

# ANNUAL BUDGET

FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2012



2012

**CITY OF AURORA, ILLINOIS**

**ANNUAL BUDGET**  
**FOR THE FISCAL YEAR BEGINNING**  
**JANUARY 1, 2012**

**Thomas J. Weisner**  
**Mayor**

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Pictured above is the old Center School building, which was located at South Root Street and East New York Street. The city's high school occupied the fourth floor of this building until its own building was later constructed. In 1881, the city contracted with the Aurora Electric Light and Power Company to provide electric arc lamps to light the city streets. A 56-foot tower stood on top of the old Center School to hold three of the arc lamps. A total of seven towers were placed around the city to light our streets, thereby making Aurora the first city in the United States to use electricity to illuminate its streets. The moniker "City of Lights" followed this accomplishment.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
READER'S GUIDE**

The budget is organized with the objective of making the document useful for both those who are not familiar with local government budgeting methods and practices and those who are.

There are four major sections of the budget:

- 1) The Introductory Section.
- 2) The Strategic Plan Summary Section.
- 3) The Revenues Section.
- 4) The Expenditures Section.
- 5) The Miscellaneous Section.

**Introductory Section**

The Introductory Section includes:

- 1) This reader's guide.
- 2) A photograph of the City Council.
- 3) A list of the city's principal officials.
- 4) The Mayor's budget message providing an overview of the budget.
- 5) A depiction of the most recent Distinguished Budget Presentation Award presented to the city by the Government Finance Officers Association.
- 6) A city map.
- 7) A summary of Aurora's history.
- 8) A community profile.
- 9) A chart of the city's organization.
- 10) A discussion of the city's budget process and other planning processes that impact upon it.
- 11) A schematic of the flow of the city's planning and budget processes.

- 12) The city's budget planning calendar.
- 13) An enumeration of the city's long-term financial policies.
- 14) A description of the city's accounting funds.
- 15) A chart reflecting the city's authorized staffing for the budget year and the preceding two years.
- 16) A summary of revenues, expenditures, and changes in fund balances by fund type for the budget year and preceding two years.
- 17) Notes with regard to the city's fund balances.
- 18) An overview of revenues, expenditures, and changes in fund balances by fund for the budget year.

The reader can glean the highlights of the budget document by reviewing the Introductory Section, especially the Mayor's budget message and the overview of revenues, expenditures, and changes in fund balances by fund type for the budget year (items 4 and 16 above).

**Strategic Plan Summary Section**

The Strategic Plan Section articulates the city's priorities. Information on departmental and divisional goals that are linked to the city's priorities is also included. Performance measures are presented where applicable. "Linked" departmental and divisional goals, as well as associated performance measures, are restated in "mini-intros" described in the Expenditures Section.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
READER'S GUIDE**

**Revenues Section**

The Revenues Section begins with summaries of the city's projected revenues for the budget year and figures for prior years. A discussion of revenue sources is also provided to explain how the city arrived at its revenue projections for the budget year. Finally, numerical information on the city's revenue sources is presented by type. Detailed line-item revenue information is available in a separately published Annual Budget Supplement.

**Expenditures Section**

Similar to the Revenues Section, the Expenditures Section begins with summaries of the expenditures for the budget year and expenditure amounts for prior years.

After the summary information in the Expenditures Section, the section is divided into subsections for the city's fund types. Those fund types are:

- 1) General Fund.
- 2) Special Revenue Funds.
- 3) Capital Projects Funds.
- 4) Debt Service Fund.
- 5) Proprietary Funds.
- 6) Trust Funds.
- 7) Public Library Funds.

The subsection for the General Fund is further divided into subsections that pertain to the city's various departments.

A departmental subsection may contain separate budgetary information for the divisions that are components of the department concerned. Where a department has component divisions, an organization chart is provided at the beginning of the departmental subsection. Each departmental or divisional subsection has a "mini-intro" presenting the element's mission, functions, short-term and long-term goals, accomplishments of the prior two years, performance measures, and a discussion of budget highlights. Highly summarized budget figures are also included. A schedule presenting expenditure information by element follows the mini-intro. Detailed line-item (object) expenditure information is published in the Annual Budget Supplement.

**Miscellaneous Section**

The Miscellaneous Section includes a glossary of terms and acronyms used in the budget document and the ordinance passed by the Aurora City Council that evidences its approval of the budget.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
CITY COUNCIL**



Front row from left to right: Alderman-at-Large Robert J. O'Connor, Mayor Thomas J. Weisner, Alderman-at-Large Richard C. Irvin. Second row from left to right: First Ward Alderman Abby D. Schuler, Second Ward Alderman Juany Garza, Third Ward Alderman Stephanie A. Kifowit, Fourth Ward Alderman Richard A. Lawrence, Fifth Ward Alderman John S. "Whitey" Peters, Sixth Ward Alderman Michael B. Saville, Seventh Ward Alderman Scheketa Hart-Burns, Eighth Ward Alderman Richard B. Mervine, Ninth Ward Alderman Allan Lewandowski, and Tenth Ward Alderman Lynda D. Elmore.

**CITY OF AURORA, ILLINOIS  
PRINCIPAL OFFICIALS**

**MAYOR**  
Thomas J. Weisner

**CITY COUNCIL**

*Robert J. O'Connor, Alderman at Large*  
*Richard C. Irvin, Alderman at Large*  
*Abby D. Schuler, First Ward Alderman*  
*Juany Garza, Second Ward Alderman*  
*Stephanie A. Kifowit, Third Ward Alderman*  
*Richard A. Lawrence, Fourth Ward Alderman*  
*John S. "Whitey" Peters, Fifth Ward Alderman*  
*Michael B. Saville, Sixth Ward Alderman*  
*Scheketa Hart-Burns, Seventh Ward Alderman*  
*Richard B. Mervine, Eighth Ward Alderman*  
*Allan Lewandowski-, Ninth Ward Alderman*  
*Lynda D. Elmore, Tenth Ward Alderman*

**PRIMARY ADMINISTRATIVE OFFICIALS**

*Alex G. Alexandrou, Chief Administrative Services Officer*  
*Daniel Barreiro, Chief Community Services Officer*  
*Brian W. Caputo, Chief Financial Officer/City Treasurer*  
*Hal A. Carlson, Fire Chief*  
*Rosario DeLeon, Chief Operations Officer*  
*Carie Anne Ergo, Chief Management Officer*  
*Eva L. Luckinbill, Director of Libraries*  
*Gregory S. Thomas, Police Chief*  
*Alayne M. Weingartz, Corporation Counsel*  
*William A. Wiet, Chief Development Services Officer*

March 7, 2012

Members of the City Council and Aurora Residents and Businesses:

The past three years have presented extraordinary financial challenges for local governments across the country. Even so, the City of Aurora has been weathering the economic storm of recession. During this difficult period, not only have we maintained core municipal services, but we have also advanced the quality of life in our community. The major accomplishments of the city during 2011 included:

***Crime continues to fall.*** The rates of major crimes in six categories fell during 2011. Only two homicides occurred during the year while the rates of sexual assault fell by 9%, aggravated battery by 8%, theft by 2%, motor vehicle theft by 2%, and arson by 35%. This was an exceptional accomplishment in light of the fact that in 2010 the overall rate for major crimes decreased to a 32-year low.

***Enhanced E911 Capabilities.*** We completed a major enhancement to the E911 system. The new capacity will permit our police officers and firefighters to precisely locate a person when he or she uses a cellular phone to call 911. Public safety will take a major step forward with this advancement.

***Excellence in Snow Removal Operations.*** In February 2011, we experienced a storm that left 19 inches of snow to be removed from our streets. The employees of the city's Operations Department rose to this challenge in an exemplary fashion. During the storm, they kept the arterial roads open. Within less than 24 hours of the end of the storm, all of our residential streets were plowed. The effective and efficient removal of snow made travel possible with negligible difficulty and permitted the uninterrupted provision of public safety services.

***Street Resurfacing Program.*** We resurfaced 34.3 lane-miles of residential streets. This annual program has had a direct, positive impact upon Aurora's neighborhoods. The city also completed an independent assessment of all neighborhood streets, which revealed that Aurora's responsible resurfacing policy results in better quality roadways and avoids costly reconstruction costs. In cooperation with the State of Illinois, an additional 25.4 lane-miles of city arterial streets and 3.8 lane-miles of state roadways were improved in 2011.

***Business Park Developments.*** This year we have welcomed tenants utilizing over 1.4 million square feet of commercial space in the vicinity of Interstate 88 (I-88) and Eola Road. Some of the companies that are expanding operations in Aurora include: Follett, hhgregg, Temple-Inland, and Mazda North America.

***Opening of the Two Brothers Roundhouse.*** We worked tirelessly to ensure that the historic Roundhouse in downtown Aurora remained open for business after the previous owner filed for bankruptcy. As a result, the property changed hands and the Two Brothers Roundhouse opened in July 2011. Seeing Aurora as an exceptional place to do business, Two Brothers also moved their brewery distribution center to a 175,000-square-foot warehouse in the Liberty Business Park on Butterfield Road.

***RiverEdge Park.*** In June 2011, the city contracted for the construction of the RiverEdge Park Music Garden along the east bank of the Fox River just north of our downtown. We celebrated the park's groundbreaking last July. The park is expected to be substantially completed in October of 2012, with the first public event being Blues on the Fox that is scheduled for June of 2013. The construction of this central recreational and entertainment venue has created 150 construction jobs. The park will also serve as a general economic development catalyst for the city's downtown core and is expected to bring 450 to 600 private-sector jobs to Aurora over the next decade.

***Phillips Park Improvements.*** Phillips Park has been a major recreational destination in our community for more than a century. To maintain its relevance, we completed a multi-year improvement project in 2011 in partnership with the Illinois Department of Natural Resources. Visitors to the park can now enjoy a children's splash pad and skateboard/BMX park, pedestrian trails with five exercise stations, a sand volleyball court, and a three-acre dog park. Fencing, lighting, and handicap access features were installed at the two softball fields. Also, we installed a boat dock in Mastodon Lake.

***Three Farmers Market Sites.*** The Farmers Market has operated in Aurora for 99 years. In recent years, we have expanded on its success by adding new locations. In 2011, we held the Farmers Market at three locations in the city each week: downtown, west, and far-east. This approach has made the market conveniently available to everyone in the community.

***New Cable Franchise Agreement.*** We executed a new cable franchise agreement with Comcast. The agreement ensures that quality cable service will be provided to the community for the next 10 years.

***Procurement Development Program for Minorities, Women, and Disabled Persons (MWDP).*** With the aim of expanding opportunities for businesses owned by persons who are members of historically disadvantaged groups, we introduced the Procurement Development Program for MWDP. Through this program, qualifying businesses may receive training in city procurement procedures and advance electronic notification of the procurement activities of the city government. The program will enhance the administrative acumen of businesses that otherwise may not have been competitive in city procurement processes.

**Employee Healthcare Savings.** The city has modified its employee healthcare plan to produce substantial savings that ultimately benefit the taxpayer by reducing the tax burden. Modifications have included requiring employees to contribute a percentage of the applicable insurance premiums to the plan (rather than a percentage of employee salaries) as well as paying higher co-pays and deductibles. The plan has retained the features that provide excellent care for employees.

**Bond Refunding.** Just before the end of the year, we refunded three series of the city's general obligation bonds to take advantage of the extraordinarily low interest rates that are currently available. With the refunding, we will reduce debt service costs by \$1.2 million over the next ten years.

### **Economic Overview**

The national economic recession has taken its toll on Aurora resulting in drastic revenue declines and severe budget shortfall projections over the past two to three years. Aurora responded to these challenges by prioritizing services and improving efficiencies. From 2009-2011, the City reduced its workforce by 182.5 full-time equivalent positions and eliminated many non-essential services. At the same time, the city instituted pay freezes and negotiated wage concessions in order to close nearly 40 million dollars in projected budget shortfalls over two years.

While happy economic times have not returned, the city's financial declines have begun to moderate. Excluding bond proceeds, budgeted revenues for city services are expected to decline by about 5% in 2012; however, the steps we have taken to reduce operating expenditures over the past few years will allow the city to propose a slight decrease in the overall operating tax rate from \$1.6134 per \$100 of equalized assessed valuation (EAV) to about \$1.60. At the same time, we have worked hard to ease the property tax burden on residents and businesses by reducing the total dollar amount of the city's property tax levy to the lowest level since 2005. As a result, Aurora taxpayers should pay less for city services once again in 2012.

I am pleased to report that for the first time in three years, the 2012 budget does not anticipate any non-voluntary personnel reductions. Equally as important, the budget does not anticipate furlough days or concessions from any employee group. These measures, while necessary in difficult economic times, reduce workforce effectiveness. In addition, all non-bargaining unit employee groups and those bargaining groups with current contracts are projected to receive moderate pay increases – the majority will receive 2% increases. Most non-bargaining unit employees have not received a pay increase since 2009.

Despite the difficult economic times, I have remained committed to our core strategy for success. We continue to prioritize resources for programs and capital to upgrade the delivery of city services, enhance public safety, build our economic base, and establish Aurora as a regional technology and environmental leader. We also seize opportunities to invest wisely to improve our ailing infrastructure and pursue a private sector model of metrics to improve government efficiency. We continue to make progress toward reaching these goals, and while the economy limited our financial resources in 2011, the city budget continues to invest in projects and programs that move the city further down a path of success.

## 2011-2012 Priorities

Early in 2011, city leaders from every operational area gathered together to set priorities and ensure that we continue to work together to move the city forward in 2011 and 2012. Across the organization, work groups have set more than 100 divisional goals to achieve our three top priorities:

- 1) Preserve High Levels of Public Safety and Quality of Life
- 2) Attract and Retain Business and Jobs
- 3) Provide Efficient, Innovative, Transparent and Accountable City Government.

### *Public Safety and Quality of Life*

Annual statistics prove that crime in Aurora has declined significantly over the past few years thanks to the diligence of our neighborhood organizations and the hard work of the dedicated police officers who protect our streets. Given our sustained success and new technologies designed to improve efficiencies, the 2012 budget does not recommend increased staffing in the police department. However, due to a favorable arbitration decision regarding the police union contract, which minimized wage increases to 4.2% over two years, the city has been able to reinstate all of the officers that were laid off at the end of 2010. (The union had sought a 9.5% wage increase.) After two years of reduced training, the 2012 budget prioritized \$400,000 in funding for police training, which provides every officer the opportunity to receive 48 hours of continuing education and training per calendar year.

Last year, declining revenues forced the city to cut the fire department's overtime budget. As a result, the fire department's least used piece of equipment was taken out of service when there were too few employees at work due to authorized absences among fire department personnel. The 2012 budget reinstates the overtime budget enabling the availability of all city fire assets 24 hours a day, 7 days per week.

Last year, the city eliminated many non-essential services, including its Office of Special Events. Recognizing the impact that community events have on the quality of life, I challenged Aurora's civic, community and faith leaders to step forward to take on many of Aurora's long-standing events. I am happy to report that the community rose to the occasion once again. For example, our partners at the Paramount Theatre stepped up to take on Blues on the Fox and Downtown Alive. The African American Heritage Advisory Board helped to sponsor an amazing tribute to Martin Luther King Jr. The Hispanic Heritage Advisory Board hosted a two-day Fiestas Patrias celebration. And the American Legion Post 84 collaborated with the city to put on the Fourth of July parade. These are just a few examples of the hundreds of events held in Aurora last year by various civic, faith-based and community organizations. The response from the Aurora community was so overwhelming; the city will reinstate one special events position in 2012 dedicated to supporting community organizations in their partnerships with the city to sustain these important events with greater private involvement.

## **Business and Jobs**

The economy has taken its toll on businesses across Aurora. The good news is that our effort to remain competitive in today's global economy is paying off. The unemployment rate in Aurora continues to remain the lowest among similarly positioned communities, such as Elgin, Joliet, Rockford and Waukegan.

FHP, hhgregg, Follett, and Caterpillar are just a few of many companies choosing to grow and expand here in Aurora. With the addition of the Eola Road Interchange, there are now 5 easy access points to Aurora from I-88. The Premium Outlet Mall at the Farnsworth exit recently announced a major 130,000 square foot addition, which will expand the mall's offering by one third – adding jobs for our residents while generating increased sales and property taxes to support city services and schools.

The success of the Premium Outlet Mall was made possible through Tax Increment Financing (TIF) incentives provided by the city that stimulated development in TIF District #2 situated in the Farnsworth development corridor. Funds for TIF incentives come from the increased property taxes generated by property owners that invest in a TIF district. The property tax gains are then invested back into the TIF district for a period of time to spur additional economic development and maximize the benefit to the community.

The city is eager to expand on its success in TIF District #2, which expires in 2012, with the creation of two adjacent TIF districts. Both areas include older manufacturing properties that are not likely to be redeveloped without TIF assistance. The new TIF districts were created in November of 2011.

Since my election as Mayor in 2005, I have strategically focused on creating tools and incentives to encourage economic development in and around the downtown area. Ideally positioned along the banks of the Fox River and close to public transportation, downtown Aurora provides a unique urban environment to live, work and play. Prior to the collapse of the housing market in 2008, the city succeeded in attracting several development companies interested in pursuing mixed-use developments downtown. These developments can significantly diversify the tax base, easing the burden on traditional residential taxpayers.

Among the projects waiting for housing and commercial demand to pick-up, Shodeen Inc. and the city have partnered to complete the largest brownfield redevelopment project in the State of Illinois. After several years of clean-up on what was once an old city dump site, the 30-acre property along the Fox River has received the necessary preliminary environmental approvals for development to begin once the housing market rebounds.

Although declining property values and the depressed housing market has slowed our progress, Aurora remains committed to pursuing projects that restore downtown and the riverfront to a vibrant commercial and residential center, which benefits every citizen by creating entertainment and cultural possibilities while strengthening the city's tax base.

Early in the summer of 2011, the city broke ground on the new RiverEdge Park. The multi-phased amenity along the river just north of downtown will offer music festivals, recreation and natural areas. Similar to Millennium Park in downtown Chicago, RiverEdge Park is designed to attract mixed-use developments and strengthen our overall tax base.

Last year, the city received the full allotment of an \$8 million grant from the State of Illinois, which allowed the city to move forward with construction of RiverEdge Park. The Fox Valley Park District has pledged \$3 million, Kane County Forest Preserve District has pledged \$2 million and the Dunham Fund has pledged another \$2 million. Thanks to the support of our partners, RiverEdge Park will open in October 2012.

After years of legal wrangling between the Walter Payton family and the remaining Roundhouse investors, the signature eatery in downtown Aurora filed for bankruptcy in 2011. Through the use of TIF incentives, the city was able to ensure a smooth transition. Two Brothers Roundhouse opened for business in July 2011 and promises to be a positive addition to the downtown community for years to come.

Aurora has come a long way and is on the road to becoming a city with a quality of life that is second to none – a city where new and long-time residents choose to live, work, and stay – a community where our children and our children’s children will choose to call home. Although a sluggish national economy has slowed the pace of development in some cases, it has not stopped us. The forward progress we continue to make will give us the momentum to fully exploit the improved economy we hope to realize in the not so distant future.

### **Efficient, Innovative, Transparent and Accountable City Government**

As Chief Executive of the second largest city in the state of Illinois, one of my top priorities has been to streamline city processes, eliminate unnecessary bureaucracy and utilize technology to improve efficiencies. In 2011, we created a database to track progress on more than a hundred divisional goals designed to support the city’s top three priorities. This database not only keeps our organization accountable for progress, but also gives us a heads up when a project needs additional support to reach success.

In 2012, we have prioritized a number of projects that will enhance our efficiency and improve customer service. For example, the city will be expanding our on-line bill presentation and payment systems for water billing which will allow customers to set e-notifications, choose new payment options and review bill history. At the same time, we are looking to develop and implement a system that will allow the city to issue and receive vendor payments electronically.

The Information Technology Division continues to work with city departments to reduce paper consumption through increased usage of the city’s Intranet. Human Resources will continue to work with benefit providers to allow employees to access information about their benefits and coverage on-line 24 hours a day, 7 days per week.

Laptops in police cars will be updated to allow officers to take advantage of new tools and software upgrades. In-car video capabilities will continue to be upgraded as well.

This is just a small sampling of the many projects, we will be undertaking in the coming months to ensure that city government is using taxpayer resources wisely. More detailed information about the city's strategic plan is presented in a subsequent section of the budget.

### **Policies Impacting Upon the Development of the 2012 Budget**

The 2012 budget is based upon certain basic financial policies. Those policies are outlined below.

- The city will provide basic, high-quality municipal services at the lowest possible cost.
- High-priority capital projects, as reflected in the city's Capital Improvement Plan, will be funded.
- Given the economic downturn, we are attempting to moderate employee salaries. Most city staff members will receive salary increases ranging from 0% to 2.75%.
- The city has asked that employees contribute more to offset the cost of their health insurance. We have been transitioning the city's employee groups to a health insurance plan that calls for them to contribute a percentage of the cost of the applicable premium rather than a percentage of their salary. The new approach will ensure that, as the cost of coverage goes up in the future, both the city and its employees will share in paying the higher costs. The new plan also includes higher co-pays and deductibles to encourage city employees to be more judicious consumers of healthcare services. With these changes, the city's health insurance plan for its employees will be more comparable to plans that are found in the private sector and other municipalities. At the same time, city employees will retain excellent coverage with respect to plan benefits.
- The city will, once again, contribute to the Firefighters' Pension Fund and the Police Pension Fund the full amount of the employer contribution required by state law. In doing so, we are acting as responsible stewards of the pension plans.
- While not mandated to do so, the city began setting aside money for accrued retiree health insurance benefits in 2005. In 2012, the city will contribute to the Retiree Health Insurance Trust Fund 40% of the actuarially recommended employer contribution associated with governmental funds and the Golf Fund, and 100% of the contribution attributable to the other enterprise funds (Water & Sewer Fund, Motor Vehicle Parking System Fund, and Transit Centers Fund). The total contribution will be \$5.4 million. This is approximately \$800,000 more than we contributed in 2011. We will endeavor to gradually increase our annual contributions to the fund over the course of the next several years. From a long-term financial standpoint, this is the responsible thing to do.

### Expenditures Provided for in the 2012 Budget

In total, the 2012 City Budget includes \$340.0 million in expenditures. The following chart summarizes the changes in the budget.

	2011	2012
Gross Total Expenditures	\$366,453,381	\$381,023,565
Less:		
Carryovers	(18,523,900)	(19,061,300)
Net Total Expenditures	\$347,929,481	\$361,962,265
Amount of Change		
Before Prior-Year Carryovers Deducted		\$14,570,184
After Prior-Year Carryovers Deducted		\$14,032,784
Percentage Change		
Before Prior-Year Carryovers Deducted		4.0%
After Prior-Year Carryovers Deducted		4.0%

The overall rise in the budget is related to two primary factors: 1) increases in the costs of personnel and related benefits and 2) costs associated with the construction of a new main library facility. Pursuant to collective bargaining agreements, some of our employee groups will receive moderate raises in 2012. In addition, the 2012 City Budget eliminates furlough days for city employees and reinstates overtime hours for fire personnel in order to put all major fire equipment in service 24 hours a day, 7 days per week. In response to budgetary constraints in 2011, a ladder truck was taken out of service when sufficient staffing was not available. Also impacting upon personnel costs is the reinstatement of police officers who were previously laid off.

The 2012 budget includes \$11.3 million of expenditures for the first-year costs associated with constructing a new main library facility. The total cost of the structure is estimated to be \$28.4 million with construction work extending through 2014. General obligation bonds would need to be issued to provide resources for this project. At this time, the City Council has not approved preliminary plans or funding for the library construction.

The General Fund budget for 2012 is \$141.6 million – 4.5% higher than 2011. The increase is due to the higher costs of personnel and benefits described above.

The 2012 budget includes provisions for key road and bridge projects. The Motor Fuel Tax Fund will support some of the projects, to include:

- *Arterial Road Resurfacing.* The city will resurface approximately 18.0 lane-miles of arterial streets at a cost of \$2.9 million.
- *Downer Place Bridges.* The two bridges over the Fox River at Downer Place were originally constructed in 1906. The spandrel walls of these bridges are badly deteriorated and the bridges need to be replaced. Engineering for this project began in 2008. Construction work will ensue in 2012. The cost of the replacement will be approximately \$12.0 million. The Illinois Department of Transportation will front-fund the cost of construction and, after federal assistance, the city's share to be paid with motor fuel tax revenues will be approximately \$2.6 million.

The 2008 General Obligation Bond Fund, Capital Improvements Fund A, and the Community Development Block Grant Fund will collectively dedicate \$5.8 million to the annual neighborhood street resurfacing program. This annual program has been a key component in our overall effort to properly maintain our infrastructure. The 2012 budget provision will permit 47.4 lane-miles to be resurfaced.

In 2008, the city received a \$3.0 million grant pursuant to the U.S. Housing and Economic Recovery Act. We have used this grant money to purchase and rehabilitate residential properties in areas of the city that have experienced the highest rates of foreclosure so as to maintain the quality of the neighborhoods concerned. During 2012, we will continue the Neighborhood Stabilization Program, by applying \$1.1 million to the rehabilitation of residences acquired during the preceding two years.

Capital Improvements Fund A is the city's primary capital projects fund. Through the fund, several capital projects will be accomplished in 2012. Among the most notable projects are:

- *Right-of-Way Improvement Program.* In 2012, we will provide \$650,000 for the Right-of-Way Improvement Program. Through this program, the city replaces hazardous sections of sidewalk. In addition, the city reimburses residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters.
- *Street Sealing and Patching.* To improve the useful life of the surfaces of our arterial and collector streets, we will continue the program of street sealing and patching introduced in 2011. In 2012, \$150,000 will be dedicated to the program.
- *Vehicles.* Some of the general maintenance vehicles in the city's fleet have reached the end of their useful lives. Approximately \$1.4 million of resources available in Capital Improvements Fund A will be used to replace 12 maintenance vehicles including a street sweeper, a bucket truck, an end loader, and several dump trucks.

Several Tax Increment Financing (TIF) districts in the city generate resources that effectively permit development and redevelopment to pay for itself. One of our most successful TIF districts has been in the vicinity of I-88 and Farnsworth Avenue (TIF District #2). During 2012, we will

use \$3.75 million available in the TIF District #2 Fund to reconstruct Church Road from Butterfield Road to Corporate Boulevard. The project will permit Church Road to better function as a major collector, which will, in turn, spur additional commercial and industrial development.

A large portion of the resources of the Safety, Health, and Public Enhancement (SHAPE) Fund will be devoted to abating the general obligation debt service related to the new E911 system and public safety radios. However, other SHAPE resources will be directed to:

- *Firefighting Vehicle Replacement.* The budget includes \$2.5 million to replace an aerial platform truck, an ambulance, and two engines whose serviceability has declined significantly.
- *Marked Squad Car Replacement.* The squad cars used by our Police Department are heavily used. In the 2012 budget of the SHAPE Fund, \$392,000 is provided for the replacement of 14 marked cars.
- *Squad Laptops.* The laptops in the Police Department's squad cars are becoming obsolete. They cannot accommodate emerging software and external hardware developments for in-car video, dispatch mapping, in-car printing, and other functions. In 2012, we will continue a program introduced in 2011 to replace the laptops in accordance with a three-year cycle. The cost of the program to the SHAPE Fund in 2012 will be \$544,000 (including a carryover of part of the amount budgeted in 2011).
- *In-Car Video Cameras.* In the coming year, we will also continue our program of installing video cameras within the Police Department's squad cars. At a cost of \$594,000, 110 cameras will be installed.

The Water & Sewer Fund will furnish significant financial resources for improvements in the city's water and sewer systems. The major projects to be accomplished are:

- *Sanitary Sewer Evaluation and Rehabilitation.* In some older neighborhoods of the city, sections of the sanitary sewer are reaching the end of their useful lives. Maintenance is necessary before these lines fail. In 2012, we will apply \$1.0 million to identify and rehabilitate sewer lines that need attention.
- *Combined Sanitary Sewer Improvements.* The ineffectiveness of combined sanitary and storm sewer lines in certain sections of our city has been recognized for many years. When combined sewers are overcome, flooding and sewer back-ups result. In 2012, we will separate combined sewer lines and undertake associated improvements at a cost of \$5.0 million. The proceeds from a 2006 water revenue bond issue will provide the resources for these projects.
- *4th Street Water Main.* The water main along 4th Street from Parker Avenue to Montgomery Road has sustained multiple breaks during the past few years. This is attributable to the advanced age of the water main. The main will be replaced in 2012. The cost of the project will be an estimated \$385,000.

TIF District #6 (East River Area) is a 530-acre area east of the Fox River and just north of the city's central downtown. The city issued its 2008A TIF Revenue Bonds to provide resources for land acquisition, environmental remediation, and other redevelopment costs in the TIF district. Most of the proceeds of the bonds were spent between 2008 and 2011. However, about \$300,000 of the proceeds remains on hand. During 2012, those monies and grants from the State of Illinois, the Fox Valley Park District and the Dunham Fund will be applied to finish the construction of the Music Garden within RiverEdge Park in the district. (See the 2008A TIF Bond Project Fund.) RiverEdge Park will be a 30-acre recreation and entertainment venue that will serve as a prime gathering place for the community and an economic development catalyst. The Music Garden will include a stage, a guest services building with concessions, and other amenities.

Aurora Municipal Airport is a valued asset of the city. A vibrant airport promotes economic development for the entire region. During 2012, we will construct an additional entrance road and car parking lot to support an area of the airport which is under development. The cost of the project will be \$2.0 million. Of this total, \$1.6 million will be paid by a state grant. The remainder will be covered by resources available in the Airport Fund.

The 2012 City Budget includes the following major staffing changes:

- Addition of a Special Events Coordinator to the Community Services Department. The Special Events Coordinator will permit us to properly plan, organize, and conduct special events in the community.
- Addition of a Development Coordinator to the Development Services Department. This position will provide greater capacity to facilitate development and redevelopment in the more challenging economic conditions with which we have been confronted.
- Addition of a Project Assistant to the Planning and Zoning Division. The Project Assistant will accomplish tasks related to planning, zoning, downtown development, and historic preservation. In particular, the prompt and efficient processing of grant applications and development petitions will receive greater emphasis.

The above staffing changes have been undertaken with the objective of sustaining the scope and quality of city services.

### **Revenue Projections for 2012**

Total revenues projected for 2012 are \$359.0 million. However, this includes \$28.3 million of bond proceeds revenue to support the construction of the new main library facility. If that \$28.3 million is subtracted from the total 2012 revenue projection, the net projection is \$330.7 million – a \$16.8 million or 4.8% decrease in the budgeted revenues compared to the prior year. While several factors impact upon the city's revenues from year to year, the important point to note is that not all of our revenues have fully recovered to their pre-recession levels.

The primary General Fund revenue sources are sales taxes, income taxes, and property taxes. The city receives the equivalent of a 1% sales tax from the proceeds of a statewide sales tax that is distributed based upon point of sale by the Illinois Department of Revenue. During 2012, we project that *state-shared sales tax revenue* will be \$20.0 million – approximately the same as the estimated actual amount for 2011. Given that the timing and strength of the national and regional economic recovery is uncertain, we believe that it is prudent to exercise restraint with this key revenue estimate.

The city also has a *home-rule sales tax* in place. It is imposed at a rate of 1.25% generally upon all retail goods except motor vehicles, food, and drugs. For 2012, we have budgeted this revenue source at \$19.1 million. Similar to state-shared sales taxes, our projection for home-rule sales taxes assumes that revenues will be the same as the estimated actual for 2011. Extending past practice on the allocation of home-rule sales tax revenue across selected city funds, the allocation for 2012 will be:

Fund	Amount	Allocation Percentage	Allocation Purpose
General	\$12,640,000	66.1%	General governmental operations
Capital Improvements A	1,540,000	8.1%	Capital projects
Airport	600,000	3.1%	Airport capital projects
Motor Vehicle Parking Systems	450,000	2.4%	System subsidy
Sanitation	50,000	0.3%	Senior discounts on environmental refuse disposal fee
SHAPE	<u>3,820,000</u>	<u>20.0%</u>	Public safety projects
Total	<u><u>\$19,100,000</u></u>	<u><u>100.0%</u></u>	

With the exception of a few relatively minor grants that the city receives from the State of Illinois, the city’s ability to deliver core municipal services is not directly affected by the financial condition of the state government. However, because *income taxes* are distributed by the state based upon a statewide per capita formula, the state’s economy does affect the income tax revenues of the city. We estimate that those revenues will be \$14.4 million in 2012, an increase from the \$12.7 million budgeted in 2011. Our 2012 estimate is based upon the distribution forecast of the Illinois Municipal League and considers the impact of the 2010 census.

*Property taxes* (from the 2011 tax levy) are expected to generate a total of \$63.5 million in 2012 for the city (excluding the library levy), compared to \$67.6 million in 2011. The city tax rate is expected to decline from \$1.7158 per \$100 of equalized assessed valuation (EAV) to \$1.7048. With the revenues generated from property taxes, we will meet our legal funding requirements for all employee pension funds. As in the prior six years, the 2011 property tax levy will include a \$4 million component to help pay the debt service on general obligation bonds issued to finance the

construction of the new police headquarters. Added to the city's levy will be \$9.1 million to support the operations of the Aurora Public Library. The aggregate tax rate for the city and the library is projected to be \$1.9602 per \$100 of an estimated EAV of \$3.7 billion.

*Gaming taxes*, generated from Aurora's riverboat casino, are projected to be \$8.2 million in 2012. This figure considers the impact of a new casino that opened in Des Plaines, Illinois during 2011. Gaming taxes are deposited into a separate special revenue fund of the city and used primarily for debt service abatement, economic development initiatives, and certain non-essential services.

Three fee increases are included in the projections:

- **Booking Fees.** In September 2011, we instituted an administrative fee to cover the cost of processing individuals who are arrested by the Aurora Police Department. The fee is \$50 per arrest. This new revenue source is expected to generate \$300,000 annually.
- **Water and Sewer Service Fee.** An expected 4.8% water and sewer rate increase, to be effective July 1, 2012, is taken into account. This water and sewer rate increase is in keeping with the city's policy of imposing moderate increases on an annual basis so as to avoid large increases at irregular intervals. The rate change will offset increases in the cost of operating the water and sanitary sewer system and provide continued funding for water/sewer-related capital projects.
- **Golf Fees.** The Golf Fund budget reflects a range of modest increases in various classifications of greens fees. Periodic increases will be necessary so that sufficient revenues are available to pay the debt service on revenue bonds that the city issued in 2000 to fund the renovation of the Phillips Park Golf Course. The increases will ensure that the renovation project will have paid for itself. Even with the increases, golfing at the City of Aurora's courses will remain a bargain compared to the cost of golfing at comparable courses in the area.

### **Distinguished Budget Presentation Award**

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Aurora, Illinois, for its annual budget for the fiscal year beginning January 1, 2011. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

### Conclusion

Preparation of the budget is a long and arduous task. I would like to thank all of the city staff members who participated in the preparation of the 2012 budget. Special recognition is in order for Chief Financial Officer/City Treasurer Brian Caputo, Assistant Director of Finance Carrie McHugh, and Budget Analyst Adriana Salatova who were at the center of the budget development and production process this year.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Thomas J. Weisner". The signature is written in a cursive style with a long horizontal line extending to the left.

Thomas J. Weisner  
Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Aurora**

**Illinois**

For the Fiscal Year Beginning

**January 1, 2011**

*Linda C. Danson Jeffrey R. Snow*

President

Executive Director

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**175TH ANNIVERSARY SPECIAL EDITION**  
**1837-2012**

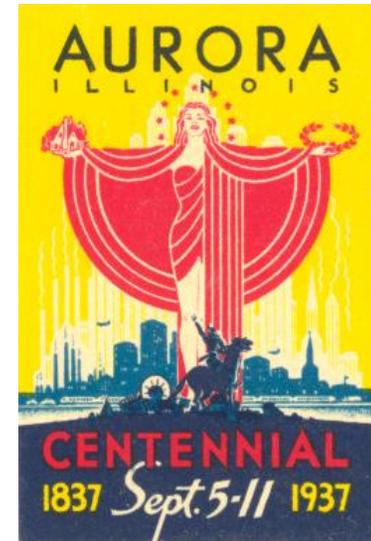
The budget book cover design is meant to be pan-temporal, drawing together elements of the past and present while referencing the city's future. As early as 1910, the sunburst design has been seen in images of Aurora and is incorporated in the current city logo. Its evocation of light is appropriate for the City of Lights as well as for a city named after the Roman Goddess of Dawn. The ray design appears in the sky and also underfoot, referencing the once predominant farm fields of our community.



In the far distance is the faint silhouette of the Chicago skyline, the only Illinois city larger than Aurora. The middle-ground skyline of Aurora represents factories, the Paramount Arts Centre, the Leland Building, and the Hobbs Building; these represent industry, the arts, technical achievement and international influences, respectively. The silhouettes and other elements in the cover art are references to the elegantly formal 1937 poster created for the centennial of the city.

A Wright Flyer symbolizes the first public flight in Illinois that took place during Aurora's July 4th, 1910 celebration. In contrast, a modern jetliner and its contrail go almost unnoticed high above.

In elemental ways, the Fox River is the true mother of the City of Aurora. Although the mills that drew life from the river are now



gone, both the kayaker and the bridge signify how nature and human activity have shaped the city. The street lamps are a reference to 1881 and Aurora's innovative spirit, introducing electric street lighting to a dazzled nation. The Zephyr train stands for the long railroad history of our town, including the diverse people and robust commerce that it brought to the city.

Finally, Aurora, the Goddess of Dawn, appears as a direct parallel to the red-robed centennial goddess. Brilliant and beautiful, she surveys the city's history with serenity. She is still crowned with stars and holds the laurel wreath of antiquity, but now in her right hand she carries an iPhone.

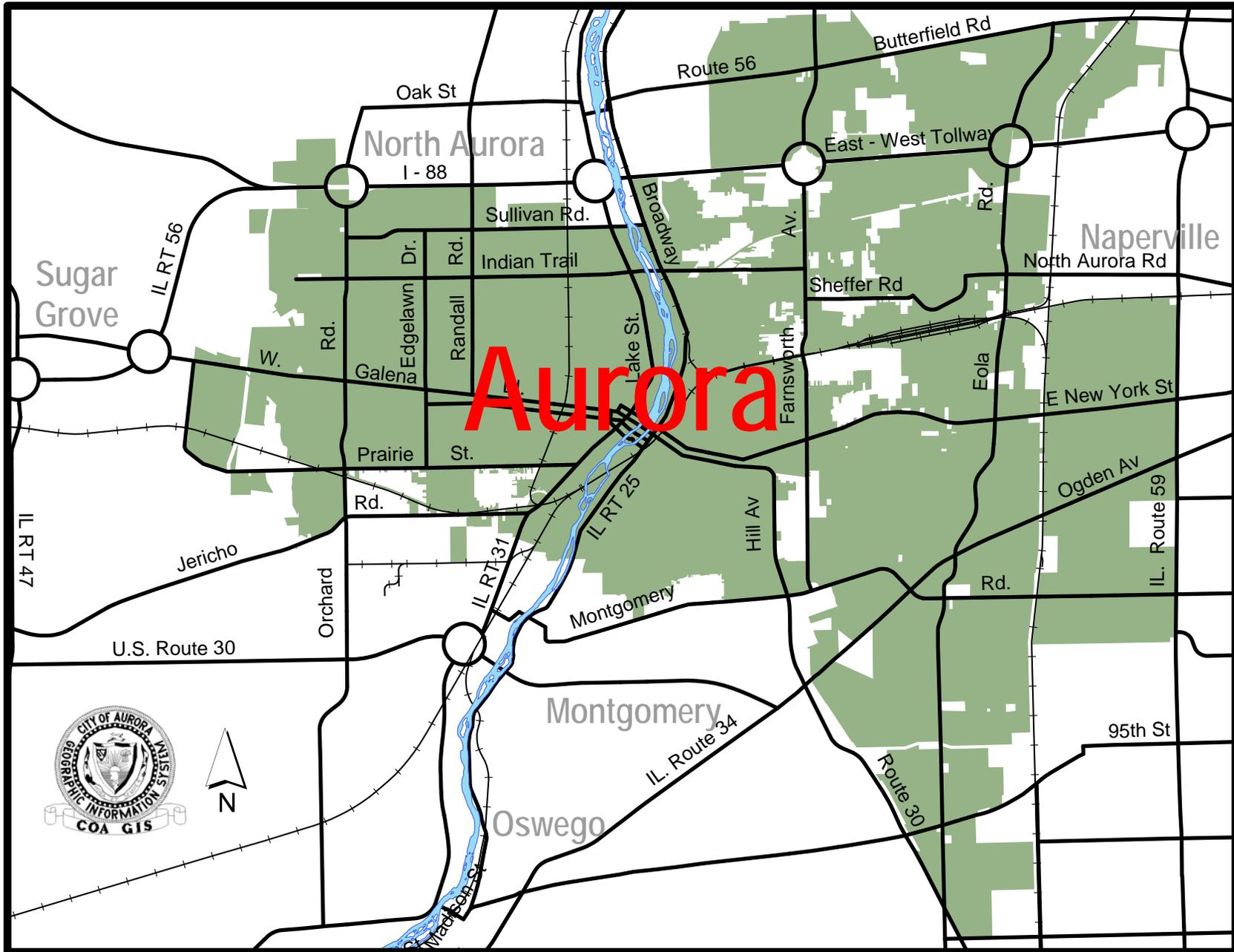
The artist, Neal Ormond IV, is a 1997 graduate of West Aurora High School and the principal of the design firm NAO Design.

In addition to the unique 175th anniversary cover, there are historical photographs and depictions of the city at various times in its past included in this budget book. Accompanying these additional items are brief descriptions of what each item represents.

The City of Aurora extends its gratitude to President Mary Clark Ormond, Executive Director John Jaros, and Curator Jennifer Putizer from the Aurora Historical Society, and Curator David Lewis from the Aurora Regional Fire Museum for their work in providing photographs and other historical information for the city's 175th Anniversary Budget.

"A society grows great when old men plant trees whose shade they know they shall never sit in." – Greek proverb

# CITY OF AURORA, ILLINOIS 2012 BUDGET - LOCAL MAP



SOURCE: MIS DIV. CITY OF AURORA, AURORA, IL., 2012

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**HISTORICAL SUMMARY**

The City of Aurora is located approximately 36 miles west of Chicago, Illinois, on the Fox River. Aurora was settled by two brothers, Joseph and Samuel McCarty, in 1834. The men were drawn to the area by a narrow point in the river and a natural water fall that afforded the opportunity to obtain water power. At the time, Potawatomi Indians inhabited the area. A tribe led by Chief Waubonsie had its village on the west side of the Fox River about one mile north of Aurora's current downtown. The tribe was peaceful and friendly. However, about the time of McCarty's arrival, the United States Government purchased the Potawatomi's land and Chief Waubonsie relocated his tribe west of the Mississippi River.

Spurred by the availability of farmland, the opportunities created by the Fox River, and a stagecoach route, communities on both sides of the Fox River in present-day Aurora grew quickly. By 1848, the communities had reached a combined population of more than 1,000. On February 12, 1849, the Illinois legislature granted a charter for the Aurora Branch Railroad. This line, completed in 1850, extended north and connected with the Chicago and Galena Union Railroad line that, in turn, ran into Chicago. In 1864, a track was laid from Aurora directly to Chicago through Naperville. The railroads further accelerated Aurora's growth.

In 1837, the settlement on the east side of the river that had been known as McCarty Mills took the name of Aurora, and incorporated in 1845. The settlement on the west side of the Fox River was incorporated as West Aurora in 1854. On February 11, 1857, the Village of Aurora and the Village of West Aurora combined and incorporated as the City of Aurora. The first mayor of the City of Aurora was Benjamin F. Hall, a banker. The first city hall building was constructed on Stolp Island, a tract of land located in the Fox River between the east and west sides of the city. The site was considered to be neutral soil by the two formerly separate municipalities.

In 1881, Aurora became the first city in the United States to use electric streetlights to light its streets. By virtue of this initiative, Aurora became known as the "City of Lights."

Numerous sites in Aurora are on the National Register of Historic Places. Among the most prominent are the Chicago, Burlington, and Quincy Roundhouse and Locomotive Shop ("the Roundhouse") and the Grand Army of the Republic Memorial Hall (GAR) building. The Roundhouse is the oldest limestone roundhouse in the United States, and has been the home of some fabulous restaurants such as the Walter Payton Roundhouse & America's Brewpub. Today it is an expansive restaurant, brewery, and banquet facility. The GAR Memorial Hall building is now operating as a museum and displays military and other historical artifacts, to include those from the Civil War period.

The Latin meaning of the word "Aurora" is the rising light of morning or the dawn, and is the name of the Roman Goddess of Dawn.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
COMMUNITY PROFILE**

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Date of Incorporation	February 11, 1857
Form of Government Ten aldermen elected from one of ten wards and two elected at-large. Four year terms.	Mayor-Council
Geographic Location	36 miles west of Chicago
Area	46 Square Miles
Overlapping Taxing Districts Counties	Kane County DuPage County Kendall County Will County
Townships	Aurora Township Sugar Grove Township Batavia Township Naperville Township Winfield Township Oswego Township Wheatland Township
Park Districts	Batavia Park District Fox Valley Park District Sugar Grove Park District Oswego Park District
Junior College Districts	DuPage District #502 Waubonsee District #516

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
COMMUNITY PROFILE**

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School Districts	Batavia District #101 West Aurora District #129 East Aurora District #131 Indian Prairie District #204 Kaneland District #302 Oswego District #308
Population (a)	197,899
Miles of Streets (Center Lane Miles)	574
Miles of Sanitary Sewers	330
Miles of Storm Sewers	702
Miles of Combination Sewers	166
Number of Water and Sewer Service Accounts	48,456
Total Annual Pumpage (Gallons)	6.0 Billion
Daily Pumpage Capacity (Gallons)	40.5 Million
Daily Storage Capacity (Gallons)	23.76 Million
Insurance Services Office Rating	2
Public Schools	
Elementary Schools	43
Middle Schools	16
Senior High Schools	8
Illinois Mathematics & Science Academy	1
Community College	1
College – Private	2
University – Private	1

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
COMMUNITY PROFILE**

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Library Services	
Number of Libraries	3
Number of Books and Audio Visual Materials	546,174
Number of Registered Borrowers	66,964

Police Stations	1
Fire Stations	9

Recreation Facilities (City-Operated)	
Number of Parks	17
Number of Playgrounds	12
Park Area in Acres	476

Employment by Industry (b)	<u>Number</u>	<u>Percent</u>
Educational Services, Health Care, and Social Assistance	16,682	17.85%
Manufacturing	14,765	15.80%
Professional, Scientific, Management, Administrative, and Waste Management Services	12,322	13.19%
Retail Trade	11,657	12.48%
Finance, Insurance, and Real Estate; Rental and Leasing	8,840	9.46%
Arts, Entertainment, Recreation, Accommodation, and Food Services	8,125	8.70%
Transportation, Warehousing, and Utilities	5,332	5.71%
Construction	4,821	5.16%
Other Services, except Public Administration	3,669	3.93%
Wholesale Trade	3,604	3.86%
Public Administration	1,709	1.83%
Information	1,659	1.78%
Agriculture, Forestry, Fishing, Hunting, and Mining	252	0.27%
Total	<u>93,437</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
COMMUNITY PROFILE**

Employment by Occupation (b)	<u>Number</u>	<u>Percent</u>
Management, Business, Science, and Arts Occupations	30,780	32.94%
Sales and Office Occupations	24,344	26.05%
Production, Transportation, and Material Moving Occupations	17,197	18.40%
Service Occupations	15,232	16.30%
Natural Resources, Construction, and Maintenance Occupations	5,884	6.30%
Total	<u>93,437</u>	<u>100.00%</u>

Distribution of Family Incomes (b)

Income	<u>Number of Families</u>	<u>Percent</u>	<u>Number of Households</u>	<u>Percent</u>
Under \$10,000	1,840	4.03%	3,318	5.28%
\$10,000 to \$14,999	1,079	2.36%	2,032	3.23%
\$15,000 to \$24,999	3,200	7.01%	5,380	8.56%
\$25,000 to \$34,999	4,402	9.64%	6,481	10.31%
\$35,000 to \$49,999	6,439	14.10%	9,537	15.17%
\$50,000 to \$74,999	8,374	18.34%	11,753	18.69%
\$75,000 to \$99,999	7,323	16.04%	9,123	14.51%
\$100,000 to \$149,999	7,515	16.46%	9,150	14.55%
\$150,000 to \$199,999	3,133	6.86%	3,516	5.59%
\$200,000 or more	2,356	5.16%	2,579	4.10%
Total	<u>45,661</u>	<u>100.00%</u>	<u>62,869</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
COMMUNITY PROFILE**

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**Elections**

Number of Registered Voters	83,595
Number of Votes Cast in April 2011 Municipal Election	7,441
Percentage of Registered Voters Voting in Last Municipal Election	8.9%

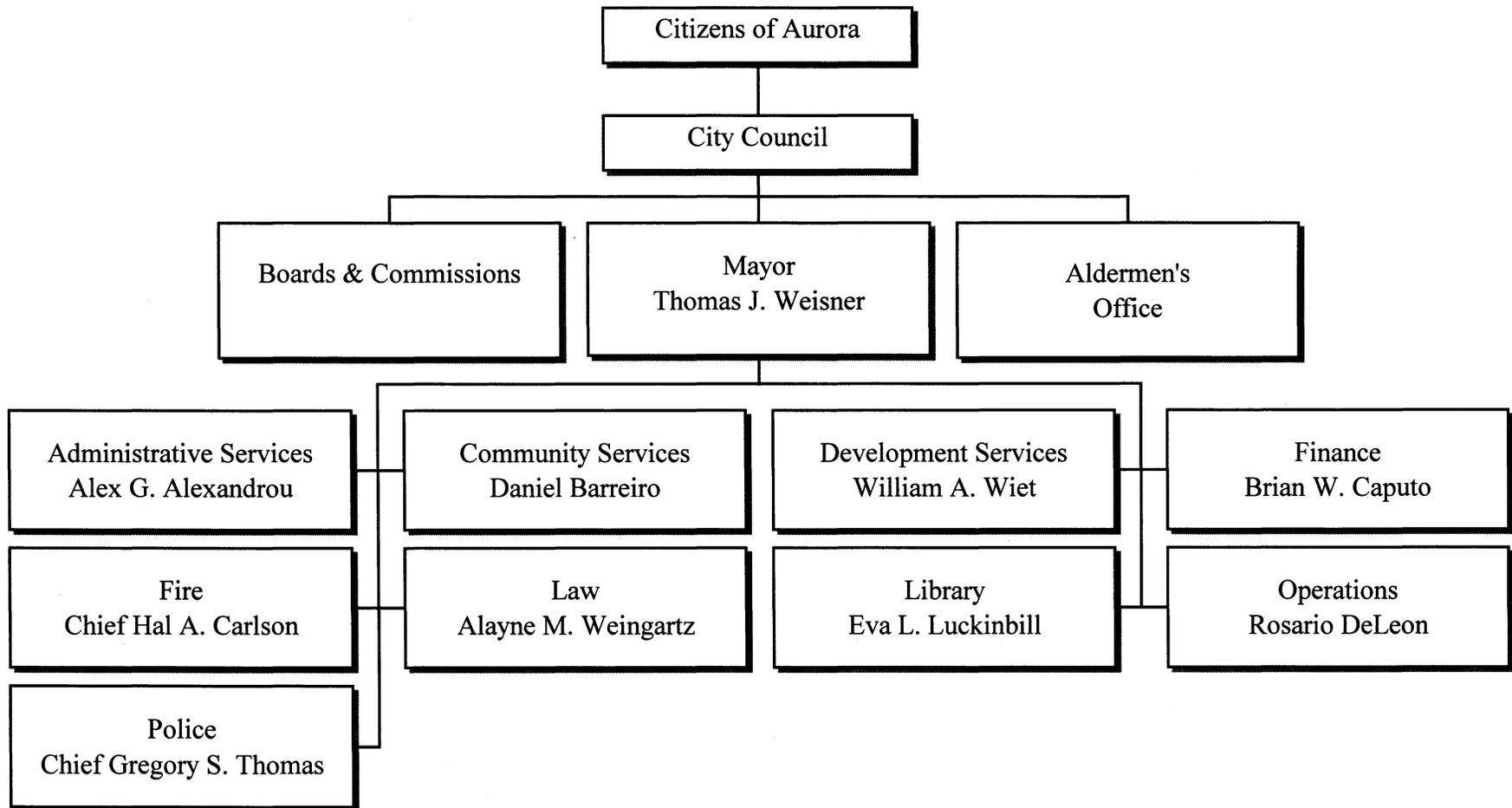
**Top Ten Taxpayers (c)**

<u>County</u>	<u>Taxpayer Name</u>	<u>Business Service</u>	<u>2010 EAV</u>
Kane	Simon/Chelsea Chicago Development, LLC	Real Estate	\$37,539,687
DuPage	Westfield Shoppingtown	Shopping Center	\$35,329,770
DuPage/Kane	Liberty Illinois LP	Real Estate	\$30,923,303
Kane	Toyota Motor Sales, U.S.A., Inc.	Automotive	\$23,605,102
Kane	Aurora Industrial Holding Company LLC	Real Estate	\$20,603,745
DuPage	AIMCO	Apartments	\$14,418,590
DuPage	Amli at Oakhurst LLC	Residential Property	\$12,367,530
DuPage	Reliant Energy Aurora LP	Industrial Property	\$10,042,430
DuPage	Cabot Microelectronics	Electronics	\$8,974,580
Kane	Wal-Mart Real Estate Business Trust	Trust	\$8,536,537
Total			<u>\$202,341,274</u>
Ten Largest Taxpayers as a Percent of the City's 2010 EAV (\$3,939,141,740)			5.14%

**Notes**

- (a) Source: U.S. Census Bureau, 2010 Census.
  - (b) Source: U.S. Census Bureau, 2008-2010 American Community Survey.
  - (c) Source: DuPage and Kane Counties. Kendall and Will Counties have been excluded since they consist of approximately 10% of the city's 2010 EAV.
- All other data obtained from City of Aurora records.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
ORGANIZATION CHART**



## **CITY OF AURORA, ILLINOIS THE BUDGET PROCESS**

The budget serves as a communications device, policy document, operations guide, and financial plan. As a communications device, it contains information pertaining to key issues facing the city, priorities of the city administration, major initiatives for the coming year, accomplishments of prior years, and more. As a policy document, it articulates and reflects major financial policies of the city. As an operations guide, it serves as the city's spending plan and indicates the level of services to be provided. As a financial plan, it includes information relative to debt service, revenue estimates and requirements, and future projects and needs.

The city's budget process spans over nine months and consists of many steps. A descriptive summary of the budget process is provided below. The budget calendar for the city is also included at the end of this section.

### **The Annual Budget**

The city's fiscal year begins January 1st and ends December 31st. The city establishes annual budgets for all of its funds except the Working Cash Fund and agency funds. The city budget includes both revenues and expenditures.

The budget is prepared using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when earned provided that they are both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed.

The city prepares its annual financial statements in accordance with generally accepted accounting principles (GAAP). GAAP are uniform minimum standards and guidelines for financial accounting and reporting.

The primary authoritative body on the application of GAAP for state and local governments is the Governmental Accounting Standards Board. With respect to city budgeting, the primary difference between GAAP and the basis of budgeting is seen in the treatment of transactions in the proprietary funds and the pension funds. Under GAAP, those funds are accounted for on the accrual basis of accounting. A definition of the accrual basis of accounting is presented in the glossary. However, the recording of capital asset purchases illustrates one of the most significant differences between the budgetary (modified accrual) basis and the accrual basis. Under the city's budgetary basis, capital asset acquisitions in the proprietary funds are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets acquired through the proprietary funds are recorded as assets and depreciated over the length of their useful lives.

In Illinois, municipalities may conduct their financial operations within one of two alternative frameworks: the appropriations system (65 Illinois Compiled Statutes 5/8-2-9) or the budget system (65 Illinois Compiled Statutes 5/8-2-9.1 through 9.10). The budget system is a more flexible system as it permits a municipality to adjust its annual financial plan more easily as circumstances require. Since January 1, 2000, the city has operated under the budget system.

The Aurora City Code requires that the Mayor submit a proposed city budget for the upcoming fiscal year to the City Council not later than October 15th. The Chief Financial Officer/City Treasurer, in his capacity as the city's budget officer, is responsible for compiling the proposed budget. In conjunction with the compilation of the budget, the City Code requires that the Chief Financial Officer/City Treasurer present to the City Council revenue estimates and an estimated property tax levy for the upcoming fiscal year not later than September 15th. State law requires that a municipality operating under the budget system adopt its annual budget prior to the start of the fiscal year to which it pertains.

## **CITY OF AURORA, ILLINOIS THE BUDGET PROCESS**

The budget process begins with the Finance Department's development of budget workbooks during the first quarter of the year. Budget workbooks provide budgetary guidance to the city staff and examples of various forms and formats that must be used when a departmental or divisional budget request is submitted. After a budget kick-off informational meeting in the early spring, the city staff begins work on their budget requests for the upcoming year.

In developing their budget requests, departments and divisions separately consider a) the costs of maintaining current services and programs and replacing equipment and vehicles that are on hand, and b) the resources necessary to introduce new services and programs, expand the city's equipment and vehicle inventory, and undertake major capital projects. Costs associated with maintaining current service levels and replacing equipment and vehicles are considered part of the "base budget." Requests for resources for new services and programs, additional equipment and vehicles, and capital items are articulated in discrete units termed "decision packages." Requests for new capital items are actually submitted in the form of a special type of decision package: a capital project request.

Capital project requests are initially considered during the development of the city's Capital Improvement Plan as discussed below. However, requests for capital projects for the upcoming budget year must be evaluated for funding in the regular budget process.

Departments submit their budget requests to the Finance Department in the late spring. After the Finance Department compiles and organizes the budget requests, the Mayor meets with department heads to discuss their budget requests. The Mayor generally holds the budget review meetings in the early summer. The Mayor may adjust the budget requests based upon his findings during those meetings.

At the conclusion of the Mayor's budget review meetings in the late summer, the Finance Department adjusts budget requests as directed by the Mayor and produces the proposed budget. The Mayor submits his proposed budget to the City Council, after which it is referred to the City Council's Finance Committee.

The Finance Committee, composed of three aldermen, reviews the proposed budget during a series of public meetings. The committee calls members of the city staff to appear to discuss and provide additional information on their portions of the proposed budget. The Finance Committee may recommend changes to the proposed budget by a majority vote. When the Finance Committee completes its review, typically in mid-autumn, it recommends approval of the proposed budget to the Committee of the Whole. The Committee of the Whole consists of the Mayor and all 12 aldermen (including two aldermen-at-large). At a meeting of the Committee of the Whole, the Chair of the Finance Committee reports on the proposed budget. If the Committee of the Whole recommends approval, the proposed budget is referred to the City Council for final approval.

State law requires that a public hearing be conducted prior to the adoption of the budget. Notice of this hearing must be published in a newspaper of general circulation in the city. A majority vote of a quorum of the City Council is required for adoption of the budget. The adopted budget must be filed with the clerks of the counties in which the city is located.

As stated above, the budget system is a more flexible system than the appropriation system. The major feature of the budget system that makes it more flexible is administrative budget transfers. Pursuant to state law and the City Code, the Chief Financial Officer/City Treasurer may transfer amounts between expenditure accounts within a departmental budget or between expenditure accounts within a fund without departmental segregation. The Mayor's approval is required to transfer amounts between expenditure accounts of different departments. Administrative budget

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

transfers between the accounts of different funds are not permitted. Total budgeted expenditures in a fund may only be increased by a budget amendment approved by a two-third's vote of a quorum of the City Council.

The legal level of budgetary control is the department level or, where no departmental segregation of a fund exists, the fund level.

### **The Capital Improvement Plan**

The city's Capital Improvement Plan (CIP) reflects a ten-year projection for a wide variety of capital projects, to include infrastructure. The CIP is a stand-alone document but it impacts upon the budget. For a project to be included in the CIP, it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. (Motor vehicles and equipment are excluded from the CIP.) The city groups the CIP projects into 11 functional categories: Airport, Downtown, Economic Development, Facilities, Neighborhood Redevelopment, Stormwater Management, Recreation, Transportation, Ward, Water and Sewer Maintenance, and Water Works projects. The CIP is largely comprised of a collection of individual project summary sheets. The project summary sheet for a project includes its name, description, justification, estimated cost, potential revenue sources, and anticipated annual impact upon the operating budget.

CIP projects proposed by city departments are evaluated by the city's Board of Local Improvements (BOLI). The BOLI consists of the Mayor or his designee, the Director of Public Works/City Engineer, the Chief Operations Officer, the Chief Development Services Officer and the Chief Financial Officer/City Treasurer. The city's two aldermen-at-large also sit on the board as non-voting members.

As stated above, the capital project requests are initiated through the budget process. However, in general, development of the CIP is less constrained than the development of the budget because the city makes no binding commitment to fund projects that are included in the CIP. Yet, those projects programmed for the first year of the CIP (i.e., the upcoming budget year) are most closely scrutinized by the BOLI because their funding must be addressed in the current year's budget process.

### **Other Planning Processes Impacting Upon City Budgeting**

**Strategic Plan.** The Strategic Plan is a comprehensive program of major goals (referred to as "Wildly Important Goals" or "WIGs") for the city as a whole. The achievement of many of the goals requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the goals outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his functional area. Through the Mayor's review of departmental budget requests, the city ensures that all goals are addressed.

Several other city planning processes are inputs to the Strategic Plan as discussed below.

**Consolidated Plan.** This document is the result of the staff's analysis of various data collected and input from area residents. It serves as a visionary statement of what the community should be and as a strategy on how to achieve it. The plan promotes activities that are designed to benefit low- and moderate-income residents.

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The Consolidated Plan is an input to the Neighborhood Revitalization Plan. Those issues addressed in the Consolidated Plan that are not reflected in the Neighborhood Revitalization Plan are considered separately in the city's strategic planning process. Ultimately, Consolidated Plan items that the city has approved for funding are budgeted in the city's Community Development Block Grant Fund.

***Neighborhood Revitalization Plan (Neighborhood Planning Initiative).*** This document reflects the findings of the Aurora Community of Neighborhoods, a consortium of the leadership of 11 neighborhood organizations, after their examination of the needs of the city's older neighborhoods. The plan includes a number of programs and capital projects that the city will consider undertaking in the coming years.

Some of the major goals articulated in the Neighborhood Revitalization Plan include:

- Rehabilitate homes in Aurora in those cases where the homes do not satisfy City Code requirements.
- Strengthen the community-oriented policing program.
- Improve traffic flow and control.
- Improve the coordination of city services that impact upon the quality of life of Aurora residents.

The Neighborhood Revitalization Plan is considered in the development of the city's Strategic Plan.

***Master Plan for Downtown Aurora.*** This document, adopted by the City Council in 2006, outlines a ten-year program and long-term vision for redeveloping Aurora's downtown. The plan calls for the addition of 300,000 to 500,000 square feet of new retail space, the construction of 2,500 residential units, and the injection of \$700 million of private investment. The Master Plan for Downtown Aurora has impacted upon the project plans

for Tax Increment Financing Districts #1, #3, #5, and #6. It is also considered in the development of the city's Strategic Plan.

***Tax Increment Financing District #1 (Downtown) Project Plan.*** This document outlines a redevelopment program for the city's downtown. The major goals of the plan are to:

- Retain and expand existing businesses.
- Promote redevelopment using permissible incentives.
- Redevelop certain viable, existing building inventory.
- Construct certain public improvements to complement redevelopment.

TIF District #1 expires on December 2, 2021.

The TIF District #1 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #1 Fund (Fund 231) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #2 (Farnsworth) Project Plan.*** This document outlines a development program for a 500-acre area of the city located along Farnsworth Avenue between Butterfield Road on the north and Interstate Route 88 on the south. Prior to the creation of TIF District #2, the area concerned was largely undeveloped due to chronic flooding. The major goals of the plan are to:

- Alleviate flooding conditions that have been an impediment to development.
- Attract and encourage retail and commercial development.
- Create new jobs.

TIF District #2 expires on June 27, 2012.

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The TIF District #2 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #2 Fund (Fund 232) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #3 (RiverCity) Project Plan.*** This document outlines a redevelopment program for a 40-acre area of the city located just south of the downtown. The goals of the plan are similar to those expressed in the TIF District #1 Project Plan.

TIF District #3 expires on September 26, 2023.

The TIF District #3 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #3 Fund (Fund 233) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #5 (West River Area) Project Plan.*** This document outlines a redevelopment program for a 207-acre area on the west side of the Fox River and just north of the city's central downtown. The major goals of the plan are to:

- Promote the redevelopment of property in and around the downtown.
- Improve existing infrastructure including sidewalks, crosswalks, and streetscape.
- Provide for the necessary site preparation, grading, and excavation of property as a means to promote more modern land uses.
- Increase the city's property tax and sales tax bases.
- Identify economically viable reuse opportunities for adjacent downtown parcels in a manner to promote mixed-use development.
- Remediate environmental hazards.

TIF District #5 expires on April 24, 2030.

The TIF District #5 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #5 Fund (Fund 235) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #6 (East River Area) Project Plan.*** This document outlines a redevelopment program for a 530-acre area on the east side of the Fox River and just north of the city's central downtown. The major goals of the plan are the same as those for TIF District #5.

TIF District #6 expires on April 24, 2030.

The TIF District #6 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #6 Fund (Fund 236) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #7 (West Farnsworth) Project Plan.*** This document outlines a development program for a 158-acre area of the city generally located northwest of Interstate Route 88 and Farnsworth Avenue. The project area is adjacent to Aurora's TIF District #2. The major goals of the project plan are to:

- Encourage mixed-use commercial, retail, and industrial development.
- Foster the replacement, repair, and/or improvement of infrastructure.
- Develop the area's traffic system to improve accessibility.
- Coordinate redevelopment activities.

TIF District #7 expires on November 22, 2034.

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

The TIF District #7 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #7 Fund (Fund 237) or an associated bond proceeds (capital projects) fund.

### ***Tax Increment Financing District #8 (East Farnsworth) Project Plan.***

This document outlines a development program for a 42.7-acre area of the city generally located east of Farnsworth Avenue between Interstate Route 88 and Bilter Road. The project area is adjacent to Aurora's TIF District #2. The major goals of the project plan are to:

- Reduce or eliminate impediments to redevelopment.
- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance of the area.

TIF District #8 expires on November 22, 2034.

The TIF District #8 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #8 Fund (Fund 238) or an associated bond proceeds (capital projects) fund.

***Water Master Plan.*** This plan anticipates the water needs of the city through 2016. It forecasts population growth and system infrastructure components needed to meet increased water demand and water quality requirements. The primary goal of the plan is to develop a ten-year capital improvements program with estimated costs to address the following needs:

- Develop new sources of water (e.g., new deep wells).
- Maintain and improve the Water Treatment Plant's capabilities.

- Increase the city's water storage capacity and improve the distribution system.

The Water Master Plan is an input to the CIP. Approved projects are ultimately budgeted in the Water & Sewer Fund (Fund 510).

***Storm & Sanitary Sewer Priority Plan.*** This document reflects a 20-year program of storm and sanitary sewer improvements. The major goals of the plan are:

- Rehabilitate sanitary sewers throughout the city.
- Eliminate the infiltration of stormwater into the sanitary sewers.
- Separate the existing combined sanitary and storm sewers.

The Storm & Sanitary Sewer Priority Plan is an input to the CIP. Approved projects are ultimately budgeted in the Stormwater Management Fee Fund (Fund 280) or the Water & Sewer Fund (Fund 510).

***Airport Transportation Improvement Proposals.*** This is a five-year plan for infrastructure improvement projects to be undertaken at the Aurora Municipal Airport. The major goals of the plan are:

- Increase the capacity and maintain the safety of the airport.
- Increase the attractiveness of the airport for corporate uses.

Airport Transportation Improvement Proposals are an input to the CIP. Approved projects are ultimately budgeted in the Airport Fund (Fund 204).

***Library Strategic Plan.*** This plan considers the anticipated demands for library services with respect to programs and facilities. Major goals of the plan are:

## **CITY OF AURORA, ILLINOIS THE BUDGET PROCESS**

- Expand the Eola Branch Library. (Completed)
- Purchase a new bookmobile. (Completed)
- Renovate or replace the Main Library.
- Meet the library services needs of residents in the northeast and southeast portions of the city with an additional library branch.

The Library Strategic Plan is an input to the CIP. Approved projects are ultimately budgeted in the Library Fund (Fund 210), the Library Capital Projects & Technology Fund (Fund 310), or an associated bond proceeds (capital projects) fund.

A schematic of the flow of the city's planning processes follows.



**CITY OF AURORA, ILLINOIS  
BUDGET PLANNING CALENDAR  
2012 AND 2013**

2012 Date	Action	2013 Date
3/24/2011	Budget Kick-Off. (Distribution of budgeting materials to departments.)	3/22/2012
4/14/2011	Departmental base budgets due to Finance Department. (Numerical line-item detail only.)	4/12/2012
4/21/2011	Full departmental budgets due to Finance Department. (Decision packages and line-item justifications.)	4/19/2012
5/15/2011	Finance Department completes preliminary revenue projections.	5/15/2012
6/1/2011 to 7/31/2011	Mayor reviews full departmental budgets in separate meetings with department directors.	6/1/2012 to 7/31/2012
6/15/2011 to 7/31/2011	Finance Department develops proposed Capital Improvement Plan from capital-related decision packages requested by department directors and endorsed by the Mayor.	6/15/2012 to 7/31/2012
10/15/2011	Mayor's proposed City Budget presented to the City Council.	10/15/2012
10/15/2011 to 11/15/2011	Finance Committee reviews proposed City Budget with department directors.	10/15/2012 to 11/13/2012
11/22/2011	City Council holds public hearing on proposed City Budget. City Council adopts City Budget.	11/27/2012
12/13/2011	City Council holds public hearing and adopts real estate tax levy ordinance.	12/11/2012
2/29/2012	City Budget published.	2/28/2013
3/31/2012	Capital Improvement Plan published.	3/31/2013

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
LONG-TERM FINANCIAL POLICIES**

**Budgeting and Revenue Management**

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance of the greater of:
  - a) \$1,000,000 plus 25% of the prior year's corporate property tax levy, or
  - b) 10% of expenditures as originally budgeted for the year.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "balanced" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unreserved, undesignated fund balance at the beginning of the fiscal year.
5. Restrict the use of gaming tax revenues to capital projects, general obligation debt service, and non-essential services. Maximize the use of gaming tax revenues for downtown redevelopment purposes.
6. Contribute to the Illinois Municipal Retirement Fund, Aurora Firefighters' Pension Fund, and Aurora Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve a funded ratio of approximately 100% in each fund.
7. Make annual employer contributions to the Retiree Health Insurance Trust Fund so as to achieve an 80% funded ratio for the retiree healthcare plan after several years.
8. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.
9. Update the ten-year Capital Improvement Plan on an annual basis.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
LONG-TERM FINANCIAL POLICIES**

10. Prepare the budget using the modified accrual basis of accounting including the portion of the budget relating to the proprietary funds.
11. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Comprehensive Annual Financial Report.

**Debt Management**

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. Where financing is required to undertake a capital project in a governmental or proprietary activity of the city and specific revenues are associated with that activity, issue revenue bonds rather than general obligation bonds whenever possible to obtain the needed financing.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. Consider the refunding of outstanding debt when at least a 4% net present value savings can be obtained.

**Cash Management and Investments**

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 110% of the underlying deposits.
2. Deposit on-hand cash not later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Purchase investments on a delivery-versus-payment basis pursuant to competitive bidding.
6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month Treasury Bill.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
LONG-TERM FINANCIAL POLICIES**

7. Place all investment securities with a third-party custodian for safekeeping.

**Purchasing**

1. Conduct a formal competitive bidding process (newspaper publication) for purchases in excess of \$25,000.
2. Conduct an informal competitive bidding process (bidders list/selective solicitation) for purchases in excess of \$10,000 up to \$25,000.
3. Conduct an informal competitive quotation process for purchases in excess of \$5,000 up to \$10,000.
4. Obtain City Council approval of all proposed purchases in excess of \$10,000.
5. Publish a semi-monthly “large bill list” summarizing proposed city payments of \$5,000 or more for review by the City Council. The large bill list will also reflect proposed grant payments of any amount.
6. Use purchasing credit cards for small-dollar purchases wherever possible.
7. Issue purchase orders for all but small-dollar purchases and certain other limited categories of purchases.

**Accounting and Financial Reporting**

1. Issue a Comprehensive Annual Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$100,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$50,000 or more.
3. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

**CITY OF AURORA, ILLINOIS  
DESCRIPTION OF ACCOUNTING FUNDS**

**GOVERNMENTAL FUND TYPES**

**GENERAL FUND (101)**

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

**SPECIAL REVENUE FUNDS**

Motor Fuel Tax Fund (203). To account for the activities related to street maintenance and construction. Financing is provided by the city's share of state gasoline taxes. State law requires that these gasoline taxes be used for street-related purposes.

Airport Fund (204). To account for activities related to the operation of the Aurora Municipal Airport.

Sanitation Fund (208). To account for the expenditure of the city's environmental refuse disposal fee. The fee has been imposed to cover the cost of disposing of unbundled brush, leaves, natural Christmas trees, and recyclables in the community.

Wireless 911 Surcharge Fund (211). To account for the expenditure of fees collected for the purpose of developing and maintaining the capacity to respond to calls for emergency assistance from wireless communication devices.

HOME Program Fund (213). To account for the revenue and expenditures associated with a program designed to expand the supply of decent, affordable housing available to low-income households in the community by fostering partnerships with nonprofit housing agencies and leveraging private sector participation. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Neighborhood Stabilization Plan Fund (214). To account for the revenue and expenditures associated with a program designed primarily to 1) acquire, rehabilitate, and resell foreclosed homes and 2) purchase and rehabilitate rental units in targeted areas of the city. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Gaming Tax Fund (215). To account for the expenditure of a \$1 admissions tax and 5% wagering tax collected at the Hollywood Riverboat Casino in Aurora.

Asset Forfeiture Fund – Federal (216). To account for monies acquired through the outcome of federal, drug-related criminal cases. Federal law requires that these monies be expended locally in law enforcement efforts.

Asset Forfeiture Fund – State (217). To account for monies acquired through the outcome of state, drug-related criminal cases. State law requires that these monies be expended locally in drug-related law enforcement efforts.

Foreign Fire Insurance Tax Fund (219). To account for the expenditure of a 2% tax on premiums for fire insurance policies covering property in the city that are sold by insurance companies not

incorporated in Illinois. Under state law, the City of Aurora must annually appropriate foreign fire insurance tax monies to an administrative board comprised of members of its fire department.

Block Grant Fund (221). To account for the revenue and expenditures associated with the CDBG program. Grant monies are provided by the U.S. Department of Housing and Urban Development to develop urban communities by expanding economic opportunities, and providing decent housing and a suitable living environment. The beneficiaries of the CDBG program must be individuals with low or moderate incomes.

Section 108 Loan Fund (222). To account for a revolving loan program designed to provide resources for expanding businesses and/or locating new businesses in a designated area of the city (primarily on the near east side) and creating jobs within that area. Financing for the program is provided by a "seed loan" from the U.S. Department of Housing and Urban Development. Repayment of the seed loan is also accounted for through this fund.

TIF #1 Downtown Fund (231). To account for revenue and expenditures associated with the city's Tax Increment Financing District #1 in the downtown area.

TIF #2 Farnsworth Fund (232). To account for revenue and expenditures associated with the city's Tax Increment Financing District #2 in the vicinity of Interstate Route 88 and Farnsworth Avenue.

TIF #3 RiverCity Fund (233). To account for revenue and expenditures associated with the city's Tax Increment Financing District #3 in the area south of the downtown.

TIF #4 Bell-Gale Fund (234). To account for revenue and expenditures associated with the city's Tax Increment Financing District #4 comprised of an industrial park on the west side.

TIF #5 East River Area Fund (235). To account for revenue and expenditures associated with the city's Tax Increment Financing District #5 in the area northwest of the downtown.

TIF #6 East River Area Fund (236). To account for revenue and expenditures associated with the city's Tax Increment Financing District #6 in the area northeast of the downtown.

SSA #14 (Sullivan Road) Fund (251). To account for expenditures for special maintenance of Sullivan Road in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Safety, Health, and Public Enhancement Fund (255). To account for the cost of certain public safety initiatives. Financing is provided by an earmarked 20% of the city's home-rule sales tax revenues.

SSA #24 (Eagle Point) Fund (262). To account for the costs of constructing and maintaining certain improvements in the Eagle Point condominium complex in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #27 (Concord Valley) Fund (263). To account for the costs of constructing and maintaining certain improvements in the Concord Valley subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA One (Downtown) Fund (266). To account for expenditures for projects and programs intended to promote economic development in the city's downtown. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #34 (Oswego) Fund (275). To account for the collection of SSA property taxes paid by property owners in certain areas of the city located in Kendall and Will Counties for debt service on debt certificates issued in 2002 and 2006. The proceeds of the obligations were used to construct two elementary schools in the SSA. Oswego School District 308 operates the schools.

SSA #44 (Blackberry Trail) Fund (276). To account for expenditures for special municipal improvements and maintenance of those improvements in the Blackberry Trail subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Stormwater Management Fee Fund (280). To account for resources for stormwater management projects. Financing is provided by a bi-monthly \$6.90 charge to each residential and business water and sewer service account.

Long-Term Control Plan Fee Fund (281). To account for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency. Financing is provided by a bi-monthly \$2.05 charge to each residential and business water and sewer service account.

## **CAPITAL PROJECTS FUNDS**

Ward Projects Funds (311 – 320). To account for expenditures for various capital projects in the city's ten wards that are requested by "ward committees" comprised of residents from those wards. A separate fund exists to account for the projects of each ward. Projects include street improvements and the installation of sidewalks and streetlights, as well as other projects locally desired. Financing is provided by interfund transfers from the Gaming Tax Fund and Capital Improvements Fund A.

2004B Tax Increment Revenue Bond Project Fund (336). To account for expenditures related to street, bridge, traffic signal, and other public infrastructure improvements in the city's TIF District #2 (Farnsworth). Financing has been provided by the proceeds of TIF revenue bonds issued in 2004.

2006 General Obligation Bond Project Fund (339). To account for expenditures related to the construction of a new police headquarters building (a portion of the cost), a replacement for Fire Station #8 (on the far east side of the city), and certain stormwater management improvements. In addition, expenditures related to the installation of fiber optic cable between city-owned buildings are accounted for in this fund. Financing has been provided by the proceeds of general obligation bonds issued in 2006.

Capital Improvements Fund A (340). To account for resources to accomplish various capital projects in the city, especially street and building projects. Financing is being provided primarily by a portion of the city's 1.25% home-rule sales tax.

2008B Tax Increment Revenue Bond Project Fund (342). To account for land acquisition, environmental remediation, public infrastructure improvements, and other redevelopment costs associated with the Shodeen residential construction project in TIF District #3. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

2008 General Obligation Bond Project Fund (343). To account for expenditures related to the construction of a new police headquarters building. Financing has been provided by the proceeds of general obligation bonds issued in 2008.

2008A Tax Increment Revenue Bond Project Fund (344). To account for land acquisition, environmental remediation, public park improvements, and other redevelopment costs in TIF District #6. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

Kane/DuPage Fire Impact Fee Fund (345). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kane and DuPage Counties. Financing is provided by development impact fees.

Kendall/Will Fire Impact Fee Fund (346). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kendall and Will Counties. Financing is provided by development impact fees.

Public Works Impact Fee Fund (347). To account for resources to purchase public works equipment for road maintenance and related services. Financing is provided by development impact fees.

2009 General Obligation Bond Project Fund (348). To account for expenditures related to the procurement of a new public safety radio system. Financing has been provided by the proceeds of general obligation bonds issued in 2009.

### **DEBT SERVICE FUND**

Bond and Interest Fund (401). To accumulate monies for the payment of principal and interest on all general obligation bonds issued by the city.

### **PROPRIETARY FUND TYPES**

#### **ENTERPRISE FUNDS**

Water and Sewer Fund (510). To account for the provision of water and sewer services to residents and businesses of the city. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Motor Vehicle Parking System Fund (520). To account for the provision of public parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to the Stolp Island Parking Garage, 13 surface parking lots, and metered on-street parking are recorded in this fund.

Transportation Center Fund (530). To account for the provision of commuter parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to two surface commuter parking facilities, which are operated by the city along the Metra railroad tracks at Illinois Routes 25 and 59, are recorded in this fund.

Golf Operations Fund (550). To account for all aspects of the operations of two city-owned and -operated golf courses, the Phillips Park Golf Course and the Fox Valley Golf Course.

#### **INTERNAL SERVICE FUNDS**

Equipment Services Fund (120). To account for the maintenance and repair of vehicles and large equipment items accomplished by the city's central garage. Financing is provided through charges to the city's operating divisions and departments.

Property & Casualty Insurance Fund (601). To account for the city's property, general liability, and workers' compensation insurance programs. The general liability and workers' compensation programs are essentially self-insured; however, commercial excess insurance is in place. Financing is provided through charges to the city's operating divisions and departments.

Employee Health Insurance Fund (602). To account for the city's employee health insurance program. The city offers two medical plans and a dental plan to its employees. Financing is provided through

charges to the city's operating divisions and departments as well as employee contributions.

Employee Compensated Benefits Fund (603). To account for the city's employee compensated benefits program. These benefits include accrued sick leave pay and earned severance. Financing is provided through charges to the city's operating divisions and departments.

#### **FIDUCIARY FUNDS**

##### **TRUST FUNDS**

Police Pension Fund (701). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Police Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Firefighters' Pension Fund (702). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Fire Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Retiree Health Insurance Trust Fund (704). To account for the city's retiree health insurance program. The city offers a medical plan and a dental plan to its eligible retirees. Financing is provided through

charges to the city's operating divisions and departments, retiree contributions, and investment income.

## **COMPONENT UNIT**

### **AURORA PUBLIC LIBRARY**

Library Fund (210). To account for resources dedicated to operating the Aurora Public Library, including the central facility and three branches. Financing is provided primarily by an earmarked portion of the city's annual property tax levy.

Library Capital Projects and Technology Fund (310). To account for resources to accomplish various capital projects and implement technological advances in the library's central facility and branches.

2012 General Obligation Bond Project Fund (349). To account for expenditures related to the construction of new library facilities. Financing will be provided by the proceeds of general obligation bonds to be issued in 2012.

Library Bond & Interest Fund (410). To accumulate monies for the payment of principal and interest on general obligation bonds issued by the city to finance the expansion of the Eola Branch Library.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2010				2011				2012			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
10	02 MAYOR'S OFFICE	6	0	0	6.00	6	0	0	6.00	6	0	0	6.00
	04 ALDERMEN'S OFFICE	5	12	0	11.00	4	12	0	10.00	4	12	0	10.00
	07 BOARDS & COMMISSIONS	0	41	0	20.50	0	41	0	20.50	0	41	0	20.50
	10 ELECTION COMMISSION	3	3	12	7.50	0	0	0	0.00	0	0	0	0.00
	Subtotal - Executive	<b>14</b>	<b>56</b>	<b>12</b>	<b>45.00</b>	<b>10</b>	<b>53</b>	<b>0</b>	<b>36.50</b>	<b>10</b>	<b>53</b>	<b>0</b>	<b>36.50</b>
11	02 LAW	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
	03 CITY CLERK'S OFFICE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	Subtotal - Law Department	<b>5</b>	<b>1</b>	<b>0</b>	<b>5.50</b>	<b>5</b>	<b>1</b>	<b>0</b>	<b>5.50</b>	<b>5</b>	<b>1</b>	<b>0</b>	<b>5.50</b>
12	02 ADMINISTRATIVE SERVICES ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	10 CENTRAL SERVICES	5	0	0	5.00	6	0	0	6.00	6	0	0	6.00
	12 COMMUNITY CENTER MAINTENANCE	3	0	0	3.00	2	0	0	2.00	2	0	0	2.00
	15 ELMSLIE BUILDING MAINTENANCE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	16 POLICE HQ CAMPUS MAINTENANCE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	20 HUMAN RESOURCES	4	0	0	4.00	3	0	0	3.00	3	0	0	3.00
	21 CIVIL SERVICE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	30 INFORMATION TECHNOLOGY	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	31 COMMUNICATIONS	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	32 MANAGEMENT INFORMATION SYSTEMS	10	0	0	10.00	10	0	0	10.00	10	0	0	10.00
	33 POLICE TECHNICAL SERVICES	8	0	0	8.00	8	0	0	8.00	8	0	0	8.00
	Subtotal - Administrative Services Department	<b>40</b>	<b>0</b>	<b>0</b>	<b>40.00</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>39.00</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>39.00</b>
13	02 COMMUNITY SERVICES ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	14 CUSTOMER SERVICE	3	5	0	5.50	2	4	0	4.00	2	4	0	4.00
	20 SPECIAL EVENTS	2	0	0	2.00	0	0	0	0.00	1	0	0	1.00
	30 NEIGHBORHOOD REDEVELOPMENT	4	1	0	4.50	4	1	0	4.50	4	1	0	4.50
	40 PUBLIC INFORMATION	6	0	1	6.25	5	0	0	5.00	5	0	0	5.00
	60 PUBLIC ART	1	0	10	3.50	1	0	10	3.50	0	1	10	3.00
	70 YOUTH & SENIOR SERVICES	1	1	152	39.50	1	0	2	1.50	1	0	2	1.50
	71 YOUTH & SENIOR GRANT SERVICES	0	0	5	1.25	0	0	5	1.25	0	0	5	1.25
	Subtotal - Community Services Department	<b>19</b>	<b>7</b>	<b>168</b>	<b>64.50</b>	<b>15</b>	<b>5</b>	<b>17</b>	<b>21.75</b>	<b>15</b>	<b>6</b>	<b>17</b>	<b>22.25</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2010				2011				2012			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
18	02 DEVELOPMENT SERVICES ADMINISTRATION	4	0	0	4.00	2	0	0	2.00	3	0	0	3.00
20	BUILDING & PERMITS	15	2	0	16.00	15	2	0	16.00	16	1	0	16.50
30	ECONOMIC DEVELOPMENT	1	0	0	1.00	3	0	0	3.00	3	0	0	3.00
40	PLANNING & ZONING	6	0	1	6.25	6	0	2	6.50	7	0	0	7.00
41	HISTORIC PRESERVATION	1	0	1	1.25	0	0	0	0.00	0	0	0	0.00
50	PUBLIC WORKS	22	0	3	22.75	22	0	2	22.50	22	0	2	22.50
	Subtotal - Development Services Department	<u>49</u>	<u>2</u>	<u>5</u>	<u>51.25</u>	<u>48</u>	<u>2</u>	<u>4</u>	<u>50.00</u>	<u>51</u>	<u>1</u>	<u>2</u>	<u>52.00</u>
25	02 FINANCE ADMINISTRATION	3	0	0	3.00	2	0	0	2.00	2	0	0	2.00
21	ACCOUNTING	11	0	0	11.00	11	0	0	11.00	11	0	0	11.00
22	BUDGETING	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
23	REVENUE & COLLECTION	7	0	0	7.00	7	0	0	7.00	7	0	0	7.00
26	PURCHASING	4	0	0	4.00	4	0	0	4.00	4	0	0	4.00
	Subtotal - Finance Department	<u>27</u>	<u>0</u>	<u>0</u>	<u>27.00</u>	<u>26</u>	<u>0</u>	<u>0</u>	<u>26.00</u>	<u>26</u>	<u>0</u>	<u>0</u>	<u>26.00</u>
30	33 FIRE	210	0	0	210.00	200	0	0	200.00	200	0	0	200.00
	Subtotal - Fire Department	<u>210</u>	<u>0</u>	<u>0</u>	<u>210.00</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>200.00</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>200.00</u>
35	36 POLICE SERVICES	340	48	0	364.00	328	48	0	352.00	324	14	35	339.75
37	E911 CENTER	37	0	0	37.00	36	0	0	36.00	36	0	0	36.00
38	EMERGENCY MANAGEMENT SERVICES	2	0	0	2.00	1	0	0	1.00	1	0	0	1.00
	Subtotal - Police Department	<u>379</u>	<u>48</u>	<u>0</u>	<u>403.00</u>	<u>365</u>	<u>48</u>	<u>0</u>	<u>389.00</u>	<u>361</u>	<u>14</u>	<u>35</u>	<u>376.75</u>
44	02 OPERATIONS ADMINISTRATION	3	0	0	3.00	3	1	0	3.50	3	1	0	3.50
10	ANIMAL CONTROL	8	1	1	8.75	8	1	0	8.50	8	1	0	8.50
20	ELECTRICAL MAINTENANCE	8	0	0	8.00	6	0	0	6.00	6	0	0	6.00
30	MAINTENANCE SERVICES	7	1	5	8.75	7	1	5	8.75	7	1	5	8.75
40	PARKS & RECREATION	15	0	10	17.50	12	0	10	14.50	11	0	12	14.00
41	PHILLIPS PARK ZOO	5	1	9	7.75	5	0	9	7.25	5	1	9	7.75
50	PROPERTY STANDARDS	26	1	8	28.50	25	1	8	27.50	25	1	8	27.50
60	STREET MAINTENANCE	40	0	6	41.50	39	0	6	40.50	38	0	6	39.50
	Subtotal - Operations Department	<u>112</u>	<u>4</u>	<u>39</u>	<u>123.75</u>	<u>105</u>	<u>4</u>	<u>38</u>	<u>116.50</u>	<u>103</u>	<u>5</u>	<u>40</u>	<u>115.50</u>
	<b>GENERAL FUND</b>	<u><b>855</b></u>	<u><b>118</b></u>	<u><b>224</b></u>	<u><b>970.00</b></u>	<u><b>813</b></u>	<u><b>113</b></u>	<u><b>59</b></u>	<u><b>884.25</b></u>	<u><b>810</b></u>	<u><b>80</b></u>	<u><b>94</b></u>	<u><b>873.50</b></u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
AUTHORIZED STAFFING**

NO. DEPARTMENT/DIVISION	2010				2011				2012			
	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
120 4431 EQUIPMENT SERVICES	16	1	0	16.50	16	1	0	16.50	16	1	0	16.50
204 1810 AIRPORT	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
510 1851 WATER PRODUCTION	33	0	0	33.00	31	0	0	31.00	31	0	0	31.00
510 2560 WATER BILLING	12	0	0	12.00	11	0	0	11.00	11	0	0	11.00
510 4470 WATER & SEWER MAINTENANCE	40	0	6	41.50	41	0	0	41.00	38	0	0	38.00
510 4471 WATER METER MAINTENANCE	4	0	0	4.00	0	0	0	0.00	3	0	0	3.00
520 2533 MVPS REVENUE & COLLECTION	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
520 4432 MVPS MAINTENANCE	2	5	0	4.50	2	5	0	4.50	1	4	0	3.00
520 4451 MVPS ENFORCEMENT	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
530 4433 TRANSIT CENTER - ROUTE 25	3	3	0	4.50	3	3	0	4.50	3	3	0	4.50
530 4434 TRANSIT CENTER - ROUTE 59	4	0	0	4.00	3	0	0	3.00	3	0	0	3.00
550 4442 PHILLIPS PARK GOLF COURSE	3	0	36	12.00	3	0	32	11.00	3	0	32	11.00
550 4443 FOX VALLEY GOLF CLUB	2	0	29	9.25	1	0	27	7.75	1	0	27	7.75
<b>OTHER CITY FUNDS</b>	<b>124</b>	<b>10</b>	<b>71</b>	<b>146.75</b>	<b>116</b>	<b>10</b>	<b>59</b>	<b>135.75</b>	<b>115</b>	<b>9</b>	<b>59</b>	<b>134.25</b>
<b>ALL FUNDS EXCLUDING LIBRARY</b>	<b>979</b>	<b>128</b>	<b>295</b>	<b>1,116.75</b>	<b>929</b>	<b>123</b>	<b>118</b>	<b>1,020.00</b>	<b>925</b>	<b>89</b>	<b>153</b>	<b>1,007.75</b>
10 94 LIBRARY	85	43	46	118.00	86	49	38	120.00	85	50	38	119.50
<b>ALL FUNDS</b>	<b>1,064</b>	<b>171</b>	<b>341</b>	<b>1,234.75</b>	<b>1,015</b>	<b>172</b>	<b>156</b>	<b>1,140.00</b>	<b>1,010</b>	<b>139</b>	<b>191</b>	<b>1,127.25</b>

**Note:** A full-time position counts as one FTE, a part-time position counts as one-half FTE, a seasonal position counts as one-quarter FTE.

**CITY OF AURORA, ILLINOIS**  
**SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND**  
**2012 BUDGET**

<b>FUND</b>	<b>ESTIMATED FUND BALANCE 1/1/2012</b>	<b>2012 BUDGETED REVENUES</b>	<b>2012 BUDGETED EXPENDITURES</b>	<b>2012 BUDGETED EXCESS/ (DEFICIENCY)</b>	<b>PROJECTED FUND BALANCE 12/31/2012</b>
<b>101 GENERAL</b>	<b>21,700,000</b>	<b>140,507,927</b>	<b>141,587,207</b>	<b>(1,079,280)</b>	<b>20,620,720</b>
<b>SPECIAL REVENUE FUNDS</b>					
203 MOTOR FUEL TAX	5,100,000	7,247,300	10,418,800	(3,171,500)	1,928,500
204 AIRPORT	25,000	3,190,461	3,164,987	25,474	50,474
208 SANITATION	150,000	1,900,000	1,900,000	-	150,000
211 WIRELESS 911 SURCHARGE	5,900,000	920,000	940,000	(20,000)	5,880,000
213 HOME PROGRAM	-	1,772,462	1,772,462	-	-
214 NEIGHBORHOOD STABILIZATION	-	1,075,000	1,075,000	-	-
215 GAMING TAX	6,000,000	8,260,000	10,526,200	(2,266,200)	3,733,800
216 FEDERAL ASSET FORFEITURE	2,500,000	-	592,900	(592,900)	1,907,100
217 STATE ASSET FORFEITURE	800,000	-	336,000	(336,000)	464,000
218 ASSET SEIZURE FUND	100,000	-	-	-	100,000
219 FOREIGN FIRE INSURANCE TAX	300,000	141,000	140,000	1,000	301,000
221 BLOCK GRANT	-	2,678,331	2,678,331	-	-
222 SECTION 108 LOAN	50,000	153,600	156,600	(3,000)	47,000
231 TIF # 1 - DOWNTOWN	3,000,000	2,326,250	3,615,050	(1,288,800)	1,711,200
232 TIF # 2 - FARNSWORTH AREA	14,000,000	8,360,000	15,149,300	(6,789,300)	7,210,700
233 TIF # 3 - RIVERCITY	1,000,000	1,105,000	1,218,400	(113,400)	886,600
234 TIF # 4 - BELL GALE	-	60,000	60,000	-	-
235 TIF # 5 - WEST RIVER AREA	700,000	611,000	479,300	131,700	831,700
236 TIF # 6 - EAST RIVER AREA	700,000	1,152,600	1,103,600	49,000	749,000
251 SSA # 14 - SULLIVAN ROAD	100,000	-	30,000	(30,000)	70,000
255 SHAPE	6,000,000	3,845,000	9,083,900	(5,238,900)	761,100
262 SSA # 24 - EAGLE POINT	10,000	35,000	35,000	-	10,000
263 SSA # 27 - CONCORD	10,000	16,000	16,000	-	10,000
266 SSA # ONE - DOWNTOWN	10,000	220,000	220,000	-	10,000
275 SSA # 34 - OSWEGO	60,000	1,225,200	1,235,200	(10,000)	50,000
276 SSA # 44 - BLACKBERRY TRAIL	-	33,600	33,600	-	-
280 STORMWATER MGMT FEE	5,000,000	2,679,500	3,110,100	(430,600)	4,569,400
281 LONG-TERM CONTROL PLAN	400,000	770,000	100,000	670,000	1,070,000
<b>SPECIAL REVENUE FUNDS</b>	<b>51,915,000</b>	<b>49,777,304</b>	<b>69,190,730</b>	<b>(19,413,426)</b>	<b>32,501,574</b>
<b>CAPITAL PROJECT FUNDS</b>					
311 WARD #1 PROJECTS	235,000	87,900	276,500	(188,600)	46,400
312 WARD #2 PROJECTS	115,000	91,800	181,100	(89,300)	25,700
313 WARD #3 PROJECTS	230,000	75,000	282,700	(207,700)	22,300
314 WARD #4 PROJECTS	35,000	93,300	77,200	16,100	51,100
315 WARD #5 PROJECTS	355,000	75,000	354,700	(279,700)	75,300
316 WARD #6 PROJECTS	415,000	98,950	474,900	(375,950)	39,050
317 WARD #7 PROJECTS	210,000	76,125	260,900	(184,775)	25,225
318 WARD #8 PROJECTS	320,000	75,000	364,300	(289,300)	30,700
319 WARD #9 PROJECTS	625,000	75,000	680,500	(605,500)	19,500
320 WARD #10 PROJECTS	100,000	75,000	164,400	(89,400)	10,600

**CITY OF AURORA, ILLINOIS**  
**SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND**  
**2012 BUDGET**

<u>FUND</u>	<u>ESTIMATED FUND BALANCE 1/1/2012</u>	<u>2012 BUDGETED REVENUES</u>	<u>2012 BUDGETED EXPENDITURES</u>	<u>2012 BUDGETED EXCESS/ (DEFICIENCY)</u>	<u>PROJECTED FUND BALANCE 12/31/2012</u>
336 2004B TIF BOND PROJECT	720,000	-	720,000	(720,000)	-
339 2006 GO BOND PROJECT	830,000	-	750,000	(750,000)	80,000
340 CAPITAL IMPROVEMENTS A	9,000,000	3,828,000	9,505,000	(5,677,000)	3,323,000
342 2008B TIF BOND PROJECT (TIF 3)	900,000	-	652,300	(652,300)	247,700
343 2008 GO BOND PROJECT	9,700,000	25,000	5,126,000	(5,101,000)	4,599,000
344 2008A TIF BOND PROJECT (TIF 6)	800,000	3,943,096	4,248,206	(305,110)	494,890
345 KANE/DUPAGE FIRE IMPACT FEE	1,700,000	26,000	100,000	(74,000)	1,626,000
346 KENDALL/WILL FIRE IMPACT FEE	700,000	5,000	100,000	(95,000)	605,000
347 PUBLIC WORKS IMPACT FEE	150,000	2,500	50,000	(47,500)	102,500
348 2009A GO BOND PROJECT	5,000,000	-	1,452,900	(1,452,900)	3,547,100
<b>CAPITAL PROJECTS FUNDS</b>	<b>32,140,000</b>	<b>8,652,671</b>	<b>25,821,606</b>	<b>(17,168,935)</b>	<b>14,971,065</b>
<b>401 DEBT SERVICE</b>	<b>1,302,547</b>	<b>16,734,500</b>	<b>17,128,900</b>	<b>(394,400)</b>	<b>908,147</b>
<b>PROPRIETARY FUNDS</b>					
120 EQUIPMENT SERVICES	60,000	4,641,200	4,638,313	2,887	62,887
510 WATER & SEWER	10,000,000	27,353,400	31,234,350	(3,880,950)	6,119,050
510 WATER & SEWER - BOND PROCEEDS	5,900,000	-	5,860,000	(5,860,000)	40,000
520 MOTOR VEHICLE PARKING SYSTEM	500,000	1,250,600	1,265,625	(15,025)	484,975
530 TRANSIT CENTERS	1,000,000	1,818,800	2,087,243	(268,443)	731,557
550 GOLF OPERATIONS	600,000	2,350,000	2,281,198	68,802	668,802
601 PROPERTY & CASUALTY INSURANCE	2,100,000	3,622,000	4,172,000	(550,000)	1,550,000
602 EMPLOYEE HEALTH INSURANCE	1,000,000	19,184,526	19,875,009	(690,483)	309,517
603 EMPLOYEE COMPENSATED BENEFITS	-	1,300,000	1,300,000	-	-
<b>PROPRIETARY FUNDS</b>	<b>21,160,000</b>	<b>61,520,526</b>	<b>72,713,738</b>	<b>(11,193,212)</b>	<b>9,966,788</b>
<b>TRUST FUNDS</b>					
701 POLICE PENSION	133,000,000	18,004,300	12,766,300	5,238,000	138,238,000
702 FIREFIGHTERS' PENSION	108,000,000	15,216,600	10,670,100	4,546,500	112,546,500
704 RETIREE HEALTH INSURANCE TRUST	24,000,000	9,550,953	8,775,183	775,770	24,775,770
<b>TRUST FUNDS</b>	<b>265,000,000</b>	<b>42,771,853</b>	<b>32,211,583</b>	<b>10,560,270</b>	<b>275,560,270</b>
<b>LIBRARY FUNDS</b>					
210 LIBRARY GENERAL	6,000,000	10,353,260	10,652,301	(299,041)	5,700,959
310 LIBRARY C.P. & TECHNOLOGY	1,500,000	-	100,000	(100,000)	1,400,000
349 2012 GO BOND PROJECT	-	28,315,000	11,230,000	17,085,000	17,085,000
410 LIBRARY BOND & INTEREST	50,000	387,500	387,500	-	50,000
<b>LIBRARY FUNDS</b>	<b>7,550,000</b>	<b>39,055,760</b>	<b>22,369,801</b>	<b>16,685,959</b>	<b>24,235,959</b>
<b>COMBINED TOTAL</b>	<b>400,767,547</b>	<b>359,020,541</b>	<b>381,023,565</b>	<b>(22,003,024)</b>	<b>378,764,523</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
FUND BALANCE NOTES**

- General Fund (Fund 101). The city has established a policy requiring that the General Fund balance be maintained at the greater of either a) 10% of expenditures and other financing sources as originally budgeted for the fiscal year or b) \$1.0 million plus 25% of the current fiscal year's property tax levy. The city will adhere to that policy in 2012. In 2012, the fund balance will be reduced by \$1.1 million to cover operating expenditures. Even so, the General Fund's minimum fund balance requirement will be satisfied.
- Motor Fuel Tax Fund (Fund 203). The fund balance will be drawn down by \$3.2 million to provide resources for planned road and bridge improvement projects.
- Gaming Tax Fund (Fund 215). The fund balance will decrease by \$2.3 million because of a decline in anticipated gaming tax proceeds. Reduced gaming tax revenue will require the city to decrease expenditures for the non-core services for which the Gaming Tax Fund typically provides resources.
- TIF District #1 Fund (Fund 231). The fund balance will be drawn down by approximately \$1.3 million to provide resources for planned downtown redevelopment projects.
- TIF District #2 Fund (Fund 232). The fund balance will decrease by \$6.8 million because of expenditures for planned redevelopment costs.
- Safety, Health, and Public Enhancement Fund (Fund 255). The fund balance will decrease by \$5.2 million to provide resources for non-personnel costs related to public safety initiatives.
- Ward Projects Funds (Funds 311-320). The fund balances of these funds will decrease to provide resources for planned capital projects.
- 2004B TIF Bond Project Fund (Fund 336). The fund balance will decrease by \$720,000 because the proceeds of TIF revenue bonds issued in 2004 will be spent for a roadway project in TIF District #2.
- 2006 General Obligation Bond Project Fund (Fund 339). The fund balance will decrease by \$750,000 because the proceeds of general obligation bonds issued in 2006 will be used to cover the costs of stormwater management projects.
- Capital Improvements Fund A (Fund 340). The fund balance will be drawn down by \$5.7 million to provide resources for a variety of capital improvements and capital purchases. The capital improvements include several roadway projects.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
FUND BALANCE NOTES**

- 2008 General Obligation Bond Project Fund (Fund 343). The fund balance will be drawn down by \$5.1 million because the proceeds of general obligation bonds issued in 2008 will be spent for neighborhood roadway projects.
- 2009A General Obligation Bond Project Fund (Fund 348). The fund balance will be drawn down by \$1.5 million because the proceeds of general obligation bonds issued in 2009 will be spent to cover the costs associated with procuring a new public safety radio system.
- Water & Sewer Fund (Fund 510). The fund balance will decline by \$3.9 million as the city accomplishes various water and sewer improvement projects.
- Police Pension Fund (Fund 701). The fund balance will increase by \$5.2 million to set aside resources for future pension benefits that have been earned by retired and current police officers.
- Firefighters' Pension Fund (Fund 702). The fund balance will increase by \$4.5 million to set aside resources for future pension benefits that have been earned by retired and current firefighters.
- 2012 General Obligation Bond Project Fund (Fund 349). The fund balance will rise by \$17.1 million due to the issuance of general obligation bonds in 2012 for library facilities. Not all proceeds from the bonds will be expended in the year of issuance.

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2010-2012**

	General Fund			Special Revenue Funds		
	2010 Actual	2011 Original Budget	2012 Budget	2010 Actual	2011 Original Budget	2012 Budget
Estimated Fund Balance, January 1	19,852,808	19,843,939	21,700,000	48,887,152	52,304,665	51,915,000
<b>Revenues:</b>						
General Property Taxes	65,992,476	64,941,000	60,376,800	12,185,197	10,532,900	11,805,850
Other Taxes	66,914,343	58,040,900	68,374,000	20,024,533	19,673,900	18,829,700
Intergovernmental Revenues	805,270	816,286	591,826	7,119,597	20,509,712	10,499,641
Licenses & Permits	2,711,477	2,591,830	2,847,400	-	-	-
Charges for Services	6,120,901	5,477,250	5,878,100	6,526,354	5,241,800	6,273,600
Fines	2,708,441	3,035,500	1,979,600	-	-	-
Investment Income	23,684	290,000	256,000	126,336	335,000	176,000
Bond Proceeds	-	-	-	359,000	-	-
Other Revenues	216,419	202,768	204,201	658,388	1,487,500	946,961
Transfers In	-	-	-	1,905,603	1,200,500	1,245,552
<b>Total Revenues</b>	<b>145,493,011</b>	<b>135,395,534</b>	<b>140,507,927</b>	<b>48,905,008</b>	<b>58,981,312</b>	<b>49,777,304</b>
<b>Expenditures:</b>						
Salaries & Benefits	127,364,306	115,648,421	122,812,191	95,790	100,362	107,387
Other Non-Capital	18,067,222	19,329,582	18,528,216	13,752,568	20,493,400	20,899,443
Capital	70,352	504,500	246,800	11,893,854	31,401,200	32,330,400
Debt Service	-	-	-	5,231,765	4,162,700	4,377,400
Transfers Out	-	-	-	14,513,518	11,829,200	11,476,100
<b>Total Expenditures</b>	<b>145,501,880</b>	<b>135,482,503</b>	<b>141,587,207</b>	<b>45,487,495</b>	<b>67,986,862</b>	<b>69,190,730</b>
Excess/(Deficiency) of Revenues over Expenditures	(8,869)	(86,969)	(1,079,280)	3,417,513	(9,005,550)	(19,413,426)
Projected Fund Balance, December 31	19,843,939	19,756,970	20,620,720	52,304,665	43,299,115	32,501,574

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2010-2012**

	Capital Projects Funds			Debt Service Fund		
	2010 Actual	2011 Original Budget	2012 Budget	2010 Actual	2011 Original Budget	2012 Budget
Estimated Fund Balance, January 1	48,799,244	37,234,868	32,140,000	770,788	2,135,047	1,302,547
<b>Revenues:</b>						
General Property Taxes	-	-	-	3,999,999	4,000,000	4,000,000
Other Taxes	924,279	6,753,375	1,638,375	1,352,542	1,200,000	1,300,000
Intergovernmental Revenues	492,309	8,423,000	4,118,096	200,000	200,000	200,000
Licenses & Permits	38,742	22,000	37,000	-	-	-
Charges for Services	8,411,779	2,024,400	2,024,200	344,517	207,300	244,700
Fines	4,078	-	-	-	-	-
Investment Income	133,241	120,000	85,000	8,827	50,000	50,000
Bond Proceeds	4,500,000	-	-	-	-	-
Other Revenues	-	283,000	-	1,081,870	1,103,600	-
Transfers In	753,215	750,000	750,000	13,653,491	11,490,500	10,939,800
<b>Total Revenues</b>	<b>15,257,643</b>	<b>18,375,775</b>	<b>8,652,671</b>	<b>20,641,246</b>	<b>18,251,400</b>	<b>16,734,500</b>
<b>Expenditures:</b>						
Salaries & Benefits	-	-	-	-	-	-
Other Non-Capital	2,520,353	3,895,275	4,598,600	-	-	-
Capital	22,477,522	23,709,912	19,805,206	-	-	-
Debt Service	575,353	577,500	577,500	19,276,987	19,083,900	17,128,900
Transfers Out	1,248,791	1,011,800	840,300	-	-	-
<b>Total Expenditures</b>	<b>26,822,019</b>	<b>29,194,487</b>	<b>25,821,606</b>	<b>19,276,987</b>	<b>19,083,900</b>	<b>17,128,900</b>
Excess/(Deficiency) of						
Revenues over Expenditures	(11,564,376)	(10,818,712)	(17,168,935)	1,364,259	(832,500)	(394,400)
Projected Fund Balance, December 31	37,234,868	26,416,156	14,971,065	2,135,047	1,302,547	908,147

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2010-2012**

	Proprietary Funds			Trust Funds		
	2010 Actual	2011 Original Budget	2012 Budget	2010 Actual	2011 Original Budget	2012 Budget
Estimated Fund Balance, January 1	164,733,778	183,609,258	21,160,000	230,049,920	254,588,098	265,000,000
<b>Revenues:</b>						
General Property Taxes	-	-	-	-	-	-
Other Taxes	350,000	350,000	450,000	-	-	-
Intergovernmental Revenues	-	-	59,100	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	69,292,679	58,516,394	59,345,726	11,034,591	12,544,829	12,150,953
Fines	593,981	583,300	551,000	-	-	-
Investment Income	123,397	455,000	385,500	21,023,743	13,000,000	15,000,000
Bond Proceeds	966,218	-	-	-	-	-
Other Revenues	12,042,928	305,500	279,200	18,170,300	18,907,600	15,620,900
Transfers In	450,000	400,000	450,000	-	-	-
<b>Total Revenues</b>	<b>83,819,203</b>	<b>60,610,194</b>	<b>61,520,526</b>	<b>50,228,634</b>	<b>44,452,429</b>	<b>42,771,853</b>
<b>Expenditures:</b>						
Salaries & Benefits	32,816,633	34,726,956	35,708,831	24,674,270	30,379,269	30,843,183
Other Non-Capital	19,718,220	22,447,542	21,923,407	1,016,186	1,361,600	1,368,400
Capital	9,547,516	9,492,200	10,687,400	-	-	-
Debt Service	1,861,354	3,357,800	3,394,100	-	-	-
Transfers Out	1,000,000	1,000,000	1,000,000	-	-	-
<b>Total Expenditures</b>	<b>64,943,723</b>	<b>71,024,498</b>	<b>72,713,738</b>	<b>25,690,456</b>	<b>31,740,869</b>	<b>32,211,583</b>
Excess/(Deficiency) of Revenues over Expenditures	18,875,480	(10,414,304)	(11,193,212)	24,538,178	12,711,560	10,560,270
Projected Fund Balance, December 31	183,609,258	173,194,954	9,966,788	254,588,098	267,299,658	275,560,270

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2010-2012**

	Library Funds			Total		
	2010 Actual	2011 Original Budget	2012 Budget	2010 Actual	2011 Original Budget	2012 Budget
Estimated Fund Balance, January 1	7,956,423	9,827,175	7,550,000	521,050,113	559,543,050	400,767,547
<b>Revenues:</b>						
General Property Taxes	10,639,923	10,218,700	9,505,510	92,817,595	89,692,600	85,688,160
Other Taxes	500,000	500,000	500,000	90,065,697	86,518,175	91,092,075
Intergovernmental Revenues	217,635	236,300	235,550	8,834,811	30,185,298	15,704,213
Licenses, Fees, & Permits	-	-	-	2,750,219	2,613,830	2,884,400
Charges for Services	202,883	178,000	222,300	101,933,704	84,189,973	86,139,579
Fines	102,101	100,000	100,000	3,408,601	3,718,800	2,630,600
Investment Income	23,362	161,000	161,000	21,462,590	14,411,000	16,113,500
Bond Proceeds	-	-	28,315,000	5,825,218	-	28,315,000
Other Revenues	43,839	16,100	16,400	32,213,744	22,306,068	17,067,662
Transfers In	2,000,000	-	-	18,762,309	13,841,000	13,385,352
<b>Total Revenues</b>	<u>13,729,743</u>	<u>11,410,100</u>	<u>39,055,760</u>	<u>378,074,488</u>	<u>347,476,744</u>	<u>359,020,541</u>
<b>Expenditures:</b>						
Salaries & Benefits	6,535,747	7,206,421	7,632,051	191,486,746	188,061,429	197,103,643
Other Non-Capital	2,870,174	3,770,841	3,020,250	57,944,723	71,298,240	70,338,316
Capital	71,194	580,000	11,330,000	44,060,438	65,687,812	74,399,806
Debt Service	381,876	383,000	387,500	27,327,335	27,564,900	25,865,400
Transfers Out	2,000,000	-	-	18,762,309	13,841,000	13,316,400
<b>Total Expenditures</b>	<u>11,858,991</u>	<u>11,940,262</u>	<u>22,369,801</u>	<u>339,581,551</u>	<u>366,453,381</u>	<u>381,023,565</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>1,870,752</u>	<u>(530,162)</u>	<u>16,685,959</u>	<u>38,492,937</u>	<u>(18,976,637)</u>	<u>(22,003,024)</u>
Projected Fund Balance, December 31	<u>9,827,175</u>	<u>9,297,013</u>	<u>24,235,959</u>	<u>559,543,050</u>	<u>540,566,413</u>	<u>378,764,523</u>



**Aerial photograph of Stolp Island and the downtown Aurora district depicting the area as it was in 1921. At that time, only Downer Place and East Galena Boulevard connected the island to the rest of the city. The West Galena Boulevard and Benton Street bridges were not built until 1926. However, the iron New York Street bridge (built in 1884) is shown. That bridge was replaced by the current elegant concrete Memorial Bridge dedicated in 1931.**

**CITY OF AURORA  
STRATEGIC PLAN  
2011/2012**

**Citywide**

**Priority 1: Attract and retain business and jobs.**

**Priority 2: Preserve high levels of public safety and quality of life.**

**Priority 3: Provide efficient, innovative, transparent and accountable city government.**

**CITY OF AURORA  
STRATEGIC PLAN  
2011/2012**

**Priority 1: Attract and retain business and jobs.**

<b><u>Department/Division</u></b>	<b><u>2011/2012 Goal</u></b>	<b><u>Unit of Measure</u></b>	<b><u>Target</u></b>
<b><u>Administrative Services</u></b>			
Central Services	Establish a youth mentoring program to increase awareness of vocational opportunities in the field of facility maintenance.	N/A	6/30/2012
<b><u>Community Services</u></b>			
Neighborhood Redevelopment	Provide incentives for city residents, contractors, and businesses to become certified in emerging energy efficiency technologies.	Number of participants	68
Youth and Senior Services	Partner with Life Support and Northern Illinois University to arrange college visits in order to assist students in preparing for higher education.	Number of college visits	5
<b><u>Development Services</u></b>			
Building and Permits	Maintain the plan review time for commercial remodeling under \$50,000.	Number of days	9.5

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>
	Maintain the plan review time for commercial remodeling over \$50,000.	Number of days	15.1
	Improve upon the plan review time for new commercial construction and commercial additions.	Number of days	24.9
	Improve upon the plan review time for commercial single trade permits.	Number of days	1.8
	Improve upon the plan review time for commercial foundation permits.	Number of days	8.3
Economic Development	Increase communication with major media publications and network outlets to produce stories highlighting Aurora.	Number of stories	10
	Promote development success stories on the AEDC website.	Number of stories	6
	Establish relationships with developers to increase both development and redevelopment to the city.	Number of developments	48
	Encourage developers, businesses, and real estate brokers to use the AEDC website as an industry resource.	Number of comments	115

<u>Department/Division</u>	<u>2011/2012 Goal</u>	<u>Unit of Measure</u>	<u>Target</u>
<b><u>Finance</u></b>			
Purchasing	Establish a program to implement the city's policy on developing procurement opportunities for minorities, women, and disabled persons with the city government.	N/A	12/31/2011
	Evaluate and implement electronic bidding technology.	N/A	12/31/2012
MVPS Revenue and Collection	Develop and implement a system for issuing permits in support of a new downtown parking plan.	N/A	12/31/2012
<b><u>Operations</u></b>			
Maintenance Services	Repair 18,000 square feet of sidewalks, curbs and paving bricks in the Central Business District.	Number of square feet	18,000
MVPS Maintenance	Resurface or sealcoat 500,000 square feet of parking lots including the train stations.	Number of square feet	500,000
	Re-stripe all 5,500 parking spaces including Stolp Island Parking Garage.	Number of parking spaces	5,500
Phillips Park Zoo	Create a social network site to promote the zoo and park amenities.	N/A	12/31/2012
	Establish a fan base on the social network site to promote the zoo and park amenities.	Number of "Likes"	1,000

**CITY OF AURORA  
STRATEGIC PLAN  
2011/2012**

**Priority 2: Preserve high levels of public safety and quality of life.**

<u>Department/Division</u>	<u>2011/2012 Goal</u>	<u>Unit of Measure</u>	<u>Target</u>
<b><u>Law</u></b>			
City Clerk	Update the music festival, carnival, circus, and temporary liquor permit ordinances to address larger festivals, locations, policing concerns, and noise issues.	N/A	2/29/2012
<b><u>Administrative Services</u></b>			
Central Services	Collaborate with area businesses, school districts, and service organizations to construct a butterfly garden at Rogers Center.	N/A	6/30/2012
Human Resources	Host wellness events for city employees.	Number of events	8
Management Information Systems	Complete projects deemed vital to the maintenance and development of MIS infrastructure.	Number of projects	12
Police Technical Services	Complete all four phases of the squad laptop deployment process.	Number of phases	4
	Install and configure a new tape library solution.	N/A	12/31/2012

<b><u>Department/Division</u></b>	<b><u>2011/2012 Goal</u></b>	<b><u>Unit of Measure</u></b>	<b><u>Target</u></b>
<b><u>Community Services</u></b>			
Administration	Collaborate with community organizations to provide community service opportunities for local youth.	Number of service hours	250
Neighborhood Redevelopment	Assist homeowners with foreclosure counseling and rehabilitation project assistance.	Number of households	611
	Provide water conservation and home performance workshop to homeowners.	Number of workshops	20
Public Art	Raise funds for the GAR restoration project.	Funds raised	\$50,000
	Complete the GAR interior restoration project.	N/A	12/31/2012
	Attract visitors to the art exhibits at the APAC Gallery and City Hall.	Number of visitors	18,000
Youth and Senior Services	Increase participation in United Students of Aurora Leaders Program.	Percent increase	50%
<b><u>Development Services</u></b>			
Planning and Zoning	Complete the steps necessary to revise the Aurora Zoning Ordinance.	Steps completed	76

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>
Public Works	Revise the Standard Specifications for Improvements and Construction Details.	Sections completed	91
Water Production	Inspect the water storage tanks at the Fox Valley East Booster Station.	Tanks inspected	4
	Collect and analyze raw well water samples from all active, city-owned, deep and shallow wells for volatile compounds.	Number of wells	22
<b>Fire Department</b>	Provide fire safety education to the Spanish-speaking community.	Number of adults	500
<b>Police Department</b>	Reduce part 1 crimes by 10% as compared to 2010.	Percent decrease	10%
<b><u>Operations</u></b>			
Electrical Maintenance	Respond to streetlight outage issues within 24 hours.	Number of hours	24
Equipment Services	Convert vehicles to re-refined motor oil.	Number of vehicles	210
Phillips Park Golf Course	Create an Emergency Action Plan to direct Emergency Management Division staff to injured victims.	N/A	12/31/2012
Fox Valley Golf Club	Create an Emergency Action Plan to direct Emergency Management Division staff to injured victims.	N/A	12/31/2012

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>
Property Standards	Inspect the target areas identified by aldermen to address quality of life issues in the community.	Number of inspections	12
Street Maintenance	Remove trees infested with the Emerald Ash Borer.	Number of trees	2,000
	Maintain or improve upon the resolution time for graffiti removal.	Number of hours	54
Water and Sewer Maintenance	Inspect the ponds in the far east tributaries to log the conditions of structures and accessibility, check for restrictors, and schedule cleaning and repairs.	Number of ponds	249
	Clean sewer lines to reduce sewer backups.	Number of linear feet	95,000

**CITY OF AURORA  
STRATEGIC PLAN  
2011/2012**

**Priority 3: Provide efficient, innovative, transparent and accountable city government.**

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>
<b>Mayor's Office</b>	Schedule weekly meetings with department/division heads to work through barriers to completing their goals.	Number of meetings	192
	Review the monthly progress of established goals at monthly update meetings.	Number of meetings	192
	Generate a bi-weekly communication tool to keep employees informed, celebrate and acknowledge employee successes, and encourage employee development and innovation.	Number of communications	22
<b><u>Administrative Services</u></b>			
Central Services	Collaborate with the IT staff to create an intranet tool for city staff members to make requests for service from other departments and divisions.	N/A	6/30/2012
Human Resources	Update the intranet site to provide forms and documents pertinent to city employees.	Number of documents	20
	Develop and implement a benefits overview program.	N/A	12/31/2012

<b><u>Department/Division</u></b>	<b><u>2011/2012 Goal</u></b>	<b><u>Unit of Measure</u></b>	<b><u>Target</u></b>
Management Information Systems	Implement a voluntary exercise program whereby each employee engages in two hours of exercise per week.	Number of hours	576
	Schedule at least 30 hours of focused training for each staff member.	Number of hours	300
Police Technical Services	Migrate the Police Department office productivity software to Microsoft Office for increased efficiency and standardization with other city departments.	N/A	12/31/2011
	Implement mobile virtual private network solutions for the Fire Department vehicle laptops and Police Department and IT administrators' laptops.	N/A	12/31/2011
<b><u>Community Services</u></b>			
Administration	Secure private sponsorship for at least half of the cost for the annual fireworks display.	Funds raised	\$20,000
Customer Service	Maintain an average abandon rate of 7% or below.	Percent of abandoned calls	7%
	Provide customer service phone etiquette training to city employees.	N/A	12/31/2011
	Provide management report training on the Active Citizen Request software.	Number of training sessions	4

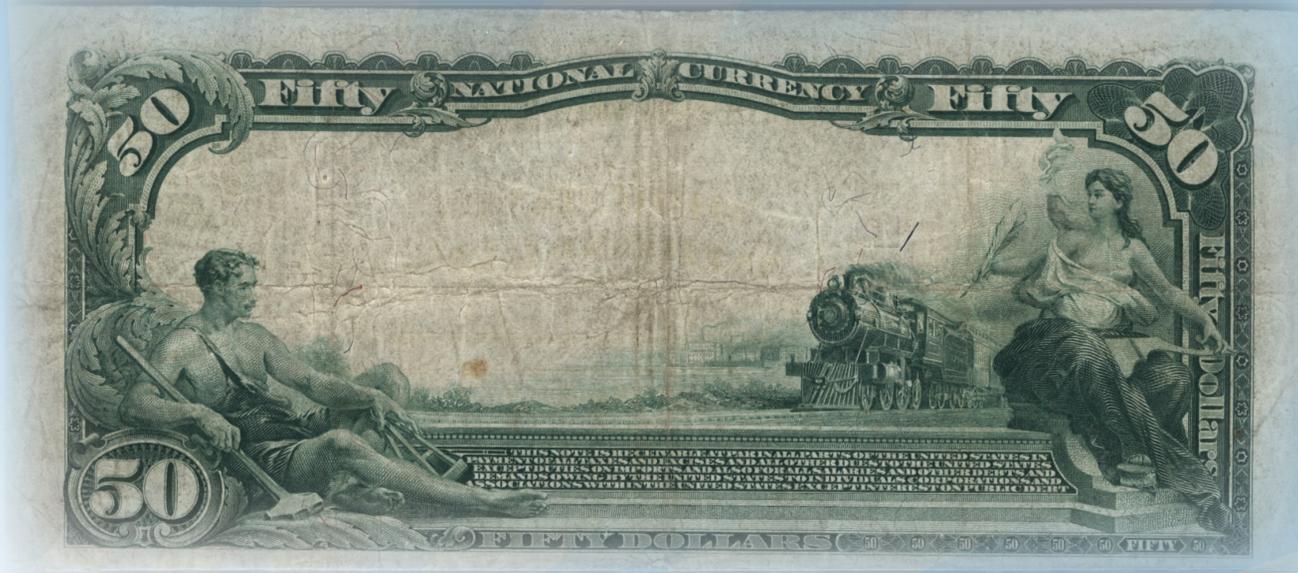
<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>
	Use the electronic sign board at Fire Station 8/Customer Service Call Center to inform citizens of special events, city ordinances, and other city events.	Number of messages	36
Public Information	Create and implement a monthly e-newsletter containing city news and events for distribution to the community.	N/A	12/31/2012
	Increase e-mail news subscribers by 10%.	Percent increase	10%
	Establish a social media presence.	N/A	12/31/2011
<b><u>Development Services</u></b>			
Building and Permits	Increase the number of inspections scheduled through the innovative Click-2-Gov online software by sending out proactive informational e-mails to homeowners and contractors.	Number of inspections scheduled	64
Planning and Zoning	Prepare 200 property research sheets to have available for potential developers.	Number of research sheets	200
	Update the divisional internet website page to have all procedures, forms, handouts, and other information available online.	Percent complete	100%
Public Works	Develop a GIS project dataset for new development projects.	N/A	8/31/2011

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>
	Process projects through the GIS project dataset for new development.	Number of projects	450
	Develop the framework to provide traffic counts to the public through the divisional internet website page.	N/A	12/31/2012
Water Production	Reduce electrical consumption for pumping raw well water by following a daily well selection priority schedule.	Average Kilowatt Hours/Million Gallons of Water	3,700
<b><u>Finance</u></b>			
Accounting	Implement the recommendations of the utility audit.	N/A	12/31/2012
	Develop and implement a system to issue vendor payments electronically.	N/A	12/31/2012
	Issue direct deposit payroll notices electronically.	N/A	12/31/2012
Budgeting	Provide department heads the option of delegating authority to approve budget transfers and amendments.	N/A	12/31/2011
	Enhance the electronic system for managing special budget requests to permit multiple simultaneous users and the inclusion of specific, related account numbers.	N/A	12/31/2012

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>
Revenue and Collection	Train the divisional staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.	N/A	3/31/2012
Purchasing	Implement the recommendations of the procurement efficiencies study.	N/A	12/31/2012
Water Billing	Develop the capacity to process credit card payments for utility bills.	N/A	12/31/2012
	Assist with the training of Revenue and Collection Division staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.	N/A	3/31/2012
	Establish a process to facilitate communication with the Property Standards Division on City Code violations related to property standards and the accurate metering of water consumption.	N/A	6/30/2012
<b><u>Operations</u></b>			
Animal Control	Provide monthly and annual customer contact reports to the Mayor's and Aldermen's Offices.	N/A	12/31/2012
Property Standards	Invite neighborhood groups to code enforcement hearings to observe code compliance prosecution.	Percent of attendance	100%



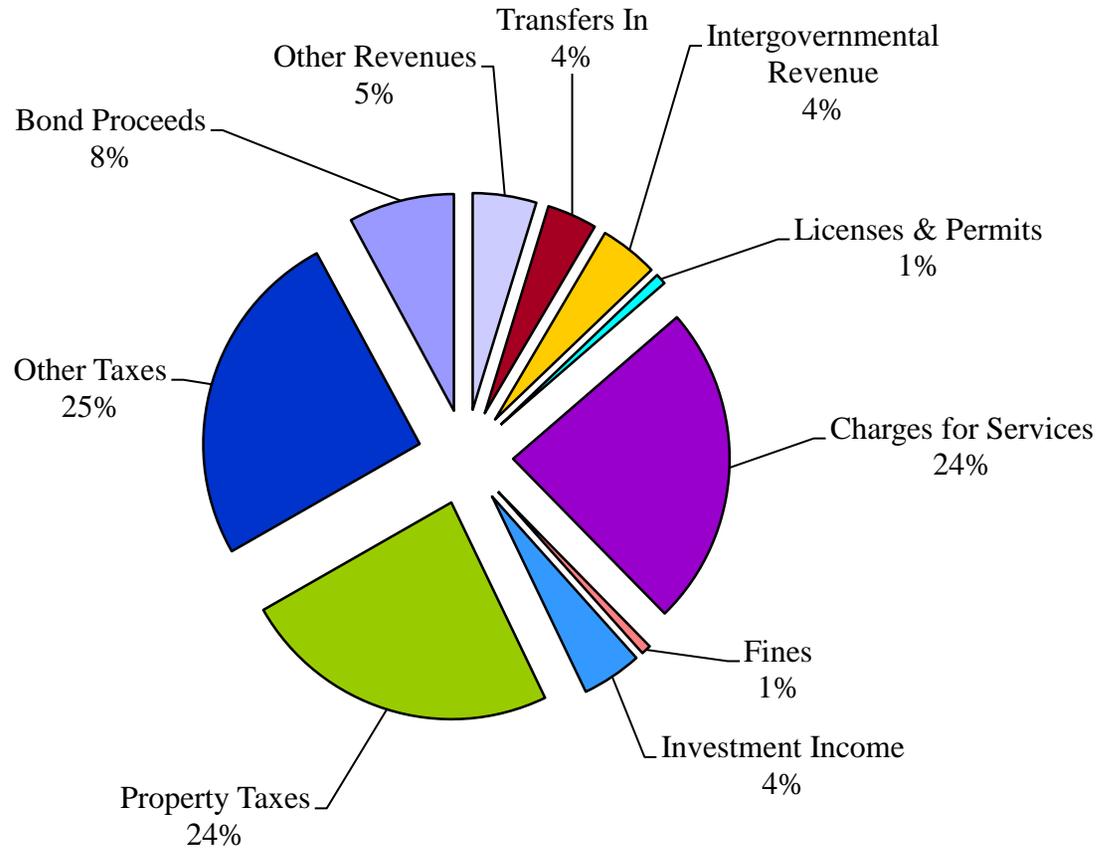
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The Merchants National Bank of Aurora issued this 1902 series \$50 bill. Pictured on the front is Senator John Sherman, chairman of the Senate Finance Committee and champion of the National Bank Bill.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**Revenue Sources - All Funds**

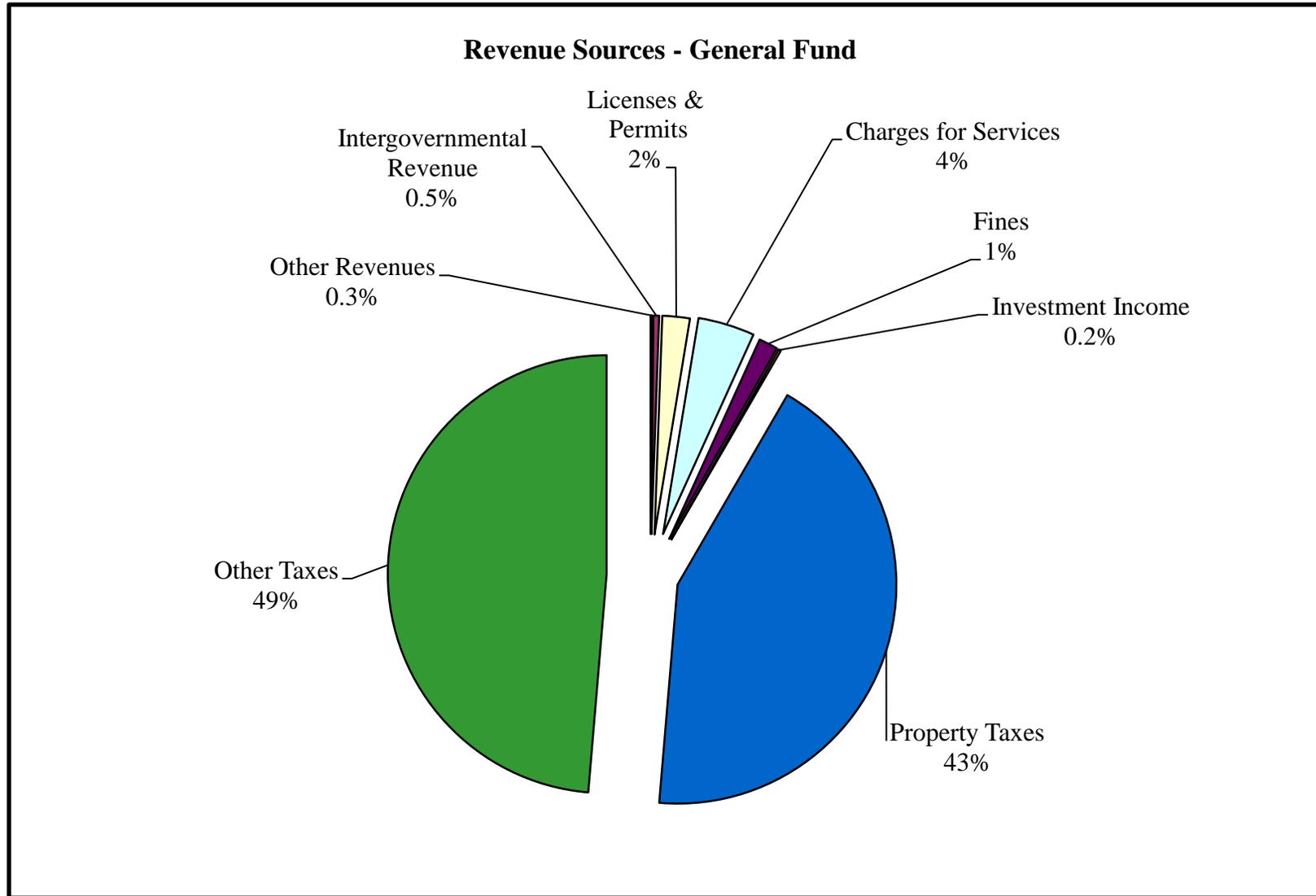


**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**REVENUE SOURCES - ALL FUNDS**

<b><u>REVENUE</u></b>	<b><u>2010 ACTUAL</u></b>	<b><u>2011 BUDGET</u></b>	<b><u>INCREASE/ (DECREASE)</u></b>	<b><u>PERCENT CHANGE</u></b>	<b><u>2012 BUDGET</u></b>
Property Taxes	92,817,595	89,692,600	(4,004,440)	-4.46%	85,688,160
Other Taxes	90,065,697	86,518,175	4,573,900	5.29%	91,092,075
Intergovernmental Revenue	8,834,811	30,185,298	(14,481,085)	-47.97%	15,704,213
Licenses & Permits	2,750,219	2,613,830	270,570	10.35%	2,884,400
Charges for Services	101,933,704	84,189,973	1,949,606	2.32%	86,139,579
Fines	3,408,601	3,718,800	(1,088,200)	-29.26%	2,630,600
Investment Income	21,462,590	14,411,000	1,702,500	11.81%	16,113,500
Bond Proceeds	5,825,218	-	28,315,000	-	28,315,000
Other Revenues	32,213,744	22,306,068	(5,238,406)	-23.48%	17,067,662
Transfers In	18,762,309	13,841,000	(455,648)	-3.29%	13,385,352
<b>Total</b>	<b><u>378,074,488</u></b>	<b><u>347,476,744</u></b>	<b><u>11,543,797</u></b>	<b>3.32%</b>	<b><u>359,020,541</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET**



**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**REVENUE SOURCES - GENERAL FUND**

<b><u>REVENUE</u></b>	<b><u>2010 ACTUAL</u></b>	<b><u>2011 BUDGET</u></b>	<b><u>INCREASE/ (DECREASE)</u></b>	<b><u>PERCENT CHANGE</u></b>	<b><u>2012 BUDGET</u></b>
Property Taxes	65,992,476	64,941,000	(4,564,200)	-7.03%	60,376,800
Other Taxes	66,914,343	58,040,900	10,333,100	17.80%	68,374,000
Intergovernmental Revenue	805,270	816,286	(224,460)	-27.50%	591,826
Licenses & Permits	2,711,477	2,591,830	255,570	9.86%	2,847,400
Charges for Services	6,120,901	5,477,250	400,850	7.32%	5,878,100
Fines	2,708,441	3,035,500	(1,055,900)	-34.79%	1,979,600
Investment Income	23,684	290,000	(34,000)	-11.72%	256,000
Other Revenues	<u>216,419</u>	<u>202,768</u>	<u>1,433</u>	0.71%	<u>204,201</u>
<b>Total</b>	<b><u><u>145,493,011</u></u></b>	<b><u><u>135,395,534</u></u></b>	<b><u><u>5,112,393</u></u></b>	<b>3.78%</b>	<b><u><u>140,507,927</u></u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**DISCUSSION OF REVENUE SOURCES**

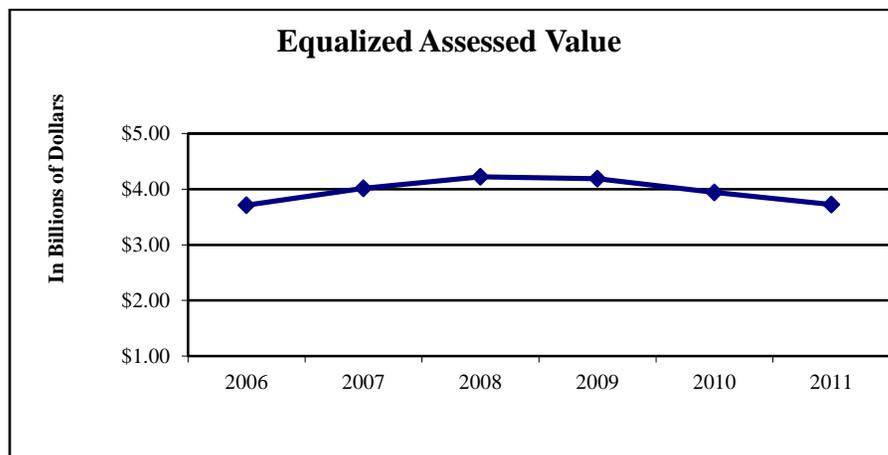
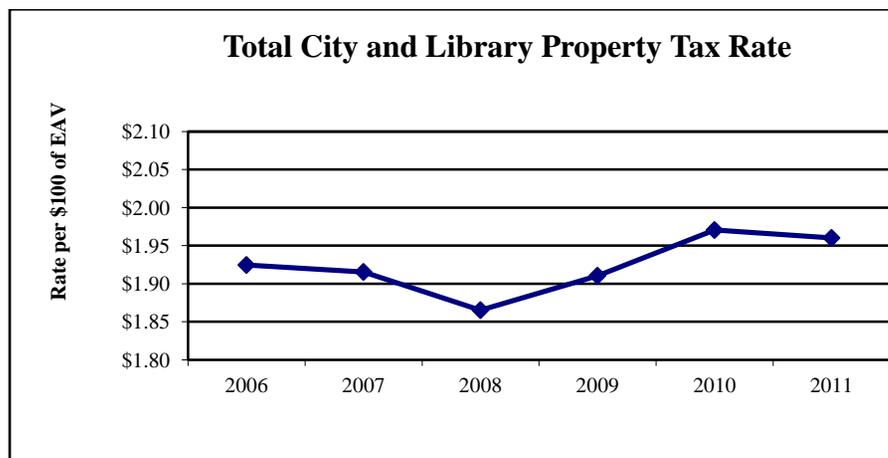
**ALL FUNDS**

The 2012 budget relies on a wide variety of revenue sources. These revenue sources include real estate taxes, state income taxes, sales taxes, motor fuel taxes, utility taxes, licenses and fees, as well as various enterprise revenues. Below is a discussion of the major revenue classifications for fiscal year 2012.

**1. GENERAL PROPERTY TAXES \$72,959,310**

The 2011 levy of \$72,959,310 (payable in 2012) will be based on a combined corporate and library tax rate of \$1.9603 per \$100 of equalized assessed valuation (EAV) of real property in the city and estimated EAV of \$3,722,045,000 for 2011. This represents a decrease in EAV of \$217,096,740 or 5.51% from the 2010 certified EAV of \$3,939,141,740. The 2011 real estate tax levy includes a decrease of \$4,664,490 or 6.01% under the 2010 extension. Property taxes are collected to support the General Fund (including the city's contribution to the Illinois Municipal Retirement Fund), the Aurora Public Library Fund, and Police and Fire Pension Funds. (The city imposes a separate levy to support the Aurora Public Library at a rate of \$0.2554 per \$100 of EAV.) Included in the 2011 property tax levy are provisions of \$4,000,000 and \$386,500 for city and library debt service, respectively. The tax rate needed to support this debt service is \$0.1179. The increase in the components of the city's tax levy not associated with debt service will be supported primarily by growth in the city's assessed valuation.

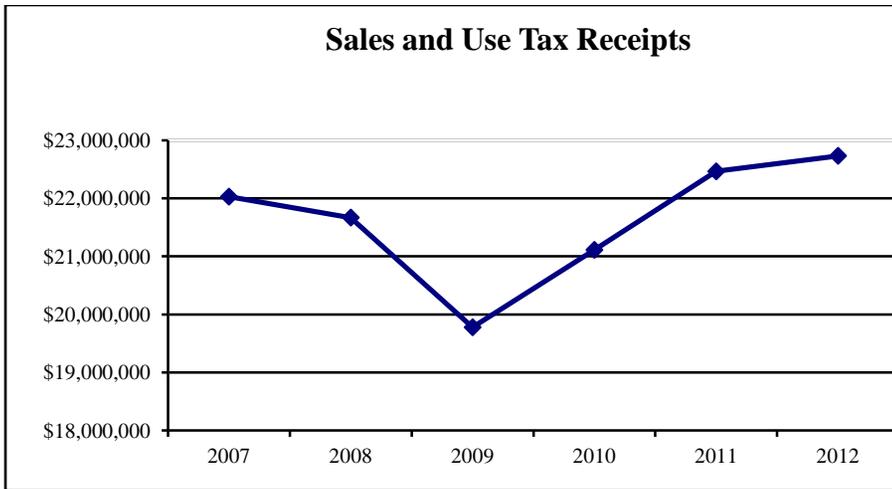
The following charts show the trends in the city's tax rate on real property as well as growth in assessed valuation for the period from 2006 through 2011.



**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**2. GENERAL SALES AND USE TAXES \$22,781,000**

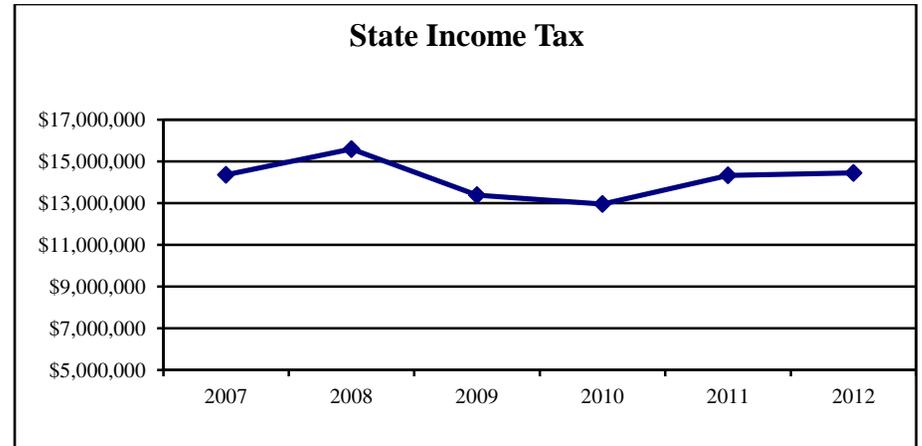
The city receives a 1% sales tax that is collected by the Illinois Department of Revenue (IDOR) on the purchase of most goods in Aurora. Sales tax receipts are remitted to the city on a monthly basis. Fiscal year 2012 estimates of \$20,000,000 assumes no change from the 2011 estimated actual amount. The city's sales tax revenue projection is conservative based on the current national and regional economic downturn.



Local use sales taxes of \$2,731,000 are included in this revenue classification. These taxes are collected by the IDOR and remitted to the city based on a per capita state rate. Fiscal year 2012 projections for these revenues are based upon economic forecasts published by the Illinois Municipal League (IML). The IML forecast predicted an increase from \$13.20 per capita in 2011 to \$13.80 per capita for 2012. This was an increase of 5% for use tax.

**3. STATE INCOME TAX \$14,447,000**

The City of Aurora receives a number of shared revenues from the State of Illinois based on population. The largest of these is state income tax revenue (SIT). In the 2010 census, the city's population was found to be 197,899. SIT projections for 2012 are based on an economic analysis released by the IML in April 2011. The 2011 per capita amount was \$77 and decreased to \$73 per capita for the 2012 estimate. This decrease in per capita amount was due to several factors including tax amnesty, unpaid income tax refunds, lower Local Government Distributive Fund percentage distribution, and suspension of corporations' ability to use net operating losses. The effect of the decrease in the per capita rate is offset by an increase in the city's population from 164,681 to 197,899.



**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**4. PERSONAL PROPERTY REPLACEMENT TAX \$3,321,000**

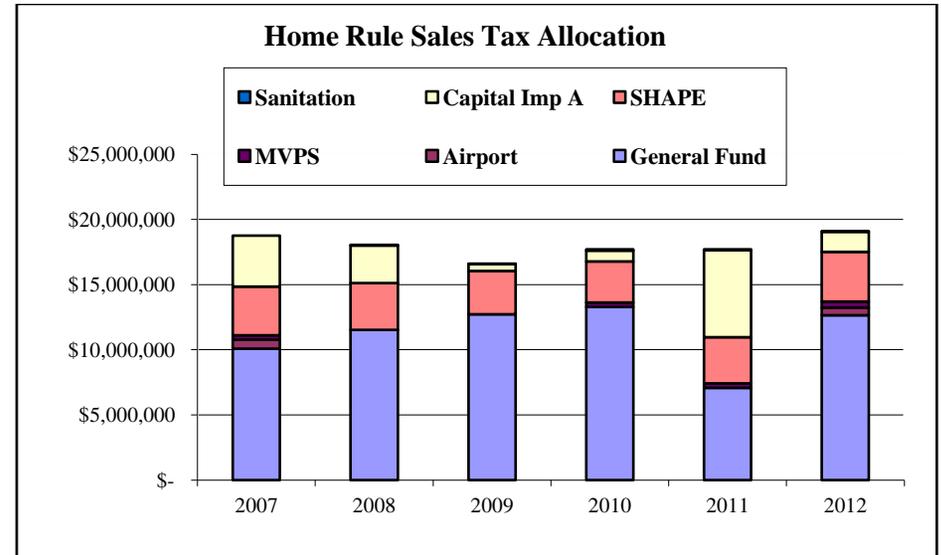
The city receives a personal property replacement tax (PPRT) from the State of Illinois. The replacement tax revenue comes from a corporate income tax and an invested capital tax on public utilities. The PPRT serves to replace Aurora’s share of revenue lost due to the abolition of the personal property tax in 1977. The funds are distributed to local taxing bodies based on the relative amounts of corporate personal property tax that was lost. The city’s projections for fiscal year 2012 are based on estimates from the IDOR.

**5. HOME-RULE SALES TAX \$19,100,000**

The city’s home-rule sales tax rate is 1.25%. In general, the tax applies to the retail sales of all goods except automobiles, drugs, and groceries. The IDOR collects, administers, and enforces the home-rule municipal retailers’ occupation tax and home-rule service occupation tax in accordance with the provisions of Section 8-11-1 and 8-11-5 of the Illinois Municipal Code (65 ILCS 5/8-11-1 and 5/8-11-5).

The city’s estimated revenues of \$19,100,000 for FY 2012 are assumed to be approximately the same as the 2011 estimated actual amount based upon the uncertainty of the strength and speed of the economic recovery. In 2012, revenue from the home-rule sales tax will support the General Fund, SHAPE Fund, Capital Improvements Fund A, Airport Fund, MVPS Fund, and Sanitation Fund.

Historically, the city has allocated home-rule sales tax revenue between the General Fund, Capital Improvements Fund A, and certain other funds. The allocation of home-rule sales taxes since 2007 is shown on the right.



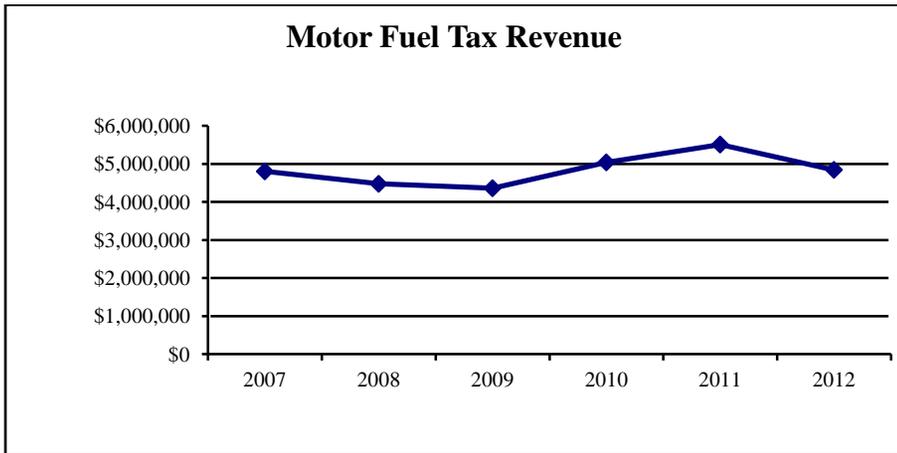
**6. FOOD & BEVERAGE TAX \$3,600,000**

Effective July 1, 2005, the city reduced its food and beverage tax from 2.0% to 1.75%. This tax on the sale of food and beverages consumed on the premises where sold is collected by the local establishments and remitted directly to the city. Revenue from this tax is projected at \$3,600,000 in fiscal year 2012 based upon the assumption of a slowly growing economy.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**7. MOTOR FUEL TAX \$4,841,500**

The city receives motor fuel tax (MFT) revenue from the State of Illinois. As shared revenue, the amount remitted to the city is based on a per capita rate. As with state-shared income taxes, the city's projection for fiscal year 2012 is based upon the IML economic analysis estimates as of April 2011.

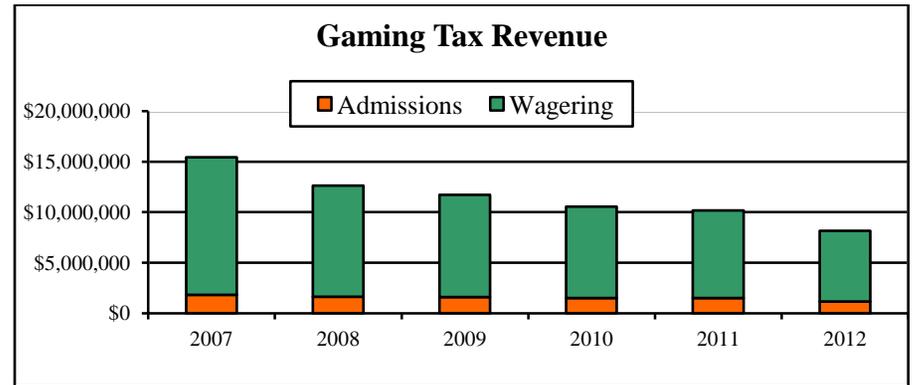


Estimated revenue for fiscal year 2012 is \$4,700,000. Additionally, the city expects to receive an MFT supplement by virtue of being one of Illinois' high-growth municipalities. The 2012 supplement has been estimated to be \$141,500.

**8. GAMING TAXES \$8,160,000**

The City of Aurora is home to one of nine riverboat casinos in the state. Hollywood Casino, Aurora's riverboat casino, began operations on June 17, 1993. The city receives a \$1.00 admission fee per patron

and a 5% wagering tax collected at the casino by the State of Illinois. Revenues from the admission fee are estimated at \$1,160,000 and wagering tax revenues are estimated at \$7,000,000 in fiscal year 2012. During 2011, the city's gaming tax revenues amounted to a total of approximately \$10,200,000. The 2012 projection assumes that there will be a decrease in revenues due to the opening of a competing casino in Des Plaines, Illinois.



No gaming tax revenue has been allocated to the General Fund for 2012.

**9. SIMPLIFIED TELECOMMUNICATIONS TAX \$6,275,000**

Effective January 1, 2003, pursuant to a change in state law, the city's 5.0% utility tax on telecommunications was combined with its 1% telecommunications infrastructure maintenance fee. The "simplified telecommunications tax" rate for Aurora is 6%. The city's 2012 projected revenue for the tax is approximately the same as the estimated actual amount for 2011. No increase is projected due to the slow recovery from the recession.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**10. UTILITY TAX – ELECTRIC \$3,300,000**

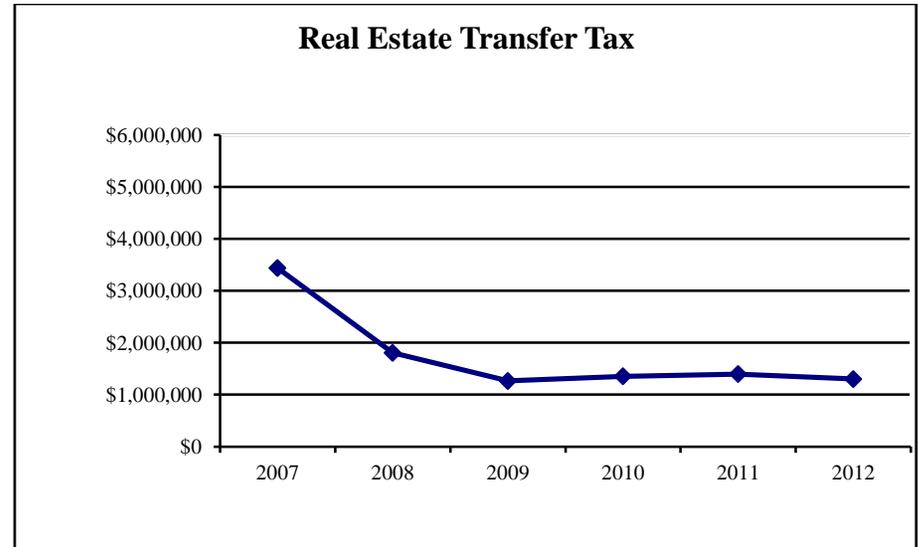
Effective April 1, 1998, the city imposed a utility tax on the use of electricity. Initially, the tax was based on 3% of the gross billings and was later changed to a kilowatt-hour equivalent to comply with deregulation laws. Rates range from 0.202 to 0.330 cents per kilowatt-hour depending on the level of consumption. Fiscal year 2012 projected revenues of \$3,300,000 assume no increase in the consumption of the city’s residents and businesses.

**11. UTILITY TAX – NATURAL GAS \$800,000**

Effective April 1, 1998, the city imposed a tax of one cent per therm on the consumption of natural gas. This revenue source will generate an estimated \$800,000 in fiscal year 2012. Fiscal year 2012 projection assumes no increase in the consumption of the city’s residents and businesses.

**12. REAL ESTATE TRANSFER TAX \$1,300,000**

The City of Aurora has a real estate transfer tax (RETT) imposed at a rate of \$3 per \$1,000 of the sale price of real property. Fiscal year 2010 actual revenue was \$1,354,885 and 2011 estimated actual revenue was \$1,400,000. The 2012 RETT projection of \$1,300,000 assumes that the economic downturn will continue to constraint the real estate market.



**13. LICENSES & PERMITS \$2,884,400**

The city collects a variety of license and permit fees. Building permit fees account for a significant portion of this revenue classification. In fiscal year 2012 building permit fees are projected at \$1,650,000. Revenue from oversize/weight permits for trucks are estimated at \$53,000. In addition, contractor licensing fees are estimated at \$159,000 and liquor license fees are estimated at \$320,000.

With respect to the building permit fee revenue projections, the city is expecting building activity to remain approximately the same in 2012 as it was in 2011. Therefore, building permit revenue in 2012 is budgeted to be nearly the same as the 2011 estimated actual amount.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**14. GRANTS** **\$15,704,213**

The city is a recipient of a variety of grants. The city has been receiving Community Development Block Grant (CDBG) funding for 38 years. CDBG grant revenue is estimated to be \$2,192,371 for 2012.

Other significant grants that the city expects to receive in 2012 include federal grants for the Neighborhood Stabilization Program (\$1,075,000) and for the HOME Program (\$1,603,510). Federal and state grants totaling \$1,892,500 will also support airport construction. A state grant in the amount of \$2,000,000 is expected to support the construction of the RiverEdge Park on the banks of the Fox River just north of the downtown.

**15. ENTERPRISE FUND REVENUES** **\$32,112,800**

The City of Aurora has four enterprise funds: the Water & Sewer Fund, the Motor Vehicle Parking System Fund, the Transit Centers Fund, and the Golf Operations Fund.

Water & Sewer Fund revenues derived from the operation of the water and sanitary sewer system are projected at \$27,153,400 for fiscal year 2012. These revenues consist of water and sewer service billings, meter sales charges, and other miscellaneous fees. The city's water and sewer service rates effective July 1, 2011 and 2012 are \$4.17 and \$4.37, respectively, per 100 cubic feet of water consumed. In addition, the fees to cover the costs of maintaining the system's infrastructure are \$7.80 and \$8.10 effective July 1, 2011 and 2012 per account, per bi-monthly billing period, respectively.

Motor Vehicle Parking System Fund operating revenues (excluding investment income) are estimated at \$1,245,600 in fiscal year 2012. The operating revenues will be derived primarily from fees from downtown surface parking lots, on-street parking, and the Stolp Island Parking Garage.

Transit Centers Fund operating revenues (excluding investment income) are projected at \$1,813,800 for fiscal year 2012. Most of this will come from parking fees paid by commuters who park at two railroad stations located in the city.

Golf Operations Fund revenues (excluding a subsidy from the Gaming Tax Fund) are estimated at \$1,900,000 in fiscal year 2012 and assumes modest increases in the various types of greens fees.

**16. BOND PROCEEDS** **\$28,315,000**

During 2012, the city expects to issue one series of general obligation bonds. Bonds in the amount of \$28,315,000 will be issued to provide resources to construct new library facilities.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**17. INTERFUND TRANSFERS** **\$13,385,352**

Interfund transfers will amount to \$13,385,352 in 2012. Of this amount, \$10,939,800 is accounted for by transfers from the Water & Sewer Fund, Stormwater Management Fee Fund, Gaming Tax Fund, SHAPE Fund, and Capital Improvements Fund A to the Bond & Interest Fund to permit the abatement of a large portion of the debt service component of the city's property tax levy. Routine transfers from the Gaming Tax Fund and Capital Improvements Fund A to the ward projects funds totaling \$750,000 are also budgeted. (Interfund transfers are the only significant revenue source for the ward projects funds.)

**18. INVESTMENT INCOME** **\$16,113,500**

The city receives investment income on interest bearing accounts and investments. The majority of investment income is received from Police Pension Fund and Fire Pension Fund investments, and is estimated at \$13,000,000 for 2012 based upon projected fund balances and expected rates of return. Interest income from the General Fund is projected at \$256,000. Water and Sewer Fund investment income is also estimated at \$200,000.

**19. INTERNAL SERVICE FUND CHARGES** **\$23,487,300**

The city has four internal service funds. The Equipment Services Fund is used to account for the cost of repairing and maintaining the city's vehicle fleet. Expenditures for equipment services operations are charged back to the operating departments and divisions that utilize central garage services. Internal service fund charges by the

Equipment Services Fund will be \$3,315,300 in 2012. The Property and Casualty Insurance Fund is used to account for the city's property, general liability, and workers' compensation insurance programs. To support these programs, operating departments and funds will be charged a total of \$3,572,000 in 2012. The Employee Health Insurance Fund is used to account for the costs associated with providing health care to employees. The operating departments and funds will contribute \$15,400,000 to the fund for healthcare during 2012. Employees also contribute to the Employee Health Insurance Fund. Finally, the Employee Compensated Benefits Fund accounts for the accrued sick leave and severance pay of certain classes of city employees. To support these costs, operating departments and funds will be charged a total of \$1,200,000 in 2012.

**20. POLICE AND FIREFIGHTERS' PENSION FUND  
CONTRIBUTIONS** **\$15,620,900**

The city makes annual contributions to both the Police and Firefighters' Pension Funds based upon valuations developed by an actuary. For 2012, the city will make the full actuarially recommended contributions of \$8,254,300 and \$7,366,600 to these funds, respectively. The contributions will be made possible by a dedicated portion of the city's property tax levy and an allocation of personal property replacement taxes.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**21. RETIREE HEALTH INSURANCE TRUST FUND  
CONTRIBUTIONS \$5,380,735**

The city makes annual contributions to the Retiree Health Insurance Trust Fund for costs associated with providing healthcare to retirees. For 2012, the city will make contributions of \$5,380,735. These contributions are comprised of 40% of the amount recommended by the city's actuary for governmental fund and Golf Fund employees and 100% of the amount for other proprietary fund employees. Retirees also make contributions to the fund.

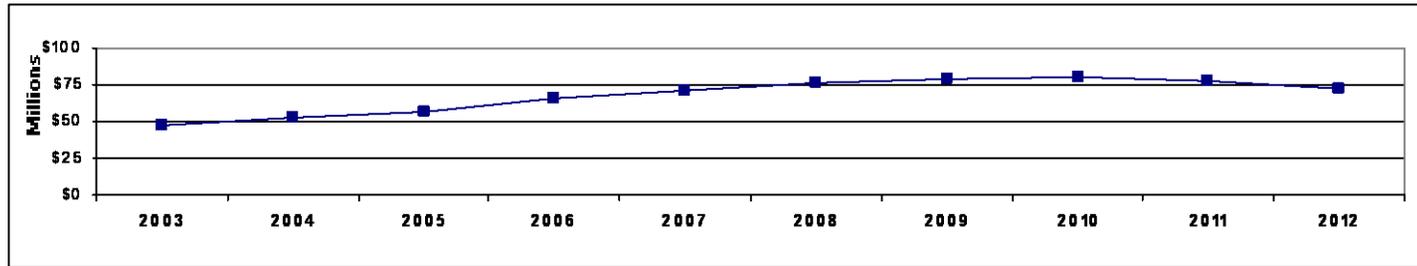
**22. OTHER REVENUES \$45,131,531**

This classification of revenues consists of sundry revenue sources. One of the larger revenues in this group is a stormwater management fee. In 1998, the City Council approved a surcharge on each water bill to pay for stormwater management projects in Aurora. Effective January 1, 2005, this fee increased from \$5.00 to \$6.90 bi-monthly to pay for a new series of projects. Based upon the number of water and sewer accounts projected for 2012, stormwater management fee revenues are estimated at \$2,600,000.

The city will receive approximately \$445,000 from Kane County for election taxes collected from Aurora residents. This amount is remitted to the city to support the operations of the Aurora Election Commission. Also, cable franchise fees are estimated at \$1,700,000 for 2012.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

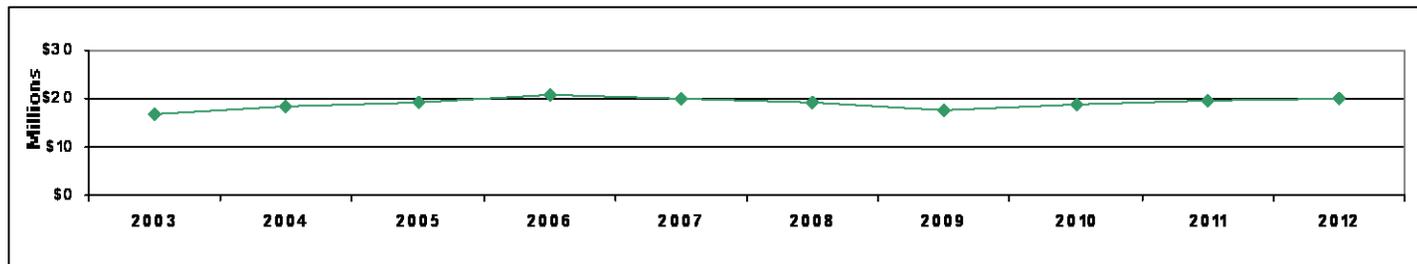
*Property Tax*



2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$46,714,268	\$53,041,967	\$56,620,340	\$66,097,460	\$71,268,400	\$76,702,439	\$78,777,464	\$79,847,930	\$77,435,667	\$72,959,310

Note: The amounts shown above exclude county road and bridge property taxes.

*State-Shared Sales Tax*

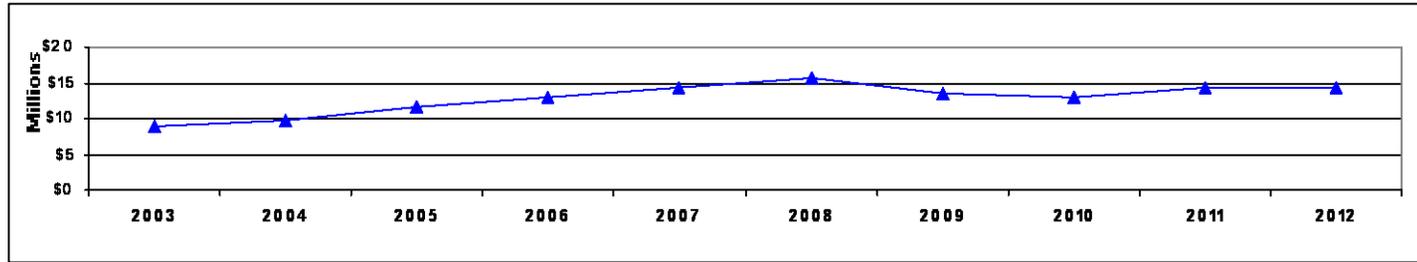


2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$16,784,111	\$18,451,747	\$19,173,560	\$20,627,162	\$19,823,398	\$19,265,572	\$17,783,111	\$18,883,714	\$19,761,552	\$20,000,000

Note: The state-shared sales tax amounts do not include home-rule sales, local use, or auto rental taxes.

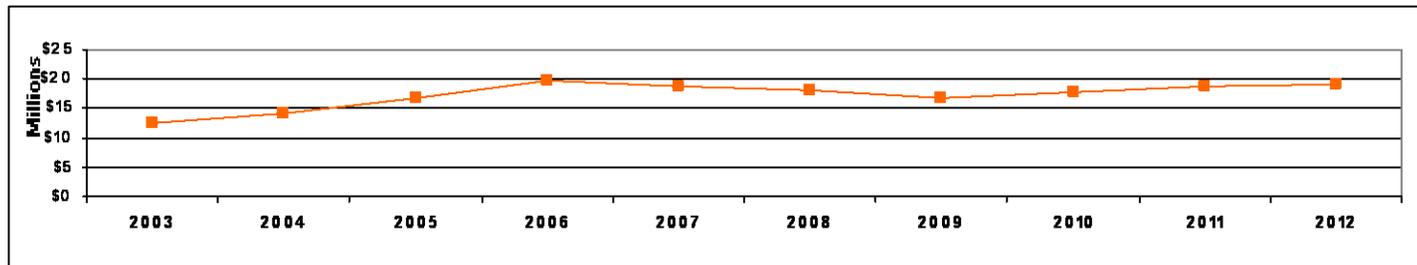
**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Income Tax*



2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$8,861,010	\$9,824,925	\$11,735,935	\$12,876,536	\$14,357,727	\$15,589,361	\$13,385,104	\$12,960,748	\$14,334,299	\$14,447,000

*Home-Rule Sales Tax*

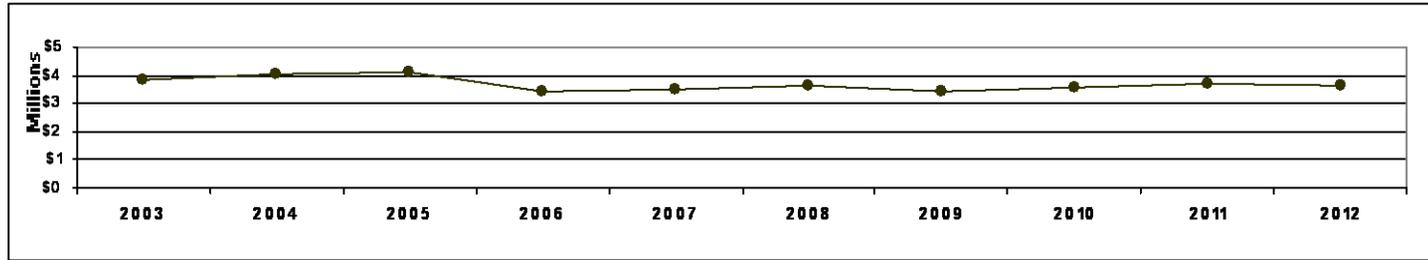


2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$12,354,934	\$13,993,731	\$16,825,862	\$19,789,451	\$18,766,449	\$18,039,578	\$16,615,629	\$17,845,651	\$18,656,478	\$19,100,000

Note: The city increased its home-rule sales tax rate from 1.0% to 1.25% on 7/1/05.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

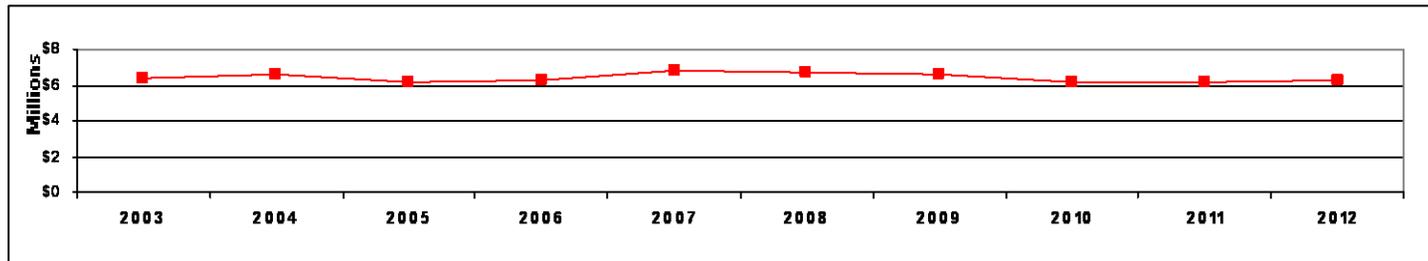
*Food & Beverage Tax*



2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$3,847,998	\$4,033,186	\$4,135,344	\$3,430,022	\$3,524,803	\$3,611,726	\$3,409,295	\$3,546,095	\$3,713,124	\$3,600,000

Note: The city decreased its food and beverage tax rate from 2.0% to 1.75% on 7/1/05.

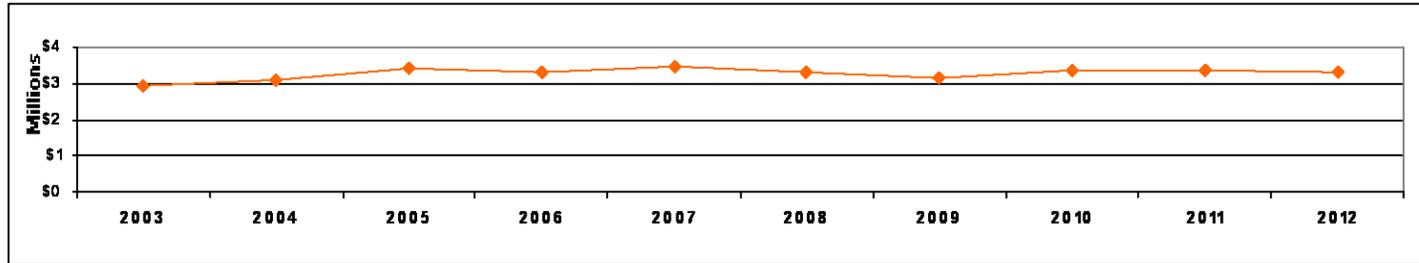
*Telecommunications Tax*



2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$6,342,280	\$6,587,796	\$6,123,362	\$6,238,333	\$6,827,379	\$6,718,353	\$6,554,209	\$6,185,475	\$6,125,044	\$6,275,000

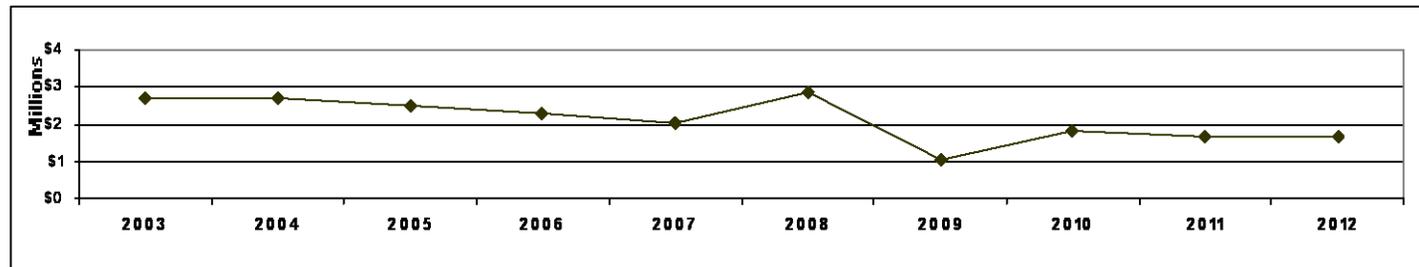
**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Electricity Use Tax*



2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$2,930,939	\$3,106,239	\$3,387,353	\$3,281,960	\$3,454,750	\$3,316,786	\$3,135,886	\$3,340,916	\$3,380,119	\$3,300,000

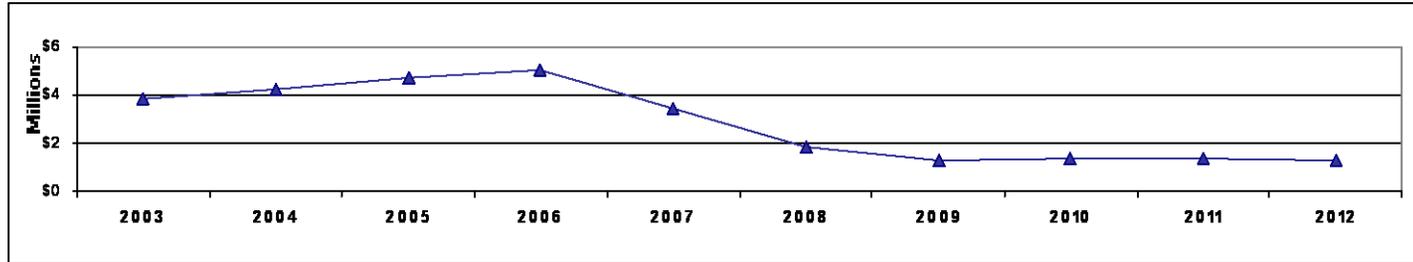
*Building Permit Fees*



2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$2,680,189	\$2,715,011	\$2,477,247	\$2,279,783	\$2,009,409	\$2,866,755	\$1,044,480	\$1,836,373	\$1,645,492	\$1,660,000

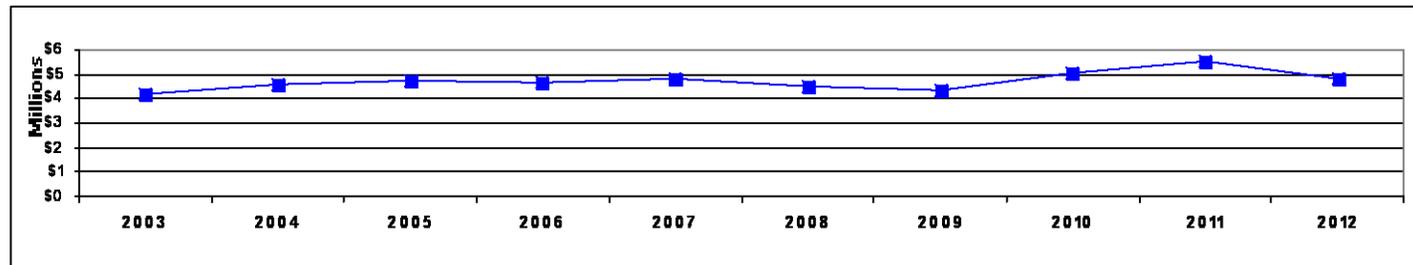
**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Real Estate Transfer Tax*



2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$3,862,271	\$4,205,107	\$4,754,431	\$5,002,166	\$3,438,389	\$1,806,057	\$1,263,351	\$1,354,885	\$1,397,488	\$1,300,000

*Motor Fuel Tax*

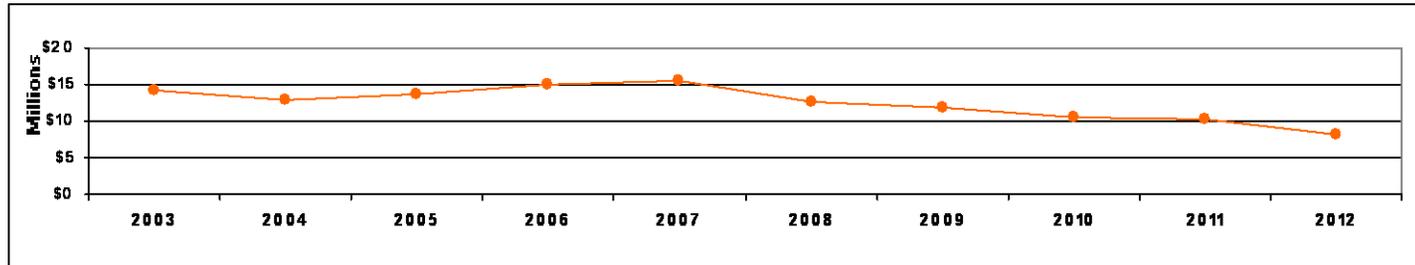


2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$4,220,088	\$4,597,560	\$4,750,171	\$4,688,148	\$4,802,675	\$4,474,663	\$4,359,037	\$5,038,140	\$5,506,911	\$4,841,500

Note: The motor fuel tax figures include a supplemental distribution for high-growth municipalities.

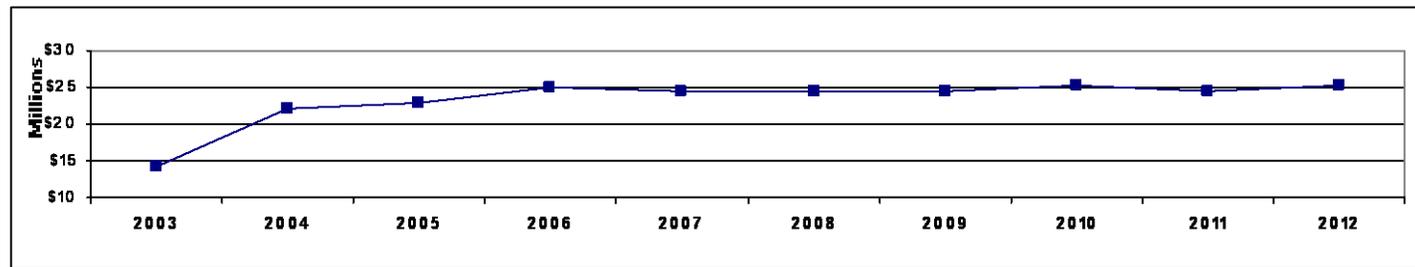
**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Gaming Tax*



2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$14,253,791	\$12,923,390	\$13,606,012	\$15,105,581	\$15,449,377	\$12,632,332	\$11,720,974	\$10,546,684	\$10,168,634	\$8,160,000

*Water & Sewer Service Fees*



2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
\$22,205,976	\$23,013,826	\$24,896,165	\$24,510,407	\$24,461,678	\$24,722,147	\$24,458,108	\$25,271,215	\$24,542,941	\$25,385,000

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**MATRIX OF REVENUES ALLOCATED ACROSS MULTIPLE FUNDS**  
**(2012 Budget Amounts Shown in Thousands)**

Certain city tax revenues are recorded in multiple funds. This table lists those revenue and the specific funds to which they are credited.

Revenue Description	General Fund (101)	IMRF/General Fund (101)	Airport Fund (204)	Sanitation Fund (208)	SHAPE Fund (255)	Capital Improvemt. Fund A (340)	Bond & Interest Fund (401)	MVPS Fund (520)	Police Pension Fund (701)	Fire Pension Fund (702)	Library General Fund (210)	Library Debt Svc. Fund (410)	Total
Property Tax	41,600	2,721	-	-	-	-	4,000	-	8,025	7,108	9,119	386	72,959
Personal Property Replacement Tax	2,333	-	-	-	-	-	-	-	229	259	500	-	3,321
Home-Rule Sales Tax	12,640	-	600	50	3,820	1,540	-	450	-	-	-	-	19,100
<b>Total</b>	<b>56,573</b>	<b>2,721</b>	<b>600</b>	<b>50</b>	<b>3,820</b>	<b>1,540</b>	<b>4,000</b>	<b>450</b>	<b>8,254</b>	<b>7,367</b>	<b>9,619</b>	<b>386</b>	<b>95,380</b>

**REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2012**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2010 ACTUAL</b>	<b>2011 ESTIMATED ACTUAL</b>	<b>2011 ORIGINAL BUDGET</b>	<b>2011 AMENDED BUDGET</b>	<b>2012 BUDGET</b>	<b>2012-2011 CHANGE</b>
101	GENERAL	145,493,011	116,378,650	135,395,534	135,435,534	140,507,927	5,112,393
120	EQUIPMENT SERVICES	4,161,157	3,571,935	4,555,400	4,555,400	4,641,200	85,800
203	MOTOR FUEL TAX	6,302,515	5,094,073	6,625,600	6,625,600	7,247,300	621,700
204	AIRPORT	946,087	608,695	7,011,012	7,011,012	3,190,461	(3,820,551)
208	SANITATION	1,961,716	1,726,096	1,690,000	1,690,000	1,900,000	210,000
210	LIBRARY	11,346,399	10,522,226	11,027,200	11,027,200	10,353,260	(673,940)
211	WIRELESS 911 SURCHARGE	894,159	544,400	920,000	920,000	920,000	-
213	HOME PROGRAM	-	-	-	1,332,000	1,772,462	1,772,462
214	NEIGHBORHOOD STABILIZATION	1,313,175	977,594	5,156,000	1,731,911	1,075,000	(4,081,000)
215	GAMING TAX	10,940,775	9,065,133	10,535,000	10,535,000	8,260,000	(2,275,000)
216	ASSET FORFEITURES-FEDERAL	200,959	1,039,937	-	-	-	-
217	ASSET FORFEITURES-STATE	33,219	37,818	-	-	-	-
218	ASSET SEIZURE	108	39	-	-	-	-
219	FOREIGN FIRE INSURANCE TAX	148,260	156,672	121,000	121,000	141,000	20,000
220	BLOCK GRANT INCOME	27,360	15,870	-	-	-	-
221	BLOCK GRANT	3,218,488	1,329,965	6,646,000	5,894,525	2,678,331	(3,967,669)
222	SECTION 108 LOAN	474,499	109,343	176,800	176,800	153,600	(23,200)
231	TIF #1-DOWNTOWN	2,681,268	1,790,091	3,300,000	3,300,000	2,326,250	(973,750)
232	TIF #2-FARNSWORTH AREA	8,139,970	7,485,106	7,250,000	7,250,000	8,360,000	1,110,000
233	TIF #3-RIVERCITY	1,624,666	1,399,374	1,145,500	1,145,500	1,105,000	(40,500)
234	TIF #4-BELL GALE	63,150	66,794	50,000	50,000	60,000	10,000
235	TIF #5-WEST RIVER AREA	365,233	204,044	251,000	251,000	611,000	360,000
236	TIF #6-EAST RIVER AREA	897,951	405,144	450,000	450,000	1,152,600	702,600
251	SSA #14-SULLIVAN	220	55	1,000	1,000	-	(1,000)
252	SSA #15-PINNEY	3,215	12	-	-	-	-
255	SHAPE	4,565,777	2,474,063	3,640,000	3,640,000	3,845,000	205,000
262	SSA #24-EAGLE POINT	33,079	32,498	34,100	34,100	35,000	900
263	SSA #27-CONCORD	14,570	13,927	15,200	15,200	16,000	800
266	SSA ONE-DOWNTOWN	223,785	90,874	220,000	220,000	220,000	-
275	SSA #34-OSWEGO	1,080,032	1,126,637	1,139,500	1,139,500	1,225,200	85,700
276	SSA #44-BLACKBERRY TRAIL	29,914	28,133	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,720,858	2,409,141	2,570,000	2,570,000	2,679,500	109,500

**REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2012**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2010 ACTUAL</b>	<b>2011 ESTIMATED ACTUAL</b>	<b>2011 ORIGINAL BUDGET</b>	<b>2011 AMENDED BUDGET</b>	<b>2012 BUDGET</b>	<b>2012-2011 CHANGE</b>
281	LONG-TERM CONTROL PLAN FEE	-	315,921	-	-	770,000	770,000
310	LIBRARY C.P./TECHNOLOGY	2,001,531	(8,443)	-	-	-	-
311	WARD #1 PROJECTS	88,254	68,589	87,900	87,900	87,900	-
312	WARD #2 PROJECTS	91,936	72,085	91,800	91,800	91,800	-
313	WARD #3 PROJECTS	76,032	56,355	75,000	75,000	75,000	-
314	WARD #4 PROJECTS	93,422	73,815	93,500	93,500	93,300	(200)
315	WARD #5 PROJECTS	75,430	56,385	75,000	75,000	75,000	-
316	WARD #6 PROJECTS	98,413	79,140	98,950	98,950	98,950	-
317	WARD #7 PROJECTS	76,335	57,447	76,125	76,125	76,125	-
318	WARD #8 PROJECTS	75,458	56,393	75,000	75,000	75,000	-
319	WARD #9 PROJECTS	75,968	56,488	75,000	75,000	75,000	-
320	WARD #10 PROJECTS	75,141	56,300	75,000	75,000	75,000	-
336	2004B TIF BOND PROJECT	9,061	35,202	10,000	10,000	-	(10,000)
339	2006 GO BOND PROJECT	394	13,948	273,000	273,000	-	(273,000)
340	CAPITAL IMPROVEMENTS A	14,127,606	7,165,524	9,236,000	9,236,000	3,828,000	(5,408,000)
342	2008B TIF BOND PROJECT (TIF #3)	109,997	1,638	-	-	-	-
343	2008 GO BOND PROJECT	44,055	1,609,551	-	-	25,000	25,000
344	2008A TIF BOND PROJECT (TIF #6)	840	9,001,731	8,000,000	8,000,000	3,943,096	(4,056,904)
345	KANE/DUPAGE FIRE IMPACT FEE	39,177	41,784	26,000	26,000	26,000	-
346	KENDALL/WILL FIRE IMPACT FEE	10,940	20,363	5,000	5,000	5,000	-
347	PUBLIC WORKS IMPACT FEE	1,038	63	2,500	2,500	2,500	-
348	2009 GO BOND PROJECT	88,146	131,345	-	-	-	-
349	2012 GO BOND PROJECT	-	-	-	-	28,315,000	28,315,000
401	BOND & INTEREST	20,641,246	14,125,375	18,251,400	18,251,400	16,734,500	(1,516,900)
410	LIBRARY BOND & INTEREST	381,813	377,100	382,900	382,900	387,500	4,600
510	WATER & SEWER	35,681,877	27,331,109	25,981,700	25,981,700	27,353,400	1,371,700
520	MOTOR VEHICLE PARKING	7,357,919	1,515,511	1,263,500	1,263,500	1,250,600	(12,900)
530	TRANSIT CENTERS	2,572,512	1,675,744	1,838,600	1,862,000	1,818,800	(19,800)
550	GOLF OPERATIONS	2,350,502	1,707,033	2,759,900	2,759,900	2,350,000	(409,900)
601	PROP & CASUALTY INSURANCE	7,514,182	3,680,964	4,487,000	4,487,000	3,622,000	(865,000)
602	EMPLOYEE HEALTH INSURANCE	20,330,957	15,474,467	19,624,094	19,624,094	19,184,526	(439,568)
603	EMPLOYEE COMP BENEFITS	3,850,097	108,117	100,000	100,000	1,300,000	1,200,000

**REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2012**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2010 ACTUAL</b>	<b>2011 ESTIMATED ACTUAL</b>	<b>2011 ORIGINAL BUDGET</b>	<b>2011 AMENDED BUDGET</b>	<b>2012 BUDGET</b>	<b>2012-2011 CHANGE</b>
701	POLICE PENSION	23,217,520	12,525,428	19,099,000	19,099,000	18,004,300	(1,094,700)
702	FIREFIGHTERS' PENSION	18,341,628	10,227,433	15,388,600	15,388,600	15,216,600	(172,000)
704	RETIREE HEALTH INS TRUST	8,669,486	5,051,950	9,964,829	9,964,829	9,550,953	(413,876)
<b>TOTAL</b>		<b><u>378,074,488</u></b>	<b><u>281,466,194</u></b>	<b><u>347,476,744</u></b>	<b><u>344,696,580</u></b>	<b><u>359,020,541</u></b>	<b><u>11,543,797</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	47,556,427	41,348,055	43,060,900	43,060,900	41,600,000	(1,460,900)
TAX-RE CURRENT-IMRF	-	2,664,812	2,712,000	2,712,000	2,721,000	9,000
TAX-RE CURRENT-POLICE PENSION	9,666,168	9,953,284	10,155,400	10,155,400	8,025,200	(2,130,200)
TAX-RE CURRENT-FIRE PENSION	8,003,348	8,176,519	8,339,700	8,339,700	7,107,600	(1,232,100)
TAX-RE TIF REVENUE SURPLUS	77,304	-	-	-	250,000	250,000
TAX-REAL ESTATE-PRIOR YEAR	13,807	13,078	6,000	6,000	6,000	-
TAX-REAL ESTATE-PRIOR YEAR-IMRF	-	756	-	-	-	-
TAX-REAL ESTATE-PRIOR YEAR-PP	1,831	2,395	1,000	1,000	1,000	-
TAX-REAL ESTATE-PRIOR YEAR-FP	1,652	2,036	1,000	1,000	1,000	-
TAX-REAL ESTATE-R&B	671,939	662,283	665,000	665,000	665,000	-
TAX-SALES - STATE SHARED	18,883,714	12,655,809	18,650,000	18,650,000	20,000,000	1,350,000
TAX-LOCAL USE	2,227,583	1,804,915	1,811,500	1,811,500	2,731,000	919,500
TAX-AUTO RENTAL	50,881	33,692	50,000	50,000	50,000	-
TAX-SALES-HOME RULE	13,429,671	4,717,109	7,080,000	7,080,000	12,640,000	5,560,000
TAX-FOOD & BEVERAGE	3,554,895	3,362,039	3,400,000	3,400,000	3,600,000	200,000
TAX-LIQUOR	874,837	771,833	900,000	900,000	900,000	-
TAX-ELECTION (KANE COUNTY)	504,209	465,634	475,000	475,000	445,000	(30,000)
TAXES-P.P.R.-TOWNSHIP	95,624	93,297	88,000	88,000	90,000	2,000
<b>TAXES-UTILITY-ELECTRICITY</b>						
TAX-COMED	3,340,916	2,871,699	3,250,000	3,250,000	3,300,000	50,000
ELECTRICITY TAX REBATE	(82,005)	(76,799)	(70,000)	(70,000)	(70,000)	-
<b>TOTAL TAXES-UTILITY-ELECTRICITY</b>	<b>3,258,911</b>	<b>2,794,900</b>	<b>3,180,000</b>	<b>3,180,000</b>	<b>3,230,000</b>	<b>50,000</b>
<b>TAXES-UTILITY-NATURAL GAS</b>						
TAX-NICOR	754,043	643,566	800,000	800,000	800,000	-
NATURAL GAS TAX REBATE	(72,629)	(67,447)	(55,000)	(55,000)	(55,000)	-
<b>TOTAL TAXES-UTILITY-NAT GAS</b>	<b>681,414</b>	<b>576,119</b>	<b>745,000</b>	<b>745,000</b>	<b>745,000</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>TAXES-TELECOMMUNICATIONS</b>	6,185,475	4,227,801	6,275,000	6,275,000	6,275,000	-
<b>TAXES-HOTEL-MOTEL</b>	393,253	398,280	400,000	400,000	400,000	-
<b>TAXES-SHARED</b>						
TAXES-INCOME	12,960,748	8,668,266	12,680,400	12,680,400	14,447,000	1,766,600
TAXES-PP REPLACEMENT	3,813,128	3,167,854	2,306,000	2,306,000	2,821,000	515,000
<b>TOTAL TAXES-SHARED</b>	<u>16,773,876</u>	<u>11,836,120</u>	<u>14,986,400</u>	<u>14,986,400</u>	<u>17,268,000</u>	<u>2,281,600</u>
<b>LICENSES &amp; PERMITS</b>						
ALCOHOLIC BEVERAGES	322,458	282,952	320,000	320,000	320,000	-
GENERAL LICENSES/PERMITS	263,871	301,338	212,230	212,230	244,500	32,270
LICENSE-PROFESS-OCCUPATION	230,710	205,378	199,400	199,400	271,700	72,300
BUILDING PERMITS & FEES	1,894,253	1,907,816	1,860,000	1,860,000	2,011,000	151,000
LICENSES-MOTOR VEHICLE	75	55	100	100	100	-
LICENSES-OTHER	110	300	100	100	100	-
<b>TOTAL LICENSES &amp; PERMITS</b>	<u>2,711,477</u>	<u>2,697,839</u>	<u>2,591,830</u>	<u>2,591,830</u>	<u>2,847,400</u>	<u>255,570</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>GRANTS</b>	805,270	300,513	816,286	856,286	591,826	(224,460)
<b>CHARGES FOR SERVICES</b>						
FEES-ZONING & SUBDIVISION	25,196	35,533	59,000	59,000	34,700	(24,300)
FEES-PUBLIC WORKS	70,628	172,747	99,100	99,100	109,100	10,000
FEES-MIS	4,600	4,480	4,800	4,800	4,800	-
COMMISSIONS	2,686	1,693	2,000	2,000	2,000	-
CLAIMS	342,045	787,199	374,650	374,650	342,900	(31,750)
OTHER REVENUES	56,703	38,366	27,100	27,100	26,800	(300)
FEES-POLICE SERVICES	1,069,905	661,498	744,000	744,000	1,056,800	312,800
FEES-FIRE SERVICES	2,372,828	1,894,741	2,276,000	2,276,000	2,252,000	(24,000)
OTHER SERVICES	40,065	46,694	40,000	40,000	41,000	1,000
FEES-REFUSE COLLECTION	(472)	3,612	9,400	9,400	7,000	(2,400)
FEES-ANIMAL CONTROL	48,440	44,065	49,000	49,000	70,500	21,500
FEES-OTHER	189,171	123,345	200,000	200,000	165,000	(35,000)
FEES-PUBLIC ART	2,858	1,496	14,500	14,500	3,000	(11,500)
FEES-CIVIC ACTIVITY	131,067	16,033	7,500	7,500	7,500	-
FEES-YOUTH ACTIVITIES	5,145	4,785	5,000	5,000	5,000	-
FEES-CABLE ACCESS	1,760,036	1,005,560	1,565,200	1,565,200	1,750,000	184,800
<b>TOTAL CHARGES FOR SERVICES</b>	<b>6,120,901</b>	<b>4,841,847</b>	<b>5,477,250</b>	<b>5,477,250</b>	<b>5,878,100</b>	<b>400,850</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>FINES</b>						
COURT-KANE	907,664	616,399	1,202,000	1,202,000	787,200	(414,800)
COURT-DUPAGE	83,400	45,140	97,500	97,500	74,000	(23,500)
COURT-KENDALL	458	3,097	1,200	1,200	1,300	100
COURT-WILL	2,548	2,330	2,100	2,100	2,100	-
COURT-OTHER	-	70	-	-	-	-
AUTO SEIZURE	828,789	347,132	900,000	900,000	410,000	(490,000)
NOISE ORDINANCE	18,115	19,243	18,000	18,000	13,000	(5,000)
HOUSING CODE	145,216	166,613	140,000	140,000	140,000	-
LICENSEE FINES	3,000	2,285	10,000	10,000	5,000	(5,000)
PEACE OFFICER	50,410	43,828	30,500	30,500	40,500	10,000
BUILDING PERMIT FINES	100	800	1,500	1,500	500	(1,000)
REDLIGHT CAMERAS	668,541	484,278	632,700	632,700	500,000	(132,700)
ANIMAL ORDINANCE	-	100	-	-	6,000	6,000
OTHER	200	200	-	-	-	-
<b>TOTAL FINES</b>	<u>2,708,441</u>	<u>1,731,515</u>	<u>3,035,500</u>	<u>3,035,500</u>	<u>1,979,600</u>	<u>(1,055,900)</u>
<b>INVESTMENT INCOME</b>	23,684	9,203	290,000	290,000	256,000	(34,000)
<b>OTHER REVENUES</b>						
GRANTS	575	523	500	500	400	(100)
RENTS AND ROYALTIES	177,587	215,097	162,268	162,268	163,801	1,533
SALE OF ASSETS	38,257	21,347	40,000	40,000	40,000	-
<b>TOTAL OTHER REVENUES</b>	<u>216,419</u>	<u>236,967</u>	<u>202,768</u>	<u>202,768</u>	<u>204,201</u>	<u>1,433</u>
<b>TOTAL GENERAL FUND</b>	<u>145,493,011</u>	<u>116,378,650</u>	<u>135,395,534</u>	<u>135,435,534</u>	<u>140,507,927</u>	<u>5,112,393</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
EQUIPMENT SERVICES FUND (FUND 120)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
GRANTS	-	-	-	-	59,100	59,100
RECOVERY OF COSTS	4,138,453	3,545,879	4,528,400	4,528,400	4,559,600	31,200
COMMISSIONS-VENDING	-	-	500	500	-	(500)
OTHER REVENUES	22,475	25,227	11,500	11,500	22,000	10,500
INVESTMENT INCOME	229	(41)	15,000	15,000	500	(14,500)
SALE OF ASSETS	-	870	-	-	-	-
<b>TOTAL EQUIPMENT SERVICES FUND</b>	<b><u>4,161,157</u></b>	<b><u>3,571,935</u></b>	<b><u>4,555,400</u></b>	<b><u>4,555,400</u></b>	<b><u>4,641,200</u></b>	<b><u>85,800</u></b>

**MOTOR FUEL TAX FUND (FUND 203)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
GRANTS	1,231,838	596,788	2,269,200	2,269,200	2,380,800	111,600
<b>MOTOR FUEL TAXES</b>						
TAXES-MOTOR FUEL	4,181,528	3,687,269	4,166,400	4,166,400	4,700,000	533,600
TAXES-MOTOR FUEL SUPPLEMENT	856,612	715,157	140,000	140,000	141,500	1,500
<b>TOTAL MOTOR FUEL TAXES</b>	<b><u>5,038,140</u></b>	<b><u>4,402,426</u></b>	<b><u>4,306,400</u></b>	<b><u>4,306,400</u></b>	<b><u>4,841,500</u></b>	<b><u>535,100</u></b>
RECOVERY OF COSTS	10,437	55,425	-	-	-	-
INVESTMENT INCOME	22,100	39,434	50,000	50,000	25,000	(25,000)
<b>TOTAL MOTOR FUEL TAX FUND</b>	<b><u>6,302,515</u></b>	<b><u>5,094,073</u></b>	<b><u>6,625,600</u></b>	<b><u>6,625,600</u></b>	<b><u>7,247,300</u></b>	<b><u>621,700</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
AIRPORT FUND (FUND 204)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-SALES-HOME RULE	-	-	-	-	600,000	600,000
FUEL TAXES	40,936	21,298	130,000	130,000	60,000	(70,000)
GRANTS	278,078	114,691	6,238,512	6,238,512	1,892,500	(4,346,012)
RENTS	626,624	472,625	637,500	637,500	636,961	(539)
INVESTMENT INCOME	449	81	5,000	5,000	1,000	(4,000)
<b>TOTAL AIRPORT FUND</b>	<b><u>946,087</u></b>	<b><u>608,695</u></b>	<b><u>7,011,012</u></b>	<b><u>7,011,012</u></b>	<b><u>3,190,461</u></b>	<b><u>(3,820,551)</u></b>

**SANITATION FUND (FUND 208)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-SALES-HOME RULE	104,980	49,530	75,000	75,000	50,000	(25,000)
REFUSE COLLECTION	1,856,517	1,676,464	1,615,000	1,615,000	1,850,000	235,000
INVESTMENT INCOME	219	102	-	-	-	-
<b>TOTAL SANITATION FUND</b>	<b><u>1,961,716</u></b>	<b><u>1,726,096</u></b>	<b><u>1,690,000</u></b>	<b><u>1,690,000</u></b>	<b><u>1,900,000</u></b>	<b><u>210,000</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
LIBRARY FUND (FUND 210)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	10,243,780	9,436,715	9,836,800	9,836,800	9,119,010	(717,790)
TAX-RE TIF REVENUE SURPLUS	11,863	-	-	-	-	-
TAX-REAL ESTATE-PRIOR YEAR	2,754	2,888	-	-	-	-
TAXES-P.P. REPLACEMENT	500,000	500,000	500,000	500,000	500,000	-
GRANTS	261,474	210,382	251,400	251,400	250,950	(450)
FEES	60,882	62,781	69,100	69,100	69,100	-
FINES	102,101	99,185	100,000	100,000	100,000	-
HEALTH INSURANCE CONTRIBUTIONS	133,284	154,769	107,900	107,900	152,200	44,300
INVESTMENT INCOME	21,544	54,803	160,000	160,000	160,000	-
RECOVERY OF COSTS	6,214	1,142	-	-	-	-
OTHER REVENUES	2,503	(439)	2,000	2,000	2,000	-
<b>TOTAL LIBRARY FUND</b>	<b><u>11,346,399</u></b>	<b><u>10,522,226</u></b>	<b><u>11,027,200</u></b>	<b><u>11,027,200</u></b>	<b><u>10,353,260</u></b>	<b><u>(673,940)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
WIRELESS 911 SURCHARGE FUND (FUND 211)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
GRANTS	-	78,316	-	-	-	-
SURCHARGE FEES	884,633	375,627	900,000	900,000	900,000	-
INVESTMENT INCOME	9,526	90,457	20,000	20,000	20,000	-
<b>TOTAL WIRELESS 911 SURCHARGE FUND</b>	<b><u>894,159</u></b>	<b><u>544,400</u></b>	<b><u>920,000</u></b>	<b><u>920,000</u></b>	<b><u>920,000</u></b>	<b><u>-</u></b>

**HOME PROGRAM FUND (FUND 213)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
GRANTS	-	-	-	1,162,000	1,603,510	1,603,510
INTERFUND TRANSFERS IN						
CAPITAL IMPROVEMENTS FUND A	-	-	-	170,000	168,952	168,952
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>170,000</u></b>	<b><u>168,952</u></b>	<b><u>168,952</u></b>
<b>TOTAL HOME PROGRAM FUND</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>1,332,000</u></b>	<b><u>1,772,462</u></b>	<b><u>1,772,462</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
NEIGHBORHOOD STABILIZATION FUND (FUND 214)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	(366)	(53)	-	-	-	-
STABILIZATION PROGRAM GRANTS	1,263,541	755,987	5,156,000	1,731,911	1,075,000	(4,081,000)
GRANTS		221,660				
INTERFUND TRANSFERS IN						
CAPITAL IMPROVEMENTS FUND A	50,000	-	-	-	-	-
TOTAL INTERFUND TRANSFERS IN	<u>50,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL NEIGHBORHOOD STABILIZATION FUND</b>	<b><u>1,313,175</u></b>	<b><u>977,594</u></b>	<b><u>5,156,000</u></b>	<b><u>1,731,911</u></b>	<b><u>1,075,000</u></b>	<b><u>(4,081,000)</u></b>

**GAMING TAX FUND (FUND 215)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>TAXES</b>						
TAX-GAMING-WAGERING	9,058,663	7,376,772	9,000,000	9,000,000	7,000,000	(2,000,000)
TAX-GAMING-ADMISSIONS	1,488,021	1,147,627	1,400,000	1,400,000	1,160,000	(240,000)
TAX-GAMING-OTB	77,615	60,134	85,000	85,000	75,000	(10,000)
<b>TOTAL TAXES</b>	<b><u>10,624,299</u></b>	<b><u>8,584,533</u></b>	<b><u>10,485,000</u></b>	<b><u>10,485,000</u></b>	<b><u>8,235,000</u></b>	<b><u>(2,250,000)</u></b>
<b>GRANTS</b>	296,875	330,000	-	-	-	-
<b>INVESTMENT INCOME</b>	19,601	118,871	50,000	50,000	25,000	(25,000)
<b>OTHER REVENUES</b>	<u>-</u>	<u>31,729</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL GAMING TAX FUND</b>	<b><u>10,940,775</u></b>	<b><u>9,065,133</u></b>	<b><u>10,535,000</u></b>	<b><u>10,535,000</u></b>	<b><u>8,260,000</u></b>	<b><u>(2,275,000)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
FEDERAL ASSET FORFEITURES (FUND 216)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>FEDERAL ASSET FORFEITURES</b>	197,182	1,024,211	-	-	-	-
<b>INVESTMENT INCOME</b>	3,777	15,726	-	-	-	-
<b>TOTAL FEDERAL ASSET FORFEITURES FUND</b>	<u>200,959</u>	<u>1,039,937</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**STATE ASSET FORFEITURES (FUND 217)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>FORFEITED ASSET PROCEEDS</b>	31,764	32,764	-	-	-	-
<b>INVESTMENT INCOME</b>	1,455	5,054	-	-	-	-
<b>TOTAL STATE ASSET FORFEITURES FUND</b>	<u>33,219</u>	<u>37,818</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
ASSET SEIZURE FUND (FUND 218)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	108	39	-	-	-	-
<b>TOTAL ASSET SEIZURE FUND</b>	<b>108</b>	<b>39</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**FOREIGN FIRE INSURANCE TAX FUND (FUND 219)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
FOREIGN FIRE INSURANCE TAX	148,021	156,584	120,000	120,000	140,000	20,000
INVESTMENT INCOME	239	88	1,000	1,000	1,000	-
<b>TOTAL FOREIGN FIRE INSURANCE TAX FUND</b>	<b>148,260</b>	<b>156,672</b>	<b>121,000</b>	<b>121,000</b>	<b>141,000</b>	<b>20,000</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
BLOCK GRANT INCOME FUND (FUND 220)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
LOAN PAYMENT BGI-OTHER	25,378	15,837	-	-	-	-
INVESTMENT INCOME	82	33	-	-	-	-
OTHER REVENUES	1,900	-	-	-	-	-
<b>TOTAL BLOCK GRANT INCOME FUND</b>	<b><u>27,360</u></b>	<b><u>15,870</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

**BLOCK GRANT FUND (FUND 221)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
GRANTS	3,218,488	1,329,965	6,476,000	5,894,525	2,678,331	(3,797,669)
INTERFUND TRANSFERS IN						
CAPITAL IMPROVEMENTS FUND A	-	-	170,000	-	-	(170,000)
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b>-</b>	<b>-</b>	<b><u>170,000</u></b>	<b>-</b>	<b>-</b>	<b><u>(170,000)</u></b>
<b>TOTAL BLOCK GRANT FUND</b>	<b><u>3,218,488</u></b>	<b><u>1,329,965</u></b>	<b><u>6,646,000</u></b>	<b><u>5,894,525</u></b>	<b><u>2,678,331</u></b>	<b><u>(3,967,669)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
SECTION 108 LOAN FUND (FUND 222)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
BUSINESS LOAN REPAYMENTS	115,426	109,200	176,800	176,800	153,600	(23,200)
INVESTMENT INCOME	73	88	-	-	-	-
SECTION 108 LOAN PROCEEDS	359,000	-	-	-	-	-
OTHER REVENUES	-	55	-	-	-	-
<b>TOTAL SECTION 108 LOAN FUND</b>	<b><u>474,499</u></b>	<b><u>109,343</u></b>	<b><u>176,800</u></b>	<b><u>176,800</u></b>	<b><u>153,600</u></b>	<b><u>(23,200)</u></b>

**TIF #1 - DOWNTOWN FUND (FUND 231)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	2,277,982	1,777,600	2,175,000	2,175,000	2,066,250	(108,750)
INVESTMENT INCOME	9,583	8,310	25,000	25,000	10,000	(15,000)
GRANTS	-	-	250,000	250,000	250,000	-
SALE OF ASSETS	-	-	850,000	850,000	-	(850,000)
OTHER REVENUES	-	4,181	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	393,703	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b><u>393,703</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL TIF #1 - DOWNTOWN FUND</b>	<b><u>2,681,268</u></b>	<b><u>1,790,091</u></b>	<b><u>3,300,000</u></b>	<b><u>3,300,000</u></b>	<b><u>2,326,250</u></b>	<b><u>(973,750)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
TIF #2 - FARNSWORTH AREA FUND (FUND 232)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	8,116,515	7,335,932	7,200,000	7,200,000	8,000,000	800,000
INVESTMENT INCOME	23,455	123,584	50,000	50,000	50,000	-
GRANTS	-	-	-	-	310,000	310,000
RECOVERY OF COSTS	-	25,590	-	-	-	-
<b>TOTAL TIF #2 - FARNSWORTH AREA FUND</b>	<b><u>8,139,970</u></b>	<b><u>7,485,106</u></b>	<b><u>7,250,000</u></b>	<b><u>7,250,000</u></b>	<b><u>8,360,000</u></b>	<b><u>1,110,000</u></b>

**TIF #3 - RIVER CITY FUND (FUND 233)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	817,048	791,694	335,000	335,000	800,000	465,000
INVESTMENT INCOME	318	3,555	5,000	5,000	5,000	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	807,300	604,125	805,500	805,500	300,000	(505,500)
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b><u>807,300</u></b>	<b><u>604,125</u></b>	<b><u>805,500</u></b>	<b><u>805,500</u></b>	<b><u>300,000</u></b>	<b><u>(505,500)</u></b>
<b>TOTAL TIF #3 - RIVER CITY FUND</b>	<b><u>1,624,666</u></b>	<b><u>1,399,374</u></b>	<b><u>1,145,500</u></b>	<b><u>1,145,500</u></b>	<b><u>1,105,000</u></b>	<b><u>(40,500)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
TIF #4 - BELL GALE FUND (FUND 234)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	63,110	66,769	50,000	50,000	60,000	10,000
INVESTMENT INCOME	40	25	-	-	-	-
<b>TOTAL TIF #4 - BELL GALE FUND</b>	<b><u>63,150</u></b>	<b><u>66,794</u></b>	<b><u>50,000</u></b>	<b><u>50,000</u></b>	<b><u>60,000</u></b>	<b><u>10,000</u></b>

**TIF #5 - WEST RIVER AREA FUND (FUND 235)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	364,506	203,794	250,000	250,000	375,000	125,000
INVESTMENT INCOME	727	250	1,000	1,000	1,000	-
GRANTS	-	-	-	-	235,000	235,000
<b>TOTAL TIF #5 - WEST RIVER AREA FUND</b>	<b><u>365,233</u></b>	<b><u>204,044</u></b>	<b><u>251,000</u></b>	<b><u>251,000</u></b>	<b><u>611,000</u></b>	<b><u>360,000</u></b>

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET REVENUES**  
**TIF #6 - EAST RIVER AREA FUND (FUND 236)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	346,569	286,965	345,000	345,000	325,000	(20,000)
INVESTMENT INCOME	1,782	5,179	5,000	5,000	1,000	(4,000)
GRANTS	-	-	-	-	175,000	175,000
<b>INTERFUND TRANSFERS IN</b>						
TIF DISTRICT #1 FUND	-	38,000	-	-	-	-
GAMING TAX FUND	549,600	75,000	100,000	100,000	651,600	551,600
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>549,600</u>	<u>113,000</u>	<u>100,000</u>	<u>100,000</u>	<u>651,600</u>	<u>551,600</u>
<b>TOTAL TIF #6 - EAST RIVER AREA FUND</b>	<u>897,951</u>	<u>405,144</u>	<u>450,000</u>	<u>450,000</u>	<u>1,152,600</u>	<u>702,600</u>

**SSA #14 - SULLIVAN ROAD FUND (FUND 251)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	220	55	1,000	1,000	-	(1,000)
<b>TOTAL SSA #14 - SULLIVAN ROAD FUND</b>	<u>220</u>	<u>55</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>	<u>(1,000)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
SSA #15 - PINNEY STREET FUND (FUND 252)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	3,213	-	-	-	-	-
INVESTMENT INCOME	<u>2</u>	<u>12</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL SSA #15 - PINNEY STREET FUND</b>	<b><u>3,215</u></b>	<b><u>12</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

**SHAPE FUND (FUND 255)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAXES-SALES-HOME RULE	3,137,000	2,358,554	3,540,000	3,540,000	3,820,000	280,000
INVESTMENT INCOME	25,612	111,509	100,000	100,000	25,000	(75,000)
GRANTS	407,038	4,000	-	-	-	-
OTHER REVENUES	<u>996,127</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL SHAPE FUND</b>	<b><u>4,565,777</u></b>	<b><u>2,474,063</u></b>	<b><u>3,640,000</u></b>	<b><u>3,640,000</u></b>	<b><u>3,845,000</u></b>	<b><u>205,000</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
SSA #24 - EAGLE POINT FUND (FUND 262)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	33,029 50	32,487 11	34,100 -	34,100 -	35,000 -	900 -
<b>TOTAL SSA #24 - EAGLE POINT FUND</b>	<b>33,079</b>	<b>32,498</b>	<b>34,100</b>	<b>34,100</b>	<b>35,000</b>	<b>900</b>

**SSA #27 - CONCORD FUND (FUND 263)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	14,551 19	13,922 5	15,200 -	15,200 -	16,000 -	800 -
<b>TOTAL SSA #27 - CONCORD FUND</b>	<b>14,570</b>	<b>13,927</b>	<b>15,200</b>	<b>15,200</b>	<b>16,000</b>	<b>800</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
SSA ONE - DOWNTOWN FUND (FUND 266)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	106,433	90,892	95,000	95,000	95,000	-
TAX-RE TIF REVENUE SURPLUS	12,347	-	-	-	-	-
INVESTMENT INCOME	5	(18)	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
TIF DISTRICT #1 FUND	105,000		125,000	125,000	125,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>105,000</u>	<u>-</u>	<u>125,000</u>	<u>125,000</u>	<u>125,000</u>	<u>-</u>
<b>TOTAL SSA ONE - DOWNTOWN FUND</b>	<u><u>223,785</u></u>	<u><u>90,874</u></u>	<u><u>220,000</u></u>	<u><u>220,000</u></u>	<u><u>220,000</u></u>	<u><u>-</u></u>

**SSA #34 - OSWEGO FUND (FUND 275)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAXES-SSA	1,079,178	1,126,515	1,137,500	1,137,500	1,223,200	85,700
INVESTMENT INCOME	854	122	2,000	2,000	2,000	-
<b>TOTAL SSA #34 - OSWEGO FUND</b>	<u><u>1,080,032</u></u>	<u><u>1,126,637</u></u>	<u><u>1,139,500</u></u>	<u><u>1,139,500</u></u>	<u><u>1,225,200</u></u>	<u><u>85,700</u></u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
SSA #44 - BLACKBERRY TRAIL FUND (FUND 276)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	29,894	28,129	33,600	33,600	33,600	-
INVESTMENT INCOME	20	4	-	-	-	-
<b>TOTAL SSA #44 - BLACKBERRY TRAIL FUND</b>	<b><u>29,914</u></b>	<b><u>28,133</u></b>	<b><u>33,600</u></b>	<b><u>33,600</u></b>	<b><u>33,600</u></b>	<b>-</b>

**STORMWATER MANAGEMENT FEE FUND (FUND 280)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
GRANTS	78,536	-	-	-	69,500	69,500
INVESTMENT INCOME	6,386	48,754	20,000	20,000	10,000	(10,000)
STORMWATER MANAGEMENT FEES	<u>2,635,936</u>	<u>2,360,387</u>	<u>2,550,000</u>	<u>2,550,000</u>	<u>2,600,000</u>	<u>50,000</u>
<b>TOTAL STORMWATER MGMT FEE FUND</b>	<b><u>2,720,858</u></b>	<b><u>2,409,141</u></b>	<b><u>2,570,000</u></b>	<b><u>2,570,000</u></b>	<b><u>2,679,500</u></b>	<b><u>109,500</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
LONG-TERM CONTROL PLAN FEES	-	315,921	-	-	770,000	770,000
<b>TOTAL LONG-TERM CONTROL PLAN FEE FUND</b>	<b>-</b>	<b>315,921</b>	<b>-</b>	<b>-</b>	<b>770,000</b>	<b>770,000</b>

**LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	1,531	(8,443)	-	-	-	-
INTERFUND TRANSFERS IN						
LIBRARY FUND	2,000,000		-	-	-	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIBRARY C.P. &amp; TECHNOLOGY FUND</b>	<b>2,001,531</b>	<b>(8,443)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
WARD #1 PROJECTS FUND (FUND 311)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-SSA KANE-CURRENT	12,643	12,243	12,900	12,900	12,900	-
INVESTMENT INCOME	611	96	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #1 PROJECTS FUND</b>	<u>88,254</u>	<u>68,589</u>	<u>87,900</u>	<u>87,900</u>	<u>87,900</u>	<u>-</u>

**WARD #2 PROJECTS FUND (FUND 312)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-SSA KANE-CURRENT	16,578	15,794	16,800	16,800	16,800	-
INVESTMENT INCOME	358	41	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #2 PROJECTS FUND</b>	<u>91,936</u>	<u>72,085</u>	<u>91,800</u>	<u>91,800</u>	<u>91,800</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
WARD #3 PROJECTS FUND (FUND 313)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	1,032	105	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #3 PROJECTS FUND</b>	<u>76,032</u>	<u>56,355</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**WARD #4 PROJECTS FUND (FUND 314)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-SSA KANE-CURRENT	17,942	17,276	18,300	18,300	18,300	-
INVESTMENT INCOME	245	54	-	-	-	-
OTHER REVENUES	235	235	200	200	-	(200)
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #4 PROJECTS FUND</b>	<u>93,422</u>	<u>73,815</u>	<u>93,500</u>	<u>93,500</u>	<u>93,300</u>	<u>(200)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
WARD #5 PROJECTS FUND (FUND 315)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	430	135	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #5 PROJECTS FUND</b>	<u>75,430</u>	<u>56,385</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**WARD #6 PROJECTS FUND (FUND 316)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-SSA KANE-CURRENT	22,212	22,106	23,250	23,250	23,250	-
INVESTMENT INCOME	567	150	-	-	-	-
OTHER REVENUES	634	634	700	700	700	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #6 PROJECTS FUND</b>	<u>98,413</u>	<u>79,140</u>	<u>98,950</u>	<u>98,950</u>	<u>98,950</u>	-

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
WARD #7 PROJECTS FUND (FUND 317)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-SSA KANE-CURRENT	1,130	1,116	1,125	1,125	1,125	-
INVESTMENT INCOME	205	81	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #7 PROJECTS FUND</b>	<u>76,335</u>	<u>57,447</u>	<u>76,125</u>	<u>76,125</u>	<u>76,125</u>	<u>-</u>

**WARD #8 PROJECTS FUND (FUND 318)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	458	143	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>
<b>TOTAL WARD #8 PROJECTS FUND</b>	<u>75,458</u>	<u>56,393</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
WARD #9 PROJECTS FUND (FUND 319)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	968	238	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #9 PROJECTS FUND</b>	<u>75,968</u>	<u>56,488</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**WARD #10 PROJECTS FUND (FUND 320)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	141	50	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #10 PROJECTS FUND</b>	<u>75,141</u>	<u>56,300</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
2004B TIF BOND PROJECT FUND (FUND 336)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	9,061	35,202	10,000	10,000	-	(10,000)
<b>TOTAL 2004B TIF BOND PROJECT FUND</b>	<b>9,061</b>	<b>35,202</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>(10,000)</b>

**2006 GO BOND PROJECT FUND (FUND 339)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	394	6,528	-	-	-	-
GRANTS	-	-	273,000	273,000	-	(273,000)
RECOVERY OF COSTS	-	7,420	-	-	-	-
<b>TOTAL 2006 GO BOND PROJECT FUND</b>	<b>394</b>	<b>13,948</b>	<b>273,000</b>	<b>273,000</b>	<b>-</b>	<b>(273,000)</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-SSA KANE-CURRENT	29,774	25,504	26,000	26,000	26,000	-
TAX-SALES-HOME RULE	824,000	4,434,082	6,655,000	6,655,000	1,540,000	(5,115,000)
LICENSES-ANIMAL	38,742	32,877	22,000	22,000	37,000	15,000
LOAN REPAYMENTS	11,760	14,090	-	-	-	-
DEBT REPAYMENTS-SA #13-SULLIVAN RD.	4,078	441	-	-	-	-
INVESTMENT INCOME	54,818	109,014	100,000	100,000	50,000	(50,000)
RECOVERY OF COSTS	534,284	149,516	-	-	-	-
GRANTS	410,000	-	433,000	433,000	175,000	(258,000)
NOTE PROCEEDS	4,500,000	-	-	-	-	-
OTHER REVENUES	464,165	400,000	-	-	-	-
CASINO POLICING BUY-OUT	7,252,770	2,000,000	2,000,000	2,000,000	2,000,000	-
<b>INTERFUND TRANSFERS IN</b>						
SSA FUNDS	3,215	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>3,215</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL CAPITAL IMPROVEMENTS FUND A</b>	<u>14,127,606</u>	<u>7,165,524</u>	<u>9,236,000</u>	<u>9,236,000</u>	<u>3,828,000</u>	<u>(5,408,000)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
2008B TIF BOND PROJECT TIF #3 FUND (FUND 342)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	3,400	1,638	-	-	-	-
RECOVERY OF COSTS	106,597	-	-	-	-	-
<b>TOTAL 2008B TIF BOND PROJECT TIF #3 FUND</b>	<b>109,997</b>	<b>1,638</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2008 GO BOND PROJECT FUND (FUND 343)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
GRANTS	-	1,497,655	-	-	-	-
INVESTMENT INCOME	44,055	111,896	-	-	25,000	25,000
<b>TOTAL 2008 GO BOND PROJECT FUND</b>	<b>44,055</b>	<b>1,609,551</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
GRANTS	-	9,000,000	8,000,000	8,000,000	3,943,096	(4,056,904)
INVESTMENT INCOME	840	1,731	-	-	-	-
<b>TOTAL 2008A TIF BOND PROJECT TIF #6 FUND</b>	<b>840</b>	<b>9,001,731</b>	<b>8,000,000</b>	<b>8,000,000</b>	<b>3,943,096</b>	<b>(4,056,904)</b>

**KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
FIRE IMPACT FEES	38,504	18,535	21,000	21,000	21,000	-
INVESTMENT INCOME	673	23,249	5,000	5,000	5,000	-
<b>TOTAL KANE/DUPAGE FIRE IMPACT FEE</b>	<b>39,177</b>	<b>41,784</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>FIRE IMPACT FEES</b>	2,005	-	-	-	-	-
<b>INVESTMENT INCOME</b>	8,935	20,363	5,000	5,000	5,000	-
<b>TOTAL KENDALL/WILL FIRE IMPACT FEE</b>	<u>10,940</u>	<u>20,363</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>

**PUBLIC WORKS IMPACT FEE FUND (FUND 347)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>STREET MAINTENANCE IMPACT FEES</b>	825	-	2,500	2,500	2,500	-
<b>INVESTMENT INCOME</b>	213	63	-	-	-	-
<b>TOTAL PUBLIC WORKS IMPACT FEE</b>	<u>1,038</u>	<u>63</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
2009 GO BOND PROJECT FUND (FUND 348)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INVESTMENT INCOME	5,837	19,314	-	-	-	-
GRANTS	82,309	-	-	-	-	-
RECOVERY OF COSTS	-	112,031	-	-	-	-
<b>TOTAL 2009 GO BOND PROJECT FUND</b>	<b><u>88,146</u></b>	<b><u>131,345</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

**2012 GO BOND PROJECT FUND (FUND 349)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
GENERAL OBLIGATION BOND PROCEEDS	-	-	-	-	28,315,000	28,315,000
<b>TOTAL 2012 GO BOND PROJECT FUND</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>28,315,000</u></b>	<b><u>28,315,000</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
BOND & INTEREST FUND (FUND 401)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>TAX-REAL ESTATE-CURRENT</b>	3,998,983	3,947,276	4,000,000	4,000,000	4,000,000	-
<b>TAX-REAL ESTATE-PRIOR YR</b>	1,016	1,156	-	-	-	-
<b>TAX-REAL ESTATE TRANSFER</b>	1,352,542	1,202,838	1,200,000	1,200,000	1,300,000	100,000
<b>INVESTMENT INCOME</b>	8,827	2,086	50,000	50,000	50,000	-
<b>OTHER REVENUES</b>	344,517	124,884	207,300	207,300	244,700	37,400
<b>INTERFUND TRANSFERS IN</b>						
2008 GO BOND FUND	848,791	368,850	491,800	491,800	490,300	(1,500)
GAMING TAX FUND	5,819,600	3,462,825	4,617,100	4,617,100	4,114,100	(503,000)
WATER & SEWER FUND	1,000,000	750,000	1,000,000	1,000,000	1,000,000	-
STORMWATER MANAGEMENT FEE FUND	1,721,300	1,286,100	1,714,800	1,714,800	1,714,900	100
SHAPE FUND	4,263,800	2,750,100	3,666,800	3,666,800	3,620,500	(46,300)
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>13,653,491</u>	<u>8,617,875</u>	<u>11,490,500</u>	<u>11,490,500</u>	<u>10,939,800</u>	<u>(550,700)</u>
<b>RENTS</b>	1,081,870	29,260	1,103,600	1,103,600	-	(1,103,600)
<b>GRANTS</b>	200,000	200,000	200,000	200,000	200,000	-
<b>TOTAL BOND &amp; INTEREST FUND</b>	<u>20,641,246</u>	<u>14,125,375</u>	<u>18,251,400</u>	<u>18,251,400</u>	<u>16,734,500</u>	<u>(1,516,900)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
LIBRARY BOND & INTEREST FUND (FUND 410)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
TAX-REAL ESTATE-CURRENT	381,469	376,931	381,900	381,900	386,500	4,600
TAX-REAL ESTATE-PRIOR YR	57	118	-	-	-	-
INVESTMENT INCOME	287	51	1,000	1,000	1,000	-
<b>TOTAL LIBRARY BOND &amp; INTEREST FUND</b>	<b><u>381,813</u></b>	<b><u>377,100</u></b>	<b><u>382,900</u></b>	<b><u>382,900</u></b>	<b><u>387,500</u></b>	<b><u>4,600</u></b>

**WATER & SEWER FUND (FUND 510)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
WATER & SEWER FEES	26,350,370	24,497,599	24,650,000	24,650,000	26,010,000	1,360,000
RECOVERY OF COSTS	7,733	36,634	-	-	-	-
COMMISSIONS	243	38	100	100	100	-
SALE OF ASSETS	(295,308)	-	-	-	-	-
FINES	23,500	2,900	12,000	12,000	5,000	(7,000)
INVESTMENT INCOME	64,720	119,062	200,000	200,000	200,000	-
RENTS	185,654	180,901	200,000	200,000	185,000	(15,000)
PERMITS & FEES	471,225	360,490	475,000	475,000	388,000	(87,000)
SALE OF MATERIALS	61,119	55,386	60,000	60,000	60,000	-
DEVELOPER CONTRIBUTIONS	5,515,841	1,176,378	-	-	-	-
FEES-PUBLIC WORKS	25,622	28,381	32,200	32,200	31,300	(900)
FEES-DRAINAGE	23,070	8,685	40,000	40,000	20,000	(20,000)
OTHER REVENUES	2,281,870	462,198	312,400	312,400	454,000	141,600
IEPA WATER LOAN PROCEEDS	966,218	402,457	-	-	-	-
<b>TOTAL WATER &amp; SEWER FUND</b>	<b><u>35,681,877</u></b>	<b><u>27,331,109</u></b>	<b><u>25,981,700</u></b>	<b><u>25,981,700</u></b>	<b><u>27,353,400</u></b>	<b><u>1,371,700</u></b>

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET REVENUES**  
**MOTOR VEHICLE PARKING SYSTEM FUND (FUND 520)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>TAX-SALES-HOME RULE</b>	350,000	233,497	350,000	350,000	450,000	100,000
<b>METER FEES</b>	227,803	189,014	228,000	228,000	196,600	(31,400)
<b>PERMIT FEES</b>	243,855	203,410	185,300	185,300	130,800	(54,500)
<b>FEES-PUBLIC WORKS</b>	350	100	-	-	-	-
<b>SALE OF ASSETS</b>	6,026,168	487,669	-	-	-	-
<b>FINES</b>	435,532	359,669	436,300	436,300	421,000	(15,300)
<b>INVESTMENT INCOME</b>	682	205	5,000	5,000	5,000	-
<b>RENTS</b>	70,532	36,523	58,100	58,100	46,400	(11,700)
<b>OTHER REVENUES</b>	2,997	5,424	800	800	800	-
<b>TOTAL MOTOR VEHICLE PARKING FUND</b>	<u>7,357,919</u>	<u>1,515,511</u>	<u>1,263,500</u>	<u>1,263,500</u>	<u>1,250,600</u>	<u>(12,900)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
TRANSIT CENTERS FUND (FUND 530)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>NON-PROGRAM</b>						
INVESTMENT INCOME	2,901	(4,119)	10,000	10,000	5,000	(5,000)
<b>TOTAL NON-PROGRAM</b>	<b>2,901</b>	<b>(4,119)</b>	<b>10,000</b>	<b>10,000</b>	<b>5,000</b>	<b>(5,000)</b>
<b>ROUTE 25 STATION</b>						
PARKING FEES	559,029	507,703	541,500	541,500	540,700	(800)
FINES	39,253	21,404	35,000	35,000	25,000	(10,000)
RENTS	19,350	17,293	19,300	19,300	19,300	-
GRANTS	492,136	-	-	-	-	-
COMMISSIONS-VENDING	8,444	8,666	8,400	8,400	8,400	-
RECOVERY OF COSTS	-	261	-	-	-	-
OTHER REVENUES	423	23,366	-	23,400	-	-
<b>TOTAL ROUTE 25 STATION</b>	<b>1,118,635</b>	<b>578,693</b>	<b>604,200</b>	<b>627,600</b>	<b>593,400</b>	<b>(10,800)</b>
<b>ROUTE 59 STATION</b>						
PARKING FEES	1,334,932	997,325	1,104,500	1,104,500	1,100,500	(4,000)
FINES	95,696	89,350	100,000	100,000	100,000	-
RENTS	19,925	14,495	19,900	19,900	19,900	-
OTHER REVENUES	423	-	-	-	-	-
<b>TOTAL ROUTE 59 STATION</b>	<b>1,450,976</b>	<b>1,101,170</b>	<b>1,224,400</b>	<b>1,224,400</b>	<b>1,220,400</b>	<b>(4,000)</b>
<b>TOTAL TRANSIT CENTERS FUND</b>	<b>2,572,512</b>	<b>1,675,744</b>	<b>1,838,600</b>	<b>1,862,000</b>	<b>1,818,800</b>	<b>(19,800)</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
GOLF FUND (FUND 550)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>NON-PROGRAM</b>						
GOLF FEES	44,318	37,670	59,000	59,000	45,000	(14,000)
SALES FOOD AND BEVERAGE	15,589	22,474	16,000	16,000	16,000	-
INVESTMENT INCOME	1,164	2,630	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	450,000	-	400,000	400,000	450,000	50,000
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b>450,000</b>	<b>-</b>	<b>400,000</b>	<b>400,000</b>	<b>450,000</b>	<b>50,000</b>
<b>TOTAL NON-PROGRAM</b>	<b>511,071</b>	<b>62,774</b>	<b>475,000</b>	<b>475,000</b>	<b>511,000</b>	<b>36,000</b>
<b>PHILLIPS PARK</b>						
GOLF FEES	1,190,702	1,097,021	1,429,500	1,429,500	1,191,400	(238,100)
OTHER REVENUES	478	708	-	-	-	-
<b>TOTAL PHILLIPS PARK</b>	<b>1,191,180</b>	<b>1,097,729</b>	<b>1,429,500</b>	<b>1,429,500</b>	<b>1,191,400</b>	<b>(238,100)</b>
<b>FOX VALLEY</b>						
GOLF FEES	639,381	539,485	847,200	847,200	639,000	(208,200)
RENTS	8,630	6,999	8,200	8,200	8,600	400
OTHER REVENUES	240	46	-	-	-	-
<b>TOTAL FOX VALLEY</b>	<b>648,251</b>	<b>546,530</b>	<b>855,400</b>	<b>855,400</b>	<b>647,600</b>	<b>(207,800)</b>
<b>TOTAL GOLF FUND</b>	<b>2,350,502</b>	<b>1,707,033</b>	<b>2,759,900</b>	<b>2,759,900</b>	<b>2,350,000</b>	<b>(409,900)</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INTERDEPARTMENTAL CHARGES	7,510,534	3,653,190	4,412,000	4,412,000	3,572,000	(840,000)
INVESTMENT INCOME	3,648	27,774	75,000	75,000	50,000	(25,000)
<b>TOTAL PROPERTY &amp; CASUALTY INSURANCE</b>	<b><u>7,514,182</u></b>	<b><u>3,680,964</u></b>	<b><u>4,487,000</u></b>	<b><u>4,487,000</u></b>	<b><u>3,622,000</u></b>	<b><u>(865,000)</u></b>

**EMPLOYEE HEALTH INSURANCE FUND (FUND 602)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
LIFE INSURANCE CONTRIBUTIONS	144,274	139,097	150,000	150,000	150,000	-
EMPLOYER HEALTH INSURANCE CONTRIBUTIONS	16,400,000	12,268,821	16,358,400	16,358,400	15,400,000	(958,400)
EMPLOYEE HEALTH INSURANCE CONTRIBUTIONS	3,112,644	2,937,019	3,065,694	3,065,694	3,309,526	243,832
RECOVERY OF COSTS	674,005	129,096	-	-	300,000	300,000
OTHER REVENUES	78	1	-	-	-	-
INVESTMENT INCOME	(44)	433	50,000	50,000	25,000	(25,000)
<b>TOTAL EMPLOYEE HEALTH INSURANCE</b>	<b><u>20,330,957</u></b>	<b><u>15,474,467</u></b>	<b><u>19,624,094</u></b>	<b><u>19,624,094</u></b>	<b><u>19,184,526</u></b>	<b><u>(439,568)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
INTERDEPARTMENTAL CHARGES	3,800,000	-	-	-	1,200,000	1,200,000
INVESTMENT INCOME	50,097	108,117	100,000	100,000	100,000	-
<b>TOTAL EMPLOYEE COMP BENEFITS FUND</b>	<b><u>3,850,097</u></b>	<b><u>108,117</u></b>	<b><u>100,000</u></b>	<b><u>100,000</u></b>	<b><u>1,300,000</u></b>	<b><u>1,200,000</u></b>

**POLICE PENSION FUND (FUND 701)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
CONTRIBUTIONS-TRANSFERS OF SERVICE	166,005	53,389	-	-	-	-
EMPLOYER CONTRIBUTIONS	9,901,400	10,149,280	10,349,000	10,349,000	8,254,300	(2,094,700)
EMPLOYEE CONTRIBUTIONS	2,568,919	2,321,163	2,750,000	2,750,000	2,750,000	-
INVESTMENT INCOME	10,576,172	1,473	6,000,000	6,000,000	7,000,000	1,000,000
OTHER REVENUES	5,024	123	-	-	-	-
<b>TOTAL POLICE PENSION FUND</b>	<b><u>23,217,520</u></b>	<b><u>12,525,428</u></b>	<b><u>19,099,000</u></b>	<b><u>19,099,000</u></b>	<b><u>18,004,300</u></b>	<b><u>(1,094,700)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET REVENUES  
FIREFIGHTERS' PENSION FUND (FUND 702)**

ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
CONTRIBUTIONS-TRANSFERS OF SERVICE	118,880	48,541	-	-	-	-
EMPLOYER CONTRIBUTIONS	8,268,900	8,397,454	8,558,600	8,558,600	7,366,600	(1,192,000)
EMPLOYEE CONTRIBUTIONS	1,809,825	1,626,223	1,830,000	1,830,000	1,850,000	20,000
INVESTMENT INCOME	8,140,269	155,196	5,000,000	5,000,000	6,000,000	1,000,000
OTHER REVENUES	3,754	19	-	-	-	-
<b>TOTAL FIREFIGHTERS' PENSION FUND</b>	<b><u>18,341,628</u></b>	<b><u>10,227,433</u></b>	<b><u>15,388,600</u></b>	<b><u>15,388,600</u></b>	<b><u>15,216,600</u></b>	<b><u>(172,000)</u></b>

**RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)**

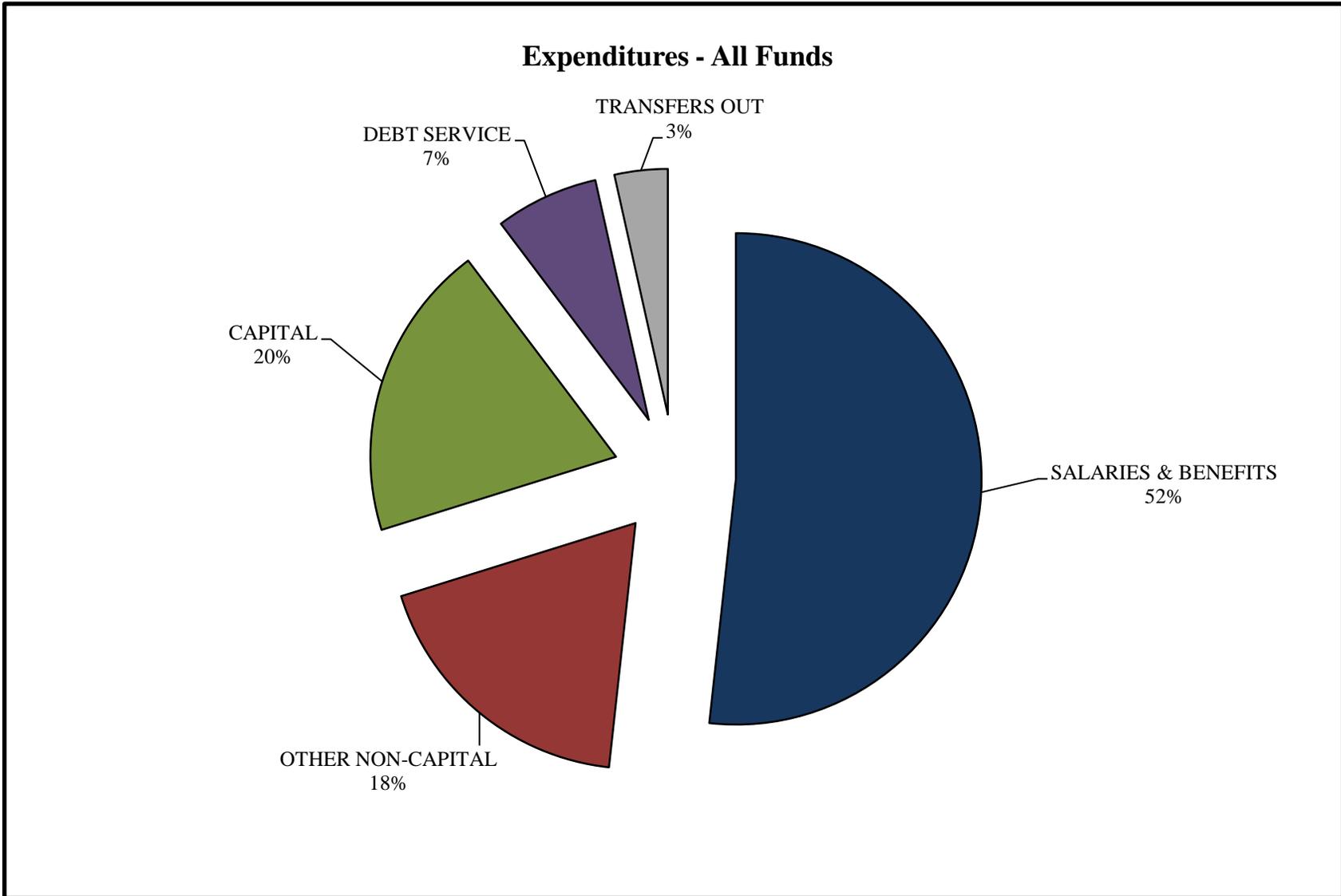
ACCOUNT NAME	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
EMPLOYER CONTRIBUTIONS	4,548,786	3,435,048	4,580,046	4,580,046	5,380,735	800,689
EMPLOYEE CONTRIBUTIONS	1,565,290	1,454,486	1,984,783	1,984,783	2,170,218	185,435
RECOVERY OF COSTS	248,108	161,516	1,400,000	1,400,000	-	(1,400,000)
INVESTMENT INCOME	2,307,302	900	2,000,000	2,000,000	2,000,000	-
<b>TOTAL RETIREE HEALTH INS TRUST FUND</b>	<b><u>8,669,486</u></b>	<b><u>5,051,950</u></b>	<b><u>9,964,829</u></b>	<b><u>9,964,829</u></b>	<b><u>9,550,953</u></b>	<b><u>(413,876)</u></b>

<b>TOTAL ALL FUNDS</b>	<b><u>378,074,488</u></b>	<b><u>281,466,194</u></b>	<b><u>347,476,744</u></b>	<b><u>344,696,580</u></b>	<b><u>359,020,541</u></b>	<b><u>11,543,797</u></b>
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The annual men's shopping night during the Christmas season at Aurora's family owned S.S. Sencenbaugh department store. The store operated from 1867 to 1969 and was located on the east side of Broadway between Downer Place and Galena Boulevard. Circa 1953.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET**



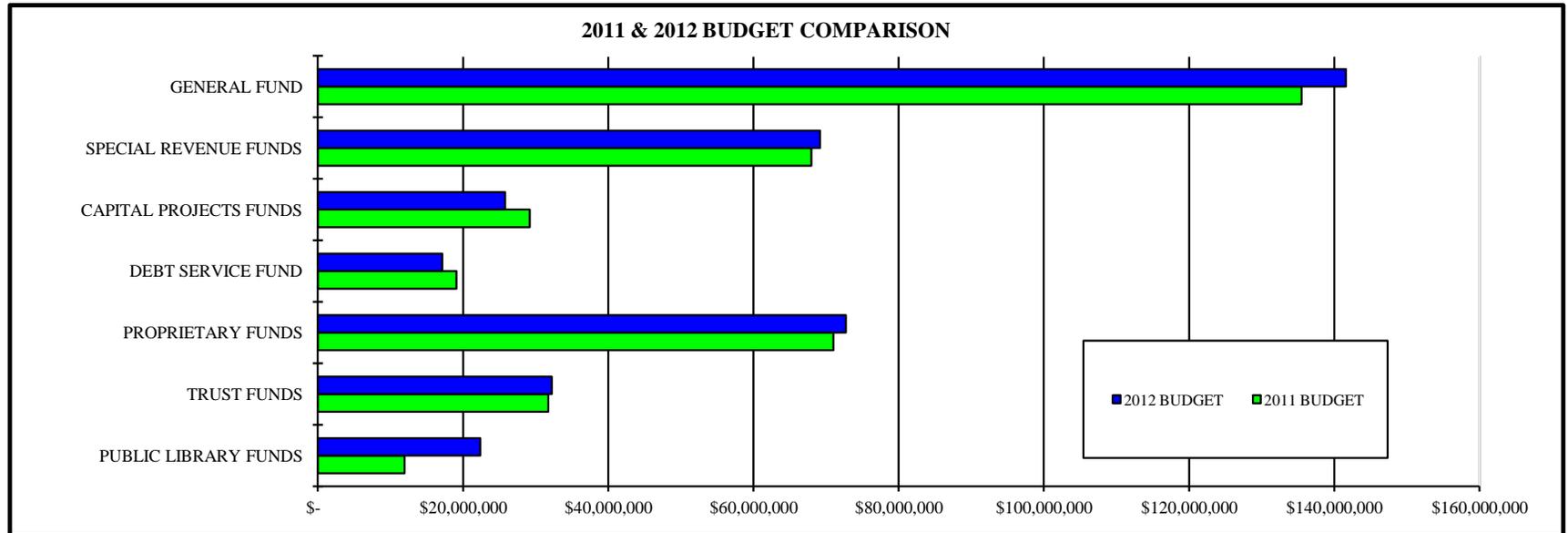
**CITY OF AURORA, ILLINOIS  
2012 BUDGET**

**EXPENDITURES - ALL FUNDS**

<u>CLASS</u>	<u>2010 ACTUAL</u>	<u>2011 BUDGET</u>	<u>INCREASE/ (DECREASE)</u>	<u>PERCENT CHANGE</u>	<u>2012 BUDGET</u>
Salaries & Benefits	191,486,746	188,061,429	9,042,214	4.81%	197,103,643
Other Non-Capital	57,944,723	71,298,240	(959,924)	-1.35%	70,338,316
Capital	44,060,438	65,687,812	8,711,994	13.26%	74,399,806
Debt Service	27,327,335	27,564,900	(1,699,500)	-6.17%	25,865,400
Transfers Out	<u>18,762,309</u>	<u>13,841,000</u>	<u>(524,600)</u>	-3.79%	<u>13,316,400</u>
<b>Total</b>	<b><u><u>339,581,551</u></u></b>	<b><u><u>366,453,381</u></u></b>	<b><u><u>14,570,184</u></u></b>	<b>3.98%</b>	<b><u><u>381,023,565</u></u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

FUND DESCRIPTION	2010 ACTUAL	2011 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2012 BUDGET
GENERAL FUND	145,501,880	135,482,503	6,104,704	4.5%	141,587,207
SPECIAL REVENUE FUNDS	45,487,495	67,986,862	1,203,868	1.8%	69,190,730
CAPITAL PROJECTS FUNDS	26,822,019	29,194,487	(3,372,881)	-11.6%	25,821,606
DEBT SERVICE FUND	19,276,987	19,083,900	(1,955,000)	-10.2%	17,128,900
PROPRIETARY FUNDS	64,943,723	71,024,498	1,689,240	2.4%	72,713,738
TRUST FUNDS	25,690,456	31,740,869	470,714	1.5%	32,211,583
<b>TOTAL</b>	<b>327,722,560</b>	<b>354,513,119</b>	<b>4,140,645</b>	<b>1.2%</b>	<b>358,653,764</b>
LIBRARY FUNDS	11,858,991	11,940,262	10,429,539	87.3%	22,369,801
<b>COMBINED TOTAL</b>	<b>339,581,551</b>	<b>366,453,381</b>	<b>14,570,184</b>	<b>4.0%</b>	<b>381,023,565</b>



**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2010 ACTUAL	2011 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2012 BUDGET
10	02 MAYOR'S OFFICE	890,723	842,807	64,019	7.6%	906,826
	04 ALDERMEN'S OFFICE	931,216	915,884	31,366	3.4%	947,250
	07 BOARDS & COMMISSIONS	67,943	88,246	735	0.8%	88,981
	10 ELECTION COMMISSION	859,290	475,000	499,041	105.1%	974,041
	<b>EXECUTIVE</b>	<b>2,749,172</b>	<b>2,321,937</b>	<b>595,161</b>	<b>25.6%</b>	<b>2,917,098</b>
11	02 LAW	849,341	886,166	8,203	0.9%	894,369
	03 CITY CLERK'S OFFICE	384,227	390,599	8,885	2.3%	399,484
	<b>LAW DEPARTMENT</b>	<b>1,233,568</b>	<b>1,276,765</b>	<b>17,088</b>	<b>1.3%</b>	<b>1,293,853</b>
12	02 ADMINISTRATION	238,703	257,573	26,482	10.3%	284,055
	10 CENTRAL SERVICES	803,939	959,438	(41,928)	-4.4%	917,510
	11 ALSCHULER BUILDING MAINTENANCE	24,966	43,750	(15,650)	-35.8%	28,100
	12 COMMUNITY CENTER MAINTENANCE	415,805	296,652	(6,928)	-2.3%	289,724
	13 CUSTOMER SERVICE/FIRE STATION #8 MTCE	555	23,000	(11,200)	-48.7%	11,800
	14 ELKS CLUB BUILDING MAINTENANCE	25,656	18,000	(9,100)	-50.6%	8,900
	15 ELMSLIE BUILDING MAINTENANCE	156,872	154,042	2,140	1.4%	156,182
	16 POLICE HEADQUARTERS CAMPUS MAINTENANCE	594,758	566,633	41,385	7.3%	608,018
	20 HUMAN RESOURCES	913,447	985,264	4,343	0.4%	989,607
	21 CIVIL SERVICE	123,078	217,367	(2,993)	-1.4%	214,374
	30 INFORMATION TECHNOLOGY	327,253	280,041	23,457	8.4%	303,498
	31 COMMUNICATIONS	496,060	678,199	20,011	3.0%	698,210
	32 MANAGEMENT INFORMATION SYSTEMS	2,523,618	2,608,929	21,140	0.8%	2,630,069
	33 POLICE TECHNICAL SERVICES	1,448,846	1,787,363	66,244	3.7%	1,853,607
	<b>ADMINISTRATIVE SERVICES DEPARTMENT</b>	<b>8,093,556</b>	<b>8,876,251</b>	<b>117,403</b>	<b>1.3%</b>	<b>8,993,654</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2010 ACTUAL	2011 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2012 BUDGET
13	02 ADMINISTRATION	301,620	308,367	3,466	1.1%	311,833
	14 CUSTOMER SERVICE	604,220	468,206	(13,073)	-2.8%	455,133
	20 SPECIAL EVENTS	643,341	129,000	120,025	93.0%	249,025
	30 NEIGHBORHOOD REDEVELOPMENT	212,673	159,670	(161,229)	-101.0%	(1,559)
	40 PUBLIC INFORMATION	706,473	645,980	1,760	0.3%	647,740
	60 PUBLIC ART	244,155	181,749	(3,845)	-2.1%	177,904
	61 PUBLIC ART GAR	2,870	35,800	(17,400)	-48.6%	18,400
	70 YOUTH & SENIOR SERVICES	686,651	694,512	(4,564)	-0.7%	689,948
	71 YOUTH & SENIOR SERVICES GRANTS	115,852	93,566	(1,064)	-1.1%	92,502
	<b>COMMUNITY SERVICES DEPARTMENT</b>	<b>3,517,855</b>	<b>2,716,850</b>	<b>(75,924)</b>	<b>-2.8%</b>	<b>2,640,926</b>
18	02 ADMINISTRATION	502,962	366,907	47,783	13.0%	414,690
	20 BUILDING & PERMITS	1,841,037	2,035,864	(1,126)	-0.1%	2,034,738
	30 ECONOMIC DEVELOPMENT	1,974,145	2,451,847	(165,953)	-6.8%	2,285,894
	40 PLANNING & ZONING	1,041,107	834,558	(2,153)	-0.3%	832,405
	41 HISTORIC PRESERVATION	160,315	-	-		-
	50 PUBLIC WORKS	2,220,785	1,654,012	172,390	10.4%	1,826,402
	<b>DEVELOPMENT SERVICES DEPARTMENT</b>	<b>7,740,351</b>	<b>7,343,188</b>	<b>50,941</b>	<b>0.7%</b>	<b>7,394,129</b>
25	02 ADMINISTRATION	489,672	499,523	(16,345)	-3.3%	483,178
	21 ACCOUNTING	1,205,837	1,147,632	121,565	10.6%	1,269,197
	22 BUDGETING	306,945	265,358	10,314	3.9%	275,672
	23 REVENUE & COLLECTION	695,427	662,640	39,401	5.9%	702,041
	26 PURCHASING	450,493	434,170	(25,750)	-5.9%	408,420
	43 MAILROOM	-	-	12,200		12,200
	<b>FINANCE DEPARTMENT</b>	<b>3,148,374</b>	<b>3,009,323</b>	<b>141,385</b>	<b>4.7%</b>	<b>3,150,708</b>
30	33 FIRE DEPARTMENT	<b>37,850,667</b>	<b>34,631,588</b>	<b>2,236,245</b>	<b>6.5%</b>	<b>36,867,833</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2010 ACTUAL	2011 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2012 BUDGET
35	36 POLICE	58,458,654	53,846,179	2,107,346	3.9%	55,953,525
	37 E911 CENTER	3,844,915	3,597,371	507,515	14.1%	4,104,886
	38 EMERGENCY MANAGEMENT	375,828	388,749	(112,000)	-28.8%	276,749
	<b>POLICE DEPARTMENT</b>	<b>62,679,397</b>	<b>57,832,299</b>	<b>2,502,861</b>	<b>4.3%</b>	<b>60,335,160</b>
44	02 ADMINISTRATION	499,826	441,978	19,478	4.4%	461,456
	10 ANIMAL CONTROL	1,019,283	947,948	80,327	8.5%	1,028,275
	20 ELECTRICAL MAINTENANCE	2,085,635	2,140,753	74,609	3.5%	2,215,362
	30 MAINTENANCE SERVICES	956,344	860,727	72,895	8.5%	933,622
	40 PARKS & RECREATION	2,813,848	2,325,955	71,688	3.1%	2,397,643
	41 PHILLIPS PARK ZOO	725,490	698,636	51,582	7.4%	750,218
	50 PROPERTY STANDARDS	3,117,245	3,184,687	152,273	4.8%	3,336,960
	60 STREET MAINTENANCE	6,576,269	6,633,618	44,692	0.7%	6,678,310
	<b>OPERATIONS DEPARTMENT</b>	<b>17,793,940</b>	<b>17,234,302</b>	<b>567,544</b>	<b>3.3%</b>	<b>17,801,846</b>
95	31 NON-DEPARTMENTAL	<b>695,000</b>	<b>240,000</b>	<b>(48,000)</b>	<b>-20.0%</b>	<b>192,000</b>
	<b>GENERAL FUND TOTAL</b>	<b>145,501,880</b>	<b>135,482,503</b>	<b>6,104,704</b>	<b>4.51%</b>	<b>141,587,207</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2010 ACTUAL	2011 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2012 BUDGET
203	MOTOR FUEL TAX FUND	5,911,293	10,333,000	85,800	0.8%	10,418,800
204	AIRPORT FUND	968,345	7,254,862	(4,089,875)	-56.4%	3,164,987
208	SANITATION FUND	1,859,221	1,850,000	50,000	2.7%	1,900,000
211	WIRELESS 911 SURCHARGE FUND	136,203	940,000	-	0.0%	940,000
213	HOME PROGRAM FUND	-	-	1,772,462		1,772,462
214	NEIGHBORHOOD STABILIZATION FUND	1,263,542	5,156,000	(4,081,000)	-79.2%	1,075,000
215	GAMING TAX FUND	12,108,580	12,089,800	(1,563,600)	-12.9%	10,526,200
216	FEDERAL ASSET FORFEITURE FUND	197,182	638,200	(45,300)	-7.1%	592,900
217	STATE ASSET FORFEITURE FUND	-	300,000	36,000	12.0%	336,000
219	FOREIGN FIRE INSURANCE TAX FUND	61,690	120,000	20,000	16.7%	140,000
220	BLOCK GRANT INCOME FUND	15,397	-	-		-
221	BLOCK GRANT FUND	3,294,489	6,646,000	(3,967,669)	-59.7%	2,678,331
222	SECTION 108 LOAN FUND	122,399	148,400	8,200	5.5%	156,600
231	TIF #1 FUND - DOWNTOWN	4,001,815	4,149,300	(534,250)	-12.9%	3,615,050
232	TIF #2 FUND - FARNSWORTH AREA	2,583,225	5,261,200	9,888,100	187.9%	15,149,300
233	TIF #3 FUND - RIVERCITY	1,123,260	1,069,500	148,900	13.9%	1,218,400
234	TIF #4 FUND - BELL GALE	-	50,000	10,000	20.0%	60,000
235	TIF #5 FUND - WEST RIVER AREA	137,968	171,300	308,000	179.8%	479,300
236	TIF #6 FUND - EAST RIVER AREA	720,843	730,100	373,500	51.2%	1,103,600
251	SSA #14 - SULLIVAN ROAD	29,144	30,000	-	0.0%	30,000
252	SSA #15 - PINNEY STREET	3,215	-	-		-
255	SHAPE FUND	6,995,090	6,627,500	2,456,400	37.1%	9,083,900
262	SSA #24 - EAGLE POINT	30,806	34,100	900	2.6%	35,000
263	SSA #27 - CONCORD	11,490	15,200	800	5.3%	16,000
266	SSA ONE - DOWNTOWN	220,000	220,000	-	0.0%	220,000
275	SSA #34 - OSWEGO	1,135,450	1,179,500	55,700	4.7%	1,235,200
276	SSA #44 - BLACKBERRY TRAIL	30,400	33,600	-	0.0%	33,600
280	STORMWATER MGMT FEE FUND	2,526,448	2,939,300	170,800	5.8%	3,110,100
281	LONG-TERM CONTROL PLAN FUND	-	-	100,000		100,000
	<b>SPECIAL REVENUE FUNDS TOTAL</b>	<b>45,487,495</b>	<b>67,986,862</b>	<b>1,203,868</b>	<b>1.8%</b>	<b>69,190,730</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2010 ACTUAL	2011 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2012 BUDGET
311	WARD #1 PROJECTS FUND	286,277	286,400	(9,900)	-3.5%	276,500
312	WARD #2 PROJECTS FUND	232,929	233,500	(52,400)	-22.4%	181,100
313	WARD #3 PROJECTS FUND	747,857	400,000	(117,300)	-29.3%	282,700
314	WARD #4 PROJECTS FUND	56,171	188,900	(111,700)	-59.1%	77,200
315	WARD #5 PROJECTS FUND	31,889	375,800	(21,100)	-5.6%	354,700
316	WARD #6 PROJECTS FUND	160,962	438,650	36,250	8.3%	474,900
317	WARD #7 PROJECTS FUND	67,014	238,725	22,175	9.3%	260,900
318	WARD #8 PROJECTS FUND	13,553	395,200	(30,900)	-7.8%	364,300
319	WARD #9 PROJECTS FUND	13,087	616,400	64,100	10.4%	680,500
320	WARD #10 PROJECTS FUND	22,724	180,200	(15,800)	-8.8%	164,400
336	2004B TIF BOND PROJECT FUND	-	2,220,000	(1,500,000)	-67.6%	720,000
339	2006 GO BOND PROJECT FUND	13,122	990,000	(240,000)	-24.2%	750,000
340	CAPITAL IMPROVEMENTS FUND A	13,299,702	11,279,400	(1,774,400)	-15.7%	9,505,000
342	2008B TIF BOND PROJECT (TIF #3) FUND	-	700,000	(47,700)	-6.8%	652,300
343	2008 GO BOND PROJECT FUND	2,881,129	4,900	5,121,100	104512.2%	5,126,000
344	2008A TIF BOND PROJECT (TIF #6) FUND	297,097	8,496,412	(4,248,206)	-50.0%	4,248,206
345	KANE/DUPAGE FIRE IMPACT FEE FUND	-	100,000	-	0.0%	100,000
346	KENDALL/WILL FIRE IMPACT FEE FUND	-	100,000	-	0.0%	100,000
347	PUBLIC WORKS IMPACT FEE FUND	-	50,000	-	0.0%	50,000
348	2009 GO BOND PROJECT FUND	8,698,506	1,900,000	(447,100)	-23.5%	1,452,900
	<b>CAPITAL PROJECTS FUNDS TOTAL</b>	<b>26,822,019</b>	<b>29,194,487</b>	<b>(3,372,881)</b>	<b>-11.6%</b>	<b>25,821,606</b>
401	BOND & INTEREST FUND	19,276,987	19,083,900	(1,955,000)	-10.2%	17,128,900
	<b>BOND &amp; INTEREST FUND TOTAL</b>	<b>19,276,987</b>	<b>19,083,900</b>	<b>(1,955,000)</b>	<b>-10.2%</b>	<b>17,128,900</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2010 ACTUAL	2011 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2012 BUDGET
120	EQUIPMENT SERVICES FUND	4,186,271	4,460,750	177,563	4.0%	4,638,313
510	WATER & SEWER FUND - GENERAL	1,000,000	1,000,000	-	0.0%	1,000,000
510	WATER & SEWER FUND - WATER PRODUCTION	15,316,789	15,826,471	(765,353)	-4.8%	15,061,118
510	WATER & SEWER FUND - 2006 REVENUE BOND PROJ	127,511	3,910,000	1,950,000	49.9%	5,860,000
510	WATER & SEWER FUND - 2009B IEPA LOAN PROJ	3,424,103	276,500	(276,500)	-100.0%	-
510	WATER & SEWER FUND - WATER BILLING	1,719,481	2,259,320	(433,874)	-19.2%	1,825,446
510	WATER & SEWER FUND - MAINTENANCE	8,716,244	12,495,759	206,053	1.6%	12,701,812
510	WATER & SEWER FUND - METER MAINTENANCE	786,718	-	645,974		645,974
520	MVPS FUND - REVENUE & COLLECTION	223,426	304,836	(1,700)	-0.6%	303,136
520	MVPS FUND - MAINTENANCE	1,091,485	792,527	(45,394)	-5.7%	747,133
520	MVPS FUND - ENFORCEMENT	207,755	201,088	14,268	7.1%	215,356
530	TRANSPORTATION CENTER FUND - ROUTE 25	1,037,829	944,188	91,752	9.7%	1,035,940
530	TRANSPORTATION CENTER FUND - ROUTE 59	908,396	988,885	62,418	6.3%	1,051,303
550	GOLF FUND - DEBT SERVICE	219,543	453,800	25,000	5.5%	478,800
550	GOLF FUND - PHILLIPS PARK GOLF COURSE	1,250,667	1,076,644	4,374	0.4%	1,081,018
550	GOLF FUND - FOX VALLEY GOLF CLUB	853,467	793,767	(72,387)	-9.1%	721,380
601	PROPERTY & CASUALTY INSURANCE FUND	4,620,728	4,162,000	10,000	0.2%	4,172,000
602	EMPLOYEE HEALTH INSURANCE FUND	18,098,758	19,377,963	497,046	2.6%	19,875,009
603	EMPLOYEE COMPENSATED BENEFITS FUND	1,154,552	1,700,000	(400,000)	-23.5%	1,300,000
	<b>PROPRIETARY FUNDS TOTAL</b>	<b>64,943,723</b>	<b>71,024,498</b>	<b>1,689,240</b>	<b>2.4%</b>	<b>72,713,738</b>
701	POLICE PENSION FUND	10,503,088	12,040,900	725,400	6.0%	12,766,300
702	FIREFIGHTERS' PENSION FUND	8,333,069	9,860,200	809,900	8.2%	10,670,100
704	RETIREE HEALTH INSURANCE TRUST FUND	6,854,299	9,839,769	(1,064,586)	-10.8%	8,775,183
	<b>TRUST FUNDS TOTAL</b>	<b>25,690,456</b>	<b>31,740,869</b>	<b>470,714</b>	<b>1.5%</b>	<b>32,211,583</b>
210	LIBRARY - GENERAL FUND	11,404,498	11,457,262	(804,961)	-7.0%	10,652,301
310	LIBRARY - C.P. & TECHNOLOGY FUND	72,617	100,000	-	0.0%	100,000
349	2012 GO BOND PROJECT FUND	-	-	11,230,000		11,230,000
410	LIBRARY BOND & INTEREST FUND	381,876	383,000	4,500	1.2%	387,500
	<b>LIBRARY FUNDS TOTAL</b>	<b>11,858,991</b>	<b>11,940,262</b>	<b>10,429,539</b>	<b>87.3%</b>	<b>22,369,801</b>
	<b>COMBINED TOTAL</b>	<b>339,581,551</b>	<b>366,453,381</b>	<b>14,570,184</b>	<b>4.0%</b>	<b>381,023,565</b>

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**MATRIX OF DEPARTMENTAL FUNCTIONS AND EXPENDITURES**  
**(2012 Budget Amounts Shown in Thousands)**

Certain city departments have responsibility for managing money in multiple funds. Conversely, budget management responsibility for certain city funds is shared by multiple city departments. This table describes those interrelationships with respect to the city's operating funds.

Department Name	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Proprietary Funds	Trust Funds	Library Funds	Total
Executive Department	2,917	109	232	-	-	-	-	3,258
Law Department	1,294	25	-	-	-	-	-	1,319
Administrative Services Department	8,993	5,161	934	-	-	-	-	15,088
Community Services Department	2,641	8,026	286	-	-	-	-	10,953
Development Services Department	7,394	16,782	7,405	-	20,203	-	-	51,784
Finance Department	3,151	25	25	-	2,129	-	-	5,330
Fire Department	36,868	3,264	245	-	-	10,670	-	51,047
Police Department	60,335	2,955	1,453	-	-	12,766	-	77,509
Operations Department	17,802	16,991	13,824	-	20,641	-	-	69,258
Library	-	-	-	-	-	-	21,982	21,982
Non-Departmental	192	-	-	-	25,347	8,775	-	34,314
Transfers	-	11,476	840	-	1,000	-	-	13,316
Debt Service	-	4,377	577	17,129	3,394	-	388	25,865
<b>Total</b>	<b>141,587</b>	<b>69,191</b>	<b>25,821</b>	<b>17,129</b>	<b>72,714</b>	<b>32,211</b>	<b>22,370</b>	<b>381,023</b>

**EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2012**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2010 ACTUAL</b>	<b>2011 ESTIMATED ACTUAL</b>	<b>2011 ORIGINAL BUDGET</b>	<b>2011 AMENDED BUDGET</b>	<b>2012 BUDGET</b>	<b>2012-2011 CHANGE</b>
101	GENERAL	145,501,880	116,989,511	135,482,503	135,890,063	141,587,207	6,104,704
120	EQUIPMENT SERVICES	4,186,271	4,127,367	4,460,750	4,460,750	4,638,313	177,563
203	MOTOR FUEL TAX	5,911,293	4,101,241	10,333,000	10,333,000	10,418,800	85,800
204	AIRPORT	968,345	620,123	7,254,862	7,254,862	3,164,987	(4,089,875)
208	SANITATION	1,859,221	1,370,937	1,850,000	1,850,000	1,900,000	50,000
210	LIBRARY	11,404,498	8,749,717	11,457,262	10,899,262	10,652,301	(804,961)
211	WIRELESS 911 SURCHARGE	136,203	80,805	940,000	940,000	940,000	-
213	HOME PROGRAM	-	2,183	-	1,332,000	1,772,462	1,772,462
214	NEIGHBORHOOD STABILIZATION	1,263,542	1,006,579	5,156,000	1,781,911	1,075,000	(4,081,000)
215	GAMING TAX	12,108,580	9,955,745	12,089,800	12,089,800	10,526,200	(1,563,600)
216	ASSET FORFEITURES-FEDERAL	197,182	94,962	638,200	638,200	592,900	(45,300)
217	ASSET FORFEITURES-STATE	-	1,253	300,000	300,000	336,000	36,000
219	FOREIGN FIRE INSURANCE TAX	61,690	75,229	120,000	120,000	140,000	20,000
220	BLOCK GRANT INCOME	15,397	13,400	-	-	-	-
221	BLOCK GRANT	3,294,489	1,665,749	6,646,000	5,894,525	2,678,331	(3,967,669)
222	SECTION 108 LOAN	122,399	518,362	148,400	148,400	156,600	8,200
231	TIF #1-DOWNTOWN	4,001,815	910,794	4,149,300	4,149,300	3,615,050	(534,250)
232	TIF #2-FARNSWORTH AREA	2,583,225	3,554,864	5,261,200	5,261,200	15,149,300	9,888,100
233	TIF #3-RIVERCITY	1,123,260	369,923	1,069,500	1,069,500	1,218,400	148,900
234	TIF #4-BELL GALE	-	96,491	50,000	50,000	60,000	10,000
235	TIF #5-WEST RIVER AREA	137,968	78,766	171,300	171,300	479,300	308,000
236	TIF #6-EAST RIVER AREA	720,843	243,644	730,100	730,100	1,103,600	373,500
251	SSA #14-SULLIVAN	29,144	5,600	30,000	30,000	30,000	-
252	SSA #15-PINNEY	3,215	-	-	-	-	-
255	SHAPE	6,995,090	3,331,887	6,627,500	6,627,500	9,083,900	2,456,400
262	SSA #24-EAGLE POINT	30,806	16,115	34,100	34,100	35,000	900
263	SSA #27-CONCORD	11,490	-	15,200	15,200	16,000	800
266	SSA ONE-DOWNTOWN	220,000	220,000	220,000	220,000	220,000	-
275	SSA #34-OSWEGO	1,135,450	169,625	1,179,500	1,179,500	1,235,200	55,700
276	SSA #44-BLACKBERRY TRAIL	30,400	-	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,526,448	1,471,238	2,939,300	2,939,300	3,110,100	170,800
281	LONG-TERM CONTROL PLAN FEE	-	-	-	-	100,000	100,000

**EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2012**

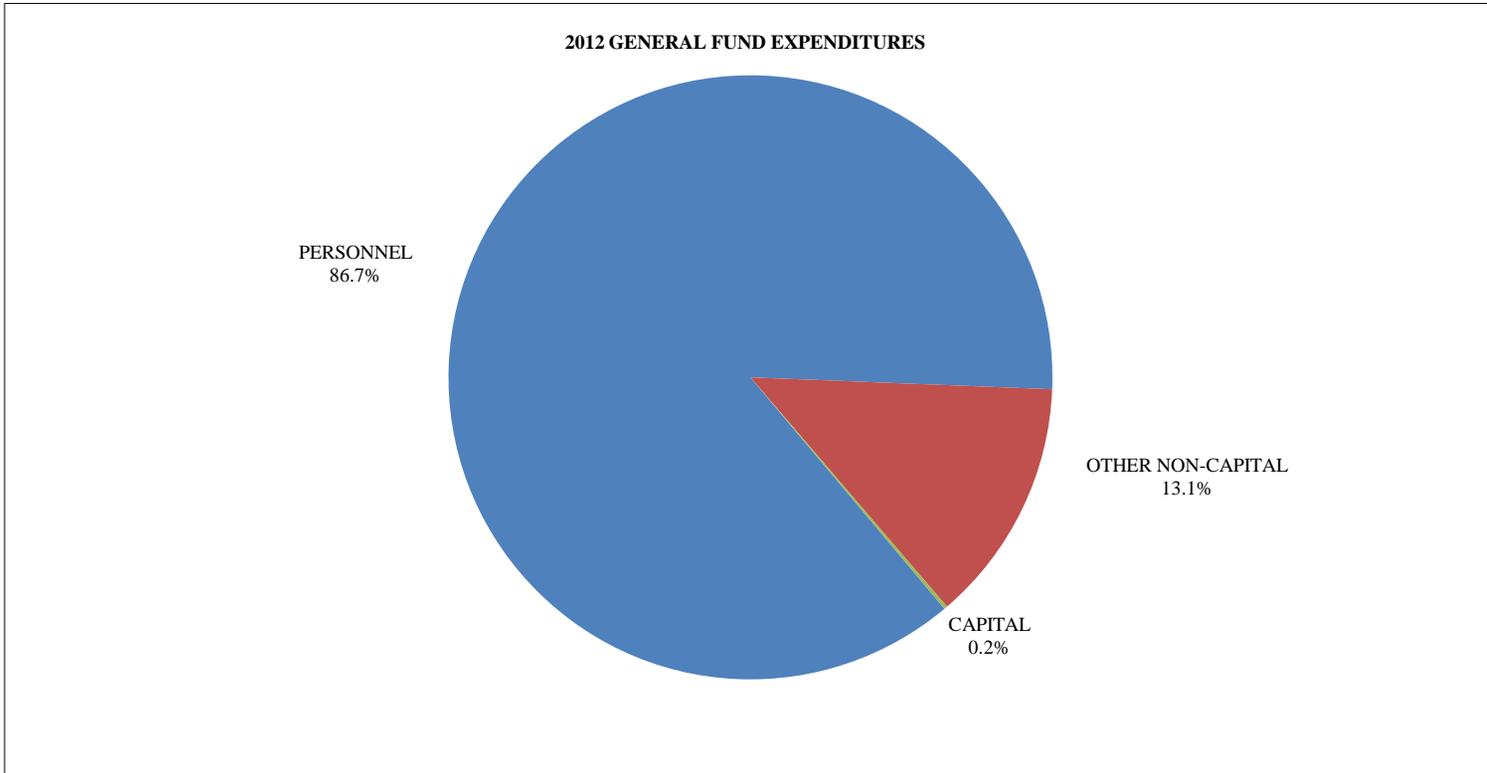
<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2010 ACTUAL</b>	<b>2011 ESTIMATED ACTUAL</b>	<b>2011 ORIGINAL BUDGET</b>	<b>2011 AMENDED BUDGET</b>	<b>2012 BUDGET</b>	<b>2012-2011 CHANGE</b>
310	LIBRARY C.P./TECHNOLOGY	72,617	906,088	100,000	658,000	100,000	-
311	WARD #1 PROJECTS	286,277	65,222	286,400	286,400	276,500	(9,900)
312	WARD #2 PROJECTS	232,929	45,713	233,500	233,500	181,100	(52,400)
313	WARD #3 PROJECTS	747,857	89,848	400,000	400,000	282,700	(117,300)
314	WARD #4 PROJECTS	56,171	167,988	188,900	188,900	77,200	(111,700)
315	WARD #5 PROJECTS	31,889	28,789	375,800	375,800	354,700	(21,100)
316	WARD #6 PROJECTS	160,962	26,541	438,650	438,650	474,900	36,250
317	WARD #7 PROJECTS	67,014	48,826	238,725	238,725	260,900	22,175
318	WARD #8 PROJECTS	13,553	98,134	395,200	395,200	364,300	(30,900)
319	WARD #9 PROJECTS	13,087	5,496	616,400	616,400	680,500	64,100
320	WARD #10 PROJECTS	22,724	89,981	180,200	180,200	164,400	(15,800)
336	2004B TIF BOND PROJECT	-	2,954,456	2,220,000	2,220,000	720,000	(1,500,000)
339	2006 GO BOND PROJECT	13,122	802,247	990,000	990,000	750,000	(240,000)
340	CAPITAL IMPROVEMENTS A	13,299,702	8,184,865	11,279,400	11,279,400	9,505,000	(1,774,400)
342	2008B TIF BOND PROJECT (TIF #3)	-	(39,733)	700,000	700,000	652,300	(47,700)
343	2008 GO BOND PROJECT	2,881,129	81,608	4,900	367,300	5,126,000	5,121,100
344	2008A TIF BOND PROJECT (TIF #6)	297,097	974,469	8,496,412	8,496,412	4,248,206	(4,248,206)
345	KANE/DUPAGE FIRE IMPACT FEE	-	-	100,000	100,000	100,000	-
346	KENDALL/WILL FIRE IMPACT FEE	-	-	100,000	100,000	100,000	-
347	PUBLIC WORKS IMPACT FEE	-	-	50,000	50,000	50,000	-
348	2009 GO BOND PROJECT	8,698,506	(814,763)	1,900,000	1,900,000	1,452,900	(447,100)
349	2012 GO BOND PROJECT	-	-	-	-	11,230,000	11,230,000
401	BOND & INTEREST	19,276,987	3,696,704	19,083,900	19,083,900	17,128,900	(1,955,000)
410	LIBRARY BOND & INTEREST	381,876	76,465	383,000	383,000	387,500	4,500
510	WATER & SEWER	31,090,846	20,594,242	35,768,050	35,768,050	37,094,350	1,326,300
520	MOTOR VEHICLE PARKING	1,522,666	899,706	1,298,451	1,298,451	1,265,625	(32,826)
530	TRANSIT CENTERS	1,946,225	1,603,198	1,933,073	1,956,473	2,087,243	154,170
550	GOLF OPERATIONS	2,323,677	1,578,859	2,324,211	2,324,211	2,281,198	(43,013)
601	PROP & CASUALTY INSURANCE	4,620,728	5,855,910	4,162,000	4,162,000	4,172,000	10,000
602	EMPLOYEE HEALTH INSURANCE	18,098,758	15,387,004	19,377,963	19,377,963	19,875,009	497,046
603	EMPLOYEE COMP BENEFITS	1,154,552	304,659	1,700,000	1,700,000	1,300,000	(400,000)

**EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2012**

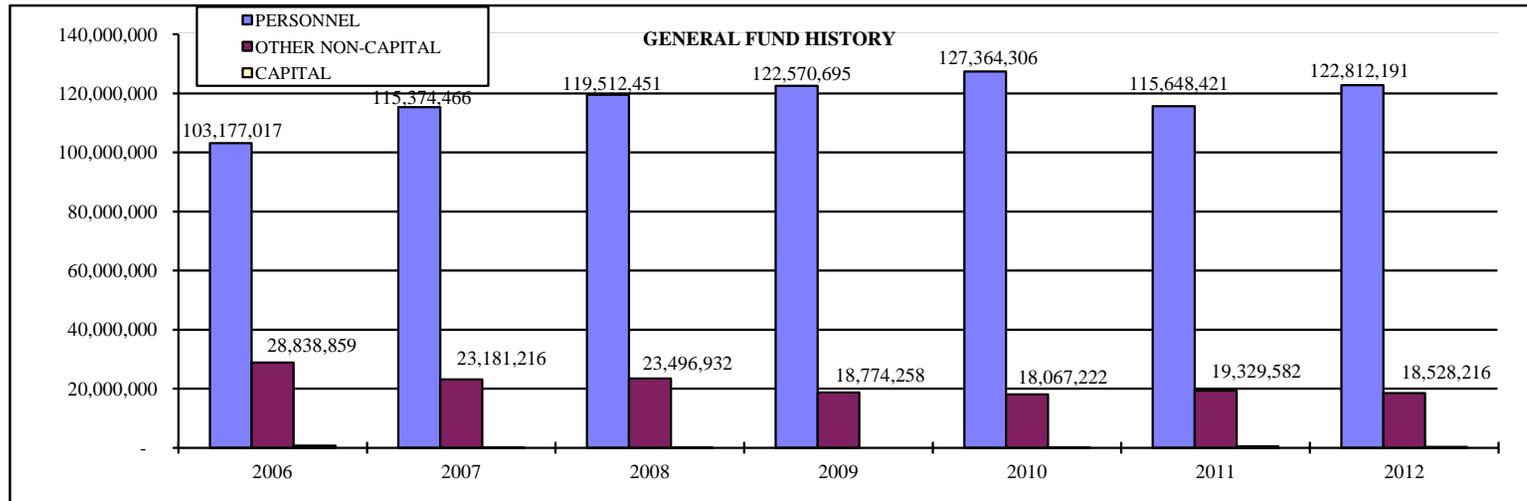
<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2010 ACTUAL</b>	<b>2011 ESTIMATED ACTUAL</b>	<b>2011 ORIGINAL BUDGET</b>	<b>2011 AMENDED BUDGET</b>	<b>2012 BUDGET</b>	<b>2012-2011 CHANGE</b>
701	POLICE PENSION	10,503,088	10,066,084	12,040,900	12,040,900	12,766,300	725,400
702	FIREFIGHTERS' PENSION	8,333,069	8,390,101	9,860,200	9,860,200	10,670,100	809,900
704	RETIREE HEALTH INS TRUST	6,854,299	6,401,589	9,839,769	9,839,769	8,775,183	(1,064,586)
<b>TOTAL</b>		<b><u>339,581,551</u></b>	<b><u>248,412,406</u></b>	<b><u>366,453,381</u></b>	<b><u>364,453,177</u></b>	<b><u>381,023,565</u></b>	<b><u>14,570,184</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**

	<b>ACTUAL 2005</b>	<b>ACTUAL 2006</b>	<b>ACTUAL 2007</b>	<b>ACTUAL 2008</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>BUDGET 2011</b>	<b>BUDGET 2012</b>
PERSONNEL	93,042,967	103,177,017	115,374,466	119,512,451	122,570,695	127,364,306	115,648,421	122,812,191
OTHER NON-CAPITAL	32,087,551	28,838,859	23,181,216	23,496,932	18,774,258	18,067,222	19,329,582	18,528,216
CAPITAL	704,794	741,621	110,606	35,834	-	70,352	504,500	246,800
<b>TOTAL</b>	<b>125,835,312</b>	<b>132,757,497</b>	<b>138,666,288</b>	<b>143,045,217</b>	<b>141,344,953</b>	<b>145,501,880</b>	<b>135,482,503</b>	<b>141,587,207</b>



**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**



	ACTUAL 2005	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	BUDGET 2011	BUDGET 2012
<b><u>PERSONNEL</u></b>	93,042,967	103,177,017	115,374,466	119,512,451	122,570,695	127,364,306	115,648,421	122,812,191
% OF TOTAL	73.94%	77.72%	83.20%	83.55%	86.72%	87.53%	85.36%	86.74%
INCREASE	976,537	10,134,050	12,197,449	4,137,985	3,058,244	4,793,611	(11,715,885)	7,163,770
% INCREASE	1.06%	10.89%	11.82%	3.59%	2.56%	3.91%	-9.20%	6.19%
<b><u>OTHER NON-CAPITAL</u></b>	32,087,551	28,838,859	23,181,216	23,496,932	18,774,258	18,067,222	19,329,582	18,528,216
% OF TOTAL	25.50%	21.72%	16.72%	16.43%	13.28%	12.42%	14.27%	13.09%
INCREASE	10,341,376	(3,248,692)	(5,657,643)	315,716	(4,722,674)	(707,036)	1,262,360	(801,366)
% INCREASE	47.55%	-10.12%	-19.62%	1.36%	-20.10%	-3.77%	6.99%	-4.15%
<b><u>CAPITAL</u></b>	704,794	741,621	110,606	35,834	-	70,352	504,500	246,800
% OF TOTAL	0.56%	0.56%	0.08%	0.03%	0.00%	0.05%	0.37%	0.17%
INCREASE	282,546	36,827	(631,015)	(74,772)	(35,834)	70,352	434,148	(257,700)
% INCREASE	66.91%	5.23%	-85.09%	-67.60%	-100.00%	100.00%	617.11%	-51.08%
<b><u>TOTAL</u></b>	125,835,312	132,757,497	138,666,288	143,045,217	141,344,953	145,501,880	135,482,503	141,587,207
% OF TOTAL	100%	100%	100%	100%	100%	100%	100%	100%
INCREASE	11,600,459	6,922,185	5,908,791	4,378,929	(1,700,264)	4,156,927	(10,019,377)	6,104,704
% INCREASE	10.15%	5.50%	4.45%	3.16%	-1.19%	2.94%	-6.89%	4.51%

**CITY OF AURORA, ILLINOIS  
2012-2016 NON-CAPITAL DECISION PACKAGES**

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>Total</b>
101-General Fund								
1002	Mayor's Office	Upgrade F/T Confidential Secretary to F/T Executive Secretary	5,100	5,200	5,300	5,400	5,500	26,500
1233	Police Technical Services	Tape Library for Data Recovery Compliance	0	20,000	20,000	20,000	20,000	80,000
		SHAPE	83,500	0	0	0	0	83,500
1320	Special Events	Special Events Coordinator	95,200	97,100	99,000	101,000	103,000	495,300
1802	Development Services Admin	Development Coordinator	106,300	108,400	110,600	112,800	115,100	553,200
1840	Planning & Zoning	Project Assistant	33,300	34,000	34,700	35,300	36,100	173,400
3033	Fire	Paramedic Education	204,000	0	0	0	0	204,000
3536	Police	Contracted Fingerprint Technicians (2)	120,000	120,000	120,000	120,000	120,000	600,000
3536	Police	North East Multi-Regional Training	5,000	5,000	5,000	5,000	5,000	25,000
3536	Police	Coplogic DeskOfficer Online Reporting System	0	12,000	12,000	12,000	12,000	48,000
		Federal Asset Forfeiture	12,000	0	0	0	0	12,000
3536	Police	Leads Online Subscription	8,100	13,900	13,900	13,900	13,900	63,700
		Federal Asset Forfeiture	5,800	0	0	0	0	5,800
4402	Operations Administration	Upgrade F/T Confidential Secretary to F/T Executive Secretary	8,000	8,300	8,600	8,900	9,200	43,000

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>Total</b>
4440 Parks & Recreation		General Worker II (2)	0	900	1,800	2,800	3,800	9,300
		<b>Total</b>	<b>686,300</b>	<b>424,800</b>	<b>430,900</b>	<b>437,100</b>	<b>443,600</b>	<b>2,422,700</b>
<b>231-TIF #1 Downtown Fund</b>								
4430 Maintenance Services		New York Street Memory Sculpture Repair	30,000	0	0	0	0	30,000
		<b>Total</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>
<b>255-SHAPE Fund</b>								
1232 MIS		AFD Laptop Computers	57,600	57,600	0	0	0	115,200
3033 Fire		Generator for Central Fire Station	266,200	0	0	0	0	266,200
3536 Police		Storage Devices for APD Surveillance Cameras	17,700	0	0	0	0	17,700
3538 Emergency Management		Emergency Food Supply	6,500	0	0	0	8,000	14,500
3538 Emergency Management		"Code Red" Calling Minutes	18,000	0	0	0	0	18,000
		<b>Total</b>	<b>366,000</b>	<b>57,600</b>	<b>0</b>	<b>0</b>	<b>8,000</b>	<b>431,600</b>
<b>340-Capital Improvement A Fund</b>								
1232 MIS		Server Replacements	32,000	0	0	0	0	32,000

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>Total</b>
1232 MIS		UPS Battery Replacement	33,000	33,000	0	0	0	66,000
1232 MIS		ONESolution Upgrade	301,200	0	0	0	0	301,200
2522 Budgeting		Budgeting Software Upgrade	25,000	0	0	0	0	25,000
4431 Equipment Services		Next Generation Non-Intervention Fuel System	43,000	0	0	0	0	43,000
4441 Phillips Park Zoo		Utility Cart	14,000	0	0	0	0	14,000
4460 Street Maintenance		Brush Chipper	41,000	0	0	0	0	41,000
		<b>Total</b>	<b>489,200</b>	<b>33,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>522,200</b>
<b>510-Water &amp; Sewer Fund</b>								
1851 Water Production		Citywide Uni-Directional Watermain Flushing Program	25,000	110,000	110,000	110,000	0	355,000
2560 Water Billing		Electronic Bill Presentment and Payment Option	55,000	6,600	6,900	7,300	7,600	83,400
4470 Water & Sewer Maintenance		Transmission Main Repairs	100,000	0	0	0	0	100,000
4470 Water & Sewer Maintenance		Repairs for Backhoe, End Loader and Skidsteer	25,000	0	0	0	0	25,000
		<b>Total</b>	<b>205,000</b>	<b>116,600</b>	<b>116,900</b>	<b>117,300</b>	<b>7,600</b>	<b>563,400</b>
<b>530-Transit Center Fund</b>								

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>Total</b>
4433	Transit Center - Route 25	Contracted Weekend Security	22,000	22,000	23,000	23,000	24,000	114,000
4433	Transit Center - Route 25	Restroom Renovation	92,000	0	0	0	0	92,000
		<b>Total</b>	<b>114,000</b>	<b>22,000</b>	<b>23,000</b>	<b>23,000</b>	<b>24,000</b>	<b>206,000</b>
		<b>Grand Total</b>	<b>1,890,500</b>	<b>654,000</b>	<b>570,800</b>	<b>577,400</b>	<b>483,200</b>	<b>4,175,900</b>

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES**  
**(Decision Packages of \$100,000 or More for the Budget Year)**

**Overview**

The City of Aurora requires that all requests for new services, programs, equipment, vehicles, and capital improvements be submitted for consideration during the budget process as “decision packages.” Decision packages are categorized as either “non-capital decision packages” (for services, programs, equipment, and vehicles) or “Capital Improvement Plan project requests” (for land improvements, buildings, building improvements, and infrastructure at a cost of at least \$100,000 and having a useful life of more than one year). Capital Improvement Plan project requests are addressed later in the Capital Projects Funds Section of the budget. Below is information on non-capital decision packages included in the 2012 City Budget with a provision of at least \$100,000 for the budget year. (Only 2012 costs are identified below.)

**General Fund (101)**

**Development Coordinator, Development Services Administration Division, \$106,300.** This position is necessary to manage the increase of multifaceted developments proposed to the city. Information for special projects is essential to guide development.

**Paramedic Education, Fire Department, \$204,000.** This program will enable six current fire privates to obtain their paramedic certification.

**Contracted Fingerprint Technicians, Police Department, \$120,000.**

This decision package will provide for two part-time fingerprint technicians. Contracting for additional technicians will significantly accelerate the identification of criminal suspects.

**SHAPE Fund (255)**

**Generator for Central Fire Station, Fire Department, \$266,200.**

This decision package will provide for the relocation of the generator from the old police building to the central fire station. The cost also reflects the design of the electrical configuration to accommodate this generator at the fire station.

**Capital Improvement A Fund (340)**

**ONESolution Upgrade, Management Information Systems Division, \$301,200.** This program will provide for the upgrade of the city’s midrange AS400 to a Microsoft SQL server.

**Water & Sewer Fund (510)**

**Transmission Main Repairs, Water & Sewer Maintenance Division, \$100,000.** These repairs are necessary to mitigate system water loss. The list of repairs was derived from a completed comprehensive leak survey.



The Young Men's Christian Association (YMCA) held daily prayer sessions at the Palm Theatre during the month of November in the 1920s. The Palm Theatre was located on the southeast corner of Downer Place and Water Street and was one of several small motion picture houses that opened in the early days of cinema. The theatre operated from 1913 to 1923. Aurora's YMCA was founded in 1869 and was located at Downer Place and LaSalle Street.



The first City Hall was constructed in 1865 pursuant to an agreement between East Aurora (incorporated 1845) and West Aurora (incorporated 1854) to become one unified city, governed from Stolp Island. The construction of this building began in 1859, but was interrupted by the Civil War. The building was not completed and dedicated until 1866. For many decades, it housed the Police Department and jail as well as the city's executive offices. The building was located on the west side of Downer Place on Stolp Island, and stood between the Grand Army of the Republic Memorial Hall (not pictured) and the post office (shown at the right in the picture). City Hall was moved to its current location in 1964, while the Police Department remained on Stolp Island. The old City Hall building was demolished in 1966 after the Police Department moved to its new structure on north River Street (which was recently demolished). Today, the Stolp Island parking garage occupies the land where the City Hall and post office stood.

**CITY OF AURORA, ILLINIOIS  
ORGANIZATION CHART  
EXECUTIVE DEPARTMENT**

Mayor  
Thomas J. Weisner

Boards & Commissions

Aldermen's Office



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# Mayor's Office

# 2012 Budget

## Mission

To provide municipal services of the highest quality to the residents and businesses of the City of Aurora.

## Major Functions

1. Oversee a municipal corporation with a budget of more than \$365 million and a workforce of more than 1,200 full-time equivalent employees.
2. Support initiatives to improve the city's quality of life.
3. Set policy and give direction to all city departments and divisions.
4. Respond promptly and efficiently to the concerns and inquiries of residents and businesses.
5. Develop a balanced budget and present it to the City Council to be approved no later than December 31 of each year.
6. Serve as intergovernmental liaison to local, state, and federal elected and non-elected officials.
7. Serve as liquor commissioner.

## Budget Summary

	2010	2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	745,032	694,159	769,324
Other Non-Capital	145,691	148,648	137,502
Capital	-	-	-
<b>Total</b>	<b>890,723</b>	<b>842,807</b>	<b>906,826</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Mayor	1	1	1
Chief Management Officer	1	1	1
Asst. Chief of Staff	2	2	2
Office Coordinator	1	0	0
Administrative Assistant I	0	1	1
Executive Secretary	0	0	1
Confidential Secretary	1	1	0
<b>TOTAL</b>	<b><u>6</u></b>	<b><u>6</u></b>	<b><u>6</u></b>

# Mayor's Office

# 2012 Budget

## Short-Term Goals (2012)

1. Schedule weekly meetings with department/division heads to work through barriers to completing their goals.\*
2. Review the monthly progress of established goals at monthly update meetings.\*
3. Generate a bi-weekly communication tool to keep employees informed, celebrate and acknowledge employee successes, and encourage employee development and innovation.\*

## Budget Highlights

The 2012 budget will permit the Mayor's Office to maintain the service level of the prior year.

\*Linked to the city's 2011/2012 strategic plan.

# Aldermen's Office

# 2012 Budget

## Mission

To serve the residents and businesses of the City of Aurora in a responsive and effective manner through leadership and legislative action for the present and future well being of the community.

## Major Functions

1. Serve on the City Council standing committees to review ordinances and resolutions and recommend action by the Committee of the Whole.
  - The Finance Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to financial expenditures, requests for authority to bid, tax levies, budgets, and other financial matters.
  - The Planning & Development Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to annexations and development.
  - The Government Operations Committee: Review and recommend approval or disapproval of requests for streetlights, traffic signage, parades, park usage, tag days, and resolutions or ordinances governing the city.
  - The Buildings, Grounds, & Infrastructure (BG&I) Committee: Review and recommend approval or disapproval of water production resolutions and requests for assistance with flooding problems.
2. Receive telephone calls from constituents, answer questions, take complaints, and assist in solving problems.
3. Meet with citizens on ward committees and develop budgets for ward projects funds.

4. Meet with developers to discuss development.
5. Meet with citizens concerning special service areas.
6. Work with neighborhood groups.
7. Attend community functions.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	850,788	820,384	832,050
Other Non-Capital	80,428	95,500	115,200
Capital	-	-	-
Total	931,216	915,884	947,250

# Aldermen's Office

# 2012 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Chief of Staff	0	1	1
Executive Administrator	1	0	0
Administrative Aide	2	2	2
Confidential Secretary	2	1	1
<b>Subtotal - Full-Time Positions</b>	<b>5</b>	<b>4</b>	<b>4</b>
<u>Part-Time Positions</u>			
Alderman	12	12	12
<b>Subtotal - Part-Time Positions</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>TOTAL</b>	<b>17</b>	<b>16</b>	<b>16</b>

## Short-Term Goals (2012)

1. Complete redrawing of city's ward maps.
2. Continue to find ways to streamline subcommittee information, thereby decreasing revisions to agendas.
3. Continue to strategically plan ways to effectively involve communities in neighborhood safety.

## Long-Term Goals (2013 and Beyond)

1. Continue to work collaboratively with all city departments by utilizing the Agenda Item & Packet Tracking System (Ongoing).
2. Continue to improve customer service (Ongoing).

## 2011 Major Accomplishments

- Increased volunteerism to build better communities.
- Hired and trained a new staff member.

## 2010 Major Accomplishments

- Sought cost reduction strategies to reflect reduced budget allocations.
- Improved processes by streamlining and cross-training work functions.
- Implemented new methods to communicate with neighborhood groups and residents.

# Aldermen's Office

# 2012 Budget

## Performance Measures

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
<b>Staff Performance</b>				
Number of Ward Meetings	52	60	41	60
Number of Block Parties	64	100	66	80
Number of Neighborhood Clean-Ups	11	10	10	10
Number of Community News Items Published	24	20	14	20
Number of Committee Meeting Agendas Reviewed	96	96	96	96
Number of "Keep Kids Alive Drive 25" Signs Distributed	25	100	18	50
Minutes for Standing Committees	96	96	96	96
Agendas for Standing Committees	96	96	96	96
Agendas for Committee of the Whole	24	24	24	24
Meeting/Event Announcement Flyers Distributed	68,665	20,000	25,552	60,000
Letters/Memorandums Issued	17,625	20,000	34,391	30,000
Traffic Study Requests Processed	118	125	127	125
Streetlight Requests Processed	17	20	5	20
Total Complaints Processed	175	200	150	200
Block Party Applications Processed	64	100	66	100
Aldermen's Info Guides Issued	500	1,000	1,000	5,000
Training and Development Hours	196	100	200	200

## Performance Measures (Continued)

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
<b>Committee Agenda Items</b>				
Planning & Development	250	300	250	300
Finance	350	400	350	400
Government Operations	225	250	225	250
BG&I	150	150	150	150
Total	975	1,100	975	1,100

## Budget Highlights

The 2012 budget will permit the Aldermen's Office to maintain the service level of the prior year.

# Boards & Commissions

# 2012 Budget

## Major Functions

1. Civil Service Commission
2. Planning Commission
3. Zoning Board of Appeals
4. Housing Authority Board
5. FoxWalk Review Committee

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	53,343	81,246	83,181
Other Non-Capital	14,600	7,000	5,800
Capital	-	-	-
Total	67,943	88,246	88,981

## Staffing

<u>Commissioners/Board Members</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Civil Service Commission	5	5	5
Planning Commission	13	13	13
Zoning Board	6	6	6
FoxWalk Review Committee	10	10	10
Housing Authority	7	7	7
<b>TOTAL</b>	<b>41</b>	<b>41</b>	<b>41</b>

## Budget Highlights

The 2012 budget will permit the Boards and Commissions Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
ELECTION COMMISSION**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
SALARIES	144,041	-	-	-	-	-
EMPLOYEE BENEFITS	125,456	-	-	-	-	-
<b>TOTAL SALARIES &amp; BENEFITS</b>	<u>269,497</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	9,857	-	-	-	-	-
UTILITY SERVICES	186	-	-	-	-	-
CLEANING SERVICES	3,128	-	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	39,871	-	-	-	-	-
RENTALS-LEASES	28,084	-	-	-	-	-
INSURANCE	6,000	-	-	-	-	-
TRAVEL & PROFESSIONAL DEV	739	-	-	-	-	-
INSURANCE-NOTARY	30	-	-	-	-	-
COMMUNICATION CHARGES	4,217	-	-	-	-	-
OTHER SERVICES & CHARGES	376,237	842,560	475,000	842,560	974,041	499,041
SUPPLIES-GENERAL	116,878	-	-	-	-	-
SUPPLIES-ENERGY	4,519	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	47	-	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>589,793</u>	<u>842,560</u>	<u>475,000</u>	<u>842,560</u>	<u>974,041</u>	<u>499,041</u>
<b>TOTAL ELECTION COMMISSION</b>	<u>859,290</u>	<u>842,560</u>	<u>475,000</u>	<u>842,560</u>	<u>974,041</u>	<u>499,041</u>

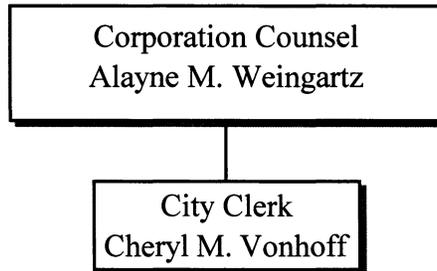


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The Kane County Courthouse, located on Third Street in Geneva, was opened in 1892 and is still in use today. This building is the second courthouse to be located on this site. Kane County was formed in 1836 as a split from LaSalle County. When Kane County was originally formed, it also included what are now DeKalb County and the northern portion of Kendall County.

**CITY OF AURORA, ILLINIOIS  
ORGANIZATION CHART  
LAW DEPARTMENT**





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# Law Department

# 2012 Budget

## Mission

To provide the elected officials and staff of the City of Aurora with legal advice and representation in an efficient and timely manner, and in accordance with the city code.

## Major Functions

1. Provide legal advice to city elected officials and staff as provided in the city code.
2. Represent city elected officials and staff in all applicable courts of law.
3. Prepare ordinances and resolutions for City Council approval.
4. Represent the city's interests in all bond issues and other financing initiatives and monitor city involvement in prior bond issues, other municipal financing, and development agreements.
5. Represent the city's interests in labor negotiations and arbitration.
6. Represent the city's interests before administrative Code Hearing Officers as well as in required follow-up in circuit court.
7. Represent the city's interests in seizure and impoundment hearings and follow-up in circuit court on administrative appeals.
8. Prosecute City Code violations in Aurora Branch Court.

## Budget Summary

	2010	2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	404,552	481,906	495,741
Other Non-Capital	444,789	404,260	398,628
Capital	-	-	-
<b>Total</b>	<b>849,341</b>	<b>886,166</b>	<b>894,369</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Corporation Counsel	1	1	1
Asst. Corporation Counsel II	1	1	1
Office Coordinator	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>
<u>Part-Time Positions</u>			
Legal Secretary	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>

# Law Department

# 2012 Budget

## Short-Term Goals (2012)

1. Draft and post standardized legal forms on the city's intranet site.

## Long-Term Goals (2013 and Beyond)

1. Conduct comprehensive reviews and revisions to the Aurora City Code (Ongoing).

## 2011 Major Accomplishments

- Compiled a FAQ and answers for Freedom of Information Act (FOIA) requests on the city website.
- Achieved the dismissal of the Brooks, Coleman, Martinez, Bartholomew, Turner, Peiffer, Snyder and Fancsali cases.
- Achieved a successful settlement of the Doris case.
- Drafted a municipal synthetic drug ordinance that was passed by the City Council in September, 2011.
- Successfully acquired title, permanent easements, and/or temporary easements on 32 parcels involved with the Eola Road widening project. Of a total of 52 parcels required for the project, a total of 43 have been acquired.

## 2010 Major Accomplishments

- Implemented changes and/or training within all city departments to comply with the amendments to the Illinois FOIA, which went into effect on January 1, 2010.
- Successfully acquired and demolished property at 33-35 North River Street.
- Achieved dismissal of the Montes, Dazzo, Thompson, McNicholas, Smith, Turner, and Ousen cases.
- Successfully acquired title, permanent easements, and/or temporary easements on 11 of 52 parcels involved with the Eola Road Widening Project.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Number of Days to Respond to FOIA Requests	2.5	2.5	2.5	2.5
Housing Code Collections	\$145,216	\$150,000	\$176,140	\$150,000
FOIA Requests Processed	771	700	770	750
Houses Code Cases Filed	417	500	544	550

## Budget Highlights

The 2012 budget will permit the Law Department to maintain the service level of the prior year.

# City Clerk's Office

# 2012 Budget

## Mission

To act as a direct link between residents and their local government, and to maintain all official city documents.

## Major Functions

1. Serve as the official recordkeeper for the City of Aurora and keeper of the city seal for certifying official documents.
2. Attend all Committee of the Whole and City Council meetings, preparing and maintaining agendas and minutes for these meetings.
3. Assist the public and other city departments by researching and providing copies of documents.
4. Coordinate and update the Aurora Code of Ordinances and oversee the distribution of bi-annual supplements (Code Book and CD ROM) to city departments and outside users.
5. Administer the filing and maintenance of city and state economic disclosure statements for all city officials and required employees, as well as members of city boards and commissions.
6. Work with city departments to establish records management systems and to ensure compliance with the State of Illinois Archives Department for the disposal of appropriate documents.
7. Process applications for city liquor, carnival, and music festival licenses.
8. Issue peddler and raffle licenses.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	279,466	266,563	285,680
Other Non-Capital	104,761	124,036	113,804
Capital	-	-	-
<b>Total</b>	<b>384,227</b>	<b>390,599</b>	<b>399,484</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
City Clerk	<u>1</u>	<u>1</u>	<u>1</u>
Administrative Aide	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>2</u></b>

## Short-Term Goals (2012)

1. Update the music festival, carnival, circus, and temporary liquor permit ordinances to address larger festivals, locations, policing concerns, and noise issues.\*

# City Clerk's Office

# 2012 Budget

## Long-Term Goals (2013 and Beyond)

1. Purchase a document storage system for the City Clerk's storage area (2013).
2. Implement a program to effectively archive the city's historical documents that will allow them to be reproduced and indexed (2013).

## 2011 Major Accomplishments

- Worked with the Police Department to provide Beverage Alcohol Sellers and Servers Education Training to approximately 50 volunteers for not-for-profit organizations applying for temporary liquor permits.
- Worked with outside agencies to effectively train approximately 1,000 employees of liquor licensees, resulting in an increased rate of compliance.
- Monitored the division's customer service survey to continually improve customer satisfaction.

## 2010 Major Accomplishments

- Continued imaging of city records to decrease the amount of storage space required for records filing.
- Established a customer service survey to effectively set a baseline with which to monitor progress.
- Continued to review and make recommended amendments to the city's liquor ordinance, including but not limited to setting requirements for alcohol server training.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Establishments Reviewed for Liquor License Compliance	5	5	5	5
Resolutions Processed	435	500	395	400
Ordinances Processed	105	100	103	100
Documents Scanned & Imaged	8,200	8,500	8,500	9,000
Liquor Licenses Issued	170	180	178	170
Raffle Permits Issued	26	25	31	30
Peddlers Registered	787	800	865	900

## Budget Highlights

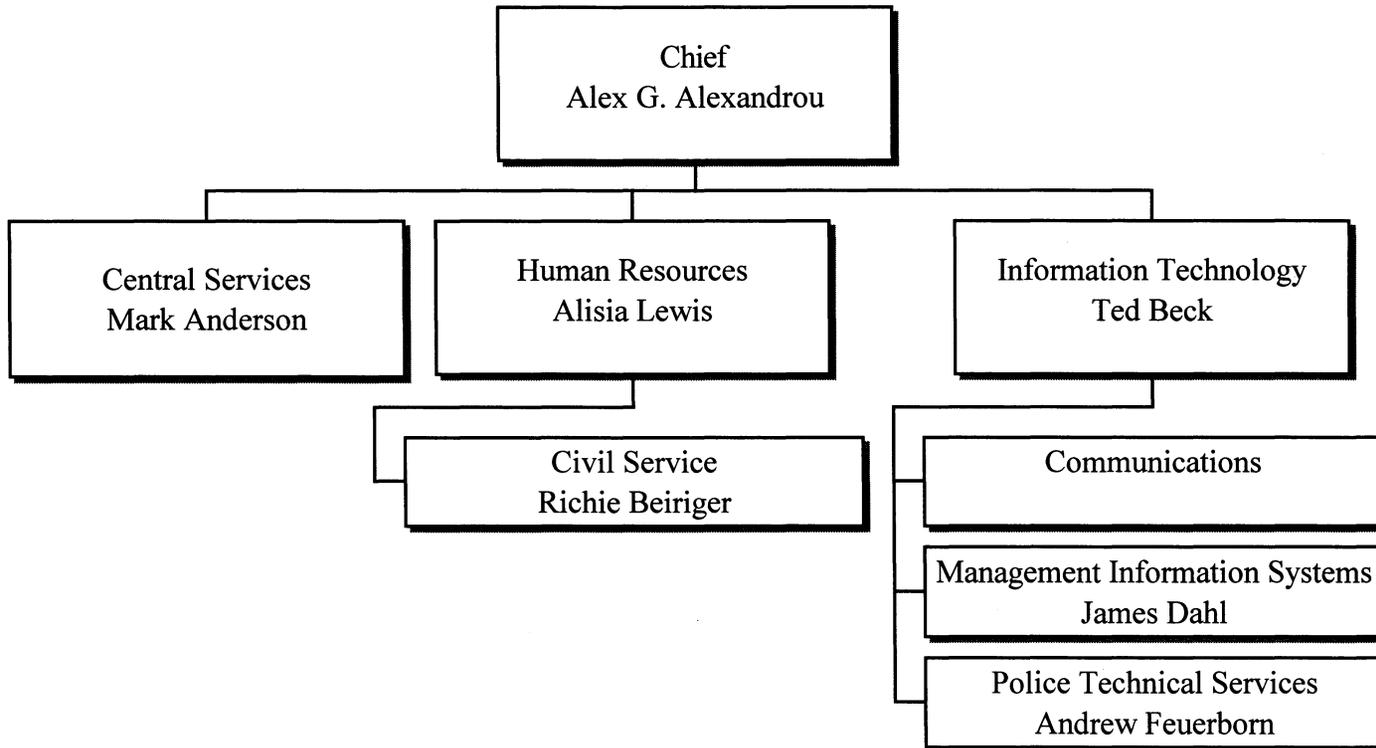
The 2012 budget will permit the City Clerk's Office to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.



Joel Binder (left) and Bradley Kreiter (right) of the Merchants National Bank of Aurora are reviewing stock market quotations on a desktop computer in 1975. Another sign indicative of the era is the macramé hanging potted plant in the background.

**CITY OF AURORA, ILLINIOIS  
ORGANIZATION CHART  
ADMINISTRATIVE SERVICES DEPARTMENT**





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# Administrative Services Administration

2012 Budget

## Mission

To coordinate the effective and efficient operations of the Civil Service, Human Resources and Risk Management, Central Services, and Information Technology Divisions for the City of Aurora.

## Major Functions

1. Coordinate the delivery of building maintenance services for all city-owned buildings.
2. Oversee the coordination of all citywide information technology, radio telecommunications, and telephone functions.
3. Provide excellent human resources customer service to all employees as well as the public.
4. Ensure the availability of all voice, data, and public safety communications services to city employees, city residents, businesses, and government entities.
5. Oversee the activities of the Civil Service Commission in the application of all civil service rules and regulations.
6. Administer the city's self-insurance programs for all civil liability claims, workers' compensation claims, preferred provider organization benefits, health maintenance organization benefits, and retiree benefits through coordination with the city's third-party administrators, medical providers, and other related professionals.
7. Purchase and maintain the required excess liability, excess workers' compensation, and property and casualty policies necessary to supplement the city's self-insured providers.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	238,701	259,937	289,627
Other Non-Capital	2	(2,364)	(5,572)
Capital	-	-	-
<b>Total</b>	<b>238,703</b>	<b>257,573</b>	<b>284,055</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Chief Administrative Services Officer	<u>1</u>	<u>1</u>	<u>1</u>
Administrative Aide	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>2</u></b>

## Short-Term Goals (2012)

1. Update and revise civil service rules and regulations.
2. Conduct a needs assessment of public administration and public safety information technology operating platforms.
3. Institute and administer year-round employee development training and wellness program.

# Administrative Services Administration

# 2012 Budget

## Long-Term Goals (2013 and Beyond)

1. Select new information technology operating platforms for public administration and public safety operations (2013).
2. Administer tests for city positions through the Civil Service Division (Ongoing).

## 2011 Major Accomplishments

- Offered online training modules to employees.
- Increased the use of “green” eco-friendly cleaning products in city buildings.
- Updated and maintained the database of all city-owned properties.

## 2010 Major Accomplishments

- Implemented a technology disaster recovery plan.
- Installed a communication system in the new police headquarters facility.
- Updated the communication system at City Hall.

## Performance Measures

Refer to the divisions of the Administrative Services Department for performance measures: Central Services, Alschuler Building Maintenance, Community Center Maintenance, Customer Service/Fire Station #8, Elks Club Building Maintenance, Elmslie Building Maintenance, Police Headquarters Campus Maintenance, Human

Resources, Civil Service, Information Technology, Communications, Management Information Systems, and Police Technical Services Divisions.

## Budget Highlights

The 2012 budget will permit the Administrative Services Administration Division to maintain the service level of the prior year.

# Central Services Division

# 2012 Budget

## Mission

To provide and maintain a clean and safe environment for city buildings and grounds and provide continuous maintenance of building systems and equipment.

## Major Functions:

1. Provide maintenance service on a regular basis for the following city buildings:
  - a. City Hall
  - b. Fred Rodgers Community Center
  - c. GAR Museum
  - d. Building & Permits Division Building
  - e. Stolp Island Parking Deck offices and tenant spaces
  - f. Public Art Building
  - g. 594 Fifth Avenue
  - h. Police Buildings
  - i. Alschuler Building
  - j. Elmslie Building
  - k. Hogan Building
  - l. Vargas Building
  - m. Nickels-Bielman Building
  - n. 745 Aurora Avenue
  - o. SciTech (limited)
2. Perform daily and seasonal preventive maintenance on mechanical equipment.
3. Detect impending major mechanical malfunctions and take proactive steps for corrections/repairs.
4. Assist all departments that request services.

5. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
6. Assist/oversee all contractual work performed at city buildings.
7. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning work.
8. Coordinate city building renovation projects.
9. Administer leases for city-owned buildings.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	528,433	528,326	605,008
Other Non-Capital	275,506	431,112	312,502
Capital	-	-	-
<b>Total</b>	<b>803,939</b>	<b>959,438</b>	<b>917,510</b>

## Staffing

### Full-Time Positions

	2010	2011	2012
Superintendent	1	1	1
Maintenance Engineer	2	2	2
Administrative Aide	1	1	1
Custodian	1	2	2
<b>TOTAL</b>	<b>5</b>	<b>6</b>	<b>6</b>

# Central Services Division

# 2012 Budget

## Short-Term Goals (2012)

1. Establish a youth mentoring program to increase awareness of vocational opportunities in the field of facility maintenance.\*
2. Collaborate with area businesses, school districts, and service organizations to construct a butterfly garden at Rogers Center.\*
3. Collaborate with the IT staff to create an Intranet tool for city staff members to make requests for service from other departments and divisions.\*
4. Continue to maintain city-owned buildings in a quality manner.

## Long-Term Goals (2013 and Beyond)

1. Continue training and development opportunities for employees (Ongoing).
2. Utilize cooperative purchasing agreements for the procurement of services (Ongoing).

## 2011 Major Accomplishments

- Installed enhanced 911 software for the telephone system in City Hall to identify specific emergency call locations within the building.
- Completed repairs and remodeling at designated downtown campus buildings.
- Implemented a unicaid system that combines passcards and employee identification cards for access to doors and offices.
- Completed installation of energy-efficient lights at the Elmslie Building and the Building and Permits Building at 65 Water Street.

- Completed the LED lighting retrofit project for Water & Sewer Maintenance Building and Phillips Park Maintenance Building.

## 2010 Major Accomplishments

- Completed the LED lighting retrofit project for City Hall, the Stolp Island Parking Garage, the Central Garage, and the Rodgers Community Center.
- Decommissioned the former Police Department building at 350 N. River Street.
- Modernized the entering and tracking of work orders through SharePoint.
- Decommissioned and demolished the former YWCA Building at 201 N. River Street.
- Completed the installation of a back-up generator system for City Hall.

# Central Services Division

# 2012 Budget

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Customer Service Survey Opinion Score (5.0 is Maximum)	4.8	4.8	N/A	N/A
Avg. Days to Complete Routine Repairs	2.0	2.0	1.5	1.5
Avg. Response Time to Building Security Alarm Calls (minutes)	16.0	16.0	15.0	15.0
Routine Special Meeting Room Setups and Takedowns Completed	150	160	288	300

## Budget Highlights

The 2012 budget will permit the Central Services Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Alschuler Building Maintenance Division

# 2012 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Aldermen's Office located in the Alschuler Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	12,000	-
Other Non-Capital	24,966	31,750	28,100
Capital	-	-	-
Total	24,966	43,750	28,100

## Short-Term Goals (2012)

1. Continue to maintain the building in a quality manner.

## Long-Term Goals (2013 and Beyond)

1. Replace the roof (2015).

## 2011 Major Accomplishments

- Continued maintenance of the Alschuler Building in a quality manner.
- Completed additional work in the basement to prevent accumulation of storm water and to eliminate dampness.

## 2010 Major Accomplishments

- Performed significant interior and exterior building repairs which will stop and prevent the accumulation of storm water in the basement.
- Completed roofing repairs.
- Refinished wood floors for the first time since the city took ownership of the building.

# Alschuler Building Maintenance Division

# 2012 Budget

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	2.0	2.0	1.5	1.5
Avg. Response Time to Building Security Alarms (minutes)	16.0	16.0	15.0	15.0

## Budget Highlights

The 2012 budget will permit the Alschuler Building Maintenance Division to maintain the service level of the prior year.

# Community Center Maintenance Division

# 2012 Budget

## Mission

To provide continuous maintenance of building systems and equipment in the Fred Rodgers Community Center, and to maintain a clean and safe environment for the Community Services Department, tenants, and agencies that occupy offices in the building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and make corrections/repairs.
3. Fulfill requests for service submitted by tenants and city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	286,641	217,452	212,224
Other Non-Capital	129,164	79,200	77,500
Capital	-	-	-
<b>Total</b>	<b>415,805</b>	<b>296,652</b>	<b>289,724</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Maintenance Engineer	1	1	1
Custodian	2	1	1
<b>TOTAL</b>	<b>3</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2012)

1. Establish a butterfly garden on a cooperative basis with local businesses, organizations and institutions.
2. Continue to improve the grounds.

## Long-Term Goals (2013 and Beyond)

1. Repair/replace roof (2015).

# Community Center Maintenance Division

# 2012 Budget

## 2011 Major Accomplishments

- Negotiated leases for new tenants at the Community Center in cooperation with the Community Services Department.
- Completed significant landscaping improvements.
- Modernized all interior signage.
- Upgraded the stage area.
- Remodeled activity room and created new conference room.
- Re-tiled and painted the main entrance foyer.

## 2010 Major Accomplishments

- Remodeled significant portions of the building for new occupants.
- Replaced roof top heat exchanger units.
- Repaired the third floor south wall with interior plastering and exterior tuck pointing.
- Painted the common hallway areas and conference rooms.
- Replaced interior lights with energy-efficient ballasts and fixtures within the building, including the gym.
- Landscaped the grounds and pruned trees on the site.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Community Service Agencies Served as Tenants	10	13	13	13
Avg. Days to Complete Routine Repairs	2.0	2.0	2.0	2.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0

## Budget Highlights

The 2012 budget will permit the Community Center Maintenance Division to maintain the service level of the prior year.

# Customer Service/Fire Station #8 Building Maintenance Division

2012 Budget

## Mission

To provide maintenance of building systems and equipment in the Customer Service Center/Fire Station #8.

## Major Functions

1. Fulfill requests for service submitted by city staff working in the building.
2. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	12,000	-
Other Non-Capital	555	11,000	11,800
Capital	-	-	-
<b>Total</b>	<b>555</b>	<b>23,000</b>	<b>11,800</b>

## Short-Term Goals (2012)

1. Install security cameras.

## Long-Term Goals (2013 and Beyond)

1. Continue to maintain the Customer Service/Fire Station #8 Building in a quality manner (Ongoing).

## 2011 Major Accomplishments

- Continued maintenance of the Customer Service/Fire Station #8 Building in a quality manner.

## 2010 Major Accomplishments

- Continued maintenance of the Customer Service/Fire Station #8 Building in a quality manner.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	2.0	2.0	2.0	2.0

## Budget Highlights

The 2012 budget will permit the Customer Service/Fire Station #8 Building Maintenance Division to maintain the service level of the prior year.

# Elks Club Building Maintenance Division

# 2012 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment in the Elks Club Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
4. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	13,500	12,000	-
Other Non-Capital	12,156	6,000	8,900
Capital	-	-	-
<b>Total</b>	<b>25,656</b>	<b>18,000</b>	<b>8,900</b>

## Short-Term Goals (2012)

1. Facilitate the sale of the Elks Club Building.

## 2011 Major Accomplishments

- Kept the Elks Club Building maintained for potential buyers of the building.

## 2010 Major Accomplishments

- Relocated all city records, equipment, furniture, and preservation items from the building.
- Facilitated the use of the building for the “Toys for Tots” program during November and December.

## Budget Highlights

The 2012 budget will permit the Elks Club Building Maintenance Division to maintain the service level of the prior year.

# Elmslie Building Maintenance Division

# 2012 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Development Services Department and Operations Department divisions located in the Elmslie Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	95,966	91,842	96,082
Other Non-Capital	60,906	62,200	60,100
Capital	-	-	-
Total	156,872	154,042	156,182

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Custodian	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>1</u></b>

## Short-Term Goals (2012)

1. Replace roof of 1 S. Broadway portion of building.

## Long-Term Goals (2013 and Beyond)

1. Monitor the Elmslie Building for tuck pointing and other necessary future repairs (Ongoing).

# Elmslie Building Maintenance Division

# 2012 Budget

## 2011 Major Accomplishments

- Continued maintenance of the Elmslie Building in a quality manner.
- Painted common areas on the first floor.

## 2010 Major Accomplishments

- Installed passcard entry on all floors.
- Completed significant interior and exterior repairs to the building and grounds, which have improved air quality and prevented storm water accumulation in the basement.

## Performance Measures

	2010	2011	2011	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	2.0	2.0	1.5	1.5
Avg. Response Time to Building Security Alarm Calls (minutes)	16.0	16.0	15.0	15.0

## Budget Highlights

The 2012 budget will permit the Elmslie Building Maintenance Division to maintain the service level of the prior year.

# Police Headquarters Campus Maintenance Division

2012 Budget

## Mission

To provide and maintain a clean and safe environment in police buildings and grounds, and to provide continuous maintenance of building plant systems and equipment.

## Major Functions:

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

	2010	2011	2012
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	252,028	223,583	247,218
Other Non-Capital	342,730	343,050	360,800
Capital	-	-	-
<b>Total</b>	<b>594,758</b>	<b>566,633</b>	<b>608,018</b>

## Staffing

### Full-Time Positions

Maintenance Engineer

2010	2011	2012
<u>2</u>	<u>2</u>	<u>2</u>

**TOTAL**

<u><u>2</u></u>	<u><u>2</u></u>	<u><u>2</u></u>
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## Short-Term Goals (2012)

1. Continue to maintain the Police Headquarters Campus in a quality manner.

## Long-Term Goals (2013 and Beyond)

1. Maintain the integrity of the police headquarters building at 1200 East Indian Trail as a gold-standard building (Ongoing).

# Police Headquarters Campus Maintenance Division

# 2012 Budget

## 2011 Major Accomplishments

- Continued maintenance of the Police Headquarters Campus in a quality manner.

## 2010 Major Accomplishments

- Decommissioned the old Police Department building at 350 N. River Street.
- Provided integrated maintenance service at the new police headquarters building at 1200 East Indian Trail.
- Negotiated and completed maintenance and service contracts for mechanical equipment and other key elements of the Indian Trail campus.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	2.0	2.0	1.5	1.5
Avg. Response Time to Building Security Alarm Calls (minutes)	16.0	16.0	15.0	15.0

## Budget Highlights

The 2012 budget will permit the Police Headquarters Campus Maintenance Division to maintain the service level of the prior year.

# Human Resources Division

# 2012 Budget

## Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

## Major Functions

1. Provide quality training to improve the skills and performance of city employees.
2. Develop management's skills for dealing with difficult personnel problems.
3. Negotiate the city's five collective bargaining agreements and three association agreements.
4. Administer union contracts.
5. Handle union grievances on behalf of the city.
6. Conduct labor/management meetings in order to facilitate communication with unions.
7. Recruit qualified employees for open positions within the city.
8. Promote and foster good employee relations through the development and consistent application of policies.
9. Administer the city's compensation, health, and benefits plans.
10. Administer occupational healthcare, return-to-work/light duty programs, and the evaluation, negotiation, and settlement of litigated and non-litigated workers' compensation claims through use of third-party administrators and defense counsel.
11. Maintain legally required documentation on all city employees.
12. Foster positive relations between the public and the city as liaison for community projects.
13. Utilize risk management techniques.
  - Administer the city's self-insurance program.
  - Administer all civil liability claims.
  - Negotiate and administer commercially purchased property and casualty, excess general liability, excess workers' compensation, and environmental pollution liability insurance policies.
  - Provide safety and loss prevention training to all city departments.
  - Monitor compliance with Occupational Safety and Health Administration and Illinois Department of Labor regulations regarding employee safety and occupational hazard standards.
  - Review all city contractual agreements and special event agreements/arrangements.
  - Manage environmental liability claims and issues involving the Illinois Environmental Protection Agency and the federal Environmental Protection Agency for all city-owned properties.

# Human Resources Division

# 2012 Budget

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	745,785	544,962	574,335
Other Non-Capital	167,662	440,302	415,272
Capital	-	-	-
<b>Total</b>	<b>913,447</b>	<b>985,264</b>	<b>989,607</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Director	1	1	1
Assistant Director	1	1	1
Development Coordinator	1	1	1
Risk Management Assistant	1	0	0
<b>TOTAL</b>	<b>4</b>	<b>3</b>	<b>3</b>

## Short-Term Goals (2012)

1. Host wellness events for city employees.\*
2. Update the intranet site to provide forms and documents pertinent to city employees.\*
3. Develop and implement a benefits overview program.\*
4. Implement an online, internet-based employee development and training program.

5. Initiate a citywide ethics training program.
6. Improve the performance appraisal process.
7. Update the employee handbook and job descriptions.

## Long-Term Goals (2013 and Beyond)

1. Complete vendor audits.
2. Review emerging human resources technology systems for potential implementation.
3. Conduct a formal compensation study.

## 2011 Major Accomplishments

- Completed labor negotiations resulting in new collective bargaining agreements with the Association of Professional Police Officers, police management, and the International Brotherhood of Electrical Workers.
- Provided performance appraisal training to supervisors.
- Reconciled outstanding property damage claims.

## 2010 Major Accomplishments

- Implemented an online application submission process.

# Human Resources Division

# 2012 Budget

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Health and Wellness Seminars	10	12	8	12
Percent of Supervisors Trained in Performance Appraisal Program	75%	100%	100%	100%
Number of Safety Awareness Seminars	2	2	0	2
Management Training Participants	250	200	200	200
Customized Training Participants	75	80	70	80
Computer Training Participants	125	125	225	450
Personnel Requisitions Processed	75	60	108	80
New Hires Processed - Regular	45	50	28	30
New Hires Processed - Seasonal	100	100	148	125
Workers Comp. Claims Processed	300	325	245	300
Workers Comp. Claims Settlements	32	30	25	25
Number of Employees Completing Professional Training Programs	475	450	375	400
Percentage of Departments Completing Performance Appraisals	75%	80%	80%	80%
Wellness Initiatives	12	12	12	12

## Budget Highlights

The 2012 budget will permit the Human Resources Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Civil Service Commission

# 2012 Budget

## Mission

To provide the best qualified individuals for open city staff positions; provide fair and equal employment opportunity to all candidates; set policies and procedures for employment activities to protect employees; and provide guidance and direction in the selection, promotion, and discharge of classified employees where applicable.

## Major Functions

1. Establish and maintain eligibility lists for civil service positions as required to meet the city's needs.
2. Conduct promotional examinations for the police sergeant and lieutenant ranks as well as the fire lieutenant and captain ranks.
3. Conduct police officer and firefighter entry testing.
4. Review and update civil service tests based upon receipt of revised position descriptions from the Human Resources Department.

## Budget Summary

	2010	2011	2012
	Actual	Original Budget	Budget
<b>Expenditures</b>			
Salary & Benefits	105,288	107,143	111,770
Other Non-Capital	17,790	110,224	102,604
Capital	-	-	-
<b>Total</b>	<b>123,078</b>	<b>217,367</b>	<b>214,374</b>

## Staffing

<u>Full-Time Positions</u>	2010	2011	2012
Civil Service Assistant	<u>1</u>	<u>1</u>	<u>1</u>
<b>Subtotal - Full-Time Positions</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>1</u></b>
 <u>Part-Time Positions</u>			
Commissioners*	<u>5</u>	<u>5</u>	<u>5</u>
<b>Subtotal - Part-Time Positions</b>	<b><u>5</u></b>	<b><u>5</u></b>	<b><u>5</u></b>
 <b>TOTAL</b>	<b><u>6</u></b>	<b><u>6</u></b>	<b><u>6</u></b>

\*Wages for the commissioners are budgeted in the Boards and Commissions Budget.

# Civil Service Commission

# 2012 Budget

## Short-Term Goals (2012)

1. Administer tests for police officer eligibility lists.
2. Administer tests for firefighter eligibility lists.
3. Administer tests for civil service positions in the city.

## Long-Term Goals (2013 and Beyond)

1. Administer promotional tests for fire captains and lieutenants (2013).
2. Administer promotional tests for police lieutenants and sergeants (2014).

## 2011 Major Accomplishments

- Administered promotional tests for fire captains and lieutenants.
- Administered promotional tests for police lieutenants and sergeants.
- Administered tests for various city positions.

## 2010 Major Accomplishments

- Administered polygraph and psychological testing for police officer and firefighter applicants.
- Administered tests for various city positions throughout the year.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Tests Administered	5	5	5	5
Persons Tested	200	250	150	400
Fire Entrance Candidates Tested	N/A	N/A	N/A	450
Police Entrance Candidates Tested	N/A	N/A	N/A	500
Police Promotion Candidates Tested	N/A	85	83	N/A
Fire Promotion Candidates Tested	N/A	110	109	N/A
Polygraphs Accomplished	5	40	20	50
Psychologicals Accomplished	5	30	20	40

## Budget Highlights

The 2012 budget will permit the Civil Service Commission Division to maintain the service level of the prior year.

# Information Technology Division

2012 Budget

## Mission

To unify all citywide information technology (IT) purchasing, installation, operations, and maintenance activities; to provide systematic technology growth within the constraints of the budget; and, to ensure compliance with a uniform code of operational procedures.

## Major Functions

1. Maximize availability of all voice, data, and public safety communications services to city residents, businesses, and government entities.
2. Coordinate all technology operations within the City of Aurora.
3. Map both short-term and long-term IT strategies.
4. Serve as the city's official representative to national and regional technology councils.
5. Negotiate technology contracts and ensure compliance.
6. Coordinate technology pilot projects.

## Budget Summary

	2010	2011	2012
	Actual	Original Budget	Budget
<u>Expenditures</u>			
Salary & Benefits	316,403	286,935	305,118
Other Non-Capital	10,850	(6,894)	(1,620)
Capital	-	-	-
<b>Total</b>	<b>327,253</b>	<b>280,041</b>	<b>303,498</b>

## Staffing

<u>Full-Time Positions</u>	2010	2011	2012
Chief Technology Officer	1	1	1
Administrative Aide	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2012)

1. Prepare and implement standardized cellular tower lease agreements.
2. Audit systematic changes in the city's IT system and infrastructure.
3. Develop a database for capturing cellular frequencies for tenants on city's facilities as well as all local towers.

# Information Technology Division

# 2012 Budget

## Long-Term Goals (2013 and Beyond)

1. Continue building a singular philosophy of network and software growth (Ongoing).
2. Leverage the benefits of the new optical fiber network (Ongoing).
3. Continue to develop cost saving strategies (Ongoing).
4. Determine application life cycles and evaluate their current organizational effectiveness (Ongoing).

## 2011 Major Accomplishments

- Audited and streamlined divisional cellular billing.
- Leveraged the benefits of the optical fiber network.

## 2010 Major Accomplishments

- Completed the installation of the public safety radio system.
- Completed the installation of the technology required to operate the new police campus.
- Completed the build out of the 911 data center.
- Relocated the back-up dispatch center/disaster recovery center.
- Added one cellular tower.
- Received necessary Federal Communication Commission licenses for the new radio system and re-banding settlement.

## Performance Measures

Refer to the sub-divisions of the Information Technology Division for performance measures: Communications, Management Information Systems, and Police Technical Services Divisions.

## Budget Highlights

The 2012 budget will permit the Information Technology Division to maintain the service level of the prior year.

# Communications Division

# 2012 Budget

## Mission

To consolidate citywide communications for the benefit of residents and city employees, and to leverage purchasing opportunities.

## Major Functions

1. Manage city communications platforms to include:
  - a. Citywide radio communication system.
  - b. Cellular services.
  - c. Administrative telephone system.
  - d. 911 services.
  - e. Fire station alerts.

## Budget Summary

	2010	2011	
	Actual	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	217,426	222,755	237,926
Other Non-Capital	278,634	185,444	213,484
Capital	-	270,000	246,800
Total	496,060	678,199	698,210

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Radio/Communications Specialist	1	1	1
Asst Radio/Communications Specialist	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2012)

1. Update interoperability agreements with multiple agencies citywide.
2. Continue the enhancement of shared communication with city partners and other municipalities.
3. Improve cross-training for city communications platforms throughout organization.

## Long-Term Goals (2013 and Beyond)

1. Continue the enhancement of shared communication with city partners and other municipalities (Ongoing).
2. Improve cross-training citywide (Ongoing).

# Communications Division

# 2012 Budget

## 2011 Major Accomplishments

- Finalized the consolidation of cellular billing and cell phone account management, providing online tools for usage management and ongoing budget savings for the city.
- Decommissioned the Motorola radio system, including the turn-down of phone circuits and managing the return of equipment.
- Decommissioned the Nortel phone system, including the turn-down of fax and T1 phone circuits, and managing the return of equipment.
- Completed the upgrade of city phones to the voice-over-internet protocol (VOIP) system.
- Obtained necessary Federal Communication Commission licenses.
- Replaced the citywide radio system.
- Developed intergovernmental agreements for more effective shared communications.

## 2010 Major Accomplishments

- Relocated the 911 center to the new police headquarters facility.
- Implemented the new citywide radio communication system.
- Implemented new fire station alerting.
- Implemented the citywide VOIP system.

## Performance Measures

	2010	2011	2011	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Number of Systems Relocated to the New Police Headquarters	3	N/A	7	N/A
Number of Citywide Systems Updated	3	N/A	11	14

## Budget Highlights

The 2012 budget will permit the Communications Division to maintain the service level of the prior year.

# Management Information Systems Division

2012 Budget

## Mission

To support all City of Aurora departments with their computer hardware and software needs, and to provide them with the latest technology available within the constraints of the budget. In addition, we strive to consistently expand our services to meet the needs of computer users in a proactive and efficient manner.

## Major Functions

1. Provide day-to-day computer operations and support for all city sites, divisions, and departments.
2. Perform upgrades to the IBM iSeries operating system, HTE system, personal computers, and miscellaneous systems as needed.
3. Develop and maintain the citywide computer network that includes computer and communications access for all city employees.
4. Identify and introduce computer systems and technologies that increase the efficiency of users.
5. Act as a liaison between vendor technical support and other departments and divisions.
6. Develop and maintain the city's land management system and geographical information systems (GIS).

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,378,944	1,287,865	1,343,503
Other Non-Capital	1,144,674	1,321,064	1,286,566
Capital	-	-	-
<b>Total</b>	<b>2,523,618</b>	<b>2,608,929</b>	<b>2,630,069</b>

## Staffing

### Full-Time Positions

	2010	2011	2012
Director	1	1	1
Network Specialist	1	1	1
Network Analyst	1	1	1
Computer Systems Analyst	3	3	3
Computer Systems Technician	1	1	1
GIS Land Analyst	1	1	1
Computer Technician II	1	1	1
Help Desk Technician	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>TOTAL</b>	<b>10</b>	<b>10</b>	<b>10</b>

# Management Information Systems Division

# 2012 Budget

## Short-Term Goals (2012)

1. Complete projects deemed vital to the maintenance and development of MIS infrastructure.\*
2. Implement a voluntary exercise program whereby each employee engages in two hours of exercise per week.\*
3. Implement Phase I of a Management Information Systems disaster recovery site.
4. Replace half of Fire Department vehicle laptops.
5. Replace batteries in half of MIS uninterruptable power supply (UPS) units.
6. Extend optical fiber ring 6.5 miles.

## Long-Term Goals (2013 and Beyond)

1. Establish a disaster recovery site (2013).
2. Replace all UPS batteries (2013).
3. Replace all Fire Department vehicle laptops (2013).

## 2011 Major Accomplishments

- Implemented an e-mail archival solution.
- Upgraded 15 infrastructure systems.
- Brought virtual private network service in-house.

## 2010 Major Accomplishments

- Performed a citywide upgrade of the Adobe software.
- Completed four paper-saving projects, which led to an annual savings of 222,500 sheets of paper.
- Implemented an automated system for reconciliation of purchase cards.
- Implemented an Integrated Voice Response System for the Water Billing Division.

# Management Information Systems Division

# 2012 Budget

## Performance Measures

	2010	2011	2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<b>Staff</b>				
Training and Development Hours*	848	300	622	300
<b>Integration</b>				
External E-Mail Accounts	472	470	471	500
Personal Computers	589	590	477	520
Laptop Computers	130	130	129	130
City Sites on the Network	53	55	56	55
Legacy Systems Replaced	7	3	4	2
New Technology Introduced	5	3	3	2
Miles of Optical Fiber Installed	1.5	1	1.6**	6.5
Avg. Number of Days to Complete Customer Service Requests	2.4	2.4	2.6	2.4
Verify Data on City Parcels	7,420	6,000	6,500	6,000
<b>Systems Performance</b>				
iSeries Up-Time	99.9%	99.9%	99.9%	99.9%
Network Up-Time	99.9%	99.9%	99.9%	99.9%
External E-Mail Up-Time	99.9%	99.9%	99.9%	99.9%
Outlook Up-Time	99.9%	99.9%	99.9%	99.9%

\*\*Includes joint fiber projects with Kane County.

## Budget Highlights

The 2012 budget provides \$301,200 to upgrade the city's midrange AS400 to a Microsoft SQL server. The provision for the upgrade is included in the budget of Capital Improvements Fund A.

\* Linked to the city's 2011/2012 strategic plan.

# Police Technical Services Division

# 2012 Budget

## Mission

To provide 24/7/365 mission-critical technical support to the city's public safety departments; to ensure that the most critical applications and equipment are available at all times for 911 call handling, police/fire/ambulance dispatching, police report writing, arrestee processing, and criminal and accident investigations; and, to provide both proven and innovative technology solutions to the city's public safety departments, facilitating the most efficient and effective delivery of services to Aurora's citizens and visitors.

## Major Functions

1. Provide 24/7/365 support of all mission-critical technology employed by the city's public safety entities. Critical functions supported include:
  - Answering 911 calls.
  - Dispatching police/fire/ambulance services.
  - Capturing and storing electronic arrestee photos and fingerprints.
  - Managing police and fire electronic records.
  - Supporting electronic field-based police reporting via mobile data terminals and access to local, state, and federal crime information systems and other related agencies.
2. Provide network support for the new citywide radio communications system.
3. Administer voice and data connections between the city and other remote entities including the FBI, the Illinois State Police, Bureau of Identification, Illinois Criminal History Database, Illinois Secretary of State, North Aurora Police and Fire Departments,

satellite offices for the Aurora police and fire stations, and a variety of other organizations.

4. Identify, evaluate, and implement new technologies based on input from end-users and technical staff to deliver more effective and efficient public safety services to the public.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	784,778	870,921	927,207
Other Non-Capital	664,068	916,442	926,400
Capital	-	-	-
Total	1,448,846	1,787,363	1,853,607

## Staffing

### Full-Time Positions

	2010	2011	2012
Director	1	1	1
Information Systems Coordinator	1	1	1
Computer Network Administrator	2	2	2
Systems Analyst	2	2	2
Confidential Secretary	1	1	1
Help Desk Technician	1	1	1
<b>TOTAL</b>	<b>8</b>	<b>8</b>	<b>8</b>

# Police Technical Services Division

# 2012 Budget

## Short-Term Goals (2012)

1. Complete all four phases of the squad laptop deployment process.\*
2. Install and configure a new tape library solution.\*
3. Conduct a needs assessment for the Police and Fire Departments' computer-aided dispatch and records management systems.
4. Implement a new management system for managing internal affairs investigations.
5. Upgrade the compliance-based data backup system for police-related data.
6. Assist the Police Department in implementing the new Lexipole service for publishing and managing police staff rules and guidelines.

## Long-Term Goals (2013 and Beyond)

1. Add additional business continuity/disaster recovery to public safety IT systems (Ongoing).
2. Continue refining public safety information technology business rules, policies, and procedures (Ongoing).
3. Streamline existing applications and technologies utilized by the Aurora and North Aurora Police and Fire Departments (Ongoing).
4. Evaluate life cycles for the Police and Fire Departments' legacy enterprise systems (Ongoing).
5. Continue to integrate and coordinate IT personnel across both divisions (Ongoing).

## 2011 Major Accomplishments

- Migrated the Police Department office productivity software to Microsoft Office for increased efficiency and standardization with other city departments.\*
- Implemented mobile virtual private network solutions for the Fire Department vehicle laptops and Police Department and IT administrators' laptops.\*
- Consolidated user network identities to streamline IT account management and improve the user login experience while enhancing overall security.
- Decommissioned the old Aurora Police Department Headquarters facility in preparation for its demolition.

## 2010 Major Accomplishments

- Completed the deployment of a new 800 MHz radio system.
- Completed the upgrade of the 911 system.
- Completed the upgrade to a digital voice recording system.
- Completed the upgrade of fire station alerting.
- Relocated the emergency management operations center and the 911/police dispatch center to the new police headquarters.

# Police Technical Services Division

# 2012 Budget

## Performance Measures

	2010	2011	2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<b>Staff</b>				
Training and Development Hours	200	200	200	200
<b>Integration</b>				
External E-Mail Accounts	400	450	395	395
Personal Computers Supported	310	310	310	310
Laptop Computers Supported	205	205	205	205
City Sites Supported (includes radio equipment at tower and fire facilities and satellite offices)	18	18	18	18
Legacy Systems Replaced	6	2	3	2
New Technology Introduced	3	2	2	4
Additional Non-City Sites Supported	5	5	5	5
Physical Servers Maintained	40	71	63	66
Virtualized Servers Maintained	30	49	37	40
Server Clusters Maintained	8	8	5	5
Dispatch Center -				
Virtual PCs Maintained	0	13	13	13
Physical PCs Maintained	19	63	65	65
<b>Systems Performance</b>				
CAD/Records System Up-Time	99.99%	99.99%	99.95%	99.99%
Network Up-Time	99.99%	99.99%	99.95%	99.99%
External E-Mail Up-Time	99.99%	99.99%	99.95%	99.99%
File & Print Sharing Up-Time	99.99%	99.99%	99.95%	99.99%

## Budget Highlights

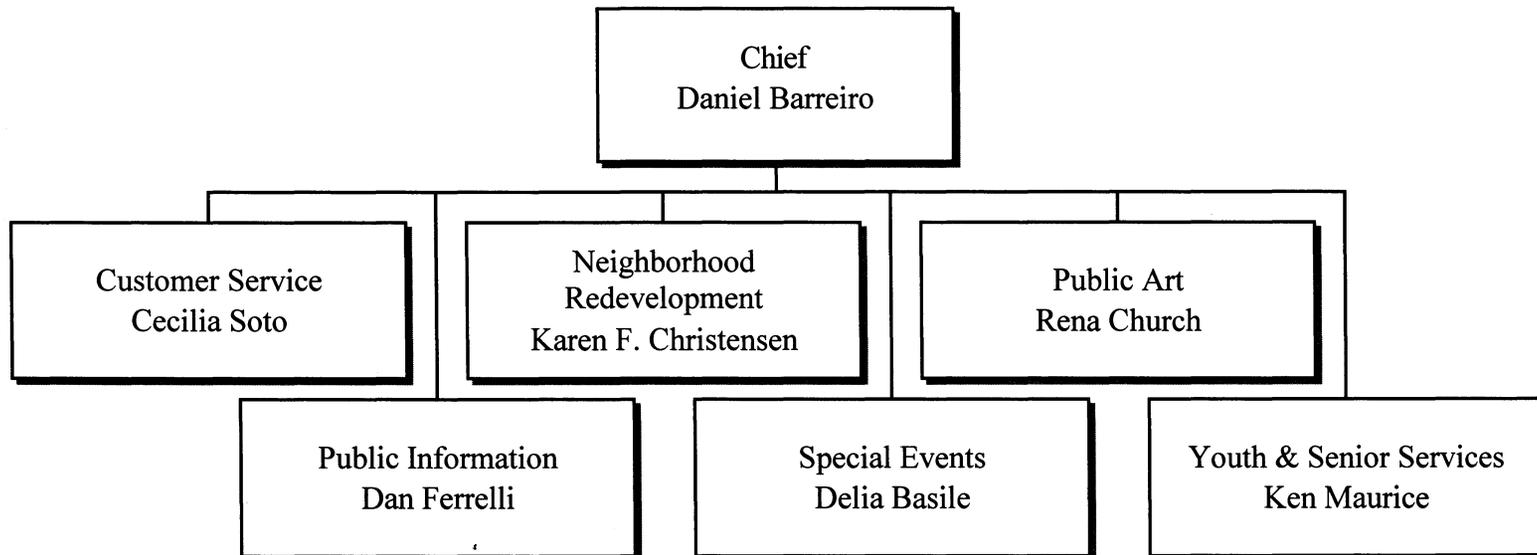
The 2012 budget provides for a tape library for data recovery compliance. This will allow for the adequate archival backup and recovery of data and systems utilized by the Police and Fire Departments. The provision for the tape library is included in the budget of the Safety, Health, and Public Enhancement (SHAPE) Fund.

\* Linked to the city's 2011/2012 strategic plan.



Members of Aurora Post 20 built the Grand Army of the Republic Memorial Hall (GAR) in 1878. The GAR is an organization originally formed for veterans of the Union Army during the Civil War, and was originally the "Soldiers' Memorial Hall." The building still stands today at its original location of 23 East Downer Place. Members of Post 20 stand in parade formation outside the Memorial Hall in May 1909 for the statewide encampment, which was hosted by Aurora. The GAR is currently undergoing renovations to restore it to its former beauty.

**CITY OF AURORA, ILLINIOIS  
ORGANIZATION CHART  
COMMUNITY SERVICES DEPARTMENT**





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# Community Services Administration

# 2012 Budget

## Mission

To position Aurora as a premiere community for people in which to live, work, and play; and to enhance the quality of life for Aurora residents by leveraging resources through collaboration, providing excellent customer service, keeping the public informed about city news, stabilizing and revitalizing neighborhoods, coordinating special events, providing programs for youth and seniors, and providing a formal art public presence.

## Major Functions

1. Community Services Administration.
  - a. Serve as the Fred Rodgers Community Center building manager.
  - b. Administer gaming tax fund supported grants.
  - c. Administer the city's Neighborhood Festival Fund program to encourage community initiated events for the enjoyment of Aurora residents.
  - d. Serve on the city's priorities team and assist with the oversight of the implementation and execution of the citywide priorities (strategic plan) including regular reporting.
  - e. Serve as city liaison and represent the city at various community partnership initiatives.
2. Public Information.
  - a. Develop and maintain a proactive media and public-relations strategy.
  - b. Maintain and enhance the city's website to meet the needs of the community and city departments.
3. Customer Service.
  - a. Design and implement a centralized customer service operation with a single point of contact.
  - b. Train customer contact staff in use of specialized customer service software.
  - c. Monitor incoming customer issues through to resolution.
  - d. Develop and analyze reports on customer service-related data in order to identify methods to improve service.
  - e. Serve as the initial point of entry for the city Freedom of Information Act process.
4. Youth and Senior Services.
  - a. Coordinate the presentation of opportunities for youth to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
  - b. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
5. Produce the quarterly citizen newsletter, *Aurora Borealis*, to inform and educate residents about city services, programs, and events.
6. Respond to requests for information from media outlets.
7. Manage and maintain the city broadcasting studio, facility, and equipment.
8. Manage Channel 10 programming and scheduling for public, municipal, and educational access programs.
9. Maintain constructive relations with cable and telecommunications providers.
10. Coordinate negotiations related to contract, franchises, and/or franchise renewals with cable and telecommunication providers.

# Community Services Administration

# 2012 Budget

- c. Facilitate, through partnership and collaboration, high quality organized sports and recreation as well as leisure programs and activities that emphasize sportsmanship, character, and healthy lifestyles in youths and seniors.
- 5. Special Events.
  - a. Develop and stage annual and special city events/activities.
  - b. Assist the public in acquiring approval of the support for special events and the use of public properties.
  - c. Manage city grants for neighborhood festivals and special events.
  - d. Provide interdepartmental assistance with events, programs, employee activities and promotions.
- 6. Neighborhood Redevelopment.
  - a. Administer Aurora's Community Development Block Grant entitlement from the U.S. Department of Housing and Urban Development.
  - b. Update and maintain all plans as required by the U.S. Department of Housing and Urban Development through public engagement and community assessments.
  - c. Administer additional federal, state, and local funding programs for neighborhood redevelopment as they become available.
  - d. Provide technical and financial assistance for neighborhood revitalization strategies.
  - e. Strengthen relationships with community partners, residents, and elected officials to optimize collaborative solutions for identified neighborhood challenges.
- 7. Public Art.
  - a. Oversee art and art education programs.
  - b. Operate and maintain the Arts and History Center.

- c. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
- d. Maintain and operate the Grand Army of the Republic Memorial Hall and Military Museum.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	289,290	285,067	294,133
Other Non-Capital	12,330	23,300	17,700
Capital	-	-	-
<b>Total</b>	<b>301,620</b>	<b>308,367</b>	<b>311,833</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Chief Community Services Officer	<u>1</u>	<u>1</u>	<u>1</u>
Executive Secretary	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>2</u></b>

# Community Services Administration

# 2012 Budget

## Short-Term Goals (2012)

1. Collaborate with community organizations to provide community service opportunities for local youth\*
2. Secure private sponsorship for at least half of the cost for the annual fireworks display.\*
3. Support the Aurora Historical Society with the planning and execution of activities celebrating the city's 175th anniversary.

## Long-Term Goals (2013 and Beyond)

1. Shift various programs to the new festival site (Ongoing).
2. Help make Aurora one of the healthiest communities in the state through efforts of the Aurora Healthy Living Council (Ongoing).

## 2011 Major Accomplishments

- Continued to participate in the Aurora Healthy Living Council to help improve healthy living practices for the benefit of the youth and community.
- Continued to participate with the Aurora Cares Corporation to develop strategies and programs to reduce violence in the community, such as the Week Without Violence picnic.
- Reviewed 56 government operations requests as part of the special event permit process.
- Managed the city's Neighborhood Festival Funding Program, resulting in the funding of 15 events.

- Participated in the planning and staging of the 9/11 Remembrance Ceremony in collaboration with the Fire and Police Departments.
- Received a \$60,000 grant from the Illinois Department of Natural Resources for a youth recreation program.
- Served on the city's negotiating team resulting in an approved cable franchise agreement renewal for a ten-year period.
- Served on Kane County Healthy Places Coalition to develop strategies to improve community health.
- Served on the Coats for Kids Committee resulting in a successful community-wide coat drive serving more than 2,000 individuals.

## 2010 Major Accomplishments

- Sought and obtained grants to support departmental programs.
- Sought outside support to reduce the public cost of community events and programs.
- Increased public awareness of Aurora as a premiere community through the development of standard positive messages and images for all city-related public communication.
- Increased communication effectiveness by coordinating communications initiatives throughout the city.
- Consolidated offices of the Community Services Administration and Youth & Senior Services Divisions to conserve and share resources.
- Developed a request for proposal seeking a third-party administrator for youth programs resulting in a cost savings.

## Community Services Administration

## 2012 Budget

- Obtained input from residents on ways to improve city services through suggestion box surveys collected at various community events.
- Participated in the coordination of the 2011 Coats for Kids initiative serving over 600 individuals.
- Co-chaired a Kane County “Fit for Kids” work group.
- Assisted in the Fred Rodgers Community Center space analysis to optimize the use of space vacated by the Police Department.
- Facilitated the renewal of three leases and the negotiation of five new leases for space at the Fred Rodgers Community Center, resulting in an additional \$68,161 of maintenance fees.

### Performance Measures

	2010	2011	2011	2012
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
<u>Measure</u>				
Number of Departmental Presentations to the Public	2	4	2	4
Number of Participants Engaged in the Master Plan Meeting	50	N/A	60	60
Staff Hours Spent on Disaster Preparedness	42	40	10	40
Number of Clean-Ups Organized	4	4	4	6
Employees Trained in Strategic Planning	30	30	0	30
Grant Applications Received and Reviewed	10	10	12	12
Number of People Shown the Gang Awareness Video	150	50	40	50
Total Number of City Hall Tours Conducted	5	5	4	5
Number of Organizations Using Community Center Facility	46	50	28	35
Number of Occasions/Activities Held at the Community Center	1,064	1,000	1,412	1,450
Government Operations Requests	46	50	56	60

# Community Services Administration

# 2012 Budget

## Budget Highlights

The 2012 budget will permit the Community Services Administration Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Customer Service Division

# 2012 Budget

## Mission

To provide a courteous, prompt, and precise response to the informational and service needs of the city's residents, businesses, and visitors.

## Major Functions

1. Maintain a centralized customer service operation, utilizing leading-edge telecommunications technology and highly trained personnel.
2. Provide appropriate responses to informational or service requests from city customers via both telephone and Internet.
3. Develop and maintain an appropriate standard for customer contacts for all city divisions.
4. Track requests and complaints to assure they receive a prompt and complete response.
5. Analyze data to identify issues generating high volumes of customer contact and recommend policy or process improvements to address them.
6. Initiate and properly assign the processing of Freedom of Information Act-related requests for information.
7. Conduct front counter operations including the receipt of water bill payments and the sale of waste stickers and recycling bins.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	579,079	404,916	415,311
Other Non-Capital	25,141	63,290	39,822
Capital	-	-	-
<b>Total</b>	<b>604,220</b>	<b>468,206</b>	<b>455,133</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Customer Relations Manager	<u>1</u>	<u>1</u>	<u>1</u>
Customer Relations Specialist	<u>2</u>	<u>1</u>	<u>1</u>
<b>Subtotal - Full-Time Positions</b>	<b><u>3</u></b>	<b><u>2</u></b>	<b><u>2</u></b>

### Part-Time Positions

Customer Relations Assistant	<u>5</u>	<u>4</u>	<u>4</u>
<b>Subtotal - Part-Time Positions</b>	<b><u>5</u></b>	<b><u>4</u></b>	<b><u>4</u></b>
<b>TOTAL</b>	<b><u>8</u></b>	<b><u>6</u></b>	<b><u>6</u></b>

# Customer Service Division

# 2012 Budget

## Short-Term Goals (2012)

1. Provide management report training on the Active Citizen Request software.\*
2. Use the electronic sign board at Fire Station 8/Customer Service Call Center to inform citizens of special events, city ordinances, and other city events.\*
3. Upgrade customer service software to provide increased reporting capabilities.

## Long-Term Goals (2013 and Beyond)

1. Expand the hours of operation at the customer service call center to accommodate anticipated increases in demand (Ongoing).

## 2011 Major Accomplishments

- Provided customer service phone etiquette training to city employees.\*
- Included the water bill drop-off box and the on-line web submission form as open channels of communication, and provided courteous, prompt and precise responses to inquiries obtained from these sources.

## 2010 Major Accomplishments

- Promoted front-counter operations utilizing multiple communications media.
- Continued training city employees on the new customer service software.
- Served as a polling place for DuPage County residents of Aurora.
- Promoted more than fifty educational programs and events via the electronic sign board.
- Served as a convenient drop-off location for pet registrations for the Animal Control Division.
- Marketed the city's new 256-INFO phone number to over 40 different government bodies that conduct business with the city, including townships, health departments, and school districts.

# Customer Service Division

# 2012 Budget

## Performance Measures

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Percentage Abandoned Call Rate Reduction*	6.97%	7.00%	5.98%	7.00%
Phone Inquiries/Complaints Received	55,060	58,000	50,380	55,000
Phone Inquiries/Complaints Per Customer Service Division Staff	6,883	7,250	8,397	9,166
Internet-Filed Inquiries/Complaints/Requests for Service Received	1,285	1,500	1,943	1,500
Phone Requests for Service Received	10,028	11,800	9,370	11,800
Number of Calls for Service Received	13,736	16,400	14,327	16,400
Requests for Service Satisfactorily Addressed	98.8%	97.0%	98.3%	97.0%
Number of Freedom of Information Act Requests Processed	1,787	1,500	2,232	1,500
Water Bill Payments Accepted	2,362	2,700	2,884	2,700
Recycling Bins Sold	209	450	232	450
Yardwaste Stickers Sold	4,158	5,800	4,711	5,800
Senior Bags Sold	69	75	84	75
Conference Room Rentals	364	300	296	300
Pet Registrations Processed	127	130	175	130

## Budget Highlights

The 2012 budget will permit the Customer Service Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Special Events Division

# 2012 Budget

## Mission

To promote the City of Aurora, with special events and cultural activities that entertain, enhance quality of life, encourage community pride and participation, and aid in developing a greater cross-cultural community.

## Major Functions:

1. Develop and stage annual and special city events/activities.
2. Assist the public in acquiring the approval of the Government Operations Committee for special events requesting the use of public properties.
3. Provide assistance with events, programs, activities, and promotions.
4. Serve as liaison to or coordinator of various appointed and volunteer boards.
5. Manage and maintain neighborhood festival funding grants and other grant programs.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	285,388	-	87,825
Other Non-Capital	357,953	129,000	161,200
Capital	-	-	-
<b>Total</b>	<b>643,341</b>	<b>129,000</b>	<b>249,025</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Manager	1	0	0
Civic Activities Coordinator	1	0	0
Special Events Coordinator	0	0	1
<b>Subtotal - Full-Time Positions</b>	<b>2</b>	<b>0</b>	<b>1</b>
<b>TOTAL</b>	<b>2</b>	<b>0</b>	<b>1</b>

# Special Events Division

# 2012 Budget

## Short-Term Goals (2012)

1. Seek grant funding to expand the Link initiative for the West Farmers Market to assist lower income families with food purchases.
2. Create a documentary of the Aurora Farmers Market and air it on the Aurora Community Television during spring and summer seasons.
3. Develop a calendar of events for the Aurora Farmers Market in celebration of its 100th anniversary.
4. Add two additional middle school bands in the Memorial Day Parade.
5. Enhance the city's tree lighting ceremony.

## Long-Term Goals (2013 and Beyond)

1. Utilize the permanent festival site for various special events and cultural activities (Ongoing).
2. Establish Farmers Market Advisory Board of farmers and community supporters to create guidelines for vendors and to increase market's success.
3. Establish Winter Farmers Market at the Aurora Transportation Center.

## 2011 Major Accomplishments

- Obtained the "Fit for Kids" grant from Kane County to develop a Link card program to use at the Saturday Farmers Market at the Aurora Transportation Center.
- Created social media presence for Friends of Aurora Farmers Market.
- Recruited two dedicated volunteers to assist at the Saturday Farmers Market at the Aurora Transportation Center.
- Obtained a grant from Link Up Illinois for a double value program for Link card recipients.
- Collaborated with four new partners including Northern Illinois University, Rasmussen College, Everest College, and Fox Valley Park District to provide various programs.

## 2010 Major Accomplishments

- Increased efforts to secure new sponsors and in-kind products and services.
- Continued to identify and implement cost saving measures and revenue streams.
- Continued to reduce printed material quantities and costs.
- Continued to pursue green initiatives.
- Implemented four ongoing programs at the Saturday Farmers Market.
- Worked with organizers to implement the immigration march.

# Special Events Division

# 2012 Budget

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Festival Funding Grants	18	15	15	15
Farmers Market Avg. Weekly Attendance	750	1,000	1,700	2,000
Farmers Market Vendors' Fees	\$5,200	\$3,500	\$5,450	\$5,500
July 4th Sponsorships	N/A	N/A	\$6,000	\$26,000
July 4th Evening Activities Attendance	N/A	N/A	20,000	20,000

## Budget Highlights

The 2012 budget provides for the position of a Special Events Coordinator, who will be responsible for planning, organizing, and conducting special events.

# Neighborhood Redevelopment Division

2012 Budget

## Mission

To support the stabilization and revitalization of Aurora's neighborhoods through management and development of programs and policies, identification of funding sources, and outreach to Aurora residents.

## Major Functions

1. Administer Aurora's Community Development Block Grant (CDBG) entitlement from the U.S. Department of Housing and Urban Development (HUD).
2. Administer Aurora's Home Investment Partnerships Program (HOME-PJ) from HUD.
3. Administer additional federal, state, and local funding programs for neighborhood redevelopment as they become available.
4. Update and maintain all plans, as required by HUD, through public engagement and community assessments.
5. Provide technical and financial assistance for neighborhood revitalization strategies.
6. Strengthen relationships with community partners, residents, and elected officials to optimize collaborative solutions for identified neighborhood challenges.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	536,961	507,070	570,376
Other Non-Capital	(324,288)	(347,400)	(571,935)
Capital	-	-	-
<b>Total</b>	<b>212,673</b>	<b>159,670</b>	<b>(1,559)</b>

## Staffing

### Full-Time Positions

	2010	2011	2012
Manager	1	1	1
Development Coordinator	1	1	1
Planner	1	1	1
Rehab Financial Specialist	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>4</b>	<b>4</b>	<b>4</b>

### Part-Time Positions

Office Coordinator	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>5</b>	<b>5</b>	<b>5</b>

# Neighborhood Redevelopment Division

# 2012 Budget

## Short-Term Goals (2012)

1. Provide incentives for city residents, contractors, and businesses to become certified in emerging energy efficiency technologies.\*
2. Assist homeowners with foreclosure counseling and rehabilitation project assistance.\*
3. Provide water conservation and home performance workshop to homeowners.\*
4. Continue to administer Community Development Block Grant funds.
5. Continue the rehabilitation and sale of abandoned and foreclosed homes under the Neighborhood Stabilization Program (NSP), funded by the Housing and Economic Recovery Act of 2008.
6. Collaborate with partners to implement performance measures outlined in the Neighborhood Revitalization Strategy Area (NRSA) amendment to the city's Consolidated Plan.
7. Collaborate with partners to implement the HOME program.
8. Continue to administer funding from the U.S. Department of Energy under the Energy Efficient and Conservation Block Grant (EECBG) Program.
9. Revise/implement new guidelines for the Reconversion Incentive Program and complete Reconversion Incentive Program cases.

## Long-Term Goals (2013 and Beyond)

1. Expand job training and economic development opportunities in partnership with local agencies (Ongoing).
2. Expand programs to encourage the rehabilitation of affordable housing units (Ongoing).

3. Increase home ownership, particularly in the Neighborhood Revitalization Strategy Area (NRSA) (Ongoing).
4. Improve the quality of life in older, established neighborhoods by expanding access to support services (Ongoing).
5. Enhance staff knowledge base and capacity by continuing to improve and standardize policies, procedures, and training (Ongoing).

## 2011 Major Accomplishments

- Completed the rehabilitation of four abandoned and foreclosed homes. Two of the four homes marketed for sale were sold under NSP.
- Completed the demolition of one abandoned and foreclosed home; constructed a new dwelling and marketed it for sale under NSP.
- Completed the rehabilitation and rental of three abandoned and foreclosed homes under NSP in partnership with the Community Housing Association of DuPage (CHAD).
- Completed the administration of funding from HUD under the Homelessness Prevention and Rapid Re-housing Program (HPRP – Housing and Economic Recovery Act of 2008).
- Continued the administration of funding from the U.S. Department of Energy under EECBG.
- Worked with Kane County and the City of Elgin to update the Analysis of Impediments to Fair Housing Choice as required by HUD.
- Collaborated with the city's Engineering Division to complete resurfacing projects in low/moderate income census tracts using CDBG-Recovery funds (American Reinvestment and Recovery Act of 2009).

# Neighborhood Redevelopment Division

# 2012 Budget

- Entered into agreements with CHAD for the acquisition and rehabilitation of five rental properties under HOME.

## 2010 Major Accomplishments

- Completed the 2010-2014 Consolidated Plan as required by HUD.
- Updated the 1999 NRSA Plan as required by HUD.
- Administered the federal grant funding of street resurfacing and repair, social service operations, residential home repairs, homelessness prevention, and improvements to public facilities, working with both the City of Aurora and other local agencies.
- Acquired 14 foreclosed homes in the targeted NSP Area for rehabilitation:
  - a. Ten for resale to buyers at the 120% area median income level, and
  - b. Four for rental to tenants at or below the 50% area median income level through a partnership with CHAD.
- Supported the City of Aurora's sustainability plan through administration of the ComEd Challenge Program.
- Administered grant funding for residential energy efficiency projects, including 99 water-saving toilets, 59 building performance audits, and 21 other energy efficiency improvements.
- Organized a Building Sciences Workshop for 40 residential contractors.
- Hosted the first annual CDBG Application Workshop, attended by 50 participants.

## Performance Measures

<u>Measure</u>	<u>2010</u>	<u>2011</u>	<u>2011</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2012</u>
			<u>Actual</u>	<u>Budget</u>
Number of Citizen Outreach Events Hosted	12	10	30	11
Number of Local Non-profits Funded	15	15	17	16
Number of Foreclosed Homes Acquired for Rehab and Resale	10	10	0	0
Number of Foreclosed Homes Rehabbed and Marketed for Resale	N/A	N/A	5	2
Number of Foreclosed Homes Acquired for Rehab and Rental by CHAD	4	5	0	2
Number of Foreclosed Homes Rehabbed and Rented by CHAD	N/A	N/A	2	4
Number of Rental Units Reduced through the Reconversion Incentive Program	4	5	4	5

## Budget Highlights

The 2012 budget will permit the Neighborhood Redevelopment Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Public Information Division

# 2012 Budget

## Mission

To position Aurora as a premiere community for people to live, work, and play by informing and educating residents, businesses, and other interested parties about city services, policies, initiatives, and events through effective utilization of mainstream media, the city's cable access channel, and other communication tools.

## Major Functions

1. Develop and implement a proactive media relations strategy.
2. Develop and implement general communication policies, procedures, and programs.
3. Disseminate timely and relevant information through mainstream and online media outlets and other communication tools as needed in reference to city policies, initiatives, programs, and activities with an emphasis on those that may not normally be communicated to residents through traditional media channels.
4. Research and respond to requests for information from media outlets.
5. Serve as the primary spokespersons on city issues and programs.
6. Ensure that key city information is conveyed through the city's website.
7. Monitor and archive media coverage.
8. Work with management to develop and implement communication strategies for new policies, initiatives, programs, and activities.
9. Maintain a repository of key city facts.
10. Develop and implement guidelines for the production of print, broadcast, online, and collateral material.

11. Oversee the production of a quarterly citizen newsletter, *Aurora Borealis*.
12. Assist city departments in preparing for interviews, presentations, and speaking engagements.
13. Manage and maintain the city broadcasting studio, facility, and equipment.
14. Manage Channel 10 programming and scheduling for public, municipal, and educational access programs through the coordination of import programming, maintenance of the city's bulletin board, and monitoring of the on-air signal.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	540,359	489,986	511,344
Other Non-Capital	166,114	155,994	136,396
Capital	-	-	-
<b>Total</b>	<b>706,473</b>	<b>645,980</b>	<b>647,740</b>

# Public Information Division

# 2012 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Director	1	1	1
Public Information Officer	1	0	0
Public Information Coordinator	0	1	1
Office Coordinator	1	1	0
Administrative Assistant I	0	0	1
Online Service Coordinator	1	1	1
Cable Access Coordinator	1	1	1
Cable Access Technician	1	0	0
<b>Subtotal - Full-Time Positions</b>	<b>6</b>	<b>5</b>	<b>5</b>
<u>Seasonal Positions</u>			
College Intern	1	0	0
<b>Subtotal - Seasonal Positions</b>	<b>1</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>7</b>	<b>5</b>	<b>5</b>

## Short-Term Goals (2012)

1. Create and implement a monthly e-newsletter containing city news and events for distribution to the community.\*
2. Increase public awareness of Aurora as a premier community in which to live, work, and play through the development of standard positive messages and images for all city-related public communications.
3. Increase e-mail news subscribers by 10%.\*
4. Enhance social media presence by increasing subscriptions by 50%.

5. Implement e-signature marketing.
6. Make ACTV available for AT&T U-verse subscribers.
7. Improve outreach to Aurora’s Hispanic community by making key city publications and website pages available in Spanish.

## Long-Term Goals (2013 and Beyond)

1. Redesign the city’s website (2014).
2. Replace and upgrade outdated cable access studio equipment including studio cameras and control room equipment (2015).
3. Implement a snap stream media monitoring system (2015).
4. Increase public awareness of Aurora as a premier community in which to live, work, and play through the development of standard positive messages and images for all city-related public communications (Ongoing).
5. Increase communication effectiveness by coordinating communication initiatives throughout the city (Ongoing).

## 2011 Major Accomplishments

- Established a social media presence.\*
- Implemented a Strategic Communications Plan outlining comprehensive strategies of message dissemination through all available channels.
- Implemented the regular distribution of an electronic newsletter, *Spotlight on Aurora*.
- Integrated the RiverEdge Park website into the city website.
- Updated “My Place” web application to include historic district information and a generation of official zoning letters as PDFs.

## Public Information Division

## 2012 Budget

- Created a comprehensive news and media room on the website.
- Increased mail list subscribers by 48%.
- Executed a new cable franchise agreement with Comcast.
- Implemented online bid invitation, tabulation, and award system for the Purchasing Division.
- Repurposed on-hold messaging for high-rotation airing on ACTV to highlight important city news and events.
- Implemented rotating list of headline events/news items on city's homepage to greatly improve aesthetics and end user functionality.

### 2010 Major Accomplishments

- Updated the city's website to reflect citywide reorganization initiatives in 2009 and 2010.
- Initiated video streaming on the city website to feature timely information touting special events, image pieces, and/or other relevant news especially as it related to enhancing the city's image.
- Initiated a city marketing plan to include all city events that are of a public interest and publicized them through all media outlets including the city's website.
- Introduced a digital playback system for ACTV programming to maximize staff time management.
- Increased the number of visits to the city website.
- Integrated and promoted the citywide changeover to a new phone system using the city's communication tools, newspapers, and online advertising.

- Improved awareness and uniformity of city messaging as it relates to news and events by simultaneously utilizing Aurora's website, ACTV, the Customer Service Message Board, e-mail blasts, and other tools available at no cost.
- Implemented "Messages on Hold," where those callers who are placed on hold hear important news and events.
- Oversaw public education regarding the 2010 census through Aurora's Complete Count Committee. Social service agencies, educational institutions, and other stakeholders were enlisted; the city's communication tools were used. The mail-in rate of 2010 census forms improved 7% over the 2000 census mail-in rate, despite the city's dramatic population increase.

# Public Information Division

# 2012 Budget

## Performance Measures

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Media Inquiries Handled	1,800	1,800	2,941	2,500
Number of Media Advisories/News Releases Prepared	238	200	240	240
Number of Resident Newsletters Prepared	4	4	4	4
Number of Public Education Pieces	112	110	110	110
Number of Presentations/ Talking Points Prepared	10	10	7	10
Mailchimp E-Blasts	166	150	155	155
Cable & Video Provider Customer Complaints Addressed	20	20	32	40
Number of Electronic Newsletters Prepared	N/A	12	12	12
Number of E-Mail Subscribers	1,658	2,000	2,456	2,700
Number of Website Visits	615,356	675,000	574,776	615,000
On Hold Messages Produced	N/A	N/A	20	20

## Budget Highlights

The 2012 budget will permit the Public Information Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Public Art Division

# 2012 Budget

## Mission

To present public art in all its forms and provide a formal art presence for the residents of the City of Aurora; to enhance Aurora's image throughout the region with respect to the visual arts; to preserve, showcase, and interpret the artifacts of the Grant Army of the Republic (GAR), Post 20; and, to celebrate the history of the GAR through exhibits and programs.

## Major Functions

1. Oversee art and art education programs.
2. Establish and uphold guidelines for selection of artists, artworks, and sites.
3. Operate and maintain the David L. Pierce Center.
4. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
5. Maintain and operate the GAR Memorial Hall and Military Museum.
6. Seek private and corporate donations to augment public funds for the acquisition, installation, maintenance, and insurance of public art.
7. Maintain eight public sculptures purchased by the Aurora Public Art Commission (APAC) and other public sculptures within Aurora.
8. Operate the APAC Sculpture Garden, which features annual rotating sculpture exhibits.

## Budget Summary

	2010	2011	2012
	Actual	Original	Budget
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	141,513	89,999	103,154
Other Non-Capital	102,642	91,750	74,750
Capital	-	-	-
<b>Total</b>	<b>244,155</b>	<b>181,749</b>	<b>177,904</b>

## Budget Summary – Grand Army of the Republic (GAR) Museum

	2010	2011	2012
	Actual	Original	Budget
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	12,000	-
Other Non-Capital	2,870	23,800	18,400
Capital	-	-	-
<b>Total</b>	<b>2,870</b>	<b>35,800</b>	<b>18,400</b>

# Public Art Division

# 2012 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Director/Curator	<u>1</u>	<u>1</u>	<u>0</u>
Subtotal - Full-Time Positions	<u>1</u>	<u>1</u>	<u>0</u>
<u>Part-Time Positions</u>			
Director/Curator	<u>0</u>	<u>0</u>	<u>1</u>
Subtotal - Part-Time Positions	<u>0</u>	<u>0</u>	<u>1</u>
<u>Seasonal Positions</u>			
Coordinator	<u>1</u>	<u>1</u>	<u>1</u>
Instructor	<u>9</u>	<u>9</u>	<u>9</u>
Subtotal - Seasonal Positions	<u>10</u>	<u>10</u>	<u>10</u>
<b>TOTAL</b>	<b><u>11</u></b>	<b><u>11</u></b>	<b><u>11</u></b>

## Short-Term Goals (2012)

1. Raise funds for the GAR restoration project. \*
2. Complete the GAR interior restoration project.\*
3. Attract visitors to the art exhibits at the APAC Gallery and City Hall.\*
4. Partner with other organizations in curating cooperative exhibits in the APAC Gallery.
5. Investigate opportunities to cooperate with other organizations in order to promote art education programs.
6. Continue to add photos and descriptions of all GAR artifacts.
7. Continue to edit and add to the text of all GAR artifacts.
8. Continue to seek funding sources for the ongoing GAR restoration.

9. Incorporate the 175th City of Aurora celebration into publicity about all events. .

## Long-Term Goals (2013 and Beyond)

1. Continue to sponsor at least six high-quality exhibitions per year in the APAC Gallery, the Sculpture Garden, and City Hall (Ongoing).
2. Establish exhibit schedules for the GAR Memorial Hall and Military Museum as the restoration schedule allows (Ongoing).
3. Continue to expand marketing strategies for the APAC, GAR, and the APAC Sculpture Garden (Ongoing).
4. Continue to expand the GAR virtual museum with more images of artifacts (Ongoing).

## 2011 Major Accomplishments

- Completed phase I of the GAR Museum interior restoration.
- Completed phase I of the GAR virtual museum.
- Completed digital archiving of the GAR collection.

# Public Art Division

# 2012 Budget

## 2010 Major Accomplishments

- Operated the Pierce Center three days per week with volunteers.
- Hosted six exhibitions with festive opening receptions for visitors to meet artists.
- Hosted the annual rotating sculpture exhibit in the APAC Sculpture Garden.
- Increased enrollment in the ARTWorks program.
- Added a virtual museum for the GAR Post 20 Museum on the APAC webpage.
- Completed 75% of the conversion from mailing list communications to an e-blast process.

## Performance Measures

<u>Measure</u>	<u>2010</u>		<u>2011</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2012</u>
			<u>Actual</u>	<u>Budget</u>
Attendance for Public Art Functions	15,000	15,500	16,000	16,500
Number of Exhibits	6	7	7	6
Number of Patrons - Non-Group	13,700	14,700	15,500	16,000
Number of Patrons - Group Tours	250	400	500	500
ARTWorks Students	250	400	N/A	N/A
Sculpture Garden Exhibits	1	1	1	1

## Budget Highlights

The 2012 budget will permit the Public Art Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Youth & Senior Services Division

2012 Budget

## Mission

To foster educational, recreational, developmental, leisure, and support programs through collaboration that offers positive and constructive activities resulting in beneficial services being provided to youth and seniors in the community.

## Major Functions

1. Coordinate the presentation of opportunities for youth and seniors to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
2. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
3. Facilitate high-quality organized sports, recreation, and leisure programs and activities that promote sportsmanship, character, and healthy living lifestyles in youth and seniors.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	181,192	159,112	168,748
Other Non-Capital	505,459	535,400	521,200
Capital	-	-	-
Total	686,651	694,512	689,948

## Budget Summary – Grant Programs

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	104,604	81,980	85,416
Other Non-Capital	11,248	11,586	7,086
Capital	-	-	-
Total	115,852	93,566	92,502

# Youth & Senior Services Division

# 2012 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Development Coordinator	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<u>Part-Time Positions</u>			
Sports Festival Coordinator	1	0	0
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>0</b>	<b>0</b>
<u>Seasonal Positions</u>			
Seasonal Youth Worker	57	1	1
Coordinator	8	0	0
Instructor	38	0	0
Teacher Assistant	45	0	0
College Intern	0	1	1
Seasonal Secretary	4	0	0
<b>Subtotal - Seasonal Positions</b>	<b>152</b>	<b>2</b>	<b>2</b>
<u>Temporary (Grant) Positions</u>			
Site Leader	2	2	2
Program Aide	2	2	2
Open Gym Youth Worker	1	1	1
<b>Subtotal - Temporary Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>TOTAL</b>	<b>159</b>	<b>8</b>	<b>8</b>

## Short-Term Goals (2012)

1. Partner with Life Support and Northern Illinois University to arrange college visits in order to assist students in preparing for higher education.\*
2. Increase participation in United Students of Aurora (USA) Leaders Program by 50%.\*
3. Explore funding opportunities to continue after-school activities.
4. Seek new partnerships and collaborations to enhance Sports Festival participants' opportunities.
5. Increase participation in community efforts on city-wide programs for seniors.
6. Assist in the organization of runs and walks events and activities.
7. Increase use of 501 College Avenue for increased programs and activities for youth.

## Long-Term Goals (2013 and Beyond)

1. Maintain school-business partnership relations (Ongoing).
2. Organize the City of Aurora Youth Court (Ongoing).
3. Administer the USA Leaders Program (Ongoing).
4. Maintain third-party administrator for youth programs (Ongoing).
5. Continue to foster collaborations for activities involving partnerships and students (Ongoing).
6. Explore grant opportunities to assist in offsetting program costs (Ongoing).
7. Seek funding to increase services, activities, and programs for community seniors (Ongoing).

# Youth & Senior Services Division

# 2012 Budget

## 2011 Major Accomplishments

- Finalized the 21st Century Program Grant and continued after-school activities with remaining funds.
- Coordinated the Aurora Sports Festival and City of Lights Tournaments with school representatives.
- Coordinated enriching activities such as the Miss Merry Christmas activity, the Jack Frost activity, and the City Christmas Tree Lighting ceremony.
- Provided school break enrichment activities utilizing the 21st Century Grant.
- Received the Illinois Youth Recreation Corps Grant from the Illinois Department of Natural Resources.

## 2010 Major Accomplishments

- Evaluated all programs and streamlined them for efficient use of budget dollars.
- Developed and issued requests for proposals for a variety of 2010 youth programs and successfully determined a third-party administrator.
- Formed new collaborations to enhance the summer fishing experience for local youth.
- Used 21st Century Grant to provide additional enrichment activities during school break.
- Recruited new students to join USA Leaders, a city-sponsored group.
- Enhanced Youth Court by forming a new partnership with the Three Fires Council of the Boy Scouts of America and provided juror training sessions on sentencing options.

- Explored partnerships that will provide services for community seniors.
- Enhanced activities by providing nutritious snacks and information about healthy nutrition and physical well being, utilizing recycle bins, and inviting customer service feedback.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Participants at Community Center Programs	N/A	100	N/A	100
School/After School Programs	5	5	4	4
School/After School Participants	1,000	1,000	150	175
Summer Programs	10	1	1	1
Summer Programs Participants	1,092	1,000	88	100
Prevention/Intervention Events	2	2	1	1
Prevention/Intervention Participants	250	250	50	75
Sports Programs	11	11	10	10
Sports Programs Participants	4,000	4,000	3,972	4,000
Community Service Programs	1	1	1	1
Community Service Participants	50	50	50	50
Co-Sponsored Events	5	5	3	3
Co-Sponsored Event Participants	1,000	1,000	350	350

# Youth & Senior Services Division

# 2012 Budget

## Budget Highlights

The 2012 budget will permit the Youth & Senior Services Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

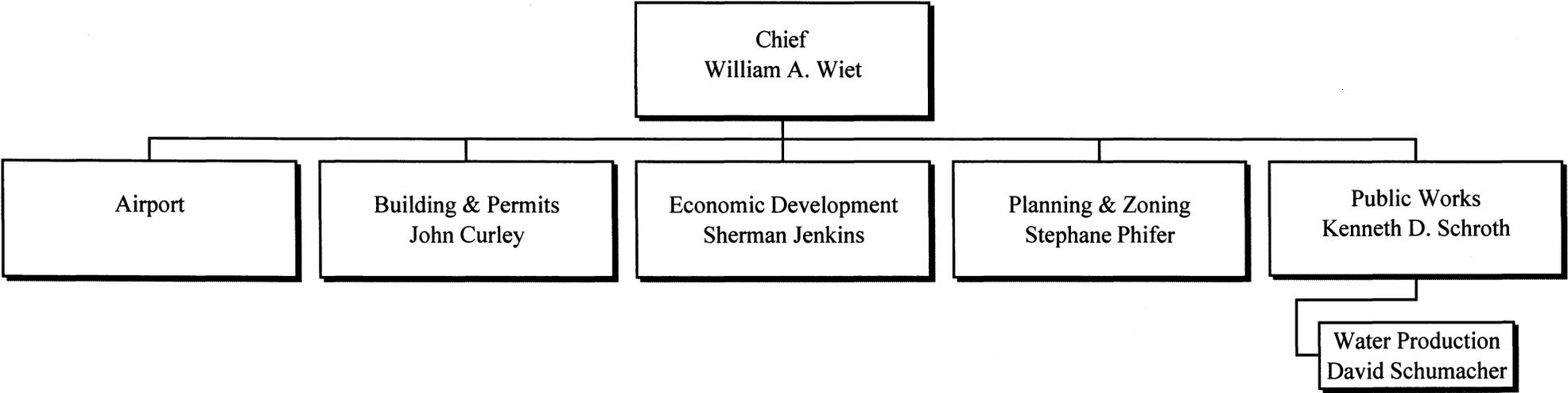


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Development of the central business district is depicted by architect Jacob Crane, Jr., in this downtown schematic dated 1928. This plan was prepared in anticipation of the city's growth from a population of 48,000 in 1928 to 90,000 by 1960.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
DEVELOPMENT SERVICES DEPARTMENT**





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# Development Services Administration

# 2012 Budget

## Mission

To serve as the central coordinator of all development within the City of Aurora; to promote professionalism and cooperation among various city departments to achieve common development goals; to implement plans and policies established by the Mayor and City Council; and, to do so in a courteous, timely, and professional manner.

## Major Functions

1. Development Services Administration – Provide support and oversight to seven divisions and other major functions. Provide support to mayor and city council for projects and programs important to the community. Facilitate interaction among key divisions involved in the development process. Provide decision making and oversight to the many and varied public infrastructure projects.
2. Planning and Zoning – Administer comprehensive planning, land-use regulation revisions, public facilities planning, comprehensive zoning, and GIS development. Produce informational publications. Process land-use petitions, conduct zoning administration, issue zoning and signage permits, provide staff support to the Zoning Board of Appeals, conduct miscellaneous license reviews and as-built inspections. Update the Aurora zoning map, Aurora Zoning Ordinance, and the Aurora Sign Ordinance. Enforces the Aurora Zoning Ordinance. Administer the Preservation Ordinance, prepare district guidelines, review and issue Certificates of Appropriateness, provide staff support to the Historic Preservation Commission

3. Building and Permits – Conduct plan reviews, issue building permits, conduct field inspections, issue certificates of occupancy and stop work orders, and perform various license reviews and contractor licensing. Provide staff support to various boards and commissions. Perform remodeling and new construction inspections. Assign and collect building, school/park fire impact and water connection fees. Administer the contractor’s registration programs.
4. Public Works – Supervise the design and construction of public works drainage and underground improvements. Supervise the design and construction of public works road and bridge improvements. Review new development public improvements for conformance with Aurora’s standards and ordinances. Supervise the design and construction of traffic-related improvements. Prepare the annual Capital Improvement Plan.
5. Water Production – Operate and maintain the Water Treatment Plant, well houses, and pumping and storage facilities. Operate chemical and microbiological laboratories and perform water samplings and analyses to meet state and federal regulatory requirements. Plan and manage capital improvement projects for water supply, treatment, storage, and distribution system.
6. Aurora Municipal Airport – Oversee the day-to-day administration of the airport and airport activities. Provide staff support to the Airport Advisory Board. Ensure the safety of the airport and the public. Ensure compliance with FAA maintenance and inspections. Generate and implement a multi-year plan to upgrade the aviation-oriented and landside infrastructures.
7. Aurora Economic Development Commission – Promote, attract and retain commercial and industrial development in the City of Aurora. Serve to enhance the quality of life for Aurora citizens by creating jobs, increasing assessed valuation, and attracting

# Development Services Administration

# 2012 Budget

businesses. Structure financing and development incentives to prudently implement development policies. Conduct essential and strategic marketing research. Promote workforce development and training.

## Budget Summary

	2010	2011	
	Actual	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	475,904	347,607	402,490
Other Non-Capital	27,058	19,300	12,200
Capital	-	-	-
<b>Total</b>	<b>502,962</b>	<b>366,907</b>	<b>414,690</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Chief Development Services Officer	1	1	1
Architectural Projects Manager	1	0	0
Development Coordinator	1	0	1
Confidential Secretary	1	1	1
<b>TOTAL</b>	<b>4</b>	<b>2</b>	<b>3</b>

## Short-Term Goals (2012)

1. Oversee the RiverEdge Park Development Team's efforts to manage the construction of the Dunham Pavilion.
2. Provide support to the Mayor's Business Roundtable for Economic Development.
3. Provide support to the Aurora Chamber of Commerce Aurora 1st subcommittee.
4. Provide support to the Aurora Downtown Business Group.
5. Oversee the city's efforts regarding the reconstruction of the Downer Place bridges.
6. Facilitate streetscape improvements to both Downer Place and LaSalle Street in the downtown.
7. Implement Phase I of the downtown parking report and recommendations.
8. Implement Phase I of streetscape improvements to the Lake Street retail corridor.
9. Implement a retail attraction program utilizing the Buxton Company's Scout Community ID System.
10. Facilitate the expansion of the Chicago Premium Outlet Mall.

## Long-Term Goals (2013 and Beyond)

1. Develop strategies for expiring TIF districts (Ongoing).
2. Continue to implement and market the Seize the Future Master Plan for the downtown area (Ongoing).
3. Continue to implement the River Edge Master Plan (Ongoing).
4. Continue to implement the city's Sustainability Plan (Ongoing).
5. Continue to be prepared to mobilize resources for a changing economy (Ongoing).

## Development Services Administration

## 2012 Budget

6. Research changes in the Aurora Zoning Ordinance (Ongoing).
7. Prioritize all development projects on a weekly basis (Ongoing).

### 2011 Major Accomplishments

- Planned with local input for the temporary closure of the Downer Place bridges.
- Managed the construction of the Grand Army of the Republic Building renovation.
- Facilitated the acquisition of the Roundhouse Restaurant.
- Implemented the Fox River Corridor Development Master Plan.
- Developed and implemented a parking agreement with Waubensee Community College.
- Facilitated the creation of two additional TIF districts near Farnsworth Avenue and Interstate Route 88.
- Disposed of certain city-owned properties.
- Managed construction projects approved in the River Edge Zone.
- Developed marketing strategies for business attraction, expansion, and retention.
- Managed grants for the construction of the Early Learning Center on College Avenue.

### 2010 Major Accomplishments

- Maintained a high level of service despite reductions in staffing levels.
- Ensured that the transition to the new Development Services Department provided effective results.

- Monitored the progress associated with the adoption of new building codes.
- Partnered with the Aurora First Committee and the Chamber of Commerce to improve the city's development process.
- Acquired the former YWCA property.
- Implemented programs to support the ComEd Community Energy Challenge.
- Ensured that all post-construction issues related to the new Aurora police headquarters were monitored closely during its first year of operation.
- Monitored the construction activities and expenditures associated with the development of RiverEdge Park.
- Negotiated development agreements for the new businesses in the downtown and major office/retail corridors.
- Marketed the city's TIF districts.
- Ensured that all projects funded through federal stimulus programs were administered properly and completed on time.

### Performance Measures

Refer to the divisions of the Development Services Department for performance measures: Airport, Building & Permits, Economic Development, Planning & Zoning, Public Works, and Water Production Divisions.

# Development Services Administration

# 2012 Budget

## Budget Highlights

The 2012 budget provides for a Development Coordinator. This position is necessary to manage the increase of multifaceted developments proposed to the city. Information for special projects is essential to guide development.

# Building & Permits Division

# 2012 Budget

## Mission

To provide effective ordinance and code administration/enforcement, for new and remodeling construction projects, that protects the health, safety, and welfare of the citizens and businesses of Aurora.

## Major Functions

1. Perform remodeling and new construction inspections for building and fire code compliance and issue certificates of occupancy.
2. Process building and fire permit applications and review for code compliance within Chamber of Commerce agreed timeframes.
3. Update Building and Fire Codes, as required to maintain or improve Aurora's ISO Building Code Effectiveness Grading Score.
4. Administer the city's Building and Fire Codes.

## Budget Summary

<u>Expenditures</u>	2010	2011	
	<u>Actual</u>	<u>Original Budget</u>	<u>2012 Budget</u>
Salary & Benefits	1,673,551	1,684,764	1,860,638
Other Non-Capital	167,486	351,100	174,100
Capital	-	-	-
<b>Total</b>	<b>1,841,037</b>	<b>2,035,864</b>	<b>2,034,738</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Director	1	1	1
Assistant Director	1	1	1
Plan Examiner	1	2	2
Code Compliance Officer Coordinator	1	1	1
Code Compliance Officer/Building Inspector	2	2	2
Code Compliance Officer/Electrical Inspector	2	2	2
Code Compliance Officer/HVAC Inspector	1	0	0
Code Compliance Officer/Plumbing Inspector	0	0	1
Fire Inspector	1	1	1
Administrative Aide	1	1	1
Customer Service Representative	4	4	4
<b>Subtotal - Full-Time Positions</b>	<b>15</b>	<b>15</b>	<b>16</b>

### Part-Time Positions

Code Compliance Officer/Plumbing Inspector	2	2	1
<b>Subtotal - Part-Time Positions</b>	<b>2</b>	<b>2</b>	<b>1</b>
<b>TOTAL</b>	<b>17</b>	<b>17</b>	<b>17</b>

## Short-Term Goals (2012)

1. Increase the number of inspections scheduled through the innovative Click-2-Gov online software by sending out proactive informational e-mails to homeowners and contractors.\*
2. Maintain a less than two business day inspection response time-frame.
3. Maintain AM/PM inspection services for homeowners.

# Building & Permits Division

# 2012 Budget

4. Convert all Building and Permits business license functions to a document management system (DMS) that allows customized licensing and more electronic transactions with customers.
5. Adopt the 2008 National Electrical Code (Commercial).

## Long-Term Goals (2013 and Beyond)

1. Adopt the 2012 I series codes (2013).
2. Improve ISO Building Code Effectiveness Grading Score from '4' to '3' to reduce insurance rates for new Aurora structures (2014).
3. Obtain International Code Council accreditation (2017).

## 2011 Major Accomplishments

- Implemented an expedited review process for projects with accompanying private sector prepared plan review submittals.
- Implemented a reward-based contractor licensing program with fee discounts determined by the prior-year inspection results.
- Drafted new electrical code and ordinance.
- Maintained plan review and inspection response timeframe expectations set by Chamber of Commerce.
- Revamped contractor license processing in the occupational license bundle by setting review steps and increasing electronic notifications to customers.
- Increased divisional International Code Council certifications by ten certifications.
- Converted the annual elevator inspection program to DMS-based documents tied to occupational licenses to improve city, customer, and vendor communication.

- Implemented automated e-mail notification of scheduled inspections and inspection results to external customers.
- Doubled customer use of Internet to schedule inspections by promoting the availability of this service through the automatic e-mails.

## 2010 Major Accomplishments

- Adopted and implemented new building, fire, and electrical codes and ordinances.
- Revamped all customer formwork to address new codes and facilitate use.
- Implemented new electronic customer communication improvements.
- Improved the city's code enforcement methodologies through leadership of the Coordinated Code Enforcement Task Force.
- Revised fees to cover the cost of service delivery.
- Cross-trained inspectors.
- Trained and educated the division's staff on green building construction.
- Evaluated incentives for green building construction.
- Developed a green permit program.
- Evaluated the contractor testing program.
- Completed a user fee study with recommendations to restore the delivery of service and recover the costs of service delivery.
- Continued to implement the Neighborhood Stabilization Program permitting procedure.

# Building & Permits Division

# 2012 Budget

## Performance Measures

Measure	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
Avg. No. of Days** to process Commercial Remodeling Initial Review (< \$50,000)*	16	9.5	6.3	9.5
Avg. No. of Days** for New Commercial Construction Initial Reviews*	30.5	25	16.7	24.9
Avg. No. of Days** to process Commercial Remodeling Initial Reviews (> \$50,000)*	23	15	12	15.1
Avg. No. of Days** to Process Commercial Single Trade Reviews*	5	2	2.2	1.8
Avg. No. of Days** to Process Commercial Foundation Permits*	N/A	N/A	N/A	8.3
Permit Applications Received	4,908	5,000	4,583	4,825
Permits Issued	4,540	4,700	4,437	4,615
Valuation of Issued Permits (million)	\$142	\$150	\$95.7	\$125
Number of Inspections	12,666	15,000	14,152	15,500
Certificates of Occupancy Issued for Commercial Structures	138	125	113	125

\*\* Days are restated from business days to calendar days pursuant to the new benchmarking request for the Chamber of Commerce.

## Performance Measures (Continued)

Measure	2010	2011	2011	2012	
	Actual	Budget	Estimated	Budget	
New Single Family Home Permits Issued	Detached	39	30	38	50
	Remodeling	556	600	567	580
Commercial Structure Permits Issued	Attached (Town, Dup, Quad)	47	30	30	40
	New Construction	8	10	4	5
Commercial Structure Permits Issued	Remodeling, including Alarm & Sprinkler Additions	544	600	582	610
		6	10	4	6

## Budget Highlights

The 2012 budget will permit the Building & Permits Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Aurora Economic Development Commission

# 2012 Budget

## Mission

To promote, attract, and retain commercial and industrial development in the City of Aurora. In doing so, serve to enhance the quality of life for Aurora citizens by creating jobs, increasing assessed valuation, and attracting property tax, sales tax, and other revenue generators to the community.

## Major Functions

1. Attract and recruit business.
2. Retain and expand businesses.
3. Raise funds for economic development initiatives and projects.
4. Structure financing and development incentives to prudently implement development policies of the City of Aurora.
5. Promote the investment and development of the City of Aurora through marketing initiatives and public relations.
6. Promote development of strategic elements of community, regional, state and federal infrastructure to promote an environment for business and investment operation and expansion.
7. Promote workforce training and development in the community to ensure the productive operation and expansion of Aurora businesses and to promote investment in new business and real estate developments.
8. Conduct essential and strategic market research to encourage investment in strategic areas identified by the Aurora Economic Development Commission (AEDC) Board of Directors.
9. Advocate and develop strategies to redevelop the city's downtown and mature areas to help create livable wage jobs, increase

assessed valuation, and attract additional property and sales taxes and other revenue generators to the targeted areas.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	233,199	401,747	464,594
Other Non-Capital	1,740,946	2,050,100	1,821,300
Capital	-	-	-
<b>Total</b>	<b>1,974,145</b>	<b>2,451,847</b>	<b>2,285,894</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Director	1	1	1
Sp Asst Develop Facilitation	0	1	1
Development Coordinator	0	1	1
<b>TOTAL</b>	<b><u>1</u></b>	<b><u>3</u></b>	<b><u>3</u></b>

## Short-Term Goals (2012)

1. Increase communication with major media publications and network outlets to produce stories highlighting Aurora.\*
2. Promote development success stories on the AEDC website.\*
3. Establish relationships with developers to increase both development and redevelopment to the city.\*
4. Encourage developers, businesses, and real estate brokers to use the AEDC website as an industry resource.\*
5. Continue to improve the AEDC website as a resource for site selectors and developers.
6. Work with City of Aurora's MIS Division to market the city's fiber optic network to local, regional, and national industrial companies.
7. Participate in the 2012 Chicago International Shopping Centers' Idea Exchange and Deal Making Programs in Chicago.
8. Work with Workforce Development Partners to identify training programs for workers and provide mechanisms for area business to hire the workers for specific jobs identified by the companies.
9. Continue to interact and network with the local and regional commercial real estate and site selection community.

## Long-Term Goals (2013 and Beyond)

1. Work to attract businesses creating at least 500 new primary wage jobs within three years (2016).
2. Administer a regularly scheduled employer survey (Ongoing).
3. Focus business attraction on priority growth sectors (Ongoing).
4. Raise the profile of Aurora nationally (Ongoing).

5. Continue to work with the Seize the Future Development Foundation to implement the Master Plan for the redevelopment of downtown Aurora (Ongoing).
6. Work with the Chambers of Commerce in Aurora (Regional Chamber, African American, and Hispanic) to conduct a business expo that provides workshops to help businesses secure Small Business Administration loans (Ongoing).
7. Continue to maintain and enhance the existing City of Aurora land and building inventory database (Ongoing).
8. Maintain a business retention/visitation program (Ongoing).
9. Specifically target African American and Hispanic-owned businesses to enhance their knowledge of business loan information from state, federal, and local sources (Ongoing).

## 2011 Major Accomplishments

- Attracted textbook company Follett Corporation to the Butterfield East Business Park where approximately 200 jobs will be created.
- Continued the Corporate Campus Aurora program to attract office development by international companies and expand existing companies looking for more office space.
- Participated in the 2011 International Shopping Centers Convention to market Aurora and attract international, national, and regional retailers.
- Participated in the 2011 CoreNet Global Conference to network with corporate real estate executives and market Aurora to attract corporate headquarters of Fortune 100 and 1,000 companies.
- Attracted FHP-Berner to the Prairie Point West Industrial Park where 50 new jobs were created.

# Aurora Economic Development Commission

# 2012 Budget

- Attracted Temple-Inland, Inc. to the Butterfield Business Park where 125 jobs were created.
- Attracted retailer TJ Maxx to the Northgate Shopping Center.
- Assisted local firm Optimum Nutrition in establishing a new location for its national headquarters at 975 Meridian Lake Drive in the Meridian Business Park.
- Assisted Central DuPage Hospital in breaking ground for its 27,000 square-foot urgent care facility on Bilter Road between Farnsworth Avenue and Church Road. The facility will create 300 jobs.

## 2010 Major Accomplishments

- Implemented improvements to the AEDC website.
- Persuaded major media publications/networks to produce three feature articles on Aurora.
- Continued the Corporate Campus Aurora program to attract office development by international companies and expand existing companies looking for more office space.
- Attracted the audiovisual mounting industry leader Peerless Industries, Inc. to the White Oak Business Park.
- Marketed the City of Aurora at the 2010 International Shopping Centers Convention to attract retailers.
- Partnered with a private sector business to produce a radio advertising program. The private business realized significant media exposure with the injection of development facts from the AEDC.

## Performance Measures

<u>Measure</u>	<u>2010</u>	<u>2011</u>	<u>2011</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2012</u>
			<u>Actual</u>	<u>Budget</u>
Number of Visits to Current Businesses	10	30	30	35
Number of New Mid-Size and Large Commercial and Office Developers Doing Business in Aurora	2	3	3	3
Number of Media Publications and Network Outlets Producing Feature Stories on Aurora	2	3	3	3
Value of Development Agreements or Submitted Land Use Petitions ( millions)	\$25.5	\$27.5	\$29.5	\$30.5
Promotional and Marketing Contacts Made to Developers, Site Selection Officials, and Retail and Commercial Firms	15	20	25	30

## Budget Highlights

The 2012 budget will permit the Aurora Economic Development Commission to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

## Mission

To provide guidance and proper follow-through to the public and city representatives in the development and implementation of the city's policies regarding land-use regulation and zoning enforcement, neighborhood stabilization, growth management, the promotion of redevelopment, and the proper balance/distribution of land uses. To designate, preserve, enhance, and perpetuate those properties and improvements that reflect the historical, cultural, artistic, social, ethnic, or other heritage of the nation, state, or community, or that may be representative of an architectural or engineering type inherently valuable for the study of a style, period, craftsmanship, method of construction, or use of indigenous materials.

## Major Functions

1. Assist the city's policy makers in their efforts to improve the quality of life for all of Aurora's residents by monitoring the implementation of Aurora's Comprehensive Land Use/Transportation Plan and physical development policies.
2. Enforce the zoning ordinance, sign ordinance, subdivision control ordinance, Historic District and Landmark Guidelines, FoxWalk Overlay District Design Guidelines, and hotel licensing ordinance.
3. Disseminate accurate and complete information in response to public inquiries in the form of land use referrals.
4. Guide developers and the public through the initial development process.
5. Review and process land-use petitions and Certificate of Appropriateness for development throughout the city and provide follow-up on implementation.

6. Review building permit applications for compliance with zoning regulations and historic preservation guidelines.
7. Verify the conformance of implemented site plans with approved documents.
8. Research and prepare specific plans and reports to provide clear and accurate information from which community trends can be identified and needs assessed.
9. Provide the staffing to accomplish the following:
  - Administration of the school/park land/cash ordinance.
  - Maintenance of the building permit database for population estimation and projection.
  - Recordation all plats of annexation, subdivision, right-of-way dedication, and easements in a timely manner.
  - Provide technical assistance and recommendations to owners regarding style, materials, contractors, suppliers, and methods.
  - Complete mandated federal reviews for properties utilizing federal funding.
  - Update the historic property survey to meet Certified Local Government requirements.
  - Implement the Preservation Loan and Grant Programs.
  - Sponsor the Mayor's Awards for Excellence in restoring historic buildings.
  - Maintain website and brochures featuring the city's historic properties.
  - Conduct tours featuring the city's historic properties.
  - Clerical and technical assistance to the Aurora Downtown Board, Aurora Neighborhood Council, Design Review Committee/FoxWalk Overlay District, Historic Preservation Commission, Historic Preservation Loan Committee, Historic Preservation Public Awareness Committee, Landmark

# Planning & Zoning Division

# 2012 Budget

Committee, Near-East Side Historic District Committee, Planning Commission, Planning Council, Public Awareness Committee, Riddle Highlands Historic District Committee, River Walk Commission, Tanner Historic District Committee, and Zoning Board of Appeals.

10. Coordinate planning and zoning with other city departments and outside agencies including the Greater Aurora Chamber of Commerce and the Seize the Future Development Foundation.
11. Encourage high-quality redevelopment within the FoxWalk District through technical and financial assistance programs and infrastructure improvements and advertising and assisting with the Tax Assessment Freeze Program for historic residential properties, the Tax Credit Program for commercial properties, and the Easement Program for National Register properties.
12. Preserve, enhance, and perpetuate designated historic properties, including responding to inquiries regarding designating properties as historic and assist with research.

## Budget Summary

	2011		
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	935,590	752,660	784,575
Other Non-Capital	265,832	81,898	47,830
Capital	-	-	-
<b>Total</b>	<b>1,201,422</b>	<b>834,558</b>	<b>832,405</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Director	1	1	1
Zoning Administrator	1	1	1
Planner	3	3	3
Administrative Secretary	1	1	1
Project Assistant	0	0	1
<b>Subtotal - Full-Time Positions</b>	<b>6</b>	<b>6</b>	<b>7</b>

### Seasonal Positions

Graduate Intern	1	1	0
College Intern	0	1	0
<b>Subtotal - Seasonal Positions</b>	<b>1</b>	<b>2</b>	<b>0</b>

### **TOTAL**

<b>7</b>	<b>8</b>	<b>7</b>
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## Short-Term Goals (2012)

1. Complete the 76 steps necessary to revise the Aurora Zoning Ordinance.\*
2. Prepare 200 property research sheets to have available for potential developers.\*
3. Update the divisional internet website page to have all procedures, forms, handouts, and other information available online.\*
4. Develop an interactive website to expedite the permit process.
5. Coordinate redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, the Seize the Future Downtown Master Plan, and the RiverEdge Park Master Plan.
6. Facilitate zoning and site design of development and redevelopment projects throughout the city.

7. Manage the design and engineering of the Fox River pedestrian bridge across from the Aurora Transportation Center.
8. Manage the design and engineering of the RiverEdge Park Wilder Promenade.
9. Coordinate the second year of construction of the RiverEdge Park Music Garden.
10. Revise all review and approval processes in the zoning ordinance.
11. Update population projections and coordinate the re-districting of the city's wards based on the 2010 census results.

### **Long-Term Goals (2013 and Beyond)**

1. Develop ordinances and policies that focus on quality-of-life issues (Ongoing).
2. Continue to update the zoning ordinance in response to evolving quality-of-life issues to ensure that the ordinance is a living document (Ongoing).
3. Update the Comprehensive Plan on a regular basis (Ongoing).
4. Close the Aurora Fox River Trail gap through downtown Aurora (Ongoing).
5. Document the architecture of historic properties (Ongoing).

### **2011 Major Accomplishments**

- Coordinated with the Fox Valley Park District and the Kane County Forest Preserve on the construction of phase II of the Fox River Trail gap between North Avenue and Benton Street.
- Coordinated the environmental clean-up of the east bank of the Fox River within the RiverEdge Park.
- Secured \$10 million in grants, completed a RFQ/RFP process, contracted with a construction manager, and coordinated the first year of construction and grant reporting for the RiverEdge Park Music Garden.
- Facilitated zoning and site design of development and redevelopment projects throughout the city including the Central DuPage Hospital Facility, Heartland Recycling, and the rejuvenation of six residential developments.
- Participated in the establishment of Tax Increment Financing Districts 7 and 8.

# Planning & Zoning Division

# 2012 Budget

## 2010 Major Accomplishments

- Updated the zoning ordinance.
- Revised land-use petition development fees.
- Implemented the hotel license ordinance.
- Worked with Aurora First to make revisions to the development process.
- Participated in the 2009-2010 ComEd Community Energy Challenge.
- Coordinated the fundraising, design, utility relocation, environmental studies, and engineering of the RiverEdge Park Music Garden.
- Facilitated zoning and site design of development and redevelopment projects throughout the city including Aurora Memory Care, Mercy Housing Lakefront, Water Street Towers, Diehl Industrial Park, and New York Street Restaurant Row.
- Completed construction of the section of the FoxWalk phase I (West Channel) between Galena Boulevard and Downer Place.
- Coordinated with the Fox Valley Park District and the Kane County Forest Preserve on the construction of phase I of the Fox River Trail gap between Rathbone Avenue and Hurds Island.
- Co-created a green building permit program with the Public Works and Building & Permits Divisions.
- Coordinated with Hollywood Casino to remove the City of Lights II riverboat.
- Facilitated the designation of the Saint Charles hospital as a national landmark.

## Performance Measures

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Number of Days to Process Land Use Petitions	44	32	36	32
Customer Service Requests	629	500	973	650
Land Use Petitions Processed	114	100	70	100
Comprehensive Plan Revisions	0	1	0	1
Ordinances/Resolutions Approved by City Council	91	100	103	100
Acres Annexed	10.7	10	0.87	10
Public Hearings (Notices)	58	40	38	40
Recorded Documents	42	20	29	20
Number of Board, Commission, and Committee Meetings	72	75	110	75
Valuation of Construction Permits in the Downtown Core/Downtown Fringe District (millions)	\$1.235	\$0.5	\$0.597	\$0.5
COA Applications Requested	260	200	164	200
Loans/Grants Monitored	46	19	15	19
Loans/Grants Approved	16	2	2	2
Section 106 Reviews	178	100	41	50

## Planning & Zoning Division

2012 Budget

### Budget Highlights

The 2012 budget provides for the position of a Project Assistant, who will assist with planning, zoning, and historic preservation projects.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
HISTORIC PRESERVATION DIVISION**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
SALARIES	84,453	-	-	-	-	-
EMPLOYEE BENEFITS	<u>62,591</u>	-	-	-	-	-
<b>TOTAL SALARIES &amp; BENEFITS</b>	<u>147,044</u>	-	-	-	-	-
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	1,436	-	-	-	-	-
INSURANCE	6,600	-	-	-	-	-
COMMUNICATION CHARGES	2,126	-	-	-	-	-
OTHER SERVICES & CHARGES	1,186	-	-	-	-	-
OTHER SPECIAL PROGRAMS	<u>1,923</u>	-	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>13,271</u>	-	-	-	-	-
<b>TOTAL HISTORIC PRESERVATION DIVISION</b>	<u>160,315</u>	-	-	-	-	-

# Public Works Division

# 2012 Budget

## Mission

To effectively design and/or manage the engineering and construction of capital projects in the city to provide quality public improvements and water production.

## Major Functions

1. Supervise the design and construction of public works road and bridge improvements.
2. Supervise the design and construction of public works traffic control improvements.
3. Supervise the design and construction of public works stormwater management and underground improvements.
4. Review proposed public improvements related to new development for conformance with Aurora's standards and ordinances.
5. Assist in the preparation of the Capital Improvement Plan.
6. Interface with governmental agencies and other departments within the city to assist in the planning and implementation of projects.
7. Administer special service area projects.
8. Administer the Cross-Connection Control Program.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,053,407	2,934,188	3,157,046
Other Non-Capital	(832,622)	(1,280,176)	(1,330,644)
Capital	-	-	-
<b>Total</b>	<b>2,220,785</b>	<b>1,654,012</b>	<b>1,826,402</b>

# Public Works Division

# 2012 Budget

## Staffing

### Full-Time Positions

	2010	2011	2012
Director/City Engineer	1	1	1
Assistant City Engineer	1	1	1
Capital Improvement Program Manager	1	1	1
Office Manager	0	1	1
Engineer Coordinator	4	4	4
Traffic Engineer	1	1	1
Professional Engineer	5	5	5
Civil Engineer II	1	1	1
Civil Engineer I	0	1	1
Engineering Technician III	4	4	4
Engineering Technician II	2	2	2
Executive Secretary	1	0	0
Administrative Secretary	1	0	0
<b>Subtotal - Full-Time Positions</b>	<b>22</b>	<b>22</b>	<b>22</b>

### Seasonal Positions

College Intern	3	2	2
<b>Subtotal - Seasonal Positions</b>	<b>3</b>	<b>2</b>	<b>2</b>

**TOTAL** 25 24 24

### Short-Term Goals (2012)

1. Revise the Standard Specifications for Improvements and Construction Details including 51 specification headings and 40 detail drawings.\*
2. Process projects through the GIS project dataset for new development.\*

3. Develop the framework to provide traffic counts to the public through the divisional internet website.\*
4. Complete the annual arterial and collector resurfacing program.
5. Complete the annual neighborhood street improvement program.
6. Complete the Farnsworth Avenue traffic signal interconnect from New York Street to Molitor Road.
7. Construct the Dearborn and Trask sewer improvements.
8. Complete the annual sidewalk replacement program.
9. Construct the Church Road improvement project.
10. Complete various sanitary sewer improvements.
11. Complete construction of green infrastructure project at Stolp and Downer.
12. Reconstruct the Downer Place bridges.
13. Construct multiple sewer separation projects.
14. Replace the water main on 4th Street.

### Long-Term Goals (2013 and Beyond)

1. Reconstruct East New York Street from Farnsworth Avenue to Asbury Drive (2013).
2. Reconstruct Eola Road from 83rd to 87th Streets (2014).
3. Complete infrastructure improvements in the downtown, near-east, and near-west side neighborhoods to meet the city's long-term control plan requirements (2032).
4. Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas (Ongoing).

# Public Works Division

# 2012 Budget

## 2011 Major Accomplishments

- Developed a GIS project dataset for new development projects.\*
- Replaced the roadway culverts on Illinois Avenue near Greenfield Villages, funded by an Illinois Emergency Management Agency grant.
- Replaced the Reckinger Road bridge.
- Completed the Indian Trail rehabilitation from Mitchell Road to Farnsworth Avenue.
- Completed the New York Street traffic signal interconnect from Eola Road to Route 59.
- Replaced the water main on Shamrock Court and Colleen Court.
- Completed the annual arterial and collector resurfacing program.
- Completed the annual neighborhood street improvement program.
- Replaced the water main on California Court.
- Constructed drainage improvements on Ellington Drive.
- Constructed the Montgomery Road improvements at the intersection of Kautz.
- Completed the annual sidewalk replacement program.
- Completed various sanitary improvements.

## 2010 Major Accomplishments

- Implemented a pavement management program.
- Completed the replacement of the Wood Street bridge.
- Constructed three sewer separation projects funded through the American Recovery and Reinvestment Act (ARRA).
- Submitted the city's long-term plan for combined sewer overflow control.

- Completed an ARRA-funded green infrastructure project.
- Completed three Clean Water Act grant-funded water quality/green infrastructure projects.
- Completed \$8 million in traffic signal interconnect projects at various locations.
- Installed a state-of-the-art traffic signal management center that will be capable of remotely accessing 58 signalized intersections.
- Completed a citywide emergency vehicle pre-emption retrofit project.
- Constructed the lower FoxWalk from Galena Boulevard to Dower Place with a new pedestrian bridge under Galena Boulevard.

## Performance Measures

Measure	2010	2011	2011	
	Actual	Budget	Estimated	2012
			Actual	Budget
Value of Public Infrastructure Installed (millions)	\$21.8	\$12.7	\$16.4	\$19.1
Average No. of Days to Review New Development of Non-Residential with Detention	14	22	14	22
Average No. of Days to Review New Development of Non-Residential without Detention	4	12	5	12
Resurfacing (lane-miles)	54	53	53	54
Public Infrastructure Utility Improvements Completed (millions)	\$3.5	\$2.4	\$1.12	\$1.2
Sidewalk Replacement (s.f.)	144,611	115,000	134,000	130,000

## Public Works Division

## 2012 Budget

### Budget Highlights

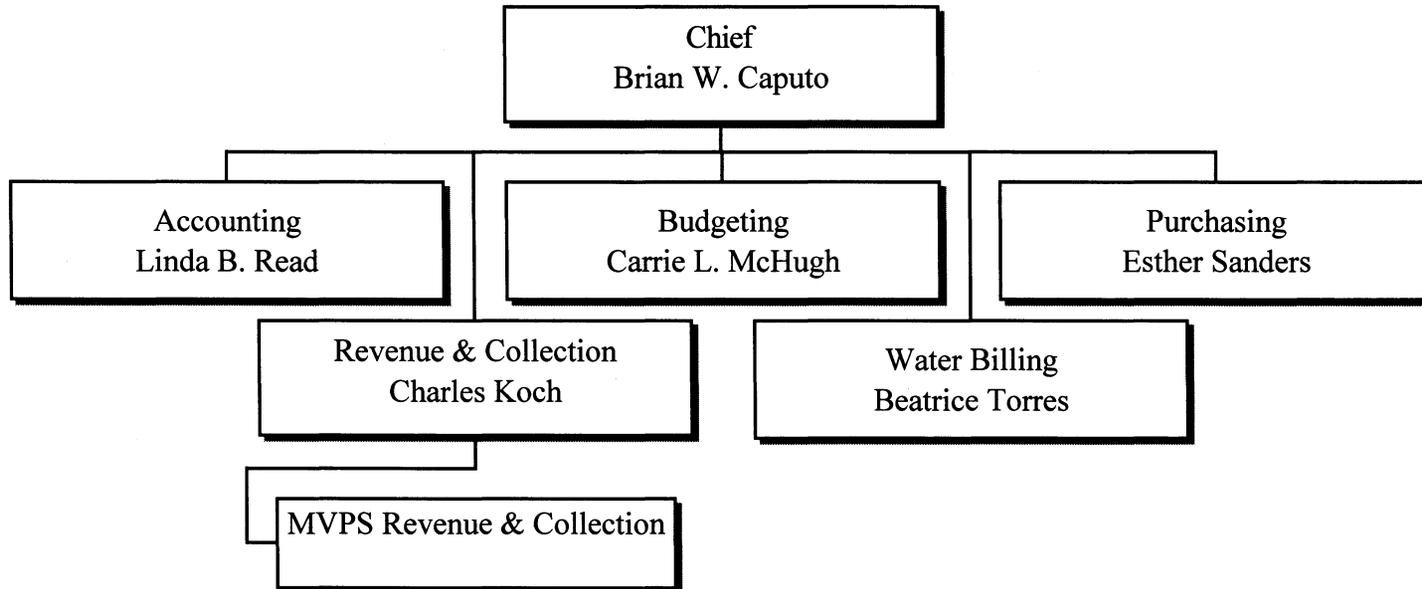
The 2012 budget will permit the Public Works Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.



The Merchants National Bank of Aurora employees Robert Oberweis (left) and Dick Puklin (right) are shown loading money into a courier van. A police officer stands guard during the loading process. Circa 1970.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
FINANCE DEPARTMENT**





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# Finance Administration

# 2012 Budget

## Mission

To provide municipal financial services of the highest quality to the residents and businesses of the City of Aurora, the City Council, and the city staff in an efficient and progressive manner while safeguarding city assets and upholding the public trust.

## Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Budgeting, financial planning, and financial forecasting.
4. Billing for city services, including water and sewer service.
5. Licensing.
6. Collection of city revenues.
7. Centralized purchasing.
8. Cash management and investing.
9. Debt management.
10. Evaluation of the financial impact of economic development proposals.
11. Monitoring compliance with the financial terms of economic development agreements.
12. Internal auditing.
13. Operation of the city mailroom.

## Budget Summary (Administration Only)

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	423,112	347,365	348,894
Other Non-Capital	66,560	152,158	134,284
Capital	-	-	-
<b>Total</b>	<b>489,672</b>	<b>499,523</b>	<b>483,178</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
CFO/City Treasurer	1	1	1
Compliance Auditor	1	0	0
Administrative Aide	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>2</b>	<b>2</b>
<b>TOTAL</b>	<b>3</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2012)

1. Issue \$30 million of general obligation bonds to support the construction of new library facilities.
2. Manage the city's consideration of electricity aggregation for residents and small businesses.

# Finance Administration

# 2012 Budget

## Long-Term Goals (2013 and Beyond)

1. Publish a budget-in-brief (2013).

## 2011 Major Accomplishments

- Refunded the 2001A, 2003A, and 2003B general obligation bonds resulting in a present value savings of \$1.2 million.
- Established a program to implement the city's policy on developing procurement opportunities for minorities, women, and disabled persons with the city government.
- Developed an identity protection policy for the city.
- Facilitated the engagement of a new investment management consultant for the city's public safety pension funds through the issuance of a request for proposals and a comprehensive evaluation of proposals received.
- Published a policy on the collection of employee and retiree health insurance contributions in non-routine circumstances.
- Published a policy on signature authority for city contracts.
- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award for the 12th consecutive year (2011 Budget).
- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 13th consecutive year (2010 CAFR).

## 2010 Major Accomplishments

- Obtained a tax-exempt letter ruling from the Internal Revenue Service on the investment income earned by the Retiree Health Insurance Trust Fund.
- Issued a statement to each full-time city employee summarizing the components of his/her total compensation in 2009.
- Developed numerous models to quantify the costs of various city functions in support of the 2011 budget development process.
- Received the GFOA's Distinguished Budget Presentation Award for the 11th consecutive year (2010 Budget).
- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 12th consecutive year (2009 CAFR).

## Performance Measures

Measure	2010	2011	2011	
	Actual	Budget	Estimated	2012
			Actual	Budget
Avg.Return - Corp. Investments	0.3%	0.3%	0.3%	0.3%
General Obligation Bond Rating	AA+	AA+	AA+	AA+
Debt Service Abatement (millions)	\$15.3	\$ 15.1	\$15.3	\$13.3
Training and Development Hours	337	40	201	N/A

# Finance Administration

# 2012 Budget

## Budget Highlights

The 2012 budget will permit the Finance Administration Division to maintain the service level of the prior year.

# Accounting Division

# 2012 Budget

## Mission

To provide municipal accounting and financial reporting services of the highest quality to the City of Aurora in an efficient and progressive manner.

## Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Processing of accounts payable.

## Budget Summary

	2010	2011	
	Actual	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,147,514	1,081,392	1,190,621
Other Non-Capital	58,323	66,240	78,576
Capital	-	-	-
Total	1,205,837	1,147,632	1,269,197

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Assistant Director	1	1	1
Accounting Supervisor	1	1	1
Payroll Supervisor	1	1	1
Accountant	3	3	3
Administrative Aide	2	2	2
Account Clerk III	1	1	1
Account Clerk II	2	2	2
TOTAL	<u>11</u>	<u>11</u>	<u>11</u>

## Short-Term Goals (2012)

1. Implement the recommendations of the utility audit.\*
2. Develop and implement a system to issue vendor payments electronically.\*
3. Issue direct deposit payroll notices electronically.\*

## 2011 Major Accomplishments

- Submitted a successful application to the Federal Emergency Management Agency for reimbursement of approximately \$500,000 of costs incurred for snow removal during a blizzard.
- Obtained an unqualified auditor's opinion on the city's Comprehensive Annual Financial Report (CAFR).

# Accounting Division

# 2012 Budget

- Obtained the Government Finance Officers Association’s (GFOA’s) Certificate of Achievement for Excellence in Financial Reporting (2010 CAFR).

## 2010 Major Accomplishments

- Obtained an unqualified auditor’s opinion on the city’s 2009 CAFR.
- Obtained the GFOA’s Certificate of Achievement for Excellence in Financial Reporting (2009 CAFR).
- Implemented software programs to provide greater information in the city’s general ledger on credit card purchases.
- Evaluated new investment accounting software.

## Performance Measures

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Utility Tax Rebates Issued Within 9 Weeks of Application	100%	100%	100%	100%
Employee Paychecks Issued	34,000	36,000	32,530	34,000
Employees on Direct Deposit	87%	87%	87%	87%
Pensioner Benefit Checks Issued	5,900	5,600	6,080	5,900
Accounts Payable Checks Issued	68,210	66,000	60,556	68,000
Bank Reconciliations Completed Within 30 Days	75%	100%	84%	100%
Post-Closing Year-End Journal Entries	38	30	30	30
Years Received the GFOA Certificate of Achievement	12	13	13	14
Training and Development Hours	118	220	98	N/A

## Budget Highlights

The 2012 budget will permit the Accounting Division to maintain the service level of the prior year.

\* Linked to the city’s 2011/2012 strategic plan.

# Budgeting Division

# 2012 Budget

## Mission

To provide municipal budgeting services of the highest quality to the City of Aurora in an efficient and progressive manner.

## Major Functions

1. Budgeting, financial planning, and financial forecasting.
2. Publish an annual budget document.
3. Publish an annual capital improvement plan document.
4. Prepare tax levies.
5. Process budget transfers and budget amendments.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	297,852	236,192	258,624
Other Non-Capital	9,093	29,166	17,048
Capital	-	-	-
Total	306,945	265,358	275,672

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Assistant Director	<u>1</u>	<u>1</u>	<u>1</u>
Budget Analyst	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL	<u><u>2</u></u>	<u><u>2</u></u>	<u><u>2</u></u>

## Short-Term Goals (2012)

1. Enhance the electronic system for managing special budget requests to permit multiple simultaneous users and the inclusion of specific, related account numbers.\*
2. Incorporate the city's 175th anniversary theme into the Budget Supplement, Budget, and Capital Improvement Plan publications.
3. Update the Budget Division's webpage on SharePoint.

## Long-Term Goals (2013 and Beyond)

1. Develop a revenue forecasting manual (2013).
2. Update the Budget Division's webpage on SharePoint (Ongoing).

## 2011 Major Accomplishments

- Provided department heads the option of delegating authority to approve budget transfers and amendments.\*
- Updated the Budgeting Division's webpage on SharePoint.

## Budgeting Division

## 2012 Budget

- Received the Government Finance Officers Association's (GFOA's) Distinguished Budget Presentation Award for the 12th consecutive year (2011 Budget).
- Published the city's 2011-2020 Capital Improvement Plan.

### 2010 Major Accomplishments

- Updated the Budgeting Division's webpage on SharePoint.
- Received the GFOA's Distinguished Budget Presentation Award for the 11th consecutive year (2010 Budget).
- Published the city's 2010-2019 Capital Improvement Plan.

### Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Budget Transfers Processed	396	500	443	450
Budget Amendments Processed	2	4	2	2
No. of Years Received the GFOA Budget Award	11	12	12	13
Training and Development Hours	100	40	291	N/A

### Budget Highlights

The 2012 budget provides \$25,000 to upgrade software used by the city staff to develop special budget requests (decision packages, vehicle replacements, and capital projects). The provision for the software is included in the budget of Capital Improvements Fund A.

\* Linked to the city's 2011/2012 strategic plan.

# Revenue & Collection Division

# 2012 Budget

## Mission

To provide municipal cash handling, invoicing, and collection services of the highest quality to the City of Aurora in an efficient and progressive manner.

## Major Functions

1. Billing for all city services except for water and sewer service.
2. Collection of city revenues.
3. Licensing.
4. Operation of the city mailroom.

## Budget Summary

	2010	2011	
	Actual	Original Budget	2012 Budget
<u>Expenditures</u>			
Salary & Benefits	633,945	586,610	641,877
Other Non-Capital	61,482	76,030	60,164
Capital	-	-	-
<b>Total</b>	<b>695,427</b>	<b>662,640</b>	<b>702,041</b>

## Staffing

### Full-Time Positions

	2010	2011	2012
Assistant Director	1	1	1
Cashiering Operations Supervisor	1	1	1
Account Clerk III	2	2	2
Account Clerk II	3	3	3
<b>TOTAL</b>	<b>7</b>	<b>7</b>	<b>7</b>

### Short-Term Goals (2012)

1. Train the divisional staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.\*
2. Complete the implementation of a streamlined process for invoicing police false alarm fees.
3. Evaluate current and potential performance measures for more efficient monitoring of the division's operations.

### Long-Term Goals (2013 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).

# Revenue & Collection Division

# 2012 Budget

## 2011 Major Accomplishments

- Completed the implementation of a streamlined process for invoicing police school counselor and off-duty counselor fees.

## 2010 Major Accomplishments

- Assumed responsibility for the invoicing of police extra-duty assignment fees.
- Implemented taxi driver photo identification software.

## Performance Measures

<u>Measure</u>			<u>2011</u>	
	<u>2010</u>	<u>2011</u>	<u>Estimated</u>	<u>2012</u>
	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Collection Rate on Miscellaneous Receivables	60%	65%	43%	65%
Avg. Accounts over 90 days	15%	30%	54%	30%
Food & Beverage Tax Returns Processed	5,400	5,200	5,255	5,200
Real Estate Transfer Tax Stamps Issued	3,981	3,400	3,844	3,400
Licenses Issued **	2,000	3,300	6,851	3,300
Taxicab Inspections (Visual)	100	100	122	100
Training and Development Hours	138	140	66	N/A

\*\* In 2010, licenses for rental units were waived, resulting in a temporary drop in the total number of licenses issued. The waivers expired in 2011.

## Budget Highlights

The 2012 budget will permit the Revenue & Collection Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
MAILROOM**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	10,000	10,000
RENTALS-LEASES	-	-	-	-	19,800	19,800
OTHER SERVICES & CHARGES	-	-	-	-	(32,900)	(32,900)
SUPPLIES-GENERAL	-	-	-	-	15,300	15,300
<b>TOTAL OTHER NON-CAPITAL</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>12,200</u>	<u>12,200</u>
<b>TOTAL MAILROOM</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>12,200</u>	<u>12,200</u>

# Purchasing Division

# 2012 Budget

## Mission

To promote the public trust through resourceful acquisition of goods and services needed by city operational and administrative units in the performance of their duties. This is to be accomplished by adherence to the City Code and state statutes in an efficient purchasing system. Education, investigation, and planning are paramount in an evolving stewardship role.

## Major Functions

1. Encourage competitive bidding through research and the identification of qualified suppliers.
2. Formulate bid packages, and advertise and invite bids in conformance with state statutes and the City Code.
3. Maintain and update vendor product service files.
4. Manage the city's purchase order process.
5. Audit all invoices as presented for payment and confirm the receipt of products, goods, and services.
6. Manage the "Buy Recycled" program.
7. Administer the maintenance agreements for city office equipment.
8. Serve as a resource for the budgeting process.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	457,554	431,784	411,042
Other Non-Capital	(7,061)	2,386	(2,622)
Capital	-	-	-
<b>Total</b>	<b>450,493</b>	<b>434,170</b>	<b>408,420</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Director	1	1	1
Administrative Assistant I	1	1	1
Account Clerk II	1	1	1
Account Clerk I	1	1	1
<b>TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>

# Purchasing Division

# 2012 Budget

## Short-Term Goals (2012)

1. Implement the recommendations of a procurement efficiencies study.\*
2. Develop an emergency purchasing manual.
3. Evaluate and implement electronic bidding technology.\*

## Long-Term Goals (2013 and Beyond)

1. Develop and publish a purchasing guide to assist businesses and organizations that would like to do business with the city (2013).

## 2011 Major Accomplishments

- Established a program to implement the city’s policy on developing procurement opportunities for minorities, women, and disabled persons with the city government.\*
- Evaluated and implemented a system for the electronic distribution of purchase orders.
- Established a program to train all new administrative employees in basic city purchasing practices.
- Coordinated a study seeking to enhance efficiency in the city’s procurement system.
- Implemented a policy requiring all public bids to be posted on the Purchasing Division webpage.

## 2010 Major Accomplishments

- Implemented software to provide greater information in the city’s general ledger on credit card purchases.
- Promoted the use of purchasing cards for purchases under \$250 and thereby reduced by 48.7% the number of purchase orders issued for small purchases.

## Performance Measures

	2010		2011	
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Purchase Orders Under \$250 Issued	620	495	402	445
Total Purchase Orders Issued	3,479	3,300	2,587	3,000
Blanket Purchase Orders Issued	603	540	506	540
Formal Bid Proposals Coordinated	40	40	50	60
Training and Development Hours	65	80	43	N/A

## Budget Highlights

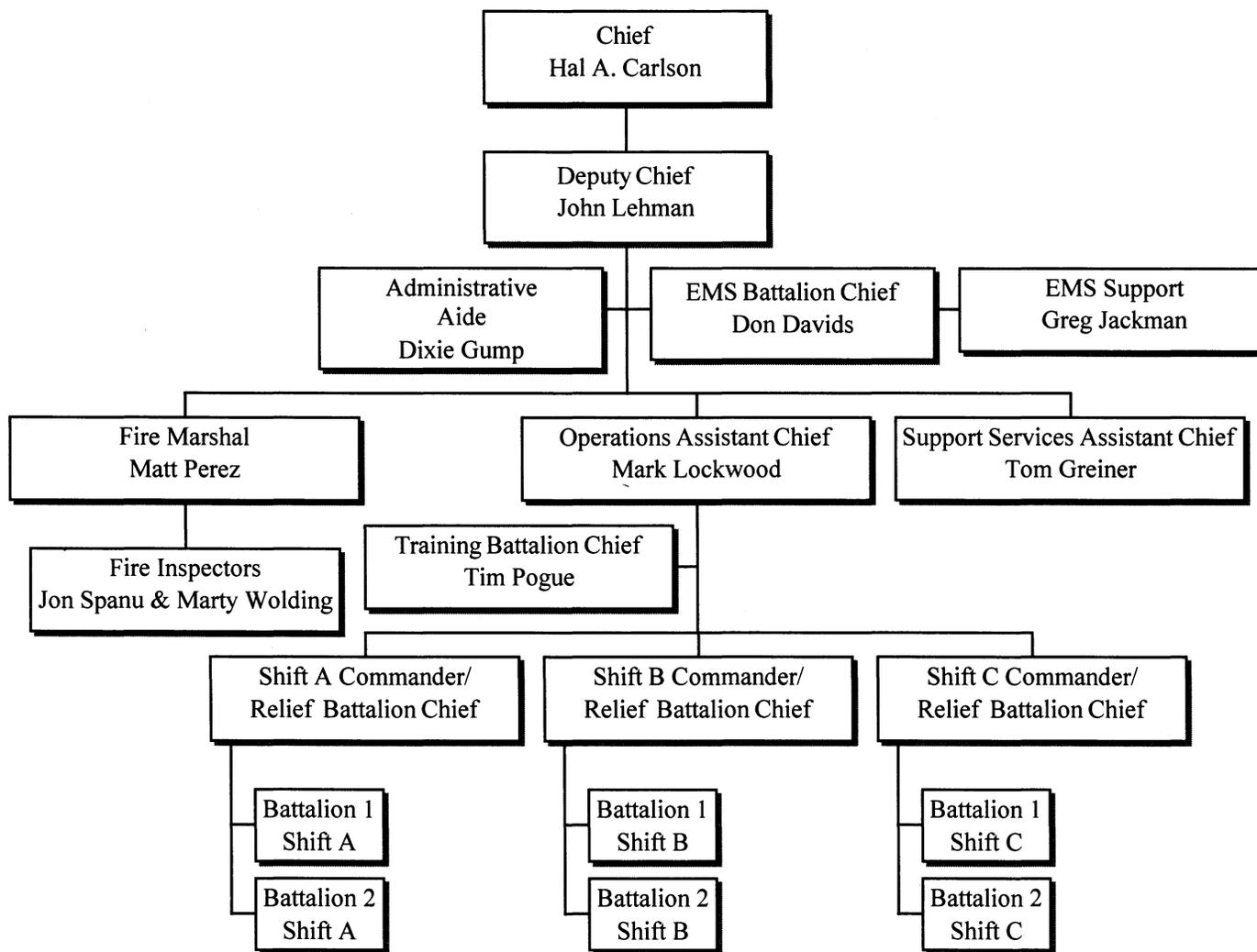
The 2012 budget will permit the Purchasing Division to maintain the service level of the prior year.

\* Linked to the city’s 2011/2012 strategic plan.



In 1856, a group of Aurora citizens raised funds to purchase a fire engine, hose and equipment, and organized Aurora's first fire company. In addition, Samuel McCarty donated a parcel of land on north Broadway, between New York and Spring Streets, to house the fire engine. The fire department was modernized in 1869 with the purchase of a horse drawn steam fire engine, and the installation of a municipal water system. This photograph shows the members of the Aurora Fire Company No. 1 with their Amoskeag Steam Fire Engine shortly after winning the championship title in the Illinois State Firemen's Tournament for the third year in a row. Along with the title, the Aurora Fire Department was also granted permanent possession of what had been the travelling "Buckhorn Trophy" (hanging in the center of the open firehouse doors). Circa 1880.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
FIRE DEPARTMENT**





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# Fire Department

# 2012 Budget

## Mission

To provide essential fire suppression, special operations, and emergency medical services to the City of Aurora with an elevated level of expertise. To provide a unified professional response to life and property incidents affecting the City of Aurora and its citizens. To conduct a fire safety inspection program to uphold adopted codes and to supply an intensive quality fire prevention and education program. To provide the greatest quality of service to the public through a comprehensive training program that seeks to sharpen existing skills and develop new technologies to meet future demands. To provide a safe and healthy work environment for city employees.

## Major Functions

1. Fire suppression and mitigation.
2. Provide emergency medical services.
3. Conduct fire inspections and prevention and education programs.
4. Provide juvenile fire-setter intervention programs.
5. Enforce the life safety fire codes and ordinances.
6. Provide specialized response teams (hazardous materials, water incident, technical rescue, fire investigation).

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	36,483,630	33,020,888	35,471,233
Other Non-Capital	1,367,037	1,610,700	1,396,600
Capital	-	-	-
<b>Total</b>	<b>37,850,667</b>	<b>34,631,588</b>	<b>36,867,833</b>

## Staffing

### Full-Time Positions

	2010	2011	2012
Fire Chief	1	1	1
Deputy Fire Chief	1	1	1
Assistant Fire Chief	2	2	2
Fire Marshal	1	1	1
Battalion Fire Chief	11	11	11
Fire Captain	13	13	13
Fire Lieutenant	32	32	32
Fire Senior Paramedic	9	9	9
Fire EMS Support	1	1	1
Fire Private	134	124	124
Fire Inspector	2	2	2
Office Coordinator	1	1	1
Administrative Secretary	2	2	2
<b>Subtotal - Full-Time Positions</b>	<b>210</b>	<b>200</b>	<b>200</b>
<b>Total</b>	<b>210</b>	<b>200</b>	<b>200</b>

# Fire Department

# 2012 Budget

## Short-Term Goals (2012)

1. Provide fire safety education to the Spanish-speaking community.\*
2. Install emergency back-up generator for Station #1.
3. Replace two engines, one command vehicle, one aerial platform truck, and an ambulance.
4. Secure outside funding to purchase video conferencing equipment and network.

## Long-Term Goals (2013 and Beyond)

1. Begin construction of a new Station #7 (2013).
2. Replace four engines, three command vehicles, two fire inspector vehicles, and an ambulance (2013).
3. Equip Station #7 with an ambulance and paramedics (2014).
4. Construct, equip, and staff Station #13 (2015).
5. Secure a location for and design Station #14 in the vicinity of Liberty Street and Eola Road (2016).

## 2011 Major Accomplishments

- Replaced three ambulances.
- Began engineering studies for the installation of the emergency generator at Central Station.

## 2010 Major Accomplishments

- Completed the last phase of traffic signal pre-emption project.
- Replaced two ambulances.
- Recruited firefighters for hazardous materials team and paramedic program in order to maintain desired staffing levels.
- Implemented a new radio communications system.

# Fire Department

# 2012 Budget

## Performance Measures

Measure	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
Total Emergency Unit Responses	25,628	25,800	24,518	25,600
Inspections	6,552	6,000	3,694	6,500
Systems Tests	7	20	25	25
Fire Prevention Programs	344	350	317	375
Fire Drills	237	225	123	115
Plan Reviews	2	5	5	5
Hydrant Inspections	2,957	3,300	2,062	3,018
<i>Call Responses</i>				
Still Alarms	1,911	1,950	1,947	2,100
Full Still Alarms	542	970	521	550
Box Alarms	311	360	352	360
Haz-Mat Incidents	227	250	221	230
Carbon Monoxide Calls	447	525	444	500
Extrications	56	69	51	55
Water Incidents	13	15	7	10
Release and Lock-Outs	219	220	206	220
Medical Service Calls	11,504	11,800	11,768	11,800
Technical Rescue	1	2	-	1
Total Call Responses	15,231	16,161	15,517	15,826

## Efficiency Measures

Service	Measure		2010	2011	2011	2012
			Actual	Budget	Estimated	Budget
1. Emergency Service	Average Response Time	Fire	5:19	6:00	5:09	6:00
		EMS	5:20	6:00	4:44	6:00
2. Emergency Service	Response Time					
	- 6 Minutes or Less	Fire	70%	90%	70%	90%
		EMS	78%	90%	80%	90%
	- Over 6 Minutes	Fire	30%	10%	30%	10%
		EMS	22%	10%	20%	10%
3. Emergency Service	Responses per Medic Unit		1,950	2,000	2,160	2,150
4. Emergency Service	Number of Firefighters on Scene of a Structure Fire		19	19	21	21
5. Fire Inspections	Total Completed		6,552	6,000	6,500	6,500
	% of Required		100%	100%	100%	100%
6. Training	Monthly Hours Per Firefighter		38	38	38	38

Explanation of efficiency measures: #4 reflects manpower requirements as specified in NFPA 1710 standards.

## Budget Highlights

The 2012 budget provides \$204,000 for paramedic education program that will enable six current fire privates to obtain their paramedic certification. Also, the budget provides \$266,200 for the relocation of the generator from the old police building to the central fire station. The provision for the relocation is included in the budget of Safety, Health, and Public Enhancement (SHAPE) Fund.

\* Linked to the city's 2011/2012 strategic plan.

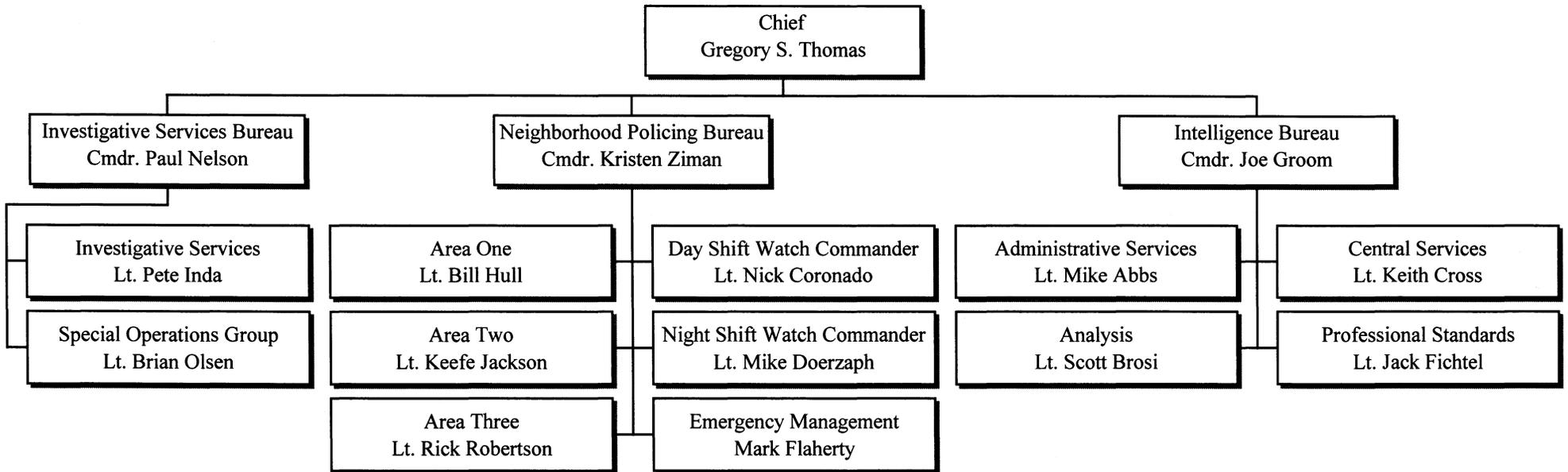


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On Valentine's Day 1929, then patrolman Frank Schuster was at the wheel of a Diamond T police van. Captain Schuster retired from the force in 1949. His great-grandson, Scott Schuster (upper right), serves as a fire private on the Aurora Fire Department today.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
POLICE DEPARTMENT**





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# Police Department

# 2012 Budget

## Mission

To enhance the safety, security, and quality of life in the City of Aurora through innovation, partnerships, and service to the community.

## Major Functions

1. Provide crime prevention measures.
2. Patrol the streets of the community in order to deter crime.
3. Respond to routine, unusual, and emergency calls for service.
4. Investigate crimes, offenses, and incidents.
5. Identify, arrest, and cooperate in the prosecution of criminal offenders.
6. Recover lost or stolen property.
7. Enforce traffic laws, investigate traffic accidents, and direct traffic in order to facilitate the safe and expeditious movement of vehicles.
8. Assist and advise the public in routine and emergency situations where no other public or private agency is available.
9. Develop a positive relationship between citizens and the police department through community-oriented policing.
10. Reduce fear of crime through high-visibility and personal contact.
11. Report information to the appropriate state and federal agencies regarding crime.
12. Regulate certain business or activities as required by law.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	54,469,889	50,044,593	52,034,325
Other Non-Capital	3,947,412	3,567,086	3,919,200
Capital	41,353	234,500	-
Total	58,458,654	53,846,179	55,953,525

# Police Department

# 2012 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Police Chief	1	1	1
Commander	3	3	3
Lieutenant	11	11	11
Sergeant	39	39	39
Officer	247	235	235
Court Detention Technician II	14	14	14
Court Detention Technician I	2	2	2
Administrative Assistant I	1	1	1
Administrative Aide	3	3	2
Office Manager	0	0	1
Records Clerk	12	12	11
Statistical Clerk	1	1	0
Executive Secretary	1	1	1
Administrative Secretary II	1	1	1
Administrative Secretary I	4	4	2
<b>Subtotal - Full-Time Positions</b>	<b>340</b>	<b>328</b>	<b>324</b>
<u>Part-Time Positions</u>			
Administrative Aide	0	0	1
Confidential Secretary	1	1	1
Police Cadet	12	12	12
Crossing Guard	35	35	0
<b>Subtotal - Part-Time Positions</b>	<b>48</b>	<b>48</b>	<b>14</b>
<u>Seasonal Positions</u>			
Crossing Guard	0	0	35
<b>Subtotal - Seasonal Positions</b>	<b>0</b>	<b>0</b>	<b>35</b>
<b>TOTAL</b>	<b>388</b>	<b>376</b>	<b>373</b>

## Short-Term Goals (2012)

1. Reduce overall crime by 10% with an emphasis on burglary reduction.
2. Reduce traffic crashes and increase traffic enforcement.
3. Improve the Office of Professional Standards Program through supervisor training and implementation of the Internal Affairs Pro/Blue Team Programs.
4. Continue training and development for department personnel.

## Long-Term Goals (2013 and Beyond)

1. Continue participation in cooperative task force operations to improve the safety and quality of life for the community (Ongoing).
2. Implement new technologies as possible to increase public safety (Ongoing).

## 2011 Major Accomplishments

- Continued executive development.
- Completed the department's redistribution of duties and responsibilities.
- Completed the establishment of the Intelligence Bureau.

# Police Department

# 2012 Budget

## 2010 Major Accomplishments

- Relocated personnel and services to the new police headquarters facility.
- Installed and deployed a new citywide emergency radio communication system.
- Continued efforts to achieve department WIGs to reduce accidents, reduce part 1 crimes, and improve customer service.
- Continued department's efforts to achieve Leadership in Energy and Environmental Design certification.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Prisoner Bookings	10,987	10,500	9,648	11,500
Firearm Seizures	156	150	124	100
Total Criminal Offenses	12,507	12,400	11,787	12,800
Traffic Tickets (a)	17,510	17,000	13,706	15,500
Traffic Accidents	4,842	4,800	4,939	5,350
Violent Crimes	634	625	625	650
Property Crimes	3,798	3,700	3,788	3,800
Total Part 1 Crimes*	4,432	4,325	4,413	3,990

(a) Total does not include warning tickets issued.

## Budget Highlights

The 2012 budget provides \$120,000 for two part-time fingerprint technicians. Contracting for additional technicians will significantly accelerate the identification of criminal suspects.

\* Linked to the city's 2011/2012 strategic plan.

# E911 Center

# 2012 Budget

## Mission

To enhance the quality of life in the City of Aurora through innovation, partnerships, and service to our community.

## Major Functions

1. Deliver emergency communications to two police agencies and three fire/emergency medical service agencies.
2. Handle 911 emergency calls, non-emergency calls, and emergency medical dispatch on a 24-hour-a-day, 365-days-a-year basis.
3. Assist with Law Enforcement Agency Data System duties.

## Budget Summary

	2010	2011	
	Original	Budget	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,836,248	3,563,671	4,075,586
Other Non-Capital	8,667	33,700	29,300
Capital	-	-	-
<b>Total</b>	<b>3,844,915</b>	<b>3,597,371</b>	<b>4,104,886</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Emergency Dispatch Supervisor	3	3	3
Lead Telecom Operator	6	5	5
Telecom Operator II	14	14	14
Telecom Operator I	14	14	14
<b>TOTAL</b>	<b>37</b>	<b>36</b>	<b>36</b>

## Short-Term Goals (2012)

1. Continue training personnel to be proficient with the new radio system, recording system, and telephone system.
2. Implement a standard evacuation drill procedure for the Telecommunication Center and the Back-up Center.
3. Update and condense the training program.
4. Implement the Association of Public Safety Communications Officials Emergency Medical Dispatch Program.

## Long-Term Goals (2013 and Beyond)

1. Review potential partnership in the 911 Call Center Program for Missing and Exploited Children (2014).
2. Review feasibility of becoming a regional public service answering point for 911 emergency calls (2017).
3. Implement new technologies to increase public safety (Ongoing).
4. Seek out additional cost effective training opportunities that will further enhance professional development (Ongoing).

# E911 Center

# 2012 Budget

## 2011 Major Accomplishments

- Achieved a customer satisfaction rating of 92.9%.
- Completed the relocation of operations from the old police building to the new police headquarters facility.
- Provided significant training opportunities to 911 Center personnel.
- Supported the transition to a new radio system.

## 2010 Major Accomplishments

- Developed a long-term staffing plan.
- Transitioned 911 Center operations to the new police headquarters.
- Certified three additional communication training operators.
- Revised testing procedure in the Human Resources Division for telecommunication operator applicants.
- Transitioned the 911 back-up center to its new location.

## Performance Measures

	2010	2011	2011	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Calls for Service	193,958	220,000	208,102	220,000

## Budget Highlights

The 2012 budget will permit the E911 Center Division to maintain the service level of the prior year.

# Emergency Management Division

2012 Budget

## Mission

To coordinate all phases of emergency and disaster planning for the City of Aurora. Facilitate the full participation and involvement of city departments and divisions, other governmental agencies, public and private agencies, private businesses, and the general public in Aurora's emergency management program in order to effectively mitigate hazards and plan for, respond to, and recover from disasters. Ensure that Aurora's emergency planning complies with all state and federal guidelines, and retain state accreditation of Aurora's emergency management program.

## Major Functions

1. Coordinate all phases of emergency and disaster planning for the city utilizing an all-hazards plan development philosophy.
2. Ensure disaster planning complies with all state and federal planning guidelines and requirements.
3. Retain state accreditation of Aurora's emergency management program.
4. Facilitate the full participation of city departments, other governmental agencies, public and private agencies, private businesses, and the general public in order to effectively mitigate, plan for, respond to, and recover from disasters.
5. Administer the Emergency Volunteer Service (EVS) organization.
6. Ensure that the Emergency Operations Center is maintained in a state of operational readiness at all times.
7. Plan and conduct disaster preparedness training exercises.

8. Operate and maintain warning systems such as tornado sirens, alert receivers, paging systems, and computer-generated telephone notification systems.
9. Conduct public disaster preparedness education.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	234,886	142,199	141,749
Other Non-Capital	140,942	246,550	135,000
Capital	-	-	-
Total	375,828	388,749	276,749

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Coordinator	<u>1</u>	<u>1</u>	<u>1</u>
Assistant Coordinator	<u>1</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b><u>2</u></b>	<b><u>1</u></b>	<b><u>1</u></b>

# Emergency Management Division

# 2012 Budget

## Short-Term Goals (2012)

1. Maintain accreditation of Aurora's emergency management program.
2. Maintain compliance with the National Incident Management System guidelines.

## Long-Term Goals (2013 and Beyond)

1. Complete the upgrade and expansion of the municipal outdoor warning siren system (2013).
2. Continue public disaster preparedness education and outreach efforts (Ongoing).
3. Maintain accreditation of Aurora's emergency management program (Ongoing).

## 2011 Major Accomplishments

- Updated Aurora's emergency operations plan.
- Updated Aurora's continuity of operations plan.
- Received full-scale exercise credit from Illinois Emergency Management Agency for Aurora's response to the February 2011 blizzard.

## 2010 Major Accomplishments

- Maintained accreditation of Aurora's emergency management program.
- Maintained compliance with all state and federal emergency management program guidelines, including the National Incident Management System.
- Updated the natural hazards mitigation plan.
- Began participation in the Illinois Public Works Mutual Aid Network.

## Performance Measures

<u>Measure</u>	<u>2010</u>	<u>2011</u>	<u>2011</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2012</u>
			<u>Actual</u>	<u>Budget</u>
Public Education Programs	9	10	5	4
Individuals Attending Training Programs	27,000	25,000	40,235	25,000
EVS Hours of Service	1,518	2,000	1,500	2,000
EVS Volunteers	74	74	59	73
State Accreditation	Yes	Yes	Yes	Yes

## Budget Highlights

The 2012 budget will permit the Emergency Management Division to maintain the service level of the prior year.

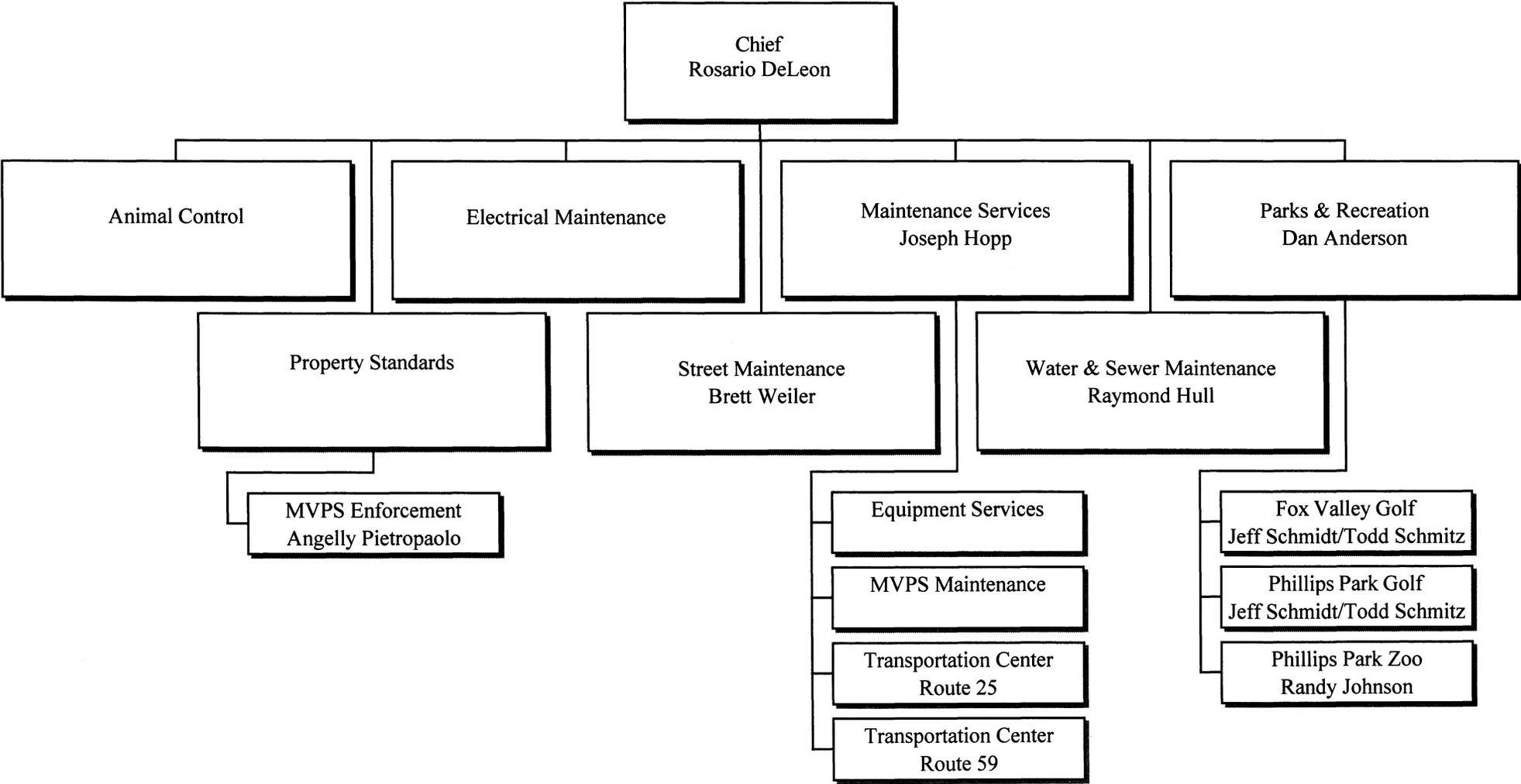


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Keeping the city's streets clean, this street sweeper was manufactured by the Austin-Western Manufacturing Company, which operated in Aurora from 1891 until 1978. This street sweeper is depicted in front of the Aurora Public Library at Benton Street and Stolp Avenue and near the Elks Building across the street. Circa 1930s.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
OPERATIONS DEPARTMENT**





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# Operations Administration

2012 Budget

## Mission

To provide consistent and reliable service that exceeds the public's expectation. The various divisions will work together to create an environment focused on collaboration and efficiency. Creativity and innovation by employees are encouraged for improving effectiveness.

## Major Functions

1. Overall management of the following divisions: Animal Control, Maintenance Services, Electrical Maintenance, Equipment Services, Golf Course Operations/Maintenance, Motor Vehicle Parking Systems Enforcement/Maintenance, Parks Maintenance, Phillips Park Zoo, Property Standards, Street Maintenance, Transit Centers, Water Meter Maintenance, and Water & Sewer Maintenance.
2. Conduct short- and long-term planning of departmental programs and services.
3. Facilitate coordination and cooperation among departmental divisions and other city departments to enhance responsiveness and efficiency.
4. Maximize work output and cost effectiveness through the proper mix of services provided in-house and by the use of private contractors.
5. Ensure that labor agreements and work rules of the department's divisions are interpreted and enforced in a fair, equitable manner.
6. Promote all services, facilities, and amenities provided by the various divisions.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	489,009	431,878	438,556
Other Non-Capital	10,817	10,100	22,900
Capital	-	-	-
Total	499,826	441,978	461,456

## Staffing

### Full-Time Positions

	2010	2011	2012
Chief of Operations	1	1	1
Office Manager	1	1	1
Executive Secretary	0	0	1
Confidential Secretary	1	1	0
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Part-Time Positions

Executive Secretary	0	1	0
Confidential Secretary	0	0	1
<b>Subtotal - Part-Time Positions</b>	<b>0</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>3</b>	<b>4</b>	<b>4</b>

# Operations Administration

# 2012 Budget

## Short-Term Goals (2012)

1. Evaluate each division's delivery of services and identify methods for improvement and cost savings.

## Long-Term Goals (2013 and Beyond)

1. Continually review in-house procedures to implement best practices and improve public services (Ongoing).
2. Increase the use of technology to improve delivery of services (Ongoing).
3. Continue to evaluate operations to lower operating costs (Ongoing).

## 2011 Major Accomplishments

- Coordinated response to February 2011 blizzard, the costs of which were partially reimbursed by the Federal Emergency Management Agency.

## 2010 Major Accomplishments

- Evaluated operations to increase efficiency and lower operating costs.
- Developed methods to maximize effectiveness of all departmental employees.

## Performance Measures

Refer to the divisions of the Operations Department for performance measures: Animal Control, Electrical Maintenance, Maintenance Services, Equipment Services, MVPS Maintenance, Transit Center Route 25, Transit Center Route 59, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, Fox Valley Golf Club, Property Standards, MVPS Enforcement, Street Maintenance, Water & Sewer Maintenance, and Water Meter Maintenance.

## Budget Highlights

The 2012 budget will permit the Operations Administration Division to maintain the service level of the prior year.

# Animal Control Division

# 2012 Budget

## Mission

To provide professional and courteous service to the residents of Aurora regarding their animal problems and concerns; to mitigate dangers to the public posed by animals; to ensure the humane care and treatment of animals handled by the division; and, to educate the public on proper pet care, animal safety, pet overpopulation, and responsible pet ownership.

## Major Functions

1. Enforce animal control ordinances.
2. Operate the Animal Control Facility, providing a place to house unwanted animals and facilitate their adoption.
3. Patrol the streets of Aurora and actively respond to animal control problems before they become serious.
4. Investigate reports of animal cruelty.
5. Educate the public, especially children, regarding responsible pet ownership and pet care through tours, lectures, and presentations.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	874,588	788,548	833,875
Other Non-Capital	144,695	159,400	194,400
Capital	-	-	-
Total	1,019,283	947,948	1,028,275

## Staffing

### Full-Time Positions

	2010	2011	2012
Manager	1	1	1
Office Manager	1	1	1
Animal Control Officer II	1	1	1
Animal Control Officer I	2	2	2
Kennel Maintenance Worker	2	2	2
Animal Control Clerk	1	1	1
Subtotal - Full-Time Positions	8	8	8

### Part-Time Positions

	2010	2011	2012
Kennel Maintenance Worker	1	1	1
Subtotal - Part-Time Positions	1	1	1

# Animal Control Division

# 2012 Budget

## Staffing (Continued)

<u>Seasonal Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
College Intern	<u>1</u>	<u>0</u>	<u>0</u>
Subtotal - Seasonal Positions	<u>1</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b><u>10</u></b>	<b><u>9</u></b>	<b><u>9</u></b>

## Short-Term Goals (2012)

1. Provide monthly and annual customer contact reports to the Mayor's and Aldermen's Offices.\*
2. Implement e-mail system to notify citizens of wellness clinics and other information.
3. Reduce postage costs by eliminating the mailing of no-charge registration renewal notices.
4. Expand the program for spays and neuters to more veterinarians.
5. Start a foster program for the animals at the animal control shelter.

## Long-Term Goals (2013 and Beyond)

1. Continue educating and training Animal Control Division staff (Ongoing).
2. Continue to increase pet registration compliance (Ongoing).
3. Increase education on proper pet care to students (Ongoing).
4. Provide in-house rabies vaccinations (Ongoing).

## 2011 Major Accomplishments

- Increased the number of pet wellness clinics by 12.
- Participated in more off-site events to promote the mission of the Animal Control Division.
- Updated current animal control software.
- Cross-trained all employees on updated software.
- Updated division policies and procedures.
- Established a program with area veterinarians to provide spays and neuters at no cost to the city.
- Implemented a volunteer program at the animal control shelter.

## 2010 Major Accomplishments

- Increased pet registrations by 15.3%.
- Established a working relationship with Just Animal Pet Placement & Shelter for pet wellness clinics at the Animal Control Facility.
- Provided additional pet wellness clinics from two per year to a minimum of five per year.
- Determined the feasibility of a future building expansion.

# Animal Control Division

# 2012 Budget

## Performance Measures

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
Cat & Dog Licenses Issued	4,697	2,500	4,967	4,000
Animals Impounded	3,075	3,000	2,929	3,500
Adoptions	287	550	520	500
Visitors to the Facility	13,610	13,000	12,160	14,000
Spays/Neuters	596	650	167	300
Animals Placed with Animal Rescue Groups	717	500	255	500
Animals Micro Chipped	345	550	161	300

## Budget Highlights

The 2012 budget will permit the Animal Control Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Electrical Maintenance Division

# 2012 Budget

## Mission

To provide the highest level of service to residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system. Provide a quality work environment through effective communication, training, and leadership. This environment will ensure the reliability of the city's streetlighting and traffic signal equipment.

## Major Functions

1. Maintain and repair city-owned streetlight poles.
2. Maintain and repair traffic signals.
3. Provide emergency electrical maintenance and repair of city-owned buildings.
4. Maintain and repair electrical wiring and circuitry in city-owned facilities (i.e., well houses, lift stations, crossing guard shelters, park and golf course lighting).
5. Provide J.U.L.I.E. locates for underground electrical wiring for city-owned streetlights, traffic signals, and fiber optics.
6. Serve as a liaison with ComEd concerning streetlight installation requests and streetlight fixture upgrades.
7. Inspect new streetlight poles or traffic signals installed by private contractors and/or developers.
8. Assist with electrical needs for city-sponsored festivals or special events.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,463,164	793,353	870,962
Other Non-Capital	622,471	1,347,400	1,344,400
Capital	-	-	-
<b>Total</b>	<b>2,085,635</b>	<b>2,140,753</b>	<b>2,215,362</b>

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Superintendent	1	0	0
Electrician	6	5	5
Electrical Maintenance Operator	1	1	1
<b>TOTAL</b>	<b>8</b>	<b>6</b>	<b>6</b>

## Short-Term Goals (2012)

1. Respond to streetlight outage issues within 24 hours.\*

# Electrical Maintenance Division

# 2012 Budget

## Long-Term Goals (2013 and Beyond)

1. Maintain the city's streetlight and traffic signal system (Ongoing).
2. Continue traffic signal LED upgrade (Ongoing).

## 2011 Major Accomplishments

- Reduced the average repair time of streetlights and traffic signals.
- Increased certification training hours for electricians.

## 2010 Major Accomplishments

- Utilized computer software to improve methods for locating and reporting streetlight and traffic signal repair and maintenance.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Intersections With Improved Maintenance	65	64	65	65
Average Time to Repair Streetlights (Hours)	10.0	16.0	9.0	16.0
Average Time to Repair Traffic Signal Outage (Hours)	8.0	16.0	7.0	16.0
Streetlight Poles Installed/Replaced	61	45	50	65
Streetlights & Traffic Signals Repaired	1,751	3,700	2,966	2,500
JULIE Locates	13,125	16,000	14,500	16,000
Conversion of Incandescent Traffic Signal Lamps to Light-Emitting Diodes	300	300	300	300

## Budget Highlights

The 2012 budget will permit the Electrical Maintenance Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Maintenance Services Division

# 2012 Budget

## Mission

To provide the highest level of service to Aurora's central business district (CBD) residents, businesses, and visitors. The service includes the general upkeep of the downtown with an aggressive schedule of landscaping, and debris and snow removal. Our services will lead to a clean and attractive CBD and positive community image.

## Major Functions

1. Maintain 10 miles of sidewalks, malls, and plazas.
2. Foster good communication between all city departments and businesses in the CBD.
3. Conduct the graffiti removal program for the community.
4. Maintain the fountains and plazas in the CBD, which include Benton Street Plaza, Millennium Plaza, Sesquicentennial Park, Rotary Park, Mundy Park, and Tivoli Plaza.
5. Coordinate special event set-up.
6. Paint streetlights, bridge viaducts, and railings in CBD.
7. Plant and maintain flowers in and around the CBD.
8. Maintain the public property and infrastructure of the CBD.
9. Coordinate with other city offices to ensure that maintenance requirements are considered in the plans for CBD infrastructure improvements.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	750,312	629,227	699,022
Other Non-Capital	206,032	231,500	234,600
Capital	-	-	-
<b>Total</b>	<b>956,344</b>	<b>860,727</b>	<b>933,622</b>

## Staffing

### Full-Time Positions

	2010	2011	2012
Superintendent	1	1	1
Labor Supervisor	1	1	1
Maintenance Service Worker	4	4	4
Sanitation Service Worker	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>7</b>	<b>7</b>	<b>7</b>

### Part-Time Positions

Facilities Security Worker	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>

### Seasonal Positions

General Worker II	1	1	1
Seasonal Worker II	2	2	2
Seasonal Worker I	2	2	2
<b>Subtotal - Seasonal Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>

<b>TOTAL</b>	<b>13</b>	<b>13</b>	<b>13</b>
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# Maintenance Services Division

# 2012 Budget

## Short-Term Goals (2012)

1. Develop a bridge railing and sculpture maintenance plan.
2. Repair and upgrade the canoe chute.
3. Continue to incorporate measures from the Crime Prevention through Environmental Design Program in the central business district.

## Long-Term Goals (2013 and Beyond)

1. Increase bike parking in the central business district (2013).
2. Implement sidewalk replacement program (2014).

## 2011 Major Accomplishments

- Repaired and painted river walk railings.
- Beautified bridges with hanging flower baskets.
- Replaced riverwalk steps to New York Street.

## 2010 Major Accomplishments

- Painted all light poles west of Broadway Avenue.
- Improved central business district entrances.
- Powder-coated all trash containers.
- Modified hanging basket containers and brackets.
- Replanted Fire Museum garden on the northeast corner of Broadway and New York Street.

## Performance Measures

	2010	2011	2011	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Average Response Time for Graffiti Removal (Hours)	1.25	1.50	1.00	1.00
Sidewalk Improvements (sq. ft.)*	2,070	2,500	5,928	18,000
Training and Development Hours	80	100	60	100

## Budget Highlights

The 2012 budget will permit the Maintenance Services Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Parks & Recreation Division

# 2012 Budget

## Mission

To maintain, beautify, and enhance city parks, facilities, amenities, and attractions. We will work together to create an environment of quality, safety, community pride, and a positive experience to our citizens and visitors. Our service will exceed the public's expectation. To our employees, we are committed to provide a stable work environment with equal opportunity for learning and personal growth. Creativity and innovation are encouraged for improving effectiveness and facilities. Employees will be treated internally with the same respect and integrity that we treat our citizens and visitors externally.

## Major Functions

1. Oversee all improvement/renovation projects in an effort to provide quality recreational facilities.
2. Promote all facilities, amenities, and services of the division.
3. Keep the city parks clean and attractive.
4. Keep all facilities in good repair and well maintained.
5. Maximize greenhouse space to grow plants.
6. Assist in the maintenance of the zoo and both city golf courses.
7. Assist in the beautification of Aurora.
8. Assist the Street Maintenance Division with snow removal.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,716,486	1,369,555	1,466,343
Other Non-Capital	1,097,362	956,400	931,300
Capital	-	-	-
<b>Total</b>	<b>2,813,848</b>	<b>2,325,955</b>	<b>2,397,643</b>

# Parks & Recreation Division

# 2012 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Superintendent	1	1	1
Maintenance Mechanic	2	1	1
Maintenance Worker III	2	2	2
Maintenance Worker II	2	2	2
Maintenance Worker I	1	1	1
Horticulturist	1	1	1
Maintenance Service Worker	4	4	3
Office Manager	1	0	0
Custodian	1	0	0
<b>Subtotal - Full-Time Positions</b>	<b>15</b>	<b>12</b>	<b>11</b>
<u>Seasonal Positions</u>			
General Worker II	3	3	5
General Worker I	4	4	4
Seasonal Worker I	3	3	3
<b>Subtotal - Seasonal Positions</b>	<b>10</b>	<b>10</b>	<b>12</b>
<b>TOTAL</b>	<b>25</b>	<b>22</b>	<b>23</b>

## Short-Term Goals (2012)

1. Resurface Ray Moses Drive.
2. Assist in the restoration of Wilder Park to its original size.
3. Introduce a second electric vehicle to support the city's Green and Clean initiative.

## Long-Term Goals (2013 and Beyond)

1. Expand the park maintenance facility (2013).
2. Expand the park greenhouse to grow more flowers in-house (2013).
3. Begin dredging parts of Mastodon Lake (2013).
4. Upgrade the tennis court lighting and fencing at Phillips Park (2014).
5. Replace all permanent and regular seasonal portable toilets in Phillips Park with vaulted/waterless bathrooms (2015).
6. Separate the combined storm and sanitary sewer systems at the zoo (2015).
7. Continue with land acquisition and lot expansion in Aurora's most densely populated neighborhoods (Ongoing).

## 2011 Major Accomplishments

- Completed in-house renovations on all ball fields to match the quality of fields at Solfisburg Park.
- Completed grant work for west-end improvements, including new skate/BMX park, dog park, volleyball court, and other amenities.
- Completed total reconstruction on the two tennis courts on Michels Avenue.
- Upgraded all lights in the park maintenance facility to energy-efficient fixtures while increasing overall lumens.

# Parks & Recreation Division

# 2012 Budget

## 2010 Major Accomplishments

- Developed a proactive turf and plant management program for all park acreage.
- Completed major in-house improvements at Andrews, Dolan, Hunt North and South fields.
- Converted 15% of the annual flower plantings to perennial plants to reduce costs and maintenance.
- Opened and operated the second splash pad at Phillips Park.

## Performance Measures

	2010	2011	2011	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Park Area Maintained (acres)	557	558	558	558
Park Area Maintained to Standard	95%	96%	96%	97%
Annual Tree Plantings	400	400	1,259	400
Plants Grown/Planted/Maintained	92,700	96,000	91,200	86,000
Playground Equipment Inspections	37	40	22	40
Baseball/Softball Program Participants	3,600	3,600	3,400	3,400

## Budget Highlights

The 2012 budget will permit the Parks & Recreation Division to maintain the service level of the prior year.

# Phillips Park Zoo Division

# 2012 Budget

## Mission

To provide a safe environment where students and visitors can gain a better understanding of the animal world and its environment through recreation and education; to provide professional care for the animals' houses at the zoo; and, to promote a positive image of the zoo and the surrounding park, enhancing the quality of life.

## Major Functions

1. Provide professional, humane care and maintenance of animals.
2. Provide safe environments for animals and staff.
3. Develop the zoo staff.
4. Upgrade animal habitats.
5. Educate the public on the types of animals housed at the zoo.
6. Promote interest in zoology/animal care as a career for students.
7. Hold various events to promote the zoo.
8. Keep all zoo facilities and equipment in good repair.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	549,836	532,336	590,068
Other Non-Capital	175,654	166,300	160,150
Capital	-	-	-
Total	725,490	698,636	750,218

## Staffing

### Full-Time Positions

	2010	2011	2012
Zoo Manager	1	1	1
Zoo Keeper II	0	0	1
Zoo Keeper I	1	1	3
Maintenance Service Worker	3	3	0
Subtotal - Full-Time Positions	5	5	5

### Part-Time Positions

Building Monitor	1	0	1
Subtotal - Part-Time Positions	1	0	1

### Seasonal Positions

College Intern	1	1	1
General Worker II	2	2	2
Seasonal Worker II	3	3	3
Seasonal Worker I	3	3	3
Subtotal - Seasonal Positions	9	9	9

TOTAL	15	14	15
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## Short-Term Goals (2012)

1. Create a social network site to promote the zoo and park amenities.\*
2. Establish a fan base on the social network site to promote the zoo and park amenities.\*
3. Continue to maintain the zoo in good repair.
4. Build an enclosure for small felines.
5. Obtain accreditation by the Zoological Association of America.

# Phillips Park Zoo Division

# 2012 Budget

## Long-Term Goals (2013 and Beyond)

1. Obtain accreditation by the Association of Zoos and Aquariums (2014).
2. Repair/rebuild waterwheel barn area (2015).

## 2011 Major Accomplishments

- Completed the construction of offices for the Zoo Manager and staff, providing public access.
- Installed sound system in zoo to play background music as well as announcements and warnings of bad weather.
- Created a Facebook page for disseminating zoo info.
- Initiated monthly Zookeeper talks at area nursing home.
- Worked with graduate interns from Aurora University to add educational features on the zoo website.

## 2010 Major Accomplishments

- Improved the visitor educational experience by adding a TV/DVD player in the Reptile House and providing information on reptiles and snake overpopulation in the Florida everglades. Added educational signage to the elk deck area identifying native birds.
- Enhanced the reptile exhibit by installing a permanent floor in the Reptile Building and replacing worn cages.
- Initiated the construction of offices for Zoo Manager and staff, purchasing the majority of the materials needed.
- Improved zoo property by replacing the front porch of the zoo residence.

- Continued to maintain the zoo in good repair, renovating areas as necessary.

## Performance Measures

	2010	2011	2011	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Number of Tours	73	110	75	80
Tour Visitors	2,207	3,500	2,500	3,000
Visitors to Zoo (General Public)	220,540	230,000	197,995	200,000
Visitors to Visitors Center	66,078	100,000	44,838	70,000
Reptile House Visitors	131,320	150,000	127,836	140,000
Pavilion Rentals	199	230	239	240
Volunteer Hours	860	650	1,315	1,500
Zoo-to-School Visits	10	30	9	20
Safety Drills Performed	12	12	12	12
Tram Riders	36,210	35,000	15,224	40,000
Training and Development Hours	25	70	25	20

## Phillips Park Zoo Division

## 2012 Budget

### Budget Highlights

The 2012 budget provides \$14,000 for a purchase of an electric cart used by the staff to haul animal feed, straw, and barrels. The provision for the purchase is included in the budget of Capital Improvements Fund A.

\* Linked to the city's 2011/2012 strategic plan.

# Property Standards Division

2012 Budget

## Mission

To provide professional property code and ordinance administration and enforcement with the highest standards of performance and ethics; and to work cooperatively with the city's diverse citizenry and neighborhood groups, establishing confidence in the quality of life in established neighborhoods.

## Major Functions

1. Enforce property code ordinances and standards.
2. Enforce zoning regulations such as illegal apartments, rooming houses, and illegal businesses in residential neighborhoods.
3. Enforce parking regulations in residential neighborhoods on public and private property.
4. Educate the public and enforce Chapter 20 (garbage and trash) of the City Code.
5. Administer licensing inspection programs for non-owner occupied and multi-unit properties.
6. Adjudicate property code, parking, and zoning violation offenders before the city's administrative hearing officer.
7. Process liens against properties for outstanding property fines and charges.
8. Mitigate the number of properties in violation of the property maintenance ordinance through city staff or private contractors.

## Budget Summary

	2011	2011	2012
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,661,085	2,604,587	2,812,860
Other Non-Capital	456,160	580,100	524,100
Capital	-	-	-
Total	3,117,245	3,184,687	3,336,960

# Property Standards Division

# 2012 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Neighborhood Prog Coordinator	2	2	2
Property Maint. Compliance Officer II	15	14	14
Zoning Inspector I	2	2	2
Administrative Aide	1	1	1
Quality of Life Inspector	3	3	3
Customer Service Representative	2	2	2
Account Clerk I	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>26</b>	<b>25</b>	<b>25</b>
<u>Part-Time Positions</u>			
Executive Secretary	1	0	0
Account Clerk I	0	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<u>Seasonal Positions</u>			
General Worker II	1	1	1
Seasonal Worker II	5	5	5
Weed Inspector	2	2	2
<b>Subtotal - Seasonal Positions</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>TOTAL</b>	<b>35</b>	<b>34</b>	<b>34</b>

## Short-Term Goals (2012)

1. Inspect the target areas identified by aldermen to address quality of life issues in the community.\*
2. Invite neighborhood groups to code enforcement hearings to observe code compliance prosecution.\*

3. Revise the annual license fee schedule for rental properties.
4. Establish a system for electronic storage of rental business license documents.
5. Develop a vacant property registration ordinance.
6. Adopt the 2009 International Property Maintenance Code with City of Aurora amendments.
7. Secure an electronic recycling contract renewal at no cost to the city.
8. Develop and implement an internship program with educational institutions to supplement administrative operations and provide valuable learning opportunities to students.

## Long-Term Goals (2013 and Beyond)

1. Educate and communicate with residents and business owners on property maintenance standards (Ongoing).
2. Constantly evaluate codes and ordinances ensuring that the most effective approaches are being utilized (Ongoing).
3. Reduce household refuse and increase recycling participation through education (Ongoing).
4. Continue Crime Free Multi-Housing landlord training in conjunction with Aurora Police Department (Ongoing).
5. Continue to identify and investigate unregistered rental properties to enforce required registration (Ongoing).
6. Increase the use of innovative technology, such as field-based reporting, for improved delivery of service (Ongoing).

# Property Standards Division

# 2012 Budget

## 2011 Major Accomplishments

- Implemented a cross-departmental initiative to have zoning inspectors perform permit final inspections for fences and driveways.
- Secured electronic recycling contract at no cost to the city.
- Trained 904 rental property owners/agents as part of the Crime Free Multi-Housing initiative, in conjunction with Aurora Police Department.
- Implemented new standard operating procedures to address rental property issues for the safety, health, and welfare of tenants and the general public.
- Began use of HTE code enforcement software module and streamlined operations through automation of numerous forms for code enforcement, tow requests and administrative hearing officer referrals.

## 2010 Major Accomplishments

- Amended ordinances to allow for the issuance of p-tickets for various property maintenance and zoning violations.
- Established electronics recycling drop-off sites in the Kane County and DuPage County sections of the city.

## Performance Measures

	2010	2011	2011	2012
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Overcrowding Violation Cases Investigated	180	250	145	150
Junk and Trash Violation Cases Cleared	1,800	2,000	1,690	1,800
Hearing Officer Prosecution Cases Filed	400	500	545	600
Hearing Officer Fine Collections	\$145,216	\$140,000	\$176,140	\$175,000
Property Registration Fees	\$203,365	\$135,000	\$239,460	\$200,000
Illegal Dwelling Cases Cleared	45	60	60	70
Weeds Violation Cases Cleared	4,500	5,000	5,370	5,000
Junk Vehicle Violation Cases Cleared	650	750	485	550
Customer Service Issues Investigated	5,000	5,000	4,985	5,000
Seasonal Decoration Complaints Investigated	350	500	280	300
Citations Issued for Seasonal Decorations and Sanitation Issues	425	450	625	550
Illegal Signs Removed from Right-of-Ways	700	900	550	800
Electronics Recycling Disposed of (pounds)	150,000	300,000	284,320	300,000
Household Refuse Disposed (tons)	36,117	35,600	34,750	35,000
Household Recyclable Materials Disposed (tons)	16,097	16,300	15,830	16,000
Investigations of Junk and Trash Complaints on Public Property	3,500	3,500	3,390	3,500

# Property Standards Division

# 2012 Budget

## Budget Highlights

The 2012 budget will permit the Property Standards Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Street Maintenance Division

# 2012 Budget

## Mission

To provide the highest level of service to the residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system.

To fulfill our mission, the Street Maintenance Division will provide a quality work environment for its employees through effective communication, training, and leadership. This will ensure that road maintenance, street sweeping, parkway forestry maintenance, snow removal operations, regulatory signage installation, and roadway traffic markings are provided in the most timely and efficient manner possible.

## Major Functions

1. Clear snow and ice from city streets.
2. Maintain roadway pavement.
3. Trim trees and remove dead trees and stumps from public rights of way.
4. Fabricate, install, and maintain regulatory and informational signage.
5. Sweep city streets.
6. Paint curbs yellow and apply roadway pavement markings.
7. Administer the mosquito abatement program.
8. Mow grass in right-of-way in undeveloped areas and medians.
9. Maintain roadside gravel where no curbs exist.
10. Clean-up trash and debris in rights-of-way in undeveloped areas.
11. Assist with the set-up of various city-sponsored festivals and the delivery of barricades to neighborhood block parties.
12. Coordinate the adopt-a-road program.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	4,278,588	3,871,168	4,204,910
Other Non-Capital	2,268,682	2,762,450	2,473,400
Capital	28,999	-	-
<b>Total</b>	<b>6,576,269</b>	<b>6,633,618</b>	<b>6,678,310</b>

## Staffing

### Full-Time Positions

	2010	2011	2012
Superintendent	1	1	1
Labor Supervisor	3	3	3
Maintenance Worker III	8	8	8
Maintenance Worker II	9	7	6
Maintenance Worker I	19	20	20
<b>Subtotal - Full-Time Positions</b>	<b>40</b>	<b>39</b>	<b>38</b>

### Seasonal Positions

Seasonal Worker II	4	4	4
Seasonal Worker I	2	2	2
<b>Subtotal - Seasonal Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>TOTAL</b>	<b>46</b>	<b>45</b>	<b>44</b>

# Street Maintenance Division

# 2012 Budget

## Short-Term Goals (2012)

1. Remove 2,000 trees infested with the Emerald Ash Borer.\*
2. Maintain or improve upon the resolution time for graffiti removal.\*
3. Upgrade 5% of the city's stop signs to meet requirements set in the Manual on Uniform Traffic Control Devices (MUTCD).
4. Complete landscaping clean-up services for 25% of the alleyways in the city to include debris removal and tree trimming.

## Long-Term Goals (2013 and Beyond)

1. Add a new salt storage facility on the city's west side (2014).
2. Improve the division's operations by better use of new technologies (Ongoing).
3. Improve the effectiveness of snowplowing operations (Ongoing).
4. Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement (Ongoing).

## 2011 Major Accomplishments

- Coordinated the planting of 1,000 trees in public right-of-way.
- Upgraded 5% of the city's stop signs to meet requirements set in the MUTCD.
- Cleaned up the city-owned property on Jericho Road.

## 2010 Major Accomplishments

- Continued to update salting and snow plow operations.
- Continued to update median and right-of-way mowing.
- Upgraded 10% of stop signs to meet MUTCD requirements.
- Continued tree trimming operations throughout Aurora neighborhoods.
- Painted the salt storage facility at Kautz Road.

# Street Maintenance Division

# 2012 Budget

## Performance Measures

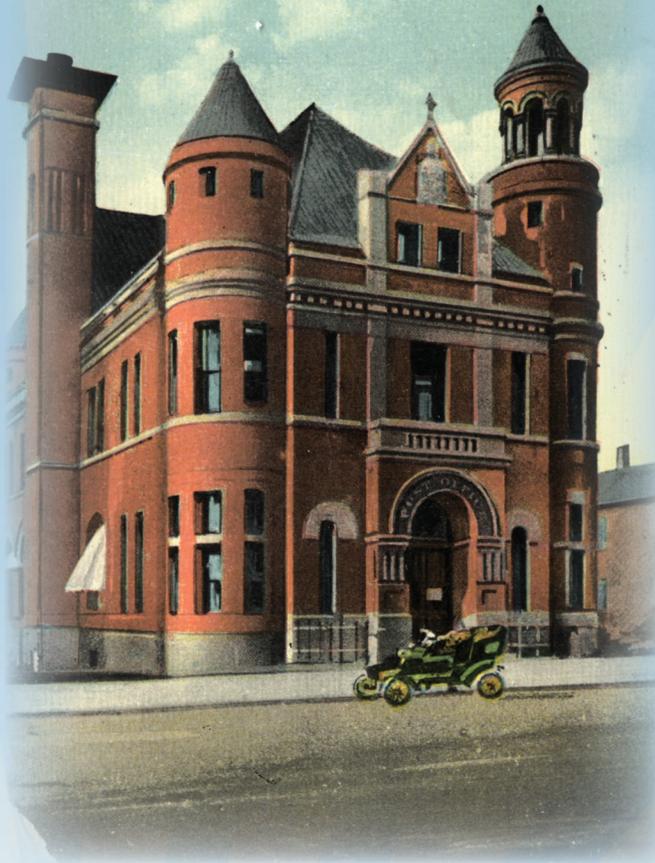
	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
Measure	Actual	Budget	Actual	Budget
Number of Intersections Upgraded	20	20	20	20
Number of Street Markers Upgraded	125	125	125	125
Average Number of Hours to Respond and Complete Tree Trimming Requests	70.0	70.0	70.0	70.0
Right-of-Way Tree Removal	475	450	1,125	450
Right-of-Way Tree Trimming	1,000	1,000	1,000	1,000
Tree Stump Removal	475	450	750	750
Street Sweeping Cycles	12	14	14	14
Mosquito Larvaciding of Catch Basins	40,000	40,000	12,000	12,000
Right-of-Way Weed Mowing	7	9	8	8
Regulatory Signage	4,000	4,000	3,000	3,000
Rubberized Crack Filling of Streets (lbs)	-	5,000	-	5,000
Painted Markings Pavement/Curbs (ft)	160,000	160,000	125,000	125,000
Thermoplastic Pavement Markings (ft)	50,000	50,000	50,000	50,000
Pot Hole Repair (asphalt tonnage)	2,500	2,500	1,500	15,000

## Budget Highlights

The 2012 budget will permit the Street Maintenance Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

*Post Office, Aurora, Ill.*



**AURORA**  
ILLINOIS, USA

**175<sup>TH</sup>** ANNIVERSARY  
1837-2012

DEMISEMISEPTCENTENNIAL

CITY OF AURORA 175TH ANNIVERSARY STATION  
AURORA, IL 60505  
MARCH 2, 2012

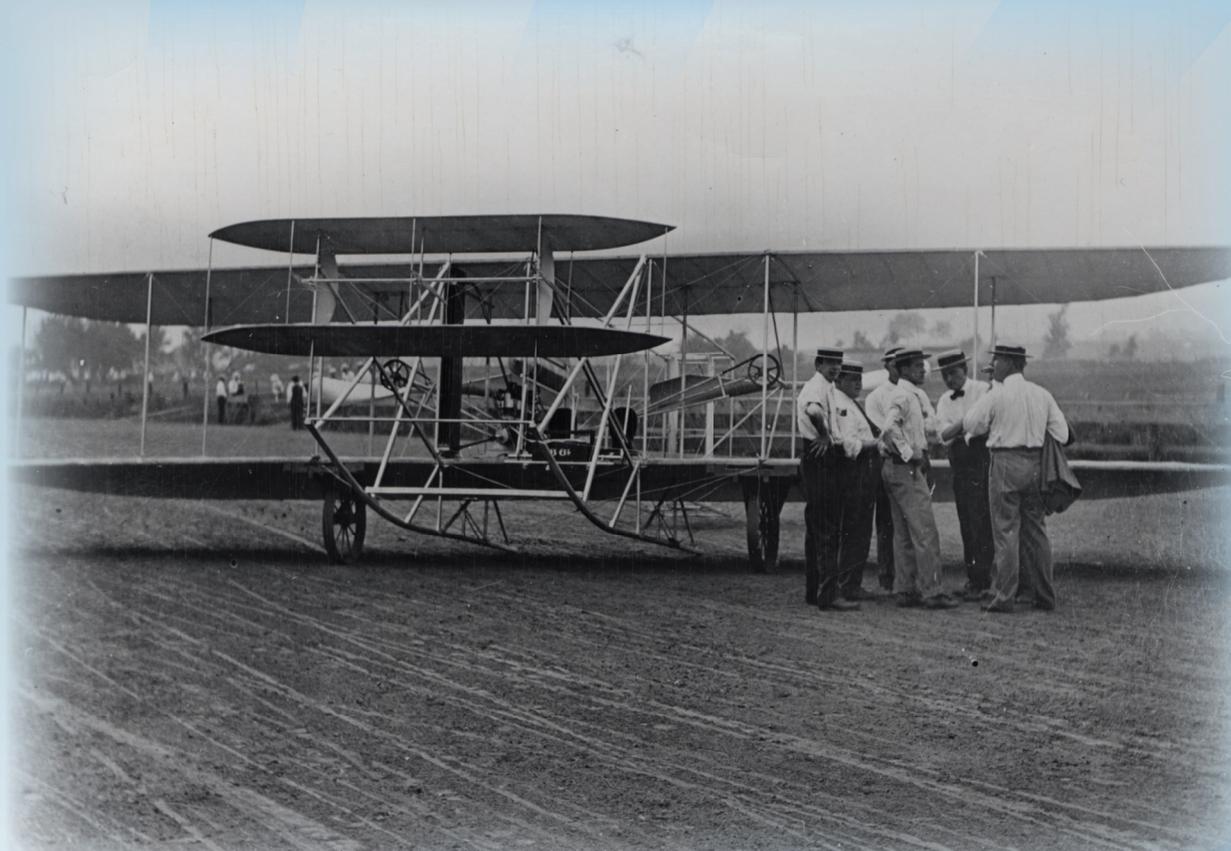
The second Aurora post office building was located on East Downer Place at Stolp Avenue and next to the old City Hall building. A new post office was erected in 1932 at 18 West Benton Avenue (where the current Sci-Tech Museum now stands). Thereafter, in 1988, the post office was moved to its current location at 525 North Broadway Avenue. On March 2, 2012, the United States Post Office utilized a commemorative cancellation stamp in honor of the 175th year of the city's first post office. The cancellation stamp will be destroyed, thereby ensuring that any stamps bearing the cancellation will be a collector's item. Circa 1911.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
NON-DEPARTMENTAL**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
INSURANCE	<u>695,000</u>	<u>180,000</u>	<u>240,000</u>	<u>240,000</u>	<u>192,000</u>	<u>(48,000)</u>
<b>TOTAL NON-CAPITAL</b>	<u>695,000</u>	<u>180,000</u>	<u>240,000</u>	<u>240,000</u>	<u>192,000</u>	<u>(48,000)</u>
<b>TOTAL NON-DEPARTMENTAL</b>	<u>695,000</u>	<u>180,000</u>	<u>240,000</u>	<u>240,000</u>	<u>192,000</u>	<u>(48,000)</u>
<b>TOTAL GENERAL FUND</b>	<u>145,501,880</u>	<u>116,989,511</u>	<u>135,482,503</u>	<u>135,890,063</u>	<u>141,587,207</u>	<u>6,104,704</u>



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The July 4, 1910 celebration at the Aurora Driving Park featured a Wright Brothers' airplane flying demonstration. This flight was among the first public flights in the State of Illinois. Charles Leitz, an owner of a local Aurora store, is pictured with other men organizing the flying demonstration. The Aurora Driving Park operated from 1890 to 1922. It was used for horse races and, later, automobile races. In 1922, the land was subdivided and became what is now Riddle Highlands.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
MOTOR FUEL TAX FUND (FUND 203)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ELECTRICAL PROJECTS</b>						
TRAFFIC SIGNAL INTERCONNECTS	155,037	104,618	522,800	522,800	573,800	51,000
TRAFFIC SIGNALS	59,452	10,842	560,500	415,000	255,000	(305,500)
RT 25 TRAFFIC SIGNAL	77,297	-	13,300	13,300	-	(13,300)
NY TRAFFIC SIGNAL INTERCONNECT	128,718	29,800	33,300	33,300	-	(33,300)
LAKE ST SIGNAL	105,397	74,233	142,100	287,600	-	(142,100)
<b>TOTAL ELECTRICAL PROJECTS</b>	<b>525,901</b>	<b>219,493</b>	<b>1,272,000</b>	<b>1,272,000</b>	<b>828,800</b>	<b>(443,200)</b>
<b>STREET MAINTENANCE</b>						
PROFESSIONAL FEES	17,889	23,107	29,000	29,000	29,000	-
SUPPLIES-REPAIRS & MAINTENANCE	1,077,009	665,538	1,121,000	1,121,000	1,121,000	-
RESURFACING PROGRAM	1,738,488	1,903,879	3,100,000	2,900,000	2,900,000	(200,000)
IT-MITCHELL-FARNSWORTH	1,182,297	52,208	900,000	900,000	-	(900,000)
ILLINOIS AVE BRIDGE	285,987	-	-	-	-	-
WOOD STREET BRIDGE	515,505	17,940	200,000	200,000	250,000	50,000
SULLIVAN RD BRIDGE	-	-	300,000	300,000	-	(300,000)
RECKINGER RD BRIDGE	89,450	501,868	950,000	1,100,000	310,000	(640,000)
DOWNER PL BRIDGES	118,680	478,029	800,000	800,000	3,400,000	2,600,000
INDIAN TRAIL BRIDGE	171,978	43,034	330,000	330,000	200,000	(130,000)
OHIO ST BRIDGE	125,225	43,502	200,000	200,000	500,000	300,000
SHEFFER ROAD BRIDGE	-	-	50,000	50,000	100,000	50,000
INDIAN TR RANDALL TO HIGHLAND	-	63,634	110,000	160,000	-	(110,000)
SULLIVAN EDGELAWN TO ORCHARD	21,000	21,024	171,000	171,000	-	(171,000)
NORTH AURORA RD UNDERPASS	-	-	150,000	150,000	300,000	150,000
W INDIAN TR HIGHLAND TO LAKE	13,820	33,660	150,000	150,000	30,000	(120,000)
EAST NY ST SEGMENT II	28,064	34,325	500,000	500,000	450,000	(50,000)
<b>TOTAL STREET MAINTENANCE</b>	<b>5,385,392</b>	<b>3,881,748</b>	<b>9,061,000</b>	<b>9,061,000</b>	<b>9,590,000</b>	<b>529,000</b>
<b>TOTAL MOTOR FUEL TAX FUND</b>	<b>5,911,293</b>	<b>4,101,241</b>	<b>10,333,000</b>	<b>10,333,000</b>	<b>10,418,800</b>	<b>85,800</b>

# Airport

# 2012 Budget

## Mission

To maintain a dynamic facility that will create synergy between corporate/personal air commerce and the economic growth of the area.

## Major Functions

1. Ensure the safety of airport users and the public.
2. Ensure compliance with U.S. Department of Transportation Federal Aviation Administration (FAA) maintenance and inspections.
3. Assist in land use planning and height zoning issues.
4. Ensure compliance with local codes and ordinances.

## Budget Summary

	2010	2011	
	Actual	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	95,790	100,362	107,387
Other Non-Capital	682,868	756,000	757,600
Capital	189,687	6,398,500	2,300,000
Total	968,345	7,254,862	3,164,987

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Administrative Secretary	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>1</u></b>

## Short-Term Goals (2012)

1. Coordinate with the FAA for construction of a new control tower at the airport.
2. Finalize the repair of the instrument landing system for runway 33.
3. Design the Area Two entrance road and parking area improvements.

## Long-Term Goals (2013 and Beyond)

1. Complete perimeter fencing (2013).
2. Begin construction of site improvements for HondaJet (2013).
3. Rehabilitate entrance roads (2016).
4. Construct Piper Jet facility (2017).

# Airport

# 2012 Budget

## 2011 Major Accomplishments

- Provided assistance to private-sector entities in constructing additional corporate and t-hangar buildings at the airport.
- Completed a preliminary report for repair of the instrument landing system for runway 33.

## 2010 Major Accomplishments

- Provided assistance for the construction of the HondaJet facility.
- Resolved the reinstatement of the Runway 33 glide path signal for aircraft landing.
- Purchased new snow removal equipment.
- Increased the airport traffic count by 20% over 2009.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Hangar Tenants Added	4	4	1	1
Hangar Occupancy	96%	96%	96%	96%
Hangar Construction (s.f.)	10,000	0	0	0
Fuel Pumped (mil. gallons)	1.60	1.60	1.70	1.70
Promotional Events	8	8	9	8
Grants Received	1	1	1	1

## Budget Highlights

The 2012 budget will permit the Airport Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
SANITATION FUND (FUND 208)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
OTHER SERVICES & CHARGES	1,859,221	1,370,937	1,850,000	1,850,000	1,900,000	50,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u>1,859,221</u>	<u>1,370,937</u>	<u>1,850,000</u>	<u>1,850,000</u>	<u>1,900,000</u>	<u>50,000</u>
<b>TOTAL SANITATION FUND</b>	<u>1,859,221</u>	<u>1,370,937</u>	<u>1,850,000</u>	<u>1,850,000</u>	<u>1,900,000</u>	<u>50,000</u>

**WIRELESS 911 SURCHARGE FUND (FUND 211)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	104,576	(217)	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	-	80,947	-	81,000	-	-
COMMUNICATION CHARGES	19,824	-	40,000	40,000	40,000	-
SUPPLIES-COMPUTER	11,803	75	900,000	819,000	900,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>136,203</u>	<u>80,805</u>	<u>940,000</u>	<u>940,000</u>	<u>940,000</u>	<u>-</u>
<b>TOTAL WIRELESS 911 SURCHARGE FUND</b>	<u>136,203</u>	<u>80,805</u>	<u>940,000</u>	<u>940,000</u>	<u>940,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
HOME PROGRAM FUND (FUND 213)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
<b>HOME PROGRAM</b>						
HOUSING REHABILITATION	-	-	-	563,250	-	-
OPERATING EXPENDITURES	-	-	-	112,650	25,000	25,000
DIRECT PROJECT ACTIVITY	-	-	-	-	650,000	650,000
ADMINISTRATION	-	2,183	-	75,100	75,000	75,000
<b>TOTAL HOME PROGRAM</b>	<u>-</u>	<u>2,183</u>	<u>-</u>	<u>751,000</u>	<u>750,000</u>	<u>750,000</u>
<b>YEAR 37 (2011)</b>						
HOUSING REHABILITATION	-	-	-	435,750	-	-
OPERATING EXPENDITURES	-	-	-	87,150	25,000	25,000
DIRECT PROJECT ACTIVITY	-	-	-	-	445,216	445,216
ADMINISTRATION	-	-	-	58,100	52,246	52,246
<b>TOTAL YEAR 37 (2011)</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>581,000</u>	<u>522,462</u>	<u>522,462</u>
<b>YEAR 38 (2012)</b>						
DIRECT PROJECT ACTIVITY	-	-	-	-	450,000	450,000
ADMINISTRATION	-	-	-	-	50,000	50,000
<b>TOTAL YEAR 38 (2012)</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>500,000</u>	<u>500,000</u>
<b>TOTAL NEIGHBORHOOD REDEV</b>	<u>-</u>	<u>2,183</u>	<u>-</u>	<u>1,332,000</u>	<u>1,772,462</u>	<u>1,772,462</u>
<b>TOTAL HOME PROGRAM FUND</b>	<u>-</u>	<u>2,183</u>	<u>-</u>	<u>1,332,000</u>	<u>1,772,462</u>	<u>1,772,462</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
NEIGHBORHOOD STABILIZATION FUND (FUND 214)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
ADMINISTRATION	84,996	97,333	520,500	214,246	175,000	(345,500)
<b>TOTAL OTHER NON-CAPITAL</b>	<u>84,996</u>	<u>97,333</u>	<u>520,500</u>	<u>214,246</u>	<u>175,000</u>	<u>(345,500)</u>
<b>CAPITAL</b>						
STABILIZATION PROGRAM	1,178,546	900,136	4,635,500	1,517,665	900,000	(3,735,500)
HOMEBUYER ASSISTANCE	-	9,110	-	50,000	-	-
<b>TOTAL CAPITAL</b>	<u>1,178,546</u>	<u>909,246</u>	<u>4,635,500</u>	<u>1,567,665</u>	<u>900,000</u>	<u>(3,735,500)</u>
<b>TOTAL NEIGHBORHOOD STABILIZE FUND</b>	<u>1,263,542</u>	<u>1,006,579</u>	<u>5,156,000</u>	<u>1,781,911</u>	<u>1,075,000</u>	<u>(4,081,000)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	5,819,600	3,462,825	4,617,100	4,617,100	4,114,100	(503,000)
TIF DISTRICT #1 FUND	393,703	-	-	-	-	-
TIF DISTRICT #3 FUND	807,300	604,125	805,500	805,500	300,000	(505,500)
TIF DISTRICT #6 FUND	549,600	75,000	100,000	100,000	651,600	551,600
WARD #1 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #2 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #3 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #4 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #5 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #6 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #7 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #8 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #9 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #10 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
GOLF FUND	450,000	-	400,000	400,000	450,000	50,000
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>8,420,203</u>	<u>4,441,950</u>	<u>6,322,600</u>	<u>6,322,600</u>	<u>5,915,700</u>	<u>(406,900)</u>
<b>ALDERMEN'S OFFICE</b>						
SPECIAL PROGRAMS	20,314	28,184	98,000	98,000	109,200	11,200
<b>TOTAL ALDERMEN'S OFFICE</b>	<u>20,314</u>	<u>28,184</u>	<u>98,000</u>	<u>98,000</u>	<u>109,200</u>	<u>11,200</u>
<b>LAW DEPARTMENT</b>						
PROFESSIONAL FEES	6,341	10,364	25,000	25,000	25,000	-
<b>TOTAL LAW DEPARTMENT</b>	<u>6,341</u>	<u>10,364</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>CENTRAL SERVICES</b>						
PROFESSIONAL FEES	35,500	4,600	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	15,000	-	-	-	-	-
COST OF LAND	545,663	36,817	600,000	570,000	1,125,000	525,000
<b>TOTAL CENTRAL SERVICES</b>	<b>596,163</b>	<b>41,417</b>	<b>610,000</b>	<b>580,000</b>	<b>1,135,000</b>	<b>525,000</b>
<b>COMMUNITY SERVICES ADMINISTRATION</b>						
SPECIAL PROGRAMS	272,280	209,356	231,000	218,000	231,000	-
<b>TOTAL COMMUNITY SERVICES ADMIN</b>	<b>272,280</b>	<b>209,356</b>	<b>231,000</b>	<b>218,000</b>	<b>231,000</b>	<b>-</b>
<b>SPECIAL EVENTS</b>						
SPECIAL PROGRAMS	6,347	32,986	50,000	55,000	50,000	-
SUPPLIES-GENERAL	-	8,000	-	8,000	-	-
<b>TOTAL SPECIAL EVENTS</b>	<b>6,347</b>	<b>40,986</b>	<b>50,000</b>	<b>63,000</b>	<b>50,000</b>	<b>-</b>
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
PROFESSIONAL FEES	-	-	-	30,000	-	-
ASSESSMENT-PROPERTY TAXES	-	-	5,000	5,000	-	(5,000)
RECONVERSION INCENTIVE	132,803	39,750	154,500	154,500	118,800	(35,700)
GRANT-NEIGHBORHOOD IMPROVEMENT	247	-	54,700	-	-	(54,700)
NEIGHBORHOOD RESTORATION	5,000	-	97,400	-	-	(97,400)
DENSITY REDUCTION PROGRAM	141,375	94,577	100,000	-	100,000	-
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b>279,425</b>	<b>134,327</b>	<b>411,600</b>	<b>189,500</b>	<b>218,800</b>	<b>(192,800)</b>
<b>PUBLIC EDUCATION</b>						
GRANT-COMMUNITY SCHOOL	150,000	150,000	150,000	150,000	150,000	-
<b>TOTAL PUBLIC EDUCATION</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>PUBLIC ART</b>						
GRANT-ACCA	116,297	510,000	510,000	510,000	510,000	-
GRANT-MUSEUM	225,000	180,000	180,000	180,000	230,000	50,000
GAR MUSEUM	11,057	-	-	-	-	-
<b>TOTAL PUBLIC ART</b>	<b><u>352,354</u></b>	<b><u>690,000</u></b>	<b><u>690,000</u></b>	<b><u>690,000</u></b>	<b><u>740,000</u></b>	<b><u>50,000</u></b>
<b>YOUTH &amp; SENIOR SERVICES</b>						
SPECIAL PROGRAMS	469,000	469,000	469,000	469,000	469,000	-
<b>TOTAL YOUTH &amp; SENIOR SERVICES</b>	<b><u>469,000</u></b>	<b><u>469,000</u></b>	<b><u>469,000</u></b>	<b><u>469,000</u></b>	<b><u>469,000</u></b>	<b><u>-</u></b>
<b>DEVELOPMENT SERVICES ADMINISTRATION</b>						
SPECIAL PROGRAMS	109,584	2,886,648	600,000	697,400	-	(600,000)
DENSITY REDUCTION PROGRAM	-	1,500	-	100,000	-	-
<b>TOTAL DEVELOP SERVICES ADMIN</b>	<b><u>109,584</u></b>	<b><u>2,888,148</u></b>	<b><u>600,000</u></b>	<b><u>797,400</u></b>	<b><u>-</u></b>	<b><u>(600,000)</u></b>
<b>ECONOMIC DEVELOPMENT</b>						
PROFESSIONAL FEES	-	7,650	91,900	85,200	-	(91,900)
GRANT-AACVB	100,000	60,000	60,000	60,000	60,000	-
MINORITY BUSINESS DEVELOPMENT	-	-	52,000	52,000	26,000	(26,000)
SUPPLIES-COMPUTER	-	5,414	-	6,700	-	-
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b><u>100,000</u></b>	<b><u>73,064</u></b>	<b><u>203,900</u></b>	<b><u>203,900</u></b>	<b><u>86,000</u></b>	<b><u>(117,900)</u></b>
<b>PLANNING &amp; ZONING</b>						
SPECIAL PROGRAMS	79,000	-	20,200	74,900	40,000	19,800
SW DOWNTOWN PARKING LOT	187,500	-	188,000	-	188,000	-
MISCELLANEOUS DEBT	-	187,500	-	188,000	-	-
<b>TOTAL PLANNING &amp; ZONING</b>	<b><u>266,500</u></b>	<b><u>187,500</u></b>	<b><u>208,200</u></b>	<b><u>262,900</u></b>	<b><u>228,000</u></b>	<b><u>19,800</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>HISTORIC PRESERVATION</b>						
SPECIAL PROGRAMS	36,129	-	-	-	-	-
<b>TOTAL HISTORIC PRESERVATION</b>	<u>36,129</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>PUBLIC WORKS</b>						
CAPITAL OUTLAY-ROADS	19,508	144,336	264,500	264,500	-	(264,500)
<b>TOTAL PUBLIC WORKS</b>	<u>19,508</u>	<u>144,336</u>	<u>264,500</u>	<u>264,500</u>	<u>-</u>	<u>(264,500)</u>
<b>FINANCE ADMINISTRATION</b>						
PROFESSIONAL FEES	25,375	48,527	80,000	80,000	25,000	(55,000)
OTHER SERVICES & CHARGES	-	2,122	-	-	-	-
<b>TOTAL FINANCE ADMINISTRATION</b>	<u>25,375</u>	<u>50,649</u>	<u>80,000</u>	<u>80,000</u>	<u>25,000</u>	<u>(55,000)</u>
<b>POLICE DEPARTMENT</b>						
DEMOLITION OF OLD POLICE BLDG	41,943	154,847	1,000,000	1,000,000	831,500	(168,500)
<b>TOTAL POLICE DEPARTMENT</b>	<u>41,943</u>	<u>154,847</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>831,500</u>	<u>(168,500)</u>
<b>ELECTRICAL MAINTENANCE</b>						
TRAFFIC SIGNALS	-	-	120,000	120,000	120,000	-
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<u>-</u>	<u>-</u>	<u>120,000</u>	<u>120,000</u>	<u>120,000</u>	<u>-</u>
<b>MAINTENANCE SERVICES</b>						
PROFESSIONAL FEES	-	-	8,000	8,000	-	(8,000)
REPAIRS & MAINTENANCE SERVICES	-	6,500	222,000	222,000	82,000	(140,000)
<b>TOTAL MAINTENANCE SERVICES</b>	<u>-</u>	<u>6,500</u>	<u>230,000</u>	<u>230,000</u>	<u>82,000</u>	<u>(148,000)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>PARKS &amp; RECREATION</b>						
REPAIRS & MAINTENANCE SERVICES	55,210	7,380	-	7,400	-	-
SUPPLIES-REPAIRS & MAINTENANCE	57,217	12,507	30,000	22,600	100,000	70,000
COST OF LAND	<u>124,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL PARKS &amp; RECREATION</b>	<b><u>236,427</u></b>	<b><u>19,887</u></b>	<b><u>30,000</u></b>	<b><u>30,000</u></b>	<b><u>100,000</u></b>	<b><u>70,000</u></b>
<b>STREET MAINTENANCE</b>						
NEIGHBORHOOD STREET IMPROVE	<u>700,687</u>	<u>215,230</u>	<u>296,000</u>	<u>296,000</u>	<u>10,000</u>	<u>(286,000)</u>
<b>TOTAL STREET MAINTENANCE</b>	<b><u>700,687</u></b>	<b><u>215,230</u></b>	<b><u>296,000</u></b>	<b><u>296,000</u></b>	<b><u>10,000</u></b>	<b><u>(286,000)</u></b>
<b>TOTAL GAMING TAX FUND</b>	<b><u>12,108,580</u></b>	<b><u>9,955,745</u></b>	<b><u>12,089,800</u></b>	<b><u>12,089,800</u></b>	<b><u>10,526,200</u></b>	<b><u>(1,563,600)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
FEDERAL ASSET FORFEITURE FUND (FUND 216)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	22,141	78,000	66,700	105,400	10,500	(56,200)
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	12,000	12,000
TRAVEL & PROFESSIONAL DEV	-	-	6,000	6,000	6,000	-
COMMUNICATION CHARGES	-	-	5,000	19,000	10,800	5,800
SUPPLIES-GENERAL	1,121	4,074	440,000	383,300	440,000	-
SUPPLIES-MACHINES & EQUIPMENT	132,882	4,050	-	5,300	-	-
SUPPLIES-COMPUTER	41,038	8,838	120,500	119,200	113,600	(6,900)
<b>TOTAL OTHER NON-CAPITAL</b>	<u>197,182</u>	<u>94,962</u>	<u>638,200</u>	<u>638,200</u>	<u>592,900</u>	<u>(45,300)</u>
<b>TOTAL FEDERAL ASSET FORFEITURE FUND</b>	<u>197,182</u>	<u>94,962</u>	<u>638,200</u>	<u>638,200</u>	<u>592,900</u>	<u>(45,300)</u>

**STATE ASSET FORFEITURE FUND (FUND 217)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
SPECIAL PROGRAMS	-	1,253	100,000	110,300	136,000	36,000
SUPPLIES-GENERAL	-	-	200,000	189,200	200,000	-
SUPPLIES-COMPUTER	-	-	-	500	-	-
<b>OTHER NON-CAPITAL</b>	<u>-</u>	<u>1,253</u>	<u>300,000</u>	<u>300,000</u>	<u>336,000</u>	<u>36,000</u>
<b>TOTAL STATE ASSET FORFEITURE FUND</b>	<u>-</u>	<u>1,253</u>	<u>300,000</u>	<u>300,000</u>	<u>336,000</u>	<u>36,000</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
FOREIGN FIRE INSURANCE TAX FUND (FUND 219)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>FIRE</b>						
REPAIRS & MAINTENANCE SERVICES	864	16,182	-	21,000	-	-
SUPPLIES-GENERAL	53,407	45,676	100,000	79,000	120,000	20,000
SUPPLIES-REPAIRS & MAINTENANCE	7,419	13,371	20,000	20,000	20,000	-
<b>TOTAL FIRE</b>	<u>61,690</u>	<u>75,229</u>	<u>120,000</u>	<u>120,000</u>	<u>140,000</u>	<u>20,000</u>
<b>TOTAL FOREIGN FIRE INSURANCE TAX FUND</b>	<u>61,690</u>	<u>75,229</u>	<u>120,000</u>	<u>120,000</u>	<u>140,000</u>	<u>20,000</u>

**BLOCK GRANT INCOME FUND (FUND 220)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
REHABILITATION-HOUSING	15,397	13,400	-	-	-	-
<b>TOTAL NEIGHBORHOOD REDEV</b>	<u>15,397</u>	<u>13,400</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL BLOCK GRANT INCOME FUND</b>	<u>15,397</u>	<u>13,400</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
<b>YEAR 29 (2003)</b>						
GRANT-OTHER	75,249	-	500,000	500,000	100,000	(400,000)
<b>TOTAL YEAR 29 (2003)</b>	<b>75,249</b>	<b>-</b>	<b>500,000</b>	<b>500,000</b>	<b>100,000</b>	<b>(400,000)</b>
<b>YEAR 33 (2007)</b>						
PUBLIC FACILITY PROJECTS	24,971	-	-	-	-	-
<b>TOTAL YEAR 33 (2007)</b>	<b>24,971</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>YEAR 34 (2008)</b>						
PUBLIC FACILITY PROJECTS	313,575	-	450,000	450,000	-	(450,000)
<b>TOTAL YEAR 34 (2008)</b>	<b>313,575</b>	<b>-</b>	<b>450,000</b>	<b>450,000</b>	<b>-</b>	<b>(450,000)</b>
<b>YEAR 35 (2009)</b>						
PUBLIC FACILITY PROJECTS	60,000	-	100,000	100,000	100,000	-
INFRASTRUCTURE PROGRAM	380,730	-	200,000	200,000	-	(200,000)
CONSULTING	11,016	6,329	25,000	25,000	-	(25,000)
HOUSING REHABILITATION	43,900	-	75,000	75,000	-	(75,000)
GRANT-PUBLIC SERVICE	81,357	-	100,000	100,000	-	(100,000)
ADMINISTRATION	115,270	-	-	-	-	-
<b>TOTAL YEAR 35 (2009)</b>	<b>692,273</b>	<b>6,329</b>	<b>500,000</b>	<b>500,000</b>	<b>100,000</b>	<b>(400,000)</b>
<b>CDBG</b>						
INFRASTRUCTURE PROGRAM	753,434	33,072	200,000	200,000	-	(200,000)
HOUSING REHABILITATION	163,314	38,288	100,000	100,000	-	(100,000)
PUBLIC SERVICE	169,960	(7,049)	-	-	-	-
ADMINISTRATION	251,435	21	200,000	200,000	16,970	(183,030)
OTHER	3,081	-	-	-	-	-
<b>TOTAL CDBG</b>	<b>1,341,224</b>	<b>64,332</b>	<b>500,000</b>	<b>500,000</b>	<b>16,970</b>	<b>(483,030)</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT GRANTS</b>						
<b>HOMELESS PREVENTION</b>						
HP FINANCIAL ASSISTANCE	135,664	36,453	150,000	39,745	2,500	(147,500)
HP HOUSING RELOCATION	35,296	17,072	50,000	23,495	-	(50,000)
RR FINANCIAL ASSISTANCE	84,558	74,809	150,000	124,851	51,000	(99,000)
RR HOUSING RELOCATION	14,036	11,381	50,000	12,255	1,000	(49,000)
DATA COLLECTION	4,650	4,102	5,000	6,989	-	(5,000)
ADMINISTRATION	11,865	13,480	45,000	13,479	-	(45,000)
<b>TOTAL HOMELESS PREVENTION</b>	<b><u>286,069</u></b>	<b><u>157,297</u></b>	<b><u>450,000</u></b>	<b><u>220,814</u></b>	<b><u>54,500</u></b>	<b><u>(395,500)</u></b>
<b>ENERGY CONSERVATION</b>						
COMMERCIAL BUILDING REHAB	-	19,200	50,000	86,400	67,200	17,200
HOUSING REHABILITATION	107,497	87,213	300,000	222,959	150,000	(150,000)
MUNICIPAL FACILITY	290,993	268,341	300,000	404,628	100,000	(200,000)
TRAINING	22,928	9,493	100,000	141,050	56,000	(44,000)
TRANSPORTATION INFRASTRUCTURE	19,624	132,732	215,000	402,936	40,760	(174,240)
CONSULTANT SERVICES	280	7,595	25,000	16,588	6,500	(18,500)
ADMINISTRATION	46,471	13,513	110,000	54,150	11,000	(99,000)
<b>TOTAL ENERGY CONSERVATION</b>	<b><u>487,793</u></b>	<b><u>538,087</u></b>	<b><u>1,100,000</u></b>	<b><u>1,328,711</u></b>	<b><u>431,460</u></b>	<b><u>(668,540)</u></b>
<b>STIMULUS RECOVERY PROGRAM</b>						
REPAIR MAINTENANCE	69,700	-	-	-	-	-
ADMINISTRATION	3,635	-	-	-	-	-
<b>TOTAL STIMULUS RECOVERY PROG</b>	<b><u>73,335</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL NEIGHBOR REDEV GRANTS</b>	<b><u>847,197</u></b>	<b><u>695,384</u></b>	<b><u>1,550,000</u></b>	<b><u>1,549,525</u></b>	<b><u>485,960</u></b>	<b><u>(1,064,040)</u></b>
<b>TOTAL BLOCK GRANT FUND</b>	<b><u>3,294,489</u></b>	<b><u>1,665,749</u></b>	<b><u>6,646,000</u></b>	<b><u>5,894,525</u></b>	<b><u>2,678,331</u></b>	<b><u>(3,967,669)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT GRANTS</b>						
<b>HOMELESS PREVENTION</b>						
HP FINANCIAL ASSISTANCE	135,664	36,453	150,000	39,745	2,500	(147,500)
HP HOUSING RELOCATION	35,296	17,072	50,000	23,495	-	(50,000)
RR FINANCIAL ASSISTANCE	84,558	74,809	150,000	124,851	51,000	(99,000)
RR HOUSING RELOCATION	14,036	11,381	50,000	12,255	1,000	(49,000)
DATA COLLECTION	4,650	4,102	5,000	6,989	-	(5,000)
ADMINISTRATION	11,865	13,480	45,000	13,479	-	(45,000)
<b>TOTAL HOMELESS PREVENTION</b>	<b><u>286,069</u></b>	<b><u>157,297</u></b>	<b><u>450,000</u></b>	<b><u>220,814</u></b>	<b><u>54,500</u></b>	<b><u>(395,500)</u></b>
<b>ENERGY CONSERVATION</b>						
COMMERCIAL BUILDING REHAB	-	19,200	50,000	86,400	67,200	17,200
HOUSING REHABILITATION	107,497	87,213	300,000	222,959	150,000	(150,000)
MUNICIPAL FACILITY	290,993	268,341	300,000	404,628	100,000	(200,000)
TRAINING	22,928	9,493	100,000	141,050	56,000	(44,000)
TRANSPORTATION INFRASTRUCTURE	19,624	132,732	215,000	402,936	40,760	(174,240)
CONSULTANT SERVICES	280	7,595	25,000	16,588	6,500	(18,500)
ADMINISTRATION	46,471	13,513	110,000	54,150	11,000	(99,000)
<b>TOTAL ENERGY CONSERVATION</b>	<b><u>487,793</u></b>	<b><u>538,087</u></b>	<b><u>1,100,000</u></b>	<b><u>1,328,711</u></b>	<b><u>431,460</u></b>	<b><u>(668,540)</u></b>
<b>STIMULUS RECOVERY PROGRAM</b>						
REPAIR MAINTENANCE	69,700	-	-	-	-	-
ADMINISTRATION	3,635	-	-	-	-	-
<b>TOTAL STIMULUS RECOVERY PROG</b>	<b><u>73,335</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL NEIGHBOR REDEV GRANTS</b>	<b><u>847,197</u></b>	<b><u>695,384</u></b>	<b><u>1,550,000</u></b>	<b><u>1,549,525</u></b>	<b><u>485,960</u></b>	<b><u>(1,064,040)</u></b>
<b>TOTAL BLOCK GRANT FUND</b>	<b><u>3,294,489</u></b>	<b><u>1,665,749</u></b>	<b><u>6,646,000</u></b>	<b><u>5,894,525</u></b>	<b><u>2,678,331</u></b>	<b><u>(3,967,669)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
SECTION 108 LOAN FUND (FUND 222)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	5,061	-	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>5,061</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>DEBT SERVICE</b>						
<b>SEED LOAN #2</b>						
PRINCIPAL	30,000	30,000	30,000	30,000	32,000	2,000
INTEREST	6,529	5,158	5,200	5,200	3,800	(1,400)
<b>TOTAL SEED LOAN #2</b>	<u>36,529</u>	<u>35,158</u>	<u>35,200</u>	<u>35,200</u>	<u>35,800</u>	<u>600</u>
 <b>SEED LOAN #5</b>						
PRINCIPAL	11,959	10,763	10,800	10,800	7,200	(3,600)
INTEREST	6,078	5,489	5,500	5,500	5,000	(500)
<b>TOTAL SEED LOAN #5</b>	<u>18,037</u>	<u>16,252</u>	<u>16,300</u>	<u>16,300</u>	<u>12,200</u>	<u>(4,100)</u>
 <b>SEED LOAN #6</b>						
PRINCIPAL	5,151	4,636	4,600	4,600	3,100	(1,500)
INTEREST	2,626	2,379	2,400	2,400	2,200	(200)
<b>TOTAL SEED LOAN #6</b>	<u>7,777</u>	<u>7,015</u>	<u>7,000</u>	<u>7,000</u>	<u>5,300</u>	<u>(1,700)</u>
 <b>SEED LOAN #7</b>						
PRINCIPAL	2,890	2,601	2,600	2,600	1,700	(900)
INTEREST	1,443	1,281	1,300	1,300	1,200	(100)
<b>TOTAL SEED LOAN #7</b>	<u>4,333</u>	<u>3,882</u>	<u>3,900</u>	<u>3,900</u>	<u>2,900</u>	<u>(1,000)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
SECTION 108 LOAN FUND (FUND 222)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>SEED LOAN #10</b>						
PRINCIPAL	8,000	11,000	11,000	11,000	11,000	-
INTEREST	534	3,117	1,300	1,300	3,000	1,700
<b>TOTAL SEED LOAN #10</b>	<b>8,534</b>	<b>14,117</b>	<b>12,300</b>	<b>12,300</b>	<b>14,000</b>	<b>1,700</b>
<b>SEED LOAN #8</b>						
PRINCIPAL	39,000	45,000	45,000	45,000	45,000	-
INTEREST	2,096	13,359	5,400	5,400	12,800	7,400
<b>TOTAL SEED LOAN #8</b>	<b>41,096</b>	<b>58,359</b>	<b>50,400</b>	<b>50,400</b>	<b>57,800</b>	<b>7,400</b>
<b>SEED LOAN #9</b>						
PRINCIPAL	-	17,000	17,000	17,000	20,000	3,000
INTEREST	846	5,789	2,300	2,300	5,600	3,300
<b>TOTAL SEED LOAN #9</b>	<b>846</b>	<b>22,789</b>	<b>19,300</b>	<b>19,300</b>	<b>25,600</b>	<b>6,300</b>
<b>SEED LOAN #11</b>						
PRINCIPAL	-	175,000	-	-	-	-
INTEREST	91	889	2,000	2,000	1,500	(500)
<b>TOTAL SEED LOAN #11</b>	<b>91</b>	<b>175,889</b>	<b>2,000</b>	<b>2,000</b>	<b>1,500</b>	<b>(500)</b>
<b>SEED LOAN #12</b>						
PRINCIPAL	-	184,000	-	-	-	-
INTEREST	95	901	2,000	2,000	1,500	(500)
<b>TOTAL SEED LOAN #12</b>	<b>95</b>	<b>184,901</b>	<b>2,000</b>	<b>2,000</b>	<b>1,500</b>	<b>(500)</b>
<b>TOTAL DEBT SERVICE</b>	<b>117,338</b>	<b>518,362</b>	<b>148,400</b>	<b>148,400</b>	<b>156,600</b>	<b>8,200</b>
<b>TOTAL SECTION 108 LOAN FUND</b>	<b>122,399</b>	<b>518,362</b>	<b>148,400</b>	<b>148,400</b>	<b>156,600</b>	<b>8,200</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
TIF DISTRICT #1 FUND (FUND 231)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
TIF DISTRICT #6 FUND	-	38,000	-	-	100,000	100,000
SSA ONE FUND	105,000	-	125,000	125,000	125,000	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>105,000</b>	<b>38,000</b>	<b>125,000</b>	<b>125,000</b>	<b>225,000</b>	<b>100,000</b>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	12,098	6,629	47,500	47,500	47,000	(500)
REPAIRS & MAINTENANCE SERVICES	22,300	32,712	125,000	125,000	195,000	70,000
OTHER SERVICES & CHARGES	455,971	6,199	436,000	444,000	414,250	(21,750)
SPECIAL PROGRAMS	86,960	106,007	350,000	350,000	350,000	-
GRANTS-ECONOMIC AGREEMENTS	700,000	406,013	1,000,000	1,000,000	500,000	(500,000)
BANK SERVICE FEES	500	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	110,000	110,000
<b>TOTAL OTHER NON-CAPITAL</b>	<b>1,277,829</b>	<b>557,560</b>	<b>1,958,500</b>	<b>1,966,500</b>	<b>1,616,250</b>	<b>(342,250)</b>
<b>CAPITAL</b>						
IMPROVEMENTS	1,516,486	315,234	2,065,800	2,057,800	1,773,800	(292,000)
<b>TOTAL CAPITAL</b>	<b>1,516,486</b>	<b>315,234</b>	<b>2,065,800</b>	<b>2,057,800</b>	<b>1,773,800</b>	<b>(292,000)</b>
<b>DEBT SERVICE</b>						
<b>SERIES 2005 BONDS</b>						
PRINCIPAL	1,050,000	-	-	-	-	-
INTEREST	52,500	-	-	-	-	-
<b>TOTAL SERIES 2005 BONDS</b>	<b>1,102,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL DEBT SERVICE</b>	<b>1,102,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL TIF DISTRICT #1 FUND</b>	<b>4,001,815</b>	<b>910,794</b>	<b>4,149,300</b>	<b>4,149,300</b>	<b>3,615,050</b>	<b>(534,250)</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
TIF DISTRICT #2 FUND (FUND 232)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
GRANTS-ECONOMIC AGREEMENTS	1,363,611	363,319	-	-	2,112,000	2,112,000
PROFESSIONAL FEES	164,129	48,519	12,500	62,500	22,000	9,500
OTHER SERVICES & CHARGES	-	1,000,000	-	10,000	1,000,000	1,000,000
BANK SERVICE FEES	2,140	2,140	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b><u>1,529,880</u></b>	<b><u>1,413,978</u></b>	<b><u>12,500</u></b>	<b><u>72,500</u></b>	<b><u>3,134,000</u></b>	<b><u>3,121,500</u></b>
<b>CAPITAL</b>						
CITY-OWNED OPTICAL FIBER	-	-	-	-	2,000,000	2,000,000
COST OF LAND	-	-	-	-	305,000	305,000
OUTLET MALL PARKING LOT	-	-	-	-	930,000	930,000
E FARNSWORTH SITE IMPROVEMENT	-	-	550,000	125,000	2,800,000	2,250,000
CENTRAL DUPAGE HOSPITAL	-	2,034,885	1,500,000	1,500,000	-	(1,500,000)
998 CORPORATE BLVD	-	-	860,000	850,000	-	(860,000)
STORMWATER DRAINAGE	-	-	-	-	750,000	750,000
TRAFFIC SIGNALS	-	-	-	-	355,000	355,000
CHURCH RD & BILTER SIGNAL	-	4,173	250,000	250,000	-	(250,000)
CHURCH-BUTTERFIELD-CORPORATE	-	-	-	425,000	3,750,000	3,750,000
OTHER IMPROVEMENTS	-	-	1,000,000	950,000	-	(1,000,000)
<b>TOTAL CAPITAL</b>	<b><u>-</u></b>	<b><u>2,039,058</u></b>	<b><u>4,160,000</u></b>	<b><u>4,100,000</u></b>	<b><u>10,890,000</u></b>	<b><u>6,730,000</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
TIF DISTRICT #2 FUND (FUND 232)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>DEBT SERVICE</b>						
<b>SERIES 2004B</b>						
PRINCIPAL	810,000	-	885,000	885,000	965,000	80,000
INTEREST	243,345	101,828	203,700	203,700	160,300	(43,400)
<b>TOTAL SERIES 2004B BONDS</b>	<u>1,053,345</u>	<u>101,828</u>	<u>1,088,700</u>	<u>1,088,700</u>	<u>1,125,300</u>	<u>36,600</u>
<b>TOTAL DEBT SERVICE</b>	<u>1,053,345</u>	<u>101,828</u>	<u>1,088,700</u>	<u>1,088,700</u>	<u>1,125,300</u>	<u>36,600</u>
<b>TOTAL TIF DISTRICT #2 FUND</b>	<u>2,583,225</u>	<u>3,554,864</u>	<u>5,261,200</u>	<u>5,261,200</u>	<u>15,149,300</u>	<u>9,888,100</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
TIF DISTRICT #3 FUND (FUND 233)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	4,879	14,051	5,000	5,000	12,000	7,000
OTHER SERVICES & CHARGES	<u>8,989</u>	<u>1,147</u>	-	-	<u>20,000</u>	20,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>13,868</b></u>	<u><b>15,198</b></u>	<u><b>5,000</b></u>	<u><b>5,000</b></u>	<u><b>32,000</b></u>	<u><b>27,000</b></u>
<b>DEBT SERVICE</b>						
<b>SERIES 2008B</b>						
PRINCIPAL	335,000	-	355,000	355,000	380,000	25,000
INTEREST	<u>472,225</u>	<u>225,225</u>	<u>450,500</u>	<u>450,500</u>	<u>427,400</u>	<u>(23,100)</u>
<b>TOTAL SERIES 2008B BONDS</b>	<u><b>807,225</b></u>	<u><b>225,225</b></u>	<u><b>805,500</b></u>	<u><b>805,500</b></u>	<u><b>807,400</b></u>	<u><b>1,900</b></u>
<b>SERIES 2009</b>						
PRINCIPAL	-	-	-	-	120,000	120,000
INTEREST	<u>302,167</u>	<u>129,500</u>	<u>259,000</u>	<u>259,000</u>	<u>259,000</u>	<u>-</u>
<b>TOTAL SERIES 2009 NOTES</b>	<u><b>302,167</b></u>	<u><b>129,500</b></u>	<u><b>259,000</b></u>	<u><b>259,000</b></u>	<u><b>379,000</b></u>	<u><b>120,000</b></u>
<b>TOTAL DEBT SERVICE</b>	<u><b>1,109,392</b></u>	<u><b>354,725</b></u>	<u><b>1,064,500</b></u>	<u><b>1,064,500</b></u>	<u><b>1,186,400</b></u>	<u><b>121,900</b></u>
<b>TOTAL TIF DISTRICT #3 FUND</b>	<u><b>1,123,260</b></u>	<u><b>369,923</b></u>	<u><b>1,069,500</b></u>	<u><b>1,069,500</b></u>	<u><b>1,218,400</b></u>	<u><b>148,900</b></u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
TIF DISTRICT #4 FUND (FUND 234)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	-	1,629	-	-	2,000	2,000
GRANTS-ECONOMIC AGREEMENTS	-	94,862	50,000	50,000	58,000	8,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u>-</u>	<u>96,491</u>	<u>50,000</u>	<u>50,000</u>	<u>60,000</u>	<u>10,000</u>
<b>TOTAL TIF DISTRICT #4 FUND</b>	<u>-</u>	<u>96,491</u>	<u>50,000</u>	<u>50,000</u>	<u>60,000</u>	<u>10,000</u>

**TIF DISTRICT #5 FUND (FUND 235)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	53,817	15,516	10,000	13,900	12,000	2,000
OTHER SERVICES & CHARGES	72,901	-	50,000	50,000	75,000	25,000
GRANTS-ECONOMIC AGREEMENTS	11,250	63,250	11,300	11,300	37,300	26,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u>137,968</u>	<u>78,766</u>	<u>71,300</u>	<u>75,200</u>	<u>124,300</u>	<u>53,000</u>
<b>CAPITAL</b>						
RIVEREDGE-BRIDGE	-	-	-	-	175,000	175,000
RIVEREDGE-WILDER PARK	-	-	-	-	80,000	80,000
OTHER IMPROVEMENTS	-	-	100,000	96,100	100,000	-
<b>TOTAL CAPITAL</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>96,100</u>	<u>355,000</u>	<u>255,000</u>
<b>TOTAL TIF DISTRICT #5 FUND</b>	<u>137,968</u>	<u>78,766</u>	<u>171,300</u>	<u>171,300</u>	<u>479,300</u>	<u>308,000</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
TIF DISTRICT #6 FUND (FUND 236)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	1,629	17,310	10,000	10,000	12,000	2,000
OTHER SERVICES & CHARGES	69,664	8,309	69,000	69,000	65,000	(4,000)
GRANTS-ECONOMIC AGREEMENTS	-	-	-	-	100,000	100,000
<b>TOTAL OTHER NON-CAPITAL</b>	<b><u>71,293</u></b>	<b><u>25,619</u></b>	<b><u>79,000</u></b>	<b><u>79,000</u></b>	<b><u>177,000</u></b>	<b><u>98,000</u></b>
<b>CAPITAL</b>						
RIVEREDGE-BRIDGE	-	-	-	-	175,000	175,000
OTHER IMPROVEMENTS	-	-	-	-	100,000	100,000
<b>TOTAL CAPITAL</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>275,000</u></b>	<b><u>275,000</u></b>
<b>DEBT SERVICE</b>						
<b>SERIES 2008A BONDS</b>						
PRINCIPAL	200,000	-	215,000	215,000	230,000	15,000
INTEREST	449,550	218,025	436,100	436,100	421,600	(14,500)
<b>TOTAL SERIES 2008A BONDS</b>	<b><u>649,550</u></b>	<b><u>218,025</u></b>	<b><u>651,100</u></b>	<b><u>651,100</u></b>	<b><u>651,600</u></b>	<b><u>500</u></b>
<b>TOTAL DEBT SERVICE</b>	<b><u>649,550</u></b>	<b><u>218,025</u></b>	<b><u>651,100</u></b>	<b><u>651,100</u></b>	<b><u>651,600</u></b>	<b><u>500</u></b>
<b>TOTAL TIF DISTRICT #6 FUND</b>	<b><u>720,843</u></b>	<b><u>243,644</u></b>	<b><u>730,100</u></b>	<b><u>730,100</u></b>	<b><u>1,103,600</u></b>	<b><u>373,500</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
SSA #14 SULLIVAN FUND (FUND 251)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
CLEANING SERVICES	8,002	5,600	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	21,142	-	10,000	10,000	10,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	10,000	10,000	10,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>29,144</u>	<u>5,600</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>
<b>TOTAL SSA #14 SULLIVAN FUND</b>	<u>29,144</u>	<u>5,600</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>

**SSA #15 PINNEY FUND (FUND 252)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
SSA PROJECTS	<u>3,215</u>	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>3,215</u>	-	-	-	-	-
<b>TOTAL SSA #15 PINNEY FUND</b>	<u>3,215</u>	-	-	-	-	-

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
SHAPE FUND (FUND 255)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	4,263,800	2,750,100	3,666,800	3,666,800	3,620,500	(46,300)
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>4,263,800</u>	<u>2,750,100</u>	<u>3,666,800</u>	<u>3,666,800</u>	<u>3,620,500</u>	<u>(46,300)</u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	80,716	2,579	34,400	46,400	32,400	(2,000)
REPAIRS & MAINTENANCE SERVICES	13,542	88,478	151,700	95,100	413,200	261,500
TRAVEL & PROFESSIONAL DEV	-	-	6,000	-	-	(6,000)
SPECIAL PROGRAMS	120,000	140,000	140,000	140,000	190,000	50,000
SUPPLIES-GENERAL	510,838	3,444	10,000	13,000	6,500	(3,500)
SUPPLIES-MACHINES & EQUIPMENT	-	-	513,000	513,000	594,000	81,000
SUPPLIES-COMPUTER	-	-	385,800	433,400	746,800	361,000
OTHER SERVICES & CHARGES	18,620	-	-	-	18,000	18,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u>743,716</u>	<u>234,501</u>	<u>1,240,900</u>	<u>1,240,900</u>	<u>2,000,900</u>	<u>760,000</u>
<b>CAPITAL</b>						
MACHINERY & EQUIPMENT	479,939	266,015	494,300	494,300	195,000	(299,300)
IMPROVEMENTS	1,039,622	59,470	403,000	403,000	378,000	(25,000)
VEHICLES	468,013	21,801	612,500	612,500	2,829,500	2,217,000
TRAFFIC SIGNAL INTERCONNECTS	-	-	60,000	60,000	60,000	-
ROADS	-	-	150,000	150,000	-	(150,000)
<b>TOTAL CAPITAL</b>	<u>1,987,574</u>	<u>347,286</u>	<u>1,719,800</u>	<u>1,719,800</u>	<u>3,462,500</u>	<u>1,742,700</u>
<b>TOTAL SHAPE FUND</b>	<u>6,995,090</u>	<u>3,331,887</u>	<u>6,627,500</u>	<u>6,627,500</u>	<u>9,083,900</u>	<u>2,456,400</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
SSA #24 EAGLE POINT FUND (FUND 262)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	<u>30,806</u>	<u>16,115</u>	<u>34,100</u>	<u>34,100</u>	<u>35,000</u>	<u>900</u>
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>30,806</b></u>	<u><b>16,115</b></u>	<u><b>34,100</b></u>	<u><b>34,100</b></u>	<u><b>35,000</b></u>	<u><b>900</b></u>
<b>TOTAL SSA #24 EAGLE POINT FUND</b>	<u><b>30,806</b></u>	<u><b>16,115</b></u>	<u><b>34,100</b></u>	<u><b>34,100</b></u>	<u><b>35,000</b></u>	<u><b>900</b></u>

**SSA #27 CONCORD FUND (FUND 263)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	<u>11,490</u>	<u>-</u>	<u>15,200</u>	<u>15,200</u>	<u>16,000</u>	<u>800</u>
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>11,490</b></u>	<u><b>-</b></u>	<u><b>15,200</b></u>	<u><b>15,200</b></u>	<u><b>16,000</b></u>	<u><b>800</b></u>
<b>TOTAL SSA #27 CONCORD FUND</b>	<u><b>11,490</b></u>	<u><b>-</b></u>	<u><b>15,200</b></u>	<u><b>15,200</b></u>	<u><b>16,000</b></u>	<u><b>800</b></u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
SSA ONE FUND (FUND 266)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
GRANT-AURORA DOWNTOWN	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	-
 <b>TOTAL SSA ONE FUND</b>	 <u><b>220,000</b></u>	 <u><b>220,000</b></u>	 <u><b>220,000</b></u>	 <u><b>220,000</b></u>	 <u><b>220,000</b></u>	 -

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
SSA #34 OSWEGO FUND (FUND 275)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	1,750	875	2,000	2,000	2,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>1,750</u>	<u>875</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>-</u>
<b>DEBT SERVICE</b>						
<b>SERIES 2002 BONDS</b>						
PRINCIPAL	300,000	-	350,000	350,000	350,000	-
INTEREST	198,500	92,950	185,900	185,900	171,200	(14,700)
<b>TOTAL SERIES 2002 BONDS</b>	<u>498,500</u>	<u>92,950</u>	<u>535,900</u>	<u>535,900</u>	<u>521,200</u>	<u>(14,700)</u>
<b>SERIES 2005 BONDS</b>						
PRINCIPAL	465,000	-	490,000	490,000	580,000	90,000
INTEREST	170,200	75,800	151,600	151,600	132,000	(19,600)
<b>TOTAL SERIES 2005 BONDS</b>	<u>635,200</u>	<u>75,800</u>	<u>641,600</u>	<u>641,600</u>	<u>712,000</u>	<u>70,400</u>
<b>TOTAL DEBT SERVICE</b>	<u>1,133,700</u>	<u>168,750</u>	<u>1,177,500</u>	<u>1,177,500</u>	<u>1,233,200</u>	<u>55,700</u>
<b>TOTAL SSA #34 OSWEGO FUND</b>	<u>1,135,450</u>	<u>169,625</u>	<u>1,179,500</u>	<u>1,179,500</u>	<u>1,235,200</u>	<u>55,700</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
SSA #44 FUND (FUND 276)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	<u>30,400</u>	<u>-</u>	<u>33,600</u>	<u>33,600</u>	<u>33,600</u>	<u>-</u>
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>30,400</b></u>	<u><b>-</b></u>	<u><b>33,600</b></u>	<u><b>33,600</b></u>	<u><b>33,600</b></u>	<u><b>-</b></u>
<b>TOTAL SSA #44 FUND</b>	<u><b>30,400</b></u>	<u><b>-</b></u>	<u><b>33,600</b></u>	<u><b>33,600</b></u>	<u><b>33,600</b></u>	<u><b>-</b></u>

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**STORMWATER MANAGEMENT FEE FUND (FUND 280)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	1,721,300	1,286,100	1,714,800	1,714,800	1,714,900	100
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>1,721,300</u>	<u>1,286,100</u>	<u>1,714,800</u>	<u>1,714,800</u>	<u>1,714,900</u>	<u>100</u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	-	-	110,000	110,000	110,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	40,000	40,000	40,000	-
OTHER SERVICES & CHARGES	21,062	21,000	23,000	23,000	23,000	-
SPECIAL PROGRAMS	-	1,023	10,000	10,000	18,500	8,500
<b>TOTAL OTHER NON-CAPITAL</b>	<u>21,062</u>	<u>22,023</u>	<u>183,000</u>	<u>183,000</u>	<u>191,500</u>	<u>8,500</u>
<b>CAPITAL</b>						
STORMWATER DRAINAGE	152,411	(49)	-	-	-	-
ELLINGTON RECONSTRUCTION	2,400	-	147,600	147,600	-	(147,600)
BGI COMMITTEE PROJECTS	115,575	15,818	200,000	200,000	200,000	-
STORM COMPLIANCE	-	5,096	15,000	15,000	24,800	9,800
STORM SEWER EXTENSIONS	245,477	9,999	200,000	200,000	400,000	200,000
BUTTERFIELD STORM SEWER	48,417	-	-	-	-	-
BIOINFILTRATION BASINS	-	-	-	-	100,000	100,000
VARIOUS PROJECTS	40,918	42,807	300,000	300,000	300,000	-
<b>TOTAL CAPITAL</b>	<u>605,198</u>	<u>73,671</u>	<u>862,600</u>	<u>862,600</u>	<u>1,024,800</u>	<u>162,200</u>
<b>DEBT SERVICE</b>						
IEPA LOAN #1/HEATHERCREST						
PRINCIPAL	134,745	68,656	138,200	138,200	141,700	3,500
INTEREST	44,143	20,788	40,700	40,700	37,200	(3,500)
<b>TOTAL IEPA LOAN #1/HEATHERCREST</b>	<u>178,888</u>	<u>89,444</u>	<u>178,900</u>	<u>178,900</u>	<u>178,900</u>	<u>-</u>
<b>TOTAL STORMWATER MGMT FEE FUND</b>	<u>2,526,448</u>	<u>1,471,238</u>	<u>2,939,300</u>	<u>2,939,300</u>	<u>3,110,100</u>	<u>170,800</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>CAPITAL</b>						
IMPROVEMENTS	-	-	-	-	100,000	100,000
<b>TOTAL CAPITAL</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>
 <b>TOTAL LONG-TERM CONTROL PLAN FEE FUND</b>	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>-</u>	 <u>100,000</u>	 <u>100,000</u>



Pictured above is the first North Avenue bridge construction, dated May 26, 1884. Nine workers take time out to pose for this picture. Identical style bridges were constructed on New York Street in 1884 and Downer Place in 1885.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
CAPITAL PROJECTS SUMMARY**

**Overview**

Capital projects total \$67 million in the 2012 budget. The city has budgeted expenditures for capital projects in the following funds:

- Motor Fuel Tax (Fund 203)
- Airport (Fund 204)
- Neighborhood Stabilization (Fund 214)
- Gaming Tax (Fund 215)
- Block Grant (Fund 221)
- TIF #1 Downtown (Fund 231)
- TIF #2 Farnsworth Area (Fund 232)
- TIF #5 West River Area (Fund 235)
- TIF #6 East River Area (Fund 236)
- Safety, Health, and Public Enhancement (SHAPE) (Fund 255)
- Stormwater Management Fee (Fund 280)
- Library Capital Projects & Technology (Fund 310)
- 2004B TIF Bond Project (Fund 336)
- 2006 G.O. Bond Project (Fund 339)
- Capital Improvements A (Fund 340)
- 2008B TIF Bond Project TIF #3 (Fund 342)
- 2008 G.O. Bond Project (Fund 343)
- 2008A TIF Bond Project TIF #6 (Fund 344)
- 2009 G.O. Bond Project (Fund 348)
- 2012 G.O. Bond Project (Fund 349)
- Water & Sewer (Fund 510)
- Motor Vehicle Parking System (Fund 520)
- Transit Centers (Fund 530)

Below is a discussion of the major capital projects budgeted in 2012. Numerical budget information pertaining to capital projects of the Motor Fuel Tax, Airport, Neighborhood Stabilization, Gaming Tax, Block Grant, TIF #1 Downtown, TIF #2 Farnsworth Area, TIF #5 West River Area, TIF #6 East River Area, SHAPE, and Stormwater Management Fee Funds can be found in the section of the budget dedicated to special revenue funds. Information on projects to be undertaken through the Water & Sewer, Motor Vehicle Parking System, and the Transit Centers Funds is located in the Proprietary Funds Section. Information on projects to be undertaken through the Library Fund is located in the Public Library Funds Section. Numerical budget information concerning capital projects of all other funds is presented in the Capital Projects Section of the 2012 budget.

**Motor Fuel Tax Fund (203)**

**Downer Place Bridges.** In 2012, the city will reconstruct the two bridges over the Fox River at Downer Place in downtown Aurora. The total project cost of \$12 million will be shared with the Illinois Department of Transportation. Aurora's share will be \$3.4 million.

**Arterial and Collector Resurfacing.** The city's arterial and collector road resurfacing program is budgeted at \$2.9 million in 2012. Through this program, approximately 18 lane-miles of arterial and collector roads will be resurfaced.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
CAPITAL PROJECTS SUMMARY**

**Airport Fund (204)**

**Area 2 Entrance and Parking Lot – Phase I.** The city will construct an entrance road and car parking lot to serve the new development area and new control tower at the Aurora Municipal Airport. The 2012 budget for this project is \$2 million. However, it is expected that 80% of this amount will be reimbursed by a state grant.

**Neighborhood Stabilization Fund (214)**

**Neighborhood Stabilization Program.** The 2012 budget will provide \$1.075 million for the purchase and rehabilitation of abandoned, foreclosed residential properties. Blighted structures will be demolished and a land bank will be established to rejuvenate the development in targeted neighborhoods. This program is 100% funded through a federal grant.

**Gaming Tax Fund (215)**

**Old Police Building.** Included in the 2012 budget is a provision of \$831,500 for the demolition of the old police building at 350 N. River Street. This building is dilapidated and cannot be economically adapted for another municipal use. The demolition of the old police station building will create additional green space along the Fox River, which is consistent with the city's plans for redeveloping the city's center.

**TIF #1 Downtown Fund (231)**

**GAR Building Interior Restoration.** The city plans to restore the interior of the Grand Army of the Republic (GAR) Memorial Hall building by Memorial Day, 2012, and establish it as a war memorial museum. The 2012 budget provides \$385,000 to restore the historic mural, develop appropriate museum-quality casework and lighting, and make various building repairs, including plumbing. A state grant in the amount of \$250,000 will assist with the restoration.

**TIF #2 Farnsworth Area Fund (232)**

**Outlet Mall Parking Structure.** The city will construct a public-shared parking structure located on Chicago Premium Outlets property. The parking structure will provide 400 parking spaces to alleviate provide additional parking.

**Aurora Corporate Center Development.** The city will provide financial assistance for the purchasing or remodeling of business suites located at the Aurora Corporate Center. This will assist in attraction and retention of businesses.

**SHAPE Fund (255)**

**Traffic Signal Pre-Emption Devices.** The city installs traffic-control devices at signaled intersections to facilitate the movement of emergency vehicles. The 2012 budget includes \$195,000 in the SHAPE Fund and \$45,000 in the Capital Improvements Fund A for the installation of these devices.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
CAPITAL PROJECTS SUMMARY**

**Stormwater Management Fee Fund (280)**

**BGI Committee Projects.** In 2012, \$200,000 has been allocated to the City Council's Buildings, Grounds, and Infrastructure Committee for various small stormwater management projects requested by residents. These projects include re-grading, the addition of under drains, and small storm sewer installations.

**2004B TIF Bond Project Fund (336)**

**Extension of Corporate Boulevard West to Mitchell Road.** The city will construct approximately 1,250 feet of a roadway extension, including sidewalk, streetscaping, and landscaping. This \$2 million project will spur additional commercial and industrial developments in the Farnsworth International Business Park by providing an attractive access roadway with improved pedestrian safety and better traffic flow. The 2012 budget includes \$720,000 to begin this project.

**Capital Improvements Fund A (340)**

**Right-of-Way Improvement Program.** The city replaces hazardous or missing sections of sidewalk through its on-going right-of-way improvement program. The 2012 budget includes \$650,000 for these improvements, which includes a program to reimburse residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters.

**Eola Road – Montgomery Road to 87th Street.** The city will reconstruct and widen approximately one mile of this roadway from two to four lanes. Ultimately, this project is expected to cost a total of \$9.5 million. In 2012, the city will pay a net amount of \$770,000 for land acquisition and engineering costs

**2008 G.O. Bond Project Fund (343)**

**Neighborhood Street Improvements.** In 2012, a total of \$5.81 million is budgeted for the ongoing neighborhood street improvements program. This is primarily funded through the 2008 G.O. Bond Project Fund. The Capital Improvements Fund A and Block Grant Fund will each contribute \$400,000. The Gaming Tax Fund will contribute \$10,000.

**2008A TIF Bond Project TIF #6 Fund (344)**

**TIF District #6 Projects.** To support a major redevelopment initiative in central Aurora, the city is seeking to acquire land in TIF District #6 (northeast of the downtown). Some land will be redeveloped, and other land will be used for a public park. Remediating environmental hazards may also be necessary. In 2008, the city sold \$6.7 million of tax increment revenue bonds to provide resources for the first phase of this initiative. The 2012 budget for this project is \$4.2 million, of which 93% will be supported by state and local grants.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
CAPITAL PROJECTS SUMMARY**

**2009 G.O. Bond Project Fund (348)**

**Public Safety Radio System.** The analog radio system currently used by the city's police department, fire department, and certain other departments is obsolete. The manufacturer has announced that maintenance support will be terminated in the near future. During 2009, the city issued general obligation bonds to provide resources to replace the system. The final phase of the replacement project will be completed in 2012 with the expenditure of \$1.45 million.

**2012 G.O. Bond Project (349)**

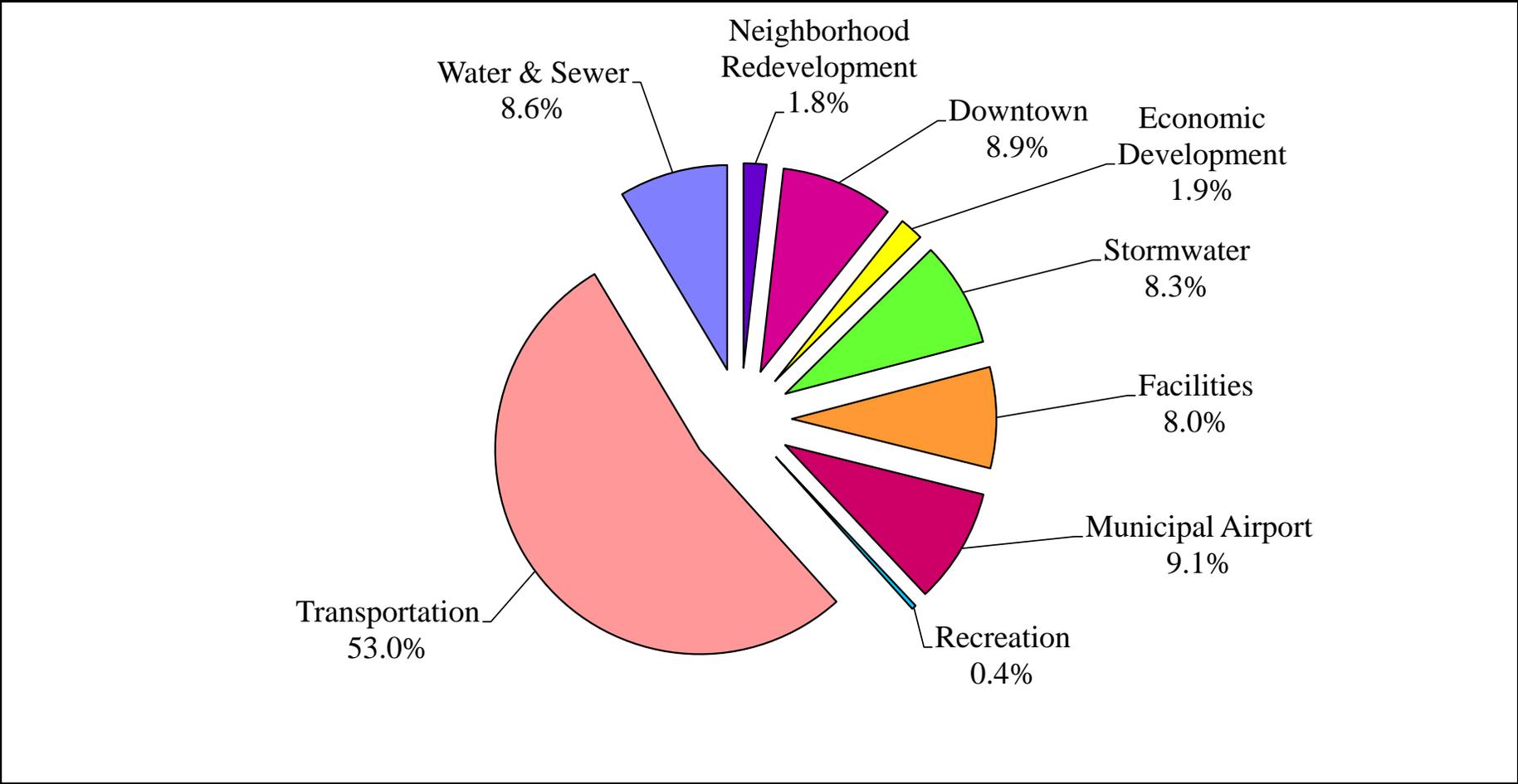
**New Main Library Facility.** The current main library at One East Benton Street is overcrowded and obsolete. In 2012, the city plans to issue \$28.3 million in general obligation bonds to provide resources for the construction of the new main library facility at the intersection of Benton Street and River Street. The 2012 budget includes expenditures of \$11.2 million from the proceeds of the bonds and \$100,000 from the Library Capital Projects and Technology Fund to support the initial phase of construction. It is anticipated that the new facility will be completed in 2014. The total cost of this project is expected to be \$33 million.

**Water & Sewer Fund (510)**

**Long-Term Control Plan Improvements.** Areas near the Fox River and Indian Creek have experienced problems with combined sanitary and storm sewers backing up. This ongoing program serves to separate these sewers and construct other improvements to mitigate flooding. During 2012, \$3.3 million will be devoted to the program.

**Sewer Separation Projects.** The ineffectiveness of combined sanitary and storm sewer lines in certain sections of the city has been recognized for many years. When combined sewer lines are overcome, flooding and sewer back-ups result. In 2012, the city will spend about \$1.64 million on sewer separation projects. While these projects will be accounted for in the Water & Sewer Fund, most of the resources will come from the proceeds of water revenue bonds issued in 2006.

CITY OF AURORA, ILLINOIS  
2012-2021 CAPITAL IMPROVEMENT PLAN SUMMARY



**CITY OF AURORA, ILLINOIS  
2012-2021 CAPITAL IMPROVEMENT PLAN SUMMARY**

<u>PROJECT TYPE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016-2021</u>	<u>10-YR TOTAL</u>
<b>Downtown</b>	14,375,212	9,472,306	8,030,002	15,677,098	10,450,000	7,740,000	51,369,406
<b>Economic Development</b>	-	5,135,000	5,770,000	-	-	-	10,905,000
<b>Facilities</b>	4,058,900	16,172,900	13,619,000	5,010,000	110,000	11,176,100	46,088,000
<b>Municipal Airport</b>	6,398,500	2,300,000	6,600,000	2,990,000	1,600,000	39,033,000	52,523,000
<b>Neighborhood Redevelopment</b>	10,166,000	1,725,000	800,000	900,000	1,000,000	6,000,000	10,425,000
<b>Recreation</b>	168,600	-	30,000	450,000	1,600,000	-	2,080,000
<b>Stormwater</b>	3,738,500	5,560,800	3,715,000	3,465,000	4,465,000	30,800,000	48,005,800
<b>Transportation</b>	17,947,200	22,088,800	17,063,000	16,234,200	10,730,000	240,248,000	306,364,000
<b>Water &amp; Sewer</b>	4,353,700	4,533,300	6,589,700	2,890,700	3,589,900	32,008,123	49,611,723
<b>TOTAL CAPITAL PROJECTS</b>	<u>61,206,612</u>	<u>66,988,106</u>	<u>62,216,702</u>	<u>47,616,998</u>	<u>33,544,900</u>	<u>367,005,223</u>	<u>577,371,929</u>

**CITY OF AURORA, ILLINOIS  
2012-2021 CAPITAL IMPROVEMENT PLAN  
PROJECTS BY CATEGORY**

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016-2021</b>	<b>Total</b>
<b>Downtown (General)</b>								
	A007	Vault Filling/Sidewalk Replacement Program	140,000	100,000	100,000	100,000	600,000	1,040,000
	A025	Downtown Sewer Separation/Basins 5, 6, & 13	1,640,000	0	0	0	0	1,640,000
	A027	Downtown Water Distribution Improvements	900,000	0	0	0	0	900,000
	A031	Dam Modifications/Canoe Chute Improvements	0	150,000	7,500,000	7,500,000	0	15,150,000
	A035	GAR Building Exterior Restoration	100,000	0	0	0	0	100,000
	A037	GAR Building Interior Restoration	385,000	350,000	350,000	0	0	1,085,000
	A039	Southwest Downtown Parking Lot	188,000	2,688,000	0	0	0	2,876,000
	A040	Streetscape Improvements	564,800	0	400,000	0	1,240,000	2,204,800
	A041	TIF District #3 Projects	652,300	0	0	0	0	652,300
	A043	TIF District #6 Projects	4,248,206	0	0	0	0	4,248,206
	A045	Masonic Temple	0	750,000	0	0	0	750,000
	A050	Major Project Development Fund	150,000	150,000	150,000	150,000	900,000	1,500,000
	A051	Fox River Pedestrian Bridge - RiverEdge Park	350,000	2,178,452	3,471,548	0	0	6,000,000
	A052	LaSalle Street/Auto Row Reconstruction	74,000	150,000	0	0	0	224,000
	A053	Wilder Park/RiverEdge Park	80,000	395,550	395,550	0	0	871,100
<b>Total</b>			<b>9,472,306</b>	<b>6,912,002</b>	<b>12,367,098</b>	<b>7,750,000</b>	<b>2,740,000</b>	<b>39,241,406</b>
<b>Downtown (Riverwalk)</b>								
	A013	FoxWalk Construction - Phase I (West Channel)	0	1,018,000	610,000	200,000	2,500,000	4,328,000
	A014	FoxWalk Construction - Phase II (East Channel)	0	100,000	2,700,000	2,500,000	2,500,000	7,800,000
<b>Total</b>			<b>0</b>	<b>1,118,000</b>	<b>3,310,000</b>	<b>2,700,000</b>	<b>5,000,000</b>	<b>12,128,000</b>
<b>Economic Development</b>								

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016-2021</b>	<b>Total</b>
	J001	Outlet Mall Parking Structure	930,000	5,270,000	0	0	0	6,200,000
	J002	Church Road/Bilter Road Property Acquisition	305,000	0	0	0	0	305,000
	J003	998 Corporate Boulevard	0	500,000	0	0	0	500,000
	J005	East Farnsworth Site Improvements	2,800,000	0	0	0	0	2,800,000
	J006	Aurora Corporate Center Development	1,100,000	0	0	0	0	1,100,000
<b>Total</b>			<b>5,135,000</b>	<b>5,770,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,905,000</b>
<b>Facilities</b>								
	C011	Fire Station #7 Replacement	0	0	0	0	5,200,000	5,200,000
	C012	Fire Station #13	0	0	0	0	5,500,000	5,500,000
	C014	Parks Maintenance Facility Expansion	0	275,000	0	0	0	275,000
	C040	New Main Library Facility	11,330,000	13,110,000	3,975,000	0	0	28,415,000
	C063	Route 59 Transit Center Entrance	0	0	0	0	476,100	476,100
	C067	Public Safety Radio System	1,452,900	0	0	0	0	1,452,900
	C076	E911 Equipment	126,000	0	0	0	0	126,000
	C079	Optical Fiber to the DuPage Technical Park	192,000	0	0	0	0	192,000
	C089	Salt Storage Facility	0	0	925,000	0	0	925,000
	C090	Stolp Island Parking Deck Repairs	130,500	124,000	0	0	0	254,500
	C091	Old Police Building	831,500	0	0	0	0	831,500
	C095	Route 59 Transit Center Resurfacing	110,000	110,000	110,000	110,000	0	440,000
	C096	North Farnsworth Fiber Optic Loop	2,000,000	0	0	0	0	2,000,000
<b>Total</b>			<b>16,172,900</b>	<b>13,619,000</b>	<b>5,010,000</b>	<b>110,000</b>	<b>11,176,100</b>	<b>46,088,000</b>
<b>Municipal Airport</b>								
	D009	Perimeter Fencing	300,000	0	0	0	0	300,000
	D011	Area 2 Apron - Phase II	0	0	2,990,000	0	0	2,990,000
	D012	North Entrance and Parking	0	0	0	400,000	0	400,000
	D013	North Access Taxiway and Apron	0	0	0	0	500,000	500,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016-2021</b>	<b>Total</b>
	D014	Area 5 Auto Parking	0	0	0	0	1,820,000	1,820,000
	D016	Perimeter Access Road	0	0	0	0	1,141,000	1,141,000
	D019	Area 4 Entrance Road	0	0	0	0	1,202,000	1,202,000
	D021	Runway 18/36 - Phase I	0	3,000,000	0	0	0	3,000,000
	D023	Dugan Road Relocation	0	0	0	0	2,500,000	2,500,000
	D025	Area 1 Apron	0	0	0	0	2,520,000	2,520,000
	D026	Area 2 Apron - Phase III	0	0	0	0	1,750,000	1,750,000
	D027	Area 2 Entrance and Parking Lot - Phase I	2,000,000	0	0	0	0	2,000,000
	D028	Airport Fire System Extension	0	0	0	0	600,000	600,000
	D029	Runway 9L/27R	0	0	0	0	4,000,000	4,000,000
	D030	Area 4 Apron	0	0	0	0	3,000,000	3,000,000
	D031	Area 5 Apron - Phase II	0	0	0	0	5,000,000	5,000,000
	D035	Airport Land Acquisition	0	0	0	0	3,000,000	3,000,000
	D036	Area 5 Apron - Phase III	0	0	0	0	4,000,000	4,000,000
	D037	Area 5 Apron - Phase IV	0	0	0	0	4,000,000	4,000,000
	D038	Area 5 Apron - Phase I	0	0	0	0	4,000,000	4,000,000
	D040	Area 2 Parking Expansion - Phase II	0	0	0	1,200,000	0	1,200,000
	D041	Runway & Taxiway Guidance Signs	0	600,000	0	0	0	600,000
	D042	Runway 18/36 - Phase II	0	3,000,000	0	0	0	3,000,000
<b>Total</b>			<b>2,300,000</b>	<b>6,600,000</b>	<b>2,990,000</b>	<b>1,600,000</b>	<b>39,033,000</b>	<b>52,523,000</b>
<b>Neighborhood Redevelopment</b>								
	E004	Right-of-Way Improvement Program	650,000	800,000	900,000	1,000,000	6,000,000	9,350,000
	E009	Neighborhood Stabilization Program	1,075,000	0	0	0	0	1,075,000
<b>Total</b>			<b>1,725,000</b>	<b>800,000</b>	<b>900,000</b>	<b>1,000,000</b>	<b>6,000,000</b>	<b>10,425,000</b>
<b>Recreation</b>								
	F011	Fox Valley Golf Course Irrigation System	0	0	0	1,200,000	0	1,200,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016-2021</b>	<b>Total</b>
	F027	Bear Exhibit/Water Wheel/Other Improvements	0	0	415,000	365,000	0	780,000
	F045	Phillips Park Facility Improvements	0	30,000	35,000	35,000	0	100,000
<b>Total</b>			<b>0</b>	<b>30,000</b>	<b>450,000</b>	<b>1,600,000</b>	<b>0</b>	<b>2,080,000</b>
<b>Stormwater</b>								
	B010	BGI Committee Projects	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	B030	Orchard Lake/Illinois Avenue Culverts	345,000	0	0	0	0	345,000
	B031	Long-Term Control Plan Improvements	3,336,000	2,500,000	3,000,000	4,000,000	28,000,000	40,836,000
	B037	Storm Sewer Extensions	400,000	250,000	250,000	250,000	1,500,000	2,650,000
	B038	NPDES Phase II - Stormwater Compliance Program	24,800	15,000	15,000	15,000	100,000	169,800
	B044	Stormwater Management for CPO Expansion	750,000	750,000	0	0	0	1,500,000
	B046	Illinois Green Infrastructure	100,000	0	0	0	0	100,000
	B047	Farnsworth Drainage Improvements	405,000	0	0	0	0	405,000
<b>Total</b>			<b>5,560,800</b>	<b>3,715,000</b>	<b>3,465,000</b>	<b>4,465,000</b>	<b>30,800,000</b>	<b>48,005,800</b>
<b>Transportation/Bridges</b>								
	G004	Wood Street Bridge	250,000	0	0	0	0	250,000
	G005	Ohio Street Bridge	500,000	1,500,000	0	0	0	2,000,000
	G006	Reckinger Road Bridge	310,000	0	0	0	0	310,000
	G008	Downer Place Bridges	3,400,000	0	0	0	0	3,400,000
	G010	95th St. Grade Separation at E.J. & E. R.R.	0	0	0	0	11,300,000	11,300,000
	G011	Commons Dr. Grade Separation at BN R.R.	0	0	0	0	8,250,000	8,250,000
	G013	Indian Trail Bridges	200,000	200,000	2,400,000	0	0	2,800,000
	G015	Sheffer Road Bridge	100,000	100,000	100,000	400,000	0	700,000
	G016	Bridge Rehabilitation	170,000	120,000	120,000	120,000	720,000	1,250,000
<b>Total</b>			<b>4,930,000</b>	<b>1,920,000</b>	<b>2,620,000</b>	<b>520,000</b>	<b>20,270,000</b>	<b>30,260,000</b>
<b>Transportation/Streets</b>								
	GB001	Arterial and Collector Resurfacing	2,900,000	2,600,000	2,700,000	3,000,000	18,000,000	29,200,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016-2021</b>	<b>Total</b>
	GB004	East New York Street - Segment II	450,000	700,000	700,000	0	0	1,850,000
	GB014	Farnsworth Avenue - 5th Ave. to Route 34	0	0	0	0	8,900,000	8,900,000
	GB017	North Aurora Road Underpass	300,000	0	500,000	0	8,000,000	8,800,000
	GB019	Sullivan Road - Lake St. to Highland Ave.	0	0	0	0	1,200,000	1,200,000
	GB020	Sullivan Road - Highland Ave. to Randall Rd.	0	0	0	0	5,500,000	5,500,000
	GB021	Commons Drive - Route 34 to 75th St.	0	0	0	0	285,000	285,000
	GB022	Commons Drive - 75th St. to Montgomery Rd.	0	0	0	0	3,000,000	3,000,000
	GB025	Kautz Road - McCoy Dr. to Cheshire Dr.	0	0	0	0	4,000,000	4,000,000
	GB026	Kautz Road - Liberty St. to Reflections Dr.	0	0	0	0	518,000	518,000
	GB032	Prairie Street/North Avenue Improvements	0	0	0	0	1,570,000	1,570,000
	GB033	Prairie Street - Edgelawn Dr. to Orchard Rd.	0	0	0	0	3,000,000	3,000,000
	GB034	Sheffer Road - Church Rd. to Farnsworth Ave.	0	0	0	0	4,000,000	4,000,000
	GB037	Farnsworth Avenue - E. New York St. to 5th Ave.	0	0	0	0	3,870,000	3,870,000
	GB038	Molitor Road - Farnsworth Ave. to Diehl Rd.	0	0	0	0	7,240,000	7,240,000
	GB039	Biliter Road - Sealmaster to the Prairie Path	0	0	0	0	7,500,000	7,500,000
	GB052	Sullivan Road - Randall Rd. to Edgelawn Ave.	0	0	0	0	2,300,000	2,300,000
	GB053	Eola Road - Montgomery Rd. to 87th St.	945,000	4,060,000	3,140,000	0	0	8,145,000
	GB055	Farnsworth Avenue - Route 34 to Montgomery Rd.	0	0	0	0	4,600,000	4,600,000
	GB056	Farnsworth Avenue - Montgomery Rd. to 5th Ave.	0	0	0	0	9,800,000	9,800,000
	GB058	Farnsworth Avenue - Hafenrichter Rd. to 95th St.	0	0	0	0	4,600,000	4,600,000
	GB059	95th Street - Eola Rd. to E.J. & E. R.R.	0	0	0	0	10,600,000	10,600,000
	GB060	95th Street - U.S. Route 30 to Eola Road	0	0	0	0	10,100,000	10,100,000
	GB062	Farnsworth - Summerlin Dr. to Hafenrichter Rd.	0	0	0	0	1,200,000	1,200,000
	GB065	Wolf's Crossing - Route 30 to E.J. & E. R.R.	0	0	0	0	4,600,000	4,600,000
	GB066	Eola Road - Wolf's Crossing to U.S. Route 30	0	0	0	0	5,800,000	5,800,000
	GB070	Sullivan Rd. - Deerpath Rd. to Eastlake Run Creek	0	0	0	0	15,000,000	15,000,000
	GB072	W. Indian Trail - Highland Ave. to Lake Street	30,000	0	0	0	1,850,000	1,880,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016-2021</b>	<b>Total</b>
	GB073	W. Indian Trail - ComEd R.O.W. to Hanks Rd.	0	0	0	0	4,080,000	4,080,000
	GB077	Station Blvd. - Liberty St. to Meridian Lake Dr.	0	0	0	670,000	3,690,000	4,360,000
	GB083	Sheffer Rd. - Farnsworth Ave. to Stonebridge Blvd.	0	0	0	0	9,200,000	9,200,000
	GB086	Lake Street Conversion	0	0	0	0	9,000,000	9,000,000
	GB091	Mesa Lane Extension	0	0	0	0	1,100,000	1,100,000
	GB094	Wolf's Crossing Streetlights	0	0	0	0	180,000	180,000
	GB097	Neighborhood Street Improvements	5,810,000	5,400,000	5,400,000	5,400,000	32,400,000	54,410,000
	GB099	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #2	0	200,000	200,000	500,000	7,800,000	8,700,000
	GB103	Ray Moses Drive	250,000	0	0	0	0	250,000
	GB104	Eola Road - Hafenrichter Rd. to Keating Drive	0	0	0	0	1,550,000	1,550,000
	GB106	New Haven/Morton SSA	0	0	0	0	635,000	635,000
	GB108	Extension of Corporate Blvd. West to Mitchell Rd.	720,000	1,355,000	0	0	0	2,075,000
	GB109	Church Road - Butterfield Rd. to Corporate Blvd.	3,750,000	0	0	0	0	3,750,000
	GB111	Mitchell Road - Saddle Ln. to Sullivan Rd.	0	0	0	0	685,000	685,000
<b>Total</b>			<b>15,155,000</b>	<b>14,315,000</b>	<b>12,640,000</b>	<b>9,570,000</b>	<b>217,353,000</b>	<b>269,033,000</b>
<b>Transportation/Traffic Signals</b>								
	GC003	High Street/Indian Trail - Signal	0	0	0	15,000	165,000	180,000
	GC018	Eola Road/Ridge Drive - Signal	0	0	0	0	190,000	190,000
	GC033	Traffic Signal Pre-Emption Devices	240,000	15,000	15,000	15,000	50,000	335,000
	GC038	Eola Road/Hafenrichter Road - Signal	165,000	165,000	0	0	0	330,000
	GC047	Commons Drive/75th Street - Signal	0	0	380,000	280,000	280,000	940,000
	GC049	Indian Trail/Mansfield Drive - Signal	0	0	0	0	190,000	190,000
	GC051	Indian Trail/Mercy Drive - Signal	0	0	0	0	190,000	190,000
	GC053	Commons Drive/U.S. Route 34 - Signal	0	0	420,000	310,000	310,000	1,040,000
	GC055	Montgomery Road/Normantown Road - Signal	240,000	0	0	0	0	240,000
	GC059	Butterfield Road/Raddant Road Intersection	0	0	0	0	980,000	980,000
	GC063	Police HQ Campus Entrance - Signal	0	0	0	0	150,000	150,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016-2021</b>	<b>Total</b>
	GC065	Farnsworth Ave. Traffic Signal Interconnect	286,800	0	0	0	0	286,800
	GC067	Commons/McCoy Drive Signal Interconnect	130,000	183,000	0	0	0	313,000
	GC068	Eola Rd. - NY St. to Wolf's Crossing Interconnect	115,000	445,000	0	0	0	560,000
	GC069	Farnsworth North Interconnect	355,000	0	0	0	0	355,000
	GC070	Hill Avenue Interconnect	102,000	0	139,200	0	0	241,200
	GC071	East New York Street Two Way Conversion	350,000	0	0	0	0	350,000
	GC072	Traffic Management Center Remote Upgrade	20,000	20,000	20,000	20,000	120,000	200,000
<b>Total</b>			<b>2,003,800</b>	<b>828,000</b>	<b>974,200</b>	<b>640,000</b>	<b>2,625,000</b>	<b>7,071,000</b>
<b>Water &amp; Sewer/Other</b>								
	I007	Water System Security Improvements	109,000	0	0	0	0	109,000
	I020	SCADA System/Control Room Improvements	85,800	0	0	0	0	85,800
	I021	Deep Well #30/Shallow Well #130	0	0	0	0	3,157,100	3,157,100
	I022	Deep Well #32/Shallow Well #132	0	0	0	0	3,157,100	3,157,100
	I030	Hill Avenue Storage Tank Demolition	318,400	0	0	0	0	318,400
	I032	Indian Trail Elevated Tank Rehabilitation	975,000	0	0	0	0	975,000
	I033	Water Quality Monitoring System for Fox River	0	0	248,300	0	0	248,300
	I035	Pathogen Barrier Process	0	0	0	1,586,200	1,586,200	3,172,400
	I037	Shallow Wells #105 and #107	0	571,900	0	0	678,000	1,249,900
	I038	Lime Sludge Pumping Station and Force Main	80,000	2,074,400	0	0	0	2,154,400
	I039	On-Site Treatment System at Deep Well	0	0	0	0	2,074,100	2,074,100
	I040	WTP Roof/Skylight Replacement	0	477,500	0	0	0	477,500
	I041	Deep Well Pump Motor Replacement	137,900	143,500	149,200	153,700	1,023,923	1,608,223
	I042	Main Pumping Station Improvements	0	42,400	368,200	0	0	410,600
	I043	River Intake Building Semi-Truck Access Drive	0	175,000	0	0	0	175,000
<b>Total</b>			<b>1,706,100</b>	<b>3,484,700</b>	<b>765,700</b>	<b>1,739,900</b>	<b>11,676,423</b>	<b>19,372,823</b>
<b>Water &amp; Sewer/Sanitary</b>								

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016-2021</b>	<b>Total</b>
	IB018	Sanitary Sewer Evaluation & Rehabilitation	1,282,200	1,000,000	1,000,000	1,000,000	5,750,000	10,032,200
<b>Total</b>			<b>1,282,200</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>5,750,000</b>	<b>10,032,200</b>
<b>Water &amp; Sewer/Watermains</b>								
	IC010	4th Street - Parker Ave. to Montgomery Rd.	385,000	0	0	0	0	385,000
	IC012	Kenilworth Pl. - Kingsway Dr. to Edgelawn Dr.	0	0	0	0	385,000	385,000
	IC013	Northfield Dr. - Sheffer Rd. North to Dead End	0	450,000	0	0	0	450,000
	IC015	Sheffer Road - Northfield Dr. to Greenview Dr.	0	0	0	0	203,500	203,500
	IC016	Lebanon Street - Parker St. to Melrose Ave.	0	0	275,000	0	0	275,000
	IC018	Michigan Avenue - Palace St. to Highland Ave.	0	0	0	0	855,000	855,000
	IC020	Greenview Drive - Sheffer Rd. North to Dead End	0	420,000	0	0	0	420,000
	IC021	Jungels Avenue	0	0	0	0	330,000	330,000
	IC022	Watermain Extensions	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	IC024	Small Watermain Additions & Looping	350,000	350,000	350,000	350,000	2,100,000	3,500,000
	IC043	New Haven Ave. - Highland Ave. to Elmwood Dr.	0	0	0	0	600,000	600,000
	IC059	Well Collector Main to Wells #30 and #130	0	0	0	0	1,587,100	1,587,100
	IC060	Well Collector Main to Wells #32 and #132	0	0	0	0	1,587,100	1,587,100
	IC062	Southeast Transmission Main	0	0	0	0	3,934,000	3,934,000
	IC064	Pinney Street Watermain	150,000	0	0	0	0	150,000
	IC066	Ogden Watermain Relocation	0	385,000	0	0	0	385,000
	IC068	Downer/Stolp Watermain Abandonment	160,000	0	0	0	0	160,000
<b>Total</b>			<b>1,545,000</b>	<b>2,105,000</b>	<b>1,125,000</b>	<b>850,000</b>	<b>14,581,700</b>	<b>20,206,700</b>
<b>Grand Total</b>			<b>66,988,106</b>	<b>62,216,702</b>	<b>47,616,998</b>	<b>33,544,900</b>	<b>367,005,223</b>	<b>577,371,929</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
OPERATING IMPACT OF CAPITAL EXPENDITURES**

Oftentimes, when a government places a capital item into service, it incurs ongoing operating and/or maintenance costs. In some cases, money is saved when a capital item is placed into service. This table presents estimates of the impact of the city's 2012 capital expenditures upon future operating budgets.

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Motor Fuel Tax Fund</u></b>				
Wood Street Bridge	G004	250,000	-	Negligible.
Ohio Street Bridge	G005	500,000	-	Negligible.
Reckinger Road Bridge	G006	310,000	-	Negligible.
Downer Place Bridges	G008	3,400,000	-	Negligible.
Indian Trail Bridges	G013	200,000	-	Negligible.
Sheffer Road Bridge	G015	100,000	-	Negligible.
Arterial and Collector Resurfacing	GB001	2,900,000	(100,000)	Annual savings from decreased maintenance.
East New York Street - Segment II	GB004	450,000	20,000	Annual maintenance cost.
North Aurora Road Underpass	GB017	300,000	-	Negligible.
W. Indian Trail - Highland Avenue to Lake Street	GB072	30,000	-	Negligible.
Eola Road/Hafenrichter Road - Signal	GC038	165,000	1,500	Annual maintenance cost.
Montgomery Road/Normantown Road - Signal	GC055	90,000	1,500	Annual maintenance cost.
Farnsworth Avenue Traffic Signal Interconnect	GC065	226,800	-	Negligible.
Commons/McCoy Drive Signal Interconnect	GC067	130,000	1,500	Annual maintenance cost.
Eola Road-NY Street to Wolf's Crossing Interconnect	GC068	115,000	1,500	Annual maintenance cost.
Hill Avenue Interconnect	GC070	102,000	1,500	Annual maintenance cost.
<b>Total</b>		<b><u>9,268,800</u></b>	<b><u>(72,500)</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Airport Fund</u></b>				
Perimeter Fencing	D009	300,000	10,000	Annual maintenance cost.
Area 2 Entrance and Parking Lot - Phase I	D027	2,000,000	6,000	Annual maintenance cost.
<b>Total</b>		<b>2,300,000</b>	<b>16,000</b>	
<b><u>Neighborhood Stabilization Fund</u></b>				
Neighborhood Stabilization Program	E009	1,075,000	-	Negligible.
<b>Total</b>		<b>1,075,000</b>	<b>-</b>	
<b><u>Gaming Tax Fund</u></b>				
Southwest Downtown Parking Lot	A039	188,000	10,000	Annual maintenance cost.
Old Police Building	C091	831,500	-	Negligible.
Neighborhood Street Improvements	GB097	10,000	(30,000)	Annual savings from decreased maintenance.
Montgomery Road/Normantown Road - Signal	GC055	120,000	-	See Motor Fuel Tax Fund.
<b>Total</b>		<b>1,149,500</b>	<b>(20,000)</b>	
<b><u>Block Grant Fund</u></b>				
Neighborhood Street Improvements	GB097	400,000	-	See Gaming Tax Fund.
<b>Total</b>		<b>400,000</b>	<b>-</b>	
<b><u>TIF #1 Downtown Fund</u></b>				
Vault Filling/Sidewalk Replacement Program	A007	140,000	80,000	Annual savings from decreased maintenance.
GAR Building Exterior Restoration	A035	100,000	-	Negligible.
GAR Building Interior Restoration	A037	385,000	150,000	Annual maintenance cost.
Streetscape Improvements	A040	564,800	1,000	Annual maintenance cost.
Major Project Development Fund	A050	150,000	-	Negligible.
LaSalle Street/Auto Row Reconstruction	A052	74,000	-	Negligible.
Pinney Street Watermain	IC064	150,000	-	Negligible.
<b>Total</b>		<b>1,563,800</b>	<b>231,000</b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>TIF #2 Farnsworth Area Fund</u></b>				
Stormwater Management for CPO Expansion	B044	750,000	-	Negligible.
North Farnsworth Fiber Optic Loop	C096	2,000,000	30,000	Annual maintenance cost.
Church Road - Butterfield Road to Corporate Blvd.	GB109	3,750,000	10,000	Annual maintenance cost.
Farnsworth North Interconnect	GC069	355,000	1,500	Annual maintenance cost.
Outlet Mall Parking Structure	J001	930,000	-	To be determined.
Church Road/Bilter Road Property Acquisition	J002	305,000	-	Negligible.
East Farnsworth Site Improvements	J005	2,800,000	-	To be determined.
Aurora Corporate Center Development	J006	1,100,000	-	Negligible.
<b>Total</b>		<b><u>11,990,000</u></b>	<b><u>-</u></b>	
<b><u>TIF #5 West River Area Fund</u></b>				
Fox River Pedetrian Bridge - RiverEdge Park	A051	175,000	-	To be determined.
Wilder Park/RiverEdge Park	A053	80,000	-	To be determined.
<b>Total</b>		<b><u>255,000</u></b>	<b><u>-</u></b>	
<b><u>TIF #6 East River Area Fund</u></b>				
Fox River Pedetrian Bridge - RiverEdge Park	A051	175,000	-	To be determined.
<b>Total</b>		<b><u>175,000</u></b>	<b><u>-</u></b>	
<b><u>SHAPE Fund</u></b>				
Traffic Signal Pre-Emption Devices	GC033	195,000	15,000	Annual maintenance cost.
Farnsworth Avenue Traffic Signal Interconnect	GC065	60,000	-	Negligible.
<b>Total</b>		<b><u>255,000</u></b>	<b><u>15,000</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Stormwater Management Fee Fund</u></b>				
BGI Committee Projects	B010	200,000	-	Dependent upon specific projects undertaken.
Storm Sewer Extensions	B037	400,000	(2,000)	Annual savings from decreased maintenance.
NPDES Phase II - Stormwater Compliance Program	B038	24,800	-	Negligible.
Illinois Green Infrastructure	B046	100,000	3,000	Annual maintenance cost.
<b>Total</b>		<b>724,800</b>	<b>1,000</b>	
<b><u>Library Capital Projects &amp; Technology Fund</u></b>				
New Main Library Facility	C040	100,000	-	See 2012 G.O. Bond Project Fund.
<b>Total</b>		<b>100,000</b>	<b>-</b>	
<b><u>2004B TIF Bond Project Fund</u></b>				
Extension of Corporate Blvd. West to Mitchell Road	GB108	720,000	6,500	Annual maintenance cost.
<b>Total</b>		<b>720,000</b>	<b>6,500</b>	
<b><u>2006 G.O. Bond Project Fund</u></b>				
Orchard Lake/Illinois Avenue Culverts	B030	345,000	5,000	Annual maintenance cost.
Farnsworth Drainage Improvements	B047	405,000	-	Negligible.
<b>Total</b>		<b>750,000</b>	<b>5,000</b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Capital Improvements Fund A</u></b>				
Optical Fiber to the DuPage Technical Park	C079	192,000	20,000	Annual maintenance cost.
Right-of-Way Improvement Program	E004	650,000	-	Negligible.
Bridge Rehabilitation	G016	170,000	-	Negligible.
Eola Road - Montgomery Road to 87th Street	GB053	945,000	22,000	Annual maintenance cost.
Neighborhood Street Improvements	GB097	400,000	-	See Gaming Tax Fund.
Ray Moses Drive	GB103	250,000	-	Negligible.
Traffic Signal Pre-Emption Devices	GC033	45,000	-	See SHAPE Fund.
Montgomery Road/Normantown Road - Signal	GC055	30,000	-	See Motor Fuel Tax Fund.
East New York Street Two Way Conversion	GC071	350,000	2,500	Annual maintenance cost.
Traffic Management Center Remote Upgrade	GC072	20,000	-	Negligible.
<b>Total</b>		<b><u>3,052,000</u></b>	<b><u>44,500</u></b>	
<b><u>2008B TIF Bond Project TIF #3 Fund</u></b>				
TIF District #3 Projects	A041	652,300	-	Negligible.
<b>Total</b>		<b><u>652,300</u></b>	<b><u>-</u></b>	
<b><u>2008 G.O. Bond Project Fund</u></b>				
E911 Equipment	C076	126,000	1,575,000	Annual maintenance cost.
Neighborhood Street Improvements	GB097	5,000,000	-	See Gaming Tax Fund.
<b>Total</b>		<b><u>5,126,000</u></b>	<b><u>1,575,000</u></b>	
<b><u>2008A TIF Bond Project TIF #6 Fund</u></b>				
TIF District #6 Projects	A043	4,248,206	-	Dependent upon specific projects undertaken.
<b>Total</b>		<b><u>4,248,206</u></b>	<b><u>-</u></b>	
<b><u>2009 G.O. Bond Project Fund</u></b>				
Public Safety Radio System	C067	1,452,900	175,000	Annual maintenance cost.
<b>Total</b>		<b><u>1,452,900</u></b>	<b><u>175,000</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>2012 G.O. Bond Project Fund</u></b>				
New Main Library Facility	C040	11,230,000	100,000	Annual maintenance cost.
<b>Total</b>		<b>11,230,000</b>	<b>100,000</b>	
<b><u>Water &amp; Sewer Fund</u></b>				
Downtown Sewer Separation/Basins 5, 6, & 13	A025	1,640,000	10,000	Annual maintenance cost.
Downtown Water Distribution Improvements	A027	900,000	-	Negligible.
Long-Term Control Plan Improvements	B031	3,336,000	(2,000)	Annual savings from decreased maintenance.
Water System Security Improvements	I007	109,000	2,000	Annual maintenance cost.
SCADA System/Control Room Improvements	I020	85,800	(66,000)	Annual savings from decreased maintenance.
Hill Avenue Storage Tank Demolition	I030	318,400	(5,000)	Annual savings from decreased maintenance.
Indian Trail Elevated Tank Rehabilitation	I032	975,000	-	Negligible.
Lime Sludge Pumping Station and Force Main	I038	80,000	(1,570,000)	Annual savings from decreased operating costs.
Deep Well Pump Motor Replacement	I041	137,900	-	Negligible.
Sanitary Sewer Evaluation and Rehabilitation	IB018	1,282,200	(20,000)	Annual savings from decreased maintenance.
4th Street - Parkver Avenue to Montgomery Road	IC010	385,000	(5,000)	Annual savings from decreased maintenance.
Watermain Extensions	IC022	500,000	2,000	Annual maintenance cost per mile.
Small Watermain Additions and Looping	IC024	350,000	-	Negligible.
Downer/Stolp Watermain Abandonment	IC068	160,000	-	Negligible.
<b>Total</b>		<b>10,259,300</b>	<b>(1,654,000)</b>	
<b><u>Motor Vehicle Parking System Fund</u></b>				
Stolp Island Parking Deck Repairs	C090	130,500	-	Negligible.
<b>Total</b>		<b>130,500</b>	<b>-</b>	
<b><u>Transit Centers Fund</u></b>				
Route 59 Transit Center Resurfacing	C095	110,000	-	Negligible.
<b>Total</b>		<b>110,000</b>	<b>-</b>	
<b>Grand Total</b>		<b>66,988,106</b>	<b>422,500</b>	

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #1 PROJECTS FUND (FUND 311)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	-	-	50,800	52,100	52,100	1,300
<b>TOTAL ALDERMEN'S OFFICE</b>	<u>-</u>	<u>-</u>	<u>50,800</u>	<u>52,100</u>	<u>52,100</u>	<u>1,300</u>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	8,612	8,350	19,600	19,600	11,300	(8,300)
<b>TOTAL HEALTH &amp; WELFARE</b>	<u>8,612</u>	<u>8,350</u>	<u>19,600</u>	<u>19,600</u>	<u>11,300</u>	<u>(8,300)</u>
<b>ELECTRICAL MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	123	-	-	-	-	-
IMPROVEMENTS	-	-	32,800	-	-	(32,800)
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<u>123</u>	<u>-</u>	<u>32,800</u>	<u>-</u>	<u>-</u>	<u>(32,800)</u>
<b>PARKS &amp; RECREATION</b>						
PARK IMPROVEMENTS	23,318	-	16,400	16,400	16,400	-
<b>TOTAL PARKS &amp; RECREATION</b>	<u>23,318</u>	<u>-</u>	<u>16,400</u>	<u>16,400</u>	<u>16,400</u>	<u>-</u>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	8,861	13,166	4,700	14,700	21,500	16,800
<b>TOTAL PROPERTY STANDARDS</b>	<u>8,861</u>	<u>13,166</u>	<u>4,700</u>	<u>14,700</u>	<u>21,500</u>	<u>16,800</u>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	241,591	43,706	162,100	183,600	175,200	13,100
SUPPLIES-REPAIRS & MAINTENANCE	3,772	-	-	-	-	-
<b>TOTAL STREET MAINTENANCE</b>	<u>245,363</u>	<u>43,706</u>	<u>162,100</u>	<u>183,600</u>	<u>175,200</u>	<u>13,100</u>
<b>TOTAL WARD #1 PROJECTS FUND</b>	<u>286,277</u>	<u>65,222</u>	<u>286,400</u>	<u>286,400</u>	<u>276,500</u>	<u>(9,900)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #2 PROJECTS FUND (FUND 312)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	-	400	-	1,500	1,100	1,100
OTHER SERVICES & CHARGES	6,035	1,947	300	2,800	800	500
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>6,035</b>	<b>2,347</b>	<b>300</b>	<b>4,300</b>	<b>1,900</b>	<b>1,600</b>
<b>HEALTH &amp; WELFARE</b>						
TRAVEL & PROFESSIONAL DEV	-	185	-	1,500	1,300	1,300
SPECIAL PROGRAMS	72,052	41,276	43,000	73,000	34,700	(8,300)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>72,052</b>	<b>41,461</b>	<b>43,000</b>	<b>74,500</b>	<b>36,000</b>	<b>(7,000)</b>
<b>DEVELOPMENT SERVICES ADMINISTRATION</b>						
SPECIAL PROGRAMS	150,000	-	34,700	26,100	21,500	(13,200)
<b>TOTAL DEVELOP SERVICES ADMIN</b>	<b>150,000</b>	<b>-</b>	<b>34,700</b>	<b>26,100</b>	<b>21,500</b>	<b>(13,200)</b>
<b>FINANCE ADMINISTRATION</b>						
OTHER SERVICES & CHARGES	-	-	-	60,000	-	-
<b>TOTAL FINANCE ADMINISTRATION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,000</b>	<b>-</b>	<b>-</b>
<b>PARKS &amp; RECREATION</b>						
PARK IMPROVEMENTS	913	-	4,800	4,800	4,800	-
<b>TOTAL PARKS &amp; RECREATION</b>	<b>913</b>	<b>-</b>	<b>4,800</b>	<b>4,800</b>	<b>4,800</b>	<b>-</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	-	-	22,900	-	2,500	(20,400)
<b>TOTAL PROPERTY STANDARDS</b>	<b>-</b>	<b>-</b>	<b>22,900</b>	<b>-</b>	<b>2,500</b>	<b>(20,400)</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #2 PROJECTS FUND (FUND 312)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2010 ACTUAL</b>	<b>2011 ESTIMATED ACTUAL</b>	<b>2011 ORIGINAL BUDGET</b>	<b>2011 AMENDED BUDGET</b>	<b>2012 BUDGET</b>	<b>2012-2011 CHANGE</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	125,800	57,800	107,800	(18,000)
SUPPLIES-GENERAL	3,929	1,905	2,000	6,000	6,600	4,600
<b>TOTAL STREET MAINTENANCE</b>	<u>3,929</u>	<u>1,905</u>	<u>127,800</u>	<u>63,800</u>	<u>114,400</u>	<u>(13,400)</u>
<b>TOTAL WARD #2 PROJECTS FUND</b>	<u>232,929</u>	<u>45,713</u>	<u>233,500</u>	<u>233,500</u>	<u>181,100</u>	<u>(52,400)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #3 PROJECTS FUND (FUND 313)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	-	243	-	1,000	700	700
OTHER SERVICES & CHARGES	<u>7,384</u>	<u>4,891</u>	<u>29,300</u>	<u>33,800</u>	<u>33,200</u>	<u>3,900</u>
<b>TOTAL ALDERMEN'S OFFICE</b>	<u><b>7,384</b></u>	<u><b>5,134</b></u>	<u><b>29,300</b></u>	<u><b>34,800</b></u>	<u><b>33,900</b></u>	<u><b>4,600</b></u>
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
COST OF LAND	-	-	-	10,000	-	-
<b>TOTAL NEIGHBORHOOD REDEV</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u><b>10,000</b></u>	<u>-</u>	<u>-</u>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	<u>178,102</u>	<u>69,456</u>	<u>159,400</u>	<u>149,400</u>	<u>35,800</u>	<u>(123,600)</u>
<b>TOTAL HEALTH &amp; WELFARE</b>	<u><b>178,102</b></u>	<u><b>69,456</b></u>	<u><b>159,400</b></u>	<u><b>149,400</b></u>	<u><b>35,800</b></u>	<u><b>(123,600)</b></u>
<b>FINANCE ADMINISTRATION</b>						
OTHER SERVICES & CHARGES	-	-	-	90,000	-	-
<b>TOTAL FINANCE ADMINISTRATION</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u><b>90,000</b></u>	<u>-</u>	<u>-</u>
<b>ELECTRICAL MAINTENANCE</b>						
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	44,200	44,200
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u><b>44,200</b></u>	<u><b>44,200</b></u>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	<u>10,214</u>	<u>9,827</u>	-	<u>10,500</u>	<u>20,100</u>	<u>20,100</u>
<b>TOTAL PROPERTY STANDARDS</b>	<u><b>10,214</b></u>	<u><b>9,827</b></u>	<u>-</u>	<u><b>10,500</b></u>	<u><b>20,100</b></u>	<u><b>20,100</b></u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #3 PROJECTS FUND (FUND 313)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	544,233	-	204,200	98,200	148,200	(56,000)
SUPPLIES-GENERAL	7,924	5,431	7,100	7,100	500	(6,600)
<b>TOTAL STREET MAINTENANCE</b>	<u>552,157</u>	<u>5,431</u>	<u>211,300</u>	<u>105,300</u>	<u>148,700</u>	<u>(62,600)</u>
<b>TOTAL WARD #3 PROJECTS FUND</b>	<u>747,857</u>	<u>89,848</u>	<u>400,000</u>	<u>400,000</u>	<u>282,700</u>	<u>(117,300)</u>

**WARD #4 PROJECTS FUND (FUND 314)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	1,790	167,988	99,900	182,200	77,200	(22,700)
IMPROVEMENTS	54,381	-	89,000	6,700	-	(89,000)
<b>TOTAL STREET MAINTENANCE</b>	<u>56,171</u>	<u>167,988</u>	<u>188,900</u>	<u>188,900</u>	<u>77,200</u>	<u>(111,700)</u>
<b>TOTAL WARD #4 PROJECTS FUND</b>	<u>56,171</u>	<u>167,988</u>	<u>188,900</u>	<u>188,900</u>	<u>77,200</u>	<u>(111,700)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #5 PROJECTS FUND (FUND 315)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	-	-	74,500	45,300	46,300	(28,200)
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>-</b>	<b>-</b>	<b>74,500</b>	<b>45,300</b>	<b>46,300</b>	<b>(28,200)</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	104	1,300	1,800	5,300	4,000	2,200
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>104</b>	<b>1,300</b>	<b>1,800</b>	<b>5,300</b>	<b>4,000</b>	<b>2,200</b>
<b>PARKS &amp; RECREATION</b>						
SUPPLIES-GENERAL	-	-	8,000	4,500	4,500	(3,500)
<b>TOTAL PARKS &amp; RECREATION</b>	<b>-</b>	<b>-</b>	<b>8,000</b>	<b>4,500</b>	<b>4,500</b>	<b>(3,500)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	25,805	10,582	-	27,000	35,500	35,500
<b>TOTAL PROPERTY STANDARDS</b>	<b>25,805</b>	<b>10,582</b>	<b>-</b>	<b>27,000</b>	<b>35,500</b>	<b>35,500</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	5,980	16,907	286,500	288,700	255,400	(31,100)
SUPPLIES-REPAIRS & MAINTENANCE	-	-	5,000	5,000	9,000	4,000
<b>TOTAL STREET MAINTENANCE</b>	<b>5,980</b>	<b>16,907</b>	<b>291,500</b>	<b>293,700</b>	<b>264,400</b>	<b>(27,100)</b>
<b>TOTAL WARD #5 PROJECTS FUND</b>	<b>31,889</b>	<b>28,789</b>	<b>375,800</b>	<b>375,800</b>	<b>354,700</b>	<b>(21,100)</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #6 PROJECTS FUND (FUND 316)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	-	125	-	500	300	300
OTHER SERVICES & CHARGES	-	4,458	15,000	20,000	20,500	5,500
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>-</b>	<b>4,583</b>	<b>15,000</b>	<b>20,500</b>	<b>20,800</b>	<b>5,800</b>
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
COST OF LAND	111,237	12,145	141,800	141,800	129,600	(12,200)
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b>111,237</b>	<b>12,145</b>	<b>141,800</b>	<b>141,800</b>	<b>129,600</b>	<b>(12,200)</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	12,093	5,193	7,800	14,500	2,700	(5,100)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>12,093</b>	<b>5,193</b>	<b>7,800</b>	<b>14,500</b>	<b>2,700</b>	<b>(5,100)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	37,632	-	-	-	20,000	20,000
<b>TOTAL PROPERTY STANDARDS</b>	<b>37,632</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	4,620	274,050	261,850	301,800	27,750
<b>TOTAL STREET MAINTENANCE</b>	<b>-</b>	<b>4,620</b>	<b>274,050</b>	<b>261,850</b>	<b>301,800</b>	<b>27,750</b>
<b>TOTAL WARD #6 PROJECTS FUND</b>	<b>160,962</b>	<b>26,541</b>	<b>438,650</b>	<b>438,650</b>	<b>474,900</b>	<b>36,250</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #7 PROJECTS FUND (FUND 317)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	-	-	-	300	300	300
OTHER SERVICES & CHARGES	-	-	-	4,000	9,000	9,000
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,300</b>	<b>9,300</b>	<b>9,300</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	26,460	17,805	23,700	23,700	4,000	(19,700)
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>26,460</b>	<b>17,805</b>	<b>23,700</b>	<b>23,700</b>	<b>4,000</b>	<b>(19,700)</b>
<b>YOUTH &amp; SENIOR SERVICES</b>						
PROFESSIONAL FEES	5,555	1,805	9,400	9,400	7,500	(1,900)
<b>TOTAL YOUTH &amp; SENIOR SERVICES</b>	<b>5,555</b>	<b>1,805</b>	<b>9,400</b>	<b>9,400</b>	<b>7,500</b>	<b>(1,900)</b>
<b>PARKS &amp; RECREATION</b>						
SUPPLIES-GENERAL	-	-	18,200	18,200	18,200	-
<b>TOTAL PARKS &amp; RECREATION</b>	<b>-</b>	<b>-</b>	<b>18,200</b>	<b>18,200</b>	<b>18,200</b>	<b>-</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	34,511	29,216	-	49,000	37,800	37,800
<b>TOTAL PROPERTY STANDARDS</b>	<b>34,511</b>	<b>29,216</b>	<b>-</b>	<b>49,000</b>	<b>37,800</b>	<b>37,800</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	488	-	187,425	134,125	184,100	(3,325)
<b>TOTAL STREET MAINTENANCE</b>	<b>488</b>	<b>-</b>	<b>187,425</b>	<b>134,125</b>	<b>184,100</b>	<b>(3,325)</b>
<b>TOTAL WARD #7 PROJECTS FUND</b>	<b>67,014</b>	<b>48,826</b>	<b>238,725</b>	<b>238,725</b>	<b>260,900</b>	<b>22,175</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #8 PROJECTS FUND (FUND 318)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	1,400	2,685	13,600	13,600	10,700	(2,900)
<b>TOTAL HEALTH &amp; WELFARE</b>	<u>1,400</u>	<u>2,685</u>	<u>13,600</u>	<u>13,600</u>	<u>10,700</u>	<u>(2,900)</u>
<b>YOUTH &amp; SENIOR SERVICES</b>						
SPECIAL PROGRAMS	290	80	29,300	29,300	34,200	4,900
<b>TOTAL YOUTH &amp; SENIOR SERVICES</b>	<u>290</u>	<u>80</u>	<u>29,300</u>	<u>29,300</u>	<u>34,200</u>	<u>4,900</u>
<b>PLANNING &amp; ZONING</b>						
SUPPLIES-REPAIRS & MAINTENANCE	3,846	1,519	2,200	2,200	5,700	3,500
<b>TOTAL PLANNING &amp; ZONING</b>	<u>3,846</u>	<u>1,519</u>	<u>2,200</u>	<u>2,200</u>	<u>5,700</u>	<u>3,500</u>
<b>ELECTRICAL MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	10,000	10,000	15,000	5,000
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<u>-</u>	<u>-</u>	<u>10,000</u>	<u>10,000</u>	<u>15,000</u>	<u>5,000</u>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	575	289	7,500	7,500	17,200	9,700
<b>TOTAL PROPERTY STANDARDS</b>	<u>575</u>	<u>289</u>	<u>7,500</u>	<u>7,500</u>	<u>17,200</u>	<u>9,700</u>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	7,442	93,561	332,600	332,600	281,500	(51,100)
<b>TOTAL STREET MAINTENANCE</b>	<u>7,442</u>	<u>93,561</u>	<u>332,600</u>	<u>332,600</u>	<u>281,500</u>	<u>(51,100)</u>
<b>TOTAL WARD #8 PROJECTS FUND</b>	<u>13,553</u>	<u>98,134</u>	<u>395,200</u>	<u>395,200</u>	<u>364,300</u>	<u>(30,900)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #9 PROJECTS FUND (FUND 319)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ALDERMEN'S OFFICE</b>						
PROFESSIONAL FEES	670	-	500	500	600	100
OTHER SERVICES & CHARGES	-	-	67,800	56,300	58,300	(9,500)
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>670</b>	<b>-</b>	<b>68,300</b>	<b>56,800</b>	<b>58,900</b>	<b>(9,400)</b>
<b>HEALTH &amp; WELFARE</b>						
OTHER SERVICES & CHARGES	54	-	-	-	-	-
SPECIAL PROGRAMS	100	2,925	4,300	15,800	10,400	6,100
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>154</b>	<b>2,925</b>	<b>4,300</b>	<b>15,800</b>	<b>10,400</b>	<b>6,100</b>
<b>PLANNING &amp; ZONING</b>						
SUPPLIES-REPAIRS & MAINTENANCE	-	2,282	-	2,500	200	200
<b>TOTAL PLANNING &amp; ZONING</b>	<b>-</b>	<b>2,282</b>	<b>-</b>	<b>2,500</b>	<b>200</b>	<b>200</b>
<b>ELECTRICAL MAINTENANCE</b>						
TRAFFIC SIGNALS	-	-	150,000	150,000	150,000	-
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	533	289	-	600	5,300	5,300
<b>TOTAL PROPERTY STANDARDS</b>	<b>533</b>	<b>289</b>	<b>-</b>	<b>600</b>	<b>5,300</b>	<b>5,300</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	11,730	-	393,800	390,700	445,700	51,900
SUPPLIES-REPAIRS & MAINTENANCE	-	-	-	-	10,000	10,000
<b>TOTAL STREET MAINTENANCE</b>	<b>11,730</b>	<b>-</b>	<b>393,800</b>	<b>390,700</b>	<b>455,700</b>	<b>61,900</b>
<b>TOTAL WARD #9 PROJECTS FUND</b>	<b>13,087</b>	<b>5,496</b>	<b>616,400</b>	<b>616,400</b>	<b>680,500</b>	<b>64,100</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WARD #10 PROJECTS FUND (FUND 320)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	51	-	4,400	6,100	8,600	4,200
SPECIAL PROGRAMS	<u>5,500</u>	<u>300</u>	<u>-</u>	<u>300</u>	<u>-</u>	<u>-</u>
<b>TOTAL ALDERMEN'S OFFICE</b>	<b><u>5,551</u></b>	<b><u>300</u></b>	<b><u>4,400</u></b>	<b><u>6,400</u></b>	<b><u>8,600</u></b>	<b><u>4,200</u></b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	<u>14,173</u>	<u>20,366</u>	<u>5,800</u>	<u>20,800</u>	<u>20,300</u>	<u>14,500</u>
<b>TOTAL PROPERTY STANDARDS</b>	<b><u>14,173</u></b>	<b><u>20,366</u></b>	<b><u>5,800</u></b>	<b><u>20,800</u></b>	<b><u>20,300</u></b>	<b><u>14,500</u></b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	<u>3,000</u>	<u>69,315</u>	<u>170,000</u>	<u>153,000</u>	<u>135,500</u>	<u>(34,500)</u>
<b>TOTAL STREET MAINTENANCE</b>	<b><u>3,000</u></b>	<b><u>69,315</u></b>	<b><u>170,000</u></b>	<b><u>153,000</u></b>	<b><u>135,500</u></b>	<b><u>(34,500)</u></b>
<b>TOTAL WARD #10 PROJECTS FUND</b>	<b><u>22,724</u></b>	<b><u>89,981</u></b>	<b><u>180,200</u></b>	<b><u>180,200</u></b>	<b><u>164,400</u></b>	<b><u>(15,800)</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
2004B TIF BOND PROJECT FUND (FUND 336)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
GRANTS-ECONOMIC AGREEMENTS	-	2,636,681	-	-	-	-
CENTRAL DUPAGE HOSPITAL	-	317,775	1,500,000	1,500,000	-	(1,500,000)
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<u>-</u>	<u>2,954,456</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>-</u>	<u>(1,500,000)</u>
<b>STREET MAINTENANCE</b>						
CORPORATE BLVD TO MITCHELL	-	-	720,000	720,000	720,000	-
<b>TOTAL STREET MAINTENANCE</b>	<u>-</u>	<u>-</u>	<u>720,000</u>	<u>720,000</u>	<u>720,000</u>	<u>-</u>
<b>TOTAL 2004B TIF BOND PROJECT FUND</b>	<u>-</u>	<u>2,954,456</u>	<u>2,220,000</u>	<u>2,220,000</u>	<u>720,000</u>	<u>(1,500,000)</u>

**2006 GO BOND PROJECT FUND (FUND 339)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>PUBLIC WORKS</b>						
FARNSWORTH DRAINAGE	-	-	-	-	405,000	405,000
<b>TOTAL PUBLIC WORKS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>405,000</u>	<u>405,000</u>
<b>STORMWATER MANAGEMENT</b>						
ELLINGTON RECONSTRUCTION	-	49,835	-	85,000	-	-
ORCHARD LAKE	13,122	752,412	990,000	905,000	345,000	(645,000)
<b>TOTAL STORMWATER MANAGEMENT</b>	<u>13,122</u>	<u>802,247</u>	<u>990,000</u>	<u>990,000</u>	<u>345,000</u>	<u>(645,000)</u>
<b>TOTAL 2006 GO BOND PROJECT FUND</b>	<u>13,122</u>	<u>802,247</u>	<u>990,000</u>	<u>990,000</u>	<u>750,000</u>	<u>(240,000)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BLOCK GRANT-HOME	50,000	-	170,000	170,000	-	(170,000)
BOND & INTEREST FUND	499,100	368,850	491,800	491,800	490,300	(1,500)
WARD #1 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #2 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #3 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #4 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #5 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #6 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #7 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #8 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #9 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #10 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b><u>899,100</u></b>	<b><u>631,350</u></b>	<b><u>1,011,800</u></b>	<b><u>1,011,800</u></b>	<b><u>840,300</u></b>	<b><u>(171,500)</u></b>
<b>CENTRAL SERVICES</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	12,000	12,000	-	(12,000)
<b>TOTAL CENTRAL SERVICES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>12,000</u></b>	<b><u>12,000</u></b>	<b><u>-</u></b>	<b><u>(12,000)</u></b>
<b>MANAGEMENT INFO SYSTEMS</b>						
PROFESSIONAL FEES	-	16,693	75,000	28,300	450,800	375,800
SUPPLIES-COMPUTER IMPROVEMENTS	-	46,471	-	46,700	165,400	165,400
	<u>76,027</u>	<u>15,297</u>	<u>300,000</u>	<u>208,000</u>	<u>192,000</u>	<u>(108,000)</u>
<b>TOTAL MANAGEMENT INFO SYSTEMS</b>	<b><u>76,027</u></b>	<b><u>78,461</u></b>	<b><u>375,000</u></b>	<b><u>283,000</u></b>	<b><u>808,200</u></b>	<b><u>433,200</u></b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
CLEANING SERVICES	44,672	114,265	-	114,300	-	-
GRANTS-ECONOMIC AGREEMENTS	-	2,461	-	-	-	-
COST OF LAND	5,922,178	1,500,000	1,500,000	1,500,000	1,500,000	-
BUILDING PROJECTS	575,353	286,820	577,500	577,500	577,500	-
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>6,542,203</b>	<b>1,903,546</b>	<b>2,077,500</b>	<b>2,191,800</b>	<b>2,077,500</b>	<b>-</b>
<b>PLANNING &amp; ZONING</b>						
GRANT/PROPERTY REHAB	-	3,787	-	39,600	35,800	35,800
PRESERVATION LOAN PROGRAM	192,512	10,000	56,300	40,700	40,700	(15,600)
<b>TOTAL PLANNING &amp; ZONING</b>	<b>192,512</b>	<b>13,787</b>	<b>56,300</b>	<b>80,300</b>	<b>76,500</b>	<b>20,200</b>
<b>PUBLIC WORKS</b>						
SUPPLIES-REPAIRS & MAINTENANCE	-	141,697	150,000	150,000	150,000	-
NORTH AVE SEWER SEPARATION	-	-	20,000	-	-	(20,000)
BUTTERFIELD STORM SEWER	-	-	50,000	-	-	(50,000)
SEWER SEPARATION BASIN 6	132,627	-	147,000	103,500	-	(147,000)
<b>TOTAL PUBLIC WORKS</b>	<b>132,627</b>	<b>141,697</b>	<b>367,000</b>	<b>253,500</b>	<b>150,000</b>	<b>(217,000)</b>
<b>STORMWATER MANAGEMENT</b>						
IMPROVEMENTS	121,386	-	-	-	-	-
<b>TOTAL STORMWATER MANAGEMENT</b>	<b>121,386</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>BUDGETING</b>						
PROFESSIONAL FEES	-	-	-	-	25,000	25,000
<b>TOTAL BUDGETING</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>FIRE DEPARTMENT</b>						
TRAFFIC SIGNAL PRE-EMPTION DEVICES	165,670	128	146,800	146,800	45,000	(101,800)
<b>TOTAL FIRE DEPARTMENT</b>	<b>165,670</b>	<b>128</b>	<b>146,800</b>	<b>146,800</b>	<b>45,000</b>	<b>(101,800)</b>
<b>ELECTRICAL MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	22,836	-	-	-	5,000	5,000
SUPPLIES-REPAIRS & MAINTENANCE	-	10,580	55,000	55,000	60,000	5,000
VEHICLES	-	-	-	-	170,000	170,000
TRAFFIC SIGNALS	-	-	30,000	30,000	380,000	350,000
VIDEO MONITORING	-	-	-	-	20,000	20,000
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>22,836</b>	<b>10,580</b>	<b>85,000</b>	<b>85,000</b>	<b>635,000</b>	<b>550,000</b>
<b>EQUIPMENT SERVICES</b>						
REPAIRS & MAINTENANCE SERVICES	37,818	-	-	-	43,000	43,000
<b>TOTAL EQUIPMENT SERVICES</b>	<b>37,818</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>43,000</b>	<b>43,000</b>
<b>PARKS &amp; RECREATION</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	3,500	3,500
SUPPLIES-MACHINES & EQUIPMENT	-	28,000	28,000	28,000	28,000	-
VEHICLES	-	-	-	-	273,000	273,000
PARK IMPROVEMENTS	250,195	-	-	-	-	-
<b>TOTAL PARKS &amp; RECREATION</b>	<b>250,195</b>	<b>28,000</b>	<b>28,000</b>	<b>28,000</b>	<b>304,500</b>	<b>276,500</b>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>PHILLIPS PARK ZOO</b>						
SUPPLIES-MACHINES & EQUIPMENT	-	-	-	-	14,000	14,000
<b>TOTAL PHILLIPS PARK ZOO</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,000</u>	<u>14,000</u>
<b>PHILLIPS PARK GOLF COURSE</b>						
MACHINES & EQUIPMENT	22,750	-	-	-	-	-
<b>TOTAL PHILLIPS PARK GOLF COURSE</b>	<u>22,750</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	779,901	494,740	600,000	600,000	685,000	85,000
SUPPLIES-MACHINES & EQUIPMENT	-	-	-	18,000	41,000	41,000
IMPROVEMENTS	3,526,421	3,749,387	4,950,000	4,438,900	1,320,000	(3,630,000)
MACHINES & EQUIPMENT	-	-	-	-	382,000	382,000
VEHICLES	-	335,424	285,000	359,000	518,000	233,000
EOLA-MONTGOMERY TO 87TH	113,157	77,253	580,000	580,000	945,000	365,000
KAUTZ RD-MONTGOMERY TO CL	-	438,343	530,000	619,500	-	(530,000)
WOLF-EOLA TO HOFFMAN	2,298	-	-	-	-	-
LIBERTY-COUNTY LINE	4,756	-	-	-	-	-
HAFENRICHTER RECONSTRUCTION	650	-	-	-	-	-
EOLA ROAD INTERCHANGE	23,878	-	-	-	-	-
RAY MOSES DRIVE	-	-	-	-	250,000	250,000
CHURCH-BUTTERFIELD-CORPORATE	-	3,024	-	93,100	-	-
OVERLAY-LANDSCAPE RESTORE	385,517	279,145	175,000	478,700	345,000	170,000
<b>TOTAL STREET MAINTENANCE</b>	<u>4,836,578</u>	<u>5,377,316</u>	<u>7,120,000</u>	<u>7,187,200</u>	<u>4,486,000</u>	<u>(2,634,000)</u>
<b>TOTAL CAPITAL IMPROVEMENTS FUND A</b>	<u>13,299,702</u>	<u>8,184,865</u>	<u>11,279,400</u>	<u>11,279,400</u>	<u>9,505,000</u>	<u>(1,774,400)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
2008B TIF BOND PROJECT TIF #3 FUND (FUND 342)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
PROFESSIONAL FEES	-	953	-	-	-	-
OTHER COSTS	-	61,680	-	150,000	-	-
ENVIRONMENTAL REMEDIATION	-	(102,366)	700,000	550,000	652,300	(47,700)
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<u>-</u>	<u>(39,733)</u>	<u>700,000</u>	<u>700,000</u>	<u>652,300</u>	<u>(47,700)</u>
<b>TOTAL 2008B TIF BOND PROJECT TIF #3 FUND</b>	<u>-</u>	<u>(39,733)</u>	<u>700,000</u>	<u>700,000</u>	<u>652,300</u>	<u>(47,700)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
2008 GO BOND PROJECT FUND (FUND 343)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	349,691	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>349,691</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>POLICE TECHNICAL SERVICES</b>						
E911 EQUIPMENT	2,067,303	75,850	-	362,400	126,000	126,000
<b>TOTAL POLICE TECHNICAL SVCS</b>	<u>2,067,303</u>	<u>75,850</u>	<u>-</u>	<u>362,400</u>	<u>126,000</u>	<u>126,000</u>
<b>POLICE DEPARTMENT</b>						
CENTRAL POLICE STATION	464,135	5,758	4,900	4,900	-	(4,900)
<b>TOTAL POLICE DEPARTMENT</b>	<u>464,135</u>	<u>5,758</u>	<u>4,900</u>	<u>4,900</u>	<u>-</u>	<u>(4,900)</u>
<b>STREET MAINTENANCE</b>						
NEIGHBORHOOD STREET IMPROVE	-	-	-	-	5,000,000	5,000,000
<b>TOTAL STREET MAINTENANCE</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,000,000</u>	<u>5,000,000</u>
<b>TOTAL 2008 GO BOND PROJECT FUND</b>	<u>2,881,129</u>	<u>81,608</u>	<u>4,900</u>	<u>367,300</u>	<u>5,126,000</u>	<u>5,121,100</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
ENVIRONMENTAL REMEDIATION	274,082	-	-	-	-	-
PARK IMPROVEMENTS	-	974,469	8,496,412	8,496,412	4,248,206	(4,248,206)
IMPROVEMENTS	13,115	-	-	-	-	-
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<u>287,197</u>	<u>974,469</u>	<u>8,496,412</u>	<u>8,496,412</u>	<u>4,248,206</u>	<u>(4,248,206)</u>
<b>PARKS &amp; RECREATION</b>						
IMPROVEMENTS	9,900	-	-	-	-	-
<b>TOTAL PARKS &amp; RECREATION</b>	<u>9,900</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL 2008A TIF BOND PROJECT TIF #6 FUND</b>	<u>297,097</u>	<u>974,469</u>	<u>8,496,412</u>	<u>8,496,412</u>	<u>4,248,206</u>	<u>(4,248,206)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>FIRE DEPARTMENT</b>						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	100,000	-
<b>TOTAL FIRE DEPARTMENT</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
<b>TOTAL KANE/DUPAGE IMPACT FEE FUND</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

**KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>FIRE DEPARTMENT</b>						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	100,000	-
<b>TOTAL FIRE DEPARTMENT</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
<b>TOTAL KENDALL/WILL IMPACT FEE FUND</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
PUBLIC WORKS IMPACT FEE FUND (FUND 347)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>STREET MAINTENANCE</b>						
MACHINERY & EQUIPMENT	-	-	50,000	50,000	50,000	-
<b>TOTAL STREET MAINTENANCE</b>	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
<b>TOTAL PUBLIC WORKS IMPACT FEE FUND</b>	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>

**2009 GO BOND PROJECT FUND (FUND 348)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>CENTRAL SERVICES</b>						
MACHINERY & EQUIPMENT	63,257	-	-	-	-	-
<b>TOTAL CENTRAL SERVICES</b>	<u>63,257</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>POLICE DEPARTMENT</b>						
RADIO EQUIPMENT	8,635,249	(814,763)	1,900,000	1,900,000	1,452,900	(447,100)
<b>TOTAL POLICE DEPARTMENT</b>	<u>8,635,249</u>	<u>(814,763)</u>	<u>1,900,000</u>	<u>1,900,000</u>	<u>1,452,900</u>	<u>(447,100)</u>
<b>TOTAL 2009 GO BOND PROJECT FUND</b>	<u>8,698,506</u>	<u>(814,763)</u>	<u>1,900,000</u>	<u>1,900,000</u>	<u>1,452,900</u>	<u>(447,100)</u>



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In 1887, the Merchants National Bank of Aurora was established. Almost 100 years later, in 1970, the bank opened its new drive-up facility. Pictured above is a bank teller looking at the cars awaiting service amidst balloons, flowers, and young women wearing sashes to welcome customers.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
LONG – TERM DEBT**

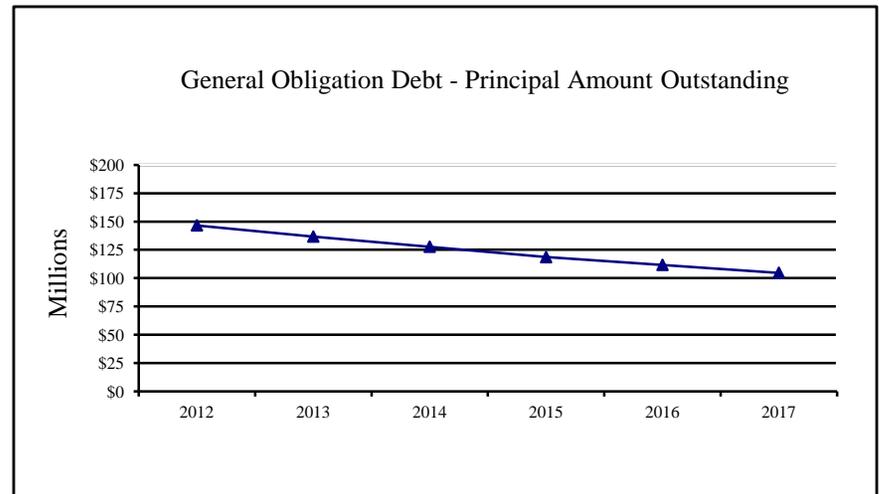
The City of Aurora is a home-rule municipality under the Illinois Constitution of 1970. The Illinois General Assembly has set no debt limits for home-rule municipalities. Furthermore, the city may issue debt without referendum approval.

As a matter of policy, the city does not issue bonds with maturities greater than the useful lives of the capital assets financed through the bond proceeds. In addition, when the issuance of debt is necessary for capital projects related to the operation of enterprise funds, the city seeks to issue revenue bonds (not general obligation bonds) to finance those projects.

The city accounts for debt service payments related to general obligation bonds in the Bond and Interest Fund (Fund 401) and the Library Bond and Interest Fund (Fund 410). The TIF District #2, TIF District #3, and TIF District #6 Funds (Funds 232, 233, and 236, respectively) are used to account for the debt service associated with tax increment revenue bonds. Debt service payments on water and sewer revenue bonds are accounted for in the Water and Sewer Fund (Fund 510) and payments on golf revenue bonds are accounted for in the Golf Operations Fund (Fund 550). Payments for loans from the Illinois Environmental Protection Agency are recorded in the Stormwater Management Fee Fund (Fund 280) and the Water and Sewer Fund. Principal and interest payments on debt certificates issued to build elementary schools in Special Service Area (SSA) #34 are

accounted for in the SSA #34 Fund (Fund 275). SSA property taxes are being used to satisfy the debt certificate debt service.

The city has abated a portion of the 2011 property tax levy for general obligation debt service (payable in 2012). That abatement will amount to approximately \$13.3 million. Historically, the city has abated a large portion of its property tax levy for debt service. This abatement has been possible primarily by the dedication of gaming tax and real estate transfer tax revenues to the payment of debt service. The graph below illustrates the rapidity with which the City of Aurora is paying its outstanding general obligation debt.



The total general obligation debt of \$156.8 million at the beginning of 2012 will be reduced to \$104.7 million by the end of 2017. The principal payment is approximately \$10.3 million for 2012.

In 2006, Standard & Poor's Ratings Services increased its rating of the city's general obligation bonds from AA to AA+. Bonds rated AA+ are considered to be of excellent quality and are generally known as high, investment-grade bonds. In recognition of the financial strength of the city's water and sewer utility, Standard & Poor's upgraded the rating of the Series 2006 Water Revenue Bonds from AA to AA+ near the end of 2008.

With respect to the amount of general obligation bonds that the city has issued, Standard & Poor's has noted that the city has "moderate debt burden with limited capital needs." Some of the most significant statistics related to the city's outstanding debt as of October 2011 (the most current information available) are as follows:

### General Obligation Bonded Indebtedness

	Amount Applicable (thousands)	Ratio to		Per Capita (2010 Pop. 197,899)
		Assessed Value	Estimated Actual	
City EAV	\$3,939,142	100.00%	33.33%	\$19,905
Estimated Actual Value	\$11,817,425	300.00%	100.00%	\$59,714
Direct Bonded Debt	\$169,460	4.30%	1.43%	\$856
Paid from Non-Property Tax Sources	(\$105,410)	-2.68%	-0.89%	(\$533)
Net Direct Debt	\$64,050	1.62%	0.54%	\$323
Overlapping Bonded Debt				
Schools	\$293,317	7.45%	2.48%	\$1,482
Other	\$117,429	2.98%	0.99%	\$593
Total Overlapping Bonded Debt	\$410,746	10.43%	3.47%	\$2,075
Total Direct and Overlapping Bonded Debt	\$474,796	12.05%	4.01%	\$2,398

Through the 2012 budget, the city has anticipated the possibility of issuing \$28.3 million of general obligation bonds for the construction of a new main library facility. The decision to issue bonds for the project is subject to final City Council approval.

**CITY OF AURORA  
LONG - TERM DEBT  
ANNUAL PRINCIPAL REQUIREMENTS**

Issue	Purpose	Interest Rate	2012	2013	2014	2015	2016	2017	2018 - 2038	Total	
<b>General Obligation Bonds:</b>											
Series 2003B	Refunding	4.0-4.625%	980,000						0	980,000	
Series 2004A	Stormwater Management Projects	3.25-4.5%	440,000	460,000	475,000	495,000	510,000	535,000	4,440,000	7,355,000	
Series 2004B	Refunding	3.0-3.875%	590,000	610,000	625,000	645,000	670,000	695,000	0	3,835,000	
Series 2006	Police HQ, Fire Station #8, Stormwater Management Projects, Optical Fiber	4.25-4.75%		855,000	900,000	935,000	965,000	1,015,000	1,060,000	22,050,000	27,780,000
Series 2007	Refunding	4.0-5.0%	3,285,000	2,680,000	2,665,000	2,705,000	140,000		0	11,475,000	
Series 2008	Police HQ and E911 Equipment	3.5-5.0%	2,780,000	2,860,000	1,650,000	1,695,000	1,765,000	1,835,000	65,055,000	77,640,000	
Series 2009A	Public Safety Radios	1.25-5.00%	910,000	920,000	940,000	960,000	985,000	1,010,000	8,100,000	13,825,000	
Series 2009B	Eola Road Interchange Land	2.0-3.7%	330,000	335,000	345,000	350,000	360,000	370,000	2,905,000	4,995,000	
Series 2011	Refunding	2.0-3.0%	105,000	1,225,000	1,330,000	1,360,000	1,405,000	1,445,000	2,190,000	9,060,000	
<b>Total GO Bonds</b>			<u>10,275,000</u>	<u>9,990,000</u>	<u>8,965,000</u>	<u>9,175,000</u>	<u>6,850,000</u>	<u>6,950,000</u>	<u>104,740,000</u>	<u>156,945,000</u>	
<b>Tax Increment Financing Bonds:</b>											
Series 2004B (TIF #2)	Infrastructure Projects	4.9-5.85%	965,000	1,775,000					0	2,740,000	
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	230,000	245,000	260,000	280,000	295,000	315,000	4,620,000	6,245,000	
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	380,000	405,000	430,000	460,000	485,000	520,000	3,895,000	6,575,000	
<b>Total TIF Bonds</b>			<u>1,575,000</u>	<u>2,425,000</u>	<u>690,000</u>	<u>740,000</u>	<u>780,000</u>	<u>835,000</u>	<u>8,515,000</u>	<u>15,560,000</u>	
<b>Water Revenue Bonds:</b>											
Series 2006	Downtown Infrastructure	4.0-4.75%	660,000	695,000	725,000	760,000	790,000	825,000	26,295,000	30,750,000	
<b>Illinois EPA Loans:</b>											
Heathercrest Sanitary Sewer Water Treatment Plant	Construct and Rehabilitate Sewers	2.535%	141,707	145,322	149,030	152,831	156,730	160,729	595,533	1,501,882	
Series 2009A	Expand Water Production System	2.905%	495,794	510,302	525,235	540,603	556,422	572,703	3,102,191	6,303,250	
Series 2009A	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	457,249	668,287	
Series 2009B	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	1,992,094	2,911,522	
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	33,387	49,413	
<b>Total Illinois EPA Loans</b>			<u>828,583</u>	<u>846,706</u>	<u>865,347</u>	<u>884,516</u>	<u>904,234</u>	<u>924,514</u>	<u>6,147,067</u>	<u>11,384,941</u>	
<b>Golf Revenue Bonds:</b>											
Series 2000	Renovate Phillips Park Golf Course	5.9-6.375%	290,000	310,000	335,000	360,000	385,000	410,000	905,000	2,995,000	
<b>Special Service Area 34 Debt:</b>											
Series 2002 Debt Certificates	Construct Elementary School	4.25-5.0%	350,000	450,000	450,000	450,000	500,000	250,000	1,050,000	3,500,000	
Series 2006 Debt Certificates	Refund Series 2000 ICCs	4.0%	580,000	520,000	560,000	555,000	570,000	305,000	210,000	3,300,000	
<b>Total SSA 34 Debt</b>			<u>930,000</u>	<u>970,000</u>	<u>1,010,000</u>	<u>1,005,000</u>	<u>1,070,000</u>	<u>555,000</u>	<u>1,260,000</u>	<u>6,800,000</u>	
<b>Total Principal</b>			<u>14,558,583</u>	<u>15,236,706</u>	<u>12,590,347</u>	<u>12,924,516</u>	<u>10,779,234</u>	<u>10,499,514</u>	<u>147,862,067</u>	<u>224,434,941</u>	

**CITY OF AURORA  
LONG - TERM DEBT  
ANNUAL DEBT SERVICE REQUIREMENTS**

Issue	Purpose	Interest Rate	2012	2013	2014	2015	2016	2017	2018-2038	Total
<b>General Obligation Bonds:</b>										
Series 2003B	Refunding	4.0-4.625%	1,019,200						0	1,019,200
Series 2004A	Stormwater Management Projects	3.25-4.5%	740,694	745,294	744,194	745,194	740,394	744,994	5,242,871	9,703,635
Series 2004B	Refunding	3.0-3.875%	731,738	731,088	724,738	722,081	722,894	721,931	0	4,354,470
Series 2006	Police HQ, Fire Station #8, Stormwater Management Projects, Optical Fiber	4.25-4.75%	2,145,150	2,151,675	2,146,175	2,134,100	2,140,675	2,140,000	32,153,500	45,011,275
Series 2007	Refunding	4.0-5.0%	3,825,900	3,089,500	2,940,500	2,847,250	147,000		0	12,850,150
Series 2008	Police HQ and E911 Equipment	3.5-5.0%	6,389,925	6,372,625	5,062,525	5,049,775	5,060,450	5,059,850	105,979,763	138,974,913
Series 2009A	Public Safety Radios	1.25-5.00%	1,285,535	1,281,487	1,285,042	1,284,421	1,286,645	1,286,035	9,152,314	16,861,479
Series 2009B	Eola Road Interchange Land	2.0-3.7%	490,279	487,029	488,654	483,304	482,804	482,004	3,333,048	6,247,122
Series 2011	Refunding	2.0-3.0%	378,537	1,474,750	1,555,250	1,552,000	1,556,200	1,554,050	2,305,950	10,376,737
<b>Total GO Bonds</b>			<u>17,006,958</u>	<u>16,333,448</u>	<u>14,947,078</u>	<u>14,818,125</u>	<u>12,137,062</u>	<u>11,988,864</u>	<u>158,167,446</u>	<u>245,398,981</u>
<b>Tax Increment Financing Bonds:</b>										
Series 2004B (TIF #2)	Infrastructure Projects	3.0-4.5%	1,125,290	1,878,838					0	3,004,128
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	651,537	651,013	649,475	651,925	648,025	648,112	6,502,238	10,402,325
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	807,375	807,675	806,350	808,400	803,500	806,975	4,827,425	9,667,700
<b>Total TIF Bonds</b>			<u>2,584,202</u>	<u>3,337,526</u>	<u>1,455,825</u>	<u>1,460,325</u>	<u>1,451,525</u>	<u>1,455,087</u>	<u>11,329,663</u>	<u>23,074,153</u>
<b>Water Revenue Bonds:</b>										
Series 2006	Downtown Infrastructure	4.0-4.75%	2,035,081	2,043,681	2,045,881	2,051,881	2,051,481	2,054,881	40,200,622	52,483,508
<b>Illinois EPA Loans:</b>										
Heathercrest Sanitary Sewer Water Treatment Plant	Construct and Rehabilitate Sewers	2.535%	178,888	178,888	178,888	178,888	178,888	178,888	626,101	1,699,429
Series 2009A	Expand Water Production System	2.905%	675,329	675,329	675,329	675,329	675,329	675,329	3,353,930	7,405,904
Series 2009B	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	457,249	668,287
Series 2010	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	1,992,094	2,911,522
Series 2010	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	33,387	49,413
<b>Total Illinois EPA Loans</b>			<u>1,045,299</u>	<u>1,042,628</u>	<u>1,042,628</u>	<u>1,042,628</u>	<u>1,042,628</u>	<u>1,042,628</u>	<u>6,429,374</u>	<u>12,685,142</u>
<b>Golf Revenue Bonds:</b>										
Series 2000	Renovate Phillips Park Golf Course	5.9-7.0%	477,760	480,360	486,760	491,325	493,375	493,831	992,657	3,916,068
<b>Special Service Area 34 Debt:</b>										
Series 2002 Debt Certificates	Construct Elementary School	3.25-5.0%	521,200	606,150	583,650	561,150	590,000	315,000	1,161,250	4,338,400
Series 2006 Debt Certificates	Refund Series 2000 ICCs	4.0%	712,000	628,800	648,000	620,600	613,400	325,600	222,600	3,771,000
<b>Total SSA 34 Debt</b>			<u>1,233,200</u>	<u>1,234,950</u>	<u>1,231,650</u>	<u>1,181,750</u>	<u>1,203,400</u>	<u>640,600</u>	<u>1,383,850</u>	<u>8,109,400</u>
<b>Total Debt Service</b>			<u>24,382,500</u>	<u>24,472,593</u>	<u>21,209,822</u>	<u>21,046,034</u>	<u>18,379,471</u>	<u>17,675,891</u>	<u>218,503,612</u>	<u>345,667,252</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	3,840	2,415	10,000	10,000	10,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>3,840</u>	<u>2,415</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>-</u>
<b>DEBT SERVICE</b>						
<b>SERIES 2001B</b>						
PRINCIPAL	970,000	-	1,045,000	1,045,000	-	(1,045,000)
INTEREST	111,870	29,260	58,600	58,600	-	(58,600)
<b>TOTAL SERIES 2001B</b>	<u>1,081,870</u>	<u>29,260</u>	<u>1,103,600</u>	<u>1,103,600</u>	<u>-</u>	<u>(1,103,600)</u>
<b>SERIES 2003B</b>						
PRINCIPAL	1,720,000	-	1,925,000	1,925,000	980,000	(945,000)
INTEREST	472,971	202,086	404,200	404,200	327,200	(77,000)
<b>TOTAL SERIES 2003B</b>	<u>2,192,971</u>	<u>202,086</u>	<u>2,329,200</u>	<u>2,329,200</u>	<u>1,307,200</u>	<u>(1,022,000)</u>
<b>SERIES 2004A</b>						
PRINCIPAL	415,000	-	425,000	425,000	440,000	15,000
INTEREST	329,056	157,784	315,600	315,600	300,700	(14,900)
<b>TOTAL SERIES 2004A</b>	<u>744,056</u>	<u>157,784</u>	<u>740,600</u>	<u>740,600</u>	<u>740,700</u>	<u>100</u>
<b>SERIES 2004B</b>						
PRINCIPAL	555,000	-	570,000	570,000	590,000	20,000
INTEREST	179,725	80,844	161,700	161,700	141,800	(19,900)
<b>TOTAL SERIES 2004B</b>	<u>734,725</u>	<u>80,844</u>	<u>731,700</u>	<u>731,700</u>	<u>731,800</u>	<u>100</u>
<b>SERIES 2006</b>						
PRINCIPAL	795,000	-	825,000	825,000	855,000	30,000
INTEREST	1,359,000	662,606	1,325,300	1,325,300	1,290,200	(35,100)
<b>TOTAL SERIES 2006</b>	<u>2,154,000</u>	<u>662,606</u>	<u>2,150,300</u>	<u>2,150,300</u>	<u>2,145,200</u>	<u>(5,100)</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>SERIES 2007</b>						
PRINCIPAL	3,125,000	-	2,980,000	2,980,000	3,285,000	305,000
INTEREST	785,100	330,050	660,100	660,100	540,900	(119,200)
<b>TOTAL SERIES 2007</b>	<u>3,910,100</u>	<u>330,050</u>	<u>3,640,100</u>	<u>3,640,100</u>	<u>3,825,900</u>	<u>185,800</u>
<b>SERIES 2008</b>						
PRINCIPAL	2,620,000	-	2,695,000	2,695,000	2,780,000	85,000
INTEREST	3,795,950	1,852,125	3,704,300	3,704,300	3,610,000	(94,300)
<b>TOTAL SERIES 2008</b>	<u>6,415,950</u>	<u>1,852,125</u>	<u>6,399,300</u>	<u>6,399,300</u>	<u>6,390,000</u>	<u>(9,300)</u>
<b>SERIES 2009A</b>						
PRINCIPAL	740,000	-	895,000	895,000	910,000	15,000
INTEREST	800,382	296,145	592,300	592,300	577,800	(14,500)
<b>TOTAL SERIES 2009A</b>	<u>1,540,382</u>	<u>296,145</u>	<u>1,487,300</u>	<u>1,487,300</u>	<u>1,487,800</u>	<u>500</u>
<b>SERIES 2009B</b>						
PRINCIPAL	270,000	-	325,000	325,000	330,000	5,000
INTEREST	229,093	83,389	166,800	166,800	160,300	(6,500)
<b>TOTAL SERIES 2009B</b>	<u>499,093</u>	<u>83,389</u>	<u>491,800</u>	<u>491,800</u>	<u>490,300</u>	<u>(1,500)</u>
<b>TOTAL DEBT SERVICE</b>	<u>19,273,147</u>	<u>3,694,289</u>	<u>19,073,900</u>	<u>19,073,900</u>	<u>17,118,900</u>	<u>(1,955,000)</u>
<b>TOTAL BOND &amp; INTEREST FUND</b>	<u>19,276,987</u>	<u>3,696,704</u>	<u>19,083,900</u>	<u>19,083,900</u>	<u>17,128,900</u>	<u>(1,955,000)</u>



Aurora resident, Harry C. Murphy, President of the Chicago Burlington & Quincy Railroad, is shown standing on the platform of the Aurora train station. The "Burlington Route" train stands ready, awaiting its passengers. This train is similar to the 1934 Zephyr train depicted on the cover of the 175th Anniversary Budget. Circa 1952.

# Equipment Services Division

2012 Budget

## Mission

To become an industry-leading equipment maintenance organization that provides services that are unsurpassed in quality and value; and to maintain the city's fleet so that all equipment and vehicles operate in a safe, efficient, and effective manner.

## Major Functions

1. Effectively maintain all city equipment and vehicles.
2. Develop programs to increase the efficiency of city equipment by promoting standardization and adaptability.
3. Reduce the city's carbon footprint by implementing environmentally-friendly, sustainable practices.
4. Analyze, evaluate, and coordinate all city equipment requirements and replacement intervals.
5. Review and establish equipment specifications.
6. Support operational needs of other departments.
7. Coordinate the sale and/or disposal of equipment.
8. Maintain the city's fuel inventory and process disbursements and charge-backs.
9. Maintain and secure the Central Garage Facility.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,720,667	1,706,850	1,904,013
Other Non-Capital	2,465,604	2,753,900	2,734,300
Capital	-	-	-
<b>Total</b>	<b>4,186,271</b>	<b>4,460,750</b>	<b>4,638,313</b>

## Staffing

### Full-Time Positions

	2010	2011	2012
Labor Supervisor	2	2	2
Equipment Technician	13	13	13
Custodian	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>16</b>	<b>16</b>	<b>16</b>

### Part-Time Positions

Inventory Clerk/Equipment Service	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>17</b>	<b>17</b>	<b>17</b>

## Short-Term Goals (2012)

1. Convert 210 vehicles to re-refined motor oil.\*
2. Transition to paperless fleet documentation.
3. Introduce a new police pursuit interceptor into fleet.

# Equipment Services Division

# 2012 Budget

## Long-Term Goals (2013 and Beyond)

1. Decrease total vehicle emissions by 25% (2020).
2. Recycle 100% of used materials so as to achieve zero waste (Ongoing).

## 2011 Major Accomplishments

- Converted 100% of wheels to steel wheel weights.
- Reassigned vehicles for better utilization.
- Upgraded to the next generation of fuel management system.
- Partnered with the Association for Individual Development for recycling at Central Garage.

## 2010 Major Accomplishments

- Identified the city's fleet as an Illinois Certified Green Fleet.
- Partnered with National Partnership for Environmental Priorities to eliminate lead wheel weights.
- Rebuilt the rear corners of dump trucks with stainless steel.

## Performance Measures

				2011	
		2010	2011	Estimated	2012
<u>Measure</u>		<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<i>Service</i>					
1. Maintenance and Repair	Availability rate of vehicles and equipment	98.0%	97%	96.84%	97%
2. Maintenance Service	Preventive vehicle maintenance compliance rate	73.6%	76%	76.9%	77%
3. Productivity Rate	Ratio of direct over total labor hours	96.3%	95%	96.3%	96%
<i>Staff</i>					
Number of Wheels Converted to Steel Wheel Weights		941	900	293	N/A

Performance Measure #3 measures the percentage of direct (productive) hours to all hours that include indirect (non-productive) hours.

## Budget Highlights

The 2012 budget provides \$43,000 for a non-intervention fuel system. The wireless vehicular communication system will interface with the fleet analysis database to provide reliable information. The provision for the upgrade is included in the budget of Capital Improvements Fund A.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
WATER AND SEWER FUND (FUND 510)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	<u>1,000,000</u>	<u>750,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u><b>1,000,000</b></u>	<u><b>750,000</b></u>	<u><b>1,000,000</b></u>	<u><b>1,000,000</b></u>	<u><b>1,000,000</b></u>	<u><b>-</b></u>
<b>TOTAL WATER &amp; SEWER FUND</b>	<u><b>1,000,000</b></u>	<u><b>750,000</b></u>	<u><b>1,000,000</b></u>	<u><b>1,000,000</b></u>	<u><b>1,000,000</b></u>	<u><b>-</b></u>

# Water Production Division

# 2012 Budget

## Mission

To provide the City of Aurora with a reliable supply of safe, high-quality water at adequate pressure for fire protection, in a cost-effective manner, and in full compliance with regulatory requirements; and, to manage the maintenance and expansion of water supply infrastructure needed to effectively support the growth and development of the City of Aurora.

## Major Functions

1. Operate and maintain the Water Treatment Plant (water treatment plant), well houses, and pumping and storage facilities.
2. Operate chemical and microbiological laboratories and perform water sampling and analyses to meet state and federal regulatory requirements.
3. Plan and manage capital improvement and maintenance projects for the water supply, treatment, storage, and distribution systems.

## Budget Summary

	2010	2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,492,487	3,604,718	3,883,774
Other Non-Capital	7,105,956	8,747,553	8,889,644
Capital	4,718,346	3,474,200	2,287,700
Total	15,316,789	15,826,471	15,061,118

## Staffing

<u>Full-Time Positions</u>	2010	2011	2012
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Manager of Water System Eng.	1	1	1
General Supervisor	1	1	0
Operations Supervisor	0	0	1
Administrative Secretary	1	0	0
Secretary/Typist	1	1	1
Labor Supervisor	1	1	1
Plant Operator II	4	4	4
Plant Operator I	6	6	6
Water Production Worker II	3	3	3
Water Production Worker I	6	6	6
Electrician	1	1	1
Laboratory Manager	1	1	1
Instrumentation Technician	1	0	0
Lab Technician II	3	3	3
Lab Technician I	1	1	1
<b>TOTAL</b>	<b>33</b>	<b>31</b>	<b>31</b>

## Short-Term Goals (2012)

1. Inspect the water storage tanks at the Fox Valley East Booster Station.\*
2. Collect and analyze raw well water samples from all active, city-owned, deep and shallow wells for volatile compounds.\*
3. Reduce electrical consumption for pumping raw well water by following a daily well selection priority schedule.\*

## Water Production Division

## 2012 Budget

4. Conduct inspections of the Phillips Park and Church Road elevated tanks.
5. Demolish the Hill Avenue elevated tank.
6. Complete rehabilitation of the Indian Trail elevated tank.
7. Install a permanent chemical feed system for addition of ferric chloride to filter backwash water.
8. Complete water quality sampling of all city-owned public wells.
9. Plan for high-pressure zone distribution system flushing.
10. Complete Well #25 pump and motor repairs.
11. Replace granular activated carbon in filters 9-12.
12. Upgrade filter effluent valve controls for filters 1-8.
13. Install new, energy-efficient rooftop heating/cooling units at the water treatment plant.

### Long-Term Goals (2013 and Beyond)

1. Implement a computerized maintenance management system (2013).
2. Replace the water treatment plant roof and skylights (2013).
3. Implement protocol for high-pressure zone distribution system flushing (2013).
4. Rehabilitate aging chemical feed systems at the water treatment plant (2013).
5. Evaluate the need for additional treatment capacity and processes, particularly an additional pathogen barrier (2013).
6. Install a permanent finished water ammonia feed system and renovate the electrical system, including pump starters, and piping at the main pumping station (2013).
7. Conduct inspections of water treatment plant clear wells (2013).

8. Evaluate the need for additional bulk chemical storage at water treatment plant (2013).
9. Complete Water Master Plan Update (2014).
10. Implement long-term plan for lime sludge disposal (2014).
11. Construct on-site treatment system at existing deep well (2015).

### 2011 Major Accomplishments

- Completed inspections of storage tanks at Fox Valley East Booster Station.
- Prepared and distributed the 2010 Consumer Confidence Report.
- Investigated the potential for land application of water treatment plant lime sludge.
- Reestablished regular use of Well #115.
- Completed the water rate study.
- Completed construction of the water treatment plant supervision control and data acquisition (SCADA) system and control room modernization.
- Completed water system security improvements.
- Renewed protective coatings on process piping and structural steel at the water treatment plant.
- Completed construction of the Well #29 infrastructure project.
- Installed total chlorine meters at Church Road elevated tank and Phillips Park elevated tank.
- Installed monochloramine analyzer on high pressure system discharge at the water treatment plant.

# Water Production Division

# 2012 Budget

## 2010 Major Accomplishments

- Completed final phase necessary to earn the USEPA Director’s Award of Recognition as a member in the Partnership for Safe Water.
- Initiated rehabilitation of the Indian Trail elevated tank.
- Prepared and distributed the 2009 Consumer Confidence Report.
- Replaced granular activated carbon in filters 1-4 and 5-8.
- Addressed the expiration of the current lime sludge disposal contract.
- Renewed the lime sludge disposal permit and the lime sludge management plan.
- Coordinated the installation of wireless communication antennas on the Barnes Road standpipe and on the Phillips Park Water Tower.
- Completed installation of flow meters on claricones.
- Completed Well #25 repairs.
- Installed total chlorine meter at Fox Valley East Booster Station.
- Completed repairs to Barnes Road Standpipe.
- Replaced 16 air/vacuum relief valves on major transmission mains.
- Completed replacement of all lighting ballasts and lamps at the water treatment plant complex.
- Permanently sealed abandoned well #11.
- Permanently disconnected abandoned Hill Avenue water tower.
- Managed IEPA sanitary inspection.
- Responded to IDOL inspection.
- Relocated southeast standpipe site fence to protect city-owned property.
- Painted all well collector and transmission main hydrants.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Percentage of Water System Security Completion	10%	100%	100%	N/A
Gallons Treated (billions)	5.7	6.3	6.0	6.1
IEPA Water Main Projects Supervised	5	15	5	10
Lime Sludge (wet tons)	38,030	35,000	36,000	36,000
Lime Sludge (dry tons)	14,800	14,700	14,900	14,700
Unit Consumption (gallons/connections/year)	118,000	127,000	124,000	126,000
Electrical Consumption (KWH/MG Produced)	3,171	3,100	3,000	3,100

## Budget Highlights

The 2012 budget will permit the Water Production Division to maintain the service level of the prior year.

\* Linked to the city’s 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
2006 WATER AND SEWER REVENUE BOND PROJECT (FUND 510)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>CAPITAL</b>						
SEWER SEPARATION	173,626	36,776	1,360,000	1,360,000	3,320,000	1,960,000
DOWNTOWN SEWER SEPARATION	67,498	7,901	1,650,000	1,650,000	1,640,000	(10,000)
DOWNTOWN WATER DISTR IMPROV	1,945	-	900,000	900,000	900,000	-
CAPITAL OUTLAY CAPITALIZED	<u>(115,558)</u>	<u>(12,225)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL CAPITAL</b>	<b><u>127,511</u></b>	<b><u>32,452</u></b>	<b><u>3,910,000</u></b>	<b><u>3,910,000</u></b>	<b><u>5,860,000</u></b>	<b><u>1,950,000</u></b>
<b>TOTAL 2006 BOND PROJECT</b>	<b><u>127,511</u></b>	<b><u>32,452</u></b>	<b><u>3,910,000</u></b>	<b><u>3,910,000</u></b>	<b><u>5,860,000</u></b>	<b><u>1,950,000</u></b>

**2009B ILLINOIS ENVIRONMENTAL PROTECTION AGENCY LOAN PROJECT (FUND 510)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>CAPITAL</b>						
SEWER BASIN 13, PHASE 2	54,771	-	-	-	-	-
SEWER BASIN 13, PHASE 3	1,993,197	6,504	276,500	276,500	-	(276,500)
SEWER SEPARATION BASIN 6	1,630,395	-	-	-	-	-
CAPITAL OUTLAY CAPITALIZED	<u>(254,260)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL CAPITAL</b>	<b><u>3,424,103</u></b>	<b><u>6,504</u></b>	<b><u>276,500</u></b>	<b><u>276,500</u></b>	<b><u>-</u></b>	<b><u>(276,500)</u></b>
<b>TOTAL 2009B LOAN PROJECT</b>	<b><u>3,424,103</u></b>	<b><u>6,504</u></b>	<b><u>276,500</u></b>	<b><u>276,500</u></b>	<b><u>-</u></b>	<b><u>(276,500)</u></b>
<b>TOTAL WATER AND SEWER FUND</b>	<b><u>31,090,846</u></b>	<b><u>20,594,242</u></b>	<b><u>35,768,050</u></b>	<b><u>35,768,050</u></b>	<b><u>37,094,350</u></b>	<b><u>1,326,300</u></b>

# Water Billing Division

# 2012 Budget

## Mission

To issue accurate and timely water and sewer service bills to Aurora residents and businesses, collect customer accounts efficiently and effectively, and respond to customer inquiries in a professional manner.

## Major Functions

1. Provide quality customer service to customers who call or visit.
2. Issue invoices for the city's various utility services.
3. Troubleshoot the reasons for unusually high water bills.
4. Work with the Water & Sewer Maintenance Division staff to establish metered services and exchange defective meters.
5. Establish accounts for new customers and administer changes of existing services.
6. Manage online payments and account inquiries.
7. Manage the process of collecting delinquent accounts.
8. Produce reports on water and sewer service revenues and the status of customer accounts.
9. Manage tenant deposits and deposit refunds.
10. Coordinate with other city departments and divisions, as well as external agencies, concerning water meter reading and water billing issues.
11. Process customer payments of city invoices for services.

## Budget Summary

	2010	2011	2012
	Actual	Original Budget	Budget
<u>Expenditures</u>			
Salary & Benefits	1,040,985	1,046,270	1,148,996
Other Non-Capital	678,496	1,100,050	676,450
Capital	-	113,000	-
<b>Total</b>	<b>1,719,481</b>	<b>2,259,320</b>	<b>1,825,446</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Assistant Director	1	1	1
Assistant Manager	1	1	1
Water Billing Clerk	1	1	1
Customer Service Representative	6	5	5
Customer Service Worker	3	3	3
<b>TOTAL</b>	<b><u>12</u></b>	<b><u>11</u></b>	<b><u>11</u></b>

# Water Billing Division

# 2012 Budget

## Short-Term Goals (2012)

1. Develop the capacity to process credit card payments for utility bills.\*
2. Assist with the training of Revenue and Collection Division staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.\*
3. Establish a process to facilitate communication with the Property Standards Division on City Code violations related to property standards and the accurate metering of water consumption.\*
4. Provide online utility account access for invoices and payment options.
5. Enhance customer service by implementing software that will automatically access customer information based on the caller's phone number.
6. Enhance customer service by implementing software that will allow a customer service representative to fax or email account information directly to a customer without leaving the desk.

## Long-Term Goals (2013 and Beyond)

1. Conduct an analysis of internal controls considering recent technological changes, update written guidelines, and implement revisions (2013).

## 2011 Major Accomplishments

- Assisted the Engineering Division in evaluating stormwater management fees.

- Initiated an automated system for making reminder calls to customers about delinquent bills and scheduled shut-off dates.
- Contracted for the services of a new company to provide a more detailed and informative utility invoice.
- Purchased new meter reading equipment to provide more accurate and precise readings.

## 2010 Major Accomplishments

- Introduced a radio-read battery replacement program.
- Implemented a new automated voice response system to serve water customers.

## Performance Measures

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
<b>Measure</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>
Number of Accounts	48,323	48,400	48,438	48,600
Accounts per Administrative Staff	8,054	8,050	9,687	8,100
Accounts per Customer Service Worker	16,108	16,100	16,146	16,200
Non-Final Work Orders Processed (Not Final Reads)	20,156	20,100	24,014	20,100
Final-Read Work Orders Processed	7,491	7,200	5,705	7,000
Total Work Orders Processed	27,647	27,200	29,719	27,500
Sanitary Sewer District Termination Orders Processed	1,623	1,800	1,406	1,700
Training and Development Hours	696	100	345	N/A

# Water Billing Division

# 2012 Budget

## Budget Highlights

The 2012 budget provides \$55,000 for an enhancement to the city's utility invoicing software. The enhancement will permit the Water Billing Division staff to provide duplicate copies of invoices to customers upon request rather than account history reports. The software enhancement also accommodates additional payment methodologies and enables a customer to set up personalized electronic billing and payment notifications.

\* Linked to the city's 2011/2012 strategic plan.

# Water & Sewer Maintenance Division

2012 Budget

## Mission

To provide the best quality service, information, and support to the citizens of Aurora by addressing concerns while maintaining Aurora's sanitary, storm, and metered water distribution utilities.

## Major Functions

1. Maintain the water distribution system to include water mains, valves, fire hydrants, and water service lines.
2. Maintain sanitary sewer lines up through 15 inches in diameter and three sanitary lift stations. (Lines over 15 inches are maintained by the Fox Metro Water Reclamation District.)
3. Maintain the storm sewer system including storm sewer main lines, storm sewer catch basins, four storm sewer lift stations, and water detention systems.
4. Locate and identify the city's water and sewer system infrastructure pursuant to requests from Joint Utility Locating Information for Excavators, Inc. (J.U.L.I.E.).
5. Manage the division's inventory of parts and supplies.
6. Maintain a mapping database of the city's water and sewer system infrastructure reflecting the location, size, and age of components as well as other relevant information.
7. Enforce the water conservation ordinance.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,756,954	4,513,206	4,447,949
Other Non-Capital	4,369,041	6,488,053	6,054,663
Capital	590,249	1,494,500	2,199,200
Total	8,716,244	12,495,759	12,701,812

# Water & Sewer Maintenance Division

# 2012 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Labor Supervisor	3	4	4
Radio/Telephone Dispatcher	1	1	1
Administrative Secretary	1	1	1
Water Meter Repairer	0	3	0
Utility Service Worker	1	1	1
Custodian	1	1	1
Maintenance Worker III	6	6	6
Maintenance Worker II	8	7	7
Maintenance Worker I	17	15	15
<b>Subtotal - Full-Time Positions</b>	<b>40</b>	<b>41</b>	<b>38</b>
<u>Seasonal Positions</u>			
Seasonal Worker II	3	0	0
Seasonal Worker I	3	0	0
<b>Subtotal - Seasonal Positions</b>	<b>6</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>46</b>	<b>41</b>	<b>38</b>

## Short-Term Goals (2012)

1. Inspect the ponds in the far east tributaries to log the conditions of structures and accessibility, check for restrictors, and schedule cleaning and repairs.\*
2. Clean 95,000 linear feet of sewer lines to reduce sewer backups.\*
3. Replace the water main on South Fourth Street.
4. Replace the water main on Tanglewood Court.

5. Evaluate and repair leaks on transmission mains.

## Long-Term Goals (2013 and Beyond)

1. Eliminate older-model fire hydrants from the water system (2025).
2. Eliminate combined sewer backups in cooperation with the Public Works Division and other agencies (2025).
3. Initiate a televising program for the entire combined sewer system (Ongoing).
4. Conduct a comprehensive leak survey of the entire water distribution and transmission system (Ongoing).

## 2011 Major Accomplishments

- Replaced the water main on California Court.
- Surveyed transmission water mains for leaks.

## 2010 Major Accomplishments

- Televised the 96-inch sewer interceptor line on Rathbone Avenue.
- Identified areas affected by tree roots in sanitary mains.
- Televised 35,000 feet of sanitary sewer mains.
- Located 500 water control valves.
- Replaced the watermain on Shamrock Court.

# Water & Sewer Maintenance Division

# 2012 Budget

## Performance Measures

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Watermain Break Repairs	154	70	75	100
Water Service Leak Repairs	173	500	124	150
JULIE Locating Callouts	14,300	18,500	14,280	17,000
Fire Hydrants Inspected	1,418	1,500	305	1,000
Fire Hydrants Replaced	32	25	25	25
Sewer Back-Ups Repaired	22	30	51	45
Sewer Cleaning (miles)	90	150	100	125
Catchbasin				
Repairs/Installed/Rebuilt	133	70	80	120
Training and Development				
Hours	801	1,600	765	1,600

## Budget Highlights

The 2012 budget provides \$100,000 for repairs necessary to mitigate system water loss. The list of repairs was derived from a completed comprehensive leak survey.

\* Linked to the city's 2011/2012 strategic plan.

# Water Meter Maintenance Division

# 2012 Budget

## Mission

To maintain the city's water meters to ensure their accuracy. Provide customer service by investigating and solving complaints of high water usage and low water pressure.

## Major Functions

1. Maintain the city's water meters through repair or replacement.
2. Respond to customer complaints of low water pressure, no water, and water leaks.
3. Install water meters in new building construction.
4. Issue and maintain fire hydrant water meters.
5. Monitor the conservation of water and issue tickets for theft of water violations.
6. Check and diagnose water service leaks.
7. Enforce the water conservation ordinance.

## Budget Summary

	2010	2011	2012
	<u>Actual</u>	<u>Original</u>	<u>Budget</u>
<u>Expenditures</u>		<u>Budget</u>	<u>Budget</u>
Salary & Benefits	572,059	-	410,574
Other Non-Capital	214,659	-	235,400
Capital	-	-	-
<b>Total</b>	<b>786,718</b>	<b>-</b>	<b>645,974</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Labor Supervisor	1	0	0
Water Meter Repairer	3	0	3
Subtotal - Full-Time Positions	4	0	3
<b>TOTAL</b>	<b>4</b>	<b>0</b>	<b>3</b>

## Short-Term Goals (2012)

1. Inspect 600 commercial meters at site location.
2. Upgrade 150 commercial meters through exchange program.

## Long-Term Goals (2013 and Beyond)

1. Maintain accuracy and repairs of water meters (Ongoing).
2. Replace all radio-read batteries on a cyclical basis before they run out of power with new 20-year batteries (Ongoing).
3. Upgrade commercial meters through the meter exchange program (Ongoing).

# Water Meter Maintenance Division

# 2012 Budget

## 2011 Major Accomplishments

- Upgraded 97 commercial meters through the meter exchange program.

## 2010 Major Accomplishments

- Converted pit meters to manhole lid radio transmitters.
- Tested 60 large meters.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Service Calls	N/A	N/A	2,948	3,500
Residential and Business Water Meters Replaced	107	500	168	200

## Budget Highlights

The 2012 budget will permit the Water Meter Maintenance Division to maintain the service level of the prior year.

# MVPS Revenue & Collection Division

2012 Budget

## Mission

To serve parking customers in a professional, courteous, and efficient manner while collecting parking space rental fees and fine payments.

## Major Functions

1. Bill and collect various fees and fines related to the city's parking systems.
2. Administer the rental of parking spaces in city-owned and city-operated parking facilities.
3. Administer the system of adjudication of parking ordinance violations.
4. Administered the system of adjudication of seized vehicles and ordinance violations issued by city.

## Budget Summary

	2010	2011	
	Actual	Original	2012
<u>Expenditures</u>		<u>Budget</u>	<u>Budget</u>
Salary & Benefits	161,030	182,986	197,386
Other Non-Capital	62,396	121,850	105,750
Capital	-	-	-
Total	223,426	304,836	303,136

## Staffing

### Full-Time Positions

	2010	2011	2012
Account Clerk II	2	2	2
Subtotal - Full-Time Positions	2	2	2

### Part-Time Positions

Account Clerk I	1	1	1
Subtotal - Part-Time Positions	1	1	1

TOTAL	3	3	3
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## Short-Term Goals (2012)

1. Develop and implement a system for issuing permits in support of a new downtown parking plan.\*
2. Automate more ordinance violation tickets by entering them into the parking ticket system.
3. Evaluate and purchase a new technology for ticket issuance.

## Long-Term Goals (2013 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).

# MVPS Revenue & Collection Division

# 2012 Budget

## 2011 Major Accomplishments

- Scanned seizure and impoundment files and parking hearing folders into the new scanning system.

## 2010 Major Accomplishments

- Successfully replaced and trained all new staff for the MVPS Revenue and Collection Division.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Citations Issued	37,175	36,000	25,969	32,000
Revenue from Fines	435,532	355,000	395,081	328,000
Revenue from Meter Fees	224,254	168,000	206,630	130,000
Revenue from Permit Fees	243,855	246,000	217,124	149,300
Collection Rate	70%	65%	73%	65%
Training and Development Hours	71	50	13	N/A
Seizure & Impoundments Processed	2,087	3,300	1,132	2,500

## Budget Highlights

The 2012 budget will permit the MVPS Revenue & Collection Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# MVPS Maintenance Division

2012 Budget

## Mission

To perform cost-effective maintenance of city-owned parking facilities and provide patrons with attractive, clean, safe, and convenient parking.

## Major Functions

1. Plan and execute maintenance projects to uphold the safety, cleanliness, and appearance of city-owned parking facilities.
2. Maintain the mechanical integrity and accuracy of parking meters.
3. Plow and remove snow from city-owned parking lots.
4. Ensure the proper operation of parking equipment, including entry gate ticket dispensers.
5. Promote the use of public transportation through cooperation with outside transit agencies.
6. Supervise and assist with the maintenance of the Route 25 and Route 59 Transit Centers.
7. Supervise and occasionally supplement the staff of the Maintenance Services Division.
8. Assist with site preparation for city-sponsored special events.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	406,824	368,227	342,333
Other Non-Capital	221,439	300,300	274,300
Capital	463,222	124,000	130,500
Total	1,091,485	792,527	747,133

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Administrative Secretary	<u>1</u>	<u>1</u>	<u>0</u>
Labor Supervisor	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Full-Time Positions	<u>2</u>	<u>2</u>	<u>1</u>

### Part-Time Positions

Parking Lot Attendant	<u>5</u>	<u>5</u>	<u>4</u>
Subtotal - Part-Time Positions	<u>5</u>	<u>5</u>	<u>4</u>

### TOTAL

	<u>7</u>	<u>7</u>	<u>5</u>
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# MVPS Maintenance Division

# 2012 Budget

## Short-Term Goals (2012)

1. Resurface or sealcoat 500,000 square feet of parking lots including the train stations.\*
2. Redesign the E parking lot to improve traffic flow.
3. Complete phase III of the Stolp Island Parking Garage upgrades.

## Long-Term Goals (2013 and Beyond)

1. Upgrade the Stolp Island Parking Garage (2013).

## 2011 Major Accomplishments

- Opened the new River Street parking lots (W and Y).
- Completed phase II of the Stolp Island Parking Garage upgrades.
- Restriped 100 % of parking lots.

## 2010 Major Accomplishments

- Completed phase I of the Stolp Island Parking Garage upgrades.
- Renovated the landscaping at the N parking lot.
- Replaced all trees in the F parking lot.
- Replaced eight trees in the B parking lot.

## Performance Measures

	2010	2011	2011	2012
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Meters Repaired	85	80	65	N/A
Employee Safety & Security Hours	100	120	90	120
Downtown Surface Lot Spaces Restriped*	N/A	N/A	826	5,500

## Budget Highlights

The 2012 budget reflects the elimination of an Administrative Secretary's position from the staff. The functions previously performed by the Administrative Secretary have been redistributed amongst other staff.

\* Linked to the city's 2011/2012 strategic plan.

# MVPS Enforcement Division

# 2012 Budget

## Mission

To provide fair and consistent enforcement of city parking ordinances and regulations for on-street and city-owned lots and enhance motor vehicle parking services in the city.

## Major Functions

1. Enforce city parking ordinances and regulations.
2. Assist the City Council in developing parking policies.
3. Aid in the development of downtown property with regard to parking issues.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	173,363	177,188	187,456
Other Non-Capital	34,392	23,900	27,900
Capital	-	-	-
Total	207,755	201,088	215,356

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Parking Meter Checker	<u>2</u>	<u>2</u>	<u>2</u>
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

## Short-Term Goals (2012)

1. Implement and enforce a new downtown parking plan.
2. Implement license plate recognition technology for increased efficiency and effectiveness of parking enforcement.
3. Develop new parking meter checker patrol routes that incorporate the new parking plan.

## Long-Term Goals (2013 and Beyond)

1. Continue to work with the Downtown Parking Committee and front-line staff to identify means to maximize parking availability (Ongoing).
2. Evaluate parking ordinances to determine their effectiveness in regulating parking (Ongoing).

## 2011 Major Accomplishments

- Evaluated current meter time limits for maximum effectiveness.
- Identified areas in need of increased parking enforcement.

# MVPS Enforcement Division

# 2012 Budget

## 2010 Major Accomplishments

- Revised parking brochure for distribution to downtown property owners.
- Revised the parking ordinance to discourage meter feeding in the central business district.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Snow Parking Citations Issued	1,288	1,300	251	800
Parking Meter Citations Issued	25,058	20,000	18,920	9,000
Central Business District Citations Issued	N/A	N/A	N/A	3,000
Other Parking Citations Issued	N/A	N/A	N/A	4,500

## Budget Highlights

The 2012 budget will permit the MVPS Enforcement Division to maintain the service level of the prior year.

# Transit Center - Route 25 Division

# 2012 Budget

## Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

## Major Functions

1. Provide cost-effective maintenance of the commuter station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	662,194	513,495	563,315
Other Non-Capital	456,312	430,693	472,625
Capital	(80,677)	-	-
<b>Total</b>	<b>1,037,829</b>	<b>944,188</b>	<b>1,035,940</b>

## Staffing

### Full-Time Positions

	<u>2010</u>	<u>2011</u>	<u>2012</u>
MVPS PM Shift Foreman	1	1	1
Foreman	1	0	1
Parking Meter Repairer	1	1	1
Custodian	0	1	0
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Part-Time Positions

Facilities Security Worker	3	3	3
<b>Subtotal - Part-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>

# Transit Center - Route 25 Division

# 2012 Budget

## Short-Term Goals (2012)

1. Renovate public washrooms.
2. Replant trees along Route 25.

## Long-Term Goals (2013 and Beyond)

1. Upgrade daily-parking machines (2013).
2. Certify the Aurora Transit Center (ATC) as a Leadership in Energy and Environmental Design (LEED) building (2014).
3. Redesign east platform entrance (2014).

## 2011 Major Accomplishments

- Replaced ATC exterior lobby doors.
- Replaced two air conditioner units for the lobby.
- Upgraded all parking lot signs.
- Restriped parking lot entrances.
- Painted all three entrances into the ATC.

## 2010 Major Accomplishments

- Converted ATC lobby lights to compact florescent lights.
- Renovated the parkway between the transit center and the platform.
- Planted 28 trees at the ATC.
- Renovated the lobby vestibules.

## Performance Measures

	2011		2012	
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	95%	98%	96%	96%
Monthly Spaces Leased	100%	100%	100%	N/A
Hours Spent Addressing Public Safety Issues	100	120	98	120
Pavement Stripes Refreshed	N/A	N/A	873	1,200

## Budget Highlights

The 2012 budget provides \$22,000 for additional weekend security by a security firm. This will provide a continuous presence at the facility in the evenings and on weekends.

# Transit Center - Route 59 Division

# 2012 Budget

## Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

## Major Functions

1. Provide cost-effective maintenance of the station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	413,964	440,892	391,178
Other Non-Capital	423,438	447,993	450,125
Capital	70,994	100,000	210,000
Total	908,396	988,885	1,051,303

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Foreman	2	2	1
Custodian	1	0	1
Parking Meter Checker	1	1	1
<b>TOTAL</b>	<b>4</b>	<b>3</b>	<b>3</b>

## Short-Term Goals (2012)

1. Redesign landscape to improve the appearance and reduce maintenance.
2. Complete second phase of parking lot overlay.

# Transit Center - Route 59 Division

# 2012 Budget

## Long-Term Goals (2013 and Beyond)

1. Construct covered bike parking structure (2013).
2. Construct a parking structure to accommodate additional parking (2015).
3. Create a new parking lot entrance with associated parking lot modifications to connect with Station Boulevard (2016).

## 2011 Major Accomplishments

- Resurfaced a portion of the parking lot.
- Installed new parking signs.
- Improved grounds maintenance.

## 2010 Major Accomplishments

- Rebuilt a retaining wall at the main platform entrance.
- Landscaped the main entrance drive into the commuter lot.
- Designed and built a salt hopper to improve snow-removal operations.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	96%	98%	96%	96%
Monthly Spaces Leased	100%	100%	100%	N/A
Hours Spent Addressing Public Safety Issues	120	100	98	100
Daily Fee Vending Machine Failures	75	50	N/A	N/A
Pavement Stripes Refreshed	N/A	N/A	2,000	2,400

## Budget Highlights

The 2012 budget will permit the Transit Center - Route 59 Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
GOLF FUND (FUND 550)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	375	750	1,000	1,000	1,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>375</u>	<u>750</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
<b>DEBT SERVICE</b>						
<b>SERIES 2000</b>						
PRINCIPAL	205,000	-	250,000	250,000	290,000	40,000
INTEREST	215,060	101,380	202,800	202,800	187,800	(15,000)
AMORTIZATION	4,108	-	-	-	-	-
PRINCIPAL REVERSAL	(205,000)	-	-	-	-	-
<b>TOTAL SERIES 2000</b>	<u>219,168</u>	<u>101,380</u>	<u>452,800</u>	<u>452,800</u>	<u>477,800</u>	<u>25,000</u>
<b>TOTAL DEBT SERVICE</b>	<u>219,168</u>	<u>101,380</u>	<u>452,800</u>	<u>452,800</u>	<u>477,800</u>	<u>25,000</u>
<b>TOTAL GOLF FUND</b>	<u>219,543</u>	<u>102,130</u>	<u>453,800</u>	<u>453,800</u>	<u>478,800</u>	<u>25,000</u>

# Phillips Park Golf Course

# 2012 Budget

## Mission

To provide a great golfing experience at a reasonable price, by maintaining the scheduling, staff, equipment, and facilities of the Phillips Park Golf Course.

## Major Functions

1. Operate an 18-hole golf course.
2. Maintain all buildings, grounds, and equipment.
3. Assist the First Tee Program with maintenance of the junior course.
4. Work with other Parks and Recreation Division staff on special projects.

## Budget Summary

	2010	2011	
	Actual	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	585,951	579,694	592,568
Other Non-Capital	445,243	496,950	488,450
Capital	219,473	-	-
Total	1,250,667	1,076,644	1,081,018

## Staffing

<u>Full-Time Positions</u>	2010	2011	2012
Golf Maintenance Manager	1	1	1
Golf Operations Manager	1	1	1
Maintenance Worker II	1	1	1
Subtotal - Full-Time Positions	3	3	3
<u>Seasonal Positions</u>			
Pro Shop Cashier	3	3	3
General Worker II	5	5	5
General Worker I	7	7	7
Seasonal Worker II	7	7	7
Seasonal Worker I	14	10	10
Subtotal - Seasonal Positions	36	32	32
TOTAL	39	35	35

## Short-Term Goals (2012)

1. Create an Emergency Action Plan to direct Emergency Management staff to injured victims.\*
2. Develop internship program for individuals aspiring to enter the golf industry.
3. Construct a starter shelter at the #1 tee.
4. Seal-coat cart paths on holes #1-#6.
5. Improve customer golfing experience by completing various bunker renovations.
6. Construct permanent scoreboard for tournament scoring.
7. Increase nature areas along the 12th hole to improve aesthetics.

# Phillips Park Golf Course

# 2012 Budget

8. Install message board at entrance to golf course.

## Long-Term Goals (2013 and Beyond)

1. Provide better service to customers and improve staff performance with a point-of-sale system (2013).
2. Maintain grounds by seal-coating the cart paths (2013).
3. Repaint the exterior of the clubhouse (2013).
4. Purchase new tee signs for golf course (2013).
5. Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program (Ongoing).
6. Upgrade the practice facility through the addition of amenities and improved aesthetics (Ongoing).
7. Continue planned bunker renovations (Ongoing).
8. Maintain Audubon Sanctuary certification (Ongoing).

## 2011 Major Accomplishments

- Enhanced public awareness of the golf facility by constructing a new sign at golf course entrance and by providing improved lighting of another sign at the #2 pond.
- Improved the use of the lighted driving range by creating and implementing a new marketing plan.
- Improved customer golfing experience by completing various bunker renovations.
- Improved the long-term health of the grounds by planting a minimum of 30 tree species, thereby reducing the ground's vulnerability to disease and environmental stresses.

- Boosted public awareness and use of the golf facilities by implementing a computerized tee sheet that facilitates e-mail communications about unfilled tee times and provides after-hour information about tee time availability.
- Received a favorable golf course review from Crain's Chicago Business that increased marketability of the golf course in surrounding communities.
- Provided exceptional customer service by keeping golf course open through December 31st.
- Operated a profitable food and beverage concessions business for the second consecutive season.

## 2010 Major Accomplishments

- Operated a profitable food and beverage concessions business.
- Developed relationships with city departments creating better collaboration with the golf divisions.
- Developed relationships with community civic groups.
- Constructed a break/satellite office in the maintenance building.
- Represented the city by being more visible in the community and promoting the city golf courses.
- Continued working with staff to develop and enhance customer service skills.
- Entered into a new golf cart lease agreement, lowering the expense.
- Completed bunker renovations on the #1 and #9 green complexes.

# Phillips Park Golf Course

# 2012 Budget

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	30,299	43,000	29,062	43,900
Cart Rentals	20,553	22,400	18,500	22,900
Driving Range Revenue	\$106,260	\$116,000	\$84,620	\$118,000
3-Hole Junior Rounds	2,947	3,600	2,909	3,600
Training and Development Hours	50	50	50	50

## Budget Highlights

The 2012 budget will permit the Phillips Park Golf Course to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Fox Valley Golf Club

# 2012 Budget

## Mission

To provide a great golfing experience at a reasonable price by maintaining the scheduling, staff, equipment, and facilities of the Fox Valley Golf Club.

## Major Functions

1. Operate an 18-hole golf course.
2. Properly maintain all buildings, grounds, and equipment.
3. Work with other Parks and Recreation Division staff on special projects.

## Budget Summary

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	576,845	515,467	464,280
Other Non-Capital	262,327	278,300	257,100
Capital	14,295	-	-
Total	853,467	793,767	721,380

## Staffing

### Full-Time Positions

	2010	2011	2012
Assistant Golf Professional	1	0	0
Maintenance Worker II	1	1	1
Subtotal - Full-Time Positions	2	1	1

### Seasonal Positions

Pro Shop Cashier	2	2	2
General Worker II	2	2	2
General Worker I	6	6	6
Seasonal Worker II	6	6	6
Seasonal Worker I	13	11	11
Subtotal - Seasonal Positions	29	27	27

### TOTAL

	31	28	28
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## Short-Term Goals (2012)

1. Create an Emergency Action Plan to direct Emergency Management Division staff to injured victims.\*
2. Paint the storm shelter and pump-house exterior.
3. Construct a permanent scoreboard.
4. Improve bunker drainage on various holes.
5. Continue to improve drainage and soil structure in fairways through aerification.
6. Install a telecommunications tower to improve computer connectivity to the city's fiber optic network.

# Fox Valley Golf Club

# 2012 Budget

## Long-Term Goals (2013 and Beyond)

1. Develop a master plan for future improvements (2013).
2. Install a new irrigation system to include a new pump station (2013).
3. Reconstruct the #3 and #4 greens to aid in the safety of play (2013).
4. Relocate #16 tee and the entrance road (2013).

## 2011 Major Accomplishments

- Constructed an additional storm shelter near #2 green and #3 tee.
- Boosted public awareness and use of the golf facilities by implementing a computerized tee sheet that facilitates e-mail communications about unfilled tee times and provides after-hour information about tee time availability.
- Improved bunker drainage on various holes.
- Continued to improve drainage and soil structure in fairways through aerification.

## 2010 Major Accomplishments

- Painted the exterior of the clubhouse.
- Continued working with staff in developing and enhancing customer service skills.
- Operated a profitable food and beverage concessions business.
- Entered into a new golf car lease agreement, lowering expenses.

- Improved drainage and soil structure in fairways through aerification.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	21,844	36,000	19,160	36,750
Cart Rentals	12,329	15,250	11,163	15,550
Training and Development Hours	25	25	25	25

## Budget Highlights

The 2012 budget will permit the Fox Valley Golf Club to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
CONSULTING-RISK MANAGEMENT	-	612	15,000	15,000	15,000	-
ENVIRONMENTAL INSURANCE	27,990	19,617	30,000	30,000	32,000	2,000
UNEMPLOYMENT INSURANCE	380,743	234,483	120,000	120,000	150,000	30,000
WORKERS COMP INSURANCE/CLAIMS	2,784,874	2,994,619	2,470,000	2,470,000	2,670,000	200,000
GEN LIABILITY INSURANCE/CLAIMS	1,022,997	2,010,472	1,200,000	1,200,000	990,000	(210,000)
PROPERTY INSURANCE/CLAIMS	374,881	592,288	312,000	312,000	300,000	(12,000)
OTHER INSURANCE	29,243	3,819	15,000	15,000	15,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>4,620,728</u>	<u>5,855,910</u>	<u>4,162,000</u>	<u>4,162,000</u>	<u>4,172,000</u>	<u>10,000</u>
<b>TOTAL PROPERTY &amp; CASUALTY INS FUND</b>	<u>4,620,728</u>	<u>5,855,910</u>	<u>4,162,000</u>	<u>4,162,000</u>	<u>4,172,000</u>	<u>10,000</u>

**EMPLOYEE HEALTH INSURANCE FUND (FUND 602)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
EMPLOYEE HEALTH INSUR/CLAIMS	16,782,821	14,374,001	18,032,958	18,032,958	18,421,753	388,795
EMPLOYEE DENTAL INSUR/CLAIMS	982,629	764,462	1,019,074	1,019,074	1,123,922	104,848
SECTION 125 TPA FEES	6,431	6,412	6,368	6,368	7,301	933
EMPLOYEE LIFE INSURANCE	326,877	242,129	319,563	319,563	322,033	2,470
<b>TOTAL OTHER NON-CAPITAL</b>	<u>18,098,758</u>	<u>15,387,004</u>	<u>19,377,963</u>	<u>19,377,963</u>	<u>19,875,009</u>	<u>497,046</u>
<b>TOTAL EMPLOYEE HEALTH INS FUND</b>	<u>18,098,758</u>	<u>15,387,004</u>	<u>19,377,963</u>	<u>19,377,963</u>	<u>19,875,009</u>	<u>497,046</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
SUPPLEMENT-FINAL PAY	<u>1,154,552</u>	<u>304,659</u>	<u>1,700,000</u>	<u>1,700,000</u>	<u>1,300,000</u>	<u>(400,000)</u>
<b>TOTAL SALARIES &amp; BENEFITS</b>	<u><b>1,154,552</b></u>	<u><b>304,659</b></u>	<u><b>1,700,000</b></u>	<u><b>1,700,000</b></u>	<u><b>1,300,000</b></u>	<u><b>(400,000)</b></u>
 <b>TOTAL EMPLOYEE COMPENSATED BENEFITS</b>	 <u><b>1,154,552</b></u>	 <u><b>304,659</b></u>	 <u><b>1,700,000</b></u>	 <u><b>1,700,000</b></u>	 <u><b>1,300,000</b></u>	 <u><b>(400,000)</b></u>



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This photo, dated October 15, 1926, shows the construction of the eight-story Aurora National Bank at the southeast corner of Broadway Avenue and Galena Boulevard. This bank was first organized in 1883 and later became a branch of Banco Popular, now known as Popular Community Bank.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
POLICE PENSION FUND (FUND 701)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
PENSION BENEFITS	10,019,458	9,601,750	11,355,000	11,355,000	12,080,000	725,000
<b>TOTAL SALARIES &amp; BENEFITS</b>	<u>10,019,458</u>	<u>9,601,750</u>	<u>11,355,000</u>	<u>11,355,000</u>	<u>12,080,000</u>	<u>725,000</u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	466,659	446,148	662,600	662,600	663,000	400
TRAVEL & PROFESSIONAL DEV	3,316	3,506	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	13,655	14,680	18,100	18,100	18,100	-
SUPPLIES-GENERAL	-	-	200	200	200	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>483,630</u>	<u>464,334</u>	<u>685,900</u>	<u>685,900</u>	<u>686,300</u>	<u>400</u>
<b>TOTAL POLICE PENSION FUND</b>	<u>10,503,088</u>	<u>10,066,084</u>	<u>12,040,900</u>	<u>12,040,900</u>	<u>12,766,300</u>	<u>725,400</u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
FIREFIGHTERS' PENSION FUND (FUND 702)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
PENSION BENEFITS	<u>7,922,547</u>	<u>8,034,982</u>	<u>9,330,000</u>	<u>9,330,000</u>	<u>10,140,000</u>	<u>810,000</u>
<b>TOTAL SALARIES &amp; BENEFITS</b>	<u><b>7,922,547</b></u>	<u><b>8,034,982</b></u>	<u><b>9,330,000</b></u>	<u><b>9,330,000</b></u>	<u><b>10,140,000</b></u>	<u><b>810,000</b></u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	391,002	338,831	506,100	506,100	506,000	(100)
TRAVEL & PROFESSIONAL DEV	5,114	3,346	5,200	5,200	5,200	-
OTHER SERVICES & CHARGES	14,406	12,942	17,900	17,900	17,900	-
SUPPLIES-GENERAL	<u>-</u>	<u>-</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>410,522</b></u>	<u><b>355,119</b></u>	<u><b>530,200</b></u>	<u><b>530,200</b></u>	<u><b>530,100</b></u>	<u><b>(100)</b></u>
<b>TOTAL FIREFIGHTERS' PENSION FUND</b>	<u><b>8,333,069</b></u>	<u><b>8,390,101</b></u>	<u><b>9,860,200</b></u>	<u><b>9,860,200</b></u>	<u><b>10,670,100</b></u>	<u><b>809,900</b></u>

**CITY OF AURORA, ILLINOIS**  
**2012 BUDGET**  
**RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
IMRF RETIREE HEALTH INSUR/CLAIMS	1,986,250	2,133,716	3,080,424	3,080,424	2,557,286	(523,138)
IMRF RETIREE DENTAL INSUR/CLAIMS	102,425	39,170	74,503	74,503	89,767	15,264
POLICE RETIREE HEALTH INSUR/CLAIMS	2,556,292	2,164,912	4,338,027	4,338,027	3,385,576	(952,451)
POLICE RETIREE DENTAL INSUR/CLAIMS	103,658	32,079	108,075	108,075	130,261	22,186
FIRE RETIREE HEALTH INSUR/CLAIMS	1,913,969	1,896,662	2,029,939	2,029,939	2,385,403	355,464
FIRE RETIREE DENTAL INSUR/CLAIMS	69,671	23,634	63,301	63,301	74,890	11,589
LEGAL-OUTSIDE ATTORNEYS	1,768	-	10,000	10,000	10,000	-
AUDIT	2,100	2,100	3,000	3,000	3,000	-
INVESTMENT SERVICES	91,021	78,635	100,000	100,000	100,000	-
ACTUARIAL SERVICES	3,700	3,700	5,000	5,000	5,000	-
CONSULTING FEES	20,000	20,000	15,000	15,000	20,000	5,000
OTHER FEES	-	4,000	-	-	-	-
TRAVEL & PROFESSIONAL DEV	-	-	1,000	1,000	1,000	-
OTHER SERVICES & CHARGES	3,445	2,981	11,500	11,500	13,000	1,500
<b>TOTAL OTHER NON-CAPITAL</b>	<u>6,854,299</u>	<u>6,401,589</u>	<u>9,839,769</u>	<u>9,839,769</u>	<u>8,775,183</u>	<u>(1,064,586)</u>
<b>TOTAL RETIREE HEALTH INS TRUST FUND</b>	<u>6,854,299</u>	<u>6,401,589</u>	<u>9,839,769</u>	<u>9,839,769</u>	<u>8,775,183</u>	<u>(1,064,586)</u>

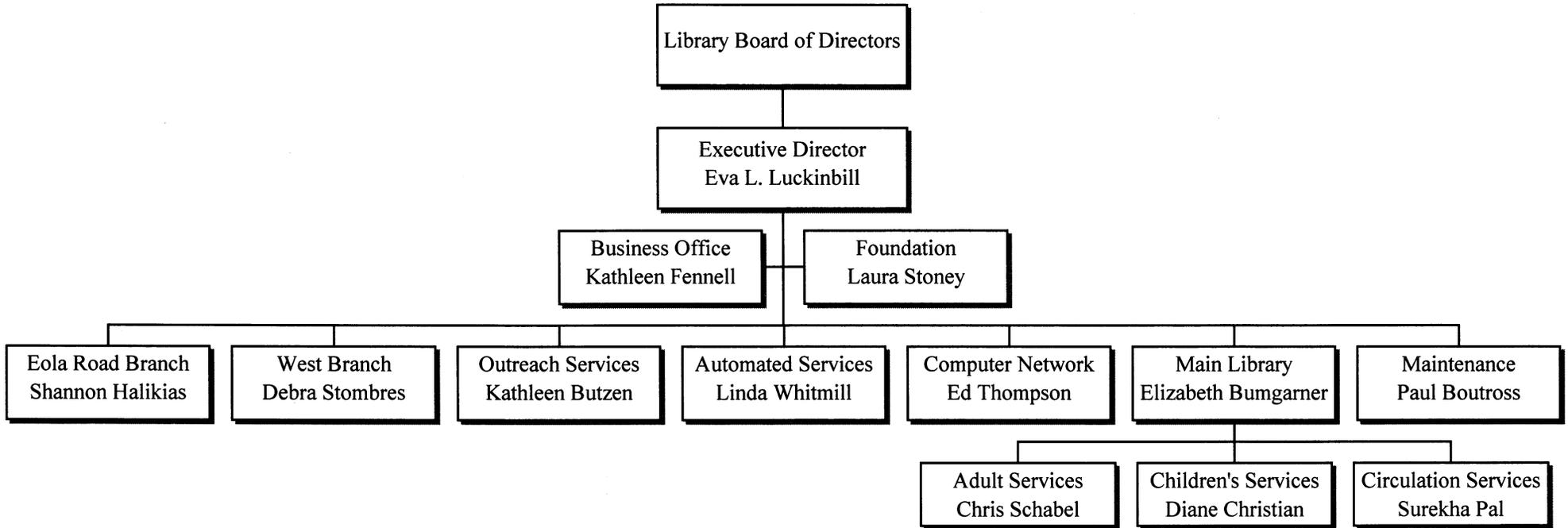


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The city's first library was erected in 1904 after a \$50,000 grant by philanthropist Andrew Carnegie. Between the 1880s and 1920s, over 2,500 Carnegie-funded libraries were built, with nearly 1,700 of those in the United States. As with all his architectural requirements, this library featured a grand entryway with decorative columns. In 1969, this building underwent a renovation that added two wings and the original Carnegie façade was demolished. Head Librarian Eleanor Plain was proud that the library never closed during the renovation. The library still stands at 1 East Benton Street. Circa 1905.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
AURORA PUBLIC LIBRARY**





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# Library

# 2012 Budget

## Mission

Aurora Public Library is dedicated to supporting lifelong learning and access to information, knowledge, and ideas.

## Major Functions

1. Formal learning support center. Help students enrolled in formal programs of education or individuals who are pursuing their education through home schooling to attain their educational goals.
2. Lifelong learning center. Address the desire of people for self-directed, personal growth, and development opportunities.
3. Current topics and titles center. Fulfill the community's appetite for information about popular cultural and social trends and their desire for satisfactory recreational experiences.
4. General, business, and career information center. Meet the need for information and answer questions on a broad array of topics related to personal life, school, work, entrepreneurship, personal finances, and employment opportunities.
5. Community referral center. Fulfill the need for information related to services provided by community agencies and organizations.
6. Community cultural center. Through exhibitions, programs, inter-agency activities, and facilities, serve as an important link to American and world culture for all citizens.
7. Strategic technical enterprise. Through the most advanced technologies, offer citizens training services for all their information needs and link them to the global information network.

## Budget Summary (Library General Fund only)

		2011	
	2010	Original	2012
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	6,535,747	7,206,421	7,632,051
Other Non-Capital	4,870,174	3,770,841	3,020,250
Capital	(1,423)	480,000	-
Total	11,404,498	11,457,262	10,652,301

# Library

# 2012 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Director	1	1	1
Main Library Coordinator	1	1	1
Adult Services Coordinator	1	1	1
Business Manager	1	1	1
Circulation Services Coordinator	1	1	1
Computer Network Manager	1	1	1
Maintenance Manager	1	1	1
Librarian III	4	4	5
Librarian II	13	12	12
Librarian I	9	9	9
Public Information Manager	0	1	1
Development Officer	1	1	1
Assistant Network Manager	1	1	1
Circulation Manager	1	1	1
Support Services Manager	2	2	3
Administrative Assistant	2	2	2
Bookmobile Services Assistant	1	1	1
Maintenance Worker	1	1	1
Network Assistant	2	2	2
Paraprofessional II	12	12	11
Paraprofessional I	2	2	2
Custodian	2	2	2
Bookmobile Driver	1	2	1
Department Assistant	5	5	5
Clerk II	6	6	6
Clerk	13	13	12
<b>Subtotal - Full-Time Positions</b>	<b>85</b>	<b>86</b>	<b>85</b>

## Staffing (Continued)

<u>Part-Time Positions</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Librarian II	1	1	1
Administrative Assistant	1	1	1
Custodian	1	0	0
Paraprofessional I	11	11	10
Bookmobile Driver	1	0	1
Department Assistant	1	1	1
Clerk II	2	2	3
Clerk	23	23	23
Computer Assistant	0	8	8
Utility Clerk	2	2	2
<b>Subtotal - Part-Time Positions</b>	<b>43</b>	<b>49</b>	<b>50</b>
<u>Seasonal Positions</u>			
Paraprofessional I	2	2	2
Clerical Aide	18	10	10
Page	26	26	26
<b>Subtotal - Seasonal Positions</b>	<b>46</b>	<b>38</b>	<b>38</b>
<b>TOTAL</b>	<b>174</b>	<b>173</b>	<b>173</b>

# Library

# 2012 Budget

## Short-Term Goals (2012)

1. Begin construction on new main library building.
2. Increase the number of resident library card holders to 40%.

## Long-Term Goals (2013 and Beyond)

1. Open a new main library building (2014).
2. Convert to a radio frequency identification security and inventory system for library materials (2014).
3. Achieve Leadership in Energy and Environmental Design (LEED) certification on new library (2015).

## 2011 Major Accomplishments

- Completed the schematic phase for the new main library building.
- Initiated the conversion to a voice-over-internet protocol telephone system.

## 2010 Major Accomplishments

- Conducted six business-related programs to introduce library resources.
- Increased the number of residents served by Outreach Services by 20%.
- Hired a public information manager for library needs.
- Selected an architect for the new main library.

## Performance Measures

			2011	
	2010	2011	Estimated	2012
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Materials Circulated	1,512,437	1,600,000	1,599,589	1,650,000
Active Cardholders	68,109	68,300	66,964	70,000
Reference & Info Questions Answered	168,740	170,000	204,975	172,000
Total Book Collection	481,290	490,000	465,309	491,000
Total Audio-Visual Collection	83,438	85,000	80,865	86,000
Program Attendance	43,849	45,000	39,790	47,000
Library Visits (All Locations)	1,234,391	1,300,000	1,170,360	1,400,000
Public Internet Sessions	158,123	160,000	162,817	165,000

## Budget Highlights

The 2012 budget provides for the new main library facility at the intersection of Benton Street and River Street. The city plans to issue \$28.3 million in general obligation bonds to provide resources for the construction. Upon completion of the new facility in 2014, the annual maintenance cost will reflect an increase of \$100,000.

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>CAPITAL</b>						
IMPROVEMENTS	<u>72,617</u>	<u>906,088</u>	<u>100,000</u>	<u>658,000</u>	<u>100,000</u>	<u>-</u>
<b>TOTAL CAPITAL</b>	<u><b>72,617</b></u>	<u><b>906,088</b></u>	<u><b>100,000</b></u>	<u><b>658,000</b></u>	<u><b>100,000</b></u>	<u><b>-</b></u>
 <b>TOTAL LIBRARY C.P. &amp; TECH FUND</b>	 <u><b>72,617</b></u>	 <u><b>906,088</b></u>	 <u><b>100,000</b></u>	 <u><b>658,000</b></u>	 <u><b>100,000</b></u>	 <u><b>-</b></u>

**2012 GO BOND PROJECT FUND (FUND 349)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>LIBRARY-CENTRAL</b>						
MAIN LIBRARY FACILITY	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>11,230,000</u>	<u>11,230,000</u>
<b>TOTAL LIBRARY-CENTRAL</b>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>11,230,000</b></u>	<u><b>11,230,000</b></u>
 <b>TOTAL 2012 GO BOND PROJECT FUND</b>	 <u><b>-</b></u>	 <u><b>-</b></u>	 <u><b>-</b></u>	 <u><b>-</b></u>	 <u><b>11,230,000</b></u>	 <u><b>11,230,000</b></u>

**CITY OF AURORA, ILLINOIS  
2012 BUDGET  
LIBRARY BOND & INTEREST FUND (FUND 410)**

EXPENDITURES BY ELEMENT	2010 ACTUAL	2011 ESTIMATED ACTUAL	2011 ORIGINAL BUDGET	2011 AMENDED BUDGET	2012 BUDGET	2012-2011 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	175	525	1,000	1,000	1,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>175</u>	<u>525</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
<b>DEBT SERVICE</b>						
<b>SERIES 2001A</b>						
PRINCIPAL	155,000	-	160,000	160,000	170,000	10,000
INTEREST	111,045	51,831	103,700	103,700	96,100	(7,600)
<b>TOTAL SERIES 2001A</b>	<u>266,045</u>	<u>51,831</u>	<u>263,700</u>	<u>263,700</u>	<u>266,100</u>	<u>2,400</u>
<b>SERIES 2003A</b>						
PRINCIPAL	65,000	-	70,000	70,000	75,000	5,000
INTEREST	50,656	24,109	48,300	48,300	45,400	(2,900)
<b>TOTAL SERIES 2003A</b>	<u>115,656</u>	<u>24,109</u>	<u>118,300</u>	<u>118,300</u>	<u>120,400</u>	<u>2,100</u>
<b>TOTAL DEBT SERVICE</b>	<u>381,701</u>	<u>75,940</u>	<u>382,000</u>	<u>382,000</u>	<u>386,500</u>	<u>4,500</u>
<b>TOTAL LIBRARY BOND &amp; INTEREST FUND</b>	<u>381,876</u>	<u>76,465</u>	<u>383,000</u>	<u>383,000</u>	<u>387,500</u>	<u>4,500</u>



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A group enjoys the afternoon sun while picnicking and boating at the Phillips Park lagoon. This park is the city's largest, with nearly 300 acres. Originally, the park began as a 60-acre area purchased by the city in 1899 through a bequest from Travis Phillips, a well known Aurora grocer and one-time mayor, who died in 1896. Circa 1910.

## Glossary

**Abatement** - A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

**Accountability** - The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry - to justify the raising of public resources and the purpose for which they are used.

**Accrual Basis** - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

**AACVB** - Aurora Area Convention and Visitors Bureau.

**ACTV** - Aurora Cable Television.

**ADA** - Americans with Disabilities Act.

**AEDC** - Aurora Economic Development Commission.

**AFSCME** - Association of Federal, State, County, and Municipal Employees.

**Annual Budget Supplement** – The portion of the budget that contains the actual line-time detail approved by the City Council.

**AOI** - Area of Interest. An area designated by the Aurora Police Department for special law enforcement effort.

**APAC** - Aurora Public Art Commission.

**APPO** - Association of Professional Police Officers.

**Appraise** - To estimate the value, particularly the value of property. If the property is valued for taxation, the narrower term "assess" is substituted.

**Appropriation** - A legal authorization granted by a legislative body to make expenditures for specific purposes. An appropriation usually is limited in amount and time it may be expended.

**Assessed Valuation** - A valuation set upon real estate or other property by a government as a basis for levying taxes.

**Audit** - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

**Aurora Community Study Circles** - An Internal Revenue Code Section 501c(3) organization that provides a forum for dialogue on race relations and social issues of concern in Aurora.

**Aurora Downtown** - A not-for-profit corporation comprised of representatives of community organizations, governmental bodies, the business community, and other entities and formed for the purpose of promoting redevelopment within Special Service Area One in the city's downtown.

**Aurora Neighborhood Planning Initiative (ANPI)** - A city program introduced in 2002 involving the development of plans to improve the quality of life in existing neighborhoods by obtaining input on local needs directly from residents and undertaking a variety of intervention measures, to include law enforcement and code-related actions.

**Aurora Transportation Center (ATC)** - A commuter train station in downtown Aurora on the Metra railway line.

**Base Budget** - A budget that provides resources for the continuation of a service or program at the same level in the budget year as was provided in the preceding year.

**Balanced Budget** - The characterization of the status of a fund whose budgeted expenditures do not exceed the total of its budgeted revenues and unreserved, undesignated fund balance at the beginning of the fiscal year.

**Basis of Accounting** - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

**Bonded Debt** - The portion of indebtedness represented by outstanding bonds.

**Budget** - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term “budget” is used in two senses in practice. Sometimes it designates the financial plan

presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

**Budget Document** - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the past years’ actual revenues, expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue and borrowing measures necessary to put the budget into effect.

**Cash Basis** - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

**CAD** - Computer-aided dispatch or computer-aided design.

**Capital Budget** - A plan of proposed capital outlays and the means of financing them.

**Capital Expenditure** - An expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year.

**Capital Improvement Plan (CIP)** - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the

government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

**Carryover** - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “rollover.”)

**CBD** - Central Business District.

**CDBG** - Community Development Block Grant.

**Cellular Digital Packet Data (CDPD)** - A data transmission technology developed for cellular phone frequencies.

**Certificate of Appropriateness (COA)** - A certificate evidencing compliance with the FoxWalk Overlay District Intent, Rules, and Regulations and permitting the modification of a building within the FoxWalk Overlay District.

**Congestion Mitigation and Air Quality (CMAQ) Grant** - A federal grant supporting initiatives that serve to reduce traffic congestion and air pollution.

**COLA** - Cost of living adjustment with regard to employee wages.

**Countryside Vision Plan** - An amendment to the city’s Comprehensive Plan that was adopted in 2002. The plan articulates a strategy for developing the west side of the city in a manner that is sensitive to the environment.

**CPI** - Consumer price index. Measures the rate of inflation over time.

**Debt** - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

**Debt Limit** - The maximum amount of outstanding gross or net debt legally permitted.

**Debt Ratios** - Comparative statistics illustrating the relation between the issuer’s outstanding debt and such factors as its tax base, income or population. These ratios often are used as part of the process of determining the credit rating of an issue, especially with general obligation bonds.

**Debt Service Fund** - Account for the accumulation of resources for and the retirement of general long-term debt principal and interest.

**Debt Service Fund Requirements** - The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

**Decision Package** - A budget request to provide a new or additional service, program, or capital project.

**Deferred Maintenance** - The act of not performing (deferring) maintenance at the time it should have been or was scheduled to be performed. Maintenance in this context means more than routine preventive maintenance and repairs. It also includes replacement of parts, periodic road resurfacing and other activities needed to maintain the fixed asset at its originally contemplated serviceability for its originally estimated life.

**Deficit** - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period. (3) The excess of expenditures over revenues and fund balance during an accounting period.

**Density Reduction Program** - A program designed to reduce neighborhood density and create more open space through the city's purchase and demolition of blighted buildings.

**Dev or Devel** – Development.

**Employee Involvement Program (EIP)** - A structured program for improving the efficiency and effectiveness of the operation of city government and the delivery of municipal services through interdepartmental planning, cooperation, and problem solving.

**EMA** - Emergency Management Agency formally known as ESDA, Emergency Service & Disaster Agency.

**Eminent Domain** - The power of a government to acquire private property for public purposes. It is used frequently to obtain real property that cannot be purchased from owners in a voluntary transaction. When the power of eminent domain is exercised, owners normally are compensated by the government in an amount determined by the courts.

**EMS** – Emergency medical services.

**Enterprise Fund** - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

**Entitlement** - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

**Entry** - The record of a financial transaction in the appropriate book of account.

**EPA** - Environmental Protection Agency.

**EVS** - Emergency Volunteer Service.

**Fiscal Year** - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The city's fiscal year is January 1 to December 31.

**Fixed Costs** - Costs of providing goods or services that do not vary proportionately to the volume of goods or services provided.

**FOIA** - Freedom of Information Act.

**FoxWalk** - The name of a project whose aim is to develop a scenic pedestrian walk along the Fox River in Aurora.

**FoxWalk Overlay District** - A district designated within the Aurora downtown within which the city desires to preserve architectural, cultural, and historical character.

**FoxWalk Overlay District Intent, Rules, and Regulations** - Formal standards specifying permissible modifications to buildings within the FoxWalk Overlay District. The standards are designed to preserve architectural, cultural, and historical character of buildings within the district.

**Fund** - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

**Fund Balance** - The difference between fund assets and fund liabilities of budgetary funds. "Budgetary funds" includes proprietary funds accounted for on the modified accrual basis of accounting for budget purposes.

**General Fund** - Accounts for all financial resources except those required to be accounted for in another fund.

**GAAP** - Generally accepted accounting principles. Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.

**GFOA** – Government Finance Officers Association.

**GIS** - Geographical Information System.

**GPS** - Global Positioning System.

**Grants** - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

**Haz Mat** – Hazardous materials.

**HIPAA** - Health Insurance Portability and Accountability Act of 1996.

**Home Ownership and Maintenance Empowerment (HOME) Program** - A program administered by the County of DuPage to provide housing for individuals with low or moderate incomes. The program is funded by a grant from the U.S. Department of Housing and Urban Development.

**Home Rule** - Broad authority conveyed by the Illinois Constitution of 1970 upon a unit of local government to exercise any power or perform any function pertaining to its governance and affairs for the protection of public health, safety, morals, and welfare. In Illinois, any municipality with a population of more than 25,000 is automatically a home-rule unit. Smaller municipalities may adopt home rule by referendum.

**Home-Rule Sales Tax** - A sales tax that only home-rule governments in Illinois may impose. A home-rule sales tax is imposed in addition to the base sales tax that the State of Illinois shares with municipalities. Under state law, home-rule sales taxes may be imposed in increments of 0.25%. The home-rule sales tax generally applies to the retail sale of all goods except the sale of food, medicines, and automobiles.

**HTE** - The City of Aurora's primary computer applications software. The software serves to integrate a variety of the city's operations. Originally, the software was named after Harward Technical Enterprises. However, the original software company was subsequently purchased by another firm.

**IAFF** - International Association of Fire Fighters.

**ICC** - Installment contract certificate.

**IEPA** - Illinois Environmental Protection Agency.

**IDOL** - Illinois Department of Labor.

**IDOR** - Illinois Department of Revenue.

**IMRF** - Illinois Municipal Retirement Fund. An agent, multiple-employer public employee retirement system. The system provides retirement and disability pension benefits to municipal government employees in Illinois who work a prescribed minimum number of hours and are not sworn police officers or firefighters.

**Interfund Transfers** - All interfund transactions except loans, quasi-external transactions and reimbursements. Transfers can be classified as belonging to one of two major categories: residual equity transfers or operating transfers.

**IRR** - Intent, Rules, and Regulations. Referring to the FoxWalk Overlay District.

**ISO** - Insurance Service Organization.

**LED** - Light-emitting diode.

**Letter of Credit** - A financial institution's written guarantee of a customer's drafts, up to a specified amount, for a certain period of time.

**Levy** - (1) (Verb) To impose taxes, special assessments or service charges for the support of government activities. (2) (Noun) The total amount of taxes, special assessments or service charges imposed by a government.

**Liabilities** - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**Maintenance** - The act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.

**Mtc or Mtce** - Maintenance.

**Modified Accrual Basis** - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

**Municipal** - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

**MIS** - Management information systems.

**MFT** - Motor fuel tax.

**MVPS** - Motor Vehicle Parking System.

**Neighborhood Stabilization Program** - A program supported by a federal grant through which abandoned and foreclosed properties are purchased by the city and rehabilitated. In addition, the program serves to establish a land bank for foreclosed homes, demolish blighted structures, and redevelop demolished or vacant properties.

**NPI** - Neighborhood Planning Initiative (See “Aurora Neighborhood Planning Initiative.”)

**Ordinance** - A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

**Per Capita Debt** - The amount of a government’s debt divided by its population. Per capita debt is used to indicate the government’s credit position by reference to the proportionate debt borne per resident.

**Personal Data Assistant (PDA)** - A small handheld computing device (e.g., a palm pilot).

**PPO** - Preferred Provider Organization.

**Reconversion Incentive Program (RIP)** - A city program through which grants are awarded to property owners who agree to reduce the number of units in their multi-family residential buildings.

**RETT** - Real estate transfer tax.

**Replacement Cost** - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

**RFP** – Request for proposals.

**RFQ** – Request for qualifications.

**Rollover** - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “carryover.”)

**“Seize the Future”** - A public-private program administered by the Aurora Economic Development Commission to continue aggressive economic development in Aurora.

**SHAPE Fund** - Safety, Health, and Public Enhancement Fund.

**SIP** - Stolp Island Place.

**SIT** - State income tax.

**SP** - Strategic Plan.

**Special Assessments** - Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

**SSA** - Special service area.

**Target Area** - Block grant-eligible area based on low/moderate income by census tract.

**TIF** - Tax increment financing.

**Tax Rate** - The amount of tax per \$100 of equalized assessed valuation of taxable property.

**Unit Cost** - In the context of cost accounting, the cost of producing a unit of product or rendering a unit of service.

**Ward Committee** - A committee established by one of the city's ten ward aldermen to provide input concerning the needs of residents and neighborhoods. The committee helps the alderman identify capital projects to be accomplished through the "ward projects fund" (a capital projects fund) for the ward. Each of the city's ten wards has a ward committee and a ward projects fund.

**Wireless Fidelity (WiFi)** - The underlying technology of wireless computing and telecommunications devices.

**Wildly Important Goal (WIG)** - A major organizational goal developed under the xQ method of strategic planning.

**W&S** - Water and sewer.

**WTP** - Water treatment plant.

**xQ** - Execution Quotient. A method of strategic planning developed by the Franklin Covey organization. The method emphasizes the development of organizational effectiveness and encourages focusing on a small number of major goals (i.e., Wildly Important Goals).

CITY OF AURORA, ILLINOIS  
ORDINANCE NO. 011-068  
DATE OF PASSAGE December 13, 2011

AN ORDINANCE ADOPTING AN ANNUAL BUDGET  
FOR THE FISCAL YEAR  
BEGINNING JANUARY 1, 2012 AND ENDING DECEMBER 31, 2012  
IN LIEU OF PASSAGE OF AN APPROPRIATION ORDINANCE

**WHEREAS**, the City of Aurora has a population of more than 25,000 persons and is therefore, a home rule unit under subsection (a) of Section 6 of Article VII of the Illinois Constitution of 1970; and

**WHEREAS**, subject to said Section, a home rule unit may exercise any power and perform any function pertaining to its government and affairs for the protection of the public health, safety, morals, and welfare; and

**WHEREAS**, the City Council approved Ordinance No. O99-96 on November 9, 1999 adopting the budget system of finance for the City in lieu of the appropriation system in accordance with 65 ILCS 5/8-2-9.1 et. seq. and Code Section 2-312(a); and

**WHEREAS**, the tentative annual budget of the City of Aurora for the fiscal year beginning January 1, 2012, and ending December 31, 2012, as prepared by the Budget Officer and proposed by the Mayor to City Council, was placed on file in the Office of the City Clerk, in the City's Finance Department, and on the City's website on November 30, 2011, for public inspection; and

**WHEREAS**, pursuant to a notice duly published on November 30, 2011, a public hearing was held by the City Council on said tentative annual budget on December 13, 2011, prior to consideration of this Ordinance;

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF AURORA, ILLINOIS, AS FOLLOWS:**

**SECTION 1:** That the annual budget for the City of Aurora for the fiscal year beginning January 1, 2012, and ending December 31, 2012, a copy of which is attached hereto and made a part hereof, is hereby passed and adopted as the annual budget of the City of Aurora for said fiscal year.

**SECTION 2:** That the level of control for the annual budget shall be the department level or, where no departmental segregation of a fund exists, the fund level.

**SECTION 3:** That this ordinance shall be in full force and effect, and shall be controlling, upon its passage and approval.

**SECTION 4:** That all ordinances or parts of ordinances thereof in conflict herewith are hereby repealed to the extent of any such conflict.

**SECTION 5:** That any section or provision of this ordinance that is construed to be invalid or void shall not affect the remaining sections or provisions, which shall remain in full force and effect thereafter.

**PRESENTED** to the City Council of the City of Aurora, Illinois, this 6th day of December, 2011.

**FILED** for inspection this 6th day of December, 2011.

**PASSED** by the City Council of the City of Aurora, Illinois, this 13th day of December, 2011, pursuant to a roll call vote as follows:

AYES 11 NAYS 1 ABSENT 0

**APPROVED AND SIGNED** by the Mayor of the City of Aurora, Illinois, this 13th day of December, 2011.



Mayor

ATTEST:

  
City Clerk