,700	(26,300)
TOTAL HEALTH & WELFARE	75,517	26,210	50,000	50,000	23,700	(26,300)
YOUTH & SENIOR SERVICES						
PROFESSIONAL FEES	23,701	5,555	15,000	15,000	9,400	(5,600)
TOTAL YOUTH & SENIOR SERVICES	23,701	5,555	15,000	15,000	9,400	(5,600)
PARKS & RECREATION						
SUPPLIES-GENERAL	-	-	20,000	18,200	18,200	(1,800)
TOTAL PARKS & RECREATION	-	-	20,000	18,200	18,200	(1,800)
PROPERTY STANDARDS						
CLEANING SERVICES	48,038	34,511	8,600	48,600	-	(8,600)
TOTAL PROPERTY STANDARDS	48,038	34,511	8,600	48,600	-	(8,600)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	431,863	488	50,000	111,800	187,425	137,425
OTHER SERVICES & CHARGES	349	-	-	-	-	-
TOTAL STREET MAINTENANCE	432,212	488	50,000	111,800	187,425	137,425
TOTAL WARD #7 PROJECTS FUND	579,468	66,764	143,600	243,600	238,725	95,125

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #8 PROJECTS FUND (FUND 318)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
HEALTH & WELFARE						
SPECIAL PROGRAMS	30,811	1,400	15,000	15,000	13,600	(1,400)
TOTAL HEALTH & WELFARE	30,811	1,400	15,000	15,000	13,600	(1,400)
YOUTH & SENIOR SERVICES						
SPECIAL PROGRAMS	500	290	29,600	29,600	29,300	(300)
TOTAL YOUTH & SENIOR SERVICES	500	290	29,600	29,600	29,300	(300)
PLANNING & ZONING						
SUPPLIES-REPAIRS & MAINTENANCE	2,585	3,846	-	6,000	2,200	2,200
TOTAL PLANNING & ZONING	2,585	3,846	-	6,000	2,200	2,200
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	-	10,000	10,000	10,000
TOTAL ELECTRICAL MAINTENANCE	-	-	-	10,000	10,000	10,000
PROPERTY STANDARDS						
CLEANING SERVICES	540	575	8,000	8,000	7,500	(500)
TOTAL PROPERTY STANDARDS	540	575	8,000	8,000	7,500	(500)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	536,684	7,122	166,000	275,000	332,600	166,600
SUPPLIES-GENERAL	-	-	-	-	-	-
TOTAL STREET MAINTENANCE	536,684	7,122	166,000	275,000	332,600	166,600
TOTAL WARD #8 PROJECTS FUND	571,120	13,233	218,600	343,600	395,200	176,600

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #9 PROJECTS FUND (FUND 319)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ALDERMEN'S OFFICE						
PROFESSIONAL FEES	335	670	800	800	500	(300)
OTHER SERVICES & CHARGES	-	-	83,800	67,800	67,800	(16,000)
TOTAL ALDERMEN'S OFFICE	<u>335</u>	<u>670</u>	<u>84,600</u>	<u>68,600</u>	<u>68,300</u>	<u>(16,300)</u>
HEALTH & WELFARE						
OTHER SERVICES & CHARGES	-	54	100	100	-	(100)
SPECIAL PROGRAMS	2,297	100	5,000	4,400	4,300	(700)
TOTAL HEALTH & WELFARE	<u>2,297</u>	<u>154</u>	<u>5,100</u>	<u>4,500</u>	<u>4,300</u>	<u>(800)</u>
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	53,468	-	-	-	-	-
TRAFFIC SIGNALS	-	-	150,000	150,000	150,000	-
TOTAL ELECTRICAL MAINTENANCE	<u>53,468</u>	<u>-</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>-</u>
PROPERTY STANDARDS						
CLEANING SERVICES	600	533	-	600	-	-
TOTAL PROPERTY STANDARDS	<u>600</u>	<u>533</u>	<u>-</u>	<u>600</u>	<u>-</u>	<u>-</u>
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	534,927	11,730	270,500	336,500	393,800	123,300
SUPPLIES-GENERAL	245	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	12,750	-	-	-	-	-
TOTAL STREET MAINTENANCE	<u>547,922</u>	<u>11,730</u>	<u>270,500</u>	<u>336,500</u>	<u>393,800</u>	<u>123,300</u>
TOTAL WARD #9 PROJECTS FUND	<u>604,622</u>	<u>13,087</u>	<u>510,200</u>	<u>560,200</u>	<u>616,400</u>	<u>106,200</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WARD #10 PROJECTS FUND (FUND 320)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ALDERMEN'S OFFICE						
OTHER SERVICES & CHARGES	-	-	4,400	4,400	4,400	-
SPECIAL PROGRAMS	230	5,500	5,000	5,500	-	(5,000)
TOTAL ALDERMEN'S OFFICE	230	5,500	9,400	9,900	4,400	(5,000)
FINANCE ADMINISTRATION						
OTHER SERVICES & CHARGES	-	-	-	20,000	-	-
TOTAL FINANCE ADMINISTRATION	-	-	-	20,000	-	-
ELECTRICAL MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	-	-
SUPPLIES-GENERAL	-	-	10,000	-	-	(10,000)
TOTAL ELECTRICAL MAINTENANCE	-	-	10,000	-	-	(10,000)
PROPERTY STANDARDS						
CLEANING SERVICES	15,579	14,173	10,000	20,000	5,800	(4,200)
TOTAL PROPERTY STANDARDS	15,579	14,173	10,000	20,000	5,800	(4,200)
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	577,544	3,000	118,500	98,000	170,000	51,500
TOTAL STREET MAINTENANCE	577,544	3,000	118,500	98,000	170,000	51,500
TOTAL WARD #10 PROJECTS FUND	593,353	22,673	147,900	147,900	180,200	32,300

**CITY OF AURORA, ILLINOIS
2011 BUDGET
2004B TIF BOND PROJECT FUND (FUND 336)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ECONOMIC DEVELOPMENT						
CENTRAL DUPAGE HOSPITAL	-	-	-	-	1,500,000	1,500,000
TOTAL ECONOMIC DEVELOPMENT	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,500,000</u>	<u>1,500,000</u>
STREET MAINTENANCE						
CORPORATE BLVD TO MITCHELL	-	-	-	-	720,000	720,000
TOTAL STREET MAINTENANCE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>720,000</u>	<u>720,000</u>
ELECTRICAL MAINTENANCE						
FARNSWORTH-BUTTERFIELD SIGNAL	500,000	-	-	-	-	-
TOTAL ELECTRICAL MAINTENANCE	<u>500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL 2004B TIF BOND PROJECT FUND	<u>500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,220,000</u>	<u>2,220,000</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
2006 GO BOND PROJECT FUND (FUND 339)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
MANAGEMENT INFO SYSTEMS						
WATER LINE REHABILITATION	-	-	-	-	-	-
CITY-OWNED OPTICAL FIBER	34,186	-	-	-	-	-
TOTAL MANAGEMENT INFO SYSTEMS	34,186	-	-	-	-	-
STORMWATER MANAGEMENT						
ZONE 2	42,019	-	30,000	30,000	-	(30,000)
ORCHARD LAKE	8,754	1,200	991,200	991,200	990,000	(1,200)
TOTAL STORMWATER MANAGEMENT	50,773	1,200	1,021,200	1,021,200	990,000	(31,200)
TOTAL 2006 GO BOND PROJECT FUND	84,959	1,200	1,021,200	1,021,200	990,000	(31,200)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
INTERFUND TRANSFERS OUT						
BLOCK GRANT-HOME	-	168,952	250,000	250,000	170,000	(80,000)
BOND & INTEREST FUND	-	499,100	499,100	499,100	491,800	(7,300)
WARD #1 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
WARD #2 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
WARD #3 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
WARD #4 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
WARD #5 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
WARD #6 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
WARD #7 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
WARD #8 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
WARD #9 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
WARD #10 PROJECTS FUND	-	35,000	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS OUT	<u>-</u>	<u>1,018,052</u>	<u>1,099,100</u>	<u>1,099,100</u>	<u>1,011,800</u>	<u>(87,300)</u>
CENTRAL SERVICES						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	12,000	12,000
MACHINERY & EQUIPMENT	32,687	-	-	-	-	-
TOTAL CENTRAL SERVICES	<u>32,687</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>12,000</u>	<u>12,000</u>
MANAGEMENT INFO SYSTEMS						
PROFESSIONAL FEES	-	-	-	-	75,000	75,000
IMPROVEMENTS	8,091	13,012	366,000	366,000	300,000	(66,000)
TOTAL MANAGEMENT INFO SYSTEMS	<u>8,091</u>	<u>13,012</u>	<u>366,000</u>	<u>366,000</u>	<u>375,000</u>	<u>9,000</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ECONOMIC DEVELOPMENT						
CLEANING SERVICES	-	9,691	-	-	-	-
COST OF LAND IMPROVEMENTS	-	1,422,178	-	-	1,500,000	1,500,000
BUILDING PROJECTS	576,076	575,353	580,000	580,000	577,500	(2,500)
OTHER PROJECTS	4,314	-	-	-	-	-
TOTAL ECONOMIC DEVELOPMENT	<u>580,390</u>	<u>2,007,222</u>	<u>580,000</u>	<u>605,000</u>	<u>2,077,500</u>	<u>1,497,500</u>
PLANNING & ZONING						
REPAIRS & MAINTENANCE SERVICES	17,184	-	-	-	-	-
PRESERVATION LOAN PROGRAM IMPROVEMENTS	193,505	192,512	268,100	268,100	56,300	(211,800)
TOTAL PLANNING & ZONING	<u>210,689</u>	<u>192,512</u>	<u>293,100</u>	<u>268,100</u>	<u>56,300</u>	<u>(236,800)</u>
PUBLIC WORKS						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	150,000	150,000
NORTH AVE SEWER SEPARATION	-	-	20,000	20,000	20,000	-
BUTTERFIELD STORM SEWER	-	-	75,000	75,000	50,000	(25,000)
SEWER SEPARATION BASIN 6	-	132,627	280,000	280,000	147,000	(133,000)
TOTAL PUBLIC WORKS	<u>-</u>	<u>132,627</u>	<u>375,000</u>	<u>375,000</u>	<u>367,000</u>	<u>(8,000)</u>
STORMWATER MANAGEMENT						
NORTH AVE SEWER SEPARATION	-	57,016	-	-	-	-
TOTAL STORMWATER MANAGEMENT	<u>-</u>	<u>57,016</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FINANCE ADMINISTRATION						
BUDGET CONTINGENCY/RECISION	-	-	45,000	22,000	-	(45,000)
TOTAL FINANCE ADMINISTRATION	<u>-</u>	<u>-</u>	<u>45,000</u>	<u>22,000</u>	<u>-</u>	<u>(45,000)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FIRE DEPARTMENT						
TRAFFIC SIGNAL PRE-EMPTION DEVICES	39,582	120,141	267,000	267,000	146,800	(120,200)
TOTAL FIRE DEPARTMENT	39,582	120,141	267,000	267,000	146,800	(120,200)
ELECTRICAL MAINTENANCE						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	50,000	50,000	55,000	5,000
VEHICLES	42,060	-	-	-	-	-
ROADS	74,244	-	-	-	-	-
TRAFFIC SIGNALS	-	-	-	-	30,000	30,000
TOTAL ELECTRICAL MAINTENANCE	116,304	-	50,000	50,000	85,000	35,000
EQUIPMENT SERVICES						
REPAIRS & MAINTENANCE SERVICES	-	37,818	40,000	40,000	-	(40,000)
TOTAL EQUIPMENT SERVICES	-	37,818	40,000	40,000	-	(40,000)
PARKS & RECREATION						
SUPPLIES-MACHINES & EQUIPMENT	-	-	-	-	28,000	28,000
PARK IMPROVEMENTS	521,850	184,378	254,200	254,200	-	(254,200)
MACHINERY & EQUIPMENT	-	-	-	-	-	-
TOTAL PARKS & RECREATION	521,850	184,378	254,200	254,200	28,000	(226,200)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
PHILLIPS PARK ZOO						
SUPPLIES-MACHINES & EQUIPMENT	2,683	-	-	-	-	-
TOTAL PHILLIPS PARK ZOO	2,683	-	-	-	-	-
PHILLIPS PARK GOLF COURSE						
MACHINES & EQUIPMENT	-	22,750	-	23,000	-	-
TOTAL PHILLIPS PARK GOLF COURSE	-	22,750	-	23,000	-	-
STREET MAINTENANCE						
REPAIRS & MAINTENANCE SERVICES	774,082	779,901	900,000	900,000	600,000	(300,000)
IMPROVEMENTS	107,609	3,526,421	5,075,000	4,739,000	4,950,000	(125,000)
VEHICLES	409,371	-	-	-	285,000	285,000
EOLA-MONTGOMERY TO 87TH	49,460	111,714	1,850,000	1,850,000	580,000	(1,270,000)
EJ & E RAILWAY QUIET ZONE	3,485	-	-	-	-	-
KAUTZ RD-MONTGOMERY TO CL	(37,986)	-	-	46,000	530,000	530,000
WOLF-EOLA TO HOFFMAN	602,335	2,298	50,000	50,000	-	(50,000)
LIBERTY-COUNTY LINE	711,777	4,756	50,000	50,000	-	(50,000)
HAFENRICHTER RECONSTRUCTION	106,570	650	-	-	-	-
EOLA ROAD INTERCHANGE	7,233,854	23,878	45,000	45,000	-	(45,000)
GRAND POINTE TRAILS	367,108	-	-	-	-	-
OVERLAY-LANDSCAPE RESTORE	98,212	385,517	175,000	465,000	175,000	-
STATION-LIBERTY-MERIDIAN	-	-	-	-	-	-
TOTAL STREET MAINTENANCE	10,425,877	4,835,135	8,145,000	8,145,000	7,120,000	(1,025,000)
WATER & SEWER MAINTENANCE						
COST OF LAND	-	-	212,500	212,500	-	(212,500)
TOTAL WATER & SEWER MTCE	-	-	212,500	212,500	-	(212,500)
TOTAL CAPITAL IMPROVEMENTS FUND A	11,938,153	8,620,663	11,726,900	11,726,900	11,279,400	(447,500)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
2008B TIF BOND PROJECT TIF #3 FUND (FUND 342)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	-2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ECONOMIC DEVELOPMENT						
OTHER CHARGES	317	-	-	-	-	-
PROFESSIONAL FEES	4,942	-	-	-	-	-
ENVIRONMENTAL REMEDIATION IMPROVEMENTS	106,597	-	1,424,000	1,424,000	700,000	(724,000)
	-	-	200,000	200,000	-	(200,000)
TOTAL ECONOMIC DEVELOPMENT	<u>111,856</u>	<u>-</u>	<u>1,624,000</u>	<u>1,624,000</u>	<u>700,000</u>	<u>(924,000)</u>
TOTAL 2008B TIF BOND PROJECT TIF #3 FUND	<u>111,856</u>	<u>-</u>	<u>1,624,000</u>	<u>1,624,000</u>	<u>700,000</u>	<u>(924,000)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
2008 GO BOND PROJECT FUND (FUND 343)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER CHARGES						
LEGAL	-	-	-	-	-	-
RATING	-	-	-	-	-	-
FINANCIAL CONSULTANT	-	-	-	-	-	-
PRINTING	-	-	-	-	-	-
TOTAL OTHER CHARGES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	858,731	349,691	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	<u>858,731</u>	<u>349,691</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
POLICE TECHNICAL SERVICES						
E911 EQUIPMENT	4,702,803	1,177,640	8,942,885	8,628,763	-	(8,942,885)
TOTAL POLICE TECHNICAL SVCS	<u>4,702,803</u>	<u>1,177,640</u>	<u>8,942,885</u>	<u>8,628,763</u>	<u>-</u>	<u>(8,942,885)</u>
FINANCE ADMINISTRATION						
BUDGET CONTINGENCY/RECISION	-	-	-	314,122	-	-
TOTAL FINANCE ADMINISTRATION	<u>-</u>	<u>-</u>	<u>-</u>	<u>314,122</u>	<u>-</u>	<u>-</u>
POLICE DEPARTMENT						
CENTRAL POLICE STATION	33,882,518	414,160	50,000	925,300	4,900	(45,100)
TOTAL POLICE DEPARTMENT	<u>33,882,518</u>	<u>414,160</u>	<u>50,000</u>	<u>925,300</u>	<u>4,900</u>	<u>(45,100)</u>
TOTAL 2008 GO BOND PROJECT FUND	<u>39,444,052</u>	<u>1,941,491</u>	<u>8,992,885</u>	<u>9,868,185</u>	<u>4,900</u>	<u>(8,987,985)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
ECONOMIC DEVELOPMENT						
ENVIRONMENTAL REMEDIATION	-	274,082	2,515,000	2,490,100	-	(2,515,000)
IMPROVEMENTS	-	13,115	-	15,000	8,496,412	8,496,412
OTHER CHARGES	<u>291</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL ECONOMIC DEVELOPMENT	<u>291</u>	<u>287,197</u>	<u>2,515,000</u>	<u>2,505,100</u>	<u>8,496,412</u>	<u>5,981,412</u>
PARKS & RECREATION						
PROFESSIONAL FEES	564,656	-	-	-	-	-
CLEANING SERVICES	9,375	-	-	-	-	-
IMPROVEMENTS	<u>1,307,507</u>	<u>9,900</u>	<u>-</u>	<u>9,900</u>	<u>-</u>	<u>-</u>
TOTAL PARKS & RECREATION	<u>1,881,538</u>	<u>9,900</u>	<u>-</u>	<u>9,900</u>	<u>-</u>	<u>-</u>
TOTAL 2008A TIF BOND PROJECT TIF #6 FUND	<u>1,881,829</u>	<u>297,097</u>	<u>2,515,000</u>	<u>2,515,000</u>	<u>8,496,412</u>	<u>5,981,412</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FIRE DEPARTMENT						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	100,000	-
TOTAL FIRE DEPARTMENT	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
TOTAL KANE/DUPAGE IMPACT FEE FUND	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
FIRE DEPARTMENT						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	100,000	-
TOTAL FIRE DEPARTMENT	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
TOTAL KENDALL/WILL IMPACT FEE FUND	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
PUBLIC WORKS IMPACT FEE FUND (FUND 347)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
STREET MAINTENANCE						
MACHINERY & EQUIPMENT	-	-	50,000	50,000	50,000	-
TOTAL STREET MAINTENANCE	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
 TOTAL PUBLIC WORKS IMPACT FEE FUND	 <u>-</u>	 <u>-</u>	 <u>50,000</u>	 <u>50,000</u>	 <u>50,000</u>	 <u>-</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
2009 GO BOND PROJECT FUND (FUND 348)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER CHARGES						
BANK SERVICE FEES	1,075	-	-	-	-	-
LEGAL	26,958	-	-	-	-	-
RATING	6,500	-	-	-	-	-
FINANCIAL CONSULTANT	26,976	-	-	-	-	-
PRINTING	1,089	-	-	-	-	-
UNDERWRITER'S DISCOUNT	37,753	-	-	-	-	-
TOTAL OTHER CHARGES	<u>100,351</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
CENTRAL SERVICES						
MACHINERY & EQUIPMENT	431,894	63,257	-	168,100	-	-
TOTAL CENTRAL SERVICES	<u>431,894</u>	<u>63,257</u>	<u>-</u>	<u>168,100</u>	<u>-</u>	<u>-</u>
POLICE DEPARTMENT						
RADIO EQUIPMENT	2,122,793	6,999,799	5,737,100	5,737,100	1,900,000	(3,837,100)
TOTAL POLICE DEPARTMENT	<u>2,122,793</u>	<u>6,999,799</u>	<u>5,737,100</u>	<u>5,737,100</u>	<u>1,900,000</u>	<u>(3,837,100)</u>
TOTAL 2009 GO BOND PROJECT FUND	<u>2,655,038</u>	<u>7,063,056</u>	<u>5,737,100</u>	<u>5,905,200</u>	<u>1,900,000</u>	<u>(3,837,100)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
LONG – TERM DEBT**

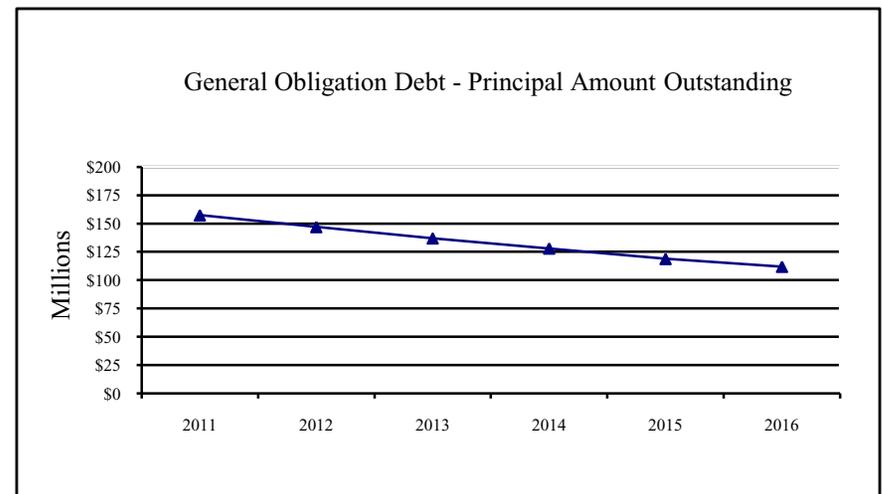
The City of Aurora is a home-rule municipality under the Illinois Constitution of 1970. The Illinois General Assembly has set no debt limits for home-rule municipalities. Furthermore, the city may issue debt without referendum approval.

As a matter of policy, the city does not issue bonds with maturities greater than the useful lives of the capital assets financed through the bond proceeds. In addition, when the issuance of debt is necessary for capital projects related to the operation of enterprise funds, the city seeks to issue revenue bonds (not general obligation bonds) to finance those projects.

The city accounts for debt service payments related to general obligation bonds in the Bond and Interest Fund (Fund 401) and the Library Bond and Interest Fund (Fund 410). The TIF District #2, TIF District #3, and TIF District #6 Funds (Funds 232, 233, and 236, respectively) are used to account for the debt service associated with tax increment revenue bonds. Debt service payments on water and sewer revenue bonds are accounted for in the Water and Sewer Fund (Fund 510) and payments on golf revenue bonds are accounted for in the Golf Operations Fund (Fund 550). Payments for loans from the Illinois Environmental Protection Agency are recorded in the Stormwater Management Fee Fund (Fund 280) and the Water and Sewer Fund. Principal and interest payments on debt certificates issued to build elementary schools in Special Service Area (SSA) #34 are

accounted for in the SSA #34 Fund (Fund 275). SSA property taxes are being used to satisfy the debt certificate debt service.

The city has abated a portion of the 2010 property tax levy for general obligation debt service (payable in 2011). That abatement will amount to approximately \$15.1 million. Historically, the city has abated a large portion of its property tax levy for debt service. This abatement has been possible primarily by the dedication of gaming tax and real estate transfer tax revenues to the payment of debt service. The graph below illustrates the rapidity with which the City of Aurora is paying its outstanding general obligation debt.



The total general obligation debt of \$169.3 million in 2011 will be reduced to \$111.9 million by 2017. The principal payment is approximately \$11.9 million for 2011.

In 2006, Standard & Poor's Ratings Services increased its rating of the city's general obligation bonds from AA to AA+. Bonds rated AA+ are considered to be of excellent quality and are generally known as high, investment-grade bonds. In recognition of the financial strength of the city's water and sewer utility, Standard & Poor's upgraded the rating of the Series 2006 Water Revenue Bonds from AA to AA+ near the end of 2008.

With respect to the amount of general obligation bonds that the city has issued, Standard & Poor's has noted that the city has "low overall net debt." Some of the most significant statistics related to the city's outstanding debt as of 2009 (the latest year for which complete information is available) are as follows:

General Obligation Bonded Indebtedness

	Amount Applicable (thousands)	Ratio to		Per Capita (2006 Pop. 164,681)
		Assessed Value	Estimated Actual	
City EAV	\$4,220,846	100.00%	33.33%	\$25,630
Estimated Actual Value	\$12,662,538	300.00%	100.00%	\$76,891
Direct Bonded Debt	\$191,650	4.54%	1.51%	\$1,164
Paid from Non-Property Tax Sources	(\$123,620)	-2.93%	-0.98%	(\$751)
Net Direct Debt	\$68,030	1.61%	0.53%	\$413
Overlapping Bonded Debt				
Schools	\$304,444	7.21%	2.40%	\$1,849
Other	\$109,115	2.59%	0.86%	\$663
Total Overlapping Bonded Debt	\$413,559	9.80%	3.26%	\$2,512
Total Direct and Overlapping Bonded Debt	\$481,589	11.41%	3.79%	\$2,925

The city expects to issue no bonded indebtedness in 2011.

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL PRINCIPAL REQUIREMENTS**

Issue	Purpose	Interest Rate	2011	2012	2013	2014	2015	2016	2017 - 2038	Total
General Obligation Bonds:										
Series 2001A	Expand Eola Branch Library	4.875-5.3%	160,000	170,000	175,000	185,000	195,000	205,000	935,000	2,025,000
Series 2001B	Refunding	5.5-5.6%	1,045,000						0	1,045,000
Series 2003A	Expand Eola Branch Library	3.125-4.875%	70,000	75,000	75,000	80,000	80,000	85,000	595,000	1,060,000
Series 2003B	Refunding	4.0-4.625%	1,925,000	980,000	955,000	1,070,000	1,115,000	1,165,000	2,335,000	9,545,000
Series 2004A	Stormwater Management Projects	3.25-4.5%	425,000	440,000	460,000	475,000	495,000	510,000	4,975,000	7,780,000
Series 2004B	Refunding	3.0-3.875%	570,000	590,000	610,000	625,000	645,000	670,000	695,000	4,405,000
Series 2006	Police HQ, Fire Station #8, Stormwater Management Projects, Optical Fiber	4.25-4.75%	825,000	855,000	900,000	935,000	965,000	1,015,000	23,110,000	28,605,000
Series 2007	Refunding	4.0-5.0%	2,980,000	3,285,000	2,680,000	2,665,000	2,705,000	140,000	0	14,455,000
Series 2008	Police HQ and E911 Equipment	3.5-5.0%	2,695,000	2,780,000	2,860,000	1,650,000	1,695,000	1,765,000	66,890,000	80,335,000
Series 2009A	Public Safety Radios	1.25-5.00%	895,000	910,000	920,000	940,000	960,000	985,000	9,110,000	14,720,000
Series 2009B	Eola Road Interchange Land	2.0-3.7%	325,000	330,000	335,000	345,000	350,000	360,000	3,275,000	5,320,000
Total GO Bonds			11,915,000	10,415,000	9,970,000	8,970,000	9,205,000	6,900,000	111,920,000	169,295,000
Tax Increment Financing Bonds:										
Series 2004B (TIF #2)	Infrastructure Projects	4.9-5.85%	885,000	965,000	1,775,000				0	3,625,000
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	215,000	230,000	245,000	260,000	280,000	295,000	4,935,000	6,460,000
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	355,000	380,000	405,000	430,000	460,000	485,000	4,415,000	6,930,000
Total TIF Bonds			1,455,000	1,575,000	2,425,000	690,000	740,000	780,000	9,350,000	17,015,000
Water Revenue Bonds:										
Series 2006	Downtown Infrastructure	4.0-4.75%	625,000	660,000	695,000	725,000	760,000	790,000	27,120,000	31,375,000
Illinois EPA Loans:										
Heathercrest Sanitary Sewer Water Treatment Plant	Construct and Rehabilitate Sewers	2.535%	138,182	141,707	145,322	149,030	152,831	156,730	756,262	1,640,064
Series 2009A*	Expand Water Production System	2.905%	481,699	495,794	510,302	525,235	540,603	556,422	3,674,894	6,784,949
Series 2009B*	Water System Improvements	0.0%	41,500	41,500	41,500	41,500	41,500	41,500	539,500	788,500
Series 2009B*	Separate Combined Sewers	0.0%	159,700	159,700	159,700	159,700	159,700	159,700	2,076,100	3,034,300
Total Illinois EPA Loans			821,081	838,701	856,824	875,465	894,634	914,352	7,046,756	12,247,813
Golf Revenue Bonds:										
Series 2000	Renovate Phillips Park Golf Course	5.9-6.375%	250,000	290,000	310,000	335,000	360,000	385,000	1,315,000	3,245,000
Special Service Area 34 Debt:										
Series 2002 Debt Certificates	Construct Elementary School	4.25-5.0%	350,000	350,000	450,000	450,000	450,000	500,000	1,300,000	3,850,000
Series 2006 Debt Certificates	Refund Series 2000 ICCs	4.0%	490,000	580,000	520,000	560,000	555,000	570,000	515,000	3,790,000
Total SSA 34 Debt			840,000	930,000	970,000	1,010,000	1,005,000	1,070,000	1,815,000	7,640,000
Total Principal			15,906,081	14,708,701	15,226,824	12,605,465	12,964,634	10,839,352	158,566,756	240,817,813

*Estimated.

**CITY OF AURORA
LONG - TERM DEBT
ANNUAL DEBT SERVICE REQUIREMENTS**

Issue	Purpose	Interest Rate	2011	2012	2013	2014	2015	2016	2017-2038	Total
General Obligation Bonds:										
Series 2001A	Expand Eola Branch Library	4.875-5.3%	263,663	266,063	262,818	264,068	264,818	264,873	1,061,238	2,647,541
Series 2001B	Refunding	5.5-5.6%	1,103,520						0	1,103,520
Series 2003A	Expand Eola Branch Library	3.125-4.875%	118,219	120,419	117,419	119,344	115,944	117,344	698,926	1,407,615
Series 2003B	Refunding	4.0-4.625%	2,329,171	1,307,171	1,242,971	1,319,771	1,319,831	1,322,444	2,493,275	11,334,634
Series 2004A	Stormwater Management Projects	3.25-4.5%	740,569	740,694	745,294	744,194	745,194	740,394	5,987,865	10,444,204
Series 2004B	Refunding	3.0-3.875%	731,688	731,738	731,088	724,738	722,081	722,894	721,931	5,086,158
Series 2006	Police HQ, Fire Station #8, Stormwater Management Projects, Optical Fiber	4.25-4.75%	2,150,213	2,145,150	2,151,675	2,146,175	2,134,100	2,140,675	34,293,500	47,161,488
Series 2007	Refunding	4.0-5.0%	3,640,100	3,825,900	3,089,500	2,940,500	2,847,250	147,000	0	16,490,250
Series 2008	Police HQ and E911 Equipment	3.5-5.0%	6,399,250	6,389,925	6,372,625	5,062,525	5,049,775	5,060,450	111,039,613	145,374,163
Series 2009A	Public Safety Radios	1.25-5.00%	1,279,989	1,285,535	1,281,487	1,285,042	1,284,421	1,286,645	10,438,349	18,141,468
Series 2009B	Eola Road Interchange Land	2.0-3.7%	491,779	490,279	487,029	488,654	483,304	482,804	3,815,052	6,738,901
Total GO Bonds			<u>19,248,161</u>	<u>17,302,874</u>	<u>16,481,906</u>	<u>15,095,011</u>	<u>14,966,718</u>	<u>12,285,523</u>	<u>170,549,749</u>	<u>265,929,942</u>
Tax Increment Financing Bonds:										
Series 2004B (TIF #2)	Infrastructure Projects	3.0-4.5%	1,088,655	1,125,290	1,878,838				0	4,092,783
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	651,050	651,537	651,013	649,475	651,925	648,025	7,150,350	11,053,375
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	805,450	807,375	807,675	806,350	808,400	803,500	5,634,400	10,473,150
Total TIF Bonds			<u>2,545,155</u>	<u>2,584,202</u>	<u>3,337,526</u>	<u>1,455,825</u>	<u>1,460,325</u>	<u>1,451,525</u>	<u>12,784,750</u>	<u>25,619,308</u>
Water Revenue Bonds:										
Series 2006	Downtown Infrastructure	4.0-4.75%	2,025,081	2,035,081	2,043,681	2,045,881	2,051,881	2,051,481	42,255,503	54,508,589
Illinois EPA Loans:										
Heathercrest Sanitary Sewer	Construct and Rehabilitate Sewers	2.535%	178,888	178,888	178,888	178,888	178,888	178,888	804,989	1,878,317
Water Treatment Plant	Expand Water Production System	2.905%	675,329	675,329	675,329	675,329	675,329	675,329	4,029,259	8,081,233
Series 2009A*	Water System Improvements	0.0%	41,500	41,500	41,500	41,500	41,500	41,500	539,500	788,500
Series 2009B*	Separate Combined Sewers	0.0%	159,700	159,700	159,700	159,700	159,700	159,700	2,076,100	3,034,300
Total Illinois EPA Loans			<u>1,055,417</u>	<u>1,055,417</u>	<u>1,055,417</u>	<u>1,055,417</u>	<u>1,055,417</u>	<u>1,055,417</u>	<u>7,449,848</u>	<u>13,782,350</u>
Golf Revenue Bonds:										
Series 2000	Renovate Phillips Park Golf Course	5.9-7.0%	452,760	477,760	480,360	486,760	491,325	493,375	1,486,488	4,368,828
Special Service Area 34 Debt:										
Series 2002 Debt Certificates	Construct Elementary School	3.25-5.0%	535,900	521,200	606,150	583,650	561,150	590,000	1,476,250	4,874,300
Series 2006 Debt Certificates	Refund Series 2000 ICCs	4.0%	641,600	712,000	628,800	648,000	620,600	613,400	548,200	4,412,600
Total SSA 34 Debt			<u>1,177,500</u>	<u>1,233,200</u>	<u>1,234,950</u>	<u>1,231,650</u>	<u>1,181,750</u>	<u>1,203,400</u>	<u>2,024,450</u>	<u>9,286,900</u>
Total Debt Service			<u>26,504,074</u>	<u>24,688,534</u>	<u>24,633,840</u>	<u>21,370,544</u>	<u>21,207,416</u>	<u>18,540,721</u>	<u>236,550,788</u>	<u>373,495,917</u>

*Estimated.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	4,100	2,415	10,000	10,000	10,000	-
TOTAL OTHER NON-CAPITAL	<u>4,100</u>	<u>2,415</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>-</u>
DEBT SERVICE						
SERIES 2001B						
PRINCIPAL	1,000,000	970,000	970,000	970,000	1,045,000	75,000
INTEREST	166,870	111,870	111,900	111,900	58,600	(53,300)
TOTAL SERIES 2001B	<u>1,166,870</u>	<u>1,081,870</u>	<u>1,081,900</u>	<u>1,081,900</u>	<u>1,103,600</u>	<u>21,700</u>
SERIES 2003B						
PRINCIPAL	3,090,000	1,720,000	1,720,000	1,720,000	1,925,000	205,000
INTEREST	596,571	472,971	473,000	473,000	404,200	(68,800)
TOTAL SERIES 2003B	<u>3,686,571</u>	<u>2,192,971</u>	<u>2,193,000</u>	<u>2,193,000</u>	<u>2,329,200</u>	<u>136,200</u>
SERIES 2004A						
PRINCIPAL	400,000	415,000	415,000	415,000	425,000	10,000
INTEREST	342,056	329,056	329,100	329,100	315,600	(13,500)
TOTAL SERIES 2004A	<u>742,056</u>	<u>744,056</u>	<u>744,100</u>	<u>744,100</u>	<u>740,600</u>	<u>(3,500)</u>
SERIES 2004B						
PRINCIPAL	545,000	555,000	555,000	555,000	570,000	15,000
INTEREST	196,075	179,725	179,800	179,800	161,700	(18,100)
TOTAL SERIES 2004B	<u>741,075</u>	<u>734,725</u>	<u>734,800</u>	<u>734,800</u>	<u>731,700</u>	<u>(3,100)</u>
SERIES 2006						
PRINCIPAL	760,000	795,000	795,000	795,000	825,000	30,000
INTEREST	1,391,300	1,359,000	1,359,000	1,359,000	1,325,300	(33,700)
TOTAL SERIES 2006	<u>2,151,300</u>	<u>2,154,000</u>	<u>2,154,000</u>	<u>2,154,000</u>	<u>2,150,300</u>	<u>(3,700)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
SERIES 2007						
PRINCIPAL	2,300,000	3,125,000	3,125,000	3,125,000	2,980,000	(145,000)
INTEREST	877,100	785,100	785,100	785,100	660,100	(125,000)
TOTAL SERIES 2007	<u>3,177,100</u>	<u>3,910,100</u>	<u>3,910,100</u>	<u>3,910,100</u>	<u>3,640,100</u>	<u>(270,000)</u>
SERIES 2008						
PRINCIPAL	2,545,000	2,620,000	2,620,000	2,620,000	2,695,000	75,000
INTEREST	3,885,025	3,795,950	3,796,000	3,796,000	3,704,300	(91,700)
TOTAL SERIES 2008	<u>6,430,025</u>	<u>6,415,950</u>	<u>6,416,000</u>	<u>6,416,000</u>	<u>6,399,300</u>	<u>(16,700)</u>
SERIES 2009A						
PRINCIPAL	-	740,000	740,000	740,000	895,000	155,000
INTEREST	-	800,382	800,400	800,400	592,300	(208,100)
TOTAL SERIES 2009A	<u>-</u>	<u>1,540,382</u>	<u>1,540,400</u>	<u>1,540,400</u>	<u>1,487,300</u>	<u>(53,100)</u>
SERIES 2009B						
PRINCIPAL	-	270,000	270,000	270,000	325,000	55,000
INTEREST	-	229,093	229,100	229,100	166,800	(62,300)
TOTAL SERIES 2009B	<u>-</u>	<u>499,093</u>	<u>499,100</u>	<u>499,100</u>	<u>491,800</u>	<u>(7,300)</u>
MISCELLANEOUS DEBT						
PRINCIPAL	5,429,847	-	-	-	-	-
INTEREST	152,391	-	-	-	-	-
TOTAL MISCELLANEOUS DEBT	<u>5,582,238</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DEBT SERVICE	<u>23,677,235</u>	<u>19,273,147</u>	<u>19,273,400</u>	<u>19,273,400</u>	<u>19,073,900</u>	<u>(199,500)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER CHARGES						
LEGAL	8,906	-	-	-	-	-
RATING	6,500	-	-	-	-	-
FINANCIAL CONSULTANT	19,891	-	-	-	-	-
PRINTING	1,089	-	-	-	-	-
UNDERWRITER'S DISCOUNT	48,018	-	-	-	-	-
TOTAL OTHER CHARGES	<u>84,404</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL BOND & INTEREST FUND	<u>23,765,739</u>	<u>19,275,562</u>	<u>19,283,400</u>	<u>19,283,400</u>	<u>19,083,900</u>	<u>(199,500)</u>



(This page is intentionally left blank.)

Equipment Services Division

2011 Budget

Mission

To become an industry-leading equipment maintenance organization that provides services that are unsurpassed in quality and value; and to maintain the city's fleet so that all equipment and vehicles operate in a safe, efficient, and effective manner.

Major Functions

1. Effectively maintain all city equipment and vehicles.
2. Develop programs to increase the efficiency of city equipment by promoting standardization and adaptability.
3. Reduce the city's carbon footprint by implementing environmentally-friendly, sustainable practices.
4. Analyze, evaluate, and coordinate all city equipment requirements and replacement intervals.
5. Review and establish equipment specifications.
6. Support operational needs of other departments.
7. Coordinate the sale and/or disposal of equipment.
8. Maintain the city's fuel inventory and process disbursements and charge-backs.
9. Maintain and secure the Central Garage Facility.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,939,196	1,744,463	1,706,850
Other Non-Capital	1,381,807	2,821,638	2,753,900
Capital	-	-	-
Total	3,321,003	4,566,101	4,460,750

Staffing

Full-Time Positions

	2009	2010	2011
Director	1	0	0
Labor Supervisor	2	2	2
Equipment Technician	13	13	13
Equipment Service Worker	1	0	0
Custodian	1	1	1
Inventory Clerk/Equipment Service	1	0	0
Subtotal - Full-Time Positions	19	16	16

Part-Time Positions

Inventory Clerk/Equipment Service	0	1	1
Subtotal - Part-Time Positions	0	1	1
TOTAL	19	17	17

Equipment Services Division

2011 Budget

Short-Term Goals (2011)

1. Convert 50% of wheels to steel wheel weights.
2. Reassign vehicles for better utilization.
3. Upgrade to a wireless fleet-link system.

Long-Term Goals (2012 and Beyond)

1. Transition to paperless fleet documentation (2012).
2. Decrease total vehicle emissions by 25% (2020).
3. Recycle 100% of used materials so as to achieve zero waste (Ongoing).

2010 Major Accomplishments

- Identified the city's fleet as an Illinois Certified Green Fleet.
- Partnered with National Partnership for Environmental Priorities to eliminate lead wheel weights.
- Rebuilt the rear corners of dump trucks with stainless steel.

2009 Major Accomplishments

- Reduced tire costs by replacing tires with re-capped tires.
- Implemented a web-based license plate renewal system to reduce costs.
- Converted 212 exterior light assemblies to LEDs.
- Improved fleet data collection for future evaluations.
- Eliminated split rims from the city fleet.

Performance Measures

		2009	2010	2010	2011
		<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
<u>Measure</u>					
<i>Service</i>					
1. Maintenance and Repair	Availability rate of vehicles and equipment	97.2%	97%	98.0%	97%
2. Maintenance Service	Preventive vehicle maintenance compliance rate	73.89%	74%	73.6%	76%
3. Productivity Rate	Ratio of direct over total labor hours	93.9%	95%	96.3%	95%
<i>Staff</i>					
Number of Wheels Converted to Steel Wheel Weights		N/A	900	941	900

Performance Measure #3 measures the percentage of direct (productive) hours to all hours that include indirect (non-productive) hours.

Budget Highlights

The 2011 budget includes a reduction of \$105,351, 2.3% of the prior year's budget, primarily due to a reduction of energy expenditures in closer alignment with recent experience.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
WATER AND SEWER FUND (FUND 510)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
GENERAL FUND ADMIN SERVICES	1,478,300	-	-	-	-	-
TOTAL OTHER NON-CAPITAL	<u>1,478,300</u>	-	-	-	-	-
INTERFUND TRANSFERS OUT						
BOND & INTEREST FUND	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
TOTAL INTERFUND TRANSFERS OUT	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	-
TOTAL WATER & SEWER FUND	<u>2,478,300</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	-

Water Production Division

2011 Budget

Mission

To provide the City of Aurora with a reliable supply of safe, high-quality water at adequate pressure for fire protection, in a cost-effective manner, and in full compliance with regulatory requirements; and, to manage the maintenance and expansion of water supply infrastructure needed to effectively support the growth and development of the City of Aurora.

Major Functions

1. Operate and maintain the Water Treatment Plant (WTP), well houses, and pumping and storage facilities.
2. Operate chemical and microbiological laboratories and perform water sampling and analyses to meet state and federal regulatory requirements.
3. Plan and manage capital improvement and maintenance projects for the water supply, treatment, storage, and distribution systems.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,728,014	3,702,731	3,604,718
Other Non-Capital	6,883,892	8,769,650	8,747,553
Capital	4,675,333	4,376,000	3,474,200
Total	15,287,239	16,848,381	15,826,471

Staffing

Full-Time Positions

	2009	2010	2011
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Manager of Water System Eng.	1	1	1
General Supervisor	1	1	1
Administrative Secretary	1	1	0
Secretary/Typist	1	1	1
Labor Supervisor	1	1	1
Plant Operator II	4	4	4
Plant Operator I	6	6	6
Water Production Worker II	3	3	3
Water Production Worker I	6	6	6
Electrician	1	1	1
Laboratory Manager	1	1	1
Instrumentation Technician	1	1	0
Lab Technician II	3	3	3
Lab Technician I	1	1	1
TOTAL	33	33	31

Short-Term Goals (2011)

1. Obtain inspections of storage tanks at Fox Valley east booster station.
2. Complete rehabilitation of the Indian Trail elevated tank.
3. Prepare and distribute the 2010 Consumer Confidence Report.
4. Prepare the 2010 Water Production Division Annual Report.
5. Investigate receiving water from the DuPage Water Commission.
6. Evaluate the need for additional bulk chemical storage at WTP.
7. Install a permanent chemical feed system for addition of ferric chloride to filter backwash water.
8. Investigate the potential for land application of WTP lime sludge.
9. Complete the water rate study.
10. Complete construction of the WTP supervision control and data acquisition (SCADA) system and control room modernization.
11. Complete water system security improvements.
12. Install new, energy-efficient rooftop heating/cooling units at the WTP.
13. Renew protective coatings on process piping and structural steel at the WTP.
14. Complete construction of the Well #29 infrastructure project.

Long-Term Goals (2012 and Beyond)

1. Conduct inspections of the Phillips Park and Church Road elevated tanks (2012).
2. Demolish the Hill Avenue elevated tank (2012).
3. Implement a computerized maintenance management system (2012).
4. Replace the WTP roof and skylights (2012).
5. Plan and implement protocol for high-pressure zone distribution system flushing (2012).
6. Rehabilitate aging chemical feed systems at the WTP (2012).
7. Implement long-term plan for lime sludge disposal (2013).
8. Evaluate the need for additional treatment capacity and processes, particularly an additional pathogen barrier (2013).
9. Install a permanent finished water ammonia feed system and renovate the electrical system, including pump starters, and piping at the main pumping station (2013).
10. Construct additional storage tanks on southeast side and in high-pressure zone (2014).
11. Construct on-site treatment system at existing deep well (2014).
12. Evaluate feasibility of well and on-site treatment for direct supply to southeast standpipe (2015).
13. Construct additional wells and well houses guided by 2006 Water Master Plan Update (2016).

2010 Major Accomplishments

- Completed final phase necessary to earn the USEPA Director's Award of Recognition as a member in the Partnership for Safe Water.
- Initiated rehabilitation of the Indian Trail elevated tank.
- Prepared and distributed the 2009 Consumer Confidence Report.
- Replaced granular activated carbon in filters 1-4 and 5-8.
- Addressed the expiration of the current lime sludge disposal contract.
- Renewed the lime sludge disposal permit and the lime sludge management plan.
- Coordinated the installation of wireless communication antennas on the Barnes Road standpipe and on the Phillips Park Water Tower.
- Completed installation of flow meters on claricones.
- Completed Well #25 repairs.
- Installed total chlorine meter at Fox Valley East Booster Station.
- Completed repairs to Barnes Road Standpipe.
- Replaced 16 air/vacuum relief valves on major transmission mains.
- Completed replacement of all lighting ballasts and lamps at the WTP complex.
- Permanently sealed abandoned well #11.
- Permanently disconnected abandoned Hill Avenue water tower.
- Managed IEPA sanitary inspection.
- Responded to IDOL inspection.
- Relocated southeast standpipe site fence to protect city-owned property.
- Painted all well collector and transmission main hydrants.

2009 Major Accomplishments

- Reduced electrical consumption without compromising finished water quality.
- Designed additional water system security improvements.
- Prepared and distributed the 2008 Consumer Confidence Report.
- Prepared the Water Production Division 2008 Annual Report.
- Completed design of the WTP SCADA system and control room modernization.
- Completed the second half of a two-year program to rehabilitate normal pressure, high pressure, and backwash water pumps and motors at the WTP.
- Replaced granular activated carbon in filters 9-12.
- Conducted an inspection of the Barnes Road standpipe.
- Obtained recertification of the microbiology lab by the Illinois Department of Public Health.
- Won the 2009 Illinois Section American Water Works Association Water Taste Contest.
- Selected a consultant to conduct a water rate study.
- Initiated laboratory analysis of samples from outside entities for revenue generation.
- Refurbished two river intake pumps and motors.
- Completed Well #21 repairs and installation of a new 400 hp deep-well motor.
- Completed Well #24 redevelopment/sand removal by airlifting.

Water Production Division

2011 Budget

Performance Measures

	2009	2010	2010	
			Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Percentage of Water System Security Completion	5%	90%	10%	100%
Gallons Treated (billions)	6.1	6.5	6.3	6.3
IEPA Water Main Projects Supervised	11	25	5	15
Lime Sludge (wet tons)	32,590	34,500	38,030	35,000
Lime Sludge (dry tons)	13,596	14,500	14,800	14,700
Unit Consumption (gallons/connections/year)	126,300	127,000	118,000	127,000
Electrical Consumption (KWH/MG Produced)	3,100	3,100	3,150	3,100

Budget Highlights

The 2011 budget is 6% (\$1,021,910) less than the 2010 budget. Staffing reductions and a decrease to planned contractual services contributed to the reduction, but the majority of the reduction is due to the near-completion of the deep well/shallow well and the SCADA capital improvement projects.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
2006 WATER AND SEWER REVENUE BOND PROJECT (FUND 510)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
CAPITAL						
DOWNTOWN SANITARY SEWER	166,210	-	-	-	-	-
SEWER SEPARATION	-	156,049	1,660,000	1,660,000	1,360,000	(300,000)
DOWNTOWN SEWER SEPARATION	2,772,100	55,484	1,700,000	1,698,000	1,650,000	(50,000)
DOWNTOWN WATER DISTR IMPROV	967	1,945	900,000	900,000	900,000	-
CAPITAL OUTLAY CAPITALIZED	<u>(2,805,390)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL CAPITAL	<u>133,887</u>	<u>213,478</u>	<u>4,260,000</u>	<u>4,258,000</u>	<u>3,910,000</u>	<u>(350,000)</u>
 TOTAL 2006 BOND PROJECT	 <u>133,887</u>	 <u>213,478</u>	 <u>4,260,000</u>	 <u>4,258,000</u>	 <u>3,910,000</u>	 <u>(350,000)</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
2009B ILLINOIS ENVIRONMENTAL PROTECTION AGENCY LOAN PROJECT (FUND 510)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
CAPITAL						
SEWER BASIN 13, PHASE 2	252,666	57,690	424,300	424,300	-	(424,300)
SEWER BASIN 13, PHASE 3	229,646	1,925,380	2,222,500	2,222,500	276,500	(1,946,000)
SEWER SEPARATION BASIN 6	78,239	1,505,680	1,611,800	1,611,800	-	(1,611,800)
CAPITAL OUTLAY CAPITALIZED	(66,154)	-	-	-	-	-
TOTAL CAPITAL	<u>494,397</u>	<u>3,488,750</u>	<u>4,258,600</u>	<u>4,258,600</u>	<u>276,500</u>	<u>(3,982,100)</u>
TOTAL 2009B LOAN PROJECT	<u>494,397</u>	<u>3,488,750</u>	<u>4,258,600</u>	<u>4,258,600</u>	<u>276,500</u>	<u>(3,982,100)</u>

Water Billing Division

2011 Budget

Mission

To issue accurate and timely water and sewer service bills to Aurora residents and businesses, collect customer accounts efficiently and effectively, and respond to customer inquiries in a professional manner.

Major Functions

1. Provide quality customer service to customers who call or visit.
2. Generate water bills.
3. Troubleshoot the reasons for unusually high water bills.
4. Work with the Water & Sewer Maintenance Division staff to establish metered services and exchange defective meters.
5. Establish accounts for new customers and administer changes of existing services.
6. Manage online payments and account inquiries.
7. Manage the process of collecting delinquent accounts.
8. Produce reports on water and sewer service revenues and the status of customer accounts.
9. Manage tenant deposits and deposit refunds.
10. Coordinate with other city departments and divisions, as well as external agencies, concerning water meter reading and water billing issues.
11. Administer the environmental refuse disposal fee.
12. Process customer payments of city invoices for services.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,095,404	1,044,684	1,046,270
Other Non-Capital	487,251	1,078,100	1,100,050
Capital	-	-	113,000
Total	1,582,655	2,122,784	2,259,320

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Assistant Director	1	1	1
Assistant Manager	1	1	1
Water Billing Clerk	1	1	1
Customer Service Representative	6	6	5
Customer Service Worker	3	3	3
TOTAL	<u>12</u>	<u>12</u>	<u>11</u>

Water Billing Division

2011 Budget

Short-Term Goals (2011)

1. Enhance customer service by implementing software that will automatically bring up customer information based on the caller's phone number.
2. Enhance customer service by implementing software that will allow a customer service representative to fax or email account information directly to customer without leaving the desk.
3. Assist the Engineering Division in establishing the stormwater management utility.

Long-Term Goals (2012 and Beyond)

1. Conduct an analysis of internal controls considering recent technological changes, update written guidelines, and implement revisions (2012).

2010 Major Accomplishments

- Introduced a radio-read battery replacement program.
- Implemented a new automated voice response system to serve water customers.

2009 Major Accomplishments

- Improved the citizens' customer service survey opinion rating with respect to services offered by the division by 2.9%.
- Introduced a large water meter testing/replacement program.
- Developed procedures in response to the foreclosure crisis attempting to help reduce water loss and damage to vacant properties.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Accounts	48,235	48,300	48,323	48,400
Accounts per Administrative Staff	6,891	6,900	8,054	8,050
Accounts per Customer Service Worker	16,078	16,100	16,108	16,100
Non-Final Work Orders Processed (Not Final Reads)	21,486	21,000	20,156	20,100
Final-Read Work Orders Processed	6,934	7,000	7,491	7,200
Total Work Orders Processed	28,420	28,000	27,647	27,200
Sanitary Sewer District Termination Orders Processed	2,628	2,600	1,623	1,800
Training and Development Hours	931	190	696	100

Water Billing Division

2011 Budget

Budget Highlights

The 2011 budget includes an increase of 6.4%, \$136,536. While one customer service representative position was eliminated, new technological improvements are included.

Two technological innovations will enhance customer service. One will automatically provide, based on a caller's phone number, customer information to a customer service representative's desktop. Another improvement will give the customer service representative the ability to fax or email documents directly to a customer without leaving the desk.

An upgrade of meter reading equipment is also included in the 2011 budget. The new equipment will replace discontinued models and will facilitate the implementation of remote-reading technology.

Water & Sewer Maintenance Division

2011 Budget

Mission

To maintain the City of Aurora's sanitary, storm, and metered water distribution utilities while providing the best quality service, information, and support to the citizens of Aurora.

Major Functions

1. Maintain the water distribution system to include water mains, valves, fire hydrants, and water service lines.
2. Maintain sanitary sewer lines up through 15 inches in diameter and three sanitary lift stations. (Lines over 15 inches are maintained by the Fox Metro Water Reclamation District.)
3. Maintain the storm sewer system including storm sewer main lines, storm sewer catch basins, four storm sewer lift stations, and water detention systems.
4. Locate and identify the city's water and sewer system infrastructure pursuant to requests from Joint Utility Locating Information for Excavators, Inc. (J.U.L.I.E.).
5. Manage the division's inventory of parts and supplies.
6. Maintain a mapping database of the city's water and sewer system infrastructure reflecting the location, size, and age of components as well as other relevant information.
7. Maintain the city's water meters.
8. Resolve customer service matters related to low water pressure, no water, water leaks, and excessive water bills.
9. Install all new construction water meters.
10. Issue and maintain fire hydrant meters.
11. Monitor and enforce the water conservation ordinance.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,720,809	4,732,199	4,513,206
Other Non-Capital	3,656,992	6,050,350	6,488,053
Capital	948,816	1,702,500	1,494,500
Total	9,326,617	12,485,049	12,495,759

Water & Sewer Maintenance Division

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Labor Supervisor	5	4	4
Engineering Technician IV	1	0	0
Radio/Telephone Dispatcher	1	1	1
Administrative Secretary	1	1	1
Water Meter Repairer	3	3	3
Utility Service Worker	1	1	1
Custodian	1	1	1
Maintenance Worker III	6	6	6
Maintenance Worker II	8	8	7
Maintenance Worker I	15	17	15
Subtotal - Full-Time Positions	44	44	41
<u>Seasonal Positions</u>			
Seasonal Worker II	3	3	0
Seasonal Worker I	3	3	0
Subtotal - Seasonal Positions	6	6	0
TOTAL	50	50	41

Short-Term Goals (2011)

1. Replace the watermain on California Court.
2. Replace the watermain on New Haven Avenue.
3. Survey transmission watermains for leaks.
4. Replace 100 water meters.
5. Install a backflow valve in the basin on Orchard Road to prevent flooding and road closures.

Long-Term Goals (2012 and Beyond)

1. Eliminate older-model fire hydrants from the water system (2025).
2. Eliminate combined sewer backups in cooperation with the Public Works Division and other agencies (2025).
3. Initiate a televising program for the entire combined sewer system (Ongoing).
4. Conduct a comprehensive leak survey of the entire water distribution and transmission system (Ongoing).
5. Replace all MXU radio-reading units through attrition in preparation for a fixed-base system (Ongoing).

2010 Major Accomplishments

- Televised the 96-inch sewer interceptor line on Rathbone Avenue.
- Identified areas affected by tree roots in sanitary mains.
- Televised 35,000 feet of sanitary sewer mains.
- Located 500 water control valves.
- Replaced the watermain on Shamrock Court.

2009 Major Accomplishments

- Maintained the customer service survey rating of the overall service, timeliness, and professionalism.
- Verified the locations of 1,000 buffalo boxes in multi-family complexes.
- Reduced sewer backups by 10%.
- Replaced the watermain on Alyce Lane.

Water & Sewer Maintenance Division

2011 Budget

2009 Major Accomplishments (Continued)

- Lined 1,500 feet of storm sewer adjacent to the bike trail on Bilter Road.
- Replaced the watermain on Kensington Place.
- Replaced the watermain on California Avenue.

Performance Measures

<u>Measure</u>	2009	2010	2010	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2011</u>
			<u>Actual</u>	<u>Budget</u>
Percentage of Customer Service Surveys with Excellent or Satisfactory Ratings	98%	100%	100%	100%
Number of Linear Sewer Feet Cleaned	38,512	50,000	39,496	50,000
Watermain Break Repairs	91	80	154	70
Water Service Leak Repairs	563	500	173	500
JULIE Locating Callouts	14,629	17,000	14,300	18,500
Fire Hydrants Inspected	1,464	2,300	1,418	1,500
Fire Hydrants Replaced	6	20	32	25
Sewer Back-Ups Repaired	57	35	22	30
Manholes Sealed / Rehabilitated / Installed	63	63	95	50
Sewer Cleaning (miles)	112	150	90	150
Catchbasin Repaired / Installed / Rebuilt	85	85	133	70
Training and Development Hours	1,371	1,600	801	1,600

Performance Measures (Continued)

<u>Measure</u>	2009	2010	Estimated	2011
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
New Construction Meters Installed	N/A	103	0	200
Residential/Business Meters Replaced	N/A	N/A	107	500
Water Control Valves Located	N/A	500	160	500

Budget Highlights

The 2011 budget provides for service levels comparable to those provided in the prior year. The purchase of a new 5-yard dump truck is budgeted at a cost of \$135,000. However, the planned 2010 purchase of land is not repeated in the 2011 budget, and the conclusion of a sanitary sewer separation project has reduced the budget for capital improvements.

CITY OF AURORA, ILLINOIS
2011 BUDGET
WATER METER MAINTENANCE DIVISION (FUND 510)

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
SALARIES & BENEFITS						
SALARIES	329,296	268,196	324,289	324,289	-	(324,289)
EMPLOYEE BENEFITS	145,167	166,270	166,983	166,983	-	(166,983)
TOTAL SALARIES & BENEFITS	<u>474,463</u>	<u>434,466</u>	<u>491,272</u>	<u>491,272</u>	-	<u>(491,272)</u>
OTHER NON-CAPITAL						
REPAIRS & MAINTENANCE SERVICES	21,542	9,098	12,800	12,800	-	(12,800)
RENTALS-LEASES	96	96	1,500	1,500	-	(1,500)
INSURANCE	1,200	2,400	2,400	2,400	-	(2,400)
TRAVEL & PROFESSIONAL DEV	-	-	2,800	2,800	-	(2,800)
COMMUNICATION CHARGES	3,047	2,901	3,500	3,500	-	(3,500)
OTHER SERVICES & CHARGES	171	8	600	600	-	(600)
SUPPLIES-GENERAL	383	-	5,700	5,700	-	(5,700)
SUPPLIES-ENERGY	7,478	9,002	7,600	7,600	-	(7,600)
SUPPLIES-COMPUTER	-	-	300	300	-	(300)
SUPPLIES-REPAIRS & MAINTENANCE	115,888	105,340	282,000	282,000	-	(282,000)
TOTAL OTHER NON-CAPITAL	<u>149,805</u>	<u>128,845</u>	<u>319,200</u>	<u>319,200</u>	-	<u>(319,200)</u>
TOTAL WATER METER MAINTENANCE DIV	<u>624,268</u>	<u>563,311</u>	<u>810,472</u>	<u>810,472</u>	-	<u>(810,472)</u>
TOTAL WATER AND SEWER FUND	<u>29,246,042</u>	<u>27,185,003</u>	<u>40,974,814</u>	<u>40,974,814</u>	<u>35,768,050</u>	<u>(5,206,764)</u>

MVPS Revenue & Collection Division

2011 Budget

Mission

To serve parking customers in a professional, courteous, and efficient manner while collecting parking space rental fees and fine payments.

Major Functions

1. Bill and collect various fees and fines related to the city's parking systems.
2. Administer the rental of parking spaces in city-owned and city-operated parking facilities.
3. Administer the system of adjudication of parking ordinance violations.
4. Administered the system of adjudication of seized vehicles and ordinance violations issued by city.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	146,857	183,575	182,986
Other Non-Capital	64,897	139,150	121,850
Capital	-	-	-
Total	211,754	322,725	304,836

Staffing

Full-Time Positions

	2009	2010	2011
Account Clerk II	2	2	2
Subtotal - Full-Time Positions	2	2	2

Part-Time Positions

Account Clerk I	1	1	1
Subtotal - Part-Time Positions	1	1	1

TOTAL	3	3	3
-------	---	---	---

Short-Term Goals (2011)

1. Scan seizure and impoundment files and parking hearing folders into the new scanning system.
2. Automate more ordinance violation tickets by entering them into the parking ticket system.
3. Evaluate and purchase a new technology for ticket issuance.

Long-Term Goals (2012 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).

MVPS Revenue & Collection Division

2011 Budget

2010 Major Accomplishments

- Successfully replaced and trained all new staff for the MVPS Revenue and Collection Division.

2009 Major Accomplishments

- Set up city ordinance violation tickets in the parking administration computer system to better manage payments and the hearing process.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Citations Issued	29,108	34,000	37,175	36,000
Revenue from Fines	353,848	355,000	435,532	355,000
Revenue from Meter Fees	232,917	233,000	224,254	168,000
Revenue from Permit Fees	250,283	250,000	243,855	246,000
Collection Rate	60%	60%	70%	65%
Training and Development Hours	128	50	71	50
Seizure & Impoundments Processed	1,384	3,000	2,087	3,300

Budget Highlights

The 2011 budget includes a reduction of 5.5%, (\$17,899) primarily due to planned decreases in collection agency costs.

MVPS Maintenance Division

2011 Budget

Mission

To perform cost-effective maintenance of city-owned parking facilities and provide patrons with attractive, clean, safe, and convenient parking.

Major Functions

1. Plan and execute maintenance projects to uphold the safety, cleanliness, and appearance of city-owned parking facilities.
2. Maintain the mechanical integrity and accuracy of parking meters.
3. Plow and remove snow from city-owned parking lots.
4. Ensure the proper operation of parking equipment, including entry gate ticket dispensers.
5. Promote the use of public transportation through cooperation with outside transit agencies.
6. Supervise and assist with the maintenance of the Route 25 and Route 59 Transit Centers.
7. Supervise and occasionally supplement the staff of the Maintenance Services Division.
8. Assist with site preparation for city-sponsored special events.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	530,318	398,347	368,227
Other Non-Capital	268,742	294,200	300,300
Capital	347,623	124,000	124,000
Total	1,146,683	816,547	792,527

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Administrative Secretary	1	1	1
Labor Supervisor	1	1	1
Parking Meter Repairer II	1	0	0
Parking Meter Repairer	1	0	0
Custodian	1	0	0
Subtotal - Full-Time Positions	5	2	2

Part-Time Positions

Parking Meter Collector	1	0	0
Parking Lot Attendant	5	5	5
Subtotal - Part-Time Positions	6	5	5

TOTAL	11	7	7
--------------	-----------	----------	----------

MVPS Maintenance Division

2011 Budget

Short-Term Goals (2011)

1. Standardize all central business district parking lot signs and posts.
2. Open the new River Street parking lot.
3. Complete phase 2 of the Stolp Island parking garage upgrades.

Long-Term Goals (2012 and Beyond)

1. Redesign the E parking lot to improve traffic flow (2012).
2. Upgrade the Stolp Island Parking Garage (2013).

2010 Major Accomplishments

- Completed phase one of the Stolp Island Parking Garage upgrades.
- Renovated the landscaping at the FN parking lot.
- Replaced all trees in the F parking lot.
- Replaced eight trees in the B parking lot.

2009 Major Accomplishments

- Maintained the combined divisional customer service survey rating.
- Converted parking meters to electronic meters.
- Restriped all of the parking lots.
- Painted two Stolp Island Parking Garage stair towers.
- Sleeved all street parking meter posts.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Meters Repaired	121	100	85	80
Employee Safety & Security Hours	N/A	120	100	120

Budget Highlights

The 2011 budget includes a reduction of \$24,020, 2.9% of the prior year's budget, reflecting a reduction in staff hours. Included in the 2011 budget is the replacement of the roof at the Spruce Street Maintenance Building, the location for maintenance offices, tool and part storage.

MVPS Enforcement Division

2011 Budget

Mission

To provide fair and consistent enforcement of city parking ordinances and regulations for on-street and city-owned lots and enhance motor vehicle parking services in the city.

Major Functions

1. Enforce city parking ordinances and regulations.
2. Assist the City Council in developing parking policies.
3. Aid in the development of downtown property with regard to parking issues.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	167,655	157,226	177,188
Other Non-Capital	21,151	20,700	23,900
Capital	-	-	-
Total	188,806	177,926	201,088

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Parking Meter Checker	<u>2</u>	<u>2</u>	<u>2</u>
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

Short-Term Goals (2011)

1. Evaluate current meter time limits for maximum effectiveness.
2. Identify areas in need of increased enforcement of parking ordinances and regulations.

Long-Term Goals (2012 and Beyond)

1. Continue to work with the Downtown Parking Committee and front-line staff to identify means to maximize parking availability (Ongoing).
2. Evaluate parking ordinances to determine their effectiveness in regulating parking (Ongoing).

2010 Major Accomplishments

- Revised parking brochure for distribution to downtown property owners.
- Revised the parking ordinance to discourage meter feeding in the central business district.

MVPS Enforcement Division

2011 Budget

2009 Major Accomplishments

- Developed a new downtown parking guide highlighting parking services, availability, maintenance, and enforcement.
- Engaged in outreach efforts with downtown business owners to improve parking availability for customers and employees.
- Increased the number of public parking spaces by 25 in the downtown area.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Snow Parking Citations Issued	1,019	1,200	1,288	1,300
Parking Meter Citations Issued	19,710	21,000	25,058	20,000

Budget Highlights

The 2011 budget shows an increase of \$23,162, 13% of the prior year's budget, due to expected higher insurance costs.

Transit Center - Route 25 Division

2011 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the commuter station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	628,061	538,557	513,495
Other Non-Capital	476,503	523,414	430,693
Capital	207,058	124,000	-
Total	1,311,622	1,185,971	944,188

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
MVPS PM Shift Foreman	1	1	1
Foreman	1	1	0
Parking Meter Repairer	0	1	1
Custodian	1	0	1
Maintenance Service Worker	1	0	0
Subtotal - Full-Time Positions	4	3	3

Part-Time Positions

Facilities Security Worker	3	3	3
Subtotal - Part-Time Positions	3	3	3
TOTAL	7	6	6

Transit Center - Route 25 Division

2011 Budget

Short-Term Goals (2011)

1. Replace Aurora Transportation Center (ATC) exterior lobby doors.
2. Replace the air conditioner unit for the lobby.
3. Upgrade all parking lot signs.
4. Restripe parking lot entrances.

Long-Term Goals (2012 and Beyond)

1. Certify the ATC as a Leadership in Energy and Environmental Design (LEED) building (2014).
2. Construct a parking garage to accommodate additional commuter and River Edge Park demand (2015).

2010 Major Accomplishments

- Converted ATC lobby lights to compact florescent lights.
- Renovated the parkway between the Transit Center and the platform.
- Planted 28 trees at the Aurora Transportation Center.
- Renovated the lobby vestibules.

2009 Major Accomplishments

- Constructed 145 additional parking spaces in the Spring/Lincoln lot in cooperation with Metra.
- Constructed passenger loading/unloading platforms in cooperation with Metra.
- Installed solar thermal panels to decrease natural gas energy use and promote sustainable practices.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	96%	98%	95%	98%
Monthly Spaces Leased	100%	100%	100%	100%
Hours Spent Addressing				
Public Safety Issues	N/A	120	100	120

Budget Highlights

The 2011 budget includes a reduction of \$241,783, 20% of the prior year's budget. Staffing changes include the addition of custodial staff and the elimination of a foreman position after a voluntary retirement. Part of the reduction in the 2011 budget is because the prior year's plan included building renovations which have been completed and a vehicle purchase that will not be repeated in 2011.

Transit Center - Route 59 Division

2011 Budget

Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

Major Functions

1. Provide cost-effective maintenance of the station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	432,694	484,029	440,892
Other Non-Capital	525,177	624,014	447,993
Capital	55,896	-	100,000
Total	1,013,767	1,108,043	988,885

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Foreman	2	2	2
Custodian	1	1	0
Parking Meter Checker	1	1	1
TOTAL	4	4	3

Short-Term Goals (2011)

1. Redesign landscaping to reduce maintenance.
2. Beautify space between the platform and the parking lot.
3. Resurface a portion of the parking lot.
4. Improve commuter lot signage.

Long-Term Goals (2012 and Beyond)

1. Create a new parking lot entrance with associated parking lot modifications to connect with Station Boulevard (2012).
2. Construct covered bike parking (2013).
3. Construct a parking structure to accommodate additional parking (2015).

Transit Center - Route 59 Division

2011 Budget

2010 Major Accomplishments

- Rebuilt a retain wall at the main platform entrance.
- Landscaped the main entrance drive into the commuter lot.
- Designed and built a salt hopper to improve snow-removal operations.

2009 Major Accomplishments

- Performed full-depth patching of deteriorated areas of the parking lot.
- Installed four catch basins to eliminate standing water.
- Replaced curb and hand rails on the platform access ramp.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	94%	98%	96%	98%
Monthly Spaces Leased	100%	100%	100%	100%
Hours Spent Addressing Public Safety Issues	N/A	120	120	100
Daily Fee Vending Machine Failures	320	50	75	50

Budget Highlights

The 2011 budget includes a reduction of \$119,158, 10.8% of the prior year's budget. Division plans that contribute to the cost savings include transferring one custodian to another division, reducing shuttle services, and lowering the budget for certain temporary professional services.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
GOLF FUND (FUND 550)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	1,125	375	1,000	1,000	1,000	-
TOTAL OTHER NON-CAPITAL	<u>1,125</u>	<u>375</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
DEBT SERVICE						
SERIES 2000						
PRINCIPAL	200,000	205,000	205,000	205,000	250,000	45,000
INTEREST	226,860	215,060	215,100	215,100	202,800	(12,300)
AMORTIZATION	4,108	-	-	-	-	-
PRINCIPAL REVERSAL	(200,000)	-	-	-	-	-
TOTAL SERIES 2000	<u>230,968</u>	<u>420,060</u>	<u>420,100</u>	<u>420,100</u>	<u>452,800</u>	<u>32,700</u>
TOTAL DEBT SERVICE	<u>230,968</u>	<u>420,060</u>	<u>420,100</u>	<u>420,100</u>	<u>452,800</u>	<u>32,700</u>
TOTAL GOLF FUND	<u>232,093</u>	<u>420,435</u>	<u>421,100</u>	<u>421,100</u>	<u>453,800</u>	<u>32,700</u>

Phillips Park Golf Course

2011 Budget

Mission

To provide a great golfing experience at a reasonable price, by maintaining the scheduling, staff, equipment, and facilities of the Phillips Park Golf Course.

Major Functions

1. Operate an 18-hole golf course.
2. Maintain all buildings, grounds, and equipment.
3. Assist the First Tee Program with maintenance of the junior course.
4. Work with other Parks and Recreation Division staff on special projects.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	558,967	635,312	579,694
Other Non-Capital	373,137	529,350	496,950
Capital	219,473	-	-
Total	1,151,577	1,164,662	1,076,644

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Golf Maintenance Manager	1	1	1
Golf Operations Manager	0	1	1
Maintenance Worker III	1	0	0
Maintenance Worker II	1	1	1
Subtotal - Full-Time Positions	3	3	3
<u>Seasonal Positions</u>			
Pro Shop Cashier	4	3	3
General Worker II	7	5	5
General Worker I	5	7	7
Seasonal Worker II	6	7	7
Seasonal Worker I	10	14	10
Subtotal - Seasonal Positions	32	36	32
TOTAL	35	39	35

Short-Term Goals (2011)

1. Complete a minimum of one category in the Professional Golf Association Certified Profession Program.
2. Purchase yardage signs for youth links.
3. Enhance public awareness of the golf facility by constructing a new sign at golf course entrance, and by providing improved lighting of another sign, at #2 pond.
4. Improve the use of the lighted drive range by creating and implementing a new marketing plan.
5. Improve customer golfing experience by completing various bunker renovations.

Phillips Park Golf Course

2011 Budget

Short-Term Goals (2011) (Continued)

6. Improve the long-term health of the grounds by planting a minimum of 30 tree species, thereby reducing the ground's vulnerability to disease and environmental stresses.
7. Boost public awareness and use of the golf facilities by implementing a computerized tee sheet that will facilitate e-mail communications about unfilled tee times and provide after-hour information about tee time availability.

Long-Term Goals (2012 and Beyond)

1. Develop internship program for youth aspiring to enter the golf industry (2012).
2. Construct a starter house at the #1 tee (2012).
3. Provide better service to customers and improve staff performance with a point-of-sale system (2013).
4. Maintain grounds by seal-coating the cart paths (2013).
5. Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program (Ongoing).
6. Upgrade the practice facility through the addition of amenities and improved aesthetics (Ongoing).
7. Continue planned bunker renovations (Ongoing).
8. Maintain Audubon Sanctuary certification (Ongoing).

2010 Major Accomplishments

- Operated a profitable food and beverage concessions business.
- Developed relationships with city departments creating better collaboration with the golf divisions.
- Developed relationships with community civic groups.
- Constructed a break/satellite office in the maintenance building.
- Represented the city by being more visible in the community and promoting the city golf courses.
- Continued working with staff to develop and enhance customer service skills.
- Entered into a new golf cart lease agreement, lowering the expense.
- Completed bunker renovations on the #1 and #9 green complexes.

2009 Major Accomplishments

- Obtained Audubon Sanctuary certification.
- Improved the drainage in fairways throughout the golf course.
- Continued the practice of creating more native areas on the golf course.
- Continued to improve soil structure in fairways through aeration and soil amendments.
- Implemented a new equipment lease replacement.
- Launched online tee times to improve services offered to customers.
- Purchased an automated range system to improve customer service and to improve employee work environment.

Phillips Park Golf Course

2011 Budget

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	35,339	43,000	30,299	43,000
Cart Rentals	22,435	22,300	20,553	22,400
Driving Range Revenue	\$104,300	\$135,000	\$106,260	\$116,000
3-Hole Junior Rounds	3,650	3,600	2,947	3,600
Training and Development Hours	50	50	50	50

Budget Highlights

The 2011 budget includes a reduction of \$88,018, a 7.6% decrease from the prior year's budget. The cost savings are primarily due to reductions in supplies, to better match prior-year experience, and less low-experience seasonal staff. Additional professional services have been budgeted to provide better flexibility in meeting the public's golfing needs. A newly negotiated lease agreement for golf carts provides a savings of \$7,000.

Fox Valley Golf Club

2011 Budget

Mission

To provide a great golfing experience at a reasonable price by maintaining the scheduling, staff, equipment, and facilities of the Fox Valley Golf Club.

Major Functions

1. Operate an 18-hole golf course.
2. Properly maintain all buildings, grounds, and equipment.
3. Work with other Parks and Recreation Division staff on special projects.

Budget Summary

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	479,536	590,476	515,467
Other Non-Capital	249,606	327,300	278,300
Capital	14,295	-	-
Total	743,437	917,776	793,767

Staffing

Full-Time Positions

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Assistant Golf Professional	1	1	0
Maintenance Worker II	1	1	1
Maintenance Service Worker	2	0	0
Subtotal - Full-Time Positions	4	2	1

Seasonal Positions

Pro Shop Cashier	3	2	2
General Worker II	3	2	2
General Worker I	7	6	6
Seasonal Worker II	6	6	6
Seasonal Worker I	6	13	11
Subtotal - Seasonal Positions	25	29	27
TOTAL	29	31	28

Short-Term Goals (2011)

1. Construct an additional storm shelter near the green #2 and tee #3.
2. Construct a permanent scoreboard.
3. Boost public awareness and use of the golf facilities by implementing a computerized tee sheet that will facilitate e-mail communications about unfilled tee times and provide after-hour information about tee time availability.
4. Improve bunker drainage on various holes.
5. Continue to improve drainage and soil structure in fairways through aerification.

Fox Valley Golf Club

2011 Budget

Long-Term Goals (2012 and Beyond)

1. Develop a master plan for future improvements (2012).
2. Install a new irrigation system to include a new pump station (2012).
3. Reconstruct the greens #3 and #4 to aid in the safety of play (2012).
4. Relocate tee #16 and the entrance road (2012).

2010 Major Accomplishments

- Painted the exterior of the clubhouse.
- Continued working with staff in developing and enhancing customer service skills.
- Operated a profitable food and beverage concessions business.
- Entered into a new golf car lease agreement, lowering expenses.
- Improved drainage and soil structure in fairways through aerification.

2009 Major Accomplishments

- Installed upgrades to the irrigation system.
- Improved the drainage for various bunkers.
- Beautified tees by adding and redesigning adjacent landscape beds.
- Launched online tee times to improve services offered to customers.
- Installed a new pump motor for the irrigation pond.

Performance Measures

			2010	
	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	23,615	36,000	21,844	36,000
Cart Rentals	13,958	19,500	12,329	15,250
Training and Development Hours	50	25	25	25

Budget Highlights

The 2011 budget shows a decrease of 13.5% (\$124,009) from the prior year's budget. Plans which contribute to the reduction include using less seasonal staff, eliminating one full-time position, and reducing supply purchases. A newly negotiated lease for golf carts will also contribute to the division's cost savings. Additional professional services are provided in the 2011 budget, providing more flexibility in scheduling services for the golfing public.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)**

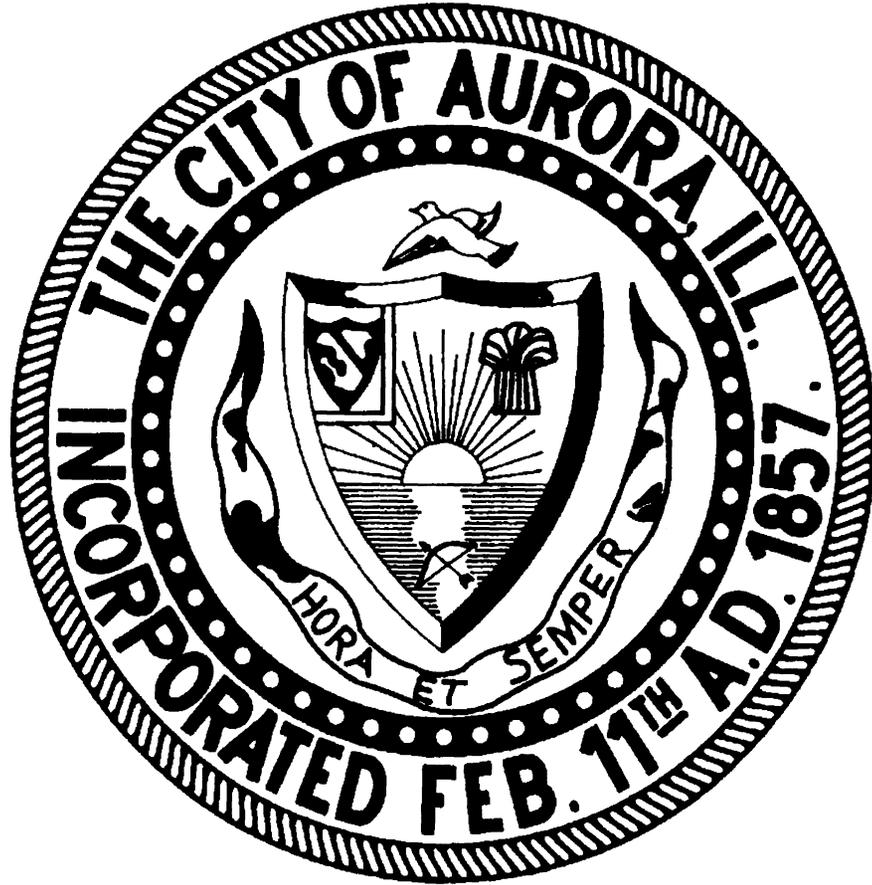
EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
CONSULTING-RISK MANAGEMENT	-	-	15,000	15,000	15,000	-
ENVIRONMENTAL INSURANCE	27,990	-	30,000	30,000	30,000	-
UNEMPLOYMENT INSURANCE	282,421	295,016	120,000	120,000	120,000	-
WORKERS COMP INSURANCE/CLAIMS	3,312,442	3,388,197	2,190,000	2,190,000	2,470,000	280,000
GEN LIABILITY INSURANCE/CLAIMS	1,877,645	1,554,940	900,000	900,000	1,200,000	300,000
PROPERTY INSURANCE/CLAIMS	279,824	374,881	330,000	330,000	312,000	(18,000)
OTHER INSURANCE	3,036	10,243	15,000	15,000	15,000	-
TOTAL OTHER NON-CAPITAL	<u>5,783,358</u>	<u>5,623,277</u>	<u>3,600,000</u>	<u>3,600,000</u>	<u>4,162,000</u>	<u>562,000</u>
INTERFUND TRANSFERS OUT						
GENERAL	500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	<u>500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL PROPERTY & CASUALTY INS FUND	<u>6,283,358</u>	<u>5,623,277</u>	<u>3,600,000</u>	<u>3,600,000</u>	<u>4,162,000</u>	<u>562,000</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
EMPLOYEE HEALTH INSURANCE FUND (FUND 602)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
EMPLOYEE HEALTH INSUR/CLAIMS	18,828,202	17,289,784	15,036,183	15,036,183	18,032,958	2,996,775
EMPLOYEE DENTAL INSUR/CLAIMS	992,566	986,407	969,685	969,685	1,019,074	49,389
SECTION 125 TPA FEES	6,081	6,431	6,037	6,037	6,368	331
EMPLOYEE LIFE INSURANCE	333,877	300,126	346,473	346,473	319,563	(26,910)
TOTAL OTHER NON-CAPITAL	<u>20,160,726</u>	<u>18,582,748</u>	<u>16,358,378</u>	<u>16,358,378</u>	<u>19,377,963</u>	<u>3,019,585</u>
TOTAL EMPLOYEE HEALTH INS FUND	<u>20,160,726</u>	<u>18,582,748</u>	<u>16,358,378</u>	<u>16,358,378</u>	<u>19,377,963</u>	<u>3,019,585</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
SALARIES & BENEFITS						
SUPPLEMENT-FINAL PAY	1,620,531	1,374,312	1,500,000	1,500,000	1,700,000	200,000
TOTAL SALARIES & BENEFITS	<u>1,620,531</u>	<u>1,374,312</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,700,000</u>	<u>200,000</u>
INTERFUND TRANSFERS OUT						
EMPLOYEE HEALTH INSURANCE	1,500,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS OUT	<u>1,500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EMPLOYEE COMPENSATED BENEFITS	<u>3,120,531</u>	<u>1,374,312</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,700,000</u>	<u>200,000</u>



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
2011 BUDGET
POLICE PENSION FUND (FUND 701)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	9,259,861	10,019,458	10,490,000	10,490,000	11,355,000	865,000
TOTAL SALARIES & BENEFITS	<u>9,259,861</u>	<u>10,019,458</u>	<u>10,490,000</u>	<u>10,490,000</u>	<u>11,355,000</u>	<u>865,000</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	409,960	432,575	672,500	672,500	662,600	(9,900)
TRAVEL & PROFESSIONAL DEV	2,311	3,316	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	12,972	13,655	16,100	16,100	18,100	2,000
SUPPLIES-GENERAL	-	-	200	200	200	-
TOTAL OTHER NON-CAPITAL	<u>425,243</u>	<u>449,546</u>	<u>693,800</u>	<u>693,800</u>	<u>685,900</u>	<u>(7,900)</u>
TOTAL POLICE PENSION FUND	<u>9,685,104</u>	<u>10,469,004</u>	<u>11,183,800</u>	<u>11,183,800</u>	<u>12,040,900</u>	<u>857,100</u>

**CITY OF AURORA, ILLINOIS
2011 BUDGET
FIREFIGHTERS' PENSION FUND (FUND 702)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
SALARIES & BENEFITS						
PENSION BENEFITS	6,951,304	7,922,547	8,630,000	8,630,000	9,330,000	700,000
TOTAL SALARIES & BENEFITS	<u>6,951,304</u>	<u>7,922,547</u>	<u>8,630,000</u>	<u>8,630,000</u>	<u>9,330,000</u>	<u>700,000</u>
OTHER NON-CAPITAL						
PROFESSIONAL FEES	325,243	356,973	500,000	500,000	506,100	6,100
TRAVEL & PROFESSIONAL DEV	1,056	5,114	5,000	5,000	5,200	200
OTHER SERVICES & CHARGES	12,504	14,406	14,400	14,400	17,900	3,500
SUPPLIES-GENERAL	-	-	1,000	1,000	1,000	-
TOTAL OTHER NON-CAPITAL	<u>338,803</u>	<u>376,493</u>	<u>520,400</u>	<u>520,400</u>	<u>530,200</u>	<u>9,800</u>
TOTAL FIREFIGHTERS' PENSION FUND	<u>7,290,107</u>	<u>8,299,040</u>	<u>9,150,400</u>	<u>9,150,400</u>	<u>9,860,200</u>	<u>709,800</u>

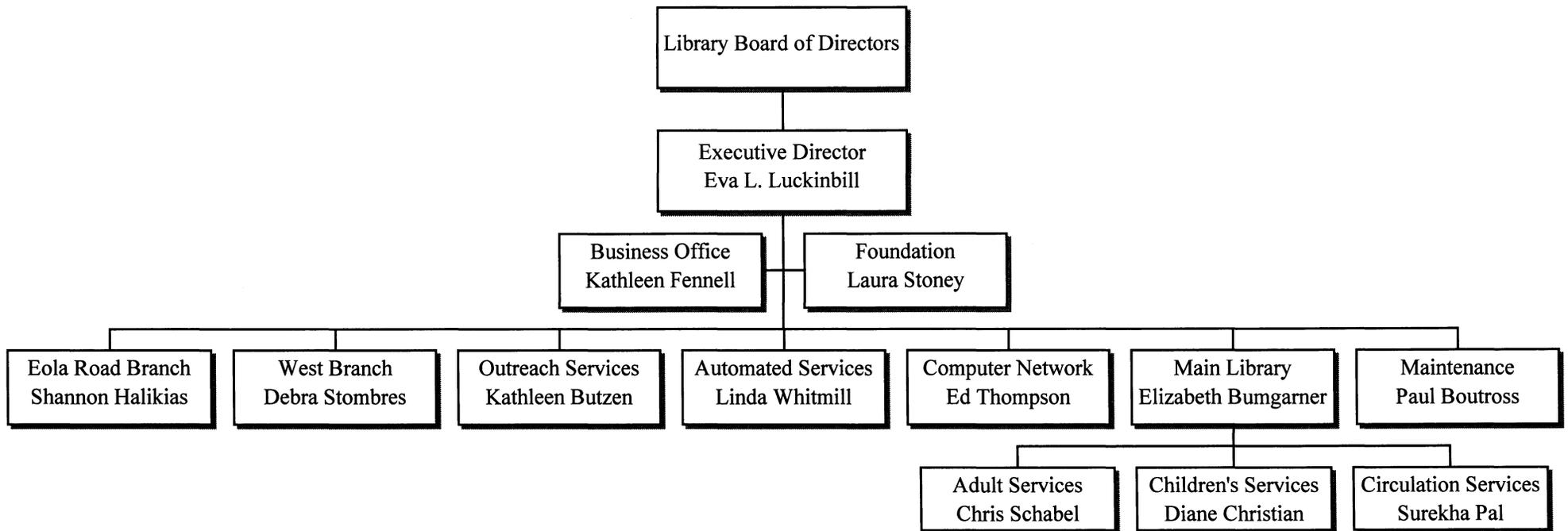
**CITY OF AURORA, ILLINOIS
2011 BUDGET
RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
IMRF RETIREE HEALTH INSUR/CLAIMS	2,588,737	1,933,755	2,438,182	2,438,182	3,080,424	642,242
IMRF RETIREE DENTAL INSUR/CLAIMS	63,607	99,695	82,202	82,202	74,503	(7,699)
POLICE RETIREE HEALTH INSUR/CLAIMS	3,662,029	2,300,455	2,307,070	2,307,070	4,338,027	2,030,957
POLICE RETIREE DENTAL INSUR/CLAIMS	93,737	102,841	97,726	97,726	108,075	10,349
FIRE RETIREE HEALTH INSUR/CLAIMS	1,716,654	1,703,205	1,785,791	1,785,791	2,029,939	244,148
FIRE RETIREE DENTAL INSUR/CLAIMS	54,880	68,730	60,329	60,329	63,301	2,972
3298 RETIREE HEALTH INSUR/CLAIMS	123,957	247,152	-	-	-	-
3298 RETIREE DENTAL INSUR/CLAIMS	3,245	88,807	-	-	-	-
LEGAL-OUTSIDE ATTORNEYS	1,605	1,768	10,000	10,000	10,000	-
AUDIT	2,000	2,100	3,000	3,000	3,000	-
INVESTMENT SERVICES	70,584	66,678	100,000	100,000	100,000	-
ACTUARIAL SERVICES	3,700	3,700	5,000	5,000	5,000	-
CONSULTING FEES	-	20,000	15,000	15,000	15,000	-
OTHER FEES	1,650	-	-	-	-	-
TRAVEL & PROFESSIONAL DEV	-	-	1,000	1,000	1,000	-
OTHER SERVICES & CHARGES	12,870	2,714	1,500	1,500	11,500	10,000
TOTAL OTHER NON-CAPITAL	<u>8,399,255</u>	<u>6,641,600</u>	<u>6,906,800</u>	<u>6,906,800</u>	<u>9,839,769</u>	<u>2,932,969</u>
TOTAL RETIREE HEALTH INS TRUST FUND	<u>8,399,255</u>	<u>6,641,600</u>	<u>6,906,800</u>	<u>6,906,800</u>	<u>9,839,769</u>	<u>2,932,969</u>



(This page is intentionally left blank.)

**CITY OF AURORA, ILLINOIS
ORGANIZATION CHART
AURORA PUBLIC LIBRARY**





(This page is intentionally left blank.)

Library

2011 Budget

Mission

Aurora Public Library is dedicated to supporting lifelong learning and access to information, knowledge, and ideas.

Major Functions

1. Formal learning support center. Help students enrolled in formal programs of education or individuals who are pursuing their education through home schooling to attain their educational goals.
2. Lifelong learning center. Address the desire of people for self-directed, personal growth, and development opportunities.
3. Current topics and titles center. Fulfill the community's appetite for information about popular cultural and social trends and their desire for satisfactory recreational experiences.
4. General, business, and career information center. Meet the need for information and answer questions on a broad array of topics related to personal life, school, work, entrepreneurship, personal finances, and employment opportunities.
5. Community referral center. Fulfill the need for information related to services provided by community agencies and organizations.
6. Community cultural center. Through exhibitions, programs, inter-agency activities, and facilities, serve as an important link to American and world culture for all citizens.
7. Strategic technical enterprise. Through the most advanced technologies, offer citizens training services for all their information needs and link them to the global information network.

Budget Summary (Library General Fund only)

		2010	
	2009	Original	2011
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	6,059,953	6,810,955	7,206,421
Other Non-Capital	3,036,050	3,795,100	3,770,841
Capital	3,204,483	325,000	480,000
Total	12,300,486	10,931,055	11,457,262

Library

2011 Budget

Staffing

<u>Full-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Director	1	1	1
Main Library Coordinator	1	1	1
Adult Services Coordinator	1	1	1
Business Manager	1	1	1
Circulation Services Coordinator	1	1	1
Computer Network Manager	1	1	1
Maintenance Manager	1	1	1
Librarian III	5	4	4
Librarian II	9	13	12
Librarian I	12	9	9
Public Information Manager	0	0	1
Development Officer	1	1	1
Assistant Network Manager	1	1	1
Circulation Manager	1	1	1
Support Services Manager	2	2	2
Administrative Assistant	2	2	2
Bookmobile Services Assistant	1	1	1
Maintenance Worker	1	1	1
Network Assistant	2	2	2
Paraprofessional II	11	12	12
Paraprofessional I	3	2	2
Custodian	2	2	2
Bookmobile Driver	1	1	2
Department Assistant	5	5	5
Clerk II	6	6	6
Clerk	14	13	13
Subtotal - Full-Time Positions	86	85	86

Staffing (Continued)

<u>Part-Time Positions</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Librarian II	1	1	1
Administrative Assistant	1	1	1
Custodian	1	1	0
Paraprofessional I	10	11	11
Bookmobile Driver	1	1	0
Department Assistant	1	1	1
Clerk II	2	2	2
Clerk	22	23	23
Computer Assistant	0	0	8
Utility Clerk	2	2	2
Subtotal - Part-Time Positions	41	43	49
 <u>Seasonal Positions</u>			
Paraprofessional II	1	0	0
Paraprofessional I	2	2	2
Clerical Aide	18	18	10
Page	26	26	26
Subtotal - Seasonal Positions	47	46	38
 TOTAL	 174	 174	 173

Library

2011 Budget

Short-Term Goals (2011)

1. Complete the pre-design phase for the new main library building.
2. Negotiate a new three-year collective bargaining agreement.
3. Convert to a Voice-over-Internet Protocol telephone system.
4. Implement online and in-person credit card payments for fines and fees.

Long-Term Goals (2012 and Beyond)

1. Construct a new main library building (2014).
2. Convert to a radio frequency identification security and inventory system for library materials (2014).

2010 Major Accomplishments

- Conducted six business-related programs to introduce library resources.
- Increased the number of residents served by Outreach Services by 20%.
- Hired a public information manager for library needs.
- Selected an architect for the new main library.

2009 Major Accomplishments

- Conducted four business-related programs designed to introduce business owners and managers to library resources.

- Acquired the ability to accept credit-card payments for online donations.
- Purchased property for a new main library.
- Increased active cardholders to 40% of all city residents.
- Implemented the remaining job study recommendations.
- Implemented a self-serve checkout at all facilities.
- Conducted five family safety-oriented programs at each library location.
- Secured approximately \$210,000 in grants.

Performance Measures

	2009	2010	Estimated	2011
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Safety-Oriented Programs Conducted	15	12	12	12
Number of Business Related Programs Conducted	4	4	6	8
Materials Circulated	1,360,883	1,365,000	1,512,437	1,600,000
Active Cardholders	67,854	68,000	68,109	68,300
Reference & Info Questions Answered	168,150	160,000	168,740	170,000
Total Book Collection	468,895	468,000	481,290	490,000
Total Audio-Visual Collection	73,279	72,000	83,438	85,000
Program Attendance	45,283	49,000	43,849	45,000
Library Visits (All Locations)	1,130,248	1,140,000	1,234,391	1,300,000
Public Internet Sessions	155,792	157,000	158,123	160,000

Library

2011 Budget

Budget Highlights

The 2011 budget will permit the Library Department to maintain the service level of the prior year, plus improve both the bookmobile and the internet services provided to patrons. Funding is provided to increase the internet bandwidth at each of the library locations. In addition, parking lot improvements will be made.

**CITY OF AURORA, ILLINOIS
2011 BUDGET
LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)**

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
CAPITAL						
IMPROVEMENTS	-	-	100,000	100,000	100,000	-
TOTAL CAPITAL	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
TOTAL LIBRARY C.P. & TECH FUND	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

CITY OF AURORA, ILLINOIS
2011 BUDGET
LIBRARY BOND & INTEREST FUND (FUND 410)

EXPENDITURES BY ELEMENT	2009 ACTUAL	2010 ESTIMATED ACTUAL	2010 ORIGINAL BUDGET	2010 AMENDED BUDGET	2011 BUDGET	2011-2010 CHANGE
OTHER NON-CAPITAL						
BANK SERVICE FEES	875	-	2,000	2,000	1,000	(1,000)
TOTAL OTHER NON-CAPITAL	<u>875</u>	<u>-</u>	<u>2,000</u>	<u>2,000</u>	<u>1,000</u>	<u>(1,000)</u>
DEBT SERVICE						
SERIES 2001A						
PRINCIPAL	145,000	155,000	155,000	155,000	160,000	5,000
INTEREST	117,939	111,045	110,900	110,900	103,700	(7,200)
TOTAL SERIES 2001A	<u>262,939</u>	<u>266,045</u>	<u>265,900</u>	<u>265,900</u>	<u>263,700</u>	<u>(2,200)</u>
SERIES 2003A						
PRINCIPAL	65,000	65,000	65,000	65,000	70,000	5,000
INTEREST	52,688	50,656	50,700	50,700	48,300	(2,400)
TOTAL SERIES 2003A	<u>117,688</u>	<u>115,656</u>	<u>115,700</u>	<u>115,700</u>	<u>118,300</u>	<u>2,600</u>
TOTAL DEBT SERVICE	<u>380,627</u>	<u>381,701</u>	<u>381,600</u>	<u>381,600</u>	<u>382,000</u>	<u>400</u>
TOTAL LIBRARY BOND & INTEREST FUND	<u>381,502</u>	<u>381,701</u>	<u>383,600</u>	<u>383,600</u>	<u>383,000</u>	<u>(600)</u>

Glossary

Abatement - A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

Accountability - The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry - to justify the raising of public resources and the purpose for which they are used.

Accrual Basis - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

AACVB - Aurora Area Convention and Visitors Bureau.

ACTV - Aurora Cable Television.

ADA - Americans with Disabilities Act.

AEDC - Aurora Economic Development Commission.

AFSCME - Association of Federal, State, County, and Municipal Employees.

Annual Budget Supplement – The portion of the budget that contains the actual line-time detail approved by the City Council.

AOI - Area of Interest. An area designated by the Aurora Police Department for special law enforcement effort.

APAC - Aurora Public Art Commission.

APPO - Association of Professional Police Officers.

Appraise - To estimate the value, particularly the value of property. If the property is valued for taxation, the narrower term “assess” is substituted.

Appropriation - A legal authorization granted by a legislative body to make expenditures for specific purposes. An appropriation usually is limited in amount and time it may be expended.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Audit - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Aurora Community Study Circles - An Internal Revenue Code Section 501c(3) organization that provides a forum for dialogue on race relations and social issues of concern in Aurora.

Aurora Downtown - A not-for-profit corporation comprised of representatives of community organizations, governmental bodies, the business community, and other entities and formed for the purpose of promoting redevelopment within Special Service Area One in the city's downtown.

Aurora Neighborhood Planning Initiative (ANPI) - A city program introduced in 2002 involving the development of plans to improve the quality of life in existing neighborhoods by obtaining input on local needs directly from residents and undertaking a variety of intervention measures, to include law enforcement and code-related actions.

Base Budget - A budget that provides resources for the continuation of a service or program at the same level in the budget year as was provided in the preceding year.

Balanced Budget - The characterization of the status of a fund whose budgeted expenditures do not exceed the total of its budgeted revenues and unreserved, undesignated fund balance at the beginning of the fiscal year.

Basis of Accounting - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

Bonded Debt - The portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term “budget” is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the past years’ actual revenues, expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue and borrowing measures necessary to put the budget into effect.

Cash Basis - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

CAD - Computer-aided dispatch or computer-aided design.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Expenditure - An expenditure for a vehicle, machinery, furniture, or equipment of at least \$25,000 or an expenditure for land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year.

Capital Improvement Plan (CIP) - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Carryover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “rollover.”)

CBD - Central Business District.

CDBG - Community Development Block Grant.

Cellular Digital Packet Data (CDPD) - A data transmission technology developed for cellular phone frequencies.

Certificate of Appropriateness (COA) - A certificate evidencing compliance with the FoxWalk Overlay District Intent, Rules, and Regulations and permitting the modification of a building within the FoxWalk Overlay District.

Congestion Mitigation and Air Quality (CMAQ) Grant - A federal grant supporting initiatives that serve to reduce traffic congestion and air pollution.

COLA - Cost of living adjustment with regard to employee wages.

Countryside Vision Plan - An amendment to the city’s Comprehensive Plan that was adopted in 2002. The plan articulates a strategy for developing the west side of the city in a manner that is sensitive to the environment.

CPI - Consumer price index. Measures the rate of inflation over time.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

Debt Limit - The maximum amount of outstanding gross or net debt legally permitted.

Debt Ratios - Comparative statistics illustrating the relation between the issuer’s outstanding debt and such factors as its tax base, income or population. These ratios often are used as part of the process of determining the credit rating of an issue, especially with general obligation bonds.

Debt Service Fund - Account for the accumulation of resources for and the retirement of general long-term debt principal and interest.

Debt Service Fund Requirements - The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

Decision Package - A budget request to provide a new or additional service, program, or capital project.

Deferred Maintenance - The act of not performing (deferring) maintenance at the time it should have been or was scheduled to be performed. Maintenance in this context means more than routine preventive maintenance and repairs. It also includes replacement of parts, periodic road resurfacing and other activities needed to maintain the fixed asset at its originally contemplated serviceability for its originally estimated life.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period. (3) The excess of expenditures over revenues and fund balance during an accounting period.

Density Reduction Program - A program designed to reduce neighborhood density and create more open space through the city’s purchase and demolition of blighted buildings.

Dev or Devel – Development.

Employee Involvement Program (EIP) - A structured program for improving the efficiency and effectiveness of the operation of city government and the delivery of municipal services through interdepartmental planning, cooperation, and problem solving.

EMA - Emergency Management Agency formally known as ESDA, Emergency Service & Disaster Agency.

Eminent Domain - The power of a government to acquire private property for public purposes. It is used frequently to obtain real property that cannot be purchased from owners in a voluntary transaction. When the power of eminent domain is exercised, owners normally are compensated by the government in an amount determined by the courts.

EMS – Emergency medical services.

Enterprise Fund - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Entitlement - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

Entry - The record of a financial transaction in the appropriate book of account.

EPA - Environmental Protection Agency.

EVS - Emergency Volunteer Service.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The city's fiscal year is January 1 to December 31.

Fixed Costs - Costs of providing goods or services that do not vary proportionately to the volume of goods or services provided.

FOIA - Freedom of Information Act.

FoxWalk - The name of a project whose aim is to develop a scenic pedestrian walk along the Fox River in Aurora.

FoxWalk Overlay District - A district designated within the Aurora downtown within which the city desires to preserve architectural, cultural, and historical character.

FoxWalk Overlay District Intent, Rules, and Regulations - Formal standards specifying permissible modifications to buildings within the FoxWalk Overlay District. The standards are designed to preserve architectural, cultural, and historical character of buildings within the district.

Fund - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain

objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The difference between fund assets and fund liabilities of budgetary funds. "Budgetary funds" includes proprietary funds accounted for on the modified accrual basis of accounting for budget purposes.

General Fund - Accounts for all financial resources except those required to be accounted for in another fund.

GAAP - Generally accepted accounting principles. Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.

GIS - Geographical Information System.

GPS - Global Positioning System.

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

Haz Mat – Hazardous materials.

HIPAA - Health Insurance Portability and Accountability Act of 1996.

Home Ownership and Maintenance Empowerment (HOME) Program - A program administered by the County of DuPage to provide housing for individuals with low or moderate incomes. The program is funded by a grant from the U.S. Department of Housing and Urban Development.

Home Rule - Broad authority conveyed by the Illinois Constitution of 1970 upon a unit of local government to exercise any power or perform any function pertaining to its governance and affairs for the protection of public health, safety, morals, and welfare. In Illinois, any municipality with a population of more than 25,000 is automatically a home-rule unit. Smaller municipalities may adopt home rule by referendum.

Home-Rule Sales Tax - A sales tax that only home-rule governments in Illinois may impose. A home-rule sales tax is imposed in addition to the base sales tax that the State of Illinois shares with municipalities. Under state law, home-rule sales taxes may be imposed in increments of 0.25%. The home-rule sales tax generally applies to the retail sale of all goods except the sale of food, medicines, and automobiles.

HTE - The City of Aurora's primary computer applications software. The software serves to integrate a variety of the city's operations. Originally, the software was named after Harward Technical Enterprises. However, the original software company was subsequently purchased by another firm.

IAFF - International Association of Fire Fighters.

ICC - Installment contract certificate.

IEPA - Illinois Environmental Protection Agency.

IDOL - Illinois Department of Labor.

IDOR - Illinois Department of Revenue.

IMRF - Illinois Municipal Retirement Fund. An agent, multiple-employer public employee retirement system. The system provides retirement and disability pension benefits to municipal government employees in Illinois who work a prescribed minimum number of hours and are not sworn police officers or firefighters.

Interfund Transfers - All interfund transactions except loans, quasi-external transactions and reimbursements. Transfers can be classified as belonging to one of two major categories: residual equity transfers or operating transfers.

IRR - Intent, Rules, and Regulations. Referring to the FoxWalk Overlay District.

ISO - Insurance Service Organization.

LED - Light-emitting diode.

Letter of Credit - A financial institution's written guarantee of a customer's drafts, up to a specified amount, for a certain period of time.

Levy - (1) (Verb) To impose taxes, special assessments or service charges for the support of government activities. (2) (Noun) The total amount of taxes, special assessments or service charges imposed by a government.

Liabilities - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Maintenance - The act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.

Mtc or Mtce - Maintenance.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

Municipal - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

MIS - Management information systems.

MFT - Motor fuel tax.

MVPS - Motor Vehicle Parking System.

Neighborhood Stabilization Program - A program supported by a federal grant through which abandoned and foreclosed properties are purchased by the city and rehabilitated. In addition, the program serves to establish a land bank for foreclosed homes, demolish blighted structures, and redevelop demolished or vacant properties.

NPI - Neighborhood Planning Initiative (See “Aurora Neighborhood Planning Initiative.”)

Ordinance - A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

Per Capita Debt - The amount of a government’s debt divided by its population. Per capita debt is used to indicate the government’s credit position by reference to the proportionate debt borne per resident.

Personal Data Assistant (PDA) - A small handheld computing device (e.g., a palm pilot).

PPO - Preferred Provider Organization.

Reconversion Incentive Program (RIP) - A city program through which grants are awarded to property owners who agree to reduce the number of units in their multi-family residential buildings.

RETT - Real estate transfer tax.

Replacement Cost - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

Rollover - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “carryover.”)

“Seize the Future” - A public-private program administered by the Aurora Economic Development Commission to continue aggressive economic development in Aurora.

SHAPE Fund - Safety, Health, and Public Enhancement Fund.

SIP - Stolp Island Place.

SIT - State income tax.

SP - Strategic Plan.

Special Assessments - Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

SSA - Special service area.

Target Area - Block grant-eligible area based on low/moderate income by census tract.

TIF - Tax increment financing.

Tax Rate - The amount of tax per \$100 of equalized assessed valuation of taxable property.

Unit Cost - In the context of cost accounting, the cost of producing a unit of product or rendering a unit of service.

Ward Committee - A committee established by one of the city's ten ward aldermen to provide input concerning the needs of residents and neighborhoods. The committee helps the alderman identify capital projects to be accomplished through the "ward projects fund" (a capital projects fund) for the ward. Each of the city's ten wards has a ward committee and a ward projects fund.

Wireless Fidelity (WiFi) - The underlying technology of wireless computing and telecommunications devices.

Wildly Important Goal (WIG) - A major organizational goal developed under the xQ method of strategic planning.

W&S - Water and sewer.

WTP - Water treatment plant.

xQ - Execution Quotient. A method of strategic planning developed by the Franklin Covey organization. The method emphasizes the development of organizational effectiveness and encourages focusing on a small number of major goals (i.e., Wildly Important Goals).

CITY OF AURORA, ILLINOIS
ORDINANCE NO. 010-102
DATE OF PASSAGE December 21, 2010

**AN ORDINANCE ADOPTING AN ANNUAL BUDGET
FOR THE FISCAL YEAR
BEGINNING JANUARY 1, 2011 AND ENDING DECEMBER 31, 2011
IN LIEU OF PASSAGE OF AN APPROPRIATION ORDINANCE**

WHEREAS, the City of Aurora has a population of more than 25,000 persons and is therefore, a home rule unit under subsection (a) of Section 6 of Article VII of the Illinois Constitution of 1970; and

WHEREAS, subject to said Section, a home rule unit may exercise any power and perform any function pertaining to its government and affairs for the protection of the public health, safety, morals, and welfare; and

WHEREAS, the City Council approved Ordinance No. O99-96 on November 9, 1999 adopting the budget system of finance for the City in lieu of the appropriation system in accordance with 65 ILCS 5/8-2-9.1 et. seq. and Code Section 2-312(a); and

WHEREAS, the tentative annual budget of the City of Aurora for the fiscal year beginning January 1, 2011, and ending December 31, 2011, as prepared by the Budget Officer and proposed by the Mayor to City Council, was placed on file in the Office of the City Clerk, in the City's Finance Department, and on the City's website on December 1, 2010, for public inspection; and

WHEREAS, pursuant to a notice duly published on December 8, 2010, a public hearing was held by the City Council on said tentative annual budget on December 21, 2010, prior to consideration of this Ordinance;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF AURORA, ILLINOIS, AS FOLLOWS:

SECTION 1: That the annual budget for the City of Aurora for the fiscal year beginning January 1, 2011, and ending December 31, 2011, a copy of which is attached hereto and made a part hereof, is hereby passed and adopted as the annual budget of the City of Aurora for said fiscal year.

SECTION 2: That the level of control for the annual budget shall be the department level or, where no departmental segregation of a fund exists, the fund level.

SECTION 3: That this ordinance shall be in full force and effect, and shall be controlling, upon its passage and approval.

SECTION 4: That all ordinances or parts of ordinances thereof in conflict herewith are hereby repealed to the extent of any such conflict.

SECTION 5: That any section or provision of this ordinance that is construed to be invalid or void shall not affect the remaining sections or provisions, which shall remain in full force and effect thereafter.

PRESENTED to the City Council of the City of Aurora, Illinois, this 14th day of December, 2010.

FILED for inspection this 14th day of December, 2010.

PASSED by the City Council of the City of Aurora, Illinois, this 21st day of December, 2010, pursuant to a roll call vote as follows:

AYES 11 NAYS 4 ABSENT 1

APPROVED AND SIGNED by the Mayor of the City of Aurora, Illinois, this 21st day of December, 2010.



Mayor

ATTEST:



City Clerk

448