

# CITY OF AURORA

*Illinois*



## **ANNUAL BUDGET FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2013**

**CITY OF AURORA, ILLINOIS**

**ANNUAL BUDGET**  
**FOR THE FISCAL YEAR BEGINNING**  
**JANUARY 1, 2013**

**Thomas J. Weisner**  
**Mayor**

**Prepared by the Finance Department**

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**Chief Financial Officer/City Treasurer**

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**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
READER'S GUIDE**

The budget is organized with the objective of making the document useful for both those who are not familiar with local government budgeting methods and practices and those who are.

There are four major sections of the budget:

- 1) The Introductory Section.
- 2) The Strategic Plan Summary Section.
- 3) The Revenues Section.
- 4) The Expenditures Section.
- 5) The Miscellaneous Section.

**Introductory Section**

The Introductory Section includes:

- 1) This reader's guide.
- 2) A photograph of the City Council.
- 3) A list of the city's principal officials.
- 4) The Mayor's budget message providing an overview of the budget.
- 5) A depiction of the most recent Distinguished Budget Presentation Award presented to the city by the Government Finance Officers Association.
- 6) A city map.
- 7) A summary of Aurora's history.
- 8) A community profile.
- 9) A chart of the city's organization.
- 10) A discussion of the city's budget process and other planning processes that impact upon it.
- 11) A schematic of the flow of the city's planning and budget processes.

- 12) The city's budget planning calendar.
- 13) An enumeration of the city's long-term financial policies.
- 14) A description of the city's accounting funds.
- 15) A chart reflecting the city's authorized staffing for the budget year and the preceding two years.
- 16) A summary of revenues, expenditures, and changes in fund balances by fund type for the budget year and preceding two years.
- 17) Notes with regard to the city's fund balances.
- 18) An overview of revenues, expenditures, and changes in fund balances by fund for the budget year.

The reader can glean the highlights of the budget document by reviewing the Introductory Section, especially the Mayor's budget message and the overview of revenues, expenditures, and changes in fund balances by fund type for the budget year (items 4 and 16 above).

**Strategic Plan Summary Section**

The Strategic Plan Section articulates the city's priorities. Information on departmental and divisional goals that are linked to the city's priorities is also included. Performance measures are presented where applicable. "Linked" departmental and divisional goals, as well as associated performance measures, are restated in the departmental and divisional subsections within the Expenditures Section.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
READER'S GUIDE**

**Revenues Section**

The Revenues Section begins with summaries of the city's projected revenues for the budget year and figures for prior years. A discussion of revenue sources is also provided to explain how the city arrived at its revenue projections for the budget year. Finally, numerical information on the city's revenue sources is presented by type. Detailed line-item revenue information is available in a separately published Annual Budget Supplement.

**Expenditures Section**

Similar to the Revenues Section, the Expenditures Section begins with summaries of the expenditures for the budget year and expenditure amounts for prior years.

After the summary information in the Expenditures Section, the section is divided into subsections for the city's fund types. Those fund types are:

- 1) General Fund.
- 2) Special Revenue Funds.
- 3) Capital Projects Funds.
- 4) Debt Service Fund.
- 5) Proprietary Funds.
- 6) Trust Funds.
- 7) Public Library Funds.

The subsection for the General Fund is further divided into subsections that pertain to the city's various departments.

A departmental subsection may contain separate budgetary information for the divisions that are components of the department concerned. Where a department has component divisions, an organization chart is provided at the beginning of the departmental subsection. Each departmental or divisional subsection presents presenting the element's mission, functions, short-term and long-term goals, accomplishments of the prior two years, performance measures, and a discussion of budget highlights. Highly summarized budget figures are also included. Detailed line-item (object) expenditure information is published in the Annual Budget Supplement.

**Miscellaneous Section**

The Miscellaneous Section includes a glossary of terms and acronyms used in the budget document and the ordinance passed by the Aurora City Council that evidences its approval of the budget.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
CITY COUNCIL**



Front row from left to right: Alderman-at-Large Robert J. O’Connor, Mayor Thomas J. Weisner, Alderman-at-Large Richard C. Irvin. Second row from left to right: First Ward Alderman Abby D. Schuler, Second Ward Alderman Juany Garza, Third Ward Alderman Stephanie A. Kifowitz, Fourth Ward Alderman Richard A. Lawrence, Fifth Ward Alderman John S. “Whitey” Peters, Sixth Ward Alderman Michael B. Saville, Seventh Ward Alderman Scheketa Hart-Burns, Eighth Ward Alderman Richard B. Mervine, Ninth Ward Alderman Allan Lewandowski, and Tenth Ward Alderman Lynda D. Elmore.

**CITY OF AURORA, ILLINOIS  
PRINCIPAL OFFICIALS**

**MAYOR**

Thomas J. Weisner

**CITY COUNCIL**

*Robert J. O'Connor, Alderman at Large*

*Richard C. Irvin, Alderman at Large*

*Abby D. Schuler, First Ward Alderman*

*Juany Garza, Second Ward Alderman*

*Third Ward Alderman*

*Richard A. Lawrence, Fourth Ward Alderman*

*John S. "Whitey" Peters, Fifth Ward Alderman*

*Michael B. Saville, Sixth Ward Alderman*

*Scheketa Hart-Burns, Seventh Ward Alderman*

*Richard B. Mervine, Eighth Ward Alderman*

*Allan Lewandowski, Ninth Ward Alderman*

*Lynda D. Elmore, Tenth Ward Alderman*

**PRIMARY ADMINISTRATIVE OFFICIALS**

*Alex G. Alexandrou, Chief Administrative Services Officer*

*Daniel Barreiro, Chief Community Services Officer*

*Brian W. Caputo, Chief Financial Officer/City Treasurer*

*John S. Lehman, Fire Chief*

*Rosario DeLeon, Chief Operations Officer*

*Carie Anne Ergo, Chief Management Officer*

*Eva L. Luckinbill, Director of Libraries*

*Gregory S. Thomas, Police Chief*

*Alayne M. Weingartz, Corporation Counsel*

*William A. Wiet, Chief Development Services Officer*

February 28, 2013

Members of the City Council and Aurora Residents and Businesses:

The past few years have presented the City of Aurora and other governments throughout the country with unprecedented budgetary challenges. However, even during the most difficult years of the recession, we were successful in maintaining all core city services so as to meet the needs of the community's residents and businesses. As we gradually emerge from the recession, the city has focused on providing the highest quality municipal services possible. The major accomplishments of the city during 2012 included:

- ***175th Anniversary Celebration.*** In recognition of our founding in 1837, we celebrated 175 years of community. Our birthday was recognized in numerous community events and city communications. We also produced a distinctive city logo to commemorate the occasion. Clearly, pride runs deep in Aurora.
- ***Crime falls again.*** Aurora completed 2012 without the occurrence of a single murder. While crime has been declining in the city for several years, 2012 was first year since 1946 during which we achieved a zero murder rate. More generally, the rate of major crimes declined by 6.8% from 2011. Violent crimes fell by 9.3% and property crimes tapered off by 6.4%. Intensified law enforcement efforts can be credited, in large part, for these reductions in crime. With respect to property crimes, a Police Department task force specifically focused on reducing burglaries.
- ***Fire Prevention Education.*** In an effort to enhance public safety, the Aurora Fire Department conducted a bilingual campaign to educate the public on the most significant causes of home fires and the steps that can be taken to prevent those fires. During the course of the campaign, approximately 12,000 residents received fire prevention information during community meetings and other face-to-face contacts with firefighting personnel.

- **Public Safety Collaboration with Naperville.** Supported by a \$900,000 grant from the federal government, we have installed a video conferencing system connecting the Aurora Fire Department with the Naperville Fire Department. The system will permit joint and expanded training opportunities. In addition, because the system will enable us to conduct more training in-house, response times for fire and paramedic calls will be improved.
- **Electricity Aggregation.** In May, we awarded a contract to First Energy Solutions to supply electricity to the city's residents and small businesses at a rate of 4.71¢ per kilowatt-hour for 24 months. This represents a savings of about 25% on the supply portion of an electric bill. The total savings to the community will be approximately \$20 million over the two-year term of the contract.
- **Street Resurfacing Program.** We resurfaced 36.8 lane-miles of residential streets. This annual program has had a direct, positive impact upon Aurora's neighborhoods. Also, with motor fuel tax revenues, we resurfaced 17.9 miles of arterial streets in the city.
- **Downer Place Bridges.** Originally constructed in 1906, the two bridges over the Fox River at Downer Place in the city's downtown had badly deteriorated. We replaced both of these bridges during the single construction season of 2012 so as to minimize the disruption to downtown businesses. The total cost of the project was approximately \$8.4 million with \$6.7 million contributed by the Illinois Department of Transportation and \$1.7 million coming from the city's Motor Fuel Tax Fund.
- **RiverEdge Park.** In June 2011, the city contracted for the construction of the RiverEdge Park Music Garden along the east bank of the Fox River just north of our downtown. The park is nearing completion and the first public event is scheduled to be Blues on the Fox in June of 2013. The construction of this central recreational and entertainment venue created 250 construction jobs. The park will also serve as a general economic development catalyst for the city's downtown core and is expected to bring 450 to 600 private-sector jobs to Aurora over the next decade.
- **Farmers Market Commemorates 100 Years.** For every year since 1912, the City of Aurora has staged its Farmers Market. In 2012, the Aurora Farmers Market celebrated its 100th anniversary. The market offers locally-grown fresh produce, artisan food, unique handcrafted items, and other specialties. Aurora's market, which runs on Saturdays from June to mid-October each year, is Illinois' longest running farmers market.
- **Replacing Damaged Trees.** Over the past few years, the emerald ash borer has damaged thousands of trees in our community. During 2012, we removed approximately 2,500 dead or dying trees from city parkways. After planting 1,150 trees in 2011, we planted 1,250 trees in 2012 in areas affected by the emerald ash borer. We are determined to counter the damage inflicted by the menacing insect. Also, in the new plantings, we have used a variety of tree species so as to reduce the possibility of any single malady afflicting a large portion of the tree population again.

- ***New Lease Agreement for the Route 25 Mine.*** The city owns a mine at Route 25 and Mettel Road. Under a lease executed in 2012, the city, with the assistance of LaFarge Aggregates Illinois, will construct an innovative system to dispose of lime sludge generated by the city's water treatment plant in inactive portions of the mine with the approval of the Illinois Environmental Protection Agency. The system will save an estimated \$45 million on the cost of lime sludge disposal during the 30 years following construction of the system in 2015. Additionally, under the lease, LaFarge will pay at least \$3.5 million in royalties over the next 20 years.
- ***Energy Conservation.*** With a \$1.6 million grant from the federal government, we completed a wide array of projects designed to conserve energy throughout all sectors of our community between 2010 and 2012. For the city government, the projects included retrofitting light fixtures and heating/cooling units with energy efficient mechanisms. Also, traffic signals on a segment of New York Street were interconnected and fitted with light-emitting diodes. With respect to residential and business structures, energy audits were conducted, older toilets were replaced with high-efficiency toilets, wall and attic insulation was replaced, and education on energy efficiency and conservation opportunities was provided. Furthermore, we installed traffic signal wind turbines at two locations in the city.
- ***New Collective Bargaining Agreement.*** We came to terms on new collective bargaining agreements with Firefighters Local 99 representing the city's firefighters and fire lieutenants and the Aurora Fire Officers Association representing fire captains, battalion chiefs, and assistant chiefs. The agreements will be in force through December 31, 2013.
- ***Funding for Construction of Library Improvements.*** In September of 2012, the City Council approved the issuance of \$19.2 million of general obligation bonds for the construction of a new main library facility and other library improvements. The city was also awarded a library construction grant of \$10.8 million from the State of Illinois. Together, these funds will permit us to construct a state-of-the-art educational and cultural center with greatly expanded service capacity in the city's downtown to replace the currently antiquated main library building. We will also modernize the city's library branches. Every corner of the city will benefit from the project.
- ***Bond Refundings.*** In conjunction with the library bond issue, we also refunded two series of general obligation bonds issued in 2004 and one series of debt certificates issued in 2002. In total, the refundings will save our taxpayers approximately \$1.5 million over the next several years.

### **Economic Overview**

The national economic recession has taken its toll on City revenues. Aurora responded to these challenges by prioritizing services and improving efficiencies. From 2008-2013, the City reduced its workforce by 190 full-time equivalent positions and eliminated many non-essential services. At the same time, the city instituted pay freezes and negotiated wage concessions in order to close projected budget shortfalls.

In 2013, the budget continues the trend of minimizing increases in employee costs with negotiated salary increases down to between 1% to 2.5%. The city has also asked that employees contribute more to offset the cost of their health insurance. We have been transitioning the city's employee groups to a health insurance plan that calls for them to contribute a percentage of the cost of the applicable premium rather than a percentage of their salary. The new approach will ensure that, as the cost of coverage goes up in the future, both the city and its employees will share in paying the higher costs. The new plan also includes higher co-pays and deductibles to encourage city employees to be more judicious consumers of healthcare services. With these changes, the city's health insurance plan for its employees will be more comparable to plans that are found in the private sector and other municipalities. At the same time, city employees will retain excellent coverage with respect to plan benefits.

While there are signs that the economic situation is improving, the housing market continues to be weak, leading to lower property values and lower assessed valuations. Property taxes continue to be the city's largest single revenue source. In past years, the city budget attempted to estimate the projected tax rate. These estimates could be undertaken with relative certainty when property values were rising. However, the city's EAV has been declining since 2008 and is expected to continue to decline again this year. Experience has taught us that it is impossible for the city to accurately estimate the future tax rate based on early and incomplete EAV estimates provided by the four counties. Therefore, this budget has adopted the common practice already in place at the overwhelming majority of local taxing bodies and has confined the discussion of tax revenues to the actual property tax levy to be assessed.

The City of Aurora reports property tax revenue as the net amount available to provide resources for basic municipal services or the amount available after state-controlled pension requirements and long-term debt obligations. I am pleased to report that Aurora continues to hold the line on property taxes. In 2013, the city levy for General Fund purposes will be slightly lower than in 2012. At approximately \$41.6 million, next year's General Fund levy will be equal to the General Fund levy in 2005!

In other areas, the city's financial declines have begun to moderate. Excluding bond revenues, city revenues in 2013 are expected to rise slightly increasing by approximately 2.7% over 2012 (when the proceeds of bond issued in 2012 for the construction of a new main library facility and other library improvements are excluded).

Despite the difficult economic times, I have remained committed to our core strategy for success. We continue to prioritize resources for programs and capital to upgrade the delivery of city services, enhance public safety, build our economic base, and establish Aurora as a regional technology and environmental leader. We also seize opportunities to invest wisely to improve our ailing infrastructure and pursue a private sector model of metrics to improve government efficiency. We continue to make progress toward reaching these goals, and while the economy limits our financial resources, the city budget continues to invest in projects and programs that move the city further down a path of success.

## **2013 Priorities**

Across the organization, work groups have set more than 100 divisional goals to achieve Aurora's top priorities. Below I have highlighted our progress in three key areas public safety, economic development, and municipal services.

### ***Public Safety***

Annual statistics once again show that Aurora has been effective in reducing crime significantly within its boundaries, with violent crime down over 9% in 2012. Modern technologies at the new police facility have enhanced police effectiveness, and as crime falls, officers can focus more time on solving fewer crimes which further enhances their effectiveness.

The 2013 budget envisions adding another important crime-solving tool to the police department – a canine unit. The 2013 cost of this new unit will be \$260,000. The unit will improve our police department's ability to apprehend criminals, detect illegal drugs and contraband, recover evidence and locate missing persons. The provision includes money for four police service dogs, four fully equipped patrol vehicles, and training. The 2013 budget also includes the addition of a forensic examiner to the Police Department. Currently, forensic work in our Police Department is performed largely by detectives. This work prevents detectives from devoting their full attention to investigating crimes. The addition of a forensic examiner to the staff will allow detectives to focus exclusively on investigating crimes and create the capacity for more sophisticated forensic examinations.

The Fire Department is fully operational at current budget levels and we recommend no staff increases at this time. We continue to invest in providing our firefighters the latest tools and technologies necessary to improve efficiency and safety. Using federal grant dollars, the city has implemented a new video conferencing system connecting the Aurora Fire Department with the Naperville Fire Department. The system will allow the two departments to collaborate and expand training opportunities. In addition, because the system will enable us to conduct more training in-house, response times for fire and paramedic calls will be improved. After prioritizing the replacement of an aerial platform truck, an ambulance, and two engines in 2012, this budget includes the additional replacement of a fire engine and an ambulance whose serviceability has declined significantly.

### ***Economic Development***

The recent recession continues to impact the national economy. The good news is that our effort to remain competitive in today's global economy is paying off. The unemployment rate in Aurora continues to remain the lowest among similarly positioned communities, such as Elgin, Joliet, Rockford and Waukegan.

The retention and expansion of Mitutoyo is an excellent indicator of Aurora's strong attraction to successful corporations. Mitutoyo is building a new building, adding additional square feet and moving a highly sophisticated lab and showroom from elsewhere. At the same time, the city is attracting multiple small business concerns who wish to settle and grow in Aurora. An estimated 2,000 new jobs have been added in a challenging economy over the past two years. The city hopes to conclude a deal in 2013 to launch a major addition to the Premium Outlet Mall on Interstate Route 88 and Farnsworth Avenue. With the addition of the interchange at Eola Road, there are now five easy access points to Aurora from I-88.

The success of the Premium Outlet Mall was made possible through Tax Increment Financing (TIF) incentives provided by the city that stimulated development in TIF District #2 situated in the Farnsworth development corridor. Funds for TIF incentives come from the increased property taxes generated by property owners that invest in a TIF district. The property tax gains are then invested back into the TIF district for a period of time to spur additional economic development and maximize the benefit to the community.

Just as TIF #2 (which supported creation of Premium Outlets) expired at the end of 2012, two new adjacent TIF districts (nos. 7 and 8) have been established by City Council. These new TIF districts will greatly enhance the opportunities to create development, jobs, and a stronger tax base on Aurora's northeast side.

Since my election as Mayor in 2005, I have strategically focused on creating tools and incentives to encourage economic development in and around the downtown area. Ideally positioned along the banks of the Fox River and close to public transportation, downtown Aurora provides a unique urban environment to live, work and play. Prior to the collapse of the housing market in 2008, the city succeeded in attracting several development companies interested in pursuing mixed-use developments downtown.

Although declining property values and the depressed housing market have slowed our progress, Aurora remains committed to pursuing projects that restore downtown and the riverfront to a vibrant commercial and residential center, which benefits every citizen by creating entertainment and cultural possibilities while strengthening the city's tax base.

RiverEdge Park, a bright new riverfront park and entertainment venue in the downtown, will open in 2013. The RiverEdge Park will feature live entertainment, running the continuum from nationally known Blues and Rock n 'Roll artists, to local orchestras, high school bands and gospel groups. It will complement the success of the Paramount Theater and its Broadway series in attracting people and revenue from the surrounding region. As the general economy recovers, RiverEdge Park will also spur the downtown mixed-use development anticipated prior to the recession.

The cost of construction of Phase 1 has been fully covered by \$15 million in grants from State of Illinois, Fox Valley Park District, the Dunham Fund and the Kane County Forest Preserve.

To make sure that Aurora continues to attract and retain businesses, big and small, last year I announced the creation of a business roundtable, involving the Chamber of Commerce, Seize the Future, Waubensee Community College, Aurora Economic Development Commission, Tourism, Aurora Downtown, City of Aurora, and others. The group has met diligently and rolled out initiatives in several key areas. In 2012, the roundtable targeted the branding and revitalization of our area's image as one of the top priorities to undertake in order to successfully expand

economic development opportunities. The 2013 budget sets aside \$150,000 per year for the next four years in order to kick-start an innovative brand campaign that will strengthen our economic development efforts and raise awareness of Aurora as a world-class city to do business.

Aurora has come a long way and is on the road to becoming a city with a quality of life that is second to none – a city where new and long-time residents choose to live, work, and stay – a community where our children and our children’s children will choose to call home. Although a sluggish national economy has slowed the pace of development in some cases, it has not stopped us. A new downtown Public Library, to be constructed in 2013 and 2014, will enhance quality of life for the entire community. The forward progress we continue to make will give us the momentum to fully exploit the improved economy we hope to realize in the not so distant future.

### ***Municipal Services***

As Chief Executive of the second largest city in the state of Illinois, one of my top priorities has been to streamline city processes, eliminate unnecessary bureaucracy and utilize technology to improve efficiencies. Across the organization, work groups have set more than 80 divisional goals to track our progress.

In 2013, we have prioritized a number of new projects that will further enhance our efficiency and improve customer service.

- Installation of a 24-hour electronic bill payment kiosk at City Hall,
- Implementation of a paperless system to streamline internal equipment service requests,
- Upgrade of our website and e-commerce system to allow customers to more easily do business with the city 24 hours a day, 7 days a week,
- Addition of a grant writer to maximize revenues from outside funding agencies, and
- Retooling of our vacant property registration process.

Additionally, we continue to focus on maintaining and improving critical infrastructure. In 2013, the city will resurface 58 miles of arterial and neighborhood streets and embark on a number of major capital projects that are detailed later in this letter including:

- Reconstruction of East New York Street ,
- Construction of Station Boulevard,
- Replacement of a Farnsworth Avenue water main,
- Rehabilitation and evaluation of sanitary sewers,
- Separation of combined sewers, and
- Implementation of green infrastructure improvements.

This is just a small sampling of the many projects, we will be undertaking in the coming months to ensure Aurora is a safe, livable and vibrant community for years to come.

### **Policies Impacting Upon the Development of the 2013 Budget**

The 2013 budget is based upon certain basic financial policies. Those policies are outlined below.

- The city will provide basic, high-quality municipal services at the lowest possible cost.
- High-priority capital projects, as reflected in the city's Capital Improvement Plan, will be funded.
- City staff members will receive salary increases ranging from 1% to 2.5%.
- The city has asked that employees contribute more to offset the cost of their health insurance.
- The city will, once again, contribute to the Firefighters' Pension Fund and the Police Pension Fund the full amount of the employer contribution required by state law. In doing so, we are acting as responsible stewards of the pension plans.
- While not mandated to do so, the city began setting aside money for accrued retiree health insurance benefits in 2005. In 2013, the city will contribute to the Retiree Health Insurance Trust Fund 50% of the actuarially recommended employer contribution associated with governmental funds and the Golf Fund, and 100% of the contribution attributable to the other enterprise funds (Water & Sewer Fund, Motor Vehicle Parking System Fund, and Transit Centers Fund). The total contribution will be \$6.1 million. This is approximately \$700,000 more than we contributed in 2012. We will endeavor to gradually increase our annual contributions to the fund over the course of the next several years. From a long-term financial standpoint, this is the responsible thing to do.

### Expenditures Provided for in the 2013 Budget

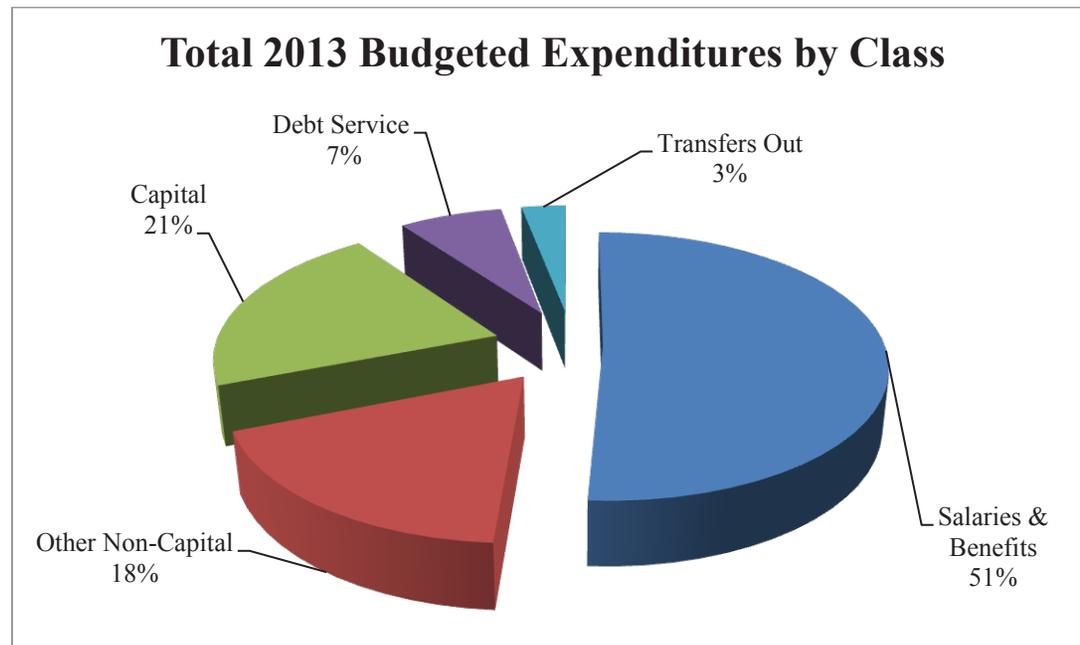
In total, the 2013 City Budget includes \$397.0 million in expenditures. The following chart summarizes the changes in the budget.

	2012	2013
Gross Total Expenditures	\$381,023,565	\$396,872,960
Less:		
Carryovers	(19,061,300)	(27,817,100)
Net Total Expenditures	\$361,962,265	\$369,055,860
Amount of Change		
Before Prior-Year Carryovers Deducted		\$15,849,395
After Prior-Year Carryovers Deducted		\$7,093,595
Percentage Change		
Before Prior-Year Carryovers Deducted		4.2%
After Prior-Year Carryovers Deducted		2.0%

The overall rise in the 2013 budget is primarily related to two factors: 1) increases in the costs of personnel and related benefits for active employees and 2) costs associated with the construction of a new main library facility and improvements to library satellite locations. Pursuant to collective bargaining agreements, some of our employee groups will receive moderate raises in 2013. The library improvements involve extraordinary costs financed through the issuance of the city's 2012A General Obligation Bonds.

The General Fund budget for 2013 is \$147.9 million – 4.5% higher than 2012. The increase is due to the higher costs of personnel and benefits.

The following is a breakout of the 2013 City Budget by expenditure class.



The vast majority of personnel-related expenditures (salary and benefit costs) are budgeted in the city’s General Fund and Water & Sewer Fund (Fund 510). Most capital expenditures are budgeted in the capital projects funds and the Water & Sewer Fund. Debt service costs are largely incorporated into the debt service funds of the city (Fund 401) and library (Fund 410).

Included in the budget of the Gaming Tax Fund is a provision for a city branding initiative. The initiative will publicize what Aurora has to offer in terms of business opportunities, housing stock, infrastructure, and cultural and recreational venues and activities. Consequently, it will serve to generally enhance the image of the community. The branding initiative will be a four-year program with a cost of \$150,000 per year.

The 2013 budget includes provisions for key road and bridge projects. The Motor Fuel Tax Fund will support some of the projects, to include:

- *Arterial Road Resurfacing.* The city will resurface approximately 15.4 lane-miles of arterial streets at a cost of \$2.6 million.

- *East New York Street – Segment II.* The segment of East New York Street from Welsh to Asbury Drives is in need of reconstruction. We will undertake this project in 2013 and 2014 with the Illinois Department of Transportation at a total cost of \$6.0 million. Our share of the cost in 2013 will be \$680,000. In 2014, we will contribute \$820,000 toward the project.
- *Farnsworth Drainage Improvements.* To mitigate the need to close lanes during heaving rainfalls on Farnsworth Avenue between Sheffer Road and Mountain Street, we will install additional storm inlets and sewers. We will also resurface this segment of roadway and replace the associated curbs. The total cost of the project will be \$1.3 million. Of this amount, \$900,000 will come from the Motor Fuel Tax Fund and \$400,000 will be drawn from the Stormwater Management Fee Fund.

The 2008 General Obligation Bond Fund, the 2009A General Obligation Bond Fund, and the Community Development Block Grant Fund will collectively dedicate \$5.6 million to the annual neighborhood street resurfacing program. This annual program has been a key component in our overall effort to properly maintain our infrastructure. The 2013 budget provision will permit 42.6 lane-miles to be resurfaced.

Capital Improvements Fund A is the city's primary capital projects fund. Through the fund, several capital projects will be accomplished in 2013. Among the most notable projects are:

- *Station Boulevard.* Pursuant to a standing development agreement, we will participate with a developer to construct over two lane-miles of roadway linking Liberty Street and Meridian Lake Drive on the city's far east side. The new roadway – Station Boulevard – will provide a north-south artery through a 170-acre multi-use development and ultimately connect to the Route 59 commuter train station. The city's costs will be \$2.0 and \$1.7 million in 2013 and 2014, respectively.
- *Right-of-Way Improvement Program.* In 2013, we will provide \$700,000 for the Right-of-Way Improvement Program. Through this program, the city replaces hazardous sections of sidewalk. In addition, the city reimburses residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters.
- *Bridge Rehabilitation.* To maintain the integrity of the city's bridges and prevent costly repairs in the future, we will rehabilitate selected bridges. The rehabilitation efforts will include maintaining the decks, sidewalks, railings, and waterways. In 2013, \$450,000 will be dedicated to this ongoing program.
- *Vehicles.* Some of the general maintenance vehicles in the city's fleet have reached the end of their useful lives. Approximately \$840,000 of resources available in Capital Improvements Fund A will be used to replace 12 maintenance vehicles including five dump trucks and several utility vehicles.

A large portion of the resources of the Safety, Health, and Public Enhancement (SHAPE) Fund will be devoted to abating the general obligation debt service related to the new E911 system and public safety radios. However, other SHAPE resources will be directed to:

- *Firefighting Vehicle Replacement.* The budget includes \$665,000 to replace a fire engine and an ambulance whose serviceability has declined significantly.
- *Marked Squad Car Replacement.* The squad cars used by our Police Department are heavily used. In the 2013 budget of the SHAPE Fund, \$491,400 is provided for the replacement of 14 marked cars.
- *Police Canine Unit.* The 2013 budget includes a provision for the creation of a canine unit at a cost of about \$260,000. The unit will improve our police department's ability to apprehend criminals, detect illegal drugs and contraband, recover evidence and locate missing persons. The provision includes money for four police service dogs, four fully equipped patrol vehicles, and training.

The Water & Sewer Fund will furnish significant financial resources for improvements in the city's water and sewer systems. The major projects to be accomplished are:

- *Sanitary Sewer Evaluation and Rehabilitation.* In some older neighborhoods of the city, sections of the sanitary sewer are reaching the end of their useful lives. Maintenance is necessary before these lines fail. In 2013, we will apply \$1.8 million to identify and rehabilitate sewer lines that need attention.
- *Farnsworth Avenue Water Main.* The water main along Farnsworth Avenue from Reckinger Road to Indian Creek is deteriorating. Next year, we will replace or reline this water main segment at a cost of \$950,000.

In 2011, based upon a mandate from the U.S. Environmental Protection Agency, we established our long-term control plan fee. The proceeds of this fee will permit us to undertake the following projects in 2013:

- *Long-Term Control Plan (LTCP) Improvements.* The purpose of this ongoing program is to reduce or eliminate sewer back-ups into homes and reduce combined sewer overflows into the Fox River and Indian Creek. The program involves separating combined sewers and constructing green infrastructure in various areas of the city. In 2013, we will invest \$1.4 million in the program.
- *Illinois Green Infrastructure.* With major supplemental grant funding from the State of Illinois, this project entails the construction of bioinfiltration basins at various intersections throughout the city's combined sewer system. This project is a companion to the LTCP improvements program discussed immediately above. The total cost of the project will be \$1.7 million. However, the state will provide a grant to defray \$1.5 million of the cost.

As discussed above, the city issued \$19.2 million of general obligation bonds and has been awarded \$10.8 million in state grant money to finance the construction of a new main library facility and other library improvements. The construction of these improvements will be accounted for in the 2012A GO Library Bond Project Fund. The specific components of the overall project to which resources will be devoted next year are:

- *New Main Library Facility.* The new main library facility will be a 92,000 square-foot structure with the capacity to provide contemporary library services. The building will be located at the southwest corner of Benton and River Streets. The total cost of the building will be approximately \$25.0 million. Of this amount, \$20.5 million will be spent in 2013.
- *Satellite Service Points.* This subproject will involve the creation of satellite library service points in the northeast and southeast areas of the city – areas that are currently underserved. In total, \$740,000 will be spent in 2013 to construct these service points.
- *Integrated Library Technology.* Technology will be a key component of the library improvement project. As part of the project, improvements will be made to library infrastructure to establish connectivity with other major institutions in the city, such as schools, colleges, universities, and some businesses. This initiative will provide access to online library services at locations throughout the city for those who do not have computers at home or are not able to travel to library branches or satellite service points. In 2013 and 2014, \$300,000 and \$50,000 will be spent on the initiative, respectively.

The 2013 City Budget includes the following major staffing changes:

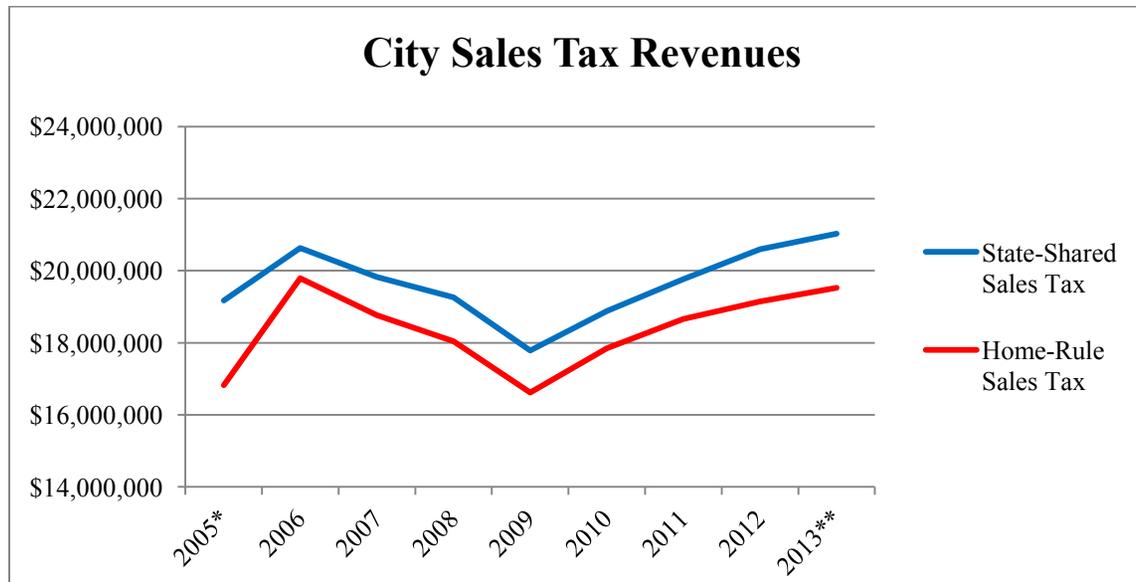
- **Addition of a Forensic Examiner to the Police Department.** Currently, forensic work in our Police Department is performed largely by detectives. This work prevents detectives from devoting their full attention to investigating crimes. The addition of a forensic examiner to the staff will permit detectives to focus exclusively on investigating crimes and create the capacity for more sophisticated forensic examinations.
- **Addition of a Grant Writer to the Finance Department.** At present, grant applications are prepared by city staff members in various departments. Oftentimes, our existing staff members do not have the expertise to prepare the most competitive grant applications. Furthermore, the existing staff is not skilled in identifying all of the grants potentially available to support city initiatives. The establishment of a grant writer's position in the Finance Department will consolidate and enhance our grant writing capacity. We expect that this will lead to increased revenues.

The above staffing changes have been undertaken with the objective of advancing the scope and quality of city services.

### Revenue Projections for 2013

Total revenues projected for 2013 are \$339.7 million. This is \$21.5 million or 5.4% lower than the budgeted 2012 amount. However, the budgeted 2012 amount was skewed by \$28.3 million of bond proceeds revenue expected to support the library improvement project. If that \$28.3 million is subtracted from the total 2012 revenue projection, the result is an increase in revenue from 2012 to 2013 of 2.7%. In general, we are seeing our revenues recover to pre-recession levels.

The primary General Fund revenue sources are sales taxes, income taxes, and property taxes. The city receives the equivalent of a 1% sales tax from the proceeds of a statewide sales tax that is distributed based upon point of sale by the Illinois Department of Revenue. During 2013, we project that *state-shared sales tax revenue* will be \$21.0 million. This is approximately 2% more than the 2012 estimated actual amount. Given that the strength of the national and regional economic recovery remains somewhat unclear, we believe that it is prudent to be conservative with this key revenue estimate. The graph below presents the trend in state-shared and home-rule sales tax since 2005.



\*The city increased its home-rule sales tax from 1.0% to 1.25% effective 7/1/05.

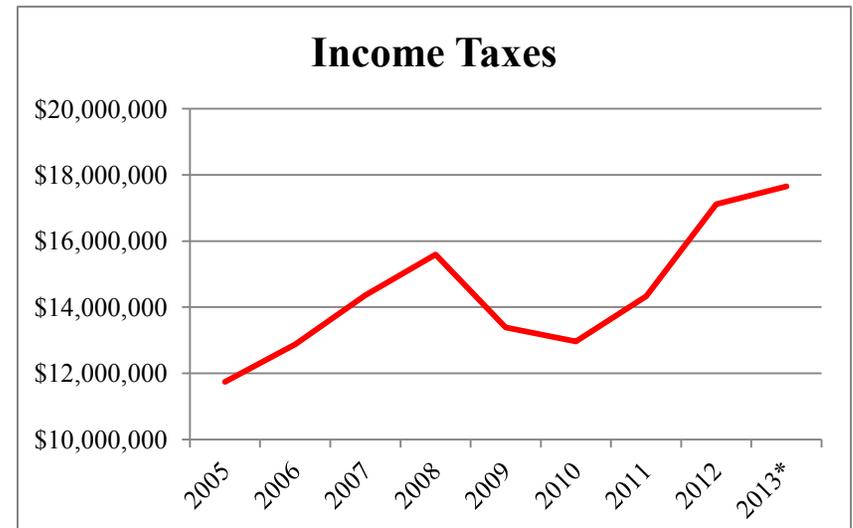
\*\*2013 amounts are projected.

The city also has a **home-rule sales tax** in place. It is imposed at a rate of 1.25% generally upon all retail goods except motor vehicles, food, and drugs. For 2013, we have budgeted this revenue source at \$19.5 million. Similar to state-shared sales taxes, our projection for home-rule sales taxes assumes that revenues will increase by 2% from the estimated actual amount for 2012. Extending past practice on the allocation of home-rule sales tax revenue across selected city funds, the allocation for 2013 will be:

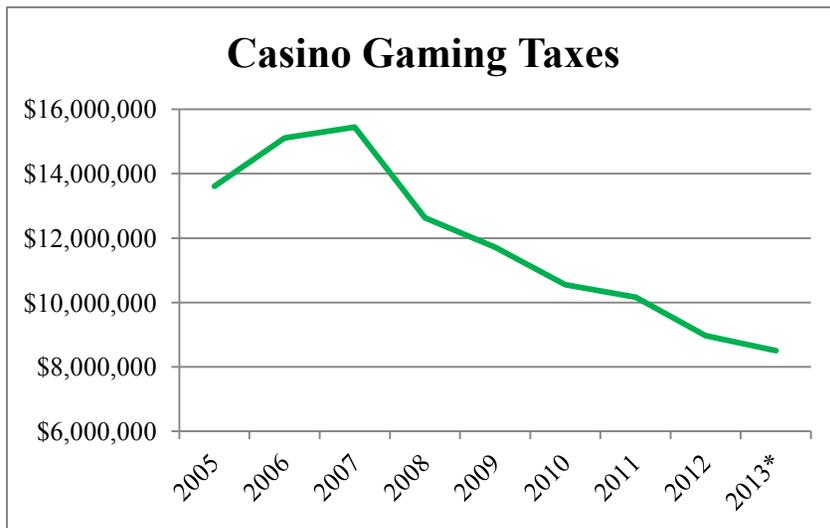
Fund	Amount	Allocation Percentage	Allocation Purpose
General	\$12,410,000	63.6%	General governmental operations
Capital Improvements A	2,710,000	13.9%	Capital projects
Airport	100,000	0.5%	Facility subsidy
Motor Vehicle Parking Systems	400,000	2.0%	System subsidy
SHAPE	3,905,000	20.0%	Public safety projects
<b>Total</b>	<b>\$19,525,000</b>	<b>100.0%</b>	

With the exception of a few relatively minor grants that the city receives from the State of Illinois, the city’s ability to deliver core municipal services is not directly affected by the financial condition of the state government. However, because **income taxes** are distributed by the state based upon a statewide per capita formula, the state’s economy does affect the income tax revenues of the city. We estimate that those revenues will be \$17.7 million in 2013, an increase from the \$17.1 million estimated actual figure for 2012. Our 2013 estimate is based upon the distribution forecast of the Illinois Municipal League and considers the impact of the 2010 census. The 2010 census recognized an increase in Aurora’s population from 164,681 to 197,899.

\*2013 amount is projected.



**Property taxes** (from the 2012 tax levy) are expected to generate a total of \$64.7 million in 2013 for the city (excluding the library levy), compared to \$63.7 million in 2012. The levy for the General Fund, to provide resources for basic municipal services, will decrease slightly from \$41.8 to \$41.6 million. However, pursuant to state law and actuarial valuations, the levies for the city’s pension funds will increase by a combined total of \$1.2 million. As in the prior seven years, the 2012 property tax levy will include a \$4 million component to help pay the debt service on general obligation bonds issued to finance the construction of the new police headquarters. Added to the city’s levy will be \$9.7 million to support the operations of the Aurora Public Library.



**Casino gaming taxes**, generated from Aurora’s riverboat casino are projected to be \$8.5 million in 2013. This figure considers the impact of a new casino that opened in Des Plaines, Illinois during 2011. Gaming taxes are deposited into a separate special revenue fund of the city and used primarily for debt service abatement, economic development initiatives, and certain non-essential services.

Gaming taxes have proven to be a revenue source that can vary significantly from year to year. Over the past ten years, casino gaming taxes has been affected by tax law changes, an indoor smoking ban in public places, economic downturns, and the opening of other casinos in Illinois.

\*2013 amount is projected.

Two increases are included in the projections:

- **Water and Sewer Service Fee.** A water and sewer rate increase of approximately 5%, to be effective July 1, 2013, is taken into account. This water and sewer rate increase is in keeping with the city’s policy of imposing moderate increases on an annual basis so as to avoid large increases at irregular intervals. The rate change will offset increases in the cost of operating the water and sanitary sewer system and provide continued funding for water/sewer-related capital projects.

- **Golf Fees.** The Golf Fund budget reflects a range of modest increases in various classifications of greens fees. Periodic increases will be necessary so that sufficient revenues are available to pay the debt service on revenue bonds that the city issued in 2000 to fund the renovation of the Phillips Park Golf Course. The increases will ensure that the renovation project will have paid for itself. Even with the increases, golfing at the City of Aurora's courses will remain a bargain compared to the cost of golfing at comparable courses in the area.

### **Distinguished Budget Presentation Award**

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to the City of Aurora, Illinois, for its annual budget for the fiscal year beginning January 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to the GFOA to determine its eligibility for another award.

### **Conclusion**

Preparation of the budget is a long and arduous task. I would like to thank all of the city staff members who participated in the preparation of the 2013 budget. Special recognition is in order for Chief Financial Officer/City Treasurer Brian Caputo, Assistant Director of Finance Stacey Hamling, and Budget Analyst Silvia Cisneros who were at the center of the budget development and production process this year.

Respectfully submitted,



Thomas J. Weisner  
Mayor



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Aurora**

**Illinois**

For the Fiscal Year Beginning

**January 1, 2012**

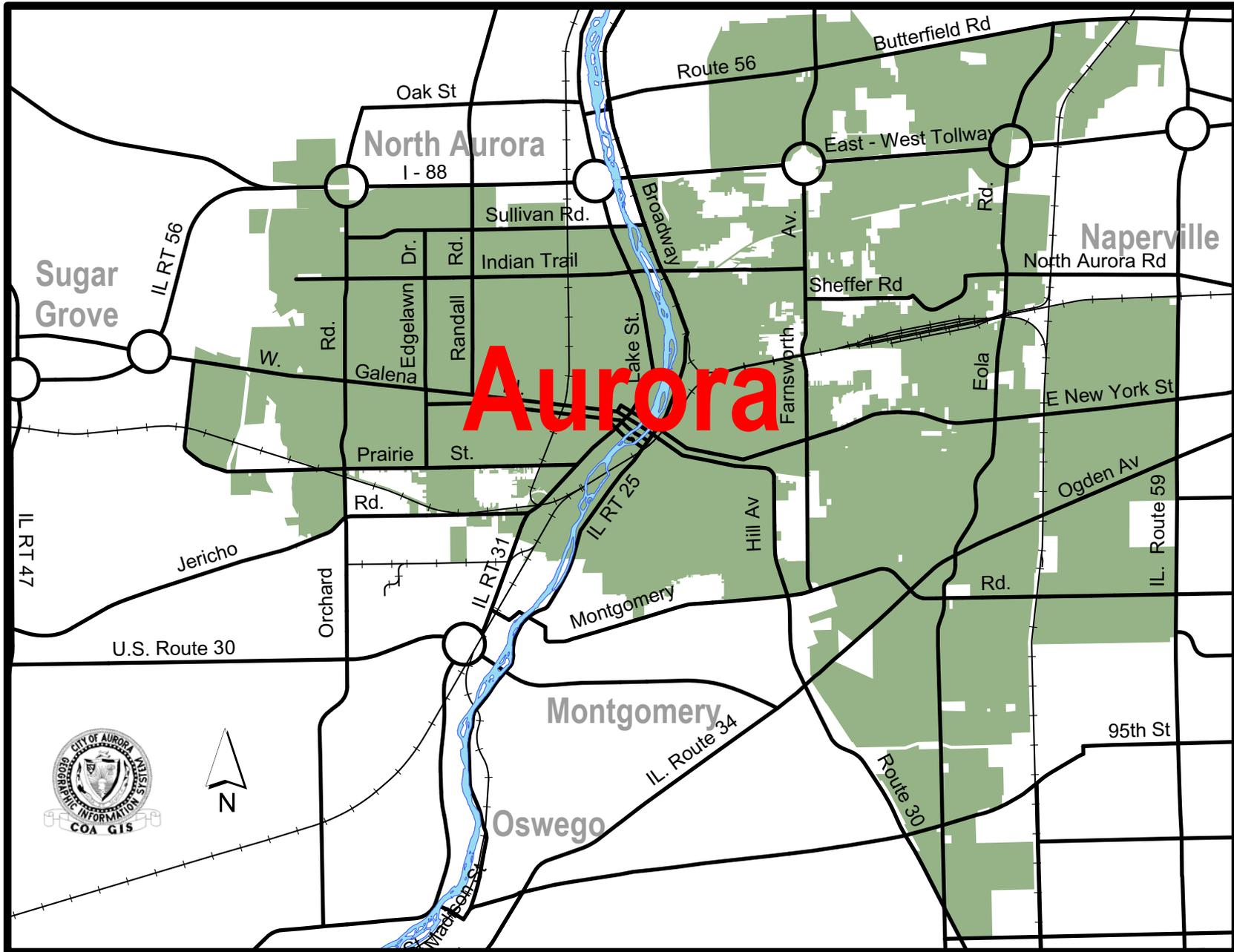
*Christopher P. Moynell*

President

*Jeffrey R. Egan*

Executive Director

# CITY OF AURORA, ILLINOIS 2013 BUDGET - LOCAL MAP



SOURCE: MIS DIV. CITY OF AURORA, AURORA, IL., 2013

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**HISTORICAL SUMMARY**

The City of Aurora is located approximately 36 miles west of Chicago, Illinois, on the Fox River. Aurora was settled by two brothers, Joseph and Samuel McCarty, in 1834. The men were drawn to the area by a narrow point in the river and a natural water fall that afforded the opportunity to obtain water power. At the time, Potawatomi Indians inhabited the area. A tribe led by Chief Waubonsie had its village on the west side of the Fox River about one mile north of Aurora's current downtown. The tribe was peaceful and friendly. However, about the time of McCarty's arrival, the United States Government purchased the Potawatomi's land and Chief Waubonsie relocated his tribe west of the Mississippi River.

Spurred by the availability of farmland, the opportunities created by the Fox River, and a stagecoach route, communities on both sides of the Fox River in present-day Aurora grew quickly. By 1848, the communities had reached a combined population of more than 1,000. On February 12, 1849, the Illinois legislature granted a charter for the Aurora Branch Railroad. This line, completed in 1850, extended north and connected with the Chicago and Galena Union Railroad line that, in turn, ran into Chicago. In 1864, a track was laid from Aurora directly to Chicago through Naperville. The railroads further accelerated Aurora's growth.

In 1837, the settlement on the east side of the river that had been known as McCarty Mills took the name of Aurora, and incorporated in 1845. The settlement on the west side of the Fox River was incorporated as West Aurora in 1854. On February 11, 1857, the Village of Aurora and the Village of West Aurora combined and incorporated as the City of Aurora. The first mayor of the City of Aurora was Benjamin F. Hall, a banker. The first city hall building was constructed on Stolp Island, a tract of land located in the Fox River between the east and west sides of the city. The site was considered to be neutral soil by the two formerly separate municipalities.

In 1881, Aurora became the first city in the United States to use electric streetlights to light its streets. By virtue of this initiative, Aurora became known as the "City of Lights."

Numerous sites in Aurora are on the National Register of Historic Places. Among the most prominent are the Chicago, Burlington, and Quincy Roundhouse and Locomotive Shop ("the Roundhouse") and the Grand Army of the Republic Memorial Hall (GAR) building. The Roundhouse is the oldest limestone roundhouse in the United States and is currently the home of the Two Brothers Roundhouse-an expansive restaurant, brewery, and banquet facility. The GAR Memorial Hall building is now operating as a museum and displays military and other historical artifacts, to include those from the Civil War period.

The Latin meaning of the word "Aurora" is the rising light of morning or the dawn, and is the name of the Roman Goddess of Dawn.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
COMMUNITY PROFILE**

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Date of Incorporation	February 11, 1857
Form of Government Ten aldermen elected from one of ten wards and two elected at-large. Four year terms.	Mayor-Council
Geographic Location	36 miles west of Chicago
Area	46 Square Miles
Overlapping Taxing Districts Counties	Kane County DuPage County Kendall County Will County
Townships	Aurora Township Sugar Grove Township Batavia Township Naperville Township Winfield Township Oswego Township Wheatland Township
Park Districts	Batavia Park District Fox Valley Park District Sugar Grove Park District Oswego Park District
Junior College Districts	DuPage District #502 Waubonsee District #516

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
COMMUNITY PROFILE**

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School Districts	Batavia District #101 West Aurora District #129 East Aurora District #131 Indian Prairie District #204 Kaneland District #302 Oswego District #308
Population (a)	197,899
Miles of Streets (Center Lane Miles)	574
Miles of Sanitary Sewers	322
Miles of Storm Sewers	706
Miles of Combination Sewers	166
Number of Water and Sewer Service Accounts	48,483
Total Annual Pumpage (Gallons)	6.0 Billion
Daily Pumpage Capacity (Gallons)	40.5 Million
Daily Storage Capacity (Gallons)	23.76 Million
Insurance Services Office Rating	2
Public Schools	
Elementary Schools	44
Middle Schools	17
Senior High Schools	8
Illinois Mathematics & Science Academy	1
Community College	1
College – Private	2
University – Private	1

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
COMMUNITY PROFILE**

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Library Services		
Number of Libraries		4
Number of Books and Audio Visual Materials		548,925
Number of Registered Borrowers		65,535
Police Stations		1
Fire Stations		9
Recreation Facilities (City-Operated)		
Number of Parks		17
Number of Playgrounds		12
Park Area in Acres		476
Employment by Industry (b)	<u>Number</u>	<u>Percent</u>
Educational Services, Health Care, and Social Assistance	17,199	18.33%
Manufacturing	16,205	17.27%
Professional, Scientific, Management, Administrative, and Waste Management Services	12,959	13.81%
Retail Trade	10,412	11.10%
Finance, Insurance, and Real Estate; Rental and Leasing	7,987	8.51%
Arts, Entertainment, Recreation, Accommodation, and Food Services	8,271	8.81%
Transportation, Warehousing, and Utilities	5,187	5.53%
Construction	4,239	4.52%
Other Services, except Public Administration	3,543	3.78%
Wholesale Trade	3,847	4.10%
Public Administration	2,018	2.15%
Information	1,655	1.76%
Agriculture, Forestry, Fishing, Hunting, and Mining	322	0.34%
Total	<u>93,844</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
COMMUNITY PROFILE**

Employment by Occupation (b)	Number	Percent
Management, Business, Science, and Arts Occupations	30,392	32.39%
Sales and Office Occupations	24,910	26.54%
Production, Transportation, and Material Moving Occupations	17,550	18.70%
Service Occupations	15,633	16.66%
Natural Resources, Construction, and Maintenance Occupations	5,359	5.71%
Total	<u>93,844</u>	<u>100.00%</u>

Distribution of Family Incomes (b)

Income	Number of Families	Percent	Number of Households	Percent
Under \$10,000	1,732	3.79%	2,840	4.59%
\$10,000 to \$14,999	1,176	2.57%	1,647	2.66%
\$15,000 to \$24,999	3,126	6.84%	5,016	8.10%
\$25,000 to \$34,999	3,826	8.37%	6,219	10.05%
\$35,000 to \$49,999	5,968	13.05%	8,828	14.26%
\$50,000 to \$74,999	8,406	18.38%	11,500	18.58%
\$75,000 to \$99,999	6,765	14.79%	8,811	14.23%
\$100,000 to \$149,999	8,235	18.01%	9,715	15.69%
\$150,000 to \$199,999	3,451	7.55%	3,899	6.30%
\$200,000 or more	3,047	6.66%	3,428	5.54%
Total	<u>45,732</u>	<u>100.00%</u>	<u>61,903</u>	<u>100.00%</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
COMMUNITY PROFILE**

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**Elections**

Number of Registered Voters	81,457
Number of Votes Cast in April 2011 Municipal Election	7,441
Percentage of Registered Voters Voting in Last Municipal Election	8.9%

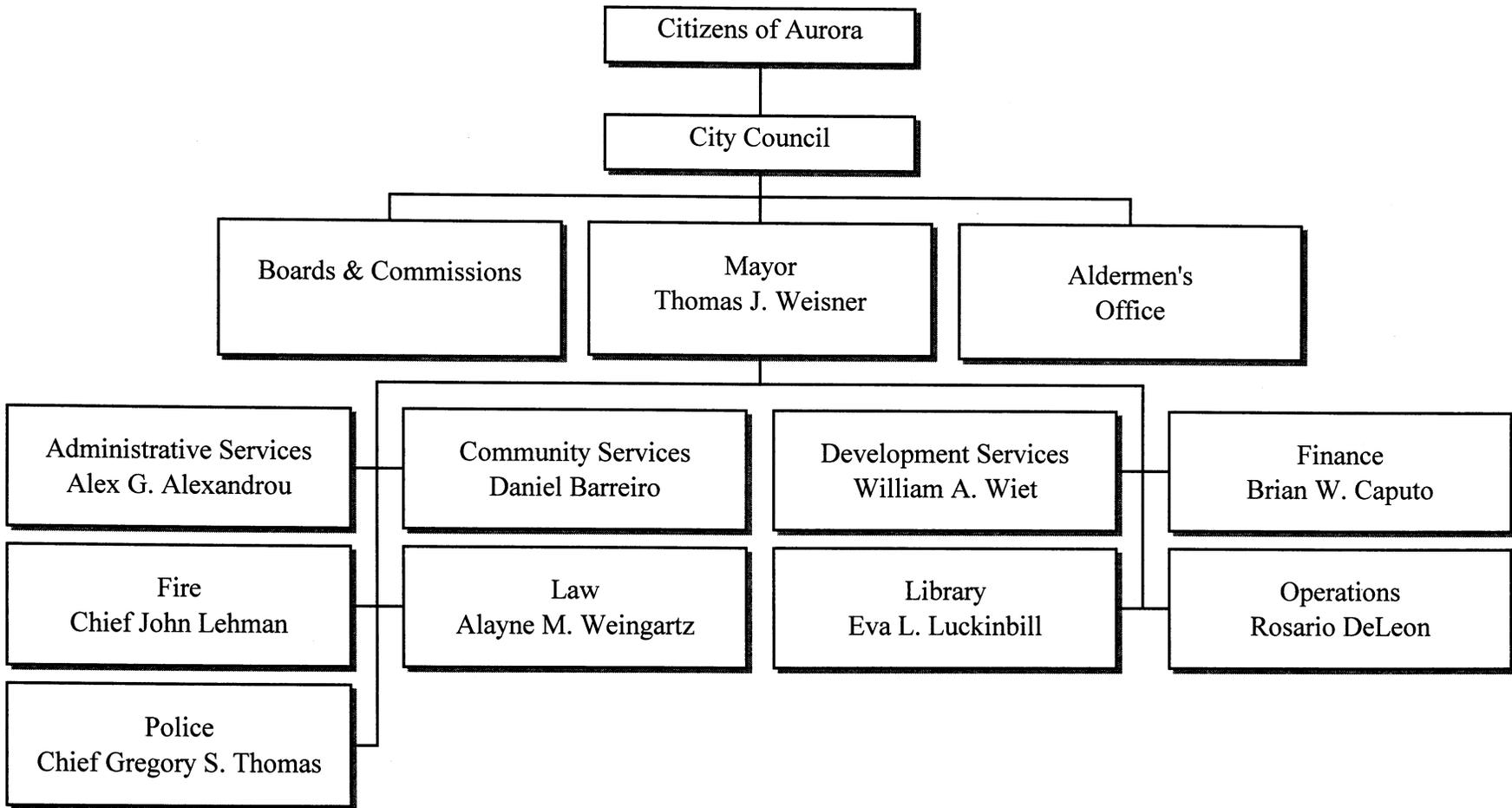
**Top Ten Taxpayers (c)**

Kane	Simon/Chelsea Chicago Development, LLC	Real Estate	\$38,928,626
DuPage	Westfield Shoppingtown	Shopping Center	\$34,830,640
DuPage/Kane	Liberty Illinois LP	Real Estate	\$31,564,378
Kane	Toyota Motor Sales, U.S.A., Inc.	Automotive	\$23,106,942
Kane	Aurora Industrial Holding Company LLC	Real Estate	\$19,539,015
DuPage	AIMCO	Apartments	\$14,260,790
DuPage	Amlt at Oakhurst LLC	Residential Property	\$12,322,520
DuPage	Reliant Energy Aurora LP	Industrial Property	\$9,540,310
DuPage	Cabot Microelectronics	Electronics	\$8,847,790
Kane	Wal-Mart Real Estate Business Trust	Trust	\$8,033,196
Total			\$200,974,207
Ten Largest Taxpayers as a Percent of the City's 2011 EAV (\$3,598,534,505)			5.58%

**Notes**

- (a) Source: U.S. Census Bureau, 2010 Census.
  - (b) Source: U.S. Census Bureau, 2009-2011 American Community Survey.
  - (c) Source: DuPage and Kane Counties. Kendall and Will Counties have been excluded since they consist of approximately 10% of the city's 2011 EAV.
- All other data obtained from City of Aurora records.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
ORGANIZATION CHART**



## **CITY OF AURORA, ILLINOIS THE BUDGET PROCESS**

The budget serves as a communications device, policy document, operations guide, and financial plan. As a communications device, it contains information pertaining to key issues facing the city, priorities of the city administration, major initiatives for the coming year, accomplishments of prior years, and more. As a policy document, it articulates and reflects major financial policies of the city. As an operations guide, it serves as the city's spending plan and indicates the level of services to be provided. As a financial plan, it includes information relative to debt service, revenue estimates and requirements, and future projects and needs.

The city's budget process spans over nine months and consists of many steps. A descriptive summary of the budget process is provided below. The budget calendar for the city is also included at the end of this section.

### **The Annual Budget**

The city's fiscal year begins January 1st and ends December 31st. The city establishes annual budgets for all of its funds except the Working Cash Fund and agency funds. The city budget includes both revenues and expenditures.

The budget is prepared using the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized when earned provided that they are both "measurable" and "available to finance expenditures of the current period." Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed.

The city prepares its annual financial statements in accordance with generally accepted accounting principles (GAAP). GAAP are uniform minimum standards and guidelines for financial accounting and reporting.

The primary authoritative body on the application of GAAP for state and local governments is the Governmental Accounting Standards Board. With respect to city budgeting, the primary difference between GAAP and the basis of budgeting is seen in the treatment of transactions in the proprietary funds and the pension funds. Under GAAP, those funds are accounted for on the accrual basis of accounting. A definition of the accrual basis of accounting is presented in the glossary. However, the recording of capital asset purchases illustrates one of the most significant differences between the budgetary (modified accrual) basis and the accrual basis. Under the city's budgetary basis, capital asset acquisitions in the proprietary funds are recorded as expenditures in the year when they are purchased or constructed. Under GAAP and in accordance with the accrual basis of accounting, capital assets acquired through the proprietary funds are recorded as assets and depreciated over the length of their useful lives.

In Illinois, municipalities may conduct their financial operations within one of two alternative frameworks: the appropriations system (65 Illinois Compiled Statutes 5/8-2-9) or the budget system (65 Illinois Compiled Statutes 5/8-2-9.1 through 9.10). The budget system is a more flexible system as it permits a municipality to adjust its annual financial plan more easily as circumstances require. Since January 1, 2000, the city has operated under the budget system.

The Aurora City Code requires that the Mayor submit a proposed city budget for the upcoming fiscal year to the City Council not later than October 15th. The Chief Financial Officer/City Treasurer, in his capacity as the city's budget officer, is responsible for compiling the proposed budget. In conjunction with the compilation of the budget, the City Code requires that the Chief Financial Officer/City Treasurer present to the City Council revenue estimates and an estimated property tax levy for the upcoming fiscal year not later than September 15th. State law requires that a municipality operating under the budget system adopt its annual budget prior to the start of the fiscal year to which it pertains.

## **CITY OF AURORA, ILLINOIS THE BUDGET PROCESS**

The budget process begins with the Finance Department's development of budget workbooks during the first quarter of the year. Budget workbooks provide budgetary guidance to the city staff and examples of various forms and formats that must be used when a departmental or divisional budget request is submitted. After a budget kick-off informational meeting in the early spring, the city staff begins work on their budget requests for the upcoming year.

In developing their budget requests, departments and divisions separately consider a) the costs of maintaining current services and programs and replacing equipment and vehicles that are on hand, and b) the resources necessary to introduce new services and programs, expand the city's equipment and vehicle inventory, and undertake major capital projects. Costs associated with maintaining current service levels and replacing equipment and vehicles are considered part of the "base budget." Requests for resources for new services and programs, additional equipment and vehicles, and capital items are articulated in discrete units termed "decision packages." Requests for new capital items are actually submitted in the form of a special type of decision package: a capital project request.

Capital project requests are initially considered during the development of the city's Capital Improvement Plan as discussed below. However, requests for capital projects for the upcoming budget year must be evaluated for funding in the regular budget process.

Departments submit their budget requests to the Finance Department in the late spring. After the Finance Department compiles and organizes the budget requests, the Mayor meets with department heads to discuss their budget requests. The Mayor generally holds the budget review meetings in the early summer. The Mayor may adjust the budget requests based upon his findings during those meetings.

At the conclusion of the Mayor's budget review meetings in the late summer, the Finance Department adjusts budget requests as directed by the Mayor and produces the proposed budget. The Mayor submits his proposed budget to the City Council, after which it is referred to the City Council's Finance Committee.

The Finance Committee, composed of three aldermen, reviews the proposed budget during a series of public meetings. The committee calls members of the city staff to appear to discuss and provide additional information on their portions of the proposed budget. The Finance Committee may recommend changes to the proposed budget by a majority vote. When the Finance Committee completes its review, typically in mid-autumn, it recommends approval of the proposed budget to the Committee of the Whole. The Committee of the Whole consists of the Mayor and all 12 aldermen (including two aldermen-at-large). At a meeting of the Committee of the Whole, the Chair of the Finance Committee reports on the proposed budget. If the Committee of the Whole recommends approval, the proposed budget is referred to the City Council for final approval.

State law requires that a public hearing be conducted prior to the adoption of the budget. Notice of this hearing must be published in a newspaper of general circulation in the city. A majority vote of a quorum of the City Council is required for adoption of the budget. The adopted budget must be filed with the clerks of the counties in which the city is located.

As stated above, the budget system is a more flexible system than the appropriation system. The major feature of the budget system that makes it more flexible is administrative budget transfers. Pursuant to state law and the City Code, the Chief Financial Officer/City Treasurer may transfer amounts between expenditure accounts within a departmental budget or between expenditure accounts within a fund without departmental segregation. The Mayor's approval is required to transfer amounts between expenditure accounts of different departments. Administrative budget

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

transfers between the accounts of different funds are not permitted. Total budgeted expenditures in a fund may only be increased by a budget amendment approved by a two-third's vote of a quorum of the City Council.

The legal level of budgetary control is the department level or, where no departmental segregation of a fund exists, the fund level.

### The Capital Improvement Plan

The city's Capital Improvement Plan (CIP) reflects a ten-year projection for a wide variety of capital projects, to include infrastructure. The CIP is a stand-alone document but it impacts upon the budget. For a project to be included in the CIP, it must involve the creation or purchase of a tangible asset with an original cost of at least \$100,000 and a useful life of more than one year. (Motor vehicles and equipment are excluded from the CIP.) The city groups the CIP projects into nine functional categories: Airport, Downtown, Economic Development, Facilities, Neighborhood Redevelopment, Stormwater Management, Recreation, Transportation, and Water and Sewer projects. The CIP is largely comprised of a collection of individual project summary sheets. The project summary sheet for a project includes its name, description, justification, estimated cost, potential revenue sources, and anticipated annual impact upon the operating budget.

CIP projects proposed by city departments are evaluated by the city's Board of Local Improvements (BOLI). The BOLI consists of the Mayor or his designee, the Director of Public Works/City Engineer, the Chief Operations Officer, the Chief Development Services Officer and the Chief Financial Officer/City Treasurer. The city's two aldermen-at-large also sit on the board as non-voting members.

As stated above, the capital project requests are initiated through the budget process. However, in general, development of the CIP is less constrained

than the development of the budget because the city makes no binding commitment to fund projects that are included in the CIP. Yet, those projects programmed for the first year of the CIP (i.e., the upcoming budget year) are most closely scrutinized by the BOLI because their funding must be addressed in the current year's budget process.

### Other Planning Processes Impacting Upon City Budgeting

***Strategic Plan.*** The Strategic Plan is a comprehensive program of major goals (referred to as "Wildly Important Goals" or "WIGs") for the city as a whole. The achievement of many of the goals requires interdepartmental cooperation.

City department heads develop their annual departmental budget requests and CIP project requests in such a manner that the goals outlined in the Strategic Plan can be met. Each department head must analyze the Strategic Plan to identify requirements that pertain to his functional area. Through the Mayor's review of departmental budget requests, the city ensures that all goals are addressed.

Several other city planning processes are inputs to the Strategic Plan as discussed below.

***Housing and Community Development Consolidated Plan.*** This document is the result of the staff's analysis of various data collected and input from area residents. It serves as a visionary statement of what the community should be and as a strategy on how to achieve it. The plan promotes activities for housing and community development that are designed to benefit low- and moderate-income residents.

The Consolidated Plan is an input to the Neighborhood Revitalization Plan. Those issues addressed in the Consolidated Plan that are not reflected in the

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

Neighborhood Revitalization Plan are considered separately in the city's strategic planning process. Ultimately, Consolidated Plan items that the city has approved for funding are budgeted in the city's Community Development Block Grant Fund.

***Neighborhood Revitalization Plan (Neighborhood Planning Initiative).*** This document reflects the findings of the Aurora Community of Neighborhoods, a consortium of the leadership of 11 neighborhood organizations, after their examination of the needs of the city's older neighborhoods. The plan includes a number of programs and capital projects that the city will consider undertaking in the coming years.

Some of the major goals articulated in the Neighborhood Revitalization Plan include:

- Rehabilitate homes in Aurora in those cases where the homes do not satisfy City Code requirements.
- Strengthen the community-oriented policing program.
- Improve traffic flow and control.
- Improve the coordination of city services that impact upon the quality of life of Aurora residents.

The Neighborhood Revitalization Plan is considered in the development of the city's Strategic Plan.

***Master Plan for Downtown Aurora.*** This document, adopted by the City Council in 2006, outlines a ten-year program and long-term vision for redeveloping Aurora's downtown. The plan calls for the addition of 300,000 to 500,000 square feet of new retail space, the construction of 2,500 residential units, and the injection of \$700 million of private investment. The Master Plan for Downtown Aurora has impacted upon the project plans for Tax Increment Financing Districts #1, #3, #5, and #6. It is also considered in the development of the city's Strategic Plan.

***Tax Increment Financing District #1 (Downtown) Project Plan.*** This document outlines a redevelopment program for the city's downtown. The major goals of the plan are to:

- Retain and expand existing businesses.
- Promote redevelopment using permissible incentives.
- Redevelop certain viable, existing building inventory.
- Construct certain public improvements to complement redevelopment.

TIF District #1 expires on December 2, 2021.

The TIF District #1 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #1 Fund (Fund 231) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #3 (RiverCity) Project Plan.*** This document outlines a redevelopment program for a 40-acre area of the city located just south of the downtown. The goals of the plan are similar to those expressed in the TIF District #1 Project Plan.

TIF District #3 expires on September 26, 2023.

The TIF District #3 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #3 Fund (Fund 233) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #5 (West River Area) Project Plan.*** This document outlines a redevelopment program for a 207-acre area on the west side of the Fox River and just north of the city's central downtown. The major goals of the plan are to:

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

- Promote the redevelopment of property in and around the downtown.
- Improve existing infrastructure including sidewalks, crosswalks, and streetscape.
- Provide for the necessary site preparation, grading, and excavation of property as a means to promote more modern land uses.
- Increase the city's property tax and sales tax bases.
- Identify economically viable reuse opportunities for adjacent downtown parcels in a manner to promote mixed-use development.
- Remediate environmental hazards.

TIF District #5 expires on April 24, 2030.

The TIF District #5 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #5 Fund (Fund 235) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #6 (East River Area) Project Plan.*** This document outlines a redevelopment program for a 530-acre area on the east side of the Fox River and just north of the city's central downtown. The major goals of the plan are the same as those for TIF District #5.

TIF District #6 expires on April 24, 2030.

The TIF District #6 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #6 Fund (Fund 236) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #7 (West Farnsworth) Project Plan.*** This document outlines a development program for a 158-acre area of the city generally located northwest of Interstate Route 88 and Farnsworth

Avenue. The project area is adjacent to Aurora's TIF District #2. The major goals of the project plan are to:

- Encourage mixed-use commercial, retail, and industrial development.
- Foster the replacement, repair, and/or improvement of infrastructure.
- Develop the area's traffic system to improve accessibility.
- Coordinate redevelopment activities.

TIF District #7 expires on November 22, 2034.

The TIF District #7 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #7 Fund (Fund 237) or an associated bond proceeds (capital projects) fund.

***Tax Increment Financing District #8 (East Farnsworth) Project Plan.*** This document outlines a development program for a 43-acre area of the city generally located east of Farnsworth Avenue between Interstate Route 88 and Bilter Road. The project area is adjacent to Aurora's TIF District #2. The major goals of the project plan are to:

- Reduce or eliminate impediments to redevelopment.
- Coordinate redevelopment activities.
- Accomplish redevelopment over a reasonable period of time.
- Create an attractive overall appearance of the area.

TIF District #8 expires on November 22, 2034.

The TIF District #8 Project Plan is considered in the development of the city's Strategic Plan. Approved projects are ultimately budgeted in the TIF District #8 Fund (Fund 238) or an associated bond proceeds (capital projects) fund.

## CITY OF AURORA, ILLINOIS THE BUDGET PROCESS

***Water Master Plan.*** This plan anticipates the water needs of the city through 2016. It forecasts population growth and system infrastructure components needed to meet increased water demand and water quality requirements. The primary goal of the plan is to develop a ten-year capital improvements program with estimated costs to address the following needs:

- Develop new sources of water (e.g., new deep wells).
- Maintain and improve the Water Treatment Plant's capabilities.
- Increase the city's water storage capacity and improve the distribution system.

The Water Master Plan is an input to the CIP. Approved projects are ultimately budgeted in the Water & Sewer Fund (Fund 510).

***Storm & Sanitary Sewer Priority Plan.*** This document reflects a 20-year program of storm and sanitary sewer improvements. The major goals of the plan are:

- Rehabilitate sanitary sewers throughout the city.
- Eliminate the infiltration of stormwater into the sanitary sewers.
- Separate the existing combined sanitary and storm sewers.

The Storm & Sanitary Sewer Priority Plan is an input to the CIP. Approved projects are ultimately budgeted in the Stormwater Management Fee Fund (Fund 280) or the Water & Sewer Fund (Fund 510).

***Airport Transportation Improvement Proposals.*** This is a five-year plan for infrastructure improvement projects to be undertaken at the Aurora Municipal Airport. The major goals of the plan are:

- Increase the capacity and maintain the safety of the airport.

- Increase the attractiveness of the airport for corporate uses.

Airport Transportation Improvement Proposals are an input to the CIP. Approved projects are ultimately budgeted in the Airport Fund (Fund 204).

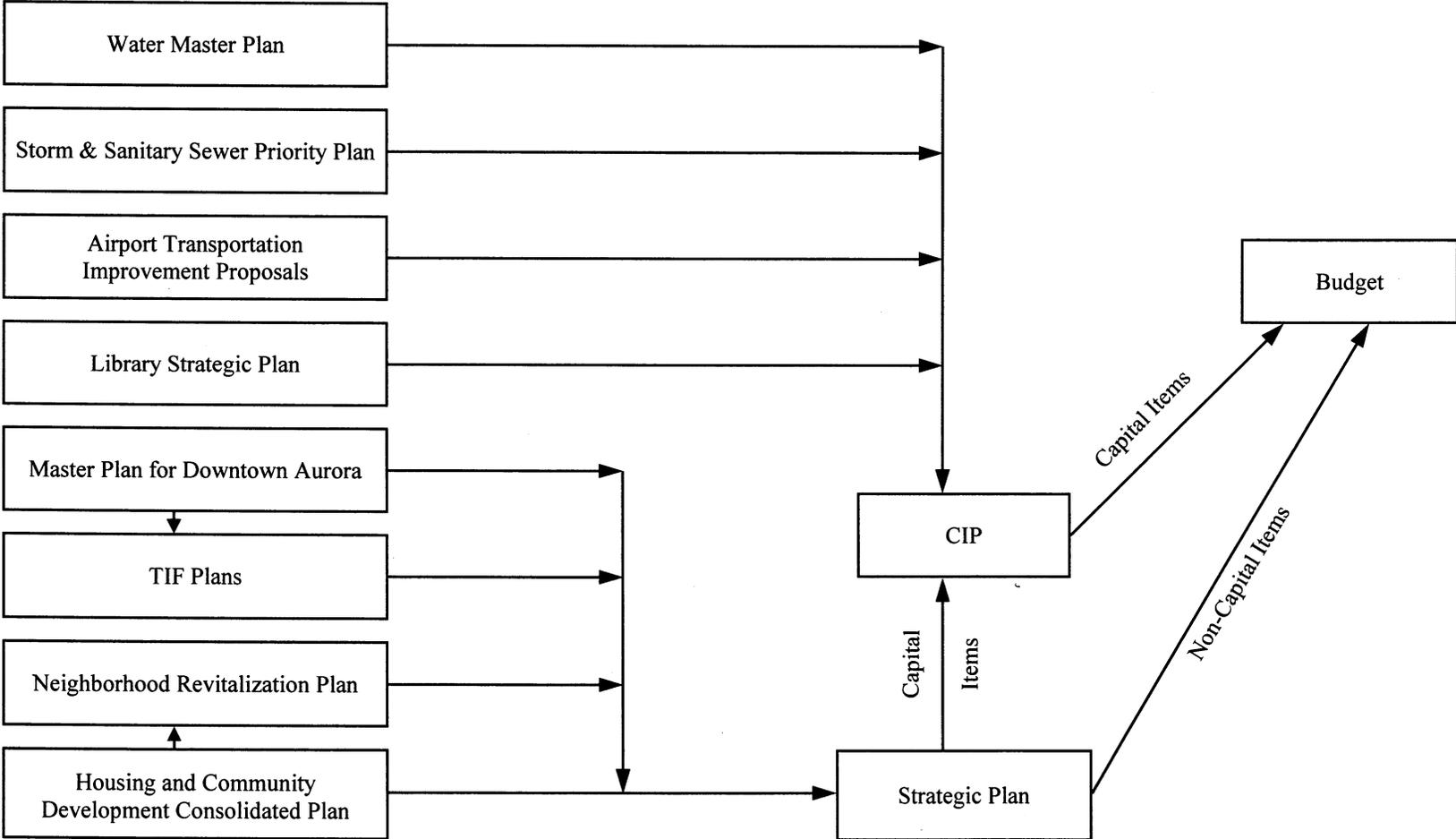
***Library Strategic Plan.*** This plan considers the anticipated demands for library services with respect to programs and facilities. Major goals of the plan are:

- Renovate or replace the Main Library. (In progress)
- Meet the library services needs of residents in the northeast and southeast portions of the city with an additional service point.
- Replace or update technology-based services regularly.

The Library Strategic Plan is an input to the CIP. Approved projects are ultimately budgeted in the Library Fund (Fund 210), the Library Capital Projects & Technology Fund (Fund 310), or an associated bond proceeds (capital projects) fund.

A schematic of the flow of the city's planning processes follows.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
FLOW OF PLANNING PROCESSES**



**CITY OF AURORA, ILLINOIS  
BUDGET PLANNING CALENDAR  
2013 AND 2014**

2013 Date	Action	2014 Date
3/22/2012	Budget Kick-Off. (Distribution of budgeting materials to departments.)	3/21/2013
4/12/2012	Departmental base budgets due to Finance Department. (Numerical line-item detail only.)	4/18/2013
4/19/2012	Full departmental budgets due to Finance Department. (Decision packages and line-item justifications.)	4/25/2013
5/15/2012	Finance Department completes preliminary revenue projections.	5/15/2013
6/1/2012 to 7/31/2012	Mayor reviews full departmental budgets in separate meetings with department directors.	6/1/2013 to 7/31/2013
6/15/2012 to 7/31/2012	Finance Department develops proposed Capital Improvement Plan from capital-related decision packages requested by department directors and endorsed by the Mayor.	6/15/2013 to 7/31/2013
10/15/2012	Mayor's proposed City Budget presented to the City Council.	10/15/2013
10/15/2012 to 11/13/2012	Finance Committee reviews proposed City Budget with department directors.	10/15/2013 to 11/12/2013
11/27/2012	City Council holds public hearing on proposed City Budget. City Council adopts City Budget.	11/26/2013
12/11/2012	City Council holds public hearing and adopts real estate tax levy ordinance.	12/10/2013
2/28/2013	City Budget published.	2/28/2014
3/31/2013	Capital Improvement Plan published.	3/31/2014

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
LONG-TERM FINANCIAL POLICIES**

**Budgeting and Revenue Management**

1. Maintain a diversified revenue structure.
2. Maintain a General Fund balance of the greater of:
  - a) \$1,000,000 plus 25% of the prior year's corporate property tax levy, or
  - b) 10% of expenditures as originally budgeted for the year.
3. Maintain a balanced General Fund budget (i.e., expenditures less than or equal to revenues) except for planned drawdowns of the fund balance when the fund balance exceeds the target expressed in item 2 above.
4. The budget of a fund shall be considered "balanced" if the fund's budgeted expenditures for the year do not exceed the total of its budgeted revenues and unassigned fund balance at the beginning of the fiscal year.
5. Restrict the use of gaming tax revenues to capital projects, general obligation debt service, and non-essential services. Maximize the use of gaming tax revenues for downtown redevelopment purposes.
6. Contribute to the Illinois Municipal Retirement Fund, Aurora Firefighters' Pension Fund, and Aurora Police Pension Fund the full amounts recommended each year by independent actuaries for employer contributions so as to ultimately achieve a funded ratio of 90% or 100%, as statutorily required, for each fund.
7. Gradually increase annual employer contributions to the Retiree Health Insurance Trust Fund so as to ultimately achieve a funded ratio of 80% for the retiree healthcare plan over the course of several years.
8. Impose moderate annual water and sewer rate increases so as to avoid large increases at irregular intervals.
9. Update the ten-year Capital Improvement Plan on an annual basis.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
LONG-TERM FINANCIAL POLICIES**

10. Prepare the budget using the modified accrual basis of accounting including the portion of the budget relating to the proprietary funds.
11. Budget for items that will be capitalized for financial reporting purposes in distinct expenditure accounts to facilitate the preparation of the Comprehensive Annual Financial Report.

**Debt Management**

1. Limit the period during which debt is outstanding to a time period not greater than the useful life of the asset financed by the debt.
2. Where financing is required to undertake a capital project in a governmental or proprietary activity of the city and specific revenues are associated with that activity, issue revenue bonds rather than general obligation bonds whenever possible to obtain the needed financing.
3. Sell bonds through competitive, rather than negotiated, sales whenever possible.
4. Consider the refunding of outstanding debt when a net present value savings of at least 4% can be obtained.

**Cash Management and Investments**

1. Require that all bank deposits not insured by the Federal Deposit Insurance Corporation be collateralized with high-quality securities having a market value of 110% of the underlying deposits.
2. Deposit on-hand cash not later than the next business day.
3. Maintain liquidity adequate to promptly pay financial obligations.
4. Purchase only those investments allowable under the Illinois Public Funds Investment Act.
5. Purchase investments on a delivery-versus-payment basis pursuant to competitive bidding.
6. Earn a market rate of return on investments. The benchmark for short-term investments is the three-month Treasury Bill.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
LONG-TERM FINANCIAL POLICIES**

7. Place all investment securities with a third-party custodian for safekeeping.

**Purchasing**

1. Conduct a formal competitive bidding process (newspaper publication) for purchases in excess of \$25,000.
2. Conduct an informal competitive bidding process (bidders list/selective solicitation) for purchases in excess of \$10,000 up to \$25,000.
3. Conduct an informal competitive quotation process for purchases in excess of \$5,000 up to \$10,000.
4. Obtain City Council approval of all proposed purchases in excess of \$10,000.
5. Publish a semi-monthly “large bill list” summarizing proposed city payments of \$5,000 or more for review by the City Council. The large bill list will also reflect proposed grant payments of any amount.
6. Use purchasing credit cards for small-dollar purchases wherever possible.
7. Issue purchase orders for all but small-dollar purchases and certain other limited categories of purchases.

**Accounting and Financial Reporting**

1. Issue a Comprehensive Annual Financial Report within 180 days of the end of each fiscal year that complies with generally accepted accounting principles.
2. Capitalize building improvements, land improvements, and infrastructure with a purchase price of \$100,000 or more. Capitalize vehicles, machinery, furniture, and equipment with a purchase price of \$50,000 or more.
3. Controlled non-capital items (e.g., police weapons, audio-visual equipment) will be physically inventoried as required by law or as directed by the responsible department head, but shall not be inventoried less frequently than once each year.

**CITY OF AURORA, ILLINOIS  
DESCRIPTION OF ACCOUNTING FUNDS**

**GOVERNMENTAL FUND TYPES**

**GENERAL FUND (101)**

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

**SPECIAL REVENUE FUNDS**

Motor Fuel Tax Fund (203). To account for the activities related to street maintenance and construction. Financing is provided by the city's share of state gasoline taxes. State law requires that these gasoline taxes be used for street-related purposes.

Airport Fund (204). To account for activities related to the operation of the Aurora Municipal Airport.

Sanitation Fund (208). To account for the expenditure of the city's environmental refuse disposal fee. The fee has been imposed to cover the cost of disposing of unbundled brush, leaves, natural Christmas trees, and recyclables in the community.

Wireless 911 Surcharge Fund (211). To account for the expenditure of fees collected for the purpose of developing and maintaining the capacity to respond to calls for emergency assistance from wireless communication devices.

HOME Program Fund (213). To account for the revenue and expenditures associated with a program designed to expand the supply of decent, affordable housing available to low-income households in the community by fostering partnerships with nonprofit housing agencies and leveraging private sector participation. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Neighborhood Stabilization Plan Fund (214). To account for the revenue and expenditures associated with a program designed primarily to 1) acquire, rehabilitate, and resell foreclosed homes and 2) purchase and rehabilitate rental units in targeted areas of the city. Financing is provided by grants from the U.S. Department of Housing and Urban Development.

Gaming Tax Fund (215). To account for the expenditure of a \$1 admissions tax and 5% wagering tax collected at the Hollywood Riverboat Casino in Aurora.

Asset Forfeiture Fund – Federal (216). To account for monies acquired through the outcome of federal, drug-related criminal cases. Federal law requires that these monies be expended locally in law enforcement efforts.

Asset Forfeiture Fund – State (217). To account for monies acquired through the outcome of state, drug-related criminal cases. State law requires that these monies be expended locally in drug-related law enforcement efforts.

Foreign Fire Insurance Tax Fund (219). To account for the expenditure of a 2% tax on premiums for fire insurance policies covering property in the city that are sold by insurance companies not

incorporated in Illinois. Under state law, the City of Aurora must annually appropriate foreign fire insurance tax monies to an administrative board comprised of members of its fire department.

Block Grant Fund (221). To account for the revenue and expenditures associated with the CDBG program. Grant monies are provided by the U.S. Department of Housing and Urban Development to develop urban communities by expanding economic opportunities, and providing decent housing and a suitable living environment. The beneficiaries of the CDBG program must be individuals with low or moderate incomes.

Section 108 Loan Fund (222). To account for a revolving loan program designed to provide resources for expanding businesses and/or locating new businesses in a designated area of the city (primarily on the near east side) and creating jobs within that area. Financing for the program is provided by a "seed loan" from the U.S. Department of Housing and Urban Development. Repayment of the seed loan is also accounted for through this fund.

TIF #1 Downtown Fund (231). To account for revenue and expenditures associated with the city's Tax Increment Financing District #1 in the downtown area.

TIF #2 Farnsworth Fund (232). To account for revenue and expenditures associated with the city's Tax Increment Financing District #2 in the vicinity of Interstate Route 88 and Farnsworth Avenue.

TIF #3 RiverCity Fund (233). To account for revenue and expenditures associated with the city's Tax Increment Financing District #3 in the area south of the downtown.

TIF #4 Bell-Gale Fund (234). To account for revenue and expenditures associated with the city's Tax Increment Financing District #4 comprised of an industrial park on the west side.

TIF #5 East River Area Fund (235). To account for revenue and expenditures associated with the city's Tax Increment Financing District #5 in the area northwest of the downtown.

TIF #6 East River Area Fund (236). To account for revenue and expenditures associated with the city's Tax Increment Financing District #6 in the area northeast of the downtown.

TIF #7 West Farnsworth Area Fund (237). To account for revenue and expenditures associated with the city's Tax Increment Financing District #7, a 158-acre area, generally located in the vicinity of the intersection of Interstate Route 88 and Church Road.

TIF #8 East Farnsworth Area Fund (238). To account for revenue and expenditures associated with the city's Tax Increment Financing District #8, a 43-acre area, generally located north of Interstate Route 88 and east of the Chicago Premium Outlets Mall.

SSA #14 (Sullivan Road) Fund (251). To account for expenditures for special maintenance of Sullivan Road in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Safety, Health, and Public Enhancement Fund (255). To account for the cost of certain public safety initiatives. Financing is provided by an earmarked 20% of the city's home-rule sales tax revenues.

SSA #24 (Eagle Point) Fund (262). To account for the costs of constructing and maintaining certain improvements in the Eagle Point condominium complex in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #27 (Concord Valley) Fund (263). To account for the costs of constructing and maintaining certain improvements in the Concord Valley subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA One (Downtown) Fund (266). To account for expenditures for projects and programs intended to promote economic development in the city's downtown. Financing is provided by an annual SSA property tax levy upon the area concerned.

SSA #34 (Oswego) Fund (275). To account for the collection of SSA property taxes paid by property owners in certain areas of the city located in Kendall and Will Counties for debt service on debt certificates issued in 2002 and 2006. The proceeds of the obligations were used to construct two elementary schools in the SSA. Oswego School District 308 operates the schools.

SSA #44 (Blackberry Trail) Fund (276). To account for expenditures for special municipal improvements and maintenance of those improvements in the Blackberry Trail subdivision in the city. Financing is provided by an annual SSA property tax levy upon the area concerned.

Stormwater Management Fee Fund (280). To account for resources for stormwater management projects. Financing is provided by a bi-monthly \$6.90 charge to each residential and business water and sewer service account.

Long-Term Control Plan Fee Fund (281). To account for resources for projects designed to manage overflows from combined sewers in accordance with federal law and the policies of the United States Environmental Protection Agency. Financing is provided by a bi-monthly \$2.05 charge to each residential and business water and sewer service account.

### **CAPITAL PROJECTS FUNDS**

Ward Projects Funds (311 – 320). To account for expenditures for various capital projects in the city's ten wards that are requested by "ward committees" comprised of residents from those wards. A separate fund exists to account for the projects of each ward. Projects include street improvements and the installation of sidewalks and streetlights, as well as other projects locally desired. Financing is provided by interfund transfers from the Gaming Tax Fund and Capital Improvements Fund A.

2006 General Obligation Bond Project Fund (339). To account for expenditures related to the construction of a new police headquarters building (a portion of the cost), a replacement for Fire Station #8 (on the far east side of the city), and certain stormwater management improvements. In addition, expenditures related to the installation of fiber optic cable between city-owned buildings are accounted for in this fund. Financing has been provided by the proceeds of general obligation bonds issued in 2006.

Capital Improvements Fund A (340). To account for resources to accomplish various capital projects in the city, especially street and

building projects. Financing is being provided primarily by a portion of the city's 1.25% home-rule sales tax.

2008B Tax Increment Revenue Bond Project Fund (342). To account for land acquisition, environmental remediation, public infrastructure improvements, and other redevelopment costs associated with the Shodeen residential construction project in TIF District #3. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008.

2008 General Obligation Bond Project Fund (343). To account for expenditures related to the construction of a new police headquarters building and other capital improvements. Financing has been provided by the proceeds of general obligation bonds issued in 2008.

2008A Tax Increment Revenue Bond Project Fund (344). To account for land acquisition, environmental remediation, public park improvements, and other redevelopment costs in TIF District #6. Financing has been provided by the proceeds of tax increment revenue bonds issued in 2008 and the proceeds of grants awarded by the Illinois Department of Commerce and Economic Opportunity, the Fox Valley Park District, and the Dunham Fund.

Kane/DuPage Fire Impact Fee Fund (345). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kane and DuPage Counties. Financing is provided by development impact fees.

Kendall/Will Fire Impact Fee Fund (346). To account for resources to construct fire stations and purchase equipment to provide fire protection services to the city's residents and businesses in Kendall and Will Counties. Financing is provided by development impact fees.

Public Works Impact Fee Fund (347). To account for resources to purchase public works equipment for road maintenance and related services. Financing is provided by development impact fees.

2009 General Obligation Bond Project Fund (348). To account for expenditures related to the procurement of a new public safety radio system and other capital improvements. Financing has been provided by the proceeds of general obligation bonds issued in 2009.

#### **DEBT SERVICE FUND**

Bond and Interest Fund (401). To accumulate monies for the payment of principal and interest on all general obligation bonds issued by the city.

#### **PROPRIETARY FUND TYPES**

##### **ENTERPRISE FUNDS**

Water and Sewer Fund (510). To account for the provision of water and sewer services to residents and businesses of the city. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection.

Motor Vehicle Parking System Fund (520). To account for the provision of public parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt

service, and billing and collection. Financial transactions related to the Stolp Island Parking Garage, 14 surface parking lots, and metered on-street parking are recorded in this fund.

Transportation Center Fund (530). To account for the provision of commuter parking services for a fee. All activities necessary to provide such services are accounted for in the fund including administration, operations, maintenance, financing and related debt service, and billing and collection. Financial transactions related to two surface commuter parking facilities, which are operated by the city along the Metra railroad tracks at Illinois Routes 25 and 59, are recorded in this fund.

Golf Operations Fund (550). To account for all aspects of the operations of two city-owned and -operated golf courses, the Phillips Park Golf Course and the Fox Valley Golf Course.

### **INTERNAL SERVICE FUNDS**

Equipment Services Fund (120). To account for the maintenance and repair of vehicles and large equipment items accomplished by the city's central garage. Financing is provided through charges to the city's operating divisions and departments.

Property & Casualty Insurance Fund (601). To account for the city's property, general liability, and workers' compensation insurance programs. The general liability and workers' compensation programs are essentially self-insured; however, commercial excess insurance is in place. Financing is provided through charges to the city's operating divisions and departments.

Employee Health Insurance Fund (602). To account for the city's employee health insurance program. The city offers two medical plans and a dental plan to its employees. Financing is provided through charges to the city's operating divisions and departments as well as employee contributions.

Employee Compensated Benefits Fund (603). To account for the city's employee compensated benefits program. These benefits include accrued sick leave pay and earned severance. Financing is provided through charges to the city's operating divisions and departments.

### **FIDUCIARY FUNDS**

#### **TRUST FUNDS**

Police Pension Fund (701). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Police Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Firefighters' Pension Fund (702). To account for the resources necessary to provide retirement and disability pension benefits to sworn personnel of the Aurora Fire Department. Financing is provided by city contributions (made possible by an earmarked portion of the city's annual property tax levy), employee payroll withholdings, and investment income.

Retiree Health Insurance Trust Fund (704). To account for the city's retiree health insurance program. The city offers a medical plan and a dental plan to its eligible retirees. Financing is provided through charges to the city's operating divisions and departments, retiree contributions, and investment income.

## **COMPONENT UNIT**

### **AURORA PUBLIC LIBRARY**

Library Fund (210). To account for resources dedicated to operating the Aurora Public Library, including the central facility and three branches. Financing is provided primarily by an earmarked portion of the city's annual property tax levy.

Library Capital Projects and Technology Fund (310). To account for resources to accomplish various capital projects and implement technological advances in the library's central facility and branches.

2012A General Obligation Bond Project Fund (349). To account for expenditures related to the construction of a new main library facility and other capital improvements associated with the municipal library system. Financing has been provided by the proceeds of general obligation bonds issued in 2012.

Library Bond & Interest Fund (410). To accumulate monies for the payment of principal and interest on general obligation bonds issued by the city to finance the construction of capital improvements associated with the municipal library system.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2011				2012				2013			
		Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs	Full-Time	Part-Time	Seasonal	FTEs
10	02 MAYOR'S OFFICE	6	0	0	6.00	6	0	0	6.00	7	0	0	7.00
	04 ALDERMEN'S OFFICE	4	12	0	10.00	4	12	0	10.00	5	12	0	11.00
	07 BOARDS & COMMISSIONS	0	41	0	20.50	0	41	0	20.50	0	41	0	20.50
	10 ELECTION COMMISSION	0	0	0	0.00	0	0	0	0.00	0	0	0	0.00
	Subtotal - Executive	<b>10</b>	<b>53</b>	<b>0</b>	<b>36.50</b>	<b>10</b>	<b>53</b>	<b>0</b>	<b>36.50</b>	<b>12</b>	<b>53</b>	<b>0</b>	<b>38.50</b>
11	02 LAW	3	1	0	3.50	3	1	0	3.50	3	1	0	3.50
	03 CITY CLERK'S OFFICE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	Subtotal - Law Department	<b>5</b>	<b>1</b>	<b>0</b>	<b>5.50</b>	<b>5</b>	<b>1</b>	<b>0</b>	<b>5.50</b>	<b>5</b>	<b>1</b>	<b>0</b>	<b>5.50</b>
12	02 ADMINISTRATIVE SERVICES ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	10 CENTRAL SERVICES	6	0	0	6.00	6	0	0	6.00	6	0	0	6.00
	12 COMMUNITY CENTER MAINTENANCE	2	0	0	2.00	2	0	0	2.00	0	0	0	0.00
	15 ELMSLIE BUILDING MAINTENANCE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	16 POLICE HQ CAMPUS MAINTENANCE	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	20 HUMAN RESOURCES	3	0	0	3.00	3	0	0	3.00	3	0	0	3.00
	21 CIVIL SERVICE	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	30 INFORMATION TECHNOLOGY	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	31 COMMUNICATIONS	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	32 MANAGEMENT INFORMATION SYSTEMS	10	0	0	10.00	10	0	0	10.00	10	0	0	10.00
	33 POLICE TECHNICAL SERVICES	8	0	0	8.00	8	0	0	8.00	8	0	0	8.00
	Subtotal - Administrative Services Department	<b>39</b>	<b>0</b>	<b>0</b>	<b>39.00</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>39.00</b>	<b>37</b>	<b>0</b>	<b>0</b>	<b>37.00</b>
13	02 COMMUNITY SERVICES ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	14 CUSTOMER SERVICE	2	4	0	4.00	2	4	0	4.00	2	4	0	4.00
	20 SPECIAL EVENTS	0	0	0	0.00	1	0	0	1.00	1	0	0	1.00
	30 NEIGHBORHOOD REDEVELOPMENT	4	1	0	4.50	4	1	0	4.50	3	1	0	3.50
	40 PUBLIC INFORMATION	5	0	0	5.00	5	0	0	5.00	5	0	0	5.00
	60 PUBLIC ART	1	0	10	3.50	0	1	10	3.00	0	1	0	0.50
	70 YOUTH & SENIOR SERVICES	1	0	2	1.50	1	0	2	1.50	1	0	2	1.50
	71 YOUTH & SENIOR GRANT SERVICES	0	0	5	1.25	0	0	5	1.25	0	0	1	0.25
	Subtotal - Community Services Department	<b>15</b>	<b>5</b>	<b>17</b>	<b>21.75</b>	<b>15</b>	<b>6</b>	<b>17</b>	<b>22.25</b>	<b>14</b>	<b>6</b>	<b>3</b>	<b>17.75</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
AUTHORIZED STAFFING**

NO.	DEPARTMENT/DIVISION	2011				2012				2013			
		Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs	Full-Time	Part-Time	Sea-sonal	FTEs
18	02 DEVELOPMENT SERVICES ADMINISTRATION	2	0	0	2.00	3	0	0	3.00	3	0	0	3.00
	20 BUILDING & PERMITS	15	2	0	16.00	16	1	0	16.50	16	1	0	16.50
	30 ECONOMIC DEVELOPMENT	3	0	0	3.00	3	0	0	3.00	3	0	0	3.00
	40 PLANNING & ZONING	6	0	2	6.50	7	0	0	7.00	7	0	0	7.00
	41 HISTORIC PRESERVATION	0	0	0	0.00	0	0	0	0.00	0	0	0	0.00
	50 PUBLIC WORKS	22	0	2	22.50	22	0	2	22.50	22	0	2	22.50
	Subtotal - Development Services Department	<b>48</b>	<b>2</b>	<b>4</b>	<b>50.00</b>	<b>51</b>	<b>1</b>	<b>2</b>	<b>52.00</b>	<b>51</b>	<b>1</b>	<b>2</b>	<b>52.00</b>
25	02 FINANCE ADMINISTRATION	2	0	0	2.00	2	0	0	2.00	3	1	0	3.50
	21 ACCOUNTING	11	0	0	11.00	11	0	0	11.00	12	0	0	12.00
	22 BUDGETING	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
	23 REVENUE & COLLECTION	7	0	0	7.00	7	0	0	7.00	7	0	0	7.00
	26 PURCHASING	4	0	0	4.00	4	0	0	4.00	4	0	0	4.00
	Subtotal - Finance Department	<b>26</b>	<b>0</b>	<b>0</b>	<b>26.00</b>	<b>26</b>	<b>0</b>	<b>0</b>	<b>26.00</b>	<b>28</b>	<b>1</b>	<b>0</b>	<b>28.50</b>
30	33 FIRE	200	0	0	200.00	200	0	0	200.00	200	0	0	200.00
	Subtotal - Fire Department	<b>200</b>	<b>0</b>	<b>0</b>	<b>200.00</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>200.00</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>200.00</b>
35	36 POLICE SERVICES	328	48	0	352.00	324	14	35	339.75	325	14	35	340.75
	37 E911 CENTER	36	0	0	36.00	36	0	0	36.00	36	0	0	36.00
	38 EMERGENCY MANAGEMENT SERVICES	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
	Subtotal - Police Department	<b>365</b>	<b>48</b>	<b>0</b>	<b>389.00</b>	<b>361</b>	<b>14</b>	<b>35</b>	<b>376.75</b>	<b>362</b>	<b>14</b>	<b>35</b>	<b>377.75</b>
44	02 OPERATIONS ADMINISTRATION	3	1	0	3.50	3	1	0	3.50	4	0	0	4.00
	10 ANIMAL CONTROL	8	1	0	8.50	8	1	0	8.50	7	2	0	8.00
	20 ELECTRICAL MAINTENANCE	6	0	0	6.00	6	0	0	6.00	6	0	0	6.00
	30 MAINTENANCE SERVICES	7	1	5	8.75	7	1	5	8.75	7	1	5	8.75
	40 PARKS & RECREATION	12	0	10	14.50	11	0	12	14.00	11	0	12	14.00
	41 PHILLIPS PARK ZOO	5	0	9	7.25	5	1	9	7.75	5	0	9	7.25
	50 PROPERTY STANDARDS	25	1	8	27.50	25	1	8	27.50	24	1	8	26.50
	60 STREET MAINTENANCE	39	0	6	40.50	38	0	6	39.50	38	0	6	39.50
	Subtotal - Operations Department	<b>105</b>	<b>4</b>	<b>38</b>	<b>116.50</b>	<b>103</b>	<b>5</b>	<b>40</b>	<b>115.50</b>	<b>102</b>	<b>4</b>	<b>40</b>	<b>114.00</b>
	<b>GENERAL FUND</b>	<b>813</b>	<b>113</b>	<b>59</b>	<b>884.25</b>	<b>810</b>	<b>80</b>	<b>94</b>	<b>873.50</b>	<b>811</b>	<b>80</b>	<b>80</b>	<b>871.00</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
AUTHORIZED STAFFING**

<u>NO. DEPARTMENT/DIVISION</u>	2011				2012				2013			
	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>	<u>Full-Time</u>	<u>Part-Time</u>	<u>Sea-sonal</u>	<u>FTEs</u>
120 4431 EQUIPMENT SERVICES	16	1	0	16.50	16	1	0	16.50	16	1	0	16.50
204 1810 AIRPORT	1	0	0	1.00	1	0	0	1.00	1	0	0	1.00
510 1851 WATER PRODUCTION	31	0	0	31.00	31	0	0	31.00	31	0	0	31.00
510 2560 WATER BILLING	11	0	0	11.00	11	0	0	11.00	11	0	0	11.00
510 4470 WATER & SEWER MAINTENANCE	41	0	0	41.00	38	0	0	38.00	38	0	6	39.50
510 4471 WATER METER MAINTENANCE	0	0	0	0.00	3	0	0	3.00	3	0	0	3.00
520 2533 MVPS REVENUE & COLLECTION	2	1	0	2.50	2	1	0	2.50	2	1	0	2.50
520 4432 MVPS MAINTENANCE	2	5	0	4.50	1	4	0	3.00	1	2	0	2.00
520 4451 MVPS ENFORCEMENT	2	0	0	2.00	2	0	0	2.00	2	0	0	2.00
530 4433 TRANSIT CENTER - ROUTE 25	3	3	0	4.50	3	3	0	4.50	3	3	0	4.50
530 4434 TRANSIT CENTER - ROUTE 59	3	0	0	3.00	3	0	0	3.00	3	0	0	3.00
550 4442 PHILLIPS PARK GOLF COURSE	3	0	32	11.00	3	0	32	11.00	3	0	32	11.00
550 4443 FOX VALLEY GOLF CLUB	1	0	27	7.75	1	0	27	7.75	1	0	27	7.75
<b>OTHER CITY FUNDS</b>	<b>116</b>	<b>10</b>	<b>59</b>	<b>135.75</b>	<b>115</b>	<b>9</b>	<b>59</b>	<b>134.25</b>	<b>115</b>	<b>7</b>	<b>65</b>	<b>134.75</b>
<b>ALL FUNDS EXCLUDING LIBRARY</b>	<b>929</b>	<b>123</b>	<b>118</b>	<b>1,020.00</b>	<b>925</b>	<b>89</b>	<b>153</b>	<b>1,007.75</b>	<b>926</b>	<b>87</b>	<b>145</b>	<b>1,005.75</b>
10 94 LIBRARY	86	49	38	120.00	85	50	38	119.50	86	49	37	119.75
<b>ALL FUNDS</b>	<b>1,015</b>	<b>172</b>	<b>156</b>	<b>1,140.00</b>	<b>1,010</b>	<b>139</b>	<b>191</b>	<b>1,127.25</b>	<b>1,012</b>	<b>136</b>	<b>182</b>	<b>1,125.50</b>

**Note:** A full-time position counts as one FTE, a part-time position counts as one-half FTE, a seasonal position counts as one-quarter FTE.

**CITY OF AURORA, ILLINOIS**  
**SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND**  
**2013 BUDGET**

<b>FUND</b>	<b>ESTIMATED FUND BALANCE 1/1/2013</b>	<b>2013 BUDGETED REVENUES</b>	<b>2013 BUDGETED EXPENDITURES</b>	<b>2013 BUDGETED EXCESS/ (DEFICIENCY)</b>	<b>PROJECTED FUND BALANCE 12/31/2013</b>
<b>101 GENERAL</b>	<b>20,000,000</b>	<b>147,951,301</b>	<b>147,926,955</b>	<b>24,346</b>	<b>20,024,346</b>
<b>SPECIAL REVENUE FUNDS</b>					
203 MOTOR FUEL TAX	7,500,000	7,167,400	10,693,000	(3,525,600)	3,974,400
204 AIRPORT	850,000	2,447,646	3,190,909	(743,263)	106,737
208 SANITATION	335,000	1,775,000	1,900,000	(125,000)	210,000
211 WIRELESS 911 SURCHARGE	6,500,000	925,000	925,000	-	6,500,000
213 HOME PROGRAM	-	455,000	455,000	-	-
214 NEIGHBORHOOD STABILIZATION	36,500	-	36,500	(36,500)	-
215 GAMING TAX	5,500,000	9,290,000	14,687,900	(5,397,900)	102,100
216 FEDERAL ASSET FORFEITURE	3,000,000	-	1,276,400	(1,276,400)	1,723,600
217 STATE ASSET FORFEITURE	850,000	-	600,000	(600,000)	250,000
218 ASSET SEIZURE FUND	45,000	-	-	-	45,000
219 FOREIGN FIRE INSURANCE TAX	350,000	151,000	150,000	1,000	351,000
221 BLOCK GRANT	-	1,181,000	1,181,000	-	-
222 SECTION 108 LOAN	50,000	124,900	164,600	(39,700)	10,300
231 TIF # 1 - DOWNTOWN	3,200,000	1,890,000	3,690,900	(1,800,900)	1,399,100
232 TIF # 2 - FARNSWORTH AREA	(727,300)	8,550,000	7,822,700	727,300	-
233 TIF # 3 - RIVERCITY	1,350,000	1,440,000	1,264,800	175,200	1,525,200
234 TIF # 4 - BELL GALE	-	60,000	60,000	-	-
235 TIF # 5 - WEST RIVER AREA	700,000	1,018,700	1,649,350	(630,650)	69,350
236 TIF # 6 - EAST RIVER AREA	650,000	1,532,100	1,693,350	(161,250)	488,750
237 TIF # 7 W FARNSWORTH AREA	11,600,000	4,000	867,500	(863,500)	10,736,500
238 TIF # 8 E FARNSWORTH AREA	4,000,000	2,000	145,500	(143,500)	3,856,500
251 SSA # 14 - SULLIVAN ROAD	95,000	-	30,000	(30,000)	65,000
255 SHAPE	5,000,000	3,955,000	8,830,300	(4,875,300)	124,700
262 SSA # 24 - EAGLE POINT	-	36,000	36,000	-	-
263 SSA # 27 - CONCORD	-	16,000	16,000	-	-
266 SSA # ONE - DOWNTOWN	-	220,000	220,000	-	-
275 SSA # 34 - OSWEGO	100,000	1,185,100	1,195,100	(10,000)	90,000
276 SSA # 44 - BLACKBERRY TRAIL	-	33,600	33,600	-	-
280 STORMWATER MGMT FEE	4,500,000	2,610,000	3,245,700	(635,700)	3,864,300
281 LONG-TERM CONTROL PLAN FEE	1,000,000	2,252,700	3,115,800	(863,100)	136,900
<b>SPECIAL REVENUE FUNDS</b>	<b>56,484,200</b>	<b>48,322,146</b>	<b>69,176,909</b>	<b>(20,854,763)</b>	<b>35,629,437</b>
<b>CAPITAL PROJECT FUNDS</b>					
311 WARD #1 PROJECTS	265,000	87,900	320,900	(233,000)	32,000
312 WARD #2 PROJECTS	150,000	91,800	190,800	(99,000)	51,000
313 WARD #3 PROJECTS	220,000	75,000	266,800	(191,800)	28,200
314 WARD #4 PROJECTS	110,000	93,300	167,200	(73,900)	36,100
315 WARD #5 PROJECTS	410,000	100,200	483,000	(382,800)	27,200
316 WARD #6 PROJECTS	325,000	98,950	388,500	(289,550)	35,450
317 WARD #7 PROJECTS	220,000	76,125	257,800	(181,675)	38,325
318 WARD #8 PROJECTS	370,000	75,000	439,700	(364,700)	5,300
319 WARD #9 PROJECTS	585,000	75,000	648,800	(573,800)	11,200
320 WARD #10 PROJECTS	65,000	75,000	131,600	(56,600)	8,400

**CITY OF AURORA, ILLINOIS**  
**SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES BY FUND**  
**2013 BUDGET**

<u>FUND</u>	<u>ESTIMATED FUND BALANCE 1/1/2013</u>	<u>2013 BUDGETED REVENUES</u>	<u>2013 BUDGETED EXPENDITURES</u>	<u>2013 BUDGETED EXCESS/ (DEFICIENCY)</u>	<u>PROJECTED FUND BALANCE 12/31/2013</u>
339 2006 GO BOND PROJECT	300,000	-	229,700	(229,700)	70,300
340 CAPITAL IMPROVEMENTS A	9,000,000	2,998,200	11,623,100	(8,624,900)	375,100
342 2008B TIF BOND PROJECT (TIF 3)	1,500,000	-	200,000	(200,000)	1,300,000
343 2008 GO BOND PROJECT	5,062,700	25,000	5,087,700	(5,062,700)	-
344 2008A TIF BOND PROJECT (TIF 6)	1,145,200	-	1,145,200	(1,145,200)	-
345 KANE/DUPAGE FIRE IMPACT FEE	1,700,000	26,000	100,000	(74,000)	1,626,000
346 KENDALL/WILL FIRE IMPACT FEE	700,000	5,000	100,000	(95,000)	605,000
347 PUBLIC WORKS IMPACT FEE	150,000	1,000	50,000	(49,000)	101,000
348 2009 GO BOND PROJECT	3,200,000	10,000	1,373,300	(1,363,300)	1,836,700
<b>CAPITAL PROJECTS FUNDS</b>	<b>25,477,900</b>	<b>3,913,475</b>	<b>23,204,100</b>	<b>(19,290,625)</b>	<b>6,187,275</b>
<b>401 DEBT SERVICE</b>	<b>1,600,000</b>	<b>16,125,900</b>	<b>16,047,900</b>	<b>78,000</b>	<b>1,678,000</b>
<b>PROPRIETARY FUNDS</b>					
120 EQUIPMENT SERVICES	100,000	5,036,070	5,035,565	505	100,505
510 WATER & SEWER	14,000,000	28,377,950	34,932,810	(6,554,860)	7,445,140
510 WATER & SEWER - BOND PROCEEDS	4,001,300	-	4,001,300	(4,001,300)	-
520 MOTOR VEHICLE PARKING SYSTEM	600,000	1,018,400	1,249,514	(231,114)	368,886
530 TRANSIT CENTERS	1,200,000	2,085,700	2,521,921	(436,221)	763,779
550 GOLF OPERATIONS	100,000	2,359,100	2,329,271	29,829	129,829
601 PROPERTY & CASUALTY INSURANCE	1,700,000	4,770,000	4,745,000	25,000	1,725,000
602 EMPLOYEE HEALTH INSURANCE	3,000,000	19,724,269	19,717,144	7,125	3,007,125
603 EMPLOYEE COMPENSATED BENEFITS	-	800,000	800,000	-	-
<b>PROPRIETARY FUNDS</b>	<b>24,701,300</b>	<b>64,171,489</b>	<b>75,332,525</b>	<b>(11,161,036)</b>	<b>13,540,264</b>
<b>TRUST FUNDS</b>					
701 POLICE PENSION	145,000,000	15,534,800	13,196,400	2,338,400	147,338,400
702 FIREFIGHTERS' PENSION	115,000,000	12,426,700	10,800,700	1,626,000	116,626,000
704 RETIREE HEALTH INSURANCE TRUST	25,000,000	9,607,600	8,267,772	1,339,828	26,339,828
<b>TRUST FUNDS</b>	<b>285,000,000</b>	<b>37,569,100</b>	<b>32,264,872</b>	<b>5,304,228</b>	<b>290,304,228</b>
<b>LIBRARY FUNDS</b>					
210 LIBRARY GENERAL	8,000,000	9,521,150	10,126,899	(605,749)	7,394,251
310 LIBRARY C.P. & TECHNOLOGY	1,400,000	5,000	-	5,000	1,405,000
349 2012A GO LIBRARY BOND PROJECT	18,000,000	10,800,000	21,490,000	(10,690,000)	7,310,000
410 LIBRARY BOND & INTEREST	50,000	1,302,800	1,302,800	-	50,000
<b>LIBRARY FUNDS</b>	<b>27,450,000</b>	<b>21,628,950</b>	<b>32,919,699</b>	<b>(11,290,749)</b>	<b>16,159,251</b>
<b>COMBINED TOTAL</b>	<b>440,713,400</b>	<b>339,682,361</b>	<b>396,872,960</b>	<b>(57,190,599)</b>	<b>383,522,801</b>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**FUND BALANCE NOTES**

- General Fund (Fund 101). The city has established a policy requiring that the General Fund balance be maintained at the greater of either a) 10% of expenditures and other financing sources as originally budgeted for the fiscal year or b) \$1.0 million plus 25% of the current fiscal year's property tax levy. The city will adhere to that policy in 2013.
- Motor Fuel Tax Fund (Fund 203). The fund balance will be drawn down by \$3.5 million to provide resources for planned road and bridge improvement projects.
- Airport Fund (Fund 204). The fund balance will decrease by about \$740,000 because of a reduction in the home-rule sales tax operating subsidy to the fund. The remaining fund balance is expected to be sufficient to provide for adequate cash flow and any reasonably possible fluctuation in operating results.
- Sanitation Fund (Fund 208). The fund balance will be drawn down by \$125,000 because of a reduction in the home-rule sales tax operating subsidy to the fund. The remaining fund balance is expected to be sufficient to provide for adequate cash flow and any reasonably possible fluctuation in operating results.
- Gaming Tax Fund (Fund 215). The fund balance will decrease by \$5.4 million because of the planned payment of downtown redevelopment costs including those related to debt service. In particular, the city will make a \$2.4 million "balloon" debt service payment on a note issued in 2008 to finance the purchase of a parking lot in the southwest portion of the downtown.
- Federal Asset Forfeiture Fund (Fund 216). The fund balance will be drawn down by \$1.3 million to pay for information technology initiatives to enhance local law enforcement programs.
- State Asset Forfeiture Fund (Fund 217). The fund balance will decrease by \$600,000 to pay for special drug-related law enforcement programs.
- TIF District #1 Fund (Fund 231). The fund balance will be drawn down by \$1.8 million to provide resources for planned downtown redevelopment projects.
- TIF District #5 Fund (Fund 235). The fund balance will decrease by about \$630,000 because of expenditures for planned redevelopment costs.
- Safety, Health, and Public Enhancement Fund (Fund 255). The fund balance will decrease by \$4.9 million to provide resources for non-personnel costs related to public safety initiatives.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
FUND BALANCE NOTES**

- Long-Term Control Plan Fee Fund (Fund 281). The fund balance will be drawn down by about \$860,000 to provide resources for capital projects designed to manage overflows from combined sewers.
- Ward Projects Funds (Funds 311-320). The fund balances of these funds will decrease to provide resources for planned capital projects.
- Capital Improvements Fund A (Fund 340). The fund balance will be drawn down by \$8.6 million to provide resources for a variety of capital improvements and capital purchases. The capital improvements include several roadway projects.
- 2008 General Obligation Bond Project Fund (Fund 343). The fund balance will be drawn down by \$5.1 million as the proceeds of general obligation bonds issued in 2008 are spent for neighborhood roadway projects. After these monies are expended, the fund will be closed.
- 2008A TIF Revenue Bond Project Fund (Fund 344). The fund balance will decrease by \$1.1 million as the proceeds of TIF revenue bonds issued in 2008 are spent for the construction of a public park (RiverEdge Park). After these monies are expended, the fund will be closed.
- 2009A General Obligation Bond Project Fund (Fund 348). The fund balance will be drawn down by \$1.4 million as the proceeds of general obligation bonds issued in 2009 are spent for street improvement projects. Additionally, some of the resources of the fund will cover the final costs associated with installing a new public safety radio system.
- Water & Sewer Fund (Fund 510). The fund balance will decline by \$10.6 million as the city accomplishes various water and sewer system improvement projects.
- Motor Vehicle Parking System Fund (Fund 520). The fund balance will be drawn down by about \$230,000 as the city phases in a new downtown parking fee and enforcement methodology. After the new methodology is fully implemented, future annual variances are not expected to be unfavorable.
- Transit Centers Fund (Fund 530). The fund balance will decline by about \$435,000 as resources are used for a commuter parking lot improvement project.
- 2012A General Obligation Bond Project Fund (Fund 349). The fund balance will be drawn down by \$10.7 million as the proceeds of general obligation bonds issued in 2012 are spent for the construction of a new main library building and other capital improvements to the library system.

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2011-2013**

	General Fund			Special Revenue Funds		
	2011 Actual	2012 Original Budget	2013 Budget	2011 Actual	2012 Original Budget	2013 Budget
Estimated Fund Balance, January 1	19,843,939	20,879,928	20,000,000	52,304,665	58,406,240	56,484,200
<b>Revenues:</b>						
General Property Taxes	64,387,553	60,376,800	61,627,900	10,879,129	11,805,850	11,772,600
Other Taxes	61,072,806	68,374,000	73,939,600	20,816,445	18,829,700	20,181,100
Intergovernmental Revenues	865,017	591,826	1,175,700	8,570,248	10,499,641	7,568,800
Licenses & Permits	2,865,412	2,847,400	3,218,200	-	-	-
Charges for Services	5,648,274	5,878,100	5,554,000	5,950,594	6,273,600	6,324,900
Fines	2,129,389	1,979,600	2,262,500	-	-	-
Investment Income	14,984	256,000	105,000	229,385	176,000	237,000
Bond Proceeds	-	-	-	-	-	-
Other Revenues	281,407	204,201	68,401	539,785	946,961	686,646
Transfers In	-	-	-	1,238,500	1,245,552	1,551,100
<b>Total Revenues</b>	<u>137,264,842</u>	<u>140,507,927</u>	<u>147,951,301</u>	<u>48,224,086</u>	<u>49,777,304</u>	<u>48,322,146</u>
<b>Expenditures:</b>						
Salaries & Benefits	119,142,174	122,812,191	127,573,914	106,205	107,387	111,709
Other Non-Capital	16,330,733	18,528,216	20,353,041	15,851,094	20,899,443	18,031,100
Capital	155,946	246,800	-	10,074,420	32,330,400	34,715,000
Debt Service	-	-	-	4,461,592	4,377,400	5,121,300
Transfers Out	600,000	-	-	11,629,200	11,476,100	11,197,800
<b>Total Expenditures</b>	<u>136,228,853</u>	<u>141,587,207</u>	<u>147,926,955</u>	<u>42,122,511</u>	<u>69,190,730</u>	<u>69,176,909</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>1,035,989</u>	<u>(1,079,280)</u>	<u>24,346</u>	<u>6,101,575</u>	<u>(19,413,426)</u>	<u>(20,854,763)</u>
Projected Fund Balance, December 31	<u>20,879,928</u>	<u>19,800,648</u>	<u>20,024,346</u>	<u>58,406,240</u>	<u>38,992,814</u>	<u>35,629,437</u>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2011-2013**

	Capital Projects Funds			Debt Service Fund		
	2011 Actual	2012 Original Budget	2013 Budget	2011 Actual	2012 Original Budget	2013 Budget
Estimated Fund Balance, January 1	37,234,868	36,167,234	25,477,900	2,135,047	1,530,551	1,600,000
<b>Revenues:</b>						
General Property Taxes	-	-	-	4,028,141	4,000,000	4,000,000
Other Taxes	9,506,872	1,638,375	2,816,975	1,396,683	1,300,000	1,400,000
Intergovernmental Revenues	4,224,559	4,118,096	166,600	-	-	-
Licenses & Permits	35,897	37,000	37,000	-	-	-
Charges for Services	424,900	2,024,200	47,900	449,768	444,700	437,100
Fines	-	-	-	-	-	-
Investment Income	157,265	85,000	95,000	3,789	50,000	5,000
Bond Proceeds	-	-	-	-	-	-
Other Revenues	441	-	-	1,103,520	-	-
Transfers In	750,000	750,000	750,000	18,199,170	10,939,800	10,283,800
<b>Total Revenues</b>	<u>15,099,934</u>	<u>8,652,671</u>	<u>3,913,475</u>	<u>25,181,071</u>	<u>16,734,500</u>	<u>16,125,900</u>
<b>Expenditures:</b>						
Salaries & Benefits	-	-	-	-	-	-
Other Non-Capital	4,221,125	4,598,600	4,820,200	-	-	-
Capital	10,359,959	19,805,206	16,969,300	-	-	-
Debt Service	574,684	577,500	577,500	25,785,567	17,128,900	16,047,900
Transfers Out	1,011,800	840,300	837,100	-	-	-
<b>Total Expenditures</b>	<u>16,167,568</u>	<u>25,821,606</u>	<u>23,204,100</u>	<u>25,785,567</u>	<u>17,128,900</u>	<u>16,047,900</u>
Excess/(Deficiency) of Revenues over Expenditures	<u>(1,067,634)</u>	<u>(17,168,935)</u>	<u>(19,290,625)</u>	<u>(604,496)</u>	<u>(394,400)</u>	<u>78,000</u>
Projected Fund Balance, December 31	<u>36,167,234</u>	<u>18,998,299</u>	<u>6,187,275</u>	<u>1,530,551</u>	<u>1,136,151</u>	<u>1,678,000</u>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2011-2013**

	Proprietary Funds			Trust Funds		
	2011 Actual	2012 Original Budget	2013 Budget	2011 Actual	2012 Original Budget	2013 Budget
Estimated Fund Balance, January 1	26,014,604	21,160,000	24,701,300	254,588,098	262,763,887	285,000,000
<b>Revenues:</b>						
General Property Taxes	-	-	-	-	-	-
Other Taxes	369,103	450,000	400,000	-	-	-
Intergovernmental Revenues	20,454	59,100	112,000	-	-	-
Licenses & Permits	-	-	-	-	-	-
Charges for Services	59,730,148	59,345,726	61,969,839	10,797,173	12,150,953	13,157,600
Fines	518,045	551,000	550,500	-	-	-
Investment Income	146,180	385,500	410,500	5,726,998	15,000,000	8,000,000
Bond Proceeds	-	-	-	-	-	-
Other Revenues	284,151	279,200	278,650	18,939,293	15,620,900	16,411,500
Transfers In	5,248,648	450,000	450,000	-	-	-
<b>Total Revenues</b>	<b>66,316,729</b>	<b>61,520,526</b>	<b>64,171,489</b>	<b>35,463,464</b>	<b>42,771,853</b>	<b>37,569,100</b>
<b>Expenditures:</b>						
Salaries & Benefits	30,834,919	35,708,831	35,136,083	26,171,857	30,843,183	30,872,772
Other Non-Capital	21,876,684	21,923,407	23,489,142	1,115,818	1,368,400	1,392,100
Capital	5,932,389	10,687,400	12,314,600	-	-	-
Debt Service	1,817,872	3,394,100	3,392,700	-	-	-
Transfers Out	1,000,000	1,000,000	1,000,000	-	-	-
<b>Total Expenditures</b>	<b>61,461,864</b>	<b>72,713,738</b>	<b>75,332,525</b>	<b>27,287,675</b>	<b>32,211,583</b>	<b>32,264,872</b>
Excess/(Deficiency) of Revenues over Expenditures	4,854,865	(11,193,212)	(11,161,036)	8,175,789	10,560,270	5,304,228
Projected Fund Balance, December 31	21,160,000	9,966,788	13,540,264	262,763,887	273,324,157	290,304,228

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**OVERVIEW OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**BY FUND TYPE 2011-2013**

	Library Funds			Total		
	2011 Actual	2012 Original Budget	2013 Budget	2011 Actual	2012 Original Budget	2013 Budget
Estimated Fund Balance, January 1	9,827,175	9,519,144	27,450,000	401,948,396	410,426,984	440,713,400
<b>Revenues:</b>						
General Property Taxes	10,058,776	9,505,510	9,722,000	89,353,599	85,688,160	87,122,500
Other Taxes	500,000	500,000	500,000	93,661,909	91,092,075	99,237,675
Intergovernmental Revenues	237,287	235,550	11,035,550	13,917,565	15,504,213	20,058,650
Licenses, Fees, & Permits	-	-	-	2,901,309	2,884,400	3,255,200
Charges for Services	236,875	222,300	222,800	83,237,732	86,339,579	87,714,139
Fines	109,111	100,000	100,000	2,756,545	2,630,600	2,913,000
Investment Income	31,091	161,000	32,500	6,309,692	16,113,500	8,885,000
Bond Proceeds	2,894,485	28,315,000	-	2,894,485	28,315,000	-
Other Revenues	3,925	16,400	16,100	21,152,522	17,067,662	17,461,297
Transfers In	-	-	-	25,436,318	13,385,352	13,034,900
<b>Total Revenues</b>	<b>14,071,550</b>	<b>39,055,760</b>	<b>21,628,950</b>	<b>341,621,676</b>	<b>359,020,541</b>	<b>339,682,361</b>
<b>Expenditures:</b>						
Salaries & Benefits	7,131,659	7,632,051	7,495,699	183,386,814	197,103,643	201,190,177
Other Non-Capital	2,829,256	3,020,250	2,631,200	62,224,710	70,338,316	70,716,783
Capital	1,142,188	11,330,000	21,490,000	27,664,902	74,399,806	85,488,900
Debt Service	3,276,478	387,500	1,302,800	35,916,193	25,865,400	26,442,200
Transfers Out	-	-	-	14,241,000	13,316,400	13,034,900
<b>Total Expenditures</b>	<b>14,379,581</b>	<b>22,369,801</b>	<b>32,919,699</b>	<b>323,433,619</b>	<b>381,023,565</b>	<b>396,872,960</b>
Excess/(Deficiency) of Revenues over Expenditures	(308,031)	16,685,959	(11,290,749)	18,188,057	(22,003,024)	(57,190,599)
Projected Fund Balance, December 31	9,519,144	26,205,103	16,159,251	420,136,453	388,423,960	383,522,801



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**CITY OF AURORA  
STRATEGIC PLAN  
2011/2012**

**Citywide**

**Priority 1: Attract and retain business and jobs.**

**Priority 2: Preserve high levels of public safety and quality of life.**

**Priority 3: Provide efficient, innovative, transparent and accountable city government.**

**CITY OF AURORA  
STRATEGIC PLAN  
2011/2012**

**Priority 1: Attract and retain businesses and jobs.**

<b><u>Department/Division</u></b>	<b><u>2011/2012 Goal</u></b>	<b><u>Unit of Measure</u></b>	<b><u>Target</u></b>	<b><u>Actual</u></b>	<b><u>Comment</u></b>
<b><u>Administrative Services</u></b>					
Central Services	Establish a youth mentoring program to increase awareness of vocational opportunities in the field of facility maintenance.	N/A	6/30/2012	Not Completed	
<b><u>Community Services</u></b>					
Neighborhood Redevelopment	Provide incentives for city residents, contractors, and businesses to become certified in emerging energy efficiency technologies.	Number of participants	68	44	
Youth and Senior Services	Partner with Life Support and Northern Illinois University to arrange college visits in order to assist students in preparing for higher education.	Number of college visits	5	5	

<b><u>Department/Division</u></b>	<b><u>2011/2012 Goal</u></b>	<b><u>Unit of Measure</u></b>	<b><u>Target</u></b>	<b><u>Actual</u></b>	<b><u>Comment</u></b>
<b><u>Development Services</u></b>					
Building and Permits	Maintain the plan review time for commercial remodeling under \$50,000.	Number of days	9.5	6.7	
	Maintain the plan review time for commercial remodeling over \$50,000.	Number of days	15.1	12.6	
	Improve upon the plan review time for new commercial construction and commercial additions.	Number of days	24.9	17.5	
	Improve upon the plan review time for commercial single trade permits.	Number of days	1.8	1.8	
	Improve upon the plan review time for commercial foundation permits.	Number of days	8.3	2.0	
Economic Development	Increase communication with major media publications and network outlets to produce stories highlighting Aurora.	Number of stories	10	10	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comment</b>
	Promote development success stories on the AEDC website.	Number of stories	6	5	
	Establish relationships with developers to increase both development and redevelopment to the city.	Number of developments	48	34	
	Encourage developers, businesses, and real estate brokers to use the AEDC website as an industry resource.	Number of contacts	115	90	
<b><u>Finance</u></b>					
Purchasing	Establish a program to implement the city's policy on developing procurement opportunities for minorities, women, and disabled persons with the city government.	N/A	12/31/2011	8/2011	
	Evaluate and implement electronic bidding technology.	N/A	12/31/2012	Not Completed	Delayed due to a vacancy in the website administrator position

<u>Department/Division</u>	<u>2011/2012 Goal</u>	<u>Unit of Measure</u>	<u>Target</u>	<u>Actual</u>	<u>Comment</u>
MVPS Revenue and Collection	Develop and implement a system for issuing permits in support of a new downtown parking plan.	N/A	12/31/2012	Not Completed	Will complete in 2013
<b><u>Operations</u></b>					
Maintenance Services	Repair 18,000 square feet of sidewalks, curbs and paving bricks in the Central Business District.	Number of square feet	18,000	4,100	
MVPS Maintenance	Resurface or sealcoat 500,000 square feet of parking lots including the train stations.	Number of square feet	500,000	200,000	
	Re-stripe all 5,500 parking spaces including Stolp Island Parking Garage.	Number of parking spaces	5,500	5,700	
Phillips Park Zoo	Create a social network site to promote the zoo and park amenities.	N/A	12/31/2012	4/2011	
	Establish a fan base on the social network site to promote the zoo and park amenities.	Number of "Likes"	1,000	2,300	

**CITY OF AURORA  
STRATEGIC PLAN  
2011/2012**

**Priority 2: Preserve high levels of public safety and quality of life.**

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comments</b>
<b><u>Law</u></b>					
City Clerk	Update the music festival, carnival, circus, and temporary liquor permit ordinances to address larger festivals, locations, policing concerns, and noise issues.	N/A	2/29/2012		
<b><u>Administrative Services</u></b>					
Central Services	Collaborate with area businesses, school districts, and service organizations to construct a butterfly garden at Rogers Center.	N/A	6/30/2012	Not Completed	
Human Resources	Host wellness events for city employees.	Number of events	8	18	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comments</b>
Management Information Systems	Complete projects deemed vital to the maintenance and development of MIS infrastructure.	Number of projects	12	13	
Police Technical Services	Complete all four phases of the squad laptop deployment process.	Number of phases	4	4	
	Install and configure a new tape library solution.	N/A	12/31/2012	9/2012	
<b><u>Community Services</u></b>					
Administration	Collaborate with community organizations to provide community service opportunities for local youth.	Number of service hours	250	240	
Neighborhood Redevelopment	Assist homeowners with foreclosure counseling and rehabilitation project assistance.	Number of households assisted	611	468	
	Provide water conservation and home performance workshop to homeowners.	Number of workshops	20	14	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comments</b>
Public Art	Raise funds for the GAR restoration project.	Funds raised	\$50,000	\$250,000	Received grant from Illinois Department of Natural Resources
	Complete the GAR interior restoration project.	N/A	12/31/2012	Not Completed	Included in 2013 short-term goals
	Attract visitors to the art exhibits at the APAC Gallery and City Hall.	Number of visitors	18,000	17,526	Not counting City Hall visitors
Youth and Senior Services	Increase participation in United Students of Aurora Leaders Program.	Percent increase	50%	63%	
<b><u>Development Services</u></b>					
Planning and Zoning	Complete the steps necessary to revise the Aurora Zoning Ordinance.	Steps completed	76	31	Included in 2013 short-term goals

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comments</b>
Public Works	Revise the Standard Specifications for Improvements and Construction Details.	Sections completed	91	91	
Water Production	Inspect the water storage tanks at the Fox Valley East Booster Station.	Tanks inspected	4	4	
	Collect and analyze raw well water samples from all active, city-owned, deep and shallow wells for volatile compounds.	Number of wells	22	22	
<b>Fire Department</b>	Provide fire safety education to the Spanish-speaking community.	Number of adults educated	500	12,000	Distributed flyers at festivals, churches, schools, and special events
<b>Police Department</b>	Reduce part 1 crimes by 10% as compared to 2010.	Percent decrease	10%	6.2%	
<b><u>Operations</u></b>					
Electrical Maintenance	Respond to streetlight outage issues within 24 hours.	Number of hours	24	24	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comments</b>
Equipment Services	Convert vehicles to re-refined motor oil.	Number of vehicles	210	350	
Phillips Park Golf Course	Create an Emergency Action Plan to direct emergency medical personnel to injured victims.	N/A	12/31/2012	11/30/2012	
Fox Valley Golf Club	Create an Emergency Action Plan to direct emergency medical personnel to injured victims.	N/A	12/31/2012	11/30/2012	
Property Standards	Inspect the target areas identified by aldermen to address quality of life issues in the community.	Number of inspections	12	12	
Street Maintenance	Remove trees infested with the emerald ash borer.	Number of trees removed	2,000	2,000	
	Maintain or improve upon the resolution time for graffiti removal.	Number of hours	54	35	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comments</b>
Water and Sewer Maintenance	Inspect the ponds in the far east tributaries to log the conditions of structures and accessibility, check for restrictors, and schedule cleaning and repairs.	Number of ponds inspected	249	508	
	Clean sewer lines to reduce sewer backups.	Number of linear feet	95,000	95,000	

**CITY OF AURORA  
STRATEGIC PLAN  
2011/2012**

**Priority 3: Provide efficient, innovative, transparent and accountable city government.**

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comment</b>
<b>Mayor's Office</b>	Schedule weekly meetings with department/division heads to work through barriers to completing their goals.	Number of meetings	192		
	Review the monthly progress of established goals at monthly update meetings.	Number of meetings	192		
	Generate a bi-weekly communication tool to keep employees informed, celebrate and acknowledge employee successes, and encourage employee development and innovation.	Number of communications	22		

<u>Department/Division</u>	<u>2011/2012 Goal</u>	<u>Unit of Measure</u>	<u>Target</u>	<u>Actual</u>	<u>Comment</u>
<b><u>Administrative Services</u></b>					
Central Services	Collaborate with the IT staff to create an intranet tool for city staff members to make requests for service from other departments and divisions.	N/A	6/30/2012	Not Completed	Included in 2013 short-term goals
Human Resources	Update the intranet site to provide forms and documents pertinent to city employees.	Number of documents	20	58	
	Develop and implement a benefits overview program.	N/A	12/31/2012	12/31/2012	
Management Information Systems	Implement a voluntary exercise program whereby each employee engages in two hours of exercise per week.	Number of hours	576	570	
	Schedule at least 30 hours of focused training for each staff member.	Number of hours	300	678	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comment</b>
Police Technical Services	Migrate the Police Department office productivity software to Microsoft Office for increased efficiency and standardization with other city departments.	N/A	12/31/2011	12/2011	
	Implement mobile virtual private network solutions for the Fire Department vehicle laptops and Police Department and IT administrators' laptops.	N/A	12/31/2011	12/2011	
<b><u>Community Services</u></b>					
Administration	Secure private sponsorship for at least half of the cost for the annual fireworks display.	Funds raised	\$20,000	\$10,787	
Customer Service	Maintain an average abandon rate of 7% or below.	Percent of abandoned calls	7%	4.66%	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comment</b>
	Provide customer service phone etiquette training to city employees.	N/A	12/31/2011	12/1/2011	
	Provide management report training on the customer service software.	Number of training sessions	4	4	
	Use the electronic sign board at Fire Station #8/ Customer Service Call Center to inform citizens of special events, city ordinances, and other city events.	Number of messages posted	36	126	
Public Information	Create and implement a monthly e-newsletter containing city news and events for distribution to the community.	N/A	12/31/2012	1/2012	
	Increase e-mail news subscribers by 10%.	Percent increase	10%	2%	
	Establish a social media presence.	N/A	12/31/2011	12/31/2011	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comment</b>
<b><u>Development Services</u></b>					
Building and Permits	Increase the number of inspections scheduled through the innovative Click-2-Gov online software by sending out proactive informational e-mails to homeowners and contractors.	Number of inspections scheduled	776	877	Reset initial target of 446 due to success of goal
Planning and Zoning	Prepare 200 property research sheets to have available for potential developers.	Number of research sheets	200	204	
	Update the divisional internet website page to have all procedures, forms, handouts, and other information available online.	Percent complete	100%	100%	
Public Works	Develop a GIS project dataset for new development projects.	N/A	8/31/2011	08/2011	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comment</b>
	Process projects through the GIS project dataset for new development.	Number of projects	450	702	
	Develop the framework to provide traffic counts to the public through the divisional internet website page.	N/A	12/31/2012	8/2012	
Water Production	Reduce electrical consumption for pumping raw well water by following a daily well selection priority schedule.	Average kilowatt hours/million gallons of water	3,700	3,395	
<b><u>Finance</u></b>					
Accounting	Implement the recommendations of the utility audit.	N/A	12/31/2012	Not Complete	Audit still in progress
	Develop and implement a system to issue vendor payments electronically.	N/A	12/31/2012	Not Completed	Included in 2013 short-term goals

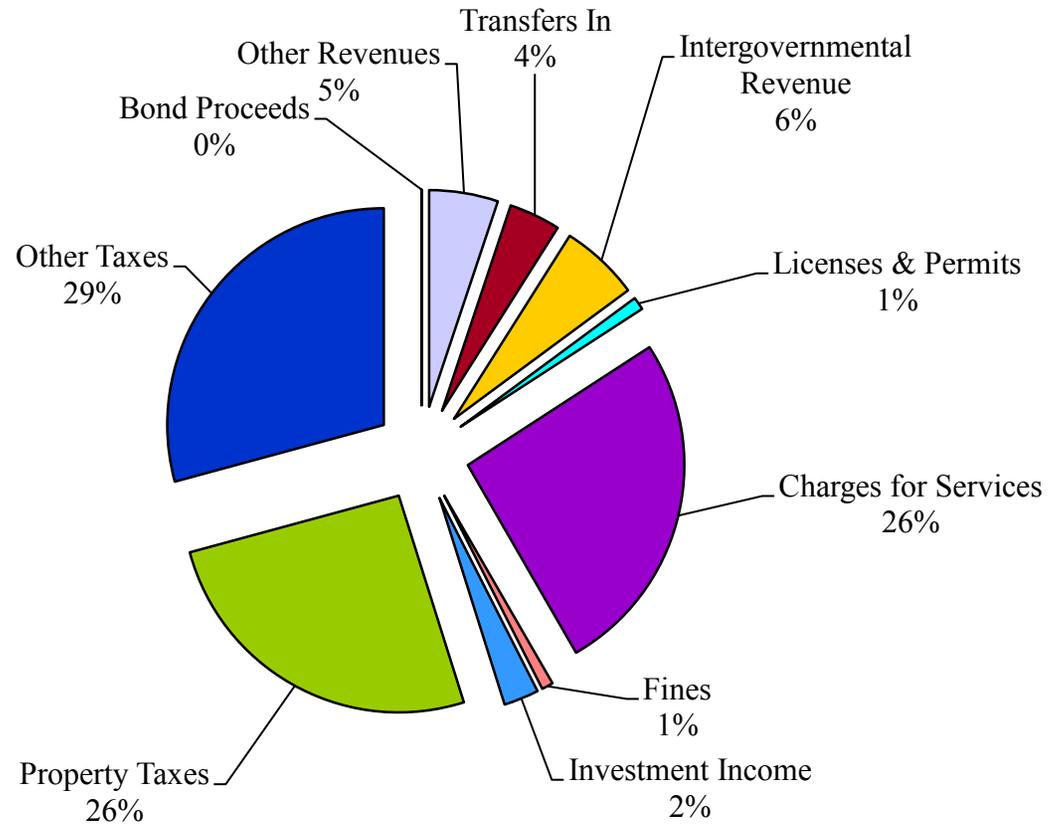
<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comment</b>
	Issue direct deposit payroll notices electronically.	N/A	12/31/2012	Not Completed	Needed software modification in progress
Budgeting	Provide department heads the option of delegating authority to approve budget transfers and amendments.	N/A	12/31/2011	11/4/2011	
	Enhance the electronic system for managing special budget requests to permit multiple simultaneous users and the inclusion of specific, related account numbers.	N/A	12/31/2012	Not Completed	Included in 2013 short-term goals
Revenue and Collection	Train the divisional staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.	N/A	3/31/2012	3/31/2012	
Purchasing	Implement the recommendations of the procurement efficiencies study.	N/A	12/31/2012	Not Completed	1 recommendation remaining to be implemented in 2013

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comment</b>
Water Billing	Develop the capacity to process credit card payments for utility bills.	N/A	12/31/2012	10/2012	
	Assist with the training of Revenue and Collection Division staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.	N/A	3/31/2012	1/2012	
	Establish a process to facilitate communication with the Property Standards Division on City Code violations related to property standards and the accurate metering of water consumption.	N/A	6/30/2012	11/2012	

<b>Department/Division</b>	<b>2011/2012 Goal</b>	<b>Unit of Measure</b>	<b>Target</b>	<b>Actual</b>	<b>Comment</b>
<b><u>Operations</u></b>					
Animal Control	Provide monthly and annual customer contact reports to the Mayor's and Aldermen's Offices.	N/A	12/31/2012	2/2011	
Property Standards	Invite neighborhood groups to code enforcement hearings to observe code compliance prosecution.	Percent of attendance	100%	Attendance by target group was not significant	Hearings dates were announced at all neighborhood groups and community meetings

**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

**Revenue Sources - All Funds**

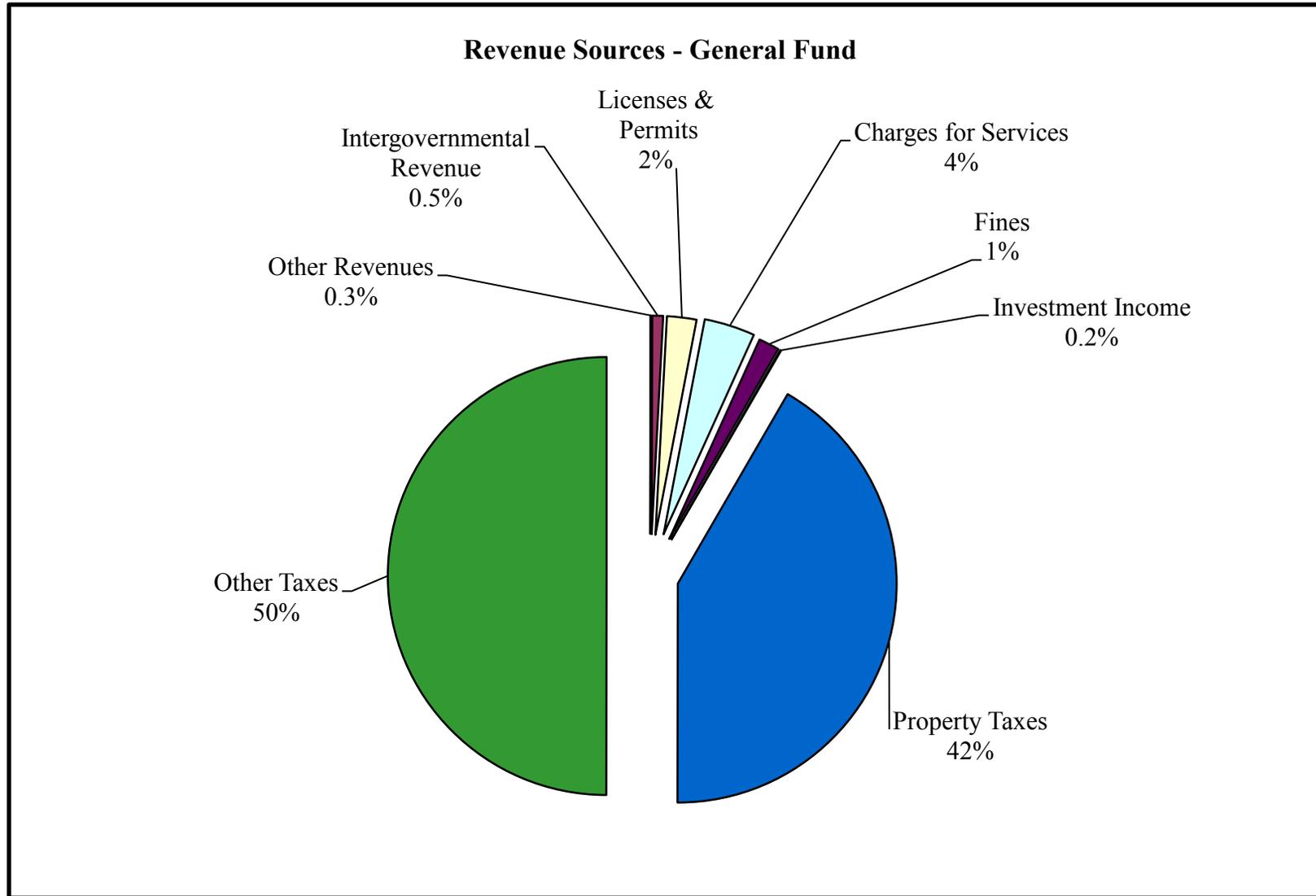


**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

**REVENUE SOURCES - ALL FUNDS**

<b><u>REVENUE</u></b>	<b><u>2011 ACTUAL</u></b>	<b><u>2012 BUDGET</u></b>	<b><u>INCREASE/ (DECREASE)</u></b>	<b><u>PERCENT CHANGE</u></b>	<b><u>2013 BUDGET</u></b>
<b>Property Taxes</b>	89,353,599	85,688,160	1,434,340	1.67%	87,122,500
<b>Other Taxes</b>	93,661,909	91,092,075	8,145,600	8.94%	99,237,675
<b>Intergovernmental Revenue</b>	13,917,565	15,504,213	4,554,437	29.38%	20,058,650
<b>Licenses &amp; Permits</b>	2,901,309	2,884,400	370,800	12.86%	3,255,200
<b>Charges for Services</b>	83,237,732	86,339,579	1,374,560	1.59%	87,714,139
<b>Fines</b>	2,756,545	2,630,600	282,400	10.74%	2,913,000
<b>Investment Income</b>	6,309,692	16,113,500	(7,228,500)	-44.86%	8,885,000
<b>Bond Proceeds</b>	2,894,485	28,315,000	(28,315,000)	-	-
<b>Other Revenues</b>	21,152,522	17,067,662	393,635	2.31%	17,461,297
<b>Transfers In</b>	25,436,318	13,385,352	(350,452)	-2.62%	13,034,900
<b>Total</b>	<b><u>341,621,676</u></b>	<b><u>359,020,541</u></b>	<b><u>(19,338,180)</u></b>	<b>-5.39%</b>	<b><u>339,682,361</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET**



**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

**REVENUE SOURCES - GENERAL FUND**

<b><u>REVENUE</u></b>	<b><u>2011 ACTUAL</u></b>	<b><u>2012 BUDGET</u></b>	<b><u>INCREASE/ (DECREASE)</u></b>	<b><u>PERCENT CHANGE</u></b>	<b><u>2013 BUDGET</u></b>
<b>Property Taxes</b>	64,387,553	60,376,800	1,251,100	2.07%	61,627,900
<b>Other Taxes</b>	61,072,806	68,374,000	5,565,600	8.14%	73,939,600
<b>Intergovernmental Revenue</b>	865,017	591,826	583,874	98.66%	1,175,700
<b>Licenses &amp; Permits</b>	2,865,412	2,847,400	370,800	13.02%	3,218,200
<b>Charges for Services</b>	5,648,274	5,878,100	(324,100)	-5.51%	5,554,000
<b>Fines</b>	2,129,389	1,979,600	282,900	14.29%	2,262,500
<b>Investment Income</b>	14,984	256,000	(151,000)	-58.98%	105,000
<b>Other Revenues</b>	<u>281,407</u>	<u>204,201</u>	<u>(135,800)</u>	-66.50%	<u>68,401</u>
<b>Total</b>	<b><u>137,264,842</u></b>	<b><u>140,507,927</u></b>	<b><u>7,443,374</u></b>	<b>5.30%</b>	<b><u>147,951,301</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

**DISCUSSION OF REVENUE SOURCES**

**ALL FUNDS**

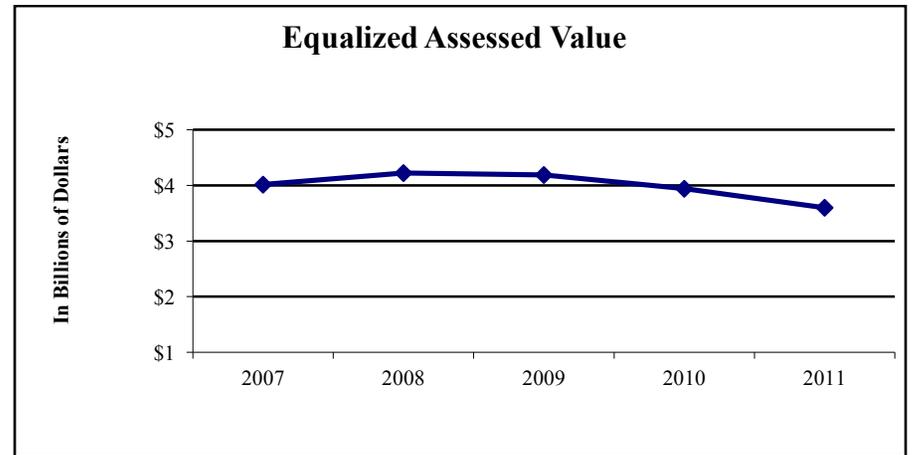
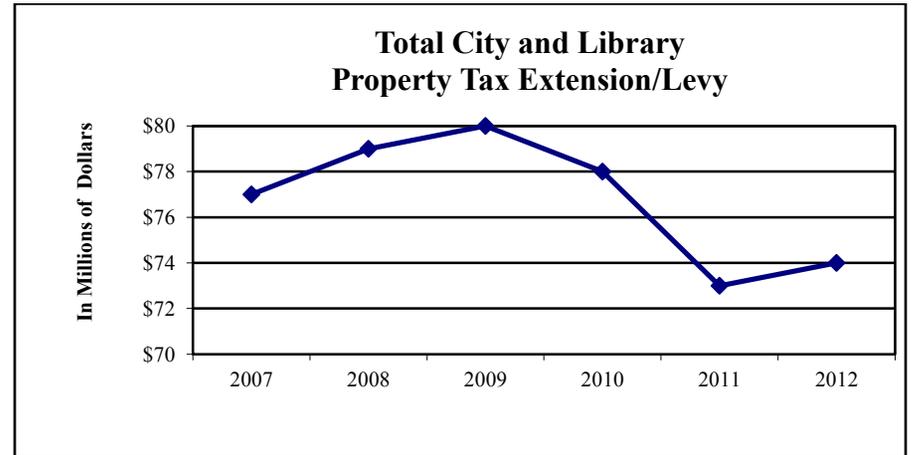
The 2013 budget relies on a wide variety of revenue sources. These revenue sources include real estate taxes, state income taxes, sales taxes, motor fuel taxes, utility taxes, licenses and fees, as well as various enterprise revenues. Below is a discussion of the major revenue classifications for fiscal year 2013.

**1. GENERAL PROPERTY TAXES \$74,426,900**

The total 2012 levy (payable in 2013) was \$74,426,900. The 2012 real estate tax levy for the city (excluding the library) includes an increase of \$946,319 or 1.48%. The increase is entirely attributable to higher pension costs. Property taxes are collected to support the General Fund (including the city's contribution to the Illinois Municipal Retirement Fund), the Aurora Public Library Fund, and Police and Firefighters' Pension Funds. (The city imposes a separate levy to support the Aurora Public Library General Fund at a rate of \$0.245 per \$100 of equalized assessed value [EAV].) Included in the 2012 property tax levy are provisions of \$4,000,000 and \$1,301,300 for city and library debt service, respectively. The tax rate needed to support this debt service is \$0.1682.

Information on the city's 2012 EAV is not yet available. However, due to the depression of the real estate market over the past few years, the city's EAV has declined. The high point of the city's EAV--\$4.2 billion--came in 2008. In 2011, Aurora's EAV was about \$3.6 billion(a reduction of 14%). Thus, while the city will levy less in 2012 than was levied in 2008, the tax rate will rise.

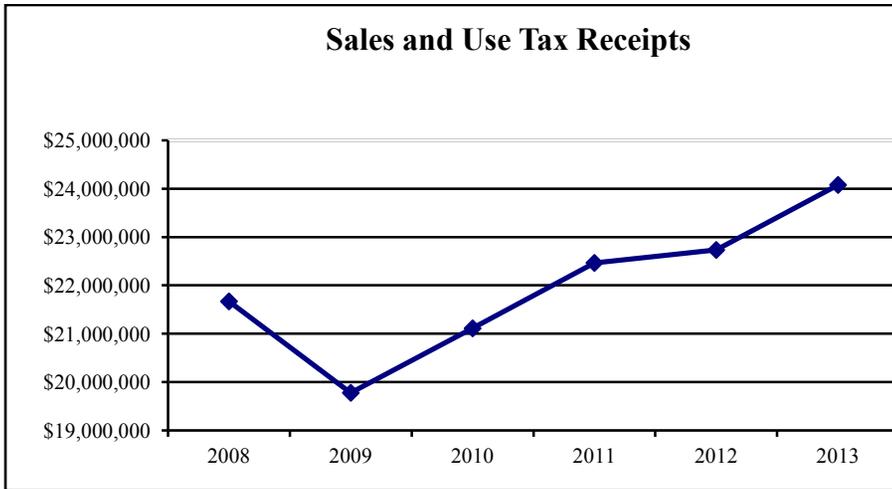
The following charts show the trends in the city's tax rate on real property as well as change in assessed valuation since 2007.



**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

**2. GENERAL SALES AND USE TAXES \$24,125,000**

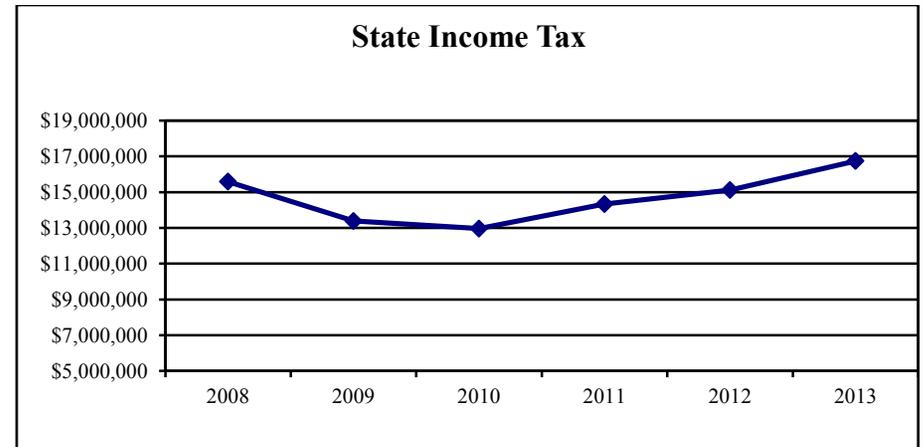
The city receives a 1% sales tax that is collected by the Illinois Department of Revenue (IDOR) on the purchase of most goods in Aurora. Sales tax receipts are remitted to the city on a monthly basis. Fiscal year 2013 estimates of \$21,025,000 assumes a 2% increase from the 2012 estimated actual amount. The city's sales tax revenue projection is conservative based on the apparent slow recovery of the national and regional economies.



Local use sales taxes of \$3,050,000 are included in this revenue classification. These taxes are collected by the IDOR and remitted to the city based on a per capita state rate. Fiscal year 2013 projections for these revenues are based upon economic forecasts published by the Illinois Municipal League (IML). The IML forecast predicted an increase from \$14.80 per capita in 2012 to \$15.80 per capita for 2013. This was an increase of 6.8% for use tax.

**3. STATE INCOME TAX \$17,650,000**

The City of Aurora receives a number of shared revenues from the State of Illinois based on population. The largest of these is state income tax revenue (SIT). In the 2010 census, the city's population was found to be 197,899. SIT projections for 2013 are based on an economic analysis released by the IML in March 2012. The 2012 per capita amount was \$77.90 and increased to \$80.20 per capita for the 2013 estimate.



**4. PERSONAL PROPERTY REPLACEMENT TAX \$4,032,000**

The city receives a personal property replacement tax (PPRT) from the State of Illinois. The replacement tax revenue comes from a corporate income tax and an invested capital tax on public utilities. The PPRT serves to replace Aurora's share of revenue lost due to the abolition of the personal property tax in 1977. The funds are distributed to local taxing bodies based on the relative amounts of corporate personal

**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

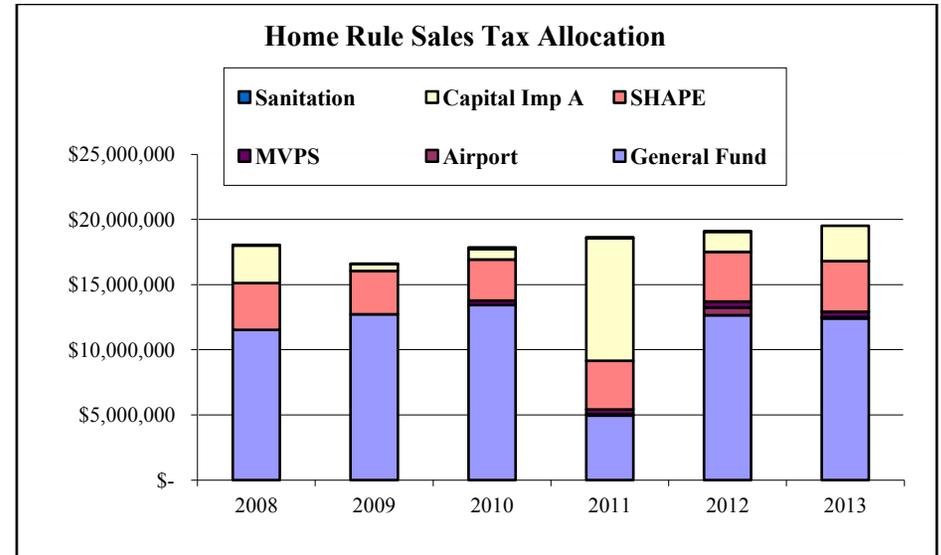
property tax that was lost. The city's projections for fiscal year 2013 are based on estimates provide by the IDOR.

**5. HOME-RULE SALES TAX \$19,525,000**

The city's home-rule sales tax rate is 1.25%. In general, the tax applies to the retail sales of all goods except automobiles, drugs, and groceries. The IDOR collects, administers, and enforces the home-rule municipal retailers' occupation tax and home-rule service occupation tax in accordance with the provisions of Section 8-11-1 and 8-11-5 of the Illinois Municipal Code (65 ILCS 5/8-11-1 and 5/8-11-5).

The city's estimated revenues of \$19,525,000 for FY 2013 reflect the same assumption of a 2% increase over the 2012 estimated actual amount as with state-shared sales taxes. In 2013, revenue from the home-rule sales tax will support the General Fund, SHAPE Fund, Capital Improvements Fund A, Airport Fund, and MVPS Fund.

Historically, the city has allocated home-rule sales tax revenue between the General Fund, Capital Improvements Fund A, and certain other funds. The allocation of home-rule sales taxes since 2008 is shown on the right.



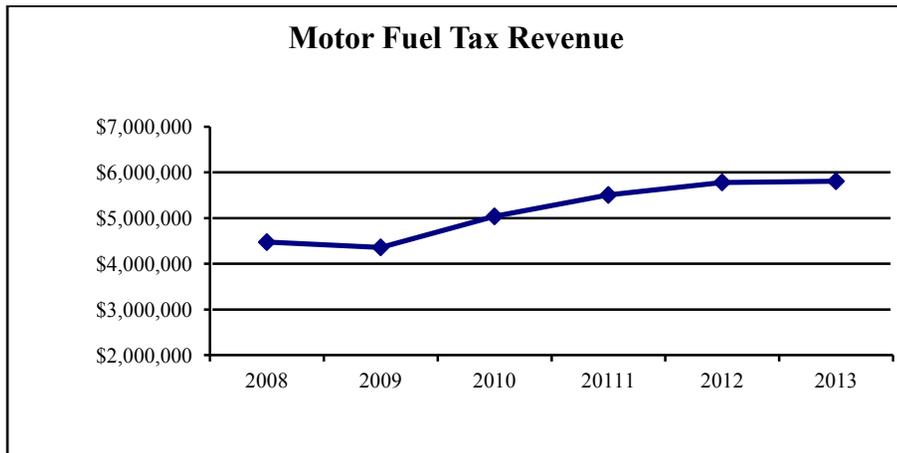
**6. FOOD & BEVERAGE TAX \$3,920,000**

Since July 1, 2005, the city's food and beverage tax rate as been 1.75%. The food and beverage tax is imposed on the sale of food and beverages consumed on the premises where sold. It is collected by the local establishments and remitted directly to the city. Revenue from this tax is projected to be \$3,920,000 in fiscal year 2013.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

**7. MOTOR FUEL TAX \$5,808,000**

The city receives motor fuel tax (MFT) revenue from the State of Illinois. As shared revenue, the amount remitted to the city is based on a per capita rate. As with state-shared income taxes, the city's projection for fiscal year 2013 is based upon the IML economic analysis estimates as of March 2012.



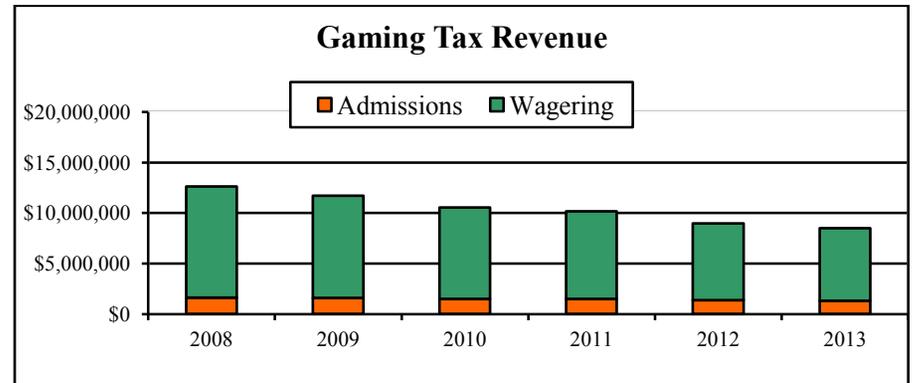
Estimated revenue for fiscal year 2013 is \$4,833,000. Additionally, the city expects to receive an MFT supplement by virtue of being one of Illinois' high-growth municipalities. The 2013 supplement has been estimated to be \$975,000.

**8. GAMING TAXES \$9,125,000**

The City of Aurora is home to one of nine riverboat casinos in the state. Hollywood Casino, Aurora's riverboat casino, began operations on June 17, 1993. The city receives a \$1.00 admission fee per patron

and a 5% wagering tax collected at the casino by the State of Illinois. Revenues from the admission fee are estimated at \$1,300,000 and wagering tax revenues are estimated at \$7,200,000 in fiscal year 2013. These estimates assume a 5% decline from the 2012 actual amount due to competition to the Aurora casino from a casino in DesPlaines, Illinois, that opened in 2011.

Gaming tax revenue includes those from video gaming (\$550,000) and off-track betting (\$75,000).



No gaming tax revenue has been allocated to the General Fund for 2013.

**9. SIMPLIFIED TELECOMMUNICATIONS TAX \$6,425,000**

Effective January 1, 2003, pursuant to a change in state law, the city's 5.0% utility tax on telecommunications was combined with its 1% telecommunications infrastructure maintenance fee. The "simplified telecommunications tax" rate for Aurora is 6%. The city's 2013

**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

projected revenue for the tax assumes a 2% increase over the 2012 estimated actual amount.

**10. UTILITY TAX – ELECTRIC \$3,325,000**

Effective April 1, 1998, the city imposed a utility tax on the use of electricity. Initially, the tax was based on 3% of the gross billings and was later changed to a kilowatt-hour equivalent to comply with deregulation laws. Rates range from 0.202 to 0.330 cents per kilowatt-hour depending on the level of consumption. Fiscal year 2013 projected revenues of \$3,325,000 assume no increase in the consumption of the city’s residents and businesses.

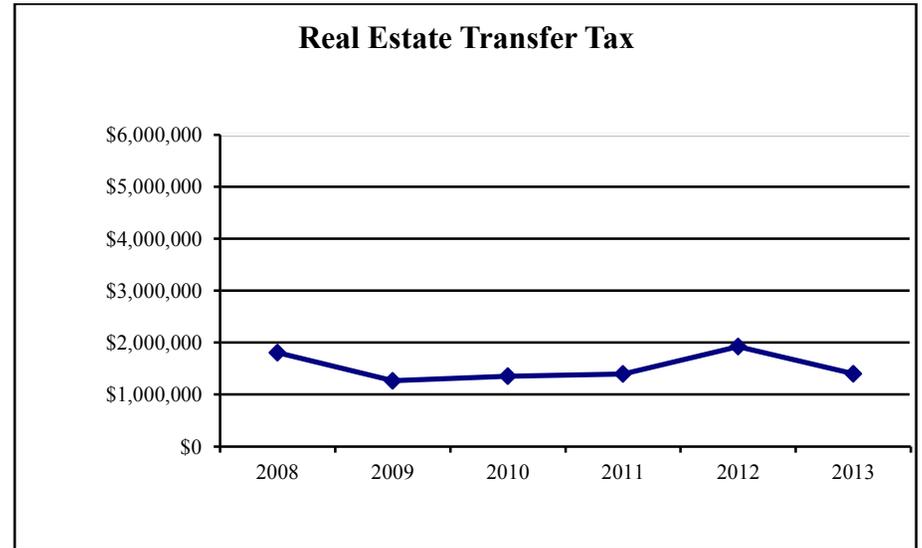
**11. UTILITY TAX – NATURAL GAS \$800,000**

Effective April 1, 1998, the city imposed a tax of one cent per therm on the consumption of natural gas. This revenue source will generate an estimated \$800,000 in fiscal year 2013. Fiscal year 2013 projection assumes no increase in the consumption of the city’s residents and businesses.

**12. REAL ESTATE TRANSFER TAX \$1,400,000**

The City of Aurora has a real estate transfer tax (RETT) imposed at a rate of \$3 per \$1,000 of the sale price of real property. Fiscal year 2011 actual revenue was \$1,397,448 and 2012 estimated actual revenue was \$1,450,000. The city saw an uptick in the proceeds of this tax in 2012 due to the sale of foreclosed properties. However, the

city is not projecting this revenue source to increase in 2013 because property values have not yet significantly rebounded.



**13. LICENSES & PERMITS \$3,255,200**

The city collects a variety of license and permit fees. Building permit fees account for a significant portion of this revenue classification. In fiscal year 2013 building permit fees are projected at \$1,950,000. Revenue from oversize/weight permits for trucks are estimated at \$60,000. In addition, contractor licensing fees are estimated at \$140,000 and liquor license fees are estimated at \$315,000.

With respect to the building permit fee revenue projections, the city is expecting building activity related to remodeling to increase in 2013.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

Therefore, building permit revenue in 2013 is budgeted to increase by 18% over the 2012 budgeted amount.

**14. GRANTS** **\$18,089,250**

The city is a recipient of a variety of grants. The city has been receiving Community Development Block Grant (CDBG) funding for 39 years. CDBG grant revenue is estimated to be \$1,181,000 for 2013.

Other significant grants that the city expects to receive in 2013 include a federal grant for the HOME Program (\$455,000). In addition, a state grant in the amount of \$10,800,000 will support construction of new library facilities. Furthermore, a grant in the amount of \$1,100,000 is expected to support the construction of the RiverEdge Park pedestrian bridge.

**15. ENTERPRISE FUND REVENUES** **\$33,081,150**

The City of Aurora has four enterprise funds: the Water & Sewer Fund, the Motor Vehicle Parking System Fund, the Transit Centers Fund, and the Golf Operations Fund.

Water & Sewer Fund revenues derived from the operation of the water and sanitary sewer system are projected at \$28,077,950 for fiscal year 2013. These revenues consist of water and sewer service billings, meter sales charges, and other miscellaneous fees. Effective July 1, 2012, the city's water and sewer service rate was \$4.37 per 100 cubic feet of water consumed. This rate is expected to increase by approximately 5% on July 1, 2013 to provide resources primarily for capital projects.

Motor Vehicle Parking System Fund operating revenues (excluding investment income) are estimated at \$1,013,400 in fiscal year 2013. The operating revenues will be derived from parking permit fees and parking fines. The projection considers a new downtown parking plan involving the removal of parking meters.

Transit Centers Fund operating revenues (excluding investment income) are projected at \$2,080,700 for fiscal year 2013. Most of this will come from parking fees paid by commuters who park at two railroad stations located in the city.

Golf Operations Fund revenues (excluding a subsidy from the Gaming Tax Fund) are estimated at \$1,909,100 in fiscal year 2013 and assumes modest increases in the various types of greens fees.

**16. INTERFUND TRANSFERS** **\$13,034,900**

Interfund transfers will amount to \$13,034,900 in 2013. Of this amount, \$10,283,800 is accounted for by transfers from the Water & Sewer Fund, Stormwater Management Fee Fund, Gaming Tax Fund, SHAPE Fund, and Capital Improvements Fund A to the Bond & Interest Fund to permit the abatement of a large portion of the debt service component of the city's property tax levy. Routine transfers from the Gaming Tax Fund and Capital Improvements Fund A to the ward projects funds totaling \$750,000 are also budgeted. (Interfund transfers are the only significant revenue source for the ward projects funds.)

**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

**17. INVESTMENT INCOME** **\$8,885,000**

The city receives investment income on interest bearing accounts and investments. The majority of investment income is received from Police Pension Fund and Fire Pension Fund investments, and is estimated at \$7,000,000 for 2013 based upon projected fund balances and expected rates of return. Interest income from the General Fund is projected at \$100,000. Water and Sewer Fund investment income is also estimated at \$300,000.

**18. INTERNAL SERVICE FUND CHARGES** **\$26,708,570**

The city has four internal service funds. The Equipment Services Fund is used to account for the cost of repairing and maintaining the city's vehicle fleet. Expenditures for equipment services operations are charged back to the operating departments and divisions that utilize central garage services. Internal service fund charges by the Equipment Services Fund will be \$5,013,570 in 2013. The Property and Casualty Insurance Fund is used to account for the city's property, general liability, and workers' compensation insurance programs. To support these programs, operating departments and funds will be charged a total of \$4,745,000 in 2013. The Employee Health Insurance Fund is used to account for the costs associated with providing health care to employees. The operating departments and funds will contribute \$16,200,000 to the fund for healthcare during 2013. Employees also contribute to the Employee Health Insurance Fund. Finally, the Employee Compensated Benefits Fund accounts for the accrued sick leave and severance pay of certain classes of city employees. To support these costs, operating departments and funds will be charged a total of \$750,000 in 2013.

**19. POLICE AND FIREFIGHTERS' PENSION FUND  
CONTRIBUTIONS** **\$16,411,500**

The city makes annual contributions to both the Police and Firefighters' Pension Funds based upon valuations developed by an actuary. For 2013, the city will make the full actuarially recommended contributions of \$8,834,800 and \$7,576,700 to these funds, respectively. The contributions will be made possible by a dedicated portion of the city's property tax levy and an allocation of personal property replacement taxes.

**20. RETIREE HEALTH INSURANCE TRUST FUND  
CONTRIBUTIONS** **\$6,116,378**

The city makes annual contributions to the Retiree Health Insurance Trust Fund for costs associated with providing healthcare to retirees. For 2013, the city will make contributions of \$6,116,378. These contributions are comprised of 50% of the amount recommended by the city's actuary for governmental fund and Golf Fund employees and 100% of the amount for other proprietary fund employees. Retirees also make contributions to the fund.

**21. OTHER REVENUES** **\$43,060,213**

This classification of revenues consists of sundry revenue sources. One of the larger revenues in this group is a stormwater management fee. In 1998, the City Council approved a surcharge on each water bill to pay for stormwater management projects in Aurora. Effective January 1, 2005, this fee increased from \$5.00 to \$6.90 bi-monthly to pay for a new series of projects. Based upon the number of water and

**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

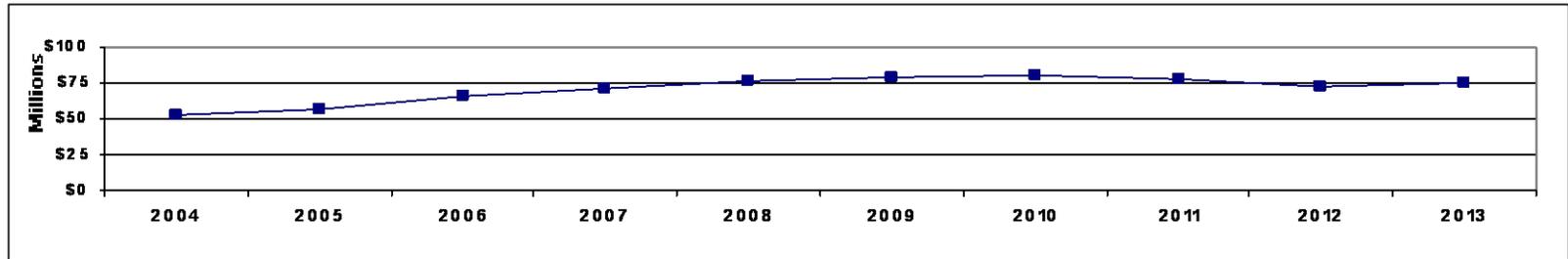
sewer accounts projected for 2013, stormwater management fee revenues are estimated at \$2,600,000.

In addition, cable franchise fees are estimated at \$1,800,000 for 2013. This fee is remitted by the city's cable service provider. It is a 5% assessment on the provider's gross revenue.

Ten-year trend information on the city's major revenue sources is provided on the next few pages.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

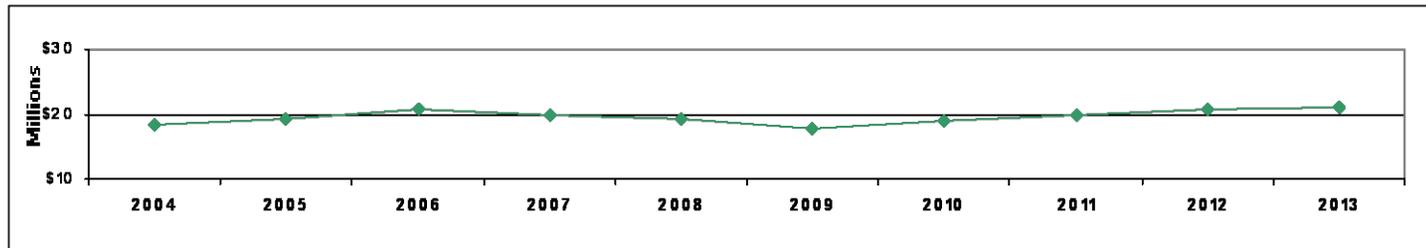
*Property Tax*



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$53,041,967	\$56,620,340	\$66,097,460	\$71,268,400	\$76,702,439	\$78,777,464	\$79,847,930	\$77,465,396	\$72,334,810	\$74,905,200

Note: The amounts shown above exclude county road and bridge property taxes.

*State-Shared Sales Tax*

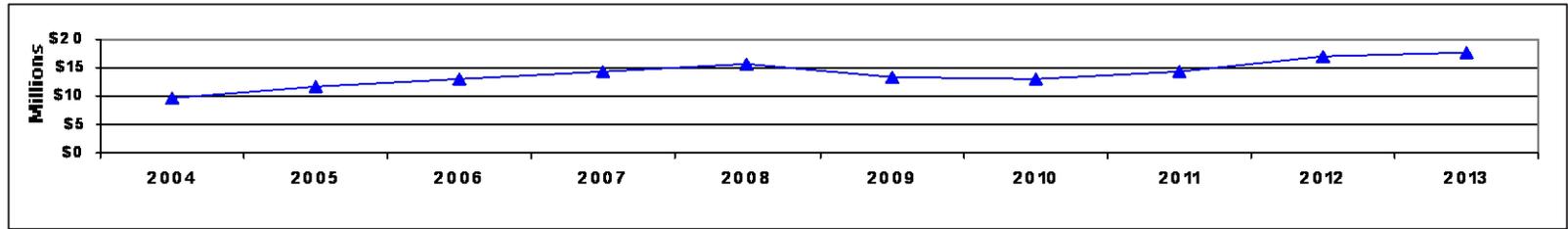


2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$18,451,747	\$19,173,560	\$20,627,162	\$19,823,398	\$19,265,572	\$17,783,111	\$18,883,714	\$19,766,842	\$20,600,000	\$21,025,000

Note: The state-shared sales tax amounts do not include home-rule sales, local use, or auto rental taxes.

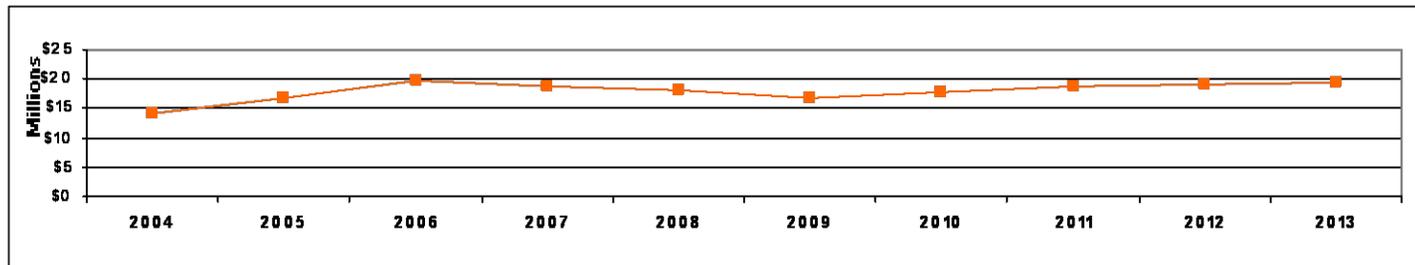
**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Income Tax*



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$9,824,925	\$11,735,935	\$12,876,536	\$14,357,727	\$15,589,361	\$13,385,104	\$12,960,748	\$14,334,299	\$17,109,787	\$17,650,000

*Home-Rule Sales Tax*

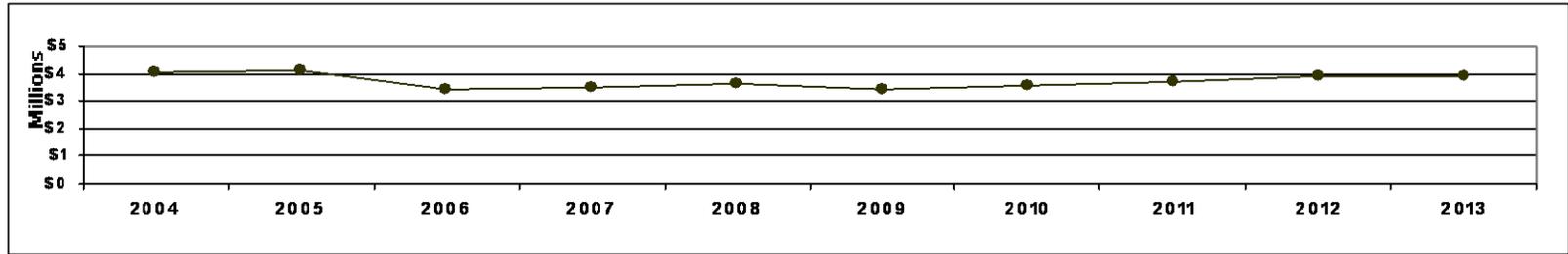


2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$13,993,731	\$16,825,862	\$19,789,451	\$18,766,449	\$18,039,578	\$16,615,629	\$17,845,651	\$18,641,584	\$19,150,000	\$19,525,000

Note: The city increased its home-rule sales tax rate from 1.0% to 1.25% on 7/1/05.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

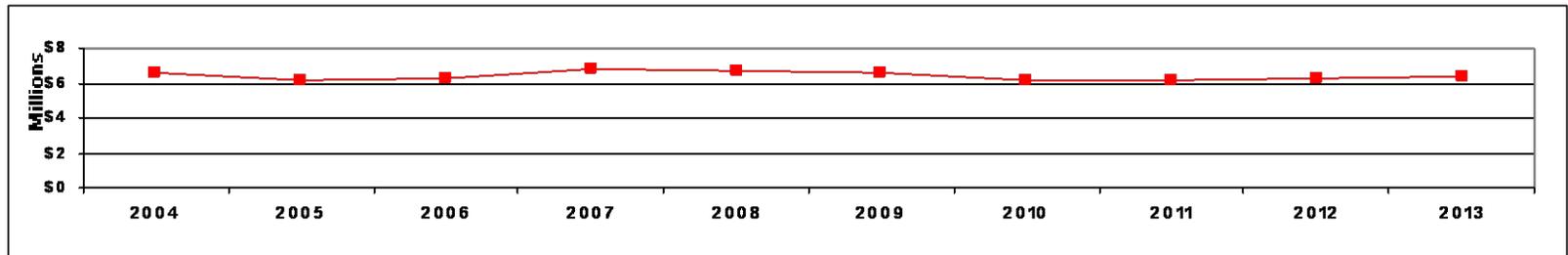
*Food & Beverage Tax*



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$4,033,186	\$4,135,344	\$3,430,022	\$3,524,803	\$3,611,726	\$3,409,295	\$3,546,095	\$3,713,124	\$3,920,655	\$3,920,000

Note: The city decreased its food and beverage tax rate from 2.0% to 1.75% on 7/1/05.

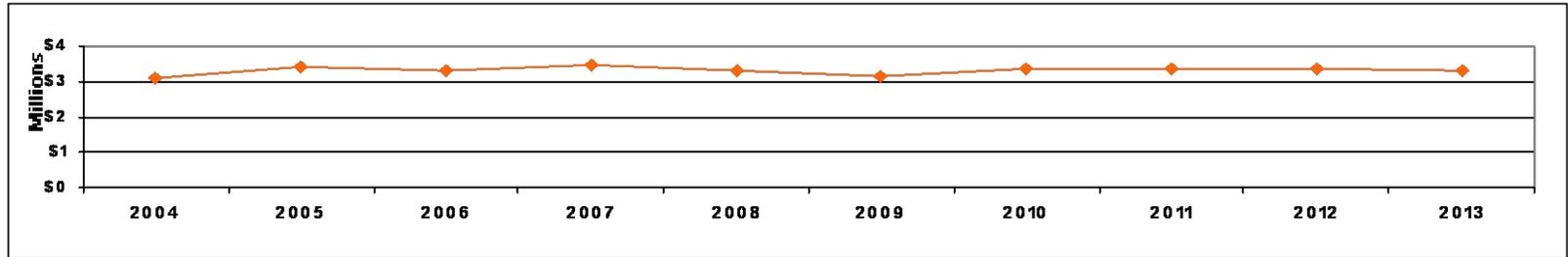
*Telecommunications Tax*



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$6,587,796	\$6,123,362	\$6,238,333	\$6,827,379	\$6,718,353	\$6,554,209	\$6,185,475	\$6,202,311	\$6,246,652	\$6,425,000

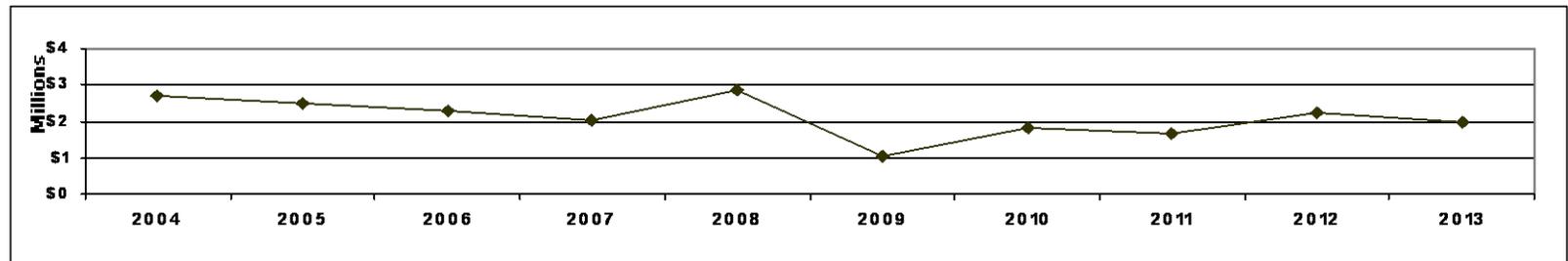
**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Electricity Use Tax*



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$3,106,239	\$3,387,353	\$3,281,960	\$3,454,750	\$3,316,786	\$3,135,886	\$3,340,916	\$3,380,119	\$3,380,119	\$3,325,000

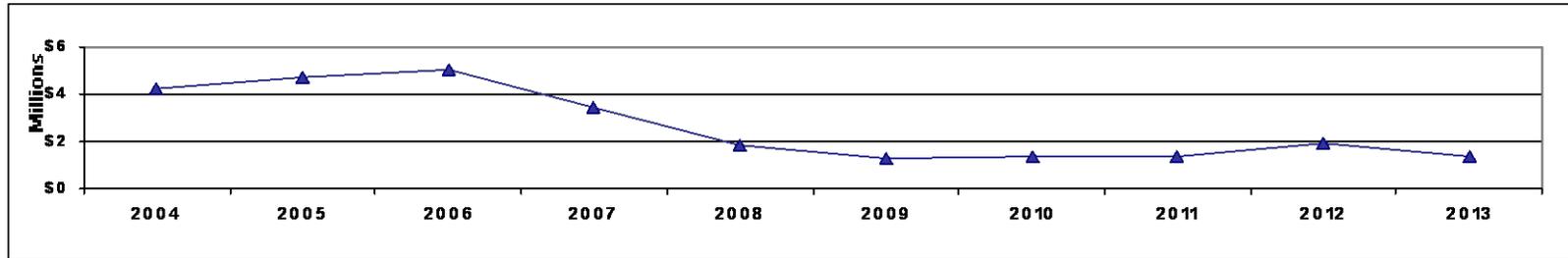
*Building Permit Fees*



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$2,715,011	\$2,477,247	\$2,279,783	\$2,009,409	\$2,866,755	\$1,044,480	\$1,836,373	\$1,645,492	\$2,243,039	\$1,950,000

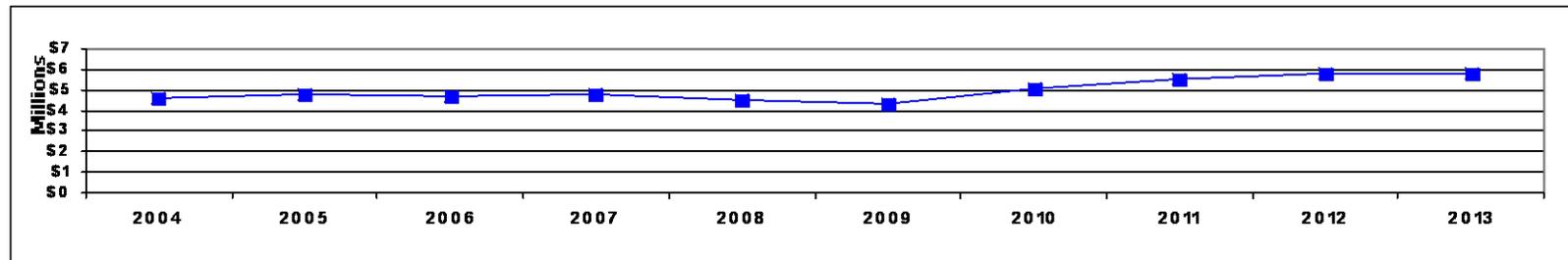
**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Real Estate Transfer Tax*



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$4,205,107	\$4,754,431	\$5,002,166	\$3,438,389	\$1,806,057	\$1,263,351	\$1,354,885	\$1,397,448	\$1,924,758	\$1,400,000

*Motor Fuel Tax*

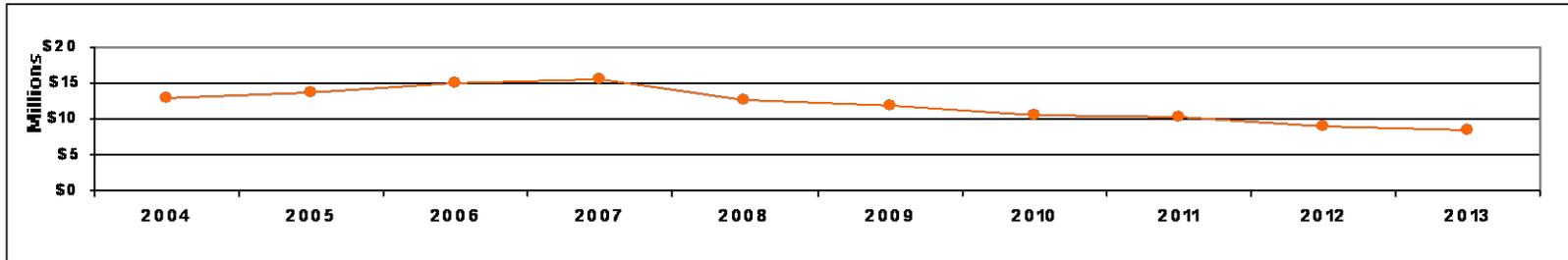


2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$4,597,560	\$4,750,171	\$4,688,148	\$4,802,675	\$4,474,663	\$4,359,037	\$5,038,140	\$5,506,911	\$5,782,775	\$5,808,000

Note: The motor fuel tax figures include a supplemental distribution for high-growth municipalities.

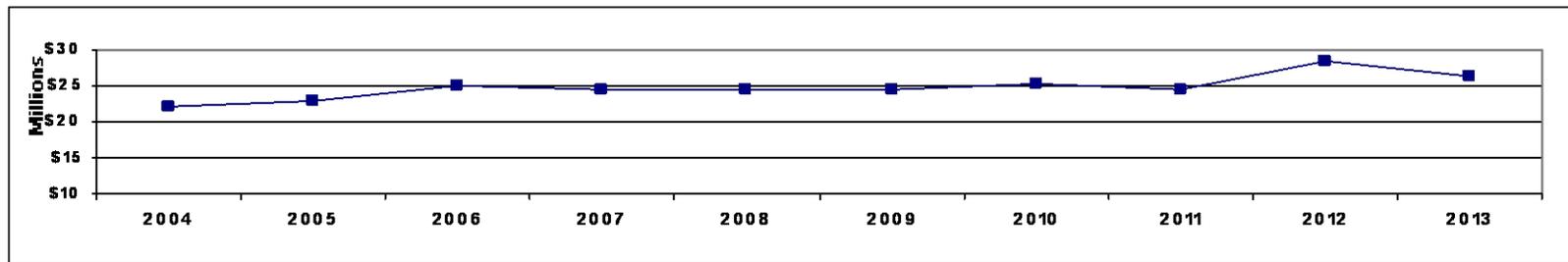
**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HISTORY OF PROCEEDS FROM MAJOR REVENUE SOURCES**

*Gaming Tax*



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$12,923,390	\$13,606,012	\$15,105,581	\$15,449,377	\$12,632,332	\$11,720,974	\$10,546,684	\$10,168,634	\$8,968,878	\$8,500,000

*Water & Sewer Service Fees*



2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
\$23,013,826	\$24,896,165	\$24,510,407	\$24,461,678	\$24,722,147	\$24,458,108	\$25,271,215	\$24,542,941	\$28,365,441	\$26,308,000

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**MATRIX OF REVENUES ALLOCATED ACROSS MULTIPLE FUNDS**  
**(2013 Budget Amounts Shown in Thousands)**

Certain city tax revenues are recorded in multiple funds. This table lists those revenue and the specific funds to which they are credited.

Revenue Description	General Fund (101)	IMRF/ General Fund (101)	Airport Fund (204)	Sanitation Fund (208)	SHAPE Fund (255)	Capital Improvemt. Fund A (340)	Bond & Interest Fund (401)	MVPS Fund (520)	Police Pension Fund (701)	Fire Pension Fund (702)	Library General Fund (210)	Library Debt Svc. Fund (410)	Total
Property Tax	41,600	3,286	-	-	-	-	4,000	-	8,557	7,262	8,421	1,301	74,427
Personal Property Replacement Tax	3,532	-	-	-	-	-	-	-	278	315	500	-	4,625
Home-Rule Sales Tax	12,410	-	100	-	3,905	2,710	-	400	-	-	-	-	19,525
<b>Total</b>	<u>57,542</u>	<u>3,286</u>	<u>100</u>	<u>-</u>	<u>3,905</u>	<u>2,710</u>	<u>4,000</u>	<u>400</u>	<u>8,835</u>	<u>7,577</u>	<u>8,921</u>	<u>1,301</u>	<u>98,577</u>

**REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2013**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2011 ACTUAL</b>	<b>2012 ESTIMATED ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>2012 AMENDED BUDGET</b>	<b>2013 BUDGET</b>	<b>2013-2012 CHANGE</b>
101	GENERAL	137,264,842	123,238,635	140,507,927	140,618,427	147,951,301	7,443,374
120	EQUIPMENT SERVICES	4,941,686	4,402,392	4,641,200	4,641,200	5,036,070	394,870
203	MOTOR FUEL TAX	7,723,515	5,368,297	7,247,300	7,247,300	7,167,400	(79,900)
204	AIRPORT	695,339	1,112,601	3,190,461	3,190,461	2,447,646	(742,815)
208	SANITATION	1,907,195	1,772,533	1,900,000	1,900,000	1,775,000	(125,000)
210	LIBRARY	10,785,548	9,711,388	10,353,260	10,353,260	9,521,150	(832,110)
211	WIRELESS 911 SURCHARGE	970,416	712,360	920,000	920,000	925,000	5,000
213	HOME PROGRAM	221,739	315,563	1,772,462	1,772,462	455,000	(1,317,462)
214	NEIGHBORHOOD STABILIZATION	1,185,726	402,979	1,075,000	1,075,000	-	(1,075,000)
215	GAMING TAX	12,641,559	9,668,785	8,260,000	8,260,000	9,290,000	1,030,000
216	ASSET FORFEITURES-FEDERAL	136,625	275,471	-	-	-	-
217	ASSET FORFEITURES-STATE	36,374	46,055	-	-	-	-
218	ASSET SEIZURE	52	81	-	-	-	-
219	FOREIGN FIRE INSURANCE TAX	157,063	169,944	141,000	141,000	151,000	10,000
220	BLOCK GRANT INCOME	15,883	34,454	-	-	-	-
221	BLOCK GRANT	2,365,085	1,089,446	2,678,331	2,678,331	1,181,000	(1,497,331)
222	SECTION 108 LOAN	124,005	136,479	153,600	153,600	124,900	(28,700)
231	TIF #1-DOWNTOWN	1,921,935	2,057,807	2,326,250	2,326,250	1,890,000	(436,250)
232	TIF #2-FARNSWORTH AREA	7,475,343	8,570,440	8,360,000	8,360,000	8,550,000	190,000
233	TIF #3-RIVERCITY	1,637,741	951,509	1,105,000	1,105,000	1,440,000	335,000
234	TIF #4-BELL GALE	66,797	79,834	60,000	60,000	60,000	-
235	TIF #5-WEST RIVER AREA	224,143	204,801	611,000	611,000	1,018,700	407,700
236	TIF #6-EAST RIVER AREA	423,872	817,428	1,152,600	1,152,600	1,532,100	379,500
237	TIF #7-WEST FARNSWORTH AREA	-	4,145	-	-	4,000	4,000
238	TIF #8-EAST FARNSWORTH AREA	-	1,728	-	-	2,000	2,000
251	SSA #14-SULLIVAN	75	99	-	-	-	-
252	SSA #15-PINNEY	12	-	-	-	-	-
255	SHAPE	3,794,629	3,128,680	3,845,000	4,745,000	3,955,000	110,000
262	SSA #24-EAGLE POINT	33,060	34,188	35,000	35,000	36,000	1,000
263	SSA #27-CONCORD	13,931	13,345	16,000	16,000	16,000	-
266	SSA ONE-DOWNTOWN	219,813	86,876	220,000	220,000	220,000	-
275	SSA #34-OSWEGO	1,140,783	4,465,885	1,225,200	1,225,200	1,185,100	(40,100)

**REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2013**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2011 ACTUAL</b>	<b>2012 ESTIMATED ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>2012 AMENDED BUDGET</b>	<b>2013 BUDGET</b>	<b>2013-2012 CHANGE</b>
276	SSA #44-BLACKBERRY TRAIL	28,379	25,333	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,587,581	2,511,801	2,679,500	2,679,500	2,610,000	(69,500)
281	LONG-TERM CONTROL PLAN FEE	475,416	728,206	770,000	770,000	2,252,700	1,482,700
310	LIBRARY C.P./TECHNOLOGY	6,745	(14,498)	-	-	5,000	5,000
311	WARD #1 PROJECTS	87,956	69,257	87,900	87,900	87,900	-
312	WARD #2 PROJECTS	91,694	75,913	91,800	91,800	91,800	-
313	WARD #3 PROJECTS	75,142	56,459	75,000	75,000	75,000	-
314	WARD #4 PROJECTS	93,321	74,356	93,300	93,300	93,300	-
315	WARD #5 PROJECTS	75,194	56,590	75,000	75,000	100,200	25,200
316	WARD #6 PROJECTS	98,910	116,310	98,950	98,950	98,950	-
317	WARD #7 PROJECTS	76,414	57,579	76,125	76,125	76,125	-
318	WARD #8 PROJECTS	75,195	59,728	75,000	75,000	75,000	-
319	WARD #9 PROJECTS	75,341	56,807	75,000	75,000	75,000	-
320	WARD #10 PROJECTS	75,066	56,334	75,000	75,000	75,000	-
336	2004B TIF BOND PROJECT	35,202	-	-	-	-	-
339	2006 GO BOND PROJECT	250,202	128,707	-	-	-	-
340	CAPITAL IMPROVEMENTS A	9,896,965	2,414,150	3,828,000	4,046,200	2,998,200	(829,800)
342	2008B TIF BOND PROJECT (TIF #3)	(106,696)	23,041	-	-	-	-
343	2008 GO BOND PROJECT	1,422,375	394,321	25,000	25,000	25,000	-
344	2008A TIF BOND PROJECT (TIF #6)	2,606,690	2,637,009	3,943,096	3,943,096	-	(3,943,096)
345	KANE/DUPAGE FIRE IMPACT FEE	34,700	66,603	26,000	26,000	26,000	-
346	KENDALL/WILL FIRE IMPACT FEE	7,562	9,612	5,000	5,000	5,000	-
347	PUBLIC WORKS IMPACT FEE	87	139	2,500	2,500	1,000	(1,500)
348	2009 GO BOND PROJECT	128,614	17,984	-	-	10,000	10,000
349	2012 GO BOND PROJECT	-	19,583,913	28,315,000	28,315,000	10,800,000	(17,515,000)
401	BOND & INTEREST	25,181,071	24,328,894	16,734,500	16,734,500	16,125,900	(608,600)
410	LIBRARY BOND & INTEREST	3,279,257	187,978	387,500	387,500	1,302,800	915,300
510	WATER & SEWER	31,481,593	28,173,825	27,353,400	27,353,400	28,377,950	1,024,550
520	MOTOR VEHICLE PARKING	1,743,096	1,018,856	1,250,600	1,250,600	1,018,400	(232,200)
530	TRANSIT CENTERS	2,068,638	1,619,770	1,818,800	1,818,800	2,085,700	266,900
550	GOLF OPERATIONS	1,921,656	1,805,617	2,350,000	2,350,000	2,359,100	9,100
601	PROP & CASUALTY INSURANCE	7,167,571	3,740,271	3,622,000	3,622,000	4,770,000	1,148,000

**REVENUE SUMMARY BY FUND FOR FISCAL YEAR 2013**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2011 ACTUAL</b>	<b>2012 ESTIMATED ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>2012 AMENDED BUDGET</b>	<b>2013 BUDGET</b>	<b>2013-2012 CHANGE</b>
602	EMPLOYEE HEALTH INSURANCE	16,344,605	18,654,738	19,184,526	19,184,526	19,724,269	539,743
603	EMPLOYEE COMP BENEFITS	647,884	1,484,713	1,300,000	1,300,000	800,000	(500,000)
701	POLICE PENSION	16,112,801	10,823,464	18,004,300	18,004,300	15,534,800	(2,469,500)
702	FIREFIGHTERS' PENSION	12,261,034	8,912,383	15,216,600	15,216,600	12,426,700	(2,789,900)
704	RETIREE HEALTH INS TRUST	7,089,629	7,497,894	9,550,953	9,550,953	9,607,600	56,647
<b>TOTAL</b>		<u><b>341,621,676</b></u>	<u><b>316,328,285</b></u>	<u><b>359,020,541</b></u>	<u><b>360,249,241</b></u>	<u><b>339,682,361</b></u>	<u><b>(19,338,180)</b></u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	42,351,846	41,438,034	41,600,000	41,600,000	41,600,000	-
TAX-RE CURRENT-IMRF	2,722,388	2,703,734	2,721,000	2,721,000	3,286,100	565,100
TAX-RE CURRENT-POLICE PENSION	10,168,826	7,976,301	8,025,200	8,025,200	8,556,600	531,400
TAX-RE CURRENT-FIRE PENSION	8,353,537	7,062,927	7,107,600	7,107,600	7,262,200	154,600
TAX-RE TIF REVENUE SURPLUS	94,374	-	250,000	250,000	250,000	-
TAX-REAL ESTATE-PRIOR YEAR	13,834	4,572	6,000	6,000	6,000	-
TAX-REAL ESTATE-PRIOR YEAR-IMRF	-	54	-	-	-	-
TAX-REAL ESTATE-PRIOR YEAR-PP	2,395	1,038	1,000	1,000	1,000	-
TAX-REAL ESTATE-PRIOR YEAR-FP	2,036	854	1,000	1,000	1,000	-
TAX-REAL ESTATE-R&B	678,317	671,147	665,000	665,000	665,000	-
TAX-SALES - STATE SHARED	19,766,842	13,208,836	20,000,000	20,000,000	21,025,000	1,025,000
TAX-LOCAL USE	2,818,956	1,944,688	2,731,000	2,731,000	3,050,000	319,000
TAX-AUTO RENTAL	53,383	30,497	50,000	50,000	50,000	-
TAX-SALES-HOME RULE	4,956,633	7,921,880	12,640,000	12,640,000	12,410,000	(230,000)
TAX-FOOD & BEVERAGE	3,728,894	3,612,707	3,600,000	3,600,000	3,920,000	320,000
TAX-LIQUOR	885,862	872,752	900,000	900,000	950,000	50,000
TAX-ELECTION (KANE COUNTY)	465,634	418,433	445,000	445,000	385,000	(60,000)
TAXES-P.P.R.-TOWNSHIP	93,661	25,829	90,000	90,000	92,000	2,000
<b>TAXES-UTILITY-ELECTRICITY</b>						
TAX-COMED	3,380,119	2,897,759	3,300,000	3,300,000	3,325,000	25,000
ELECTRICITY TAX REBATE	(80,799)	(78,408)	(70,000)	(70,000)	(75,000)	(5,000)
<b>TOTAL TAXES-UTILITY-ELECTRICITY</b>	<b>3,299,320</b>	<b>2,819,351</b>	<b>3,230,000</b>	<b>3,230,000</b>	<b>3,250,000</b>	<b>20,000</b>
<b>TAXES-UTILITY-NATURAL GAS</b>						
TAX-NICOR	800,618	523,102	800,000	800,000	800,000	-
NATURAL GAS TAX REBATE	(71,002)	(68,971)	(55,000)	(55,000)	(70,000)	(15,000)
<b>TOTAL TAXES-UTILITY-NAT GAS</b>	<b>729,616</b>	<b>454,131</b>	<b>745,000</b>	<b>745,000</b>	<b>730,000</b>	<b>(15,000)</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>TAXES-TELECOMMUNICATIONS</b>	6,202,311	3,751,518	6,275,000	6,275,000	6,425,000	150,000
<b>TAXES-HOTEL-MOTEL</b>	436,624	423,810	400,000	400,000	470,600	70,600
<b>TAXES-SHARED</b>						
TAXES-INCOME	14,334,299	12,429,183	14,447,000	14,447,000	17,650,000	3,203,000
TAXES-PP REPLACEMENT	3,300,771	3,089,059	2,821,000	2,821,000	3,532,000	711,000
<b>TOTAL TAXES-SHARED</b>	<u>17,635,070</u>	<u>15,518,242</u>	<u>17,268,000</u>	<u>17,268,000</u>	<u>21,182,000</u>	<u>3,914,000</u>
<b>LICENSES &amp; PERMITS</b>						
ALCOHOLIC BEVERAGES	309,662	284,953	320,000	320,000	315,000	(5,000)
GENERAL LICENSES/PERMITS	322,237	456,749	244,500	244,500	253,100	8,600
LICENSE-PROFESS-OCCUPATION	230,533	247,596	271,700	271,700	262,900	(8,800)
BUILDING PERMITS & FEES	2,002,610	2,751,868	2,011,000	2,011,000	2,387,000	376,000
LICENSES-MOTOR VEHICLE	70	50	100	100	100	-
LICENSES-OTHER	300	50	100	100	100	-
<b>TOTAL LICENSES &amp; PERMITS</b>	<u>2,865,412</u>	<u>3,741,266</u>	<u>2,847,400</u>	<u>2,847,400</u>	<u>3,218,200</u>	<u>370,800</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>GRANTS</b>	865,017	403,759	591,826	702,326	1,175,700	583,874
<b>CHARGES FOR SERVICES</b>						
FEES-ZONING & SUBDIVISION	39,104	48,958	34,700	34,700	34,200	(500)
FEES-PUBLIC WORKS	176,971	201,326	109,100	109,100	104,600	(4,500)
FEES-MIS	4,880	5,064	4,800	4,800	4,800	-
COMMISSIONS	1,698	1,329	2,000	2,000	2,000	-
CLAIMS	446,544	439,089	342,900	342,900	343,400	500
OTHER REVENUES	28,543	30,534	26,800	26,800	22,400	(4,400)
FEES-POLICE SERVICES	722,076	1,370,023	1,056,800	1,056,800	768,300	(288,500)
FEES-FIRE SERVICES	2,103,298	2,256,960	2,252,000	2,252,000	2,102,800	(149,200)
OTHER SERVICES	48,368	41,882	41,000	41,000	45,000	4,000
FEES-REFUSE COLLECTION	5,859	8,982	7,000	7,000	6,000	(1,000)
FEES-ANIMAL CONTROL	52,438	72,633	70,500	70,500	78,500	8,000
FEES-OTHER	149,787	152,980	165,000	165,000	160,000	(5,000)
FEES-PUBLIC ART	1,738	1,918	3,000	3,000	3,000	-
FEES-CIVIC ACTIVITY	15,908	14,737	7,500	7,500	17,000	9,500
FEES-YOUTH ACTIVITIES	4,785	5,214	5,000	5,000	5,000	-
FEES-CABLE ACCESS	1,846,277	1,474,810	1,750,000	1,750,000	1,857,000	107,000
<b>TOTAL CHARGES FOR SERVICES</b>	<u>5,648,274</u>	<u>6,126,439</u>	<u>5,878,100</u>	<u>5,878,100</u>	<u>5,554,000</u>	<u>(324,100)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
GENERAL FUND (FUND 101)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>FINES</b>						
COURT-KANE	749,476	968,828	787,200	787,200	951,200	164,000
COURT-DUPAGE	56,452	56,538	74,000	74,000	58,400	(15,600)
COURT-KENDALL	3,369	8,867	1,300	1,300	2,400	1,100
COURT-WILL	2,564	4,239	2,100	2,100	2,500	400
COURT-OTHER	435	4,140	-	-	2,000	2,000
AUTO SEIZURE	404,272	485,754	410,000	410,000	450,000	40,000
NOISE ORDINANCE	20,638	29,447	13,000	13,000	18,000	5,000
HOUSING CODE	176,140	145,355	140,000	140,000	175,000	35,000
LICENSEE FINES	4,835	9,715	5,000	5,000	5,000	-
PEACE OFFICER	48,103	56,582	40,500	40,500	41,500	1,000
BUILDING PERMIT FINES	1,350	25	500	500	500	-
REDLIGHT CAMERAS	661,755	662,195	500,000	500,000	550,000	50,000
ANIMAL ORDINANCE	-	10,575	6,000	6,000	6,000	-
<b>TOTAL FINES</b>	<u>2,129,389</u>	<u>2,442,260</u>	<u>1,979,600</u>	<u>1,979,600</u>	<u>2,262,500</u>	<u>282,900</u>
<b>INVESTMENT INCOME</b>	14,984	131,475	256,000	256,000	105,000	(151,000)
<b>OTHER REVENUES</b>						
GRANTS	685	100	400	400	-	(400)
RENTS AND ROYALTIES	255,875	183,990	163,801	163,801	26,901	(136,900)
SALE OF ASSETS	24,847	88,660	40,000	40,000	41,500	1,500
<b>TOTAL OTHER REVENUES</b>	<u>281,407</u>	<u>272,750</u>	<u>204,201</u>	<u>204,201</u>	<u>68,401</u>	<u>(135,800)</u>
<b>TOTAL GENERAL FUND</b>	<u>137,264,842</u>	<u>123,979,284</u>	<u>140,507,927</u>	<u>140,618,427</u>	<u>147,951,301</u>	<u>7,443,374</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
EQUIPMENT SERVICES FUND (FUND 120)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>GRANTS</b>	-	57,462	59,100	59,100	-	(59,100)
<b>RECOVERY OF COSTS</b>	4,315,413	4,330,340	4,559,600	4,559,600	5,013,570	453,970
<b>COMMISSIONS-VENDING</b>	-	-	-	-	-	-
<b>OTHER REVENUES</b>	25,227	14,741	22,000	22,000	22,000	-
<b>INVESTMENT INCOME</b>	(124)	(151)	500	500	500	-
<b>SALE OF ASSETS</b>	1,170	-	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GENERAL	600,000	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>600,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL EQUIPMENT SERVICES FUND</b>	<u>4,941,686</u>	<u>4,402,392</u>	<u>4,641,200</u>	<u>4,641,200</u>	<u>5,036,070</u>	<u>394,870</u>

**MOTOR FUEL TAX FUND (FUND 203)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>GRANTS</b>	2,199,003	307,850	2,380,800	2,380,800	1,334,400	(1,046,400)
<b>MOTOR FUEL TAXES</b>						
TAXES-MOTOR FUEL	4,550,054	3,988,890	4,700,000	4,700,000	4,833,000	133,000
TAXES-MOTOR FUEL SUPPLEMENT	956,857	956,682	141,500	141,500	975,000	833,500
<b>TOTAL MOTOR FUEL TAXES</b>	<u>5,506,911</u>	<u>4,945,572</u>	<u>4,841,500</u>	<u>4,841,500</u>	<u>5,808,000</u>	<u>966,500</u>
<b>RECOVERY OF COSTS</b>	(122,707)	(67,750)	-	-	-	-
<b>INVESTMENT INCOME</b>	140,308	182,625	25,000	25,000	25,000	-
<b>TOTAL MOTOR FUEL TAX FUND</b>	<u>7,723,515</u>	<u>5,368,297</u>	<u>7,247,300</u>	<u>7,247,300</u>	<u>7,167,400</u>	<u>(79,900)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
AIRPORT FUND (FUND 204)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-SALES-HOME RULE	100,000	375,864	600,000	600,000	100,000	(500,000)
FUEL TAXES	21,297	64,347	60,000	60,000	60,000	-
GRANTS	66,926	32,078	1,892,500	1,892,500	1,600,000	(292,500)
RENTS	507,021	640,070	636,961	636,961	686,646	49,685
INVESTMENT INCOME	95	242	1,000	1,000	1,000	-
<b>TOTAL AIRPORT FUND</b>	<b><u>695,339</u></b>	<b><u>1,112,601</u></b>	<b><u>3,190,461</u></b>	<b><u>3,190,461</u></b>	<b><u>2,447,646</u></b>	<b><u>(742,815)</u></b>

**SANITATION FUND (FUND 208)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-SALES-HOME RULE	78,295	31,123	50,000	50,000	-	(50,000)
REFUSE COLLECTION	1,828,769	1,741,174	1,850,000	1,850,000	1,775,000	(75,000)
INVESTMENT INCOME	131	236	-	-	-	-
<b>TOTAL SANITATION FUND</b>	<b><u>1,907,195</u></b>	<b><u>1,772,533</u></b>	<b><u>1,900,000</u></b>	<b><u>1,900,000</u></b>	<b><u>1,775,000</u></b>	<b><u>(125,000)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
LIBRARY FUND (FUND 210)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	9,657,184	8,757,099	9,119,010	9,119,010	8,420,700	(698,310)
TAX-RE TIF REVENUE SURPLUS	14,034	-	-	-	-	-
TAX-REAL ESTATE-PRIOR YEAR	2,888	1,016	-	-	-	-
TAXES-P.P. REPLACEMENT	500,000	500,000	500,000	500,000	500,000	-
GRANTS	241,212	65,511	250,950	250,950	251,650	700
FEES	67,695	62,305	69,100	69,100	69,600	500
FINES	109,111	115,407	100,000	100,000	100,000	-
HEALTH INSURANCE CONTRIBUTIONS	168,693	132,028	152,200	152,200	152,200	-
INVESTMENT INCOME	24,244	57,285	160,000	160,000	26,000	(134,000)
OTHER REVENUES	487	20,737	2,000	2,000	1,000	(1,000)
<b>TOTAL LIBRARY FUND</b>	<b><u>10,785,548</u></b>	<b><u>9,711,388</u></b>	<b><u>10,353,260</u></b>	<b><u>10,353,260</u></b>	<b><u>9,521,150</u></b>	<b><u>(832,110)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
WIRELESS 911 SURCHARGE FUND (FUND 211)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
GRANTS	78,316	-	-	-	-	-
SURCHARGE FEES	859,791	568,636	900,000	900,000	900,000	-
INVESTMENT INCOME	32,309	143,724	20,000	20,000	25,000	5,000
<b>TOTAL WIRELESS 911 SURCHARGE FUND</b>	<b><u>970,416</u></b>	<b><u>712,360</u></b>	<b><u>920,000</u></b>	<b><u>920,000</u></b>	<b><u>925,000</u></b>	<b><u>5,000</u></b>

**HOME PROGRAM FUND (FUND 213)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
GRANTS	51,739	315,666	1,603,510	1,603,510	455,000	(1,148,510)
INVESTMENT INCOME	-	(103)	-	-	-	-
INTERFUND TRANSFERS IN						
CAPITAL IMPROVEMENTS FUND A	170,000	-	168,952	168,952	-	(168,952)
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b><u>170,000</u></b>	<b><u>-</u></b>	<b><u>168,952</u></b>	<b><u>168,952</u></b>	<b><u>-</u></b>	<b><u>(168,952)</u></b>
<b>TOTAL HOME PROGRAM FUND</b>	<b><u>221,739</u></b>	<b><u>315,563</u></b>	<b><u>1,772,462</u></b>	<b><u>1,772,462</u></b>	<b><u>455,000</u></b>	<b><u>(1,317,462)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
NEIGHBORHOOD STABILIZATION FUND (FUND 214)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	(49)	80	-	-	-	-
STABILIZATION PROGRAM GRANTS	1,185,775	402,899	1,075,000	1,075,000	-	(1,075,000)
<b>TOTAL NEIGHBORHOOD STABILIZATION FUND</b>	<b>1,185,726</b>	<b>402,979</b>	<b>1,075,000</b>	<b>1,075,000</b>	<b>-</b>	<b>(1,075,000)</b>

**GAMING TAX FUND (FUND 215)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>TAXES</b>						
TAX-GAMING-WAGERING	8,670,025	6,387,908	7,000,000	7,000,000	7,200,000	200,000
TAX-GAMING-ADMISSIONS	1,498,609	1,048,023	1,160,000	1,160,000	1,300,000	140,000
TAX-GAMING-OTB	72,478	63,432	75,000	75,000	75,000	-
TAX-GAMING-VIDEO GAMING	-	-	-	-	550,000	550,000
<b>TOTAL TAXES</b>	<b>10,241,112</b>	<b>7,499,363</b>	<b>8,235,000</b>	<b>8,235,000</b>	<b>9,125,000</b>	<b>890,000</b>
<b>GRANTS</b>	2,330,000	-	-	-	-	-
<b>FEES</b>	14,009	11,470	-	-	125,000	125,000
<b>LAND &amp; BUILDINGS</b>	-	2,000,000	-	-	-	-
<b>INVESTMENT INCOME</b>	38,718	152,952	25,000	25,000	40,000	15,000
<b>OTHER REVENUES</b>	17,720	5,000	-	-	-	-
<b>TOTAL GAMING TAX FUND</b>	<b>12,641,559</b>	<b>9,668,785</b>	<b>8,260,000</b>	<b>8,260,000</b>	<b>9,290,000</b>	<b>1,030,000</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
FEDERAL ASSET FORFEITURES (FUND 216)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
FEDERAL ASSET FORFEITURES	132,820	231,680	-	-	-	-
INVESTMENT INCOME	3,805	43,791	-	-	-	-
<b>TOTAL FEDERAL ASSET FORFEITURES FUND</b>	<b>136,625</b>	<b>275,471</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**STATE ASSET FORFEITURES (FUND 217)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
FORFEITED ASSET PROCEEDS	32,764	34,623	-	-	-	-
INVESTMENT INCOME	3,610	11,432	-	-	-	-
<b>TOTAL STATE ASSET FORFEITURES FUND</b>	<b>36,374</b>	<b>46,055</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
ASSET SEIZURE FUND (FUND 218)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	52	81	-	-	-	-
<b>TOTAL ASSET SEIZURE FUND</b>	<b>52</b>	<b>81</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**FOREIGN FIRE INSURANCE TAX FUND (FUND 219)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
FOREIGN FIRE INSURANCE TAX	156,584	164,674	140,000	140,000	150,000	10,000
INVESTMENT INCOME	479	5,270	1,000	1,000	1,000	-
<b>TOTAL FOREIGN FIRE INSURANCE TAX FUND</b>	<b>157,063</b>	<b>169,944</b>	<b>141,000</b>	<b>141,000</b>	<b>151,000</b>	<b>10,000</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
BLOCK GRANT INCOME FUND (FUND 220)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
LOAN PAYMENT BGI-OTHER	15,837	34,371	-	-	-	-
INVESTMENT INCOME	46	83	-	-	-	-
OTHER REVENUES	-	-	-	-	-	-
<b>TOTAL BLOCK GRANT INCOME FUND</b>	<b><u>15,883</u></b>	<b><u>34,454</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

**BLOCK GRANT FUND (FUND 221)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
GRANTS	2,365,085	789,446	2,678,331	2,678,331	1,181,000	(1,497,331)
INTERFUND TRANSFERS IN GENERAL FUND	-	300,000	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b><u>-</u></b>	<b><u>300,000</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL BLOCK GRANT FUND</b>	<b><u>2,365,085</u></b>	<b><u>1,089,446</u></b>	<b><u>2,678,331</u></b>	<b><u>2,678,331</u></b>	<b><u>1,181,000</u></b>	<b><u>(1,497,331)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
SECTION 108 LOAN FUND (FUND 222)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
BUSINESS LOAN REPAYMENTS	123,818	136,455	153,600	153,600	124,900	(28,700)
INVESTMENT INCOME	132	24	-	-	-	-
OTHER REVENUES	55	-	-	-	-	-
<b>TOTAL SECTION 108 LOAN FUND</b>	<b><u>124,005</u></b>	<b><u>136,479</u></b>	<b><u>153,600</u></b>	<b><u>153,600</u></b>	<b><u>124,900</u></b>	<b><u>(28,700)</u></b>

**TIF #1 - DOWNTOWN FUND (FUND 231)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	1,875,810	2,003,636	2,066,250	2,066,250	1,865,000	(201,250)
INVESTMENT INCOME	3,944	54,171	10,000	10,000	25,000	15,000
GRANTS	-	-	250,000	250,000	-	(250,000)
OTHER REVENUES	4,181	-	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	38,000	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b><u>38,000</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>TOTAL TIF #1 - DOWNTOWN FUND</b>	<b><u>1,921,935</u></b>	<b><u>2,057,807</u></b>	<b><u>2,326,250</u></b>	<b><u>2,326,250</u></b>	<b><u>1,890,000</u></b>	<b><u>(436,250)</u></b>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET REVENUES**  
**TIF #2 - FARNSWORTH AREA FUND (FUND 232)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	7,391,500	8,320,538	8,000,000	8,000,000	8,500,000	500,000
INVESTMENT INCOME	56,206	249,902	50,000	50,000	50,000	-
GRANTS	-	-	310,000	310,000	-	(310,000)
RECOVERY OF COSTS	27,637	-	-	-	-	-
<b>TOTAL TIF #2 - FARNSWORTH AREA FUND</b>	<b><u>7,475,343</u></b>	<b><u>8,570,440</u></b>	<b><u>8,360,000</u></b>	<b><u>8,360,000</u></b>	<b><u>8,550,000</u></b>	<b><u>190,000</u></b>

**TIF #3 - RIVER CITY FUND (FUND 233)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	832,936	704,523	800,000	800,000	760,000	(40,000)
INVESTMENT INCOME	(695)	21,986	5,000	5,000	5,000	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	805,500	225,000	300,000	300,000	675,000	375,000
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b><u>805,500</u></b>	<b><u>225,000</u></b>	<b><u>300,000</u></b>	<b><u>300,000</u></b>	<b><u>675,000</u></b>	<b><u>375,000</u></b>
<b>TOTAL TIF #3 - RIVER CITY FUND</b>	<b><u>1,637,741</u></b>	<b><u>951,509</u></b>	<b><u>1,105,000</u></b>	<b><u>1,105,000</u></b>	<b><u>1,440,000</u></b>	<b><u>335,000</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
TIF #4 - BELL GALE FUND (FUND 234)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	66,769	79,823	60,000	60,000	60,000	-
INVESTMENT INCOME	28	11	-	-	-	-
<b>TOTAL TIF #4 - BELL GALE FUND</b>	<b><u>66,797</u></b>	<b><u>79,834</u></b>	<b><u>60,000</u></b>	<b><u>60,000</u></b>	<b><u>60,000</u></b>	<b><u>-</u></b>

**TIF #5 - WEST RIVER AREA FUND (FUND 235)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	223,680	199,829	375,000	375,000	171,000	(204,000)
INVESTMENT INCOME	463	4,972	1,000	1,000	1,000	-
GRANTS	-	-	235,000	235,000	846,700	611,700
<b>TOTAL TIF #5 - WEST RIVER AREA FUND</b>	<b><u>224,143</u></b>	<b><u>204,801</u></b>	<b><u>611,000</u></b>	<b><u>611,000</u></b>	<b><u>1,018,700</u></b>	<b><u>407,700</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
TIF #6 - EAST RIVER AREA FUND (FUND 236)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	318,258	254,730	325,000	325,000	230,000	(95,000)
INVESTMENT INCOME	451	(1,002)	1,000	1,000	1,000	-
GRANTS	-	-	175,000	175,000	550,000	375,000
RECOVERY OF COSTS	5,163	-	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	-	75,000	-	-	-	-
GAMING TAX FUND	100,000	488,700	651,600	651,600	751,100	99,500
TOTAL INTERFUND TRANSFERS IN	<u>100,000</u>	<u>563,700</u>	<u>651,600</u>	<u>651,600</u>	<u>751,100</u>	<u>99,500</u>
<b>TOTAL TIF #6 - EAST RIVER AREA FUND</b>	<b><u>423,872</u></b>	<b><u>817,428</u></b>	<b><u>1,152,600</u></b>	<b><u>1,152,600</u></b>	<b><u>1,532,100</u></b>	<b><u>379,500</u></b>

**TIF #7- WEST FARNSWORTH AREA (FUND 237)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	-	4,144	-	-	4,000	4,000
INVESTMENT INCOME	-	1	-	-	-	-
<b>TOTAL TIF# 7- WEST FARNSWORTH AREA FUND</b>	<b><u>-</u></b>	<b><u>4,145</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>4,000</u></b>	<b><u>4,000</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
TIF #8- EAST FARNSWORTH AREA**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	-	1,734	-	-	2,000	2,000
INVESTMENT INCOME	-	(6)	-	-	-	-
<b>TOTAL TIF# 7- WEST FARNSWORTH AREA FUND</b>	<u>-</u>	<u>1,728</u>	<u>-</u>	<u>-</u>	<u>2,000</u>	<u>2,000</u>

**SSA #14 - SULLIVAN ROAD FUND (FUND 251)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	<u>75</u>	<u>99</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL SSA #14 - SULLIVAN ROAD FUND</b>	<u>75</u>	<u>99</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
SSA #15 - PINNEY STREET FUND (FUND 252)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	12	-	-	-	-	-
<b>TOTAL SSA #15 - PINNEY STREET FUND</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**SHAPE FUND (FUND 255)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAXES-SALES-HOME RULE	3,728,317	2,394,041	3,820,000	3,820,000	3,905,000	85,000
INVESTMENT INCOME	62,312	96,128	25,000	25,000	50,000	25,000
GRANTS	4,000	564,257	-	800,000	-	-
RECOVERY OF COSTS	-	74,254	-	100,000	-	-
<b>TOTAL SHAPE FUND</b>	<b>3,794,629</b>	<b>3,128,680</b>	<b>3,845,000</b>	<b>4,745,000</b>	<b>3,955,000</b>	<b>110,000</b>

**CITY OF AURORA, ILLINOIS  
 2013 BUDGET REVENUES  
 SSA #24 - EAGLE POINT FUND (FUND 262)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	33,043 17	34,168 20	35,000 -	35,000 -	36,000 -	1,000 -
<b>TOTAL SSA #24 - EAGLE POINT FUND</b>	<b><u>33,060</u></b>	<b><u>34,188</u></b>	<b><u>35,000</u></b>	<b><u>35,000</u></b>	<b><u>36,000</u></b>	<b><u>1,000</u></b>

**SSA #27 - CONCORD FUND (FUND 263)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT INVESTMENT INCOME	13,922 9	13,334 11	16,000 -	16,000 -	16,000 -	- -
<b>TOTAL SSA #27 - CONCORD FUND</b>	<b><u>13,931</u></b>	<b><u>13,345</u></b>	<b><u>16,000</u></b>	<b><u>16,000</u></b>	<b><u>16,000</u></b>	<b><u>-</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
SSA ONE - DOWNTOWN FUND (FUND 266)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	94,840	86,921	95,000	95,000	95,000	-
INVESTMENT INCOME	(27)	(45)	-	-	-	-
INTERFUND TRANSFERS IN						
TIF DISTRICT #1 FUND	125,000	-	125,000	125,000	125,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>125,000</u>	<u>-</u>	<u>125,000</u>	<u>125,000</u>	<u>125,000</u>	<u>-</u>
<b>TOTAL SSA ONE - DOWNTOWN FUND</b>	<u>219,813</u>	<u>86,876</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>-</u>

**SSA #34 - OSWEGO FUND (FUND 275)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAXES-SSA	1,140,513	4,465,402	1,223,200	1,223,200	1,183,100	(40,100)
INVESTMENT INCOME	270	483	2,000	2,000	2,000	-
<b>TOTAL SSA #34 - OSWEGO FUND</b>	<u>1,140,783</u>	<u>4,465,885</u>	<u>1,225,200</u>	<u>1,225,200</u>	<u>1,185,100</u>	<u>(40,100)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
SSA #44 - BLACKBERRY TRAIL FUND (FUND 276)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	28,371	25,320	33,600	33,600	33,600	-
INVESTMENT INCOME	8	13	-	-	-	-
<b>TOTAL SSA #44 - BLACKBERRY TRAIL FUND</b>	<b><u>28,379</u></b>	<b><u>25,333</u></b>	<b><u>33,600</u></b>	<b><u>33,600</u></b>	<b><u>33,600</u></b>	<b><u>-</u></b>

**STORMWATER MANAGEMENT FEE FUND (FUND 280)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
GRANTS	-	-	69,500	69,500	-	(69,500)
INVESTMENT INCOME	9,352	65,819	10,000	10,000	10,000	-
STORMWATER MANAGEMENT FEES	<u>2,578,229</u>	<u>2,445,982</u>	<u>2,600,000</u>	<u>2,600,000</u>	<u>2,600,000</u>	<u>-</u>
<b>TOTAL STORMWATER MGMT FEE FUND</b>	<b><u>2,587,581</u></b>	<b><u>2,511,801</u></b>	<b><u>2,679,500</u></b>	<b><u>2,679,500</u></b>	<b><u>2,610,000</u></b>	<b><u>(69,500)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
GRANT	-	-	-	-	1,451,700	1,451,700
INVESTMENT INCOME	31	633	-	-	1,000	1,000
LONG-TERM CONTROL PLAN FEES	<u>475,385</u>	<u>727,573</u>	<u>770,000</u>	<u>770,000</u>	<u>800,000</u>	<u>30,000</u>
<b>TOTAL LONG-TERM CONTROL PLAN FEE FUND</b>	<b><u>475,416</u></b>	<b><u>728,206</u></b>	<b><u>770,000</u></b>	<b><u>770,000</u></b>	<b><u>2,252,700</u></b>	<b><u>1,482,700</u></b>

**LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	<u>6,745</u>	<u>(14,498)</u>	<u>-</u>	<u>-</u>	<u>5,000</u>	<u>5,000</u>
<b>TOTAL LIBRARY C.P. &amp; TECHNOLOGY FUND</b>	<b><u>6,745</u></b>	<b><u>(14,498)</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>5,000</u></b>	<b><u>5,000</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
WARD #1 PROJECTS FUND (FUND 311)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-SSA KANE-CURRENT	12,821	12,762	12,900	12,900	12,900	-
INVESTMENT INCOME	135	245	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #1 PROJECTS FUND</b>	<u>87,956</u>	<u>69,257</u>	<u>87,900</u>	<u>87,900</u>	<u>87,900</u>	-

**WARD #2 PROJECTS FUND (FUND 312)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-SSA KANE-CURRENT	16,632	15,489	16,800	16,800	16,800	-
INVESTMENT INCOME	62	124	-	-	-	-
RECOVERY OF COSTS	-	4,050	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #2 PROJECTS FUND</b>	<u>91,694</u>	<u>75,913</u>	<u>91,800</u>	<u>91,800</u>	<u>91,800</u>	-

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
WARD #3 PROJECTS FUND (FUND 313)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	142	209	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #3 PROJECTS FUND</b>	<u><u>75,142</u></u>	<u><u>56,459</u></u>	<u><u>75,000</u></u>	<u><u>75,000</u></u>	<u><u>75,000</u></u>	-

**WARD #4 PROJECTS FUND (FUND 314)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-SSA KANE-CURRENT	18,022	18,046	18,300	18,300	18,300	-
INVESTMENT INCOME	64	60	-	-	-	-
OTHER REVENUES	235	-	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
TOTAL INTERFUND TRANSFERS IN	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #4 PROJECTS FUND</b>	<u><u>93,321</u></u>	<u><u>74,356</u></u>	<u><u>93,300</u></u>	<u><u>93,300</u></u>	<u><u>93,300</u></u>	-

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
WARD #5 PROJECTS FUND (FUND 315)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	194	340	-	-	-	-
OTHER REVENUES	-	-	-	-	25,200	25,200
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #5 PROJECTS FUND</b>	<u>75,194</u>	<u>56,590</u>	<u>75,000</u>	<u>75,000</u>	<u>100,200</u>	<u>25,200</u>

**WARD #6 PROJECTS FUND (FUND 316)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-SSA KANE-CURRENT	23,059	22,081	23,250	23,250	23,250	-
INVESTMENT INCOME	217	345	-	-	-	-
GRANTS	-	37,000	-	-	-	-
OTHER REVENUES	634	634	700	700	700	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #6 PROJECTS FUND</b>	<u>98,910</u>	<u>116,310</u>	<u>98,950</u>	<u>98,950</u>	<u>98,950</u>	-

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
WARD #7 PROJECTS FUND (FUND 317)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-SSA KANE-CURRENT	1,299	1,125	1,125	1,125	1,125	-
INVESTMENT INCOME	115	204	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #7 PROJECTS FUND</b>	<u>76,414</u>	<u>57,579</u>	<u>76,125</u>	<u>76,125</u>	<u>76,125</u>	-

**WARD #8 PROJECTS FUND (FUND 318)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	195	308	-	-	-	-
OTHER REVENUES	-	3,170	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #8 PROJECTS FUND</b>	<u>75,195</u>	<u>59,728</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
WARD #9 PROJECTS FUND (FUND 319)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	341	557	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #9 PROJECTS FUND</b>	<u>75,341</u>	<u>56,807</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**WARD #10 PROJECTS FUND (FUND 320)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	66	84	-	-	-	-
INTERFUND TRANSFERS IN						
GAMING TAX FUND	40,000	30,000	40,000	40,000	40,000	-
CAPITAL IMPROVEMENTS FUND A	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>75,000</u>	<u>56,250</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-
<b>TOTAL WARD #10 PROJECTS FUND</b>	<u>75,066</u>	<u>56,334</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	-

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
2004B TIF BOND PROJECT FUND (FUND 336)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	35,202	-	-	-	-	-
<b>TOTAL 2004B TIF BOND PROJECT FUND</b>	<b>35,202</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2006 GO BOND PROJECT FUND (FUND 339)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	9,496	7,207	-	-	-	-
GRANTS	233,286	-	-	-	-	-
RECOVERY OF COSTS	7,420	121,500	-	-	-	-
<b>TOTAL 2006 GO BOND PROJECT FUND</b>	<b>250,202</b>	<b>128,707</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-SSA KANE-CURRENT	25,804	25,821	26,000	26,000	9,400	(16,600)
TAX-SALES-HOME RULE	9,409,235	964,798	1,540,000	1,540,000	2,710,000	1,170,000
LICENSES-ANIMAL	35,897	46,995	37,000	37,000	37,000	-
LOAN REPAYMENTS	14,090	15,050	-	-	-	-
DEBT REPAYMENTS-SA #13-SULLIVAN RD.	441	-	-	-	-	-
INVESTMENT INCOME	42,506	126,993	50,000	50,000	50,000	-
RECOVERY OF COSTS	318,992	242,853	-	218,200	-	-
GRANTS	-	13,508	175,000	175,000	166,600	(8,400)
OTHER REVENUES	50,000	978,132	-	-	-	-
CASINO POLICING BUY-OUT	-	-	2,000,000	2,000,000	-	(2,000,000)
INTERFUND TRANSFERS IN						
SSA FUNDS	-	-	-	-	25,200	25,200
TOTAL INTERFUND TRANSFERS IN	-	-	-	-	25,200	25,200
TOTAL CAPITAL IMPROVEMENTS FUND A	<u>9,896,965</u>	<u>2,414,150</u>	<u>3,828,000</u>	<u>4,046,200</u>	<u>2,998,200</u>	<u>(829,800)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
2008B TIF BOND PROJECT (FUND 342)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	(99)	23,041	-	-	-	-
RECOVERY OF COSTS	(106,597)	-	-	-	-	-
<b>TOTAL 2008B TIF BOND PROJECT FUND</b>	<b>(106,696)</b>	<b>23,041</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**2008 GO BOND PROJECT FUND (FUND 343)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
GRANTS	1,392,655	250,000	-	-	-	-
INVESTMENT INCOME	29,720	144,321	25,000	25,000	25,000	-
<b>TOTAL 2008 GO BOND PROJECT FUND</b>	<b>1,422,375</b>	<b>394,321</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
GRANTS	2,598,618	2,500,000	3,943,096	3,943,096	-	(3,943,096)
INVESTMENT INCOME	8,072	137,009	-	-	-	-
<b>TOTAL 2008A TIF BOND PROJECT TIF #6 FUND</b>	<b><u>2,606,690</u></b>	<b><u>2,637,009</u></b>	<b><u>3,943,096</u></b>	<b><u>3,943,096</u></b>	<b><u>-</u></b>	<b><u>(3,943,096)</u></b>

**KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
FIRE IMPACT FEES	28,095	28,950	21,000	21,000	21,000	-
INVESTMENT INCOME	6,605	37,653	5,000	5,000	5,000	-
<b>TOTAL KANE/DUPAGE FIRE IMPACT FEE</b>	<b><u>34,700</u></b>	<b><u>66,603</u></b>	<b><u>26,000</u></b>	<b><u>26,000</u></b>	<b><u>26,000</u></b>	<b><u>-</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
FIRE IMPACT FEES	-	750	-	-	-	-
INVESTMENT INCOME	<u>7,562</u>	<u>8,862</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
<b>TOTAL KENDALL/WILL FIRE IMPACT FEE</b>	<b><u>7,562</u></b>	<b><u>9,612</u></b>	<b><u>5,000</u></b>	<b><u>5,000</u></b>	<b><u>5,000</u></b>	<b><u>-</u></b>

**PUBLIC WORKS IMPACT FEE FUND (FUND 347)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
STREET MAINTENANCE IMPACT FEES	-	-	2,500	2,500	1,000	(1,500)
INVESTMENT INCOME	<u>87</u>	<u>139</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL PUBLIC WORKS IMPACT FEE</b>	<b><u>87</u></b>	<b><u>139</u></b>	<b><u>2,500</u></b>	<b><u>2,500</u></b>	<b><u>1,000</u></b>	<b><u>(1,500)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
2009 GO BOND PROJECT FUND (FUND 348)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	16,583	17,984	-	-	10,000	10,000
RECOVERY OF COSTS	112,031	-	-	-	-	-
<b>TOTAL 2009 GO BOND PROJECT FUND</b>	<b><u>128,614</u></b>	<b><u>17,984</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>10,000</u></b>	<b><u>10,000</u></b>

**2012A GO BOND PROJECT FUND (FUND 349)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INVESTMENT INCOME	-	3,432	-	-	-	-
GRANTS	-	-	-	-	10,800,000	10,800,000
GENERAL OBLIGATION BOND PROCEEDS	-	19,580,481	28,315,000	28,315,000	-	(28,315,000)
<b>TOTAL 2012A GO BOND PROJECT FUND</b>	<b><u>-</u></b>	<b><u>19,583,913</u></b>	<b><u>28,315,000</u></b>	<b><u>28,315,000</u></b>	<b><u>10,800,000</u></b>	<b><u>(17,515,000)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
BOND & INTEREST FUND (FUND 401)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	4,026,985	3,986,786	4,000,000	4,000,000	4,000,000	-
TAX-REAL ESTATE-PRIOR YR	1,156	403	-	-	-	-
TAX-REAL ESTATE TRANSFER	1,396,683	1,452,795	1,300,000	1,300,000	1,400,000	100,000
INVESTMENT INCOME	3,789	5,950	50,000	50,000	5,000	(45,000)
GO BOND PROCEEDS	6,320,000	10,070,000	-	-	-	-
BOND PREMIUM (DISCOUNT)	388,670	285,676	-	-	-	-
OTHER REVENUES	249,768	122,434	244,700	244,700	237,100	(7,600)
<b>INTERFUND TRANSFERS IN</b>						
CAPITAL IMPROVEMENT FUND A	491,800	367,725	490,300	490,300	487,100	(3,200)
GAMING TAX FUND	4,617,100	3,085,575	4,114,100	4,114,100	3,615,000	(499,100)
WATER & SEWER FUND	1,000,000	750,000	1,000,000	1,000,000	1,000,000	-
STORMWATER MANAGEMENT FEE FUND	1,714,800	1,286,175	1,714,900	1,714,900	1,582,500	(132,400)
SHAPE FUND	3,666,800	2,715,375	3,620,500	3,620,500	3,599,200	(21,300)
<b>TOTAL INTERFUND TRANSFERS IN</b>	<u>11,490,500</u>	<u>8,204,850</u>	<u>10,939,800</u>	<u>10,939,800</u>	<u>10,283,800</u>	<u>(656,000)</u>
RENTS	1,103,520	-	-	-	-	-
GRANTS	200,000	200,000	200,000	200,000	200,000	-
<b>TOTAL BOND &amp; INTEREST FUND</b>	<u>25,181,071</u>	<u>24,328,894</u>	<u>16,734,500</u>	<u>16,734,500</u>	<u>16,125,900</u>	<u>(608,600)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
LIBRARY BOND & INTEREST FUND (FUND 410)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-REAL ESTATE-CURRENT	384,552	187,826	386,500	386,500	1,301,300	914,800
TAX-REAL ESTATE-PRIOR YR	118	39	-	-	-	-
INVESTMENT INCOME	102	113	1,000	1,000	1,500	500
GENERAL OBLIGATION BOND PROCEEDS	2,894,485	-	-	-	-	-
<b>TOTAL LIBRARY BOND &amp; INTEREST FUND</b>	<b><u>3,279,257</u></b>	<b><u>187,978</u></b>	<b><u>387,500</u></b>	<b><u>387,500</u></b>	<b><u>1,302,800</u></b>	<b><u>915,300</u></b>

**WATER & SEWER FUND (FUND 510)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
WATER & SEWER FEES	26,427,923	27,019,975	26,010,000	26,010,000	26,943,000	933,000
RECOVERY OF COSTS	16,440	835	-	-	-	-
COMMISSIONS	59	104	100	100	100	-
FINES	3,700	11,575	5,000	5,000	4,500	(500)
INVESTMENT INCOME	79,166	78,037	200,000	200,000	300,000	100,000
RENTS	194,943	180,574	185,000	185,000	200,750	15,750
PERMITS & FEES	374,568	328,260	388,000	388,000	372,000	(16,000)
SALE OF MATERIALS	55,472	58,838	60,000	60,000	60,000	-
DEVELOPER CONTRIBUTIONS	3,850,357	-	-	-	-	-
FEES-PUBLIC WORKS	31,145	26,457	31,300	31,300	26,800	(4,500)
FEES-DRAINAGE	8,685	3,038	20,000	20,000	10,000	(10,000)
GRANTS	20,193	-	-	-	-	-
OTHER REVENUES	322,509	462,294	454,000	454,000	460,800	6,800
IEPA WATER LOAN PROCEEDS	96,433	-	-	-	-	-
<b>TOTAL WATER &amp; SEWER FUND</b>	<b><u>31,481,593</u></b>	<b><u>28,169,987</u></b>	<b><u>27,353,400</u></b>	<b><u>27,353,400</u></b>	<b><u>28,377,950</u></b>	<b><u>1,024,550</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
MOTOR VEHICLE PARKING SYSTEM FUND (FUND 520)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
TAX-SALES-HOME RULE	369,103	282,497	450,000	450,000	400,000	(50,000)
METER FEES	206,908	180,019	196,600	196,600	1,000	(195,600)
PERMIT FEES	217,125	118,333	130,800	130,800	143,800	13,000
FEES-PUBLIC WORKS	100	400	-	-	400	400
CONTRIBUTED CAPITAL	501,859	-	-	-	-	-
FINES	395,082	402,866	421,000	421,000	421,000	-
INVESTMENT INCOME	295	(4,980)	5,000	5,000	5,000	-
RENTS	10,410	36,757	46,400	46,400	46,400	-
OTHER REVENUES	42,214	2,964	800	800	800	-
<b>TOTAL MOTOR VEHICLE PARKING FUND</b>	<b><u>1,743,096</u></b>	<b><u>1,018,856</u></b>	<b><u>1,250,600</u></b>	<b><u>1,250,600</u></b>	<b><u>1,018,400</u></b>	<b><u>(232,200)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
TRANSIT CENTERS FUND (FUND 530)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>NON-PROGRAM</b>						
INVESTMENT INCOME	1,691	(1,321)	5,000	5,000	5,000	-
<b>TOTAL NON-PROGRAM</b>	<b>1,691</b>	<b>(1,321)</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>
<b>ROUTE 25 STATION</b>						
PARKING FEES	559,838	501,729	540,700	540,700	540,700	-
FINES	22,978	28,828	25,000	25,000	25,000	-
RENTS	18,393	11,963	19,300	19,300	13,200	(6,100)
GRANTS	261	-	-	-	-	-
COMMISSIONS-VENDING	9,366	7,000	8,400	8,400	8,400	-
OTHER REVENUES	23,366	-	-	-	112,000	112,000
<b>TOTAL ROUTE 25 STATION</b>	<b>634,202</b>	<b>549,520</b>	<b>593,400</b>	<b>593,400</b>	<b>699,300</b>	<b>105,900</b>
<b>ROUTE 59 STATION</b>						
PARKING FEES	1,320,975	965,298	1,100,500	1,100,500	1,269,500	169,000
FINES	96,285	89,633	100,000	100,000	100,000	-
RENTS	15,485	16,640	19,900	19,900	11,900	(8,000)
<b>TOTAL ROUTE 59 STATION</b>	<b>1,432,745</b>	<b>1,071,571</b>	<b>1,220,400</b>	<b>1,220,400</b>	<b>1,381,400</b>	<b>161,000</b>
<b>TOTAL TRANSIT CENTERS FUND</b>	<b>2,068,638</b>	<b>1,619,770</b>	<b>1,818,800</b>	<b>1,818,800</b>	<b>2,085,700</b>	<b>266,900</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
GOLF FUND (FUND 550)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>NON-PROGRAM</b>						
GOLF FEES	38,166	37,421	45,000	45,000	39,000	(6,000)
SALES FOOD AND BEVERAGE	22,474	27,061	16,000	16,000	25,000	9,000
INVESTMENT INCOME	2,064	606	-	-	-	-
<b>INTERFUND TRANSFERS IN</b>						
GAMING TAX FUND	200,000	-	450,000	450,000	450,000	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b>200,000</b>	<b>-</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>-</b>
<b>TOTAL NON-PROGRAM</b>	<b>262,704</b>	<b>65,088</b>	<b>511,000</b>	<b>511,000</b>	<b>514,000</b>	<b>3,000</b>
<b>PHILLIPS PARK</b>						
GOLF FEES	1,108,214	1,202,551	1,191,400	1,191,400	1,196,500	5,100
OTHER REVENUES	715	613	-	-	-	-
<b>TOTAL PHILLIPS PARK</b>	<b>1,108,929</b>	<b>1,203,164</b>	<b>1,191,400</b>	<b>1,191,400</b>	<b>1,196,500</b>	<b>5,100</b>
<b>FOX VALLEY</b>						
GOLF FEES	542,979	531,281	639,000	639,000	642,200	3,200
RENTS	6,999	5,985	8,600	8,600	6,400	(2,200)
OTHER REVENUES	45	99	-	-	-	-
<b>TOTAL FOX VALLEY</b>	<b>550,023</b>	<b>537,365</b>	<b>647,600</b>	<b>647,600</b>	<b>648,600</b>	<b>1,000</b>
<b>TOTAL GOLF FUND</b>	<b>1,921,656</b>	<b>1,805,617</b>	<b>2,350,000</b>	<b>2,350,000</b>	<b>2,359,100</b>	<b>9,100</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
PROPERTY & CASUALTY INSURANCE FUND (FUND 601)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INTERDEPARTMENTAL CHARGES	7,154,690	3,585,763	3,572,000	3,572,000	4,745,000	1,173,000
INVESTMENT INCOME	12,881	154,508	50,000	50,000	25,000	(25,000)
<b>TOTAL PROPERTY &amp; CASUALTY INSURANCE</b>	<b><u>7,167,571</u></b>	<b><u>3,740,271</u></b>	<b><u>3,622,000</u></b>	<b><u>3,622,000</u></b>	<b><u>4,770,000</u></b>	<b><u>1,148,000</u></b>

**EMPLOYEE HEALTH INSURANCE FUND (FUND 602)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
LIFE INSURANCE CONTRIBUTIONS	151,598	151,323	150,000	150,000	170,000	20,000
EMPLOYER HEALTH INSURANCE CONTRIBUTIONS	12,768,821	15,400,000	15,400,000	15,400,000	16,200,000	800,000
EMPLOYEE HEALTH INSURANCE CONTRIBUTIONS	3,227,305	2,918,435	3,309,526	3,309,526	3,029,269	(280,257)
RECOVERY OF COSTS	194,555	156,929	300,000	300,000	300,000	-
OTHER REVENUES	1	-	-	-	-	-
INVESTMENT INCOME	2,325	28,051	25,000	25,000	25,000	-
<b>TOTAL EMPLOYEE HEALTH INSURANCE</b>	<b><u>16,344,605</u></b>	<b><u>18,654,738</u></b>	<b><u>19,184,526</u></b>	<b><u>19,184,526</u></b>	<b><u>19,724,269</u></b>	<b><u>539,743</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
INTERDEPARTMENTAL CHARGES	600,002	1,200,000	1,200,000	1,200,000	750,000	(450,000)
INVESTMENT INCOME	47,882	284,713	100,000	100,000	50,000	(50,000)
<b>TOTAL EMPLOYEE COMP BENEFITS FUND</b>	<b><u>647,884</u></b>	<b><u>1,484,713</u></b>	<b><u>1,300,000</u></b>	<b><u>1,300,000</u></b>	<b><u>800,000</u></b>	<b><u>(500,000)</u></b>

**POLICE PENSION FUND (FUND 701)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
CONTRIBUTIONS-TRANSFERS OF SERVICE	54,532	96,455	-	-	-	-
EMPLOYER CONTRIBUTIONS	10,364,820	8,206,439	8,254,300	8,254,300	8,834,800	580,500
EMPLOYEE CONTRIBUTIONS	2,514,538	2,518,359	2,750,000	2,750,000	2,700,000	(50,000)
INVESTMENT INCOME	3,172,060	2,211	7,000,000	7,000,000	4,000,000	(3,000,000)
OTHER REVENUES	6,851	-	-	-	-	-
<b>TOTAL POLICE PENSION FUND</b>	<b><u>16,112,801</u></b>	<b><u>10,823,464</u></b>	<b><u>18,004,300</u></b>	<b><u>18,004,300</u></b>	<b><u>15,534,800</u></b>	<b><u>(2,469,500)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET REVENUES  
FIREFIGHTERS' PENSION FUND (FUND 702)**

ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
CONTRIBUTIONS-TRANSFERS OF SERVICE	49,142	5,512	-	-	-	-
EMPLOYER CONTRIBUTIONS	8,574,473	7,322,779	7,366,600	7,366,600	7,576,700	210,100
EMPLOYEE CONTRIBUTIONS	1,762,531	1,582,226	1,850,000	1,850,000	1,850,000	-
INVESTMENT INCOME	1,868,293	1,866	6,000,000	6,000,000	3,000,000	(3,000,000)
OTHER REVENUES	6,595	-	-	-	-	-
<b>TOTAL FIREFIGHTERS' PENSION FUND</b>	<b><u>12,261,034</u></b>	<b><u>8,912,383</u></b>	<b><u>15,216,600</u></b>	<b><u>15,216,600</u></b>	<b><u>12,426,700</u></b>	<b><u>(2,789,900)</u></b>

**RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)**

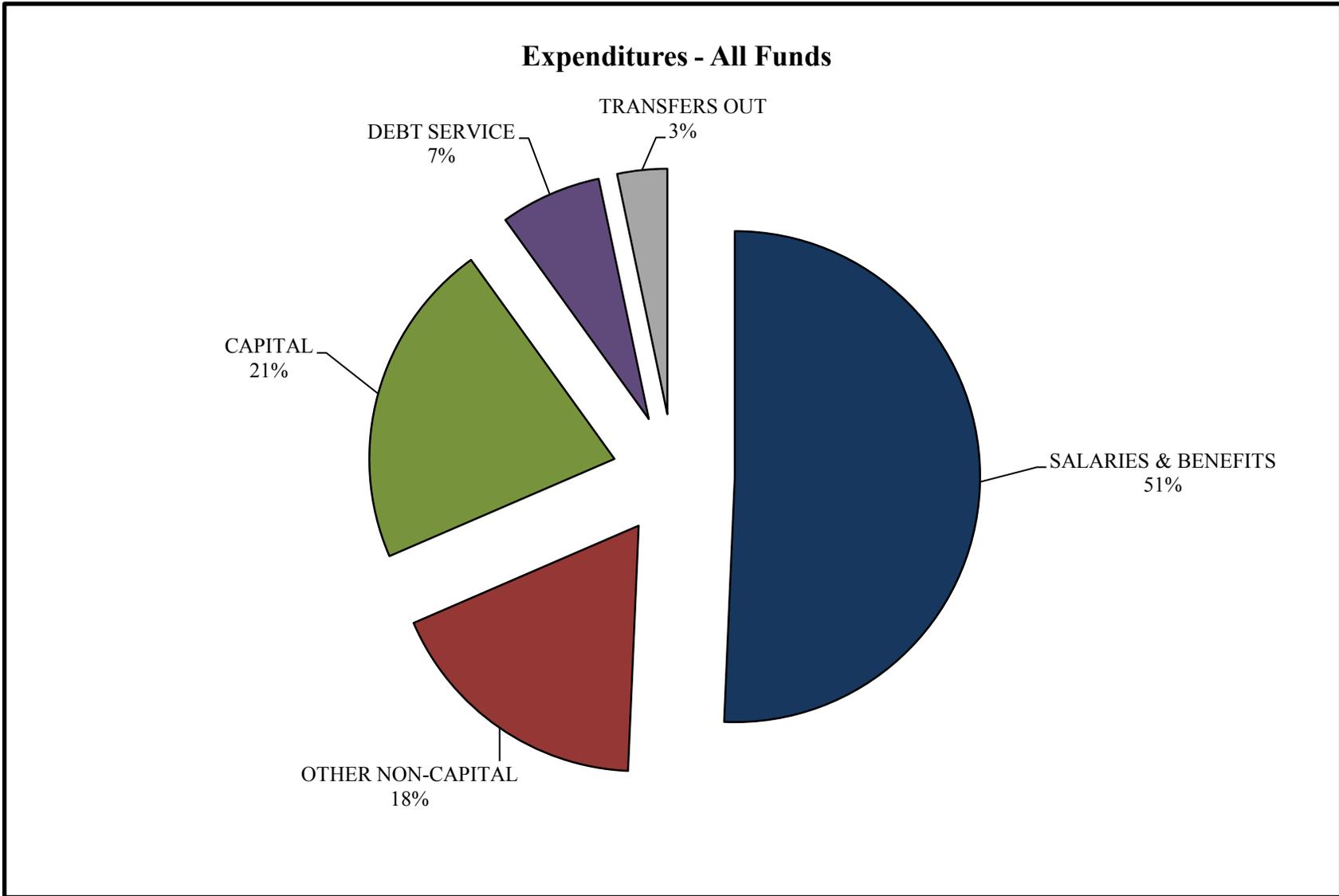
ACCOUNT NAME	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
EMPLOYER CONTRIBUTIONS	4,580,046	5,380,735	5,380,735	5,380,735	6,116,378	735,643
EMPLOYEE CONTRIBUTIONS	1,654,351	1,923,723	2,170,218	2,170,218	2,491,222	321,004
RECOVERY OF COSTS	168,587	192,616	-	-	-	-
INVESTMENT INCOME	686,645	820	2,000,000	2,000,000	1,000,000	(1,000,000)
<b>TOTAL RETIREE HEALTH INS TRUST FUND</b>	<b><u>7,089,629</u></b>	<b><u>7,497,894</u></b>	<b><u>9,550,953</u></b>	<b><u>9,550,953</u></b>	<b><u>9,607,600</u></b>	<b><u>56,647</u></b>

<b>TOTAL ALL FUNDS</b>	<b><u>341,621,676</u></b>	<b><u>317,059,223</u></b>	<b><u>359,020,541</u></b>	<b><u>360,249,241</u></b>	<b><u>339,682,361</u></b>	<b><u>(19,344,180)</u></b>
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**CITY OF AURORA, ILLINOIS  
2013 BUDGET**



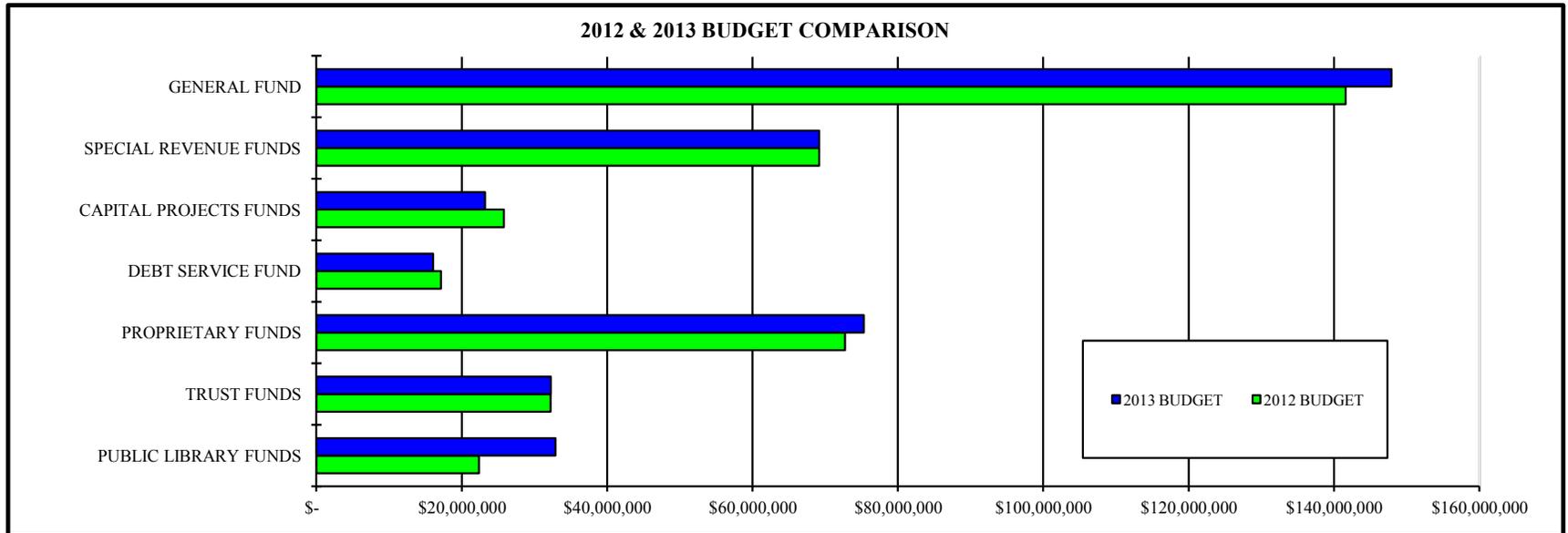
**CITY OF AURORA, ILLINOIS  
2013 BUDGET**

**EXPENDITURES - ALL FUNDS**

<b><u>CLASS</u></b>	<b><u>2011 ACTUAL</u></b>	<b><u>2012 BUDGET</u></b>	<b><u>INCREASE/ (DECREASE)</u></b>	<b><u>PERCENT CHANGE</u></b>	<b><u>2013 BUDGET</u></b>
<b>Salaries &amp; Benefits</b>	183,386,814	197,103,643	4,086,534	2.07%	201,190,177
<b>Other Non-Capital</b>	62,224,710	70,338,316	378,467	0.54%	70,716,783
<b>Capital</b>	27,664,902	74,399,806	11,089,094	14.90%	85,488,900
<b>Debt Service</b>	35,916,193	25,865,400	576,800	2.23%	26,442,200
<b>Transfers Out</b>	<u>14,241,000</u>	<u>13,316,400</u>	<u>(281,500)</u>	-2.11%	<u>13,034,900</u>
<b>Total</b>	<b><u><u>323,433,619</u></u></b>	<b><u><u>381,023,565</u></u></b>	<b><u><u>15,849,395</u></u></b>	<b>4.16%</b>	<b><u><u>396,872,960</u></u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

FUND DESCRIPTION	2011 ACTUAL	2012 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2013 BUDGET
GENERAL FUND	136,228,853	141,587,207	6,339,748	4.5%	147,926,955
SPECIAL REVENUE FUNDS	42,122,511	69,190,730	(13,821)	0.0%	69,176,909
CAPITAL PROJECTS FUNDS	16,167,568	25,821,606	(2,617,506)	-10.1%	23,204,100
DEBT SERVICE FUND	25,785,567	17,128,900	(1,081,000)	-6.3%	16,047,900
PROPRIETARY FUNDS	61,461,864	72,713,738	2,618,787	3.6%	75,332,525
TRUST FUNDS	27,287,675	32,211,583	53,289	0.2%	32,264,872
<b>TOTAL</b>	<b>309,054,038</b>	<b>358,653,764</b>	<b>5,299,497</b>	<b>1.5%</b>	<b>363,953,261</b>
LIBRARY FUNDS	14,379,581	22,369,801	10,549,898	47.2%	32,919,699
<b>COMBINED TOTAL</b>	<b>323,433,619</b>	<b>381,023,565</b>	<b>15,849,395</b>	<b>4.2%</b>	<b>396,872,960</b>



**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2011 ACTUAL	2012 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2013 BUDGET
10	02 MAYOR'S OFFICE	866,689	906,826	145,062	16.0%	1,051,888
	04 ALDERMEN'S OFFICE	851,513	947,250	116,414	12.3%	1,063,664
	07 BOARDS & COMMISSIONS	72,118	88,981	(16,325)	-18.3%	72,656
	10 ELECTION COMMISSION	842,560	974,041	(233,731)	-24.0%	740,310
	<b>EXECUTIVE</b>	<b>2,632,880</b>	<b>2,917,098</b>	<b>11,420</b>	<b>0.4%</b>	<b>2,928,518</b>
11	02 LAW	871,324	894,369	67,826	7.6%	962,195
	03 CITY CLERK'S OFFICE	392,731	399,484	19,630	4.9%	419,114
	<b>LAW DEPARTMENT</b>	<b>1,264,055</b>	<b>1,293,853</b>	<b>87,456</b>	<b>6.8%</b>	<b>1,381,309</b>
12	02 ADMINISTRATION	275,934	284,055	1,843	0.6%	285,898
	10 CENTRAL SERVICES	894,653	917,510	146,542	16.0%	1,064,052
	11 ALSCHULER BUILDING MAINTENANCE	41,366	28,100	1,200	4.3%	29,300
	12 COMMUNITY CENTER MAINTENANCE	340,389	289,724	(289,724)	-100.0%	-
	13 CUSTOMER SERVICE/FIRE STATION #8 MTCE	30,385	11,800	11,200	94.9%	23,000
	14 ELKS CLUB BUILDING MAINTENANCE	30,865	8,900	4,700	52.8%	13,600
	15 ELMSLIE BUILDING MAINTENANCE	164,425	156,182	8,442	5.4%	164,624
	16 POLICE HEADQUARTERS CAMPUS MAINTENANCE	625,747	608,018	101,002	16.6%	709,020
	20 HUMAN RESOURCES	823,431	989,607	16,164	1.6%	1,005,771
	21 CIVIL SERVICE	155,684	214,374	(48,783)	-22.8%	165,591
	30 INFORMATION TECHNOLOGY	321,586	303,498	33,258	11.0%	336,756
	31 COMMUNICATIONS	390,977	698,210	17,359	2.5%	715,569
	32 MANAGEMENT INFORMATION SYSTEMS	2,401,015	2,630,069	142,968	5.4%	2,773,037
	33 POLICE TECHNICAL SERVICES	1,399,417	1,853,607	152,484	8.2%	2,006,091
	<b>ADMINISTRATIVE SERVICES DEPARTMENT</b>	<b>7,895,874</b>	<b>8,993,654</b>	<b>298,655</b>	<b>3.3%</b>	<b>9,292,309</b>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

<b>NO.</b>	<b>FUND/DEPARTMENT/DIVISION NAME</b>	<b>2011 ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>INCREASE/ (DECREASE)</b>	<b>PERCENT CHANGE</b>	<b>2013 BUDGET</b>
13	02 ADMINISTRATION	307,723	311,833	12,203	3.9%	324,036
	14 CUSTOMER SERVICE	451,577	455,133	(9,205)	-2.0%	445,928
	20 SPECIAL EVENTS	110,841	249,025	11,409	4.6%	260,434
	30 NEIGHBORHOOD REDEVELOPMENT	85,283	(1,559)	286,607	-18384.0%	285,048
	40 PUBLIC INFORMATION	613,536	647,740	162,567	25.1%	810,307
	60 PUBLIC ART	160,899	177,904	(5,733)	-3.2%	172,171
	61 PUBLIC ART GAR	37,720	18,400	(1,000)	-5.4%	17,400
	70 YOUTH & SENIOR SERVICES	637,251	689,948	(2,102)	-0.3%	687,846
	71 YOUTH & SENIOR SERVICES GRANTS	106,027	92,502	(59,225)	-64.0%	33,277
	<b>COMMUNITY SERVICES DEPARTMENT</b>	<b>2,510,857</b>	<b>2,640,926</b>	<b>395,521</b>	<b>15.0%</b>	<b>3,036,447</b>
18	02 ADMINISTRATION	359,449	414,690	44,938	10.8%	459,628
	20 BUILDING & PERMITS	1,869,534	2,034,738	117,196	5.8%	2,151,934
	30 ECONOMIC DEVELOPMENT	1,873,625	2,285,894	(405,778)	-17.8%	1,880,116
	40 PLANNING & ZONING	823,268	832,405	62,301	7.5%	894,706
	50 PUBLIC WORKS	1,345,274	1,826,402	(102,320)	-5.6%	1,724,082
	<b>DEVELOPMENT SERVICES DEPARTMENT</b>	<b>6,271,150</b>	<b>7,394,129</b>	<b>(283,663)</b>	<b>-3.8%</b>	<b>7,110,466</b>
25	02 ADMINISTRATION	492,725	483,178	248,668	51.5%	731,846
	21 ACCOUNTING	1,158,973	1,269,197	133,766	10.5%	1,402,963
	22 BUDGETING	266,737	275,672	26,756	9.7%	302,428
	23 REVENUE & COLLECTION	650,320	702,041	25,221	3.6%	727,262
	26 PURCHASING	412,325	408,420	7,337	1.8%	415,757
	43 MAILROOM	-	12,200	1,600	13.1%	13,800
	<b>FINANCE DEPARTMENT</b>	<b>2,981,080</b>	<b>3,150,708</b>	<b>443,348</b>	<b>14.1%</b>	<b>3,594,056</b>
30	33 FIRE DEPARTMENT	<b>35,791,856</b>	<b>36,867,833</b>	<b>1,461,964</b>	<b>4.0%</b>	<b>38,329,797</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2011 ACTUAL	2012 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2013 BUDGET
35	36 POLICE	55,743,528	55,953,525	3,019,933	5.4%	58,973,458
	37 E911 CENTER	3,561,876	4,104,886	298,487	7.3%	4,403,373
	38 EMERGENCY MANAGEMENT	308,355	276,749	18,633	6.7%	295,382
	<b>POLICE DEPARTMENT</b>	<b>59,613,759</b>	<b>60,335,160</b>	<b>3,337,053</b>	<b>5.5%</b>	<b>63,672,213</b>
44	02 ADMINISTRATION	449,296	461,456	62,029	13.4%	523,485
	10 ANIMAL CONTROL	927,710	1,028,275	12,629	1.2%	1,040,904
	20 ELECTRICAL MAINTENANCE	1,987,374	2,215,362	91,621	4.1%	2,306,983
	30 MAINTENANCE SERVICES	901,204	933,622	58,040	6.2%	991,662
	40 PARKS & RECREATION	2,256,852	2,397,643	28,503	1.2%	2,426,146
	41 PHILLIPS PARK ZOO	644,886	750,218	28,609	3.8%	778,827
	50 PROPERTY STANDARDS	3,121,304	3,336,960	147,345	4.4%	3,484,305
	60 STREET MAINTENANCE	5,947,082	6,678,310	111,218	1.7%	6,789,528
	<b>OPERATIONS DEPARTMENT</b>	<b>16,235,708</b>	<b>17,801,846</b>	<b>539,994</b>	<b>3.0%</b>	<b>18,341,840</b>
95	31 NON-DEPARTMENTAL	1,031,634	192,000	48,000	25.0%	240,000
	<b>GENERAL FUND TOTAL</b>	<b>136,228,853</b>	<b>141,587,207</b>	<b>6,339,748</b>	<b>4.48%</b>	<b>147,926,955</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2011 ACTUAL	2012 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2013 BUDGET
203	MOTOR FUEL TAX FUND	5,573,173	10,418,800	274,200	2.6%	10,693,000
204	AIRPORT FUND	852,084	3,164,987	25,922	0.8%	3,190,909
208	SANITATION FUND	1,832,383	1,900,000	-	0.0%	1,900,000
211	WIRELESS 911 SURCHARGE FUND	80,948	940,000	(15,000)	-1.6%	925,000
213	HOME PROGRAM FUND	51,739	1,772,462	(1,317,462)	-74.3%	455,000
214	NEIGHBORHOOD STABILIZATION FUND	1,193,195	1,075,000	(1,038,500)	-96.6%	36,500
215	GAMING TAX FUND	12,104,982	10,526,200	4,161,700	39.5%	14,687,900
216	FEDERAL ASSET FORFEITURE FUND	132,820	592,900	683,500	115.3%	1,276,400
217	STATE ASSET FORFEITURE FUND	4,253	336,000	264,000	78.6%	600,000
219	FOREIGN FIRE INSURANCE TAX FUND	86,014	140,000	10,000	7.1%	150,000
220	BLOCK GRANT INCOME FUND	13,400	-	-	0.0%	-
221	BLOCK GRANT FUND	2,372,471	2,678,331	(1,497,331)	-55.9%	1,181,000
222	SECTION 108 LOAN FUND	518,688	156,600	8,000	5.1%	164,600
231	TIF #1 FUND - DOWNTOWN	1,224,715	3,615,050	75,850	2.1%	3,690,900
232	TIF #2 FUND - FARNSWORTH AREA	4,785,121	15,149,300	(7,326,600)	-48.4%	7,822,700
233	TIF #3 FUND - RIVERCITY	1,388,810	1,218,400	46,400	3.8%	1,264,800
234	TIF #4 FUND - BELL GALE	130,348	60,000	-	0.0%	60,000
235	TIF #5 FUND - WEST RIVER AREA	123,502	479,300	1,170,050	244.1%	1,649,350
236	TIF #6 FUND - EAST RIVER AREA	978,321	1,103,600	589,750	53.4%	1,693,350
237	TIF #7 FUND - WEST FARNSWORTH AREA	-	-	867,500	0.0%	867,500
238	TIF #8 FUND - EAST FARNSWORTH AREA	-	-	145,500	0.0%	145,500
251	SSA #14 FUND - SULLIVAN ROAD	6,400	30,000	-	0.0%	30,000
255	SHAPE FUND	5,180,127	9,083,900	(253,600)	-2.8%	8,830,300
262	SSA #24 FUND - EAGLE POINT	39,319	35,000	1,000	2.9%	36,000
263	SSA #27 FUND - CONCORD	17,660	16,000	-	0.0%	16,000
266	SSA ONE - DOWNTOWN	220,000	220,000	-	0.0%	220,000
275	SSA #34 FUND - OSWEGO	1,178,550	1,235,200	(40,100)	-3.2%	1,195,100
276	SSA #44 FUND - BLACKBERRY TRAIL	28,433	33,600	-	0.0%	33,600
280	STORMWATER MGMT FEE FUND	2,005,055	3,110,100	135,600	4.4%	3,245,700
281	LONG-TERM CONTROL PLAN FUND	-	100,000	3,015,800	3015.8%	3,115,800
	<b>SPECIAL REVENUE FUNDS TOTAL</b>	<b>42,122,511</b>	<b>69,190,730</b>	<b>(13,821)</b>	<b>0.0%</b>	<b>69,176,909</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

<b>NO.</b>	<b>FUND/DEPARTMENT/DIVISION NAME</b>	<b>2011 ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>INCREASE/ (DECREASE)</b>	<b>PERCENT CHANGE</b>	<b>2013 BUDGET</b>
311	WARD #1 PROJECTS FUND	68,682	276,500	44,400	16.1%	320,900
312	WARD #2 PROJECTS FUND	66,134	181,100	9,700	5.4%	190,800
313	WARD #3 PROJECTS FUND	90,434	282,700	(15,900)	-5.6%	266,800
314	WARD #4 PROJECTS FUND	167,988	77,200	90,000	116.6%	167,200
315	WARD #5 PROJECTS FUND	28,789	354,700	128,300	36.2%	483,000
316	WARD #6 PROJECTS FUND	26,685	474,900	(86,400)	-18.2%	388,500
317	WARD #7 PROJECTS FUND	51,726	260,900	(3,100)	-1.2%	257,800
318	WARD #8 PROJECTS FUND	98,134	364,300	75,400	20.7%	439,700
319	WARD #9 PROJECTS FUND	5,496	680,500	(31,700)	-4.7%	648,800
320	WARD #10 PROJECTS FUND	90,056	164,400	(32,800)	-20.0%	131,600
336	2004B TIF BOND PROJECT FUND	2,954,456	720,000	(720,000)	-100.0%	-
339	2006 GO BOND PROJECT FUND	880,118	750,000	(520,300)	-69.4%	229,700
340	CAPITAL IMPROVEMENTS FUND A	8,940,956	9,505,000	2,118,100	22.3%	11,623,100
342	2008B TIF BOND PROJECT (TIF #3) FUND	(4,808)	652,300	(452,300)	-69.3%	200,000
343	2008 GO BOND PROJECT FUND	103,388	5,126,000	(38,300)	-0.7%	5,087,700
344	2008A TIF BOND PROJECT (TIF #6) FUND	2,897,353	4,248,206	(3,103,006)	-73.0%	1,145,200
345	KANE/DUPAGE FIRE IMPACT FEE FUND	-	100,000	-	0.0%	100,000
346	KENDALL/WILL FIRE IMPACT FEE FUND	-	100,000	-	0.0%	100,000
347	PUBLIC WORKS IMPACT FEE FUND	-	50,000	-	0.0%	50,000
348	2009 GO BOND PROJECT FUND	(298,019)	1,452,900	(79,600)	-5.5%	1,373,300
	<b>CAPITAL PROJECTS FUNDS TOTAL</b>	<b>16,167,568</b>	<b>25,821,606</b>	<b>(2,617,506)</b>	<b>-10.1%</b>	<b>23,204,100</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

NO.	FUND/DEPARTMENT/DIVISION NAME	2011 ACTUAL	2012 ORIGINAL BUDGET	INCREASE/ (DECREASE)	PERCENT CHANGE	2013 BUDGET
401	BOND & INTEREST FUND	25,785,567	17,128,900	(1,081,000)	-6.3%	16,047,900
	<b>BOND &amp; INTEREST FUND TOTAL</b>	<b>25,785,567</b>	<b>17,128,900</b>	<b>(1,081,000)</b>	<b>-6.3%</b>	<b>16,047,900</b>
120	EQUIPMENT SERVICES FUND	4,906,684	4,638,313	397,252	8.6%	5,035,565
510	WATER & SEWER FUND - GENERAL	1,000,000	1,000,000	-	0.0%	1,000,000
510	WATER & SEWER FUND - WATER PRODUCTION	14,883,543	15,061,118	572,050	3.8%	15,633,168
510	WATER & SEWER FUND - 2006 REVENUE BOND PROJ	24,310	5,860,000	(1,858,700)	-31.7%	4,001,300
510	WATER & SEWER FUND - 2009B IEPA LOAN PROJ	6,504	-	-	0.0%	-
510	WATER & SEWER FUND - WATER BILLING	1,644,519	1,825,446	(32,131)	-1.8%	1,793,315
510	WATER & SEWER FUND - MAINTENANCE	8,493,057	12,701,812	2,691,473	21.2%	15,393,285
510	WATER & SEWER FUND - METER MAINTENANCE	661,724	645,974	467,068	72.3%	1,113,042
520	REVENUE & COLLECTION	208,797	-	-	0.0%	-
520	MVPS FUND - REVENUE & COLLECTION	-	303,136	4,462	1.5%	307,598
520	MVPS FUND - MAINTENANCE	975,427	747,133	(47,517)	-6.4%	699,616
520	MVPS FUND - ENFORCEMENT	202,142	215,356	26,944	12.5%	242,300
530	TRANSPORTATION CENTER FUND - ROUTE 25	1,154,940	1,035,940	241,343	23.3%	1,277,283
530	TRANSPORTATION CENTER FUND - ROUTE 59	1,013,760	1,051,303	193,335	18.4%	1,244,638
550	GOLF FUND - DEBT SERVICE	207,618	478,800	2,600	0.5%	481,400
550	GOLF FUND - PHILLIPS PARK GOLF COURSE	1,166,173	1,081,018	8,711	0.8%	1,089,729
550	GOLF FUND - FOX VALLEY GOLF CLUB	665,072	721,380	36,762	5.1%	758,142
601	PROPERTY & CASUALTY INSURANCE FUND	6,741,531	4,172,000	573,000	13.7%	4,745,000
602	EMPLOYEE HEALTH INSURANCE FUND	16,657,504	19,875,009	(157,865)	-0.8%	19,717,144
603	EMPLOYEE COMPENSATED BENEFITS FUND	848,559	1,300,000	(500,000)	-38.5%	800,000
	<b>PROPRIETARY FUNDS TOTAL</b>	<b>61,461,864</b>	<b>72,713,738</b>	<b>2,618,787</b>	<b>3.6%</b>	<b>75,332,525</b>
701	POLICE PENSION FUND	11,025,183	12,766,300	430,100	3.4%	13,196,400
702	FIREFIGHTERS' PENSION FUND	9,179,446	10,670,100	130,600	1.2%	10,800,700
704	RETIREE HEALTH INSURANCE TRUST FUND	7,083,046	8,775,183	(507,411)	-5.8%	8,267,772
	<b>TRUST FUNDS TOTAL</b>	<b>27,287,675</b>	<b>32,211,583</b>	<b>53,289</b>	<b>0.2%</b>	<b>32,264,872</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
EXPENDITURES BY FUND, DEPARTMENT, AND DIVISION**

<b>NO.</b>	<b>FUND/DEPARTMENT/DIVISION NAME</b>	<b>2011 ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>INCREASE/ (DECREASE)</b>	<b>PERCENT CHANGE</b>	<b>2013 BUDGET</b>
210	LIBRARY GENERAL FUND	9,960,914	10,652,301	(525,402)	-4.9%	10,126,899
310	LIBRARY C.P. & TECHNOLOGY FUND	1,142,188	100,000	(100,000)	-100.0%	-
349	2012A GO BOND PROJECT FUND	-	11,230,000	10,260,000	91.4%	21,490,000
410	LIBRARY BOND & INTEREST FUND	3,276,479	387,500	915,300	236.2%	1,302,800
	<b>LIBRARY FUNDS TOTAL</b>	<b>14,379,581</b>	<b>22,369,801</b>	<b>10,549,898</b>	<b>47.2%</b>	<b>32,919,699</b>
	<b>COMBINED TOTAL</b>	<b>323,433,619</b>	<b>381,023,565</b>	<b>15,849,395</b>	<b>4.2%</b>	<b>396,872,960</b>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**MATRIX OF DEPARTMENTAL FUNCTIONS AND EXPENDITURES**  
**(2013 Budget Amounts Shown in Thousands)**

Certain city departments have responsibility for managing money in multiple funds. Conversely, budget management responsibility for certain city funds is shared by multiple city departments. This table describes those interrelationships with respect to the city's operating funds.

Department Name	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Proprietary Funds	Trust Funds	Library Funds	Total
Executive Department	2,930	120	282	-	-	-	-	3,332
Law Department	1,381	25	-	-	-	-	-	1,406
Administrative Services Department	9,292	6,297	697	-	-	-	-	16,286
Community Services Department	3,036	5,262	344	-	-	-	-	8,642
Development Services Department	7,110	18,216	3,452	-	18,924	-	-	47,702
Finance Department	3,594	25	39	-	2,101	32,265	-	38,024
Fire Department	38,330	2,781	200	-	-	-	-	41,311
Police Department	63,672	3,629	673	-	-	-	-	67,974
Operations Department	18,342	16,503	16,102	-	24,652	-	-	75,599
Library	-	-	-	-	-	-	31,617	31,617
Non-Departmental	240	-	-	-	25,262	-	-	25,502
Transfers	-	11,198	837	-	1,000	-	-	13,035
Debt Service	-	5,121	578	16,048	3,393	-	1,303	26,443
<b>Total</b>	<u>147,927</u>	<u>69,177</u>	<u>23,204</u>	<u>16,048</u>	<u>75,332</u>	<u>32,265</u>	<u>32,920</u>	<u>396,873</u>

**EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2013**

<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2011 ACTUAL</b>	<b>2012 ESTIMATED ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>2012 AMENDED BUDGET</b>	<b>2013 BUDGET</b>	<b>2013-2012 CHANGE</b>
101	GENERAL	136,228,853	127,095,828	141,587,207	141,781,407	147,926,955	6,339,748
120	EQUIPMENT SERVICES	4,906,684	4,449,584	4,638,313	4,896,313	5,035,565	397,252
203	MOTOR FUEL TAX	5,573,173	3,011,708	10,418,800	10,418,800	10,693,000	274,200
204	AIRPORT	852,084	641,114	3,164,987	3,164,987	3,190,909	25,922
208	SANITATION	1,832,383	1,556,519	1,900,000	1,900,000	1,900,000	-
210	LIBRARY	9,960,914	8,561,077	10,652,301	10,652,301	10,126,899	(525,402)
211	WIRELESS 911 SURCHARGE	80,948	14,952	940,000	940,000	925,000	(15,000)
213	HOME PROGRAM	51,739	802,858	1,772,462	1,772,462	455,000	(1,317,462)
214	NEIGHBORHOOD STABILIZATION	1,193,195	377,801	1,075,000	1,075,000	36,500	(1,038,500)
215	GAMING TAX	12,104,982	7,231,029	10,526,200	10,632,400	14,687,900	4,161,700
216	ASSET FORFEITURES-FEDERAL	132,820	43,475	592,900	592,900	1,276,400	683,500
217	ASSET FORFEITURES-STATE	4,253	55,400	336,000	336,000	600,000	264,000
219	FOREIGN FIRE INSURANCE TAX	86,014	81,412	140,000	140,000	150,000	10,000
220	BLOCK GRANT INCOME	13,400	-	-	-	-	-
221	BLOCK GRANT	2,372,471	1,584,788	2,678,331	2,678,331	1,181,000	(1,497,331)
222	SECTION 108 LOAN	518,688	153,259	156,600	156,600	164,600	8,000
231	TIF #1-DOWNTOWN	1,224,715	1,498,381	3,615,050	3,615,050	3,690,900	75,850
232	TIF #2-FARNSWORTH AREA	4,785,121	6,915,397	15,149,300	15,149,300	7,822,700	(7,326,600)
233	TIF #3-RIVERCITY	1,388,810	356,118	1,218,400	1,218,400	1,264,800	46,400
234	TIF #4-BELL GALE	130,348	51,649	60,000	60,000	60,000	-
235	TIF #5-WEST RIVER AREA	123,502	12,895	479,300	479,300	1,649,350	1,170,050
236	TIF #6-EAST RIVER AREA	978,321	388,579	1,103,600	1,103,600	1,693,350	589,750
237	TIF #7-WEST FARNSWORTH AREA	-	6,030	-	-	867,500	867,500
238	TIF #7-EAST FARNSWORTH AREA	-	9,350	-	29,800	145,500	145,500
251	SSA #14-SULLIVAN	6,400	22,755	30,000	30,000	30,000	-
255	SHAPE	5,180,127	4,659,021	9,083,900	10,083,900	8,830,300	(253,600)
262	SSA #24-EAGLE POINT	39,319	19,881	35,000	35,000	36,000	1,000
263	SSA #27-CONCORD	17,660	-	16,000	16,000	16,000	-
266	SSA ONE-DOWNTOWN	220,000	220,000	220,000	220,000	220,000	-
275	SSA #34-OSWEGO	1,178,550	3,428,654	1,235,200	1,235,200	1,195,100	(40,100)
276	SSA #44-BLACKBERRY TRAIL	28,433	-	33,600	33,600	33,600	-
280	STORMWATER MGMT FEE	2,005,055	1,991,257	3,110,100	3,110,100	3,245,700	135,600
281	LONG-TERM CONTROL PLAN FEE	-	35,532	100,000	100,000	3,115,800	3,015,800

**EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2013**

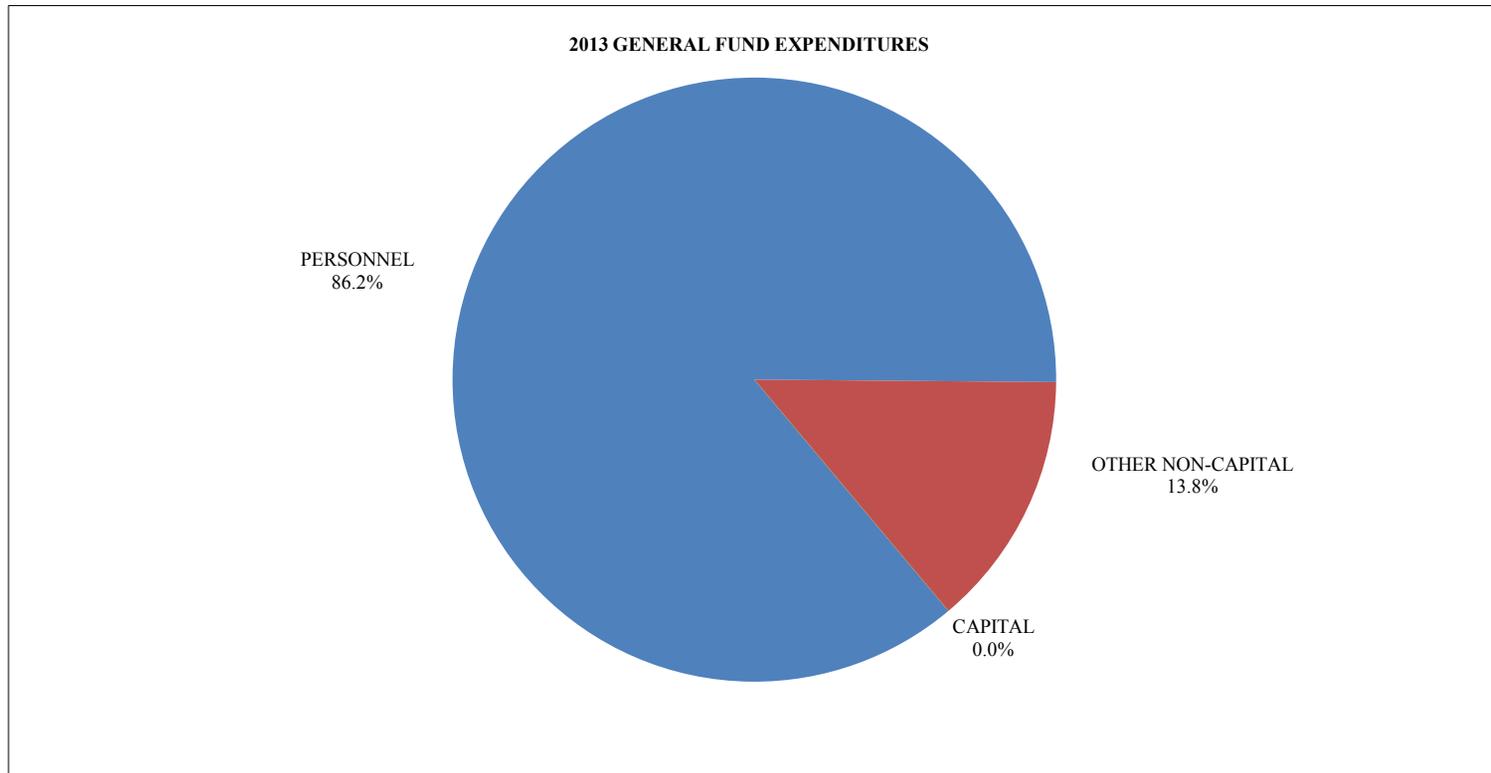
<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2011 ACTUAL</b>	<b>2012 ESTIMATED ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>2012 AMENDED BUDGET</b>	<b>2013 BUDGET</b>	<b>2013-2012 CHANGE</b>
310	LIBRARY C.P./TECHNOLOGY	1,142,188	94,576	100,000	100,000	-	(100,000)
311	WARD #1 PROJECTS	68,682	40,995	276,500	276,500	320,900	44,400
312	WARD #2 PROJECTS	66,134	47,706	181,100	181,100	190,800	9,700
313	WARD #3 PROJECTS	90,434	83,549	282,700	282,700	266,800	(15,900)
314	WARD #4 PROJECTS	167,988	19,415	77,200	77,200	167,200	90,000
315	WARD #5 PROJECTS	28,789	15,218	354,700	354,700	483,000	128,300
316	WARD #6 PROJECTS	26,685	206,416	474,900	474,900	388,500	(86,400)
317	WARD #7 PROJECTS	51,726	66,157	260,900	260,900	257,800	(3,100)
318	WARD #8 PROJECTS	98,134	31,268	364,300	364,300	439,700	75,400
319	WARD #9 PROJECTS	5,496	116,725	680,500	680,500	648,800	(31,700)
320	WARD #10 PROJECTS	90,056	107,371	164,400	164,400	131,600	(32,800)
336	2004B TIF BOND PROJECT	2,954,456	-	720,000	720,000	-	(720,000)
339	2006 GO BOND PROJECT	880,118	604,128	750,000	750,000	229,700	(520,300)
340	CAPITAL IMPROVEMENTS A	8,940,956	6,295,961	9,505,000	10,572,200	11,623,100	2,118,100
342	2008B TIF BOND PROJECT (TIF #3)	(4,808)	-	652,300	652,300	200,000	(452,300)
343	2008 GO BOND PROJECT	103,388	4,505,614	5,126,000	5,126,000	5,087,700	(38,300)
344	2008A TIF BOND PROJECT (TIF #6)	2,897,353	10,012,669	4,248,206	4,248,206	1,145,200	(3,103,006)
345	KANE/DUPAGE FIRE IMPACT FEE	-	-	100,000	100,000	100,000	-
346	KENDALL/WILL FIRE IMPACT FEE	-	-	100,000	100,000	100,000	-
347	PUBLIC WORKS IMPACT FEE	-	-	50,000	50,000	50,000	-
348	2009 GO BOND PROJECT	(298,019)	779,562	1,452,900	1,452,900	1,373,300	(79,600)
349	2012 GO BOND PROJECT	-	1,201,699	11,230,000	11,230,000	21,490,000	10,260,000
401	BOND & INTEREST	25,785,567	13,993,115	17,128,900	17,128,900	16,047,900	(1,081,000)
410	LIBRARY BOND & INTEREST	3,276,478	46,260	387,500	387,500	1,302,800	915,300
510	WATER & SEWER	26,713,657	22,539,826	37,094,350	37,205,050	38,934,110	1,839,760
520	MOTOR VEHICLE PARKING	1,386,366	968,368	1,265,625	1,265,625	1,249,514	(16,111)
530	TRANSIT CENTERS	2,168,700	1,605,547	2,087,243	2,137,243	2,521,921	434,678
550	GOLF OPERATIONS	2,038,863	1,626,499	2,281,198	2,281,198	2,329,271	48,073
601	PROP & CASUALTY INSURANCE	6,741,531	4,990,182	4,172,000	4,172,000	4,745,000	573,000
602	EMPLOYEE HEALTH INSURANCE	16,657,504	16,000,899	19,875,009	19,875,009	19,717,144	(157,865)
603	EMPLOYEE COMP BENEFITS	848,559	593,461	1,300,000	1,300,000	800,000	(500,000)

**EXPENDITURE SUMMARY BY FUND FOR FISCAL YEAR 2013**

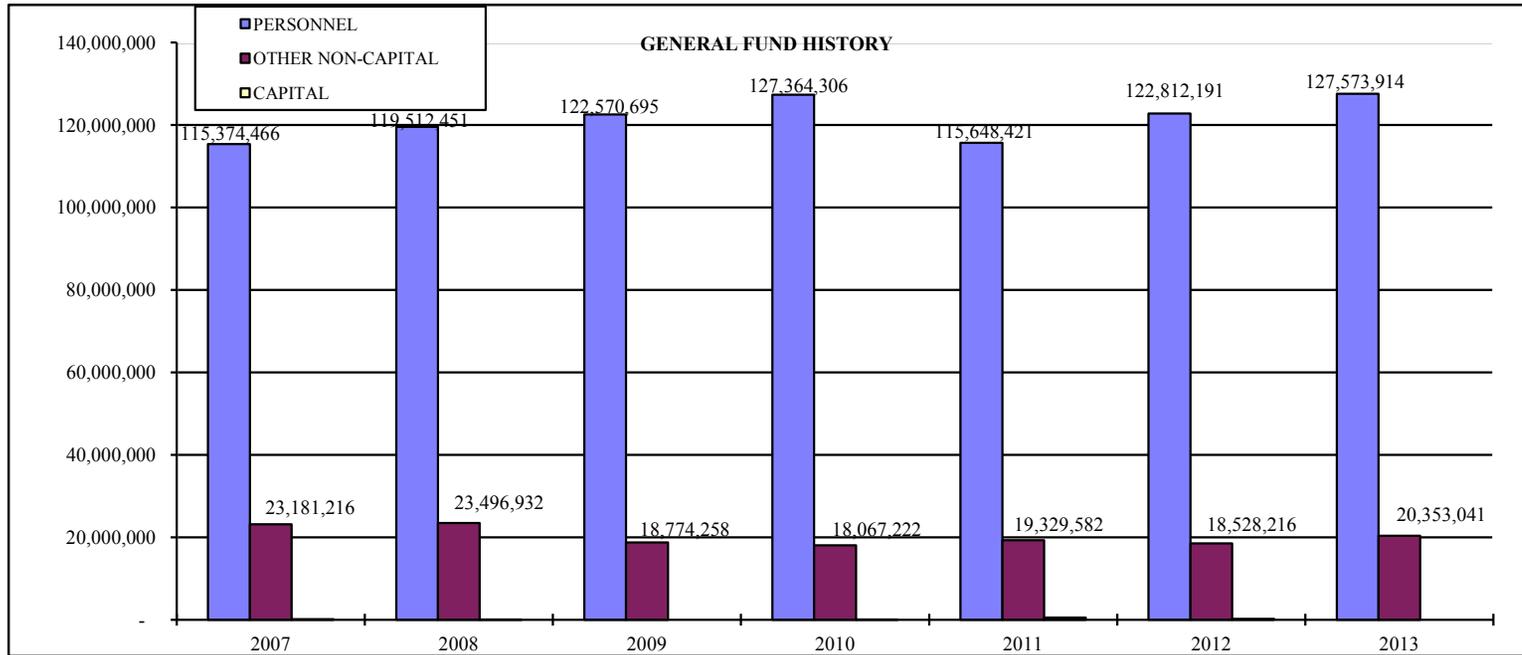
<b>FUND NO.</b>	<b>FUND NAME</b>	<b>2011 ACTUAL</b>	<b>2012 ESTIMATED ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>2012 AMENDED BUDGET</b>	<b>2013 BUDGET</b>	<b>2013-2012 CHANGE</b>
701	POLICE PENSION	11,025,183	10,672,548	12,766,300	12,766,300	13,196,400	430,100
702	FIREFIGHTERS' PENSION	9,179,446	8,476,062	10,670,100	10,670,100	10,800,700	130,600
704	RETIREE HEALTH INS TRUST	7,083,046	6,876,679	8,775,183	8,775,183	8,267,772	(507,411)
<b>TOTAL</b>		<b><u>323,433,618</u></b>	<b><u>287,894,778</u></b>	<b><u>381,023,565</u></b>	<b><u>383,839,665</u></b>	<b><u>396,872,960</u></b>	<b><u>15,849,395</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**

	<b>ACTUAL 2006</b>	<b>ACTUAL 2007</b>	<b>ACTUAL 2008</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGET 2012</b>	<b>BUDGET 2013</b>
PERSONNEL	103,177,017	115,374,466	119,512,451	122,570,695	127,364,306	115,648,421	122,812,191	127,573,914
OTHER NON-CAPITAL	28,838,859	23,181,216	23,496,932	18,774,258	18,067,222	19,329,582	18,528,216	20,353,041
CAPITAL	741,621	110,606	35,834	-	70,352	504,500	246,800	-
<b>TOTAL</b>	<b>132,757,497</b>	<b>138,666,288</b>	<b>143,045,217</b>	<b>141,344,953</b>	<b>145,501,880</b>	<b>135,482,503</b>	<b>141,587,207</b>	<b>147,926,955</b>



**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**



	ACTUAL 2006	ACTUAL 2007	ACTUAL 2008	ACTUAL 2009	ACTUAL 2010	ACTUAL 2011	BUDGET 2012	BUDGET 2013
<b><u>PERSONNEL</u></b>	103,177,017	115,374,466	119,512,451	122,570,695	127,364,306	115,648,421	122,812,191	127,573,914
% OF TOTAL	77.72%	83.20%	83.55%	86.72%	87.53%	85.36%	86.74%	86.24%
INCREASE	10,134,050	12,197,449	4,137,985	3,058,244	4,793,611	(11,715,885)	7,163,770	4,761,723
% INCREASE	10.89%	11.82%	3.59%	2.56%	3.91%	-9.20%	6.19%	3.88%
<b><u>OTHER NON-CAPITAL</u></b>	28,838,859	23,181,216	23,496,932	18,774,258	18,067,222	19,329,582	18,528,216	20,353,041
% OF TOTAL	21.72%	16.72%	16.43%	13.28%	12.42%	14.27%	13.09%	13.76%
INCREASE	(3,248,692)	(5,657,643)	315,716	(4,722,674)	(707,036)	1,262,360	(801,366)	1,824,825
% INCREASE	-10.12%	-19.62%	1.36%	-20.10%	-3.77%	6.99%	-4.15%	9.85%

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HISTORY OF GENERAL FUND EXPENDITURES BY CLASS**

	<b>ACTUAL 2006</b>	<b>ACTUAL 2007</b>	<b>ACTUAL 2008</b>	<b>ACTUAL 2009</b>	<b>ACTUAL 2010</b>	<b>ACTUAL 2011</b>	<b>BUDGET 2012</b>	<b>BUDGET 2013</b>
<b><u>CAPITAL</u></b>	741,621	110,606	35,834	-	70,352	504,500	246,800	-
<b>% OF TOTAL</b>	0.56%	0.08%	0.03%	0.00%	0.05%	0.37%	0.17%	0.00%
<b>INCREASE</b>	282,546	(631,015)	(74,772)	(35,834)	70,352	434,148	(257,700)	(246,800)
<b>% INCREASE</b>	5.23%	-85.09%	-67.60%	-100.00%	100.00%	617.11%	-51.08%	-100.00%
<b><u>TOTAL</u></b>	132,757,497	138,666,288	143,045,217	141,344,953	145,501,880	135,482,503	141,587,207	147,926,955
<b>% OF TOTAL</b>	100%	100%	100%	100%	100%	100%	100%	100%
<b>INCREASE</b>	6,922,185	5,908,791	4,378,929	(1,700,264)	4,156,927	(10,019,377)	6,104,704	6,339,748
<b>% INCREASE</b>	10.15%	4.45%	3.16%	-1.19%	2.94%	-6.89%	4.51%	4.48%

**CITY OF AURORA, ILLINOIS  
2013-2017 NON-CAPITAL DECISION PACKAGES**

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>
101-General Fund								
1210	Central Services	Rooftop Air Conditioning Unit-Stolp Island Garage	30,000	0	0	0	0	30,000
1216	Police HQ Campus Maintenance	Building and Grounds Maintenance	50,000	0	0	0	0	50,000
1220	Human Resources	Ethics Training	15,000	0	0	0	0	15,000
1231	Communications	Outside Interference Consulting	61,700	0	0	0	0	61,700
1232	MIS	Adobe Software Upgrade	18,000	0	0	0	0	18,000
1233	Police Technical Services	Annual Server Replacements	36,000	36,000	36,000	36,000	36,000	180,000
1233	Police Technical Services	Annual Desktop PC Refresh	55,200	55,200	55,200	55,200	55,200	276,000
1330	Neighborhood Redevelopment	Increase Hours - Office Coordinator (PT)	13,700	14,100	14,500	15,000	15,400	72,700
1340	Public Information	Downgrade Office Coordinator to Public Information Specialist	-7,900	0	0	0	0	-7,900
1340	Public Information	Upgrade Community Services/Public Information Director	13,400	0	0	0	0	13,400

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>
1340	Public Information	Upgrade Coordinator to Media Relations Manager	29,400	0	0	0	0	29,400
1340	Public Information	City Website Redesign/Overhaul	90,000	40,000	40,000	18,000	18,000	206,000
1820	Building & Permits	P-Ticket Seminar and Implementation Workshop	8,000	0	0	0	0	8,000
2502	Finance Administration	Grant Writer	95,000	97,900	100,800	103,800	106,900	504,400
2502	Finance Administration	Graduate Intern	21,300	21,900	22,600	23,300	24,000	113,100
3033	Fire	Upgrade Admin Secretary I to Admin Secretary II	2,700	2,800	2,900	3,000	3,100	14,500
3536	Police	Lexipol Services	33,800	33,800	8,300	8,300	33,800	118,000
3536	Police	Forensic Examiner	107,500	110,800	114,200	117,700	121,300	571,500
3538	Emergency Management	E-Team Training	9,800	5,000	5,000	5,000	5,000	29,800
4402	Operations Administration	Upgrade P/T Confidential Secretary to F/T Office Manager	37,200	38,300	39,500	40,600	41,900	197,500
4410	Animal Control	Confidential Secretary (Part-Time) (2)	-13,800	-13,400	-13,000	-12,600	-12,200	-65,000
4420	Electrical Maintenance	Traffic Signal Maintenance	70,000	72,000	74,000	76,000	78,000	370,000
		Grant-State	70,000	72,000	74,000	76,000	78,000	370,000
4450	Property Standards	Upgrade Administrative Aide to Program Coordinator	5,800	6,000	6,200	6,300	6,500	30,800

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>
4450	Property Standards	Netbooks	48,500	13,500	14,000	14,500	15,000	105,500
4450	Property Standards	Vacant Property Consulting Services	100,000	50,000	25,000	0	0	175,000
4460	Street Maintenance	Replacement - Sign Maker	35,000	0	0	0	0	35,000
		<b>Total</b>	<b>1,035,300</b>	<b>655,900</b>	<b>619,200</b>	<b>586,100</b>	<b>625,900</b>	<b>3,522,400</b>
<b>120-Equipment Services Fund</b>								
4431	Equipment Services	Upgrade CFA Software to Shop Floor	25,000	0	0	0	0	25,000
		<b>Total</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>
<b>215-Gaming Tax Fund</b>								
1830	Economic Development	Branding Initiative	37,500	37,500	37,500	37,500	0	150,000
		TIF # - Various	112,500	112,500	112,500	112,500	0	450,000
4451	MVPS Enforcement	License Plate Recognition System	131,000	0	0	0	0	131,000
		MVPS Fund	19,000	0	0	0	0	19,000
		<b>Total</b>	<b>300,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>750,000</b>
<b>231-TIF #1 Downtown Fund</b>								
1210	Central Services	Scitech Building Roof	175,000	0	0	0	0	175,000
4430	Maintenance Services	New York Bridge Memory Sculptures	100,000	100,000	10,000	10,000	10,000	230,000

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>
4430 Maintenance Services		West Dam Inspection	25,000	0	0	0	0	25,000
4430 Maintenance Services		Obermeyer Gate at the Entrance of the Canoe Chute	25,000	0	0	0	0	25,000
4432 MVPS Maintenance		Equipment Upgrade/Replacement-SIP Parking Deck	225,000	0	0	0	0	225,000
		MVPS Fund	-22,001	-45,300	-46,700	-48,100	-49,500	-211,601
		<b>Total</b>	<b>527,999</b>	<b>54,700</b>	<b>-36,700</b>	<b>-38,100</b>	<b>-39,500</b>	<b>468,399</b>
<b>239-Variou s TIF District Funds</b>								
1830 Economic Development		TIF Consultant	75,000	75,000	75,000	0	0	225,000
		<b>Total</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>225,000</b>
<b>255-SHAPE Fund</b>								
1233 Police Technical Services		Xiotech SAN Replacement	105,000	0	0	0	0	105,000
		General Fund	0	21,000	69,000	30,600	78,600	199,200
1233 Police Technical Services		GUI CAD Upgrade	43,000	0	0	0	0	43,000
1233 Police Technical Services		EnRoute Training	8,000	0	0	0	0	8,000
3033 Fire		Computer Work Stations	14,000	0	0	0	0	14,000
3033 Fire		Scuba Team Boat	25,000	0	0	0	0	25,000

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>	
3536 Police		Police K-9 Program	261,200	0	0	0	0	261,200	
			General Fund	0	8,800	8,800	8,800	8,800	35,200
3536 Police		Additional Cameras in Booking Area	8,300	0	0	0	0	8,300	
		<b>Total</b>	<b>464,500</b>	<b>29,800</b>	<b>77,800</b>	<b>39,400</b>	<b>87,400</b>	<b>698,900</b>	
<b>340-Capital Improvement A Fund</b>									
1210 Central Services		City Hall Side Entrance glass	20,000	0	0	0	0	20,000	
1230 Information Technology		Enterprise Resource Platform	40,000	670,000	670,000	670,000	670,000	2,720,000	
			SHAPE	60,000	1,005,000	1,005,000	1,005,000	1,005,000	4,080,000
1232 MIS		Optical Fiber Builds	200,000	200,000	200,000	200,000	200,000	1,000,000	
2523 Revenue & Collection		City Hall Payment Kiosk	39,000	0	0	0	0	39,000	
			General Fund	0	1,000	1,000	1,000	1,000	4,000
4410 Animal Control		Animal Control Facility Parking Lot and Drive	32,000	0	0	0	0	32,000	
4440 Parks & Recreation		Maintenance Facility Roof	148,400	0	0	0	0	148,400	
4441 Phillips Park Zoo		Stone Wall Along Main Zoo Path	15,000	0	0	0	0	15,000	
4441 Phillips Park Zoo		Elk Chute/Squeeze Area	16,000	0	0	0	0	16,000	
4441 Phillips Park Zoo		Repave Zoo Paths	17,000	0	0	0	0	17,000	

<b>Fund</b>	<b>Department/Division Name</b>	<b>Decision Package Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>
4460	Street Maintenance	Stump Grinder	35,000	0	0	0	0	35,000
		<b>Total</b>	<b>622,400</b>	<b>1,876,000</b>	<b>1,876,000</b>	<b>1,876,000</b>	<b>1,876,000</b>	<b>8,126,400</b>
<b>510-Water &amp; Sewer Fund</b>								
1851	Water Production	Water Quality Monitoring System for Fox River	60,000	0	0	0	0	60,000
1851	Water Production	WTP Process Ammoniators	60,000	0	0	0	0	60,000
4470	Water & Sewer Maintenance	Seasonal Worker I (3) & Seasonal Worker II (3)	31,200	32,100	33,100	34,100	35,100	165,600
4470	Water & Sewer Maintenance	Citywide Uni-Directional Watermain Flushing Program	136,000	108,000	157,000	151,000	239,000	791,000
4471	Water Meter Maintenance	Large Meter Replacement	400,000	0	0	0	0	400,000
		<b>Total</b>	<b>687,200</b>	<b>140,100</b>	<b>190,100</b>	<b>185,100</b>	<b>274,100</b>	<b>1,476,600</b>
<b>530-Transit Center Fund</b>								
4433	Transit Center - Route 25	Commuter Daily Parking Machines	150,000	0	0	0	0	150,000
4433	Transit Center - Route 25	ATC Interior Repainting	20,000	0	0	0	0	20,000
		<b>Total</b>	<b>170,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>170,000</b>
		<b>Grand Total</b>	<b>3,907,399</b>	<b>2,981,500</b>	<b>2,951,400</b>	<b>2,798,500</b>	<b>2,823,900</b>	<b>15,462,699</b>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES**  
**(Decision Packages of \$100,000 or More for the Budget Year)**

**Overview**

The City of Aurora requires that all requests for new services, programs, equipment, vehicles, and capital improvements be submitted for consideration during the budget process as “decision packages.” Decision packages are categorized as either “non-capital decision packages” (for services, programs, equipment, and vehicles) or “Capital Improvement Plan project requests” (for land improvements, buildings, building improvements, and infrastructure at a cost of at least \$100,000 and having a useful life of more than one year). Capital Improvement Plan project requests are addressed later in the Capital Projects Funds Section of the budget. Below is information on non-capital decision packages included in the 2013 City Budget with a provision of at least \$100,000 for the budget year. (Only 2013 costs are identified below.)

**General Fund (101)**

**Traffic Signal Maintenance, Electrical Maintenance Division \$140,000.** This decision package provides for a maintenance contract for traffic signal located at state/city-shared intersections. The maintenance contract will also assure compliance with an agreement with the Illinois Department of Transportation.

**Vacant Property Consulting Services, Property Standards Division, \$100,000.** This decision package will assist the city in implementing best practices to minimize or prevent problems associated with vacant properties due to the foreclosure crisis.

**Forensic Examiner, Police Department, \$107,500.** This decision package provides for a civilian police position specializing in the analysis of evidence obtained from crime scenes. The position will increase the overall efficiency of the investigations division and the entire Police Department.

**Gaming Tax Fund (Fund 215)**

**Branding Initiatives, Economic Development, \$112,500.** This decision package provides for the engagement of a contractual marketing and branding consultant to increase the awareness and image of the city as a great place to live, do business, and be entertained. Funding for the branding initiative will be primarily from the Gaming Tax Fund, but also from various TIF districts funds.

**License Plate Recognition System, MVPS Enforcement, \$150,000.** This decision package provides for the installation of a license plate recognition system to be installed in two automobiles. It will allow for efficient enforcement of timed parking zones in the city’s downtown without having to manually chalk each vehicle’s tire.

**TIF District #1 Fund (Fund 231)**

**Replace Roof-Scitech Building, 18 W. Benton Street, Central Services, \$175,000.00.** This repair is necessary to prevent roof damage and other interior structural damage.

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES**  
**(Decision Packages of \$100,000 or More for the Budget Year)**

**New York Bridge Memory Sculptures, Maintenance Services Division, \$100,000.** This decision package provides for the restoration of four concrete memory sculptures located on the corners of the New York Street Bridge.

**Equipment Upgrade/Replacement-SIP Parking Deck, MVPS Maintenance Division, \$202,999.** This decision package will provide for the replacement and upgrade of the existing parking deck equipment to an automated pay-on-foot operation.

**SHAPE Fund (255)**

**K-9 Program, Police Department, \$261,200.** This decision package provides for the start-up costs and maintenance costs associated with creating a canine unit with four police service dogs and four fully-equipped patrol vehicles. The unit will increase the Police Department's ability to detect/seize drugs and other contraband, locate missing/endangered person, recover evidence, and track/apprehend criminals.

**Xiotech SAN Replacement, Police Technical Services, \$105,000.** This project provides for the replacement of the Police Department's current, nearly obsolete Storage Area Network (SAN). The SAN provides back-up and disaster recovery capacity for police, fire, and dispatch automated systems.

**Capital Improvement A Fund (340)**

**Optical Fiber Builds, Management Information Systems Division, \$200,000.** This program provides for the installation of optical fiber lines as needed throughout the year. Experience has shown that it is not possible to foresee all needs for fiber lines with specificity in advance.

**Replace Maintenance Facility Roof, Parks and Recreation Division, \$148,400.** This decision package provides for the replacement of the roof of a facility whose existing roof is deteriorated and badly leaking.

**Water & Sewer Fund (510)**

**Large Meter Replacement, Water Meter Maintenance Division, \$400,000.00.** This decision package provides for the replacement of large, compound water meters whose metering accuracy has diminished with age and usage.

**Citywide Uni-Directional Watermain Flushing Program, Water & Sewer Maintenance Division, \$136,000.** This decision package provides for the annual flushing of one sixth of the watermain distribution system per year. Flushing prevents sediments and deposits from collecting inside the watermains, which can degrade the water quality that residents receive.

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**DESCRIPTION OF APPROVED NON-CAPITAL DECISION PACKAGES**  
**(Decision Packages of \$100,000 or More for the Budget Year)**

**Transit Center Fund (530)**

**Commuter Daily Parking Machines, Transit Center- Route 25 Division, \$150,000.** The decision package provides for the replacement of obsolete machines. It will reduce the need for frequent repairs.

**CITY OF AURORA, ILLINIOIS  
ORGANIZATION CHART  
EXECUTIVE DEPARTMENT**

Mayor  
Thomas J. Weisner

Boards & Commissions

Aldermen's Office



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# Mayor's Office

# 2013 Budget

## Mission

To provide leadership to ensure the residents and businesses of the City of Aurora receive high quality municipal services.

## Major Functions

1. Oversee a municipal corporation with a budget of approximately \$400 million and a workforce of more than 1,000 full-time equivalent employees.
2. Support initiatives to improve the city's quality of life.
3. Establish policies and give direction to all city departments and divisions.
4. Respond promptly and efficiently to the concerns and inquiries of residents and businesses.
5. Develop a balanced budget and present it to the City Council to be approved no later than December 31 of each year.
6. Serve as intergovernmental liaison to local, state, and federal elected and non-elected officials.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	692,718	769,324	905,588
Other Non-Capital	173,971	137,502	146,300
Capital	-	-	-
<b>Total</b>	<b>866,689</b>	<b>906,826</b>	<b>1,051,888</b>

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Mayor	1	1	1
Chief Management Officer	1	1	1
Asst. Chief of Staff	2	2	2
Management Analyst	0	0	1
Administrative Assistant I	1	1	1
Executive Secretary	0	1	1
Confidential Secretary	1	0	0
<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>7</b>

## Short-Term Goals (2013)

1. Increase the accuracy of final City Council agenda items by providing leadership for the evaluation of current agenda processes and implementation of new policies and procedures.
2. Streamline the agenda request and approval process and minimize paper use by working closely with the Information Technology Division to implement a paperless agenda system.
3. Decrease the amount of paper used and the time it takes for items to move items through the City Council agenda approval process by working closely with the Information Technology Division to implement a paperless agenda system.
4. Reorganize the city's economic development function to provide more flexibility and a higher level of collaboration among business partners in order to increase business attraction and retention efforts.
5. Work collaboratively with area educational institutions and businesses to establish an intermediary organization to advance plans to ensure that Aurora's high-school graduates are well prepared to enter the workforce or college.
6. Reevaluate and establish new citywide goals.

## Long-Term Goals (2014 and Beyond)

1. Conduct quarterly strategic planning performance reviews (Ongoing).
2. Improve the city's financial position (Ongoing).
3. Reduce violent crime by providing adequate funding and support for initiatives related to enforcement, prevention, intervention, and education (Ongoing).

4. Increase citizen involvement in the city's decision-making processes (Ongoing).
5. Promote policies, procedures, and initiatives to increase the efficiency and effectiveness of government operations (Ongoing).
6. Promote partnerships with local businesses, labor unions, governments, community organizations, and public and private schools to improve the quality of life in the city (Ongoing).

## 2012 Major Accomplishments

- Worked with aldermen, the library board, and state officials to secure funding, including \$10.8 million in state grant dollars, for construction of a new main public library building.
- Established OnLight Aurora and assisted in securing \$1 million in state funding to support the expansion of Aurora's optical fiber network for education, healthcare, and business use.
- Worked collaboratively with the Fox Valley United Way, the Dunham Fund, School Districts 129, 131, 204 and 308 to establish the SPARK initiative to ensure Aurora's children are Strong, Prepared, And Ready for Kindergarten.
- Convened the Mayor's Business Roundtable, which established common goals among business partners around eight economic development focus areas.
- Partnered with the Illinois Department of Economic Opportunity, State Representative Linda Chapa LaVia, Jobs for the Future, the Harvard Graduate School of Education, Waubensee Community College, and School Districts 129, 131, 204 and 308 to support an asset mapping process to help identify and pursue new strategies to prepare our students for the workforce.

## Mayor's Office

## 2013 Budget

- Reestablished the Veterans Advisory Council.
- Worked with the Human Relations Commission to successfully update the Human Relations Ordinance.

### **Budget Highlights**

The 2013 budget provides for a newly created management analyst's position. This position will provide the capacity to conduct research and analysis of proposed policies and programs in addition to coordinating implementation of citywide programs.

# Aldermen's Office

# 2013 Budget

## Mission

To serve the residents and businesses of the City of Aurora in a responsive and effective manner through leadership and legislative action for the present and future well being of the community.

## Major Functions

1. Serve on the City Council standing committees to review ordinances and resolutions and recommend action by the Committee of the Whole.
  - The Finance Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to financial expenditures, tax levies, budgets, and other financial matters.
  - The Planning & Development Committee: Review and recommend approval or disapproval of resolutions and ordinances pertaining to annexations and development.
  - The Government Operations Committee: Review and recommend approval or disapproval of requests for streetlights, traffic signage, parades, park usage, tag days, and resolutions or ordinances governing the city.
  - The Buildings, Grounds, & Infrastructure (BG&I) Committee: Review and recommend approval or disapproval of water production resolutions and requests for assistance with flooding problems.
2. Receive telephone calls from constituents, answer questions, take complaints, and assist in solving problems.
3. Meet with citizens on ward committees and develop budgets for ward projects funds.

4. Meet with developers to discuss development.
5. Meet with citizens concerning special service areas.
6. Work with neighborhood groups.
7. Attend community functions.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	793,917	832,050	970,864
Other Non-Capital	57,596	115,200	92,800
Capital	-	-	-
<b>Total</b>	<b>851,513</b>	<b>947,250</b>	<b>1,063,664</b>

## Staffing

<u>Full-Time Positions</u>	2011	2012	2013
Chief of Staff	1	1	1
Administrative Aide	2	3	3
Confidential Secretary	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>4</b>	<b>5</b>	<b>5</b>
 <u>Part-Time Positions</u>			
Alderman	12	12	12
<b>Subtotal - Part-Time Positions</b>	<b>12</b>	<b>12</b>	<b>12</b>
 <b>TOTAL</b>	<b>16</b>	<b>17</b>	<b>17</b>

## Short-Term Goals (2013)

1. Create a procedures and guidelines handbook for newly elected aldermen.
2. Continue to seek out more efficient committee processes and work collaboratively with department heads to meet agenda deadlines.
3. Update the aldermen information guides.
4. Learn new meeting management software to electronically streamline meeting agendas and minutes as the City Council committees seek to become paperless.

## Long-Term Goals (2014 and Beyond)

1. Cross train staff on the preparation of agendas, recommendations, and minutes for all committees (2014).
2. Establish and implement a standard system of communication to neighborhood groups and residents (2014).
3. Work with the newly elected aldermen on their plans to interact with constituents in their respective wards. (Ongoing).
4. Continue to work collaboratively with all city departments by utilizing the agenda item tracking system (Ongoing).
5. Continue to improve customer service (Ongoing).

## 2012 Major Accomplishments

- Provided administrative support to a special committee charged with revising ward boundaries based upon the 2010 census.
- Recorded and disposed of ten years of accumulated records to comply with current retention requirements and reorganized the internal record disposal process.
- Scanned five years of accumulated documents in compliance with current record retention requirements.

## 2011 Major Accomplishments

- Increased volunteerism to build better communities.
- Hired and trained a new staff member.

# Aldermen's Office

# 2013 Budget

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Staff Performance</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Ward Meetings	41	60	30	50
Number of Neighborhood Clean-Ups	10	10	13	13
Number of Community News Items Published	14	20	20	20
Minutes for Standing Committees	96	96	108	96
Agendas for Standing Committees	96	96	108	96
Agendas for Committee of the Whole	103	90	89	113
Meeting/Event Announcement Flyers Distributed	25,552	60,000	64,412	70,000
Letters/Memorandums Issued	34,391	30,000	1,400	2,500
Traffic Study Requests Processed	127	125	156	130
Total Customer Service Requests Processed	150	200	495	165
Block Party Applications Processed	66	100	60	73
Aldermen's Info Guides Issued	1,000	5,000	250	1,000
Training and Development Hours	200	200	148	200

## Performance Measures (Continued)

			2012	
	2011	2012	Estimated	2013
<u>Committee Agenda Items</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Planning & Development	250	300	140	250
Finance	350	400	370	400
Government Operations	225	250	320	250
BG&I	150	150	80	150
Total	975	1,100	910	1,050

## Budget Highlights

The 2013 budget will permit the Aldermen's Office to maintain the service level of the prior year.

# Boards & Commissions

# 2013 Budget

## Major Functions

1. Civil Service Commission
2. Planning Commission
3. Zoning Board of Appeals
4. Housing Authority Board
5. FoxWalk Review Committee

## Budget Summary

	2012		
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	61,328	83,181	61,656
Other Non-Capital	10,790	5,800	11,000
Capital	-	-	-
<b>Total</b>	<b>72,118</b>	<b>88,981</b>	<b>72,656</b>

## Staffing

<u>Commissioners/Board Members</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Civil Service Commission	5	5	5
Planning Commission	13	13	13
Zoning Board	6	6	6
FoxWalk Review Committee	10	10	10
Housing Authority	7	7	7
<b>TOTAL</b>	<b>41</b>	<b>41</b>	<b>41</b>

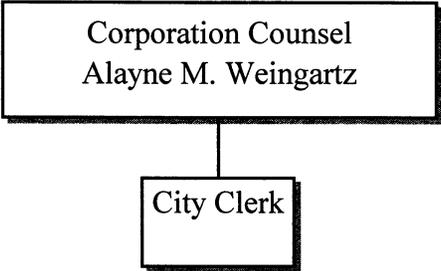
## Budget Highlights

The 2013 budget will permit the Boards and Commissions Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
ELECTION COMMISSION**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
OTHER CHARGES & SERVICES	<u>842,560</u>	<u>974,041</u>	<u>974,041</u>	<u>947,041</u>	<u>740,310</u>	<u>(233,731)</u>
<b>TOTAL NON-CAPITAL</b>	<u>842,560</u>	<u>974,041</u>	<u>974,041</u>	<u>947,041</u>	<u>740,310</u>	<u>(233,731)</u>
<b>TOTAL ELECTION COMMISSION</b>	<u>842,560</u>	<u>974,041</u>	<u>974,041</u>	<u>947,041</u>	<u>740,310</u>	<u>(233,731)</u>

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
LAW DEPARTMENT**





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# Law Department

# 2013 Budget

## Mission

To provide the elected officials and staff of the City of Aurora with legal advice and representation in an efficient and timely manner, and in accordance with the city code.

## Major Functions

1. Provide legal advice to city elected officials and staff as provided in the city code.
2. Represent city elected officials and staff in all applicable courts of law.
3. Prepare ordinances and resolutions for City Council approval.
4. Represent the city's interests in all bond issues and other financing initiatives and monitor city involvement in prior bond issues, other municipal financing, and development agreements.
5. Represent the city's interests in labor negotiations and arbitration.
6. Represent the city's interests before administrative code hearing officers as well as the required follow-up in circuit court.
7. Represent the city's interests in seizure and impoundment hearings and follow-up in circuit court on administrative appeals.
8. Prosecute City Code violations in Aurora Branch Court.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	418,481	495,741	542,375
Other Non-Capital	452,843	398,628	419,820
Capital	-	-	-
Total	871,324	894,369	962,195

## Staffing

<u>Full-Time Positions</u>	2011	2012	2013
Corporation Counsel	1	1	1
Asst. Corporation Counsel II	1	1	1
Office Coordinator	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>
 <u>Part-Time Positions</u>			
Legal Secretary	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
 <b>TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>

# Law Department

# 2013 Budget

## Short-Term Goals (2013)

1. Implement specialized computer software to eliminate manual workflows among departments with regard to creating and managing items for agendas.
2. Draft and post standardized legal forms on the city's intranet site.

## Long-Term Goals (2014 and Beyond)

1. Conduct comprehensive reviews and revisions to the Aurora City Code (Ongoing).

## 2012 Major Accomplishments

- Successfully completed all acquisitions necessary for the Eola Road widening project.
- Successfully completed all acquisitions necessary for the Church Road improvement project.
- Prevailed in the Focus appeal before the Zoning Board of Appeals.
- Prevailed in the circuit court litigation regarding the Aurora Housing Authority.

## 2011 Major Accomplishments

- Compiled a FAQ and answers for Freedom of Information Act (FOIA) requests on the city website.
- Achieved the dismissal of the Brooks, Coleman, Martinez, Bartholomew, Turner, Peiffer, Snyder and Fancsali cases.

- Achieved a successful settlement of the Doris case.
- Drafted a municipal synthetic drug ordinance that was passed by the City Council in September, 2011.
- Successfully acquired title, permanent easements, and/or temporary easements on 32 parcels involved with the Eola Road widening project. Of a total of 52 parcels required for the project, a total of 43 have been acquired.

## Performance Measures

	2012		2013	
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Number of Days to Respond to FOIA Requests	2.5	2.5	2.5	2.5
Housing Code Collections	\$176,140	\$150,000	\$145,355	\$150,000
FOIA Requests Processed	770	750	864	850
Houses Code Cases Filed	544	550	553	550

## Budget Highlights

The 2013 budget will permit the Law Department to maintain the service level of the prior year.

# City Clerk's Office

# 2013 Budget

## Mission

To act as a direct link between residents and their local government, and to maintain all official city documents.

## Major Functions

1. Serve as the official recordkeeper for the City of Aurora and keeper of the city seal for certifying official documents.
2. Attend all Committee of the Whole and City Council meetings, preparing and maintaining agendas and minutes for these meetings.
3. Assist the public and other city departments by researching and providing copies of documents.
4. Coordinate and update the Aurora Code of Ordinances and oversee the distribution of biannual supplements (code book and CD ROM) to city departments and outside users.
5. Administer the filing and maintenance of city and state economic disclosure statements for all city officials and required employees, as well as members of city boards and commissions.
6. Work with city departments to establish records management systems to ensure compliance with the State of Illinois Archives Department for the disposal of appropriate documents.
7. Process applications for city liquor, carnival, and music festival licenses.
8. Issue peddler and raffle licenses.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	275,664	285,680	301,610
Other Non-Capital	117,067	113,804	117,504
Capital	-	-	-
Total	392,731	399,484	419,114

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
City Clerk	1	1	1
Administrative Aide	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2013)

1. Implement the latest technologies to track committee recommendations, resolutions, and ordinances; and assist in preparing agendas and minutes.
2. Perform, in cooperation with the Police Department, random checks of liquor vending establishments for compliance with the Beverage Alcohol Sellers and Servers Certification as required by state statute.

# City Clerk's Office

# 2013 Budget

3. Update the divisional webpage, with the aid of the webmaster, to improve public accessibility.

## Long-Term Goals (2014 and Beyond)

1. Implement a program to effectively archive the city's historical documents that will allow them to be reproduced and indexed (2014).
2. Purchase a document storage system for the City Clerk's storage area (2014).

## 2012 Major Accomplishments

- Collaborated with other city departments to establish a procedure to effectively monitor compliance and enforcement of the city's peddler ordinance.
- Established and implemented an ordinance to require a liquor server/seller training program. This has resulted in decreased alcohol sales to minors by retailers. Further, several other municipalities throughout the state have modeled their ordinances after Aurora's ordinance.

## 2011 Major Accomplishments

- Worked with the Police Department to provide Beverage Alcohol Sellers and Servers Education Training to approximately 50 volunteers for not-for-profit organizations applying for temporary liquor permits.

- Worked with outside agencies to effectively train approximately 1,000 employees of liquor licensees, resulting in an increased rate of compliance.
- Monitored the division's customer service survey to continually improve customer satisfaction.

## Performance Measures

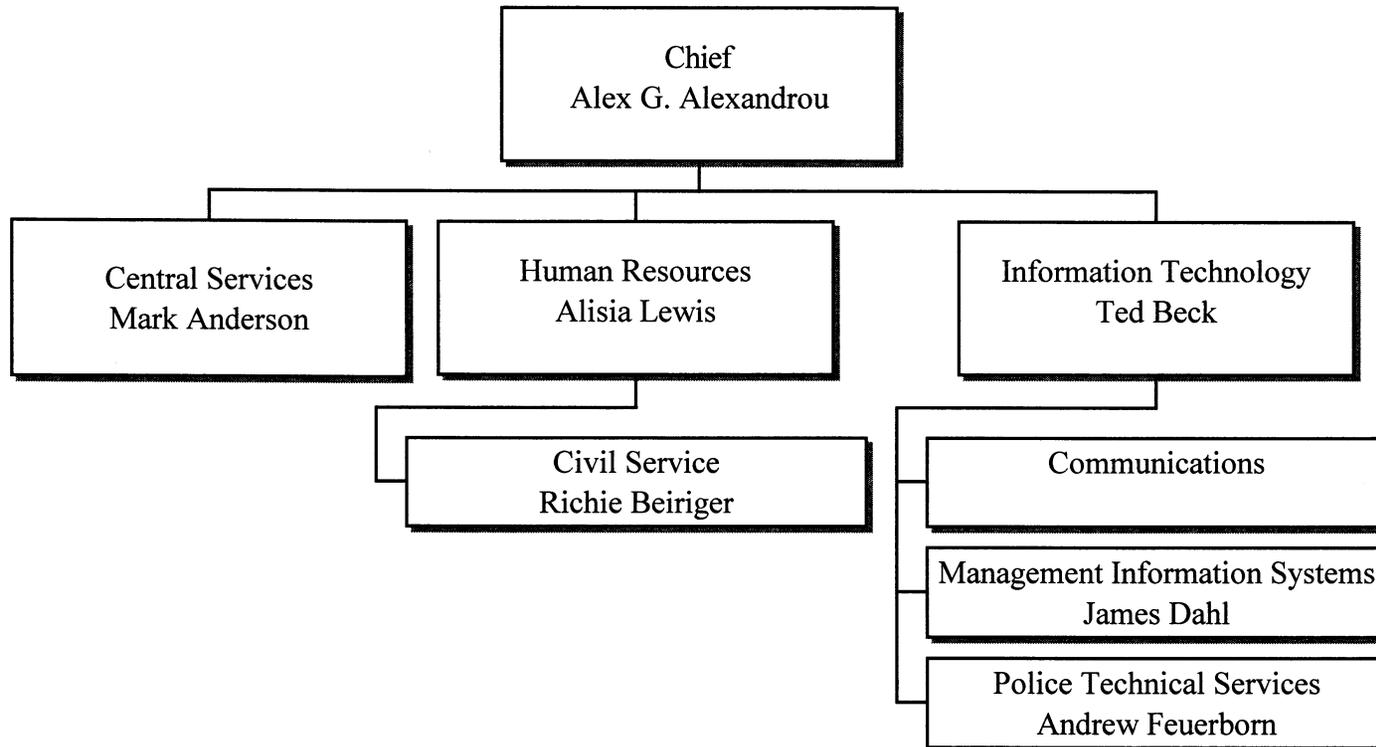
	2011	2012	2012	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Resolutions Processed	395	400	371	400
Ordinances Processed	103	100	128	100
Documents Scanned & Imaged	8,500	9,000	9,200	9,000
Liquor Licenses Issued	178	170	170	175
Raffle Permits Issued	31	30	60	50
Carnival Licenses Issued	4	N/A	6	5
Music Festival Licenses Issued	4	N/A	15	5
Peddlers Registered	865	900	900	1,000

## Budget Highlights

The 2013 budget will permit the City Clerk's Office to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINIOIS  
ORGANIZATION CHART  
ADMINISTRATIVE SERVICES DEPARTMENT**





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# Administrative Services Administration

2013 Budget

## Mission

To coordinate the effective and efficient operations of the Civil Service, Human Resources and Risk Management, Central Services, and Information Technology Divisions for the City of Aurora.

## Major Functions

1. Provide excellent human resources customer service to all employees as well as the public.
2. Oversee the activities of the Civil Service Commission in the application of all civil service rules and regulations.
3. Administer the city's self-insurance programs for all civil liability claims, workers' compensation claims, preferred provider organization benefits, health maintenance organization benefits, and retiree benefits through coordination with the city's third-party administrators, medical providers, and other related professionals.
4. Purchase and maintain the required excess liability, excess workers' compensation, and property and casualty policies necessary to supplement the city's self-insured providers.
5. Oversee the coordination of all citywide information technology, radio telecommunications, and telephone functions.
6. Ensure the availability of all voice, data, and public safety communications services to city employees, city residents, businesses, and government entities.
7. Coordinate the delivery of building maintenance services for all city-owned buildings.

## Budget Summary

	2011	2012	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	273,492	289,627	291,380
Other Non-Capital	2,442	(5,572)	(5,482)
Capital	-	-	-
<b>Total</b>	<b>275,934</b>	<b>284,055</b>	<b>285,898</b>

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Chief Administrative Services Officer	1	1	1
Administrative Aide	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2013)

1. Select new information technology operating platforms for public administration and public safety operations.
2. Implement new sick leave policies and procedures for certain employee groups.
3. Negotiate and administer a new health plan (Plan C) to additional employee groups.

# Administrative Services Administration

# 2013 Budget

## Long-Term Goals (2014 and Beyond)

1. Establish a paperless online insurance open enrollment for all city employees and dependents (2014).
2. Administer tests for city positions through the Civil Service Division (Ongoing).
3. Identify inefficiencies in facilities management and accommodate the influx of city-owned buildings under the Central Services Division (Ongoing).

## 2012 Major Accomplishments

- Updated and revised civil service rules and regulations.
- Instituted and administered year-round employee development training and wellness program.

## 2011 Major Accomplishments

- Offered online training modules to employees.
- Increased the use of “green” eco-friendly cleaning products in city buildings.
- Updated and maintained the database of all city-owned properties.
- Reconciled outstanding property damage claims.

## Performance Measures

Refer to the divisions of the Administrative Services Department for performance measures: Central Services, Alschuler Building Maintenance, Customer Service/Fire Station #8, Elks Club Building Maintenance, Elmslie Building Maintenance, Police Headquarters Campus Maintenance, Human Resources, Civil Service, Information Technology, Communications, Management Information Systems, and Police Technical Services Divisions.

## Budget Highlights

The 2013 budget will permit the Administrative Services Administration Division to maintain the service level of the prior year.

# Central Services Division

# 2013 Budget

## Mission

To provide and maintain a clean and safe environment for city buildings and grounds and provide continuous maintenance of building systems and equipment.

## Major Functions:

1. Provide maintenance service on a regular basis for the following city buildings:
  - a. Alschuler Building
  - b. Building & Permits Division Building
  - c. City Hall
  - d. Customer Service Center
  - e. Elks Building
  - f. Elmslie/Hogan Building
  - g. Fire Museum
  - h. GAR Museum
  - i. Police Headquarters Campus
  - j. Public Art Building
  - k. Stolp Island Parking Deck offices and tenant spaces
    - l. 59 South LaSalle Street
    - m. 594 Fifth Avenue
    - n. 1960 East Indian Trail
2. Perform daily and seasonal preventive maintenance on mechanical equipment.
3. Detect impending major mechanical malfunctions and take proactive steps for corrections/repairs.
4. Assist all departments that request services.
5. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.

6. Assist/oversee all contractual work performed at city buildings.
7. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning work.
8. Coordinate city building renovation and demolition projects.
9. Administer leases for city-owned buildings.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	571,990	605,008	661,012
Other Non-Capital	322,663	312,502	403,040
Capital	-	-	-
<b>Total</b>	<b>894,653</b>	<b>917,510</b>	<b>1,064,052</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Superintendent	1	1	1
Maintenance Engineer	2	2	2
Administrative Aide	1	1	1
Custodian	2	2	2
<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>

# Central Services Division

# 2013 Budget

## Short-Term Goals (2013)

1. Continue to modernize building security through the expansion of the uncard system.
2. Upgrade the electrical system for the city hall elevator.
3. Integrate maintenance staff to a proactive maintenance system for all buildings.
4. Market city-owned density reduction properties to adjoining owners.
5. Collaborate with the IT staff to create an intranet tool for city staff members to submit requests for service from other departments and divisions. \*

## Long-Term Goals (2014 and Beyond)

1. Continue training and development opportunities for employees (Ongoing).
2. Utilize cooperative purchasing agreements for the procurement of services (Ongoing).

## 2012 Major Accomplishments

- Maintained city-owned buildings in a quality manner.
- Completed the “green” demolition of the former Police Department Building at 350 N. River Street and its redevelopment as Wilder Park.
- Established a fire suppression system in the MIS computer room.
- Integrated the Police Headquarters Campus maintenance of native planting areas into the citywide landscape maintenance program.

## 2011 Major Accomplishments

- Installed enhanced 911 software for the telephone system in City Hall to identify specific emergency call locations within the building.
- Completed repairs and remodeling at designated downtown campus buildings.
- Implemented a uncard system that combines passcards and employee identification cards for access to doors and offices.
- Completed the installation of energy-efficient lights at the Elmslie Building and the Building and Permits Building at 65 Water Street.
- Completed the LED lighting retrofit project for the Water & Sewer Maintenance Building and Phillips Park Maintenance Building.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	1.5	1.5	1.5	1.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0
Routine Special Meeting Room Setups and Takedowns Completed	288	300	300	325

## Central Services Division

2013 Budget

### Budget Highlights

The 2013 budget will permit the Central Services Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Alschuler Building Maintenance Division

# 2013 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Aldermen's Office located in the Alschuler Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	19,595	-	-
Other Non-Capital	21,771	28,100	29,300
Capital	-	-	-
<b>Total</b>	<b>41,366</b>	<b>28,100</b>	<b>29,300</b>

## Short-Term Goals (2013)

1. Continue to maintain the building in a quality manner.

## Long-Term Goals (2014 and Beyond)

1. Replace the roof (2015).

## 2012 Major Accomplishments

- Continued maintenance of the Alschuler Building in a quality manner.
- Continued to maintain basement to prevent accumulation of storm water and to eliminate dampness.

## 2011 Major Accomplishments

- Continued maintenance of the Alschuler Building in a quality manner.
- Continued to maintain basement to prevent accumulation of storm water and to eliminate dampness.

# Alschuler Building Maintenance Division

# 2013 Budget

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	1.5	1.5	1.5	1.0
Avg. Response Time to Building Security Alarms (minutes)	15.0	15.0	15.0	15.0

## Budget Highlights

The 2013 budget will permit the Alschuler Building Maintenance Division to maintain the service level of the prior year.

# Customer Service/Fire Station #8 Building Maintenance Division

2013 Budget

## Mission

To provide maintenance of building systems and equipment in the Customer Service Center/Fire Station #8.

## Major Functions

1. Fulfill requests for service submitted by city staff working in the building.
2. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

	2011	2012	
	Actual	Original Budget	2013 Budget
<b>Expenditures</b>			
Salary & Benefits	19,595	-	-
Other Non-Capital	10,790	11,800	23,000
Capital	-	-	-
<b>Total</b>	<b>30,385</b>	<b>11,800</b>	<b>23,000</b>

## Short-Term Goals (2013)

1. Continue to maintain the Customer Service/Fire Station #8 Building in a quality manner.

## Long-Term Goals (2014 and Beyond)

1. Continue to maintain the Customer Service/Fire Station #8 Building in a quality manner (Ongoing).

## 2012 Major Accomplishments

- Installed security cameras.
- Established an enhanced mechanical system for backup of the 911 center in conjunction with IT and in collaboration with the Fire Department.

## 2011 Major Accomplishments

- Continued maintenance of the Customer Service/Fire Station #8 Building in a quality manner.

## Performance Measures

	2011	2012	2012	2013
	Actual	Budget	Estimated	Budget
<b>Measure</b>				
Avg. Days to Complete Routine Repairs	2.0	2.0	2.0	2.0

# **Customer Service/Fire Station #8 Building Maintenance Division**

**2013 Budget**

## **Budget Highlights**

The 2013 budget will permit the Customer Service/Fire Station #8 Building Maintenance Division to maintain the service level of the prior year.

# Elks Club Building Maintenance Division

# 2013 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment in the Elks Club Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
4. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	19,595	-	-
Other Non-Capital	11,270	8,900	13,600
Capital	-	-	-
<b>Total</b>	<b>30,865</b>	<b>8,900</b>	<b>13,600</b>

## Short-Term Goals (2013)

1. Facilitate the sale of the Elks Club Building.

## 2012 Major Accomplishments

- Kept the Elks Club Building maintained for potential buyers of the building.

## 2011 Major Accomplishments

- Kept the Elks Club Building maintained for potential buyers of the building.

## Budget Highlights

The 2013 budget will permit the Elks Club Building Maintenance Division to maintain the service level of the prior year.

# Elmslie Building Maintenance Division

# 2013 Budget

## Mission

To provide continuous maintenance of building systems and equipment, and to maintain a clean and safe environment for the Development Services Department and Operations Department divisions located in the Elmslie Building.

## Major Functions

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	100,245	96,082	102,924
Other Non-Capital	64,180	60,100	61,700
Capital	-	-	-
Total	164,425	156,182	164,624

## Staffing

### Full-Time Positions

	2011	2012	2013
Custodian	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<u><u>1</u></u>	<u><u>1</u></u>	<u><u>1</u></u>

## Short-Term Goals (2013)

1. Monitor the Elmslie Building roof for repair or replacement.
2. Coordinate the move of city offices to the 3rd floor.

## Long-Term Goals (2014 and Beyond)

1. Monitor the Elmslie Building for tuck pointing and other necessary future repairs (Ongoing).

# Elmslie Building Maintenance Division

# 2013 Budget

## 2012 Major Accomplishments

- Cleaned/sanitized building after watermain break deposited four inches of water in the basement.

## 2011 Major Accomplishments

- Continued maintenance of the Elmslie Building in a quality manner.
- Painted common areas on the first floor.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	1.5	1.5	1.5	1.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0

## Budget Highlights

The 2013 budget will permit the Elmslie Building Maintenance Division to maintain the service level of the prior year.

# Police Headquarters Campus Maintenance Division

2013 Budget

## Mission

To provide and maintain a clean and safe environment in the police buildings and grounds, and to provide continuous maintenance of building plant systems and equipment.

## Major Functions:

1. Perform daily and seasonal preventive maintenance on mechanical equipment.
2. Detect impending major mechanical malfunctions and take steps to correct them.
3. Fulfill requests for service submitted by city staff working in the building.
4. Monitor and respond to security and mechanical alarm alerts on a 24-hour basis.
5. Provide in-house emergency electrical, plumbing, heating, ventilating, and air conditioning maintenance.

## Budget Summary

	2011	2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	243,099	247,218	259,820
Other Non-Capital	382,648	360,800	449,200
Capital	-	-	-
Total	625,747	608,018	709,020

## Staffing

### Full-Time Positions

Maintenance Engineer

2011	2012	2013
<u>2</u>	<u>2</u>	<u>2</u>

TOTAL

<u>2</u>	<u>2</u>	<u>2</u>
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## Short-Term Goals (2013)

1. Install supplemental plantings in areas of native vegetation to enhance color and vibrancy.
2. Upgrade terrazzo floors through regular scheduled stripping, waxing and burnishing.
3. Upgrade the cooling system in the second floor electrical room.

## Long-Term Goals (2014 and Beyond)

1. Maintain the integrity of the police headquarters building at 1200 East Indian Trail as a gold-standard LEEDS building (Ongoing).

## 2012 Major Accomplishments

- Continued maintenance of the Police Headquarters Campus in a quality manner.
- Integrated maintenance of native planting areas into the citywide landscape maintenance program.

# Police Headquarters Campus Maintenance Division

# 2013 Budget

## 2011 Major Accomplishments

- Continued maintenance of the Police Headquarters Campus in a quality manner.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg. Days to Complete Routine Repairs	1.5	1.5	1.5	1.0
Avg. Response Time to Building Security Alarm Calls (minutes)	15.0	15.0	15.0	15.0

## Budget Highlights

The 2013 budget will permit the Police Headquarters Campus Maintenance Division to maintain the service level of the prior year.

# Human Resources Division

# 2013 Budget

## Mission

To provide the tools, support, and staffing needed by the City of Aurora in order to serve citizens and city employees; to provide excellent customer service through knowledgeable employees who treat customers with courtesy, dignity, and respect; to establish a citywide framework of effective and consistent policies; to provide quality training to employees based on their needs; to facilitate effective communication throughout the city; and to safeguard the integrity and confidentiality of all personnel records and services.

## Major Functions

1. Provide quality training to improve the skills and performance of city employees.
2. Develop management's skills for dealing with difficult personnel problems.
3. Negotiate the city's five collective bargaining agreements and three association agreements.
4. Administer union contracts.
5. Handle union grievances on behalf of the city.
6. Conduct labor/management meetings in order to facilitate communication with unions.
7. Recruit qualified employees for open positions within the city.
8. Promote and foster good employee relations through the development and consistent application of policies.
9. Administer the city's compensation, health, and benefits plans.
10. Administer occupational healthcare, return-to-work/light duty programs, and the evaluation, negotiation, and settlement of

litigated and non-litigated workers' compensation claims through the use of third-party administrators and defense counsel.

11. Maintain legally required documentation on all city employees.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	552,138	574,335	616,431
Other Non-Capital	271,293	415,272	389,340
Capital	-	-	-
Total	823,431	989,607	1,005,771

## Staffing

<u>Full-Time Positions</u>	2011	2012	2013
Director	1	1	1
Assistant Director	1	1	1
Development Coordinator	1	1	1
<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>

# Human Resources Division

# 2013 Budget

## Short-Term Goals (2013)

1. Complete human resource vendor audits.
2. Conduct a formal compensation study.
3. Host wellness events for city employees.
4. Develop an employee succession plan.
5. Implement a new performance appraisal program.
6. Update the employee handbook and job descriptions.
7. Establish and implement an advanced level of cross-training to improve customer service.

## Long-Term Goals (2014 and Beyond)

1. Review emerging human resources technology systems for potential implementation (2014).

## 2012 Major Accomplishments

- Hosted wellness events for city employees.\*
- Updated the intranet site to provide forms and documents pertinent to city employees.\*
- Developed and implemented a benefits overview program.\*
- Implemented an online, internet-based employee development and training program.
- Scanned employee personnel and medical files for better retention.
- Implemented a new sick policy and procedure for the Police Department.
- Implemented a citywide ethics training program.

## 2011 Major Accomplishments

- Completed labor negotiations resulting in new collective bargaining agreements with the Association of Professional Police Officers, police management, and the International Brotherhood of Electrical Workers.
- Provided performance appraisal training to supervisors.

# Human Resources Division

# 2013 Budget

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Health and Wellness Seminars	8	12	18	24
Percent of Supervisors Trained in Performance Appraisal Program	100%	100%	100%	100%
Number of Safety Awareness Seminars	0	2	2	2
Management Training Participants	200	200	185	225
Customized Training Participants	70	80	74	85
Computer Training Participants	225	450	40	35
Personnel Requisitions Processed	108	80	74	80
New Hires Processed - Regular	28	30	40	35
New Hires Processed - Seasonal	148	125	120	130
Workers Comp. Claims Processed	245	300	325	275
Workers Comp. Claims Settlements	25	25	18	20
Number of Employees Completing Professional Training Programs	375	400	500	700
Percentage of Departments Completing Performance Appraisals	80%	80%	50%	100%

## Budget Highlights

The 2013 budget includes computer based ethics training for all city employees. Both staff and management will gain valuable knowledge regarding ethics in the workplace.

\* Linked to the city's 2011/2012 strategic plan.

# Civil Service Commission

2013 Budget

## Mission

To provide the best qualified individuals for open city staff positions; provide fair and equal employment opportunity to all candidates; set policies and procedures for employment activities to protect employees; and provide guidance and direction in the selection, promotion, and discharge of classified employees where applicable.

## Major Functions

1. Establish and maintain eligibility lists for civil service positions as required to meet the city's needs.
2. Conduct promotional examinations for the police sergeant and lieutenant ranks as well as the fire lieutenant and captain ranks.
3. Conduct police officer and firefighter entry testing.
4. Review and update civil service tests based upon receipt of revised position descriptions from the Human Resources Division.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	106,595	111,770	115,891
Other Non-Capital	49,089	102,604	49,700
Capital	-	-	-
Total	155,684	214,374	165,591

## Staffing

### Full-Time Positions

	2011	2012	2013
Civil Service Assistant	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal - Full-Time Positions	<u>1</u>	<u>1</u>	<u>1</u>

### Part-Time Positions

Commissioners*	<u>5</u>	<u>5</u>	<u>5</u>
Subtotal - Part-Time Positions	<u>5</u>	<u>5</u>	<u>5</u>

<b>TOTAL</b>	<u><u>6</u></u>	<u><u>6</u></u>	<u><u>6</u></u>
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\*Wages for the commissioners are budgeted in the Boards and Commissions Budget.

# Civil Service Commission

# 2013 Budget

## Short-Term Goals (2013)

1. Administer promotional tests for fire captains and lieutenants.
2. Administer tests for civil service positions in the city.

## Long-Term Goals (2014 and Beyond)

1. Administer promotional tests for police lieutenants and sergeants (2014).
2. Administer tests for firefighter eligibility lists (2014).
3. Administer tests for police officer eligibility lists (2014).
4. Administer promotional tests for fire captains and lieutenants (2015).

## 2012 Major Accomplishments

- Administered tests for police officer eligibility lists.
- Administered tests for firefighter eligibility lists.
- Administered tests for civil service positions in the city.

## 2011 Major Accomplishments

- Administered promotional tests for fire captains and lieutenants.
- Administered promotional tests for police lieutenants and sergeants.
- Administered tests for various city positions.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Tests Administered	5	5	6	10
Persons Tested	150	400	225	500
Fire Entrance Candidates Tested	N/A	450	528	N/A
Police Entrance Candidates Tested	N/A	500	442	N/A
Fire Promotion Candidates Tested	109	N/A	N/A	110
Polygraphs Accomplished	20	50	66	70
Psychologicals Accomplished	20	40	27	40

## Budget Highlights

The 2013 budget will permit the Civil Service Commission Division to maintain the service level of the prior year.

# Information Technology Division

2013 Budget

## Mission

To unify all citywide information technology (IT) purchasing, installation, operations, and maintenance activities; to provide systematic technology growth within the constraints of the budget; and, to ensure compliance with a uniform code of operational procedures.

## Major Functions

1. Maximize availability of all voice, data, and public safety communications services to city residents, businesses, and government entities.
2. Coordinate all technology operations within the City of Aurora.
3. Map both short-term and long-term IT strategies.
4. Serve as the city's official representative to national and regional technology councils.
5. Negotiate technology contracts and ensure compliance.
6. Coordinate technology pilot projects.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	305,857	305,118	327,448
Other Non-Capital	15,729	(1,620)	9,308
Capital	-	-	-
Total	321,586	303,498	336,756

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Chief Technology Officer	1	1	1
Administrative Aide	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2013)

1. Transition to a new cellular carrier. Align billing for divisional accountability. Audit the accuracy of the overall budget as the year progresses.
2. Continue to strengthen the team approach to IT at all levels of our organization.
3. Implement significant process and workflow improvements for city divisions, beginning with the City Council information flow.

# Information Technology Division

# 2013 Budget

4. Develop a request for proposal (RFP) for a citywide needs assessment for both public administration and public safety, followed by an RFP for products (Ongoing).
5. Continue to leverage the city's fiber optic network to promote economic development, benefit the city, and provide connectivity to surrounding counties, cities, and state networks.

## Long-Term Goals (2014 and Beyond)

1. Determine the order of implementation for new systems in public administration and public safety. Once this is accomplished, complete the procurement of the first system.
2. Continue to leverage the city's fiber optic network to promote economic development, benefit the city, and provide connectivity to surrounding counties, cities, and state networks (Ongoing).
3. Continue to develop cost-saving strategies for all IT-related purchases.
4. Implement significant process and workflow improvements for city divisions, beginning with the City Council information flow.

## 2012 Major Accomplishments

- Selected a new cellular service provider for the city government.
- Integrated effective communication between the MIS and the Police Technical Services Divisions.

## 2011 Major Accomplishments

- Audited and streamlined divisional cellular billing.
- Leveraged the benefits of the optical fiber network.

## Performance Measures

Refer to the sub-divisions of the Information Technology Division for performance measures: Communications, Management Information Systems, and Police Technical Services Divisions.

## Budget Highlights

The 2013 budget will permit the Information Technology Division to maintain the service level of the prior year.

# Communications Division

# 2013 Budget

## Mission

To consolidate citywide communications for the benefit of residents and city employees, and to leverage purchasing opportunities.

## Major Functions

1. Manage city communications platforms to include:
  - a. Citywide radio communication system.
  - b. Cellular services.
  - c. Administrative telephone system.
  - d. 911 services.
  - e. Fire station alerts.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	227,501	237,926	247,759
Other Non-Capital	155,530	213,484	467,810
Capital	7,946	246,800	-
Total	390,977	698,210	715,569

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Radio/Communications Specialist	1	1	1
Asst Radio/Communications Specialist	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2013)

1. Upgrade the phone system and servers.
2. Install the same software version in all city communication radios.
3. Continue integrating and planning with the surrounding jurisdictions for shared communications.
4. Audit the existing Federal Communications Commission (FCC) license.
5. Remove or sell all of the remaining legacy radio equipment.
6. Add security cameras at all communication sites.

## Long-Term Goals (2014 and Beyond)

1. Update the intergovernmental agreements for public safety system interoperability.
2. Update the FCC licensing to support public safety interoperability.
3. Integrate VOIP with video conferencing.

# Communications Division

# 2013 Budget

## 2012 Major Accomplishments

- Disconnected the remaining unused AT&T circuits.
- Installed new communication radios in the necessary municipal vehicles.
- Implemented 911 locating for all city buildings.

## 2011 Major Accomplishments

- Finalized the consolidation of cellular billing and cell phone account management, providing online tools for usage management and ongoing budget savings for the city.
- Decommissioned the legacy radio system, including the turn-down of phone circuits and managing the return of equipment.
- Decommissioned the legacy phone system, including the turn-down of fax and T1 phone circuits, and managing the return of equipment.
- Completed the upgrade of city phones to a VOIP system.
- Obtained necessary FCC licenses for legacy radio systems and interoperability agreements with nearby governments.
- Replaced the citywide legacy radio communication system.
- Developed intergovernmental agreements for more effective shared communications.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
FCC Licenses Updated/Renewed	N/A	N/A	N/A	10
Harris Radios Upgraded Fleet-wide	N/A	N/A	N/A	450
Software Updates for VOIP	N/A	N/A	N/A	5

## Budget Highlights

The 2013 budget will permit the Communications Division to maintain the service level of the prior year.

# Management Information Systems Division

2013 Budget

## Mission

To support all City of Aurora departments with their computer hardware and software needs, and to provide them with the latest technology available within the constraints of the budget. In addition, we strive to consistently expand our services to meet the needs of computer users in a proactive and efficient manner.

## Major Functions

1. Provide day-to-day computer operations and support for all city sites, divisions, and departments.
2. Perform upgrades to the IBM iSeries operating system, HTE system, personal computers, and miscellaneous systems as needed.
3. Develop and maintain the citywide computer network that includes computer and communications access for all city employees.
4. Identify and introduce computer systems and technologies that increase the efficiency of users.
5. Act as a liaison between vendor technical support and other departments and divisions.
6. Develop and maintain the city's land management system and geographical information systems (GIS).

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,190,018	1,343,503	1,386,341
Other Non-Capital	1,210,997	1,286,566	1,386,696
Capital	-	-	-
Total	2,401,015	2,630,069	2,773,037

## Staffing

### Full-Time Positions

	<u>2011</u>	<u>2012</u>	<u>2013</u>
Director	1	1	1
Network Specialist	1	1	1
Network Analyst	1	1	1
Computer Systems Analyst	3	3	3
Computer Systems Technician	1	1	1
GIS Land Analyst	1	1	1
Computer Technician II	1	1	1
Help Desk Technician	1	1	1
Subtotal - Full-Time Positions	<u>10</u>	<u>10</u>	<u>10</u>
<b>TOTAL</b>	<u><u>10</u></u>	<u><u>10</u></u>	<u><u>10</u></u>

# Management Information Systems Division

2013 Budget

## Short-Term Goals (2013)

1. Implement the iLegislate meeting and agenda system.
2. Install optical fiber and wireless infrastructures for RiverEdge Park.
3. Work with Police Technical Services to complete a citywide information technology needs analysis.
4. Work with Police Technical Services to complete the assembly of a disaster recovery site.
5. Add six to eight miles of optical fiber north of Interstate Route 88.
6. Replace 12 Fire Department vehicle laptops.
7. Replace the disaster recovery iSeries computer.

## Long-Term Goals (2014 and Beyond)

1. Create a security video optical fiber ring. (2014)
2. Implement a park-wide wireless mesh at RiverEdge Park. (2014)
3. Implement a new citywide enterprise resource planning system. (2014-2017)

## 2012 Major Accomplishments

- Completed 84 projects of various sizes and complexities as requested by departments/divisions.
- Worked with the City of Naperville to implement a video conferencing/training system in all Aurora and Naperville fire stations.
- Upgraded eleven vital infrastructure systems.

- Added two city sites and five OnLight Aurora sites to the fiber network.
- Replaced the production iSeries computer.

## 2011 Major Accomplishments

- Implemented a voluntary exercise program whereby each employee engages in two hours of exercise per week.\*
- Implemented an e-mail archival system.
- Upgraded 15 infrastructure systems.
- Brought the virtual private network service in-house.

# Management Information Systems Division

# 2013 Budget

## Performance Measures

Measure	2011	2012	2012	
	Actual	Budget	Estimated	2013
			Actual	Budget
<b>Staff</b>				
Training and Development Hours*	622	300	678	400
<b>Integration</b>				
External E-Mail Accounts	471	500	535	550
Personal Computers	477	520	535	550
Laptop Computers	129	130	130	143
City Sites on the Network	56	55	57	57
Legacy Systems Replaced	4	2	6	4
New Technology Introduced	3	2	2	2
Miles of Optical Fiber Installed	**1.6	6.5	-	4.0
Average Days to Complete Customer Service Requests	2.6	2.4	2.7	2.4
Verify Data on City Parcels	6,500	6,000	6,817	6,000
<b>Systems Performance</b>				
iSeries Up-Time	99.9%	99.9%	99.9%	99.9%
Network Up-Time	99.9%	99.9%	99.9%	99.9%
External E-Mail Up-Time	99.9%	99.9%	99.9%	99.9%
Outlook Up-Time	99.9%	99.9%	99.9%	99.9%

\*\*Includes joint fiber projects with Kane County.

## Budget Highlights

The 2013 budget will permit the Management Information Systems Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Police Technical Services Division

# 2013 Budget

## Mission

To provide 24/7/365 mission-critical technical support to the city's public safety departments; to ensure that the most critical applications and equipment are available at all times for 911 call handling, police/fire/ambulance dispatching, police report writing, arrestee processing, and criminal and accident investigations; and, to provide both proven and innovative technology solutions to the city's public safety departments, facilitating the most efficient and effective delivery of services to Aurora's citizens and visitors.

## Major Functions

1. Provide 24/7/365 support of all mission-critical technology employed by the city's public safety entities. Critical functions supported include:
  - Answering 911 calls.
  - Dispatching police/fire/ambulance services.
  - Capturing and storing electronic arrestee photos and fingerprints.
  - Managing police and fire electronic records.
  - Supporting electronic field-based police reporting via mobile data terminals and access to local, state, and federal crime information systems and other related agencies.
2. Provide network support for the new citywide radio communication system.
3. Administer voice and data connections between the city and other remote entities including the FBI, the Illinois State Police, Bureau of Identification, Illinois Criminal History Database, Illinois

Secretary of State, North Aurora Police and Fire Departments, Aurora fire stations, and a variety of other organizations.

4. Identify, evaluate, and implement new technologies based on input from end-users and technical staff to deliver more effective and efficient public safety services to the public.

## Budget Summary

	2011	2012	2013
	Actual	Original	Budget
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	774,278	927,207	943,491
Other Non-Capital	625,139	926,400	1,062,600
Capital	-	-	-
<b>Total</b>	<b>1,399,417</b>	<b>1,853,607</b>	<b>2,006,091</b>

## Staffing

### Full-Time Positions

	<u>2011</u>	<u>2012</u>	<u>2013</u>
Director	1	1	1
Information Systems Coordinator	1	1	1
Computer Network Administrator	2	2	2
Systems Analyst	2	2	2
Confidential Secretary	1	1	1
Help Desk Technician	1	1	1
<b>TOTAL</b>	<b><u>8</u></b>	<b><u>8</u></b>	<b><u>8</u></b>

# Police Technical Services Division

# 2013 Budget

## Short-Term Goals (2013)

1. Upgrade the existing storage area network for protecting and housing police and fire data.
2. Transition the police, fire, and ambulance dispatch systems to a new graphical user interface.
3. Conduct a needs assessment and evaluate new products to replace the Police and Fire Departments' computer-aided dispatch and records management systems.
4. Complete the cooling and electrical upgrades to the backup 911 center and the disaster recovery server room.
5. Assist the Police Department in the implementation of a new in-car video system.

## Long-Term Goals (2014 and Beyond)

1. Add additional business continuity/disaster recovery capacity to public safety IT systems (Ongoing).
2. Continue refining public safety information technology business rules, policies, and procedures (Ongoing).
3. Streamline existing applications and technologies utilized by the Aurora and North Aurora Police and Fire Departments (Ongoing).
4. Evaluate life cycles for the Police and Fire Departments' legacy enterprise systems (Ongoing).
5. Continue to integrate and coordinate IT personnel across both divisions (Ongoing).

## 2012 Major Accomplishments

- Completed all four phases of the squad laptop deployment process.\*
- Installed a new tape library and upgraded the compliance-based backup system for police-related data.\*
- Implemented a new system for managing internal affairs investigations.
- Assisted the Police Department in implementing the new service for publishing and managing police staff rules and guidelines.
- Networked and designed OnLight Aurora.
- Upgraded the mobile virtual private network for the police and fire squads.
- Migrated the computer-aided dispatch and records management systems to a Windows Server platform.

## 2011 Major Accomplishments

- Migrated the Police Department office productivity software to Microsoft Office for increased efficiency and standardization with other city departments.\*
- Implemented mobile virtual private network solutions for the Fire Department vehicle laptops and Police Department and IT administrators' laptops.\*
- Consolidated user network identities to streamline IT account management and improve the user login experience while enhancing overall security.
- Decommissioned the old Aurora Police Department Headquarters facility in preparation for its demolition.

# Police Technical Services Division

# 2013 Budget

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<b>Staff</b>				
Training and Development Hours	200	200	200	200
<b>Integration</b>				
External E-Mail Accounts	395	395	402	402
Personal Computers Supported	310	310	310	310
Laptop Computers Supported	205	205	205	205
City Sites Supported (includes radio equipment at tower and fire facilities and satellite offices)	18	18	18	18
Legacy Systems Replaced	3	2	2	2
New Technology Introduced	2	4	4	3
Additional Non-City Sites Supported	5	5	5	5
Physical Servers Maintained	63	66	54	54
Virtualized Servers Maintained	37	40	45	45
Server Clusters Maintained	5	5	5	5
Dispatch Center -				
Virtual PCs Maintained	13	13	13	13
Physical PCs Maintained	65	65	65	65
<b>Systems Performance</b>				
CAD/Records System Up-Time	99.95%	99.99%	99.95%	99.99%
Network Up-Time	99.95%	99.99%	99.95%	99.99%
External E-Mail Up-Time	99.95%	99.99%	99.95%	99.99%
File & Print Sharing Up-Time	99.95%	99.99%	99.95%	99.99%

## Budget Highlights

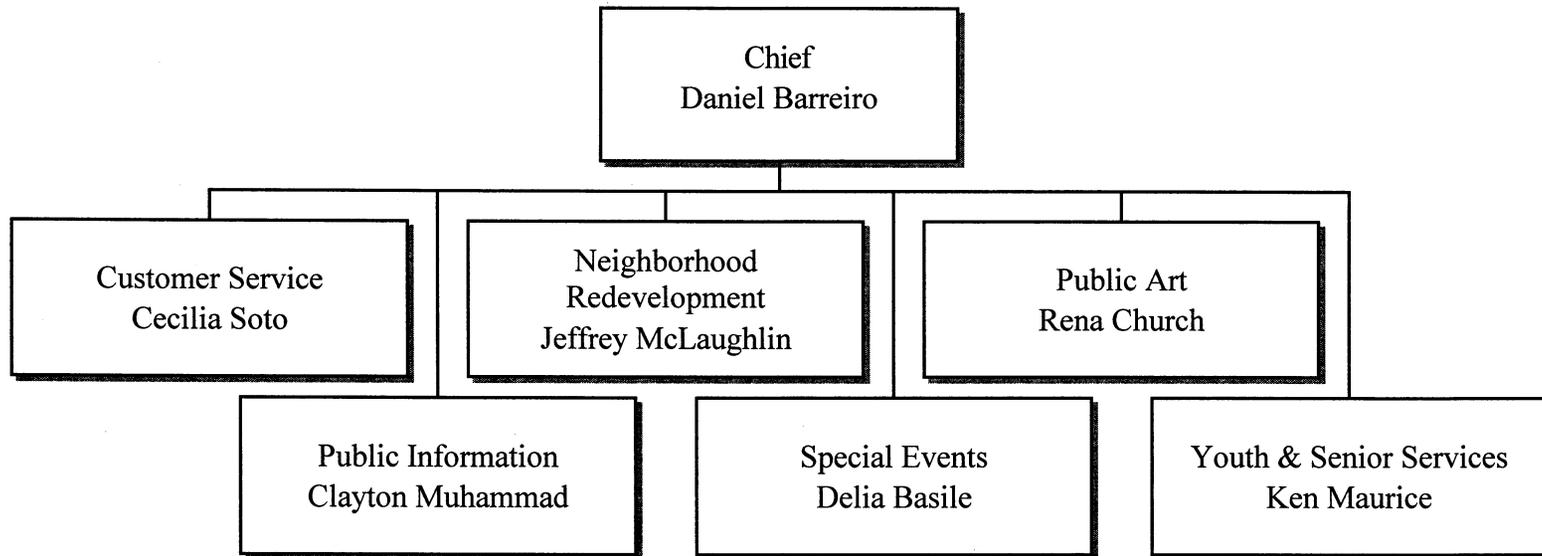
The approved 2013 decision packages will allow the Technical Services Division to upgrade a number of Police and Fire Department systems. This includes a new graphical user interface for the computer-aided dispatch system to facilitate training of new operators and prepare for a future migration to a new CAD system. In addition, a percentage of the Police Department's servers and desktops will be replaced in 2013 as well as the department's primary storage area network.

\* Linked to the city's 2011/2012 strategic plan.



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
COMMUNITY SERVICES DEPARTMENT**





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# Community Services Administration

# 2013 Budget

## Mission

To position Aurora as a premiere community for people in which to live, work, and play; and to enhance the quality of life for Aurora residents by leveraging resources through collaboration, providing excellent customer service, keeping the public informed about city news, stabilizing and revitalizing neighborhoods, coordinating special events, providing programs for youth and seniors, and providing a formal art public presence.

## Major Functions

1. Community Services Administration.
  - a. Administer the gaming tax fund-supported grants.
  - b. Administer the city's Neighborhood Festival Fund program.
  - c. Serve on the city's priorities team and assist with the implementation and regular reporting.
  - d. Serve as the city liaison at various community partnership initiatives.
2. Public Information.
  - a. Develop and maintain a proactive media and public-relations strategy.
  - b. Maintain and enhance the city's website.
  - c. Produce the quarterly citizen newsletter, *Aurora Borealis*.
  - d. Respond to requests for information from media outlets.
  - e. Manage and maintain the city broadcasting studio, facility, and equipment.
  - f. Manage the Channel 10 program and schedule.
  - g. Maintain constructive relations with cable and telecommunications providers.
  - h. Coordinate negotiations related to contracts, franchises, and/or franchise renewals with cable and telecommunication providers.
3. Customer Service.
  - a. Maintain the customer service operation as a single point of contact.
  - b. Train frontline staff in the use of specialized customer service software.
  - c. Monitor incoming customer issues.
  - d. Develop and analyze reports on customer service-related data to identify methods to improve service.
  - e. Serve as the initial point of entry for the city Freedom of Information Act process.
4. Youth and Senior Services.
  - a. Provide opportunities for youth through mentoring, leadership development, highly effective habits, leisure, and social support.
  - b. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
  - c. Facilitate organized sports and leisure programs for youths and seniors.
5. Special Events.
  - a. Develop and stage annual and special city events.
  - b. Assist the public in acquiring approval for special events and the use of public properties.
  - c. Manage city grants for neighborhood festivals and special events.
  - d. Provide interdepartmental assistance with events, programs, employee activities and promotions.

# Community Services Administration

# 2013 Budget

6. Neighborhood Redevelopment.
  - a. Administer Aurora's Community Development Block Grant entitlement from the U.S. Department of Housing and Urban Development.
  - b. Update and maintain all plans as required by the U.S. Department of Housing and Urban Development.
  - c. Administer additional federal, state, and local funding programs for neighborhood redevelopment as they become available.
  - d. Provide technical and financial assistance for neighborhood revitalization strategies.
  - e. Strengthen relationships with community partners, residents, and elected officials to optimize collaborative solutions for identified neighborhood challenges.
7. Public Art.
  - a. Oversee the art and art education programs.
  - b. Operate and maintain the Arts and History Center.
  - c. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora.
  - d. Maintain and operate the Grand Army of the Republic Memorial Hall and Military Museum.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	292,980	294,133	304,636
Other Non-Capital	14,743	17,700	19,400
Capital	-	-	-
<b>Total</b>	<b>307,723</b>	<b>311,833</b>	<b>324,036</b>

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Chief Community Services Officer	1	1	1
Executive Secretary	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Short-Term Goals (2013)

1. Assist with the redesign of the city website.
2. Shift various city sponsored events to the new festival site.
3. Establish a Garden Network Committee and two community gardens utilizing a \$10,000 Kane County Fit for Kids grant.
4. Enhance the city grant program for greater accountability and reporting.
5. Expand the number of partnerships to enhance the current level of service.
6. Increase the city's presence at community events.

# Community Services Administration

# 2013 Budget

7. Assist with the GAR Museum interior design process.
8. Expand the use of user surveys.

## Long-Term Goals (2014 and Beyond)

1. Shift various programs to the new festival site (Ongoing).
2. Help make Aurora one of the healthiest communities in the state through efforts of the Aurora Healthy Living Council (Ongoing).

## 2012 Major Accomplishments

- Collaborated with community organizations to provide community service opportunities for local youth.\*
- Secured private sponsorship to offset a portion of the cost for the annual fireworks display.\*
- Supported the Aurora Historical Society with the planning and execution of activities celebrating the city's 175th anniversary.
- Planned and held an Employer Health Conference in conjunction with the Aurora Healthy Living Council.
- Assisted with the planning and staging of the Last Blast on the Bridge (the Downer Place bridge ground-breaking event).
- Assisted with the planning and staging of Waubensee Valley High School graduate Anna Li's send-off pep rally for the 2012 Olympics.
- Assisted with the planning and staging of the Wilder Promenade dedication.
- Collaborated with local organizations to enhance the city's holiday event.

- Conducted surveys at the Aurora Farmers Market for patrons and vendors to help improve the market.

## 2011 Major Accomplishments

- Continued to participate in the Aurora Healthy Living Council to help improve healthy living practices for the benefit of the youth and community.
- Continued to participate with the Aurora Cares Corporation to develop strategies and programs to reduce violence in the community, such as the Week Without Violence picnic.
- Reviewed 56 government operations requests as part of the special event permit process.
- Managed the city's Neighborhood Festival Funding Program, resulting in the funding of 15 events.
- Participated in the planning and staging of the 9/11 Remembrance Ceremony in collaboration with the Fire and Police Departments.
- Received a \$60,000 grant from the Illinois Department of Natural Resources for a youth recreation program.
- Served on the city's negotiating team resulting in an approved cable franchise agreement renewal for a ten-year period.
- Served on Kane County Healthy Places Coalition to develop strategies to improve community health.
- Served on the Coats for Kids Committee resulting in a successful community-wide coat drive serving more than 2,000 individuals.

# Community Services Administration

# 2013 Budget

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Departmental Presentations to the Public	2	4	3	4
Staff Hours Devoted to Disaster Preparedness	10	40	12	20
Clean-Ups Organized	4	6	1	-
Grant Applications Reviewed	12	12	17	17
Neighborhood Festivals Supported	16	N/A	19	15
Neighborhood Festival Attendance	N/A	N/A	10,000	10,000
City Hall Tours Conducted	4	5	5	6

## Budget Highlights

The 2013 budget will permit the Community Services Administration Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Customer Service Division

# 2013 Budget

## Mission

To provide a courteous, prompt, and precise response to the informational and service needs of the city's residents, businesses, and visitors.

## Major Functions

1. Maintain a centralized customer service operation, utilizing leading-edge telecommunications technology and highly trained personnel.
2. Provide appropriate responses to informational or service requests from city customers via telephone and the Internet.
3. Develop and maintain an appropriate standard for customer contacts for all city divisions.
4. Track requests and complaints to assure they receive a prompt and complete response.
5. Analyze data to identify issues generating high volumes of customer contact and recommend policy or process improvements to address them.
6. Initiate and properly assign the processing of Freedom of Information Act-related requests for information.
7. Conduct front counter operations including the receipt of water bill payments and the sale of waste stickers and recycling bins.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	424,350	415,311	413,026
Other Non-Capital	27,227	39,822	32,902
Capital	-	-	-
<b>Total</b>	<b>451,577</b>	<b>455,133</b>	<b>445,928</b>

## Staffing

### Full-Time Positions

	<u>2011</u>	<u>2012</u>	<u>2013</u>
Customer Relations Manager	<u>1</u>	<u>1</u>	<u>1</u>
Customer Relations Specialist	<u>1</u>	<u>1</u>	<u>1</u>
<b>Subtotal - Full-Time Positions</b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>2</u></b>

### Part-Time Positions

Customer Relations Assistant	<u>4</u>	<u>4</u>	<u>4</u>
<b>Subtotal - Part-Time Positions</b>	<b><u>4</u></b>	<b><u>4</u></b>	<b><u>4</u></b>

<b>TOTAL</b>	<b><u>6</u></b>	<b><u>6</u></b>	<b><u>6</u></b>
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## Short-Term Goals (2013)

1. Investigate the use of social media and new technology in the customer call center to expand service to citizens.

# Customer Service Division

# 2013 Budget

## Long-Term Goals (2014 and Beyond)

1. Expand the hours of operation at the customer service call center to accommodate anticipated increases in demand (Ongoing).

## 2012 Major Accomplishments

- Provided management report training on the customer service software.\*
- Used the electronic sign board at Fire Station 8/Customer Service Call Center to inform citizens of community events and certain city ordinance requirements.\*
- Upgraded customer service software to provide increased reporting capabilities.

## 2011 Major Accomplishments

- Provided customer service phone etiquette training to city employees.\*
- Utilized a water bill drop-off box and an on-line web submission form as open channels of communication, and provided courteous, prompt and precise responses to inquiries obtained from these sources.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Percentage Abandoned Call Rate Reduction*	5.98%	7.00%	4.66%	7.00%
Phone Inquiries/Complaints Received	50,380	55,000	51,383	55,000
Phone Inquiries/Complaints Per Customer Service Division Staff	8,397	9,166	8,563	9,000
Internet-Filed Inquiries/Complaints/Requests for Service Received	1,943	1,500	2,011	2,000
Phone Requests for Service Received	9,370	11,800	10,762	9,500
Number of Calls for Service Received	14,327	16,400	16,548	15,000
Requests for Service Satisfactorily Addressed	98.3%	97.0%	99.68%	98.0%
Number of Freedom of Information Act Requests Processed	2,232	1,500	2,751	2,200
Water Bill Payments Accepted	2,884	2,700	3,275	3,000
Recycling Bins Sold	232	450	160	200
Yardwaste Stickers Sold	4,711	5,800	5,331	4,800
Senior Bags Sold	84	75	131	85
Conference Room Rentals	296	300	291	300
Pet Registrations Processed	175	130	157	150

# Customer Service Division

# 2013 Budget

## Budget Highlights

The 2013 budget will permit the Customer Service Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Special Events Division

# 2013 Budget

## Mission

To promote the City of Aurora with special events and cultural activities that entertain, enhance quality of life, encourage community pride and participation, and aid in developing a greater cross-cultural community.

## Major Functions:

1. Develop and stage annual activities and special city events.
2. Assist the public in acquiring the approval of the Government Operations Committee for special events requesting the use of public properties.
3. Provide assistance with events, programs, activities, and promotions.
4. Serve as liaison to or coordinator of various appointed and volunteer boards.
5. Manage and maintain neighborhood festival funding grants and other grant programs.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	-	87,825	96,834
Other Non-Capital	110,841	161,200	163,600
Capital	-	-	-
<b>Total</b>	<b>110,841</b>	<b>249,025</b>	<b>260,434</b>

## Staffing

<u>Full-Time Positions</u>	2011	2012	2013
Special Events Coordinator	<u>0</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<u><u>0</u></u>	<u><u>1</u></u>	<u><u>1</u></u>

## Short-Term Goals (2013)

1. Increase the attendance at the Winter Light Holiday Walk.
2. Relocate the East Farmers Market to a higher traffic location.
3. Improve the coordination of parades.

## Long-Term Goals (2014 and Beyond)

1. Establish a Winter Farmers Market at the Aurora Transportation Center.

## 2012 Major Accomplishments

- Coordinated the Last Blast on the Bridge kick-off event for the Downer Place bridge reconstruction.
- Obtained grant funding from LINK Up Illinois to expand the LINK initiative to two Farmers Markets.
- Expanded the tree lighting ceremony and re-branded it as the Winter Lights Holiday Walk.
- Relocated the Aurora's Farmers Market to North River Street.

## Special Events Division

- Enhanced the July 4th fireworks display through the introduction of a synchronized simulcast with a local radio station.
- Assisted with the coordination of the Wilder Park Promenade dedication.
- Assisted with the Anna Li send-off to the Olympics.
- Increased the use of banners in the downtown business area, including the Aurora Transportation Center, for various events.
- Received recognition for the Aurora Farmers Market from the State of Illinois for Agro-Tourism.
- Coordinated the Aurora Farmers Market 100-year celebration event.
- Expanded the display of American flags on the New York Street bridge.
- Coordinated and relocated the Veterans Day Parade and ceremony to Veterans Island.
- Coordinated an event for the reopening of the Downer Place bridge.
- Decorated and designed the City Holiday Tree at the Aurora Transportation Center.
- Partnered with the Aurora Historical Society to incorporate the celebration of the city's 175th anniversary throughout the year.

### 2011 Major Accomplishments

- Obtained the "Fit for Kids" grant from Kane County to develop a Link card program to use at the Saturday Farmers Market at the Aurora Transportation Center.
- Created social media presence for Friends of Aurora Farmers Market.

## 2013 Budget

- Recruited two dedicated volunteers to assist at the Saturday Farmers Market at the Aurora Transportation Center.
- Obtained a grant from Link Up Illinois for a Link card acceptance system.
- Collaborated with four new partners including Northern Illinois University, Rasmussen College, Everest College, and Fox Valley Park District to provide various programs.

### Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Festival Funding Grants	16	15	19	18
Farmers Market Avg. Weekly Attendance	1,700	2,000	2,200	2,500
Farmers Market Vendors' Fees	\$6,840	\$5,500	\$6,000	\$6,000
July 4th Sponsorships	\$6,000	\$26,000	\$11,000	\$15,000
July 4th Evening Activities Attendance	25,000	20,000	20,000	25,000
Special Event Permits	56	60	60	50

### Budget Highlights

The 2013 budget will permit the Special Events Division to maintain the service level of the prior year.

# Neighborhood Redevelopment Division

2013 Budget

## Mission

To support the stabilization and revitalization of Aurora's neighborhoods through development and management of programs and policies, identification of funding sources, and outreach to Aurora residents.

## Major Functions

1. Administer Aurora's Community Development Block Grant (CDBG) entitlement from the U.S. Department of Housing and Urban Development (HUD).
2. Administer Aurora's Home Investment Partnerships Program (HOME-PJ) from HUD.
3. Administer additional federal, state, and local funding programs for neighborhood redevelopment as they become available.
4. Develop and implement the Housing and Community Development Consolidated Plan, as required by HUD, through public engagement and community assessments.
5. Collaborate with community partners, residents, and elected officials to address community development and housing needs for low and moderate income citizens.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	521,511	570,376	472,148
Other Non-Capital	(436,228)	(571,935)	(187,100)
Capital	-	-	-
<b>Total</b>	<b>85,283</b>	<b>(1,559)</b>	<b>285,048</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Manager	1	1	1
Development Coordinator	1	1	1
Planner	1	1	1
Rehab Financial Specialist	1	1	0
<b>Subtotal - Full-Time Positions</b>	<b>4</b>	<b>4</b>	<b>3</b>

### Part-Time Positions

Office Coordinator	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>5</b>	<b>5</b>	<b>4</b>

## Short-Term Goals (2013)

1. Complete the Neighborhood Stabilization Program (NSP) funded by the Housing and Economic Recovery Act of 2008.

# Neighborhood Redevelopment Division

# 2013 Budget

2. Administer the HOME Investment Partnerships (HOME) Program.
3. Administer the Community Development Block Grant Program.

## Long-Term Goals (2014 and Beyond)

1. In partnership with other agencies and entities, implement the objectives of the City of Aurora's 2010-2014 Housing and Community Development Consolidated Plan, as approved by the U.S. Department of Housing and Urban Development (HUD). (Ongoing)
2. Enhance the staff knowledge base and capacity by continuing to improve and standardize policies, procedures, and training. (Ongoing)

## 2012 Major Accomplishments

- Provided incentives for city residents, contractors, and businesses to become certified in emerging energy efficiency technologies.\*
- Completed the administration of funding from the U.S. Department of Energy under the Energy Efficiency and Conservation Block Grant Program.
- Provided funding to agencies and governmental entities to implement the objectives outlined in the City of Aurora's 2010-2014 Housing and Community Development Consolidated Plan, as approved by HUD.
- Provided assistance to 468 homeowners with foreclosure counseling and rehabilitation project assistance.\*

- Hosted 14 water conservation and home performance workshops for homeowners.\*

## Performance Measures

<u>Measure</u>	<u>2011</u>		<u>2012</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2013</u>
			<u>Actual</u>	<u>Budget</u>
Number of Citizen Outreach Events Hosted	30	11	12	5
Number of Local Non-Profits Funded	17	16	15	15
Number of Foreclosed Homes Rehabbed for Rental and Resale-NSP	6	2	4	4
Number of Foreclosed Homes Rehabbed for Rental-HOME	0	2	0	5
Number of Permanent Supportive Housing Units Created for Rental-HOME	0	0	0	5
Number of Rental Units Reduced through the Reconversion Incentive Program	4	5	0	4

## Budget Highlights

The 2013 budget will permit the Neighborhood Redevelopment Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Public Information Division

# 2013 Budget

## Mission

To position Aurora as a premiere community for people to live, work, and play by informing and educating residents, businesses, and other interested parties about city services, policies, initiatives, and events through effective utilization of mainstream media, the city's cable access channel, and other communication tools.

## Major Functions

1. Develop and implement a proactive media relations strategy.
2. Develop and implement general communication policies, procedures, and programs.
3. Disseminate timely and relevant information through mainstream and online media outlets and other communication tools as needed in reference to city policies, initiatives, programs, and activities with an emphasis on those that may not normally be communicated to residents through traditional media channels.
4. Research and respond to requests for information from media outlets.
5. Serve as the primary spokespersons on city issues and programs.
6. Ensure that key city information is conveyed through the city's website.
7. Monitor and archive media coverage.
8. Work with management to develop and implement communication strategies for new policies, initiatives, programs, and activities.
9. Maintain a repository of key city facts.
10. Develop and implement guidelines for the production of print, broadcast, online, and collateral material.

11. Oversee the production of a quarterly citizen newsletter, *Aurora Borealis*.
12. Assist city departments in preparing for interviews, presentations, and speaking engagements.
13. Manage and maintain the city broadcasting studio, facility, and equipment.
14. Manage Channel 10 programming and scheduling for public, municipal, and educational access programs through the coordination of import programming, maintenance of the city's bulletin board, and monitoring of the on-air signal.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	503,415	511,344	573,795
Other Non-Capital	110,121	136,396	236,512
Capital	-	-	-
<b>Total</b>	<b>613,536</b>	<b>647,740</b>	<b>810,307</b>

# Public Information Division

# 2013 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Director	1	1	1
Public Information Coordinator	1	1	0
Media Relations Manager	0	0	1
Office Coordinator	1	0	0
Administrative Assistant I	0	1	0
Public Information Specialist	0	0	1
Online Service Coordinator	1	1	0
Digital Communications Coordinator	0	0	1
Cable Access Coordinator	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>TOTAL</b>	<b>5</b>	<b>5</b>	<b>5</b>

## Short-Term Goals (2013)

1. Redesign the city's website.
2. Increase the e-mail list subscribers by 2%.
3. Increase social media subscriptions by 25%.
4. Increase website visits by 15%.
5. Consolidate Spanish information on the city's website to make it more accessible.
6. Utilize the 1650 AM radio channel to disseminate city messages.
7. Establish and implement a cohesive branding market strategy for key city communications.
8. Implement e-signature marketing.

## Long-Term Goals (2014 and Beyond)

1. Replace and upgrade outdated cable access studio equipment including studio cameras and control room equipment (2015).
2. Implement a snap stream media monitoring system (2015).
3. Increase public awareness of Aurora as a premier community in which to live, work, and play through the development of standard positive messages and images for all city-related public communications (Ongoing).
4. Increase communication effectiveness by coordinating communication initiatives throughout the city (Ongoing).

## 2012 Major Accomplishments

- Created and implemented a monthly e-newsletter containing city news and events for distribution to the community.\*
- Increased e-mail news subscribers by 2%.\*
- Increased public awareness of Aurora as a premier community in which to live, work, and play through the development of standard positive messages and images for all city-related public communications.
- Enhanced social media presence by increasing subscriptions by 500%.
- Made ACTV available to AT&T U-verse subscribers.
- Improved the outreach to Aurora's Hispanic community by making key city publications and website pages available in Spanish.
- Increased website visits by 26%.

# Public Information Division

# 2013 Budget

## 2011 Major Accomplishments

- Established a social media presence.\*
- Implemented a Strategic Communications Plan outlining comprehensive strategies of message dissemination through all available channels.
- Implemented the regular distribution of an electronic newsletter, *Spotlight on Aurora*.
- Integrated the RiverEdge Park website into the city website.
- Updated the My Place web application to allow City residents to get voting, zoning, and other important information without having to contact City staff by other means.
- Created a comprehensive news and media room on the website.
- Increased the e-mail list subscribers by 48%.
- Executed a new cable franchise agreement with Comcast.
- Implemented an online bid invitation, tabulation, and award system for the Purchasing Division.
- Repurposed on-hold messaging for high-rotation airing on ACTV to highlight important city news and events.
- Implemented a rotating list of headline events/news items on the city's homepage to greatly improve aesthetics and end-user functionality.

## Performance Measures

	2011	2012	2012	
	Actual	Budget	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Media Inquiries Handled	2,941	2,500	2,609	2,600
Number of Media Advisories/News Releases Prepared	240	240	241	250
Number of Resident Newsletters Prepared	4	4	4	4
Number of Public Education Pieces	110	110	110	110
Number of Presentations/ Talking Points Prepared	7	10	14	10
Mailchimp E-Blasts	155	155	166	160
Cable & Video Provider Customer Complaints Addressed	32	40	20	45
Number of Electronic Newsletters Prepared	12	12	12	12
Number of E-Mail Subscribers	2,456	2,700	2,499	2,970
Number of Website Visits	574,776	615,000	724,574	676,500
On Hold Messages Produced	20	20	22	20

## Budget Highlights

The 2013 budget will permit the Public Information Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Public Art Division

# 2013 Budget

## Mission

To present public art in all its forms and provide a formal art presence for the residents of the City of Aurora; to enhance Aurora's image throughout the region with respect to the visual arts; to preserve, showcase, and interpret the artifacts of the Grant Army of the Republic (GAR), Post 20; and, to celebrate the history of the GAR through exhibits and programs.

## Major Functions

1. Oversee art and art education programs.
2. Establish and uphold guidelines for selection of artists, artworks, and sites.
3. Operate and maintain the David L. Pierce Center.
4. Provide programs and services that support a variety of initiatives promoting public awareness of the positive value of diversity in Aurora. This includes working with educational institutions, youth groups, area not-for-profit organizations, city departments, and business organizations throughout the city.
5. Maintain and operate the GAR Memorial Hall and Military Museum.
6. Seek private and corporate donations to augment public funds for the acquisition, installation, maintenance, and insurance of public art.
7. Maintain eight public sculptures purchased by the Aurora Public Art Commission (APAC) and other public sculptures within Aurora.
8. Operate the APAC Sculpture Garden, which features annual rotating sculpture exhibits.

## Budget Summary

	2011	2012	2013
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	93,878	103,154	89,546
Other Non-Capital	67,021	74,750	82,625
Capital	-	-	-
<b>Total</b>	<b>160,899</b>	<b>177,904</b>	<b>172,171</b>

## Budget Summary – Grand Army of the Republic (GAR) Museum

	2011	2012	2013
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	19,595	-	-
Other Non-Capital	18,125	18,400	17,400
Capital	-	-	-
<b>Total</b>	<b>37,720</b>	<b>18,400</b>	<b>17,400</b>

# Public Art Division

# 2013 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Director/Curator	<u>1</u>	<u>0</u>	<u>0</u>
Subtotal - Full-Time Positions	<u>1</u>	<u>0</u>	<u>0</u>
<u>Part-Time Positions</u>			
Director/Curator	<u>0</u>	<u>1</u>	<u>1</u>
Subtotal - Part-Time Positions	<u>0</u>	<u>1</u>	<u>1</u>
<u>Seasonal Positions</u>			
Coordinator	<u>1</u>	<u>1</u>	<u>0</u>
Instructor	<u>9</u>	<u>9</u>	<u>0</u>
Subtotal - Seasonal Positions	<u>10</u>	<u>10</u>	<u>0</u>
<b>TOTAL</b>	<b><u>11</u></b>	<b><u>11</u></b>	<b><u>1</u></b>

## Short-Term Goals (2013)

1. Complete phase II of the GAR interior restoration.\*
2. Continue to expand the GAR virtual museum with images and artifacts.
3. Raise funds for the GAR restoration project through grants and donations.
4. Partner with other organizations in curating cooperative exhibits in the APAC Gallery.

## Long-Term Goals (2014 and Beyond)

1. Continue to sponsor at least six high-quality exhibits per year in the APAC Gallery and at City Hall.
2. Establish exhibit schedules for the GAR Memorial Hall as the restoration schedule allows.
3. Work with the Winter Lights Committee to expand the Winter Lights Festival and tree lighting ceremony.
4. Continue to expand the GAR virtual museum with images and documents.
5. Work with the veterans groups to reach out to veterans of Iraq and Afghanistan by offering the GAR facility as a meeting space for local groups when the museum re-opens.

## 2012 Major Accomplishments

- Attracted visitors to the art exhibits at the APAC Gallery and City Hall.\*
- Raised \$250,000 for the GAR restoration project through grants and donations.\*
- Hosted six exhibits at the APAC and at City Hall.
- Worked with the Aurora Historical Society and members of the preservation community to create the Aurora in Pictures (175th city anniversary) and the From the Ground Up (history of architecture in Aurora) exhibits.
- Worked with the Winter Lights Committee to host the first Winter Lights Tree Lighting Festival featuring a trunk show, an ice sculpture, Santa and Mrs. Claus, roaming carolers, the lighting of the gazebo on Stolp Avenue, and the tree lighting ceremony.

# Public Art Division

# 2013 Budget

- Added documentation to the 36th Infantry Exhibit in the GAR virtual museum.

## 2011 Major Accomplishments

- Completed phase I of the GAR virtual museum.

## Performance Measures

Measure	2011	2012	2012	2013
	Actual	Budget	Estimated	Budget
Attendance at Public Art Functions*	16,000	18,000	17,526	20,000
Number of Exhibits	7	6	6	6
Number of Patrons - Non-Group	15,500	16,000	16,896	18,000
Number of Patrons - Group Tours	500	500	630	2,000

## Budget Highlights

The 2013 budget will permit the Public Art Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Youth & Senior Services Division

# 2013 Budget

## Mission

To foster educational, recreational, developmental, leisure, and support programs through collaboration that offers positive and constructive activities resulting in beneficial services being provided to youth and seniors in the community.

## Major Functions

1. Coordinate the presentation of opportunities for youth and seniors to realize full life needs and potential through mentoring, leadership development, highly effective habits, leisure, and social support.
2. Assist with educational, recreational, prevention/intervention, and social programs and projects that encourage youth, family, and senior involvement.
3. Facilitate high-quality organized sports, recreation, and leisure programs and activities that promote sportsmanship, character, and healthy living lifestyles in youth and seniors.

## Budget Summary

	2012		
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	151,365	168,748	172,646
Other Non-Capital	485,886	521,200	515,200
Capital	-	-	-
<b>Total</b>	<b>637,251</b>	<b>689,948</b>	<b>687,846</b>

## Budget Summary – Grant Programs

	2012		
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	93,465	85,416	25,277
Other Non-Capital	12,562	7,086	8,000
Capital	-	-	-
<b>Total</b>	<b>106,027</b>	<b>92,502</b>	<b>33,277</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Development Coordinator	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>

### Seasonal Positions

	2011	2012	2013
Seasonal Youth Worker	1	1	1
College Intern	1	1	1
<b>Subtotal - Seasonal Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>

### Temporary (Grant) Positions

	2011	2012	2013
Community Outreach Worker	0	0	1
Open Gym Youth Worker	1	1	0
Program Aide	2	2	0
Site Leader	2	2	0
<b>Subtotal - Temporary Positions</b>	<b>5</b>	<b>5</b>	<b>1</b>
<b>TOTAL</b>	<b>8</b>	<b>8</b>	<b>4</b>

# Youth & Senior Services Division

# 2013 Budget

## Short-Term Goals (2013)

1. Maintain school-business partnership relations (Ongoing).
2. Organize the City of Aurora Youth Court (Ongoing).
3. Administer the United Students of Aurora (USA) Leaders Program (Ongoing).
4. Maintain a third-party administrator for youth programs (Ongoing).
5. Continue to foster new collaborations for activities involving partnerships serving youth and seniors (Ongoing).

## Long-Term Goals (2014 and Beyond)

1. Explore grant opportunities to assist in offsetting program costs (Ongoing).
2. Seek funding to increase services, activities, and programs for community seniors (Ongoing).

## 2012 Major Accomplishments

- Partnered with Life Support and Northern Illinois University to arrange five college visits in order to assist students in preparing for higher education.\*
- Increased participation in the USA Leaders Program from 14 to 27 students.\*
- Obtained new partnerships and collaborations to enhance opportunities for the Sports Festival participants.
- Increased participation in community efforts on city-wide programs for seniors.

- Assisted in the organization of running and walking events and other activities.
- Maintained the Youth Court Program operations.
- Mentored summer interns through a variety of Community Services department-wide projects.

## 2011 Major Accomplishments

- Finalized the 21st Century Program Grant and continued after-school activities with remaining funds.
- Coordinated the Aurora Sports Festival and City of Lights Tournaments with school representatives.
- Coordinated enrichment activities such as the Miss Merry Christmas activity, the Jack Frost activity, and the city Christmas tree lighting ceremony.
- Provided school break enrichment activities utilizing the 21st Century Grant.
- Received the Illinois Youth Recreation Corps Grant from the Illinois Department of Natural Resources.

# Youth & Senior Services Division

# 2013 Budget

## Performance Measures

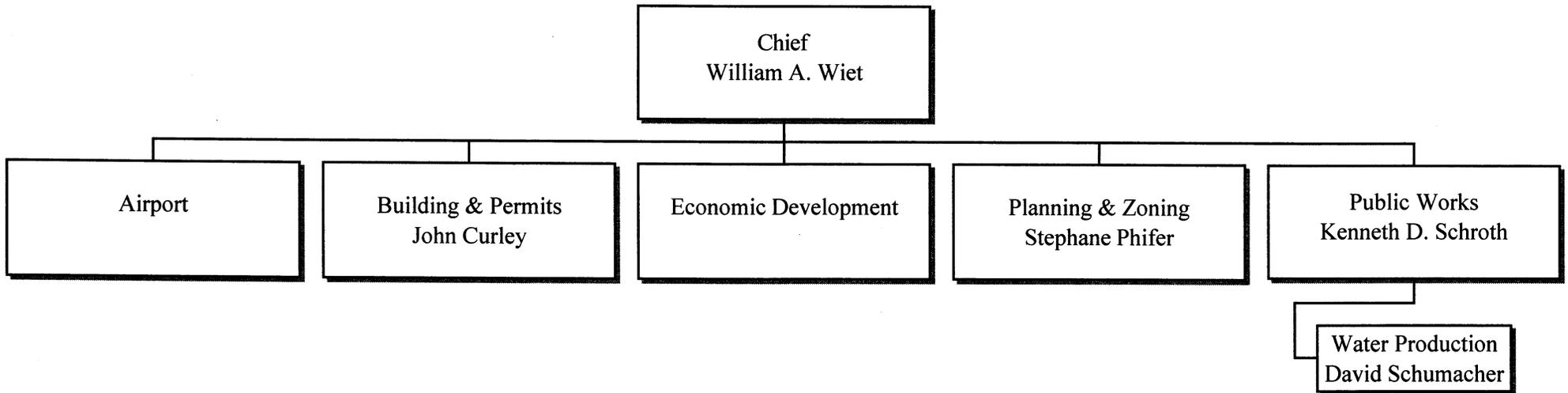
			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
School/After-School Programs	4	4	3	2
School/After-School Participants	150	175	193	100
Prevention/Intervention Activities	1	1	1	1
Prevention/Intervention Participants	50	75	48	35
Sports Programs	10	10	10	10
Sports Program Participants	3,972	4,000	3,629	4,000
Community Service Programs	1	1	1	1
Community Service Participants	50	50	20	25
Co-Sponsored Activities	3	3	15	3
Co-Sponsored Event Participants	350	350	1,745	500

## Budget Highlights

The 2013 budget will permit the Youth & Senior Services Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
DEVELOPMENT SERVICES DEPARTMENT**





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# Development Services Administration

# 2013 Budget

## Mission

To serve as the central coordinator of all development within the City of Aurora; to promote professionalism and cooperation among various city departments to achieve common development goals; to implement plans and policies established by the Mayor and City Council; and, to do so in a courteous, timely, and professional manner.

## Major Functions

1. Provide support and oversight to seven divisions and other major functions.
2. Provide support to mayor and city council for projects and programs important to the community.
3. Facilitate interaction among key divisions involved in the development process.
4. Provide decision making and oversight to the many and varied public infrastructure projects.

## Budget Summary

	2011	2012	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Salary & Benefits	340,598	402,490	445,528
Other Non-Capital	18,851	12,200	14,100
Capital	-	-	-
<b>Total</b>	<b>359,449</b>	<b>414,690</b>	<b>459,628</b>

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Chief Development Services Officer	1	1	1
Development Coordinator	0	1	1
Confidential Secretary	1	1	1
<b>TOTAL</b>	<b>2</b>	<b>3</b>	<b>3</b>

## Short-Term Goals (2013)

1. Facilitate the expansion of the Chicago Premium Outlets Mall.
2. Facilitate the development of new retail business in TIF Districts #7 and #8.
3. Ensure all TIF District #2 funds are expended by the end of 2013.
4. Attract new businesses to the downtown area.
5. Ensure the construction process proceeds smoothly and efficiently for the new Aurora Public Library facility.
6. Promote the opening of the RiverEdge Park Music Garden.

## Long-Term Goals (2014 and Beyond)

1. Continue to implement and market the Seize the Future Master Plan for the downtown area (Ongoing).
2. Continue to implement the River Edge Master Plan (Ongoing).
3. Continue to implement the city's Sustainability Plan (Ongoing).
4. Continue to be prepared to mobilize resources for a changing economy (Ongoing).
5. Research changes in the Aurora Zoning Ordinance (Ongoing).
6. Prioritize all development projects on a weekly basis (Ongoing).

# Development Services Administration

# 2013 Budget

## 2012 Major Accomplishments

- Oversaw the RiverEdge Park Development Team's efforts to manage the construction of the Dunham Pavilion.
- Provided support to the Mayor's Business Roundtable for Economic Development.
- Provided support to the Aurora Chamber of Commerce Aurora First subcommittee.
- Provided support to the Aurora Downtown business group.
- Oversaw the city's efforts regarding the reconstruction of the Downer Place bridges.
- Facilitated streetscape improvements to both Downer Place and LaSalle Street in the downtown.
- Initiated Phase I of the downtown parking report and recommendations.
- Initiated Phase I of streetscape improvements to the Lake Street retail corridor.
- Implemented a retail attraction program.
- Facilitated the sale of the city-owned quarry at Illinois Route 25 and Mettel Road.

## 2011 Major Accomplishments

- Planned with local input for the temporary closure of the Downer Place bridges.
- Managed the construction of the Grand Army of the Republic Building renovation.
- Facilitated the sale of the Roundhouse Restaurant.
- Implemented the Fox River Corridor Development Master Plan.

- Developed and implemented a parking agreement with Waubensee Community College.
- Facilitated the creation of two additional TIF districts near Farnsworth Avenue and Interstate Route 88.
- Managed construction projects approved in the River Edge Zone.
- Developed marketing strategies for business attraction, expansion, and retention.
- Managed grants for the construction of the Early Learning Center on College Avenue.

## Performance Measures

Refer to the divisions of the Development Services Department for performance measures: Airport, Building & Permits, Economic Development, Planning & Zoning, Public Works, and Water Production Divisions.

## Budget Highlights

The 2013 budget will permit the Development Services Administration to maintain the service level of the prior year.

# Building & Permits Division

# 2013 Budget

## Mission

To provide effective ordinance and code administration/enforcement, for new and remodeling construction projects, that protects the health, safety, and welfare of the citizens and businesses of Aurora.

## Major Functions

1. Perform remodeling and new construction inspections for building and fire code compliance and issue certificates of occupancy.
2. Process building and fire permit applications and review for code compliance within Chamber of Commerce agreed timeframes.
3. Update Building and Fire Codes, as required to maintain or improve Aurora's ISO Building Code Effectiveness Grading Score.
4. Administer the city's Building and Fire Codes.

## Budget Summary

	2011	2012	
		Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,701,904	1,860,638	1,958,534
Other Non-Capital	167,630	174,100	193,400
Capital	-	-	-
<b>Total</b>	<b>1,869,534</b>	<b>2,034,738</b>	<b>2,151,934</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Director	1	1	1
Assistant Director	1	1	1
Plan Examiner	2	2	2
Code Compliance Officer Coordinator	1	1	1
Code Compliance Officer/Building Inspector	2	2	2
Code Compliance Officer/Electrical Inspector	2	2	2
Code Compliance Officer/Plumbing Inspector	0	1	1
Fire Inspector	1	1	1
Administrative Aide	1	1	1
Customer Service Representative	4	4	4
<b>Subtotal - Full-Time Positions</b>	<b>15</b>	<b>16</b>	<b>16</b>

### Part-Time Positions

Code Compliance Officer/Plumbing Inspector	2	1	1
<b>Subtotal - Part-Time Positions</b>	<b>2</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>17</b>	<b>17</b>	<b>17</b>

## Short-Term Goals (2013)

1. Adopt the 2012 International Code series.
2. Adopt the 2011 National Electrical Code.

## Long-Term Goals (2014 and Beyond)

1. Improve ISO Building Code Effectiveness Grading Score from '4' to '3' to reduce insurance rates for new Aurora structures (2014).
2. Obtain the International Code Council (ICC) accreditation (2017).

## 2012 Major Accomplishments

- Increased by 113% the number of inspections scheduled through the innovative Click-2-Gov online software by sending out 7,000 proactive informational e-mails to homeowners and contractors.\*
- Met or exceeded all initial permit review timeframe targets set by the Greater Aurora Chamber of Commerce and Aurora First.
- Received national recognition for the "Best Practices" in customer service from the ICC: 1) Scheduled Inspection automatic broadcast e-mail notifications, 2) Resulted Inspection automatic broadcast e-mail notifications, and 3) Monthly Newsletters.
- Maintained a less than two business day inspection response timeframe.
- Maintained AM/PM inspection services for homeowners.
- Converted all Building and Permits business license functions to a document management system (DMS) that allows customized licensing and enhanced electronic transactions with customers.
- Presented Aurora's "ICC National Best Practices" at the SunGard User Group Regional Conference.
- Obtained 22 certifications from the ICC and other state agencies.
- Developed point-of-service customer surveys to customize ratings to the type of service delivered.

## 2011 Major Accomplishments

- Implemented an expedited review process for projects with accompanying private sector prepared plan review submittals.
- Implemented a reward-based contractor licensing program with fee discounts determined by the prior-year inspection results.
- Drafted a new electrical code and ordinance.
- Maintained plan review and inspection response timeframe expectations set by the Chamber of Commerce.
- Redesigned contractor license processing in the occupational license computer module by setting review steps and increasing electronic notifications to customers.
- Increased divisional ICC certifications by ten certifications.
- Converted the annual elevator inspection program to DMS-based documents tied to occupational licenses to improve communication with customers and vendors.
- Implemented an automated e-mail notification of scheduled inspections and inspection results to external customers.
- Doubled customer use of the Internet to schedule inspections by promoting the availability of this service through automatic e-mails.

# Building & Permits Division

# 2013 Budget

## Performance Measures

Measure	2011	2012	2012	
	Actual	Budget	Estimated	2013
Avg. No. of Days** to process Commercial Remodeling Initial Review (< \$50,000)*	6.3	9.5	6.7	7.0
Avg. No. of Days** for New Commercial Construction Initial Reviews*	16.7	24.9	17.5	24.9
Avg. No. of Days** to process Commercial Remodeling Initial Reviews (> \$50,000)*	12	15.1	12.6	15.1
Avg. No. of Days** to Process Commercial Single Trade Reviews*	2.2	1.8	1.8	1.8
Avg. No. of Days** to Process Commercial Foundation Permits*	N/A	8.3	2.0	8.3
Permit Applications Received	4,583	4,825	4,926	5,000
Permits Issued	4,437	4,615	4,560	4,700
Valuation of Issued Permits (million)	\$95.7	\$125	\$167	\$172
Number of Inspections	14,152	15,500	15,682	17,000
Certificates of Occupancy Issued for Commercial Structures	113	125	174	185

\*\* Days are restated from business days to calendar days pursuant to the new benchmarking request for the Chamber of Commerce.

## Performance Measures (Continued)

Measure	2011	2012	2012		
	Actual	Budget	Estimated	2013	
New Single Family Home Permits Issued	Detached	38	50	48	60
	Remodeling	567	580	599	615
	Attached (Town, Dup, Quad)	30	40	26	40
Commercial Structure Permits Issued	New Construction	4	5	8	15
	Remodeling, including Alarm & Sprinkler Additions	582	610	581	600
		4	6	6	10

## Budget Highlights

The 2013 budget will permit the Building & Permits Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Aurora Economic Development Commission

## 2013 Budget

### Mission

To promote, attract, and retain commercial and industrial development in the City of Aurora. In doing so, serve to enhance the quality of life for Aurora citizens by creating jobs, increasing assessed valuation, and attracting property tax, sales tax, and other revenue generators to the community.

### Major Functions

1. Attract and recruit business.
2. Retain and expand businesses.
3. Raise funds for economic development initiatives and projects.
4. Structure financing and development incentives to prudently implement development policies of the City of Aurora.
5. Promote the investment and development of the City of Aurora through marketing initiatives and public relations.
6. Promote development of strategic elements of community, regional, state and federal infrastructure to promote an environment for business and investment operation and expansion.
7. Promote workforce training and development in the community to ensure the productive operation and expansion of Aurora businesses and to promote investment in new business and real estate developments.
8. Conduct essential and strategic market research to encourage investment in strategic areas identified by the Aurora Economic Development Commission (AEDC) Board of Directors.
9. Advocate and develop strategies to redevelop the city's downtown and mature areas to help create livable wage jobs, increase

assessed valuation, and attract additional property and sales taxes and other revenue generators to the targeted areas.

### Budget Summary

	2011	2012	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	428,482	464,594	472,416
Other Non-Capital	1,364,594	1,821,300	1,407,700
Capital	-	-	-
<b>Total</b>	<b>1,793,076</b>	<b>2,285,894</b>	<b>1,880,116</b>

### Staffing

#### Full-Time Positions

	<u>2011</u>	<u>2012</u>	<u>2013</u>
Director	1	1	1
Special Assistant for Development	1	1	1
Development Coordinator	1	1	1
<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Short-Term Goals (2013)

1. Continue to improve the AEDC website as a resource for site selectors and developers.
2. Conduct 40 company visits to discuss current/future business plans in Aurora.
3. Participate in the 2013 Chicago International Shopping Idea Exchange and Deal Making Programs.
4. Collaborate with Workforce Development Partners to bring workers and companies together through training programs.
5. Utilize social media to market Aurora's business parks to increase leases/purchases of available building sites.

## Long-Term Goals (2014 and Beyond)

1. Work to attract businesses creating at least 500 new primary wage jobs within three years (2017).
2. Administer a regularly scheduled employer survey (Ongoing).
3. Focus business attraction on priority growth sectors (Ongoing).
4. Raise the profile of Aurora nationally (Ongoing).
5. Continue to work with the Seize the Future Development Foundation to implement the Master Plan for the redevelopment of downtown Aurora (Ongoing).
6. Work with the Chambers of Commerce in Aurora (Regional Chamber, African American, and Hispanic) to conduct a business expo that provides workshops to help businesses secure Small Business Administration loans (Ongoing).
7. Continue to maintain and enhance the existing City of Aurora land and building inventory database (Ongoing).
8. Maintain a business retention/visitation program (Ongoing).

9. Specifically target African American and Hispanic-owned businesses to enhance their knowledge of business loan information from state, federal, and local sources (Ongoing).

## 2012 Major Accomplishments

- Increased communication with major media publications and network outlets by producing 10 stories highlighting Aurora.\*
- Promoted 5 development success stories on the AEDC website.\*
- Established relationships with developers adding a total of 34 development and redevelopment projects to the city.\*
- Encouraged 90 developers, businesses, and real estate brokers to use the AEDC website as an industry resource.\*
- Continued to improve the AEDC website as a resource for site selectors and developers.
- Participated in the 2012 Chicago International Shopping Centers' Idea Exchange and Deal Making Programs in Chicago.
- Worked with Workforce Development Partners to identify training programs for workers and provide mechanisms for area business to hire the workers for specific jobs identified by the companies.
- Continued to interact and network with the local and regional commercial real estate and site selection community.

# Aurora Economic Development Commission

# 2013 Budget

## 2011 Major Accomplishments

- Attracted the \*textbook company Follett Corporation to the Butterfield East Business Park where approximately 200 jobs were created.
- Continued the Corporate Campus Aurora program to attract office development by international companies and expand existing companies looking for more office space.
- Participated in the 2011 International Shopping Centers Convention to market Aurora and attract international, national, and regional retailers.
- Participated in the 2011 CoreNet Global Conference to network with corporate real estate executives and market Aurora to attract corporate headquarters of Fortune 100 and 1,000 companies.
- Attracted FHP-Berner to the Prairie Point West Industrial Park where 50 new jobs were created.
- Attracted Temple-Inland, Inc. to the Butterfield Business Park where 125 jobs were created.
- Attracted retailer TJ Maxx to the Northgate Shopping Center.
- Assisted local firm Optimum Nutrition in establishing a new location for its national headquarters at 975 Meridian Lake Drive in the Meridian Business Park.
- Assisted Central DuPage Hospital in breaking ground for its 27,000 square-foot urgent care facility on Bilter Road between Farnsworth Avenue and Church Road. The facility created 300 jobs.

## Performance Measures

	2011	2012	2012	2013
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Visits to Current Businesses	30	35	35	40
Number of New Mid-Size and Large Commercial and Office Developers Doing Business in Aurora	3	3	2	3
Number of Media Publications and Network Outlets Producing Feature Stories on Aurora	3	3	3	5
Value of Development Agreements or Submitted Land Use Petitions (millions)	\$29.5	\$30.5	\$35.0	\$40.5
Promotional and Marketing Contacts Made to Developers, Site Selection Officials, and Retail and Commercial Firms	25	30	35	50

## Budget Highlights

The 2013 budget includes the hiring of a TIF consultant to provide necessary administrative and planning support for critical economic development growth corridors. In addition, funding has been provided for the hiring of a branding consultant to market Aurora as a great place to live, do business, and be entertained.

\* Linked to the city's 2011/2012 strategic plan.

# Planning & Zoning Division

# 2013 Budget

## Mission

To provide guidance and proper follow-through to the public and city representatives in the development and implementation of the city's policies regarding land-use regulation and zoning enforcement, neighborhood stabilization, growth management, the promotion of redevelopment, and the proper balance/distribution of land uses. To designate, preserve, enhance, and perpetuate those properties and improvements that reflect the historical, cultural, artistic, social, ethnic, or other heritage of the nation, state, or community, or that may be representative of an architectural or engineering type inherently valuable for the study of a style, period, craftsmanship, method of construction, or use of indigenous materials.

## Major Functions

1. Assist the city's policy makers in their efforts to improve the quality of life for all of Aurora's residents by monitoring the implementation of Aurora's Comprehensive Land Use/Transportation Plan and physical development policies.
2. Enforce the zoning ordinance, sign ordinance, subdivision control ordinance, Historic District and Landmark Guidelines, FoxWalk Overlay District Design Guidelines, and hotel licensing ordinance.
3. Disseminate accurate and complete information in response to public inquiries in the form of land use referrals.
4. Guide developers and the public through the initial development process.
5. Review and process land-use petitions and Certificates of Appropriateness for development throughout the city and provide follow-up on implementation.

6. Review building permit applications for compliance with zoning regulations and historic preservation guidelines.
7. Verify the conformance of implemented site plans with approved documents.
8. Research and prepare specific plans and reports to provide clear and accurate information from which community trends can be identified and needs assessed.
9. Provide the staffing to accomplish the following:
  - Administration of the school/park land/cash ordinance.
  - Maintenance of the building permit database for population estimation and projection.
  - Recordation of all plats of annexation, subdivision, right-of-way dedication, and easements in a timely manner.
  - Provide technical assistance and recommendations to owners regarding style, materials, contractors, suppliers, and methods.
  - Complete mandated federal reviews for properties utilizing federal funding.
  - Update the historic property survey to meet Certified Local Government requirements.
  - Implement the Preservation Loan and Grant Programs.
  - Sponsor the Mayor's Awards for Excellence in restoring historic buildings.
  - Maintain the division's website and brochures featuring the city's historic properties.
  - Conduct tours featuring the city's historic properties.
  - Clerical and technical assistance to the Aurora Downtown Board, Aurora Neighborhood Council, Design Review Committee/FoxWalk Overlay District, Historic Preservation Commission, Planning Commission, Planning Council, River Walk Commission, and Zoning Board of Appeals.

# Planning & Zoning Division

# 2013 Budget

10. Coordinate planning and zoning with other city departments and outside agencies including but not limited to the Greater Aurora Chamber of Commerce and the Seize the Future Development Foundation.
11. Encourage high-quality redevelopment within the FoxWalk District through technical and financial assistance programs; infrastructure improvements; advertising; assisting with the Tax Assessment Freeze Program for historic residential properties, the Tax Credit Program for commercial properties, and the Easement Program for National Register properties.
12. Preserve, enhance, and perpetuate designated historic properties, including responding to inquiries regarding designating properties as historic and assist with research.

### Budget Summary

	2011	2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	769,347	784,575	846,506
Other Non-Capital	53,921	47,830	48,200
Capital	-	-	-
<b>Total</b>	<b>823,268</b>	<b>832,405</b>	<b>894,706</b>

### Staffing

#### Full-Time Positions

	2011	2012	2013
Director	1	1	1
Zoning Administrator	1	1	1
Planner	3	3	3
Administrative Secretary	1	1	1
Project Assistant	0	1	1
<b>Subtotal - Full-Time Positions</b>	<b>6</b>	<b>7</b>	<b>7</b>

#### Seasonal Positions

Graduate Intern	1	0	0
College Intern	1	0	0
<b>Subtotal - Seasonal Positions</b>	<b>2</b>	<b>0</b>	<b>0</b>

#### **TOTAL**

	<b>8</b>	<b>7</b>	<b>7</b>
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### Short-Term Goals (2013)

1. Revise the review and approval process in the zoning ordinance.\*
2. Develop an interactive website to expedite the permit process.
3. Revise the zoning ordinance to address current issues and concerns.
4. Coordinate redevelopment along the Fox River through the implementation of the Riverfront Vision Plan, the Seize the Future Downtown Master Plan, and the RiverEdge Park Master Plan.
5. Facilitate the zoning and site design of development and redevelopment projects throughout the city.
6. Manage the design and engineering of Phase I of the RiverEdge Park Wilder Promenade.

7. Manage the design and engineering of the Fox River pedestrian bridge across from the Aurora Transportation Center.
8. Coordinate with the Public Works Division for the permitting and construction of the Fox River pedestrian bridge across from the Aurora Transportation Center.

### Long-Term Goals (2014 and Beyond)

1. Develop ordinances and policies that focus on quality-of-life issues (Ongoing).
2. Continue to update the zoning ordinance in response to evolving quality-of-life issues to ensure that the ordinance is a living document (Ongoing).
3. Update the Comprehensive Plan on a regular basis (Ongoing).
4. Close the Aurora Fox River Trail gap through downtown Aurora (Ongoing).
5. Document the architecture of historic properties (Ongoing).

### 2012 Major Accomplishments

- Completed the revision of multi-family mid-rise provisions of the zoning ordinance.\*
- Prepared 200 property research sheets to have available for potential developers.\*
- Updated the divisional website to have all procedures, forms, handouts, and other information available online.\*
- Facilitated the zoning and site design of development and redevelopment projects throughout the city including Station

Boulevard, Metro 59, Aurora Memory Care, Aldi-Farnsworth, and the rejuvenation of three residential developments.

- Coordinated the second year of construction and grant reporting for the RiverEdge Park Music Garden.
- Facilitated an agreement with the Aurora Civic Center Authority for management services for RiverEdge Park.
- Updated the population projections and coordinated the re-districting of the city's wards based on the 2010 census results.
- Facilitated a text amendment to create a tattoo establishment business license.

### 2011 Major Accomplishments

- Coordinated with the Fox Valley Park District and the Kane County Forest Preserve on the construction of phase II of the Fox River Trail gap between North Avenue and Benton Street.
- Coordinated the environmental clean-up of the east bank of the Fox River within the RiverEdge Park.
- Secured \$10 million in grants, completed an RFQ/RFP process, contracted with a construction manager, and coordinated the first year of construction and grant reporting for the RiverEdge Park Music Garden.
- Facilitated zoning and site design of development and redevelopment projects throughout the city including the Central DuPage Hospital Facility, Heartland Recycling, and the rejuvenation of six residential developments.
- Participated in the establishment of Tax Increment Financing Districts #7 and #8.

# Planning & Zoning Division

# 2013 Budget

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Average Number of Days to Process Land Use Petitions	36	32	45	32
Customer Service Requests	973	650	1,172	650
Land Use Petitions Processed	70	100	98	100
Comprehensive Plan Revisions	0	1	0	1
Ordinances/Resolutions Approved by City Council	103	100	98	100
Acres Annexed	0.87	10	0	10
Public Hearings (Notices)	38	40	40	40
Recorded Documents	29	20	22	20
Number of Board, Commission, and Committee Meetings	110	75	112	75
Valuation of Construction Permits in the Downtown Core/Downtown Fringe District (millions)	\$0.6	\$0.5	\$1.765	\$0.5
COA Applications	164	200	171	180
Loans/Grants Monitored	15	19	10	19
Loans/Grants Approved	2	2	3	2
Section 106 Reviews	41	50	67	50

## Budget Highlights

The 2013 budget will permit the Planning and Zoning Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Public Works Division

# 2013 Budget

## Mission

To effectively design and/or manage the engineering and construction of capital projects in the city to provide quality public improvements and water production.

## Major Functions

1. Supervise the design and construction of road and bridge improvements.
2. Supervise the design and construction of traffic control improvements.
3. Supervise the design and construction of stormwater management and underground improvements.
4. Review proposed public improvements related to new development for conformance with Aurora's standards and ordinances.
5. Assist in the preparation of the Capital Improvement Plan.
6. Interface with governmental agencies and other departments within the city to assist in the planning and implementation of projects.
7. Administer special service area projects.
8. Administer the Cross-Connection Control Program.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,749,291	3,157,046	3,168,156
Other Non-Capital	(1,404,017)	(1,330,644)	(1,444,074)
Capital	-	-	-
Total	1,345,274	1,826,402	1,724,082

# Public Works Division

# 2013 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Director/City Engineer	1	1	1
Assistant City Engineer	1	1	1
Capital Improvement Program Manager	1	1	1
Office Manager	1	1	1
Engineer Coordinator	4	4	4
Traffic Engineer	1	1	1
Professional Engineer	5	5	5
Civil Engineer II	1	1	1
Civil Engineer I	1	1	1
Engineering Technician III	4	4	4
Engineering Technician II	2	2	2
<b>Subtotal - Full-Time Positions</b>	<b>22</b>	<b>22</b>	<b>22</b>
<u>Seasonal Positions</u>			
College Intern	2	2	2
<b>Subtotal - Seasonal Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>TOTAL</b>	<b>24</b>	<b>24</b>	<b>24</b>

## Short-Term Goals (2013)

1. Secure right-of-way for the reconstruction of East New York Street from Welsh Drive to Asbury Drive.
2. Complete the Church Road improvement project.
3. Continue to work on Illinois Green Infrastructure grant projects.
4. Complete the annual arterial and collector resurfacing program.
5. Complete the annual neighborhood street improvement program.
6. Complete the annual sidewalk replacement program.
7. Complete various sanitary sewer improvements.

8. Construct multiple sewer separation projects.
9. Assist the Water and Sewer Maintenance Division with a capacity, maintenance, operation and management analysis.
10. Implement the programs required per the city's National Pollutant Discharge Elimination System stormwater permit from the Illinois Environmental Protection Agency.
11. Assist the Water and Sewer Maintenance Division.

## Long-Term Goals (2014 and Beyond)

1. Reconstruct Eola Road from 83rd to 87th Streets (2014).
2. Complete infrastructure improvements in the downtown, near-east, and near-west side neighborhoods to meet the city's long-term control plan requirements (2032).
3. Rehabilitate the infrastructure in the downtown and Fox River Corridor as necessary to support the redevelopment of those areas (Ongoing).

## 2012 Major Accomplishments

- Revised the Standard Specifications for Improvements and Construction Details including 51 specification headings and 40 detailed drawings in preparation for publication in 2013.\*
- Processed 702 projects for new development through the GIS project dataset.\*
- Developed the framework to provide traffic counts to the public through the divisional internet website page.\*
- Completed the Farnsworth Avenue traffic signal interconnect from New York Street to Molitor Road.

# Public Works Division

# 2013 Budget

- Completed the overflow #25 relief sewer project located at Indian Avenue and Ohio Street.
- Completed the Downer Place and Stolp Avenue watermain abandonment.
- Completed the construction of the green infrastructure project at Stolp and Downer.
- Reconstructed the Downer Place bridges.
- Replaced the watermain on 4th Street.
- Completed the annual arterial and collector resurfacing program.
- Completed the annual neighborhood street improvement program.
- Completed the annual sidewalk replacement program.
- Completed various sanitary sewer improvements.
- Constructed multiple sewer separation projects.
- Constructed multiple drainage improvements as directed by the BGI committee.

## 2011 Major Accomplishments

- Developed a GIS project dataset for new development projects.\*
- Replaced the roadway culverts on Illinois Avenue near Greenfield Villages, funded by an Illinois Emergency Management Agency grant.
- Replaced the Reckinger Road bridge.
- Completed the Indian Trail rehabilitation from Mitchell Road to Farnsworth Avenue.
- Completed the New York Street traffic signal interconnect from Eola Road to Route 59.
- Replaced the watermain on Shamrock Court and Colleen Court.
- Completed the annual arterial and collector resurfacing program.

- Completed the annual neighborhood street improvement program.
- Replaced the watermain on California Court.
- Constructed drainage improvements on Ellington Drive.
- Constructed the Montgomery Road improvements at the intersection of Kautz Road.
- Completed the annual sidewalk replacement program.
- Completed various sanitary sewer improvements.

## Performance Measures

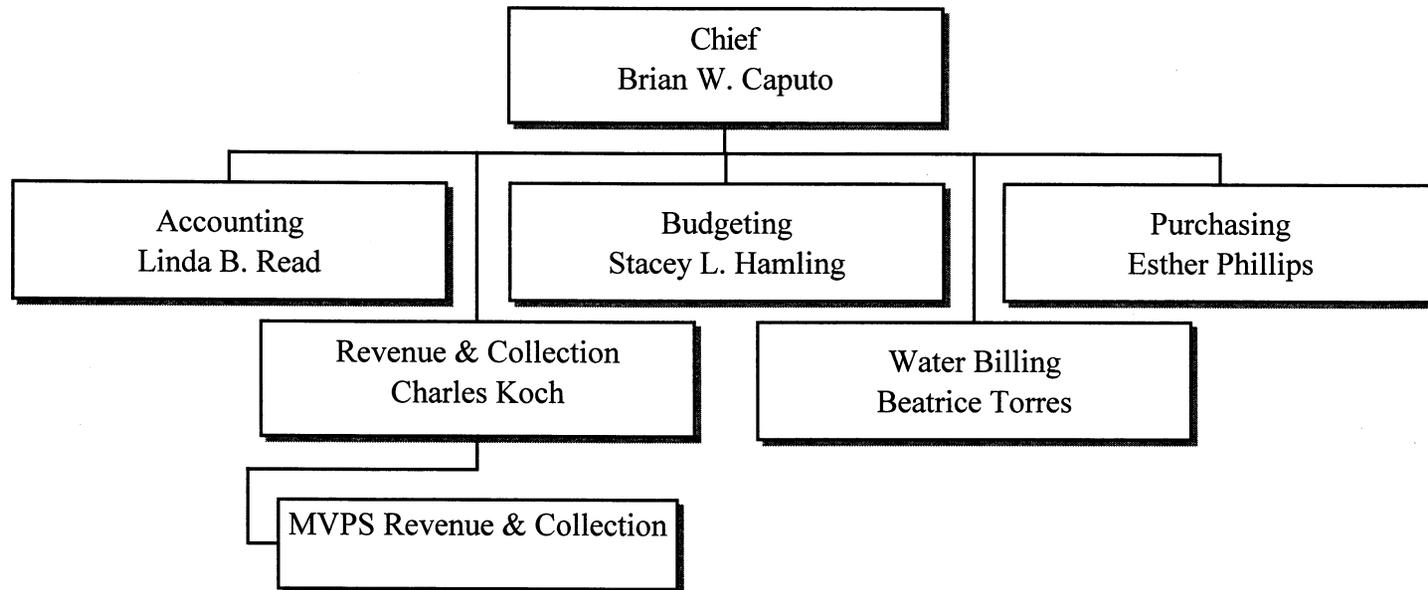
	2011	2012	2012	2013
	Actual	Budget	Estimated	Budget
Value of Public Infrastructure Installed (millions)	\$16.4	\$19.1	\$18.8	\$21.8
Average No. of Days to Review New Development of Non-Residential with Detention	14	22	16	22
Average No. of Days to Review New Development of Non-Residential without Detention	5	12	9	12
Resurfacing (lane-miles)	53	54	55	54
Sidewalk Replacement (s.f.)	134,000	130,000	155,000	155,000

## Budget Highlights

The 2013 budget will permit the Public Works Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINIOIS  
ORGANIZATION CHART  
FINANCE DEPARTMENT**





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# Finance Administration

# 2013 Budget

## Mission

To provide municipal financial services of the highest quality to the residents and businesses of the City of Aurora, the City Council, and the city staff in an efficient and progressive manner while safeguarding city assets and upholding the public trust.

## Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Budgeting, financial planning, and financial forecasting.
4. Billing for city services, including water and sewer service.
5. Licensing.
6. Collection of city revenues.
7. Centralized purchasing.
8. Cash management and investing.
9. Debt management.
10. Evaluation of the financial impact of economic development proposals.
11. Monitoring compliance with the financial terms of economic development agreements.
12. Internal auditing.
13. Operation of the city mailroom.

## Budget Summary (Administration Only)

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	338,882	348,894	468,082
Other Non-Capital	153,843	134,284	263,764
Capital	-	-	-
<b>Total</b>	<b>492,725</b>	<b>483,178</b>	<b>731,846</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
CFO/City Treasurer	1	1	1
Grant Writer	0	0	1
Administrative Aide	1	1	1
<b>Subtotal Full-Time Positions</b>	<b>2</b>	<b>2</b>	<b>3</b>

### Part-Time Positions

Graduate Intern (Part-Time)	0	0	1
<b>Subtotal Part-Time Positions</b>	<b>0</b>	<b>0</b>	<b>1</b>
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>4</b>

# Finance Administration

# 2013 Budget

## Short-Term Goals (2013)

1. Publish a budget-in-brief.

## Long-Term Goals (2014 and Beyond)

1. Refund outstanding bond issues when market conditions are favorable (Ongoing).

## 2012 Major Accomplishments

- Managed the city's consideration and implementation of electricity aggregation for residents and small businesses resulting in an estimated annual savings of \$10.0 million in 2013 and 2014.
- Implemented the Illinois Comptroller's Local Debt Recovery Program to increase the rate of collection on difficult accounts receivable.
- Issued \$19.2 million of general obligation bonds to finance the construction of a new municipal library and other library improvements.
- Refunded the 2004 and 2004B general obligation bonds resulting in a present value savings of \$1.1 million.
- Refunded the 2002 SSA #34 debt certificates resulting in a present value savings of \$390,000.
- Refunded the 2000 golf revenue bonds resulting in a present value savings of \$360,000.
- Published a policy on payroll coding of sick leave.
- Published a policy on payroll coding of union time.

- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award for the 13th consecutive year (2012 Budget).
- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 14th consecutive year (2011 CAFR).

## 2011 Major Accomplishments

- Refunded the 2001A, 2003A, and 2003B general obligation bonds resulting in a present value savings of \$1.2 million.
- Established a program to implement the city's policy on developing procurement opportunities for minorities, women, and disabled persons with the city government.
- Developed an identity protection policy for the city.
- Facilitated the engagement of a new investment management consultant for the city's public safety pension funds through the issuance of a request for proposals and a comprehensive evaluation of proposals received.
- Published a policy on the collection of employee and retiree health insurance contributions in non-routine circumstances.
- Published a policy on signature authority for city contracts.
- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award for the 12th consecutive year (2011 Budget).
- Received the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 13th consecutive year (2010 CAFR).

# Finance Administration

# 2013 Budget

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Avg.Return - Corp. Investments	0.3%	0.3%	0.3%	0.3%
General Obligation Bond Rating	AA+	AA+	AA+	AA+
Debt Service Abatement (millions)	\$15.3	\$13.3	\$13.3	\$12.0

## Budget Highlights

The 2013 budget will provide for the addition of a grant writer's position to the staff of Finance Department Administration. The addition of this position will provide the city with greater expertise with which to develop grant applications. Also, the position will create greater capacity to more actively seek grant opportunities leading to potentially increased revenues.

# Accounting Division

# 2013 Budget

## Mission

To provide municipal accounting and financial reporting services of the highest quality to the City of Aurora in an efficient and progressive manner.

## Major Functions

1. Accounting and financial reporting.
2. Payroll and pension administration.
3. Processing of accounts payable.

## Budget Summary

	2011	2012	2013
	Actual	Original Budget	Budget
<b>Expenditures</b>			
Salary & Benefits	1,115,764	1,190,621	1,325,425
Other Non-Capital	43,209	78,576	77,538
Capital	-	-	-
<b>Total</b>	<b>1,158,973</b>	<b>1,269,197</b>	<b>1,402,963</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Assistant Director	1	1	1
Accounting Supervisor	1	1	1
Payroll Supervisor	1	1	1
Accountant	3	3	4
Administrative Aide	2	2	2
Account Clerk III	1	1	1
Account Clerk II	2	2	2
<b>TOTAL</b>	<b>11</b>	<b>11</b>	<b>12</b>

### Short-Term Goals (2013)

1. Develop and implement a system to issue vendor payments electronically.\*
2. Issue direct deposit payroll notices electronically.\*
3. Implement the recommendations of a telecommunications utility audit.\*
4. Implement new Internal Revenue Service reporting requirements of medical costs on the Form W-2.

# Accounting Division

# 2013 Budget

## 2012 Major Accomplishments

- Obtained an unqualified auditor’s opinion on the city’s 2011 Comprehensive Annual Financial Report (CAFR).
- Obtained the Government Finance Officers Association’s (GFOA’s) Certificate of Achievement for Excellence in Financial Reporting (2011 CAFR).

## 2011 Major Accomplishments

- Submitted a successful application to the Federal Emergency Management Agency for reimbursement of approximately \$500,000 of costs incurred for snow removal during a blizzard.
- Obtained an unqualified auditor’s opinion on the city’s 2010 Comprehensive Annual Financial Report (CAFR).
- Obtained the Government Finance Officers Association’s (GFOA’s) Certificate of Achievement for Excellence in Financial Reporting (2010 CAFR).

## Performance Measures

	2011		2012	
	Actual	Budget	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Utility Tax Rebates Issued Within 9 Weeks of Application	100%	100%	100%	100%
Employee Paychecks Issued	32,530	34,000	33,649	33,000
Employees on Direct Deposit	87%	87%	90%	87%
Pensioner Benefit Checks Issued	6,080	5,900	6,128	6,000
Accounts Payable Checks Issued	60,556	68,000	59,009	62,000
Bank Reconciliations Completed Within 30 Days	84%	100%	86%	100%
Post-Closing Year-End Journal Entries	30	30	29	30
Years Received the GFOA Certificate of Achievement	13	14	14	15

## Budget Highlights

Included in the 2013 budget is the transfer of a full-time position from the Neighborhood Redevelopment Division to the Accounting Division. This position has been re-designated from that of a rehabilitation financial specialist to an accountant. Transferring the position will serve to consolidate all grant accounting activities in the Accounting Division.

\*Linked to the city’s 2011/2012 strategic plan.

# Budgeting Division

# 2013 Budget

## Mission

To provide municipal budgeting services of the highest quality to the City of Aurora in an efficient and progressive manner.

## Major Functions

1. Budgeting, financial planning, and financial forecasting.
2. Publish an annual budget document.
3. Publish an annual capital improvement plan document.
4. Prepare tax levies.
5. Process budget transfers and budget amendments.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	250,570	258,624	279,698
Other Non-Capital	16,167	17,048	22,730
Capital	-	-	-
Total	266,737	275,672	302,428

## Staffing

### Full-Time Positions

	<u>2011</u>	<u>2012</u>	<u>2013</u>
Assistant Director	1	1	1
Budget Analyst	1	1	1
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

## Short-Term Goals (2013)

1. Enhance the electronic system for managing special budget requests to permit multiple simultaneous users and the inclusion of specific, related account numbers.\*
2. Train employees on new electronic system for special budget requests.
3. Update the Budget Division's webpage on SharePoint.

## Long-Term Goals (2014 and Beyond)

1. Develop a revenue forecasting manual (2014).
2. Update the Budget Division's webpage on SharePoint (Ongoing).

## 2012 Major Accomplishments

- Incorporated the city's 175th anniversary theme into the Budget Supplement, Budget, and Capital Improvement Plan publications.
- Updated the Budget Division's webpage on SharePoint.

# Budgeting Division

# 2013 Budget

- Received the Government Finance Officers Association’s (GFOA’s) Distinguished Budget Presentation Award for the 13th consecutive year (2012 Budget).
- Published the city’s 2012-2021 Capital Improvement Plan.

## 2011 Major Accomplishments

- Provided department heads the option of delegating authority to approve budget transfers and amendments.\*
- Updated the Budgeting Division’s webpage on SharePoint.
- Received the Government Finance Officers Association’s (GFOA’s) Distinguished Budget Presentation Award for the 12th consecutive year (2011 Budget).
- Published the city’s 2011-2020 Capital Improvement Plan.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Budget Transfers Processed	452	450	565	450
Budget Amendments Processed	2	2	3	3
No. of Years Received the GFOA Budget Award	12	13	13	14

## Budget Highlights

The 2013 budget will permit the Budgeting Division to maintain the service level of the prior year.

\* Linked to the city’s 2011/2012 strategic plan.

# Revenue & Collection Division

# 2013 Budget

## Mission

To provide municipal cash handling, invoicing, and collection services of the highest quality to the City of Aurora in an efficient and progressive manner.

## Major Functions

1. Billing for all city services except for water and sewer service.
2. Collection of city revenues.
3. Licensing.
4. Operation of the city mailroom.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	594,618	641,877	665,788
Other Non-Capital	55,702	60,164	61,474
Capital	-	-	-
Total	650,320	702,041	727,262

## Staffing

### Full-Time Positions

	<u>2011</u>	<u>2012</u>	<u>2013</u>
Assistant Director	1	1	1
Cashiering Operations Supervisor	1	1	1
Account Clerk III	2	2	2
Account Clerk II	3	3	3
<b>TOTAL</b>	<u>7</u>	<u>7</u>	<u>7</u>

### Short-Term Goals (2013)

1. Implement a streamlined process for invoicing police false alarm fees.
2. Develop and implement a new system to monitor merchants' compliance with the city's food and beverage tax regulations.

### Long-Term Goals (2014 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).

# Revenue & Collection Division

# 2013 Budget

## 2012 Major Accomplishments

- Trained the divisional staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.\*

## 2011 Major Accomplishments

- Implemented a streamlined process for invoicing police school counselor and off-duty counselor fees.

## Performance Measures

<u>Measure</u>	<b>2012</b>			
	<b>2011</b>	<b>2012</b>	<b>Estimated</b>	<b>2013</b>
	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>
Collection Rate on Miscellaneous Receivables	43%	65%	55%	55%
Avg. Accounts over 90 days	54%	30%	40%	30%
Food & Beverage Tax Returns Processed	5,255	5,200	5,200	5,200
Real Estate Transfer Tax Stamps Issued	3,844	3,400	3,688	3,800
Licenses Issued	6,851	3,300	6,600	6,600
Taxicab Inspections (Visual)	122	100	100	100

## Budget Highlights

In 2013, the Revenue & Collection Division will install a payment kiosk on the exterior of City Hall. The kiosk will cost \$39,000 and will be paid for through Capital Improvement Fund A. The machine will permit residents and other customers to pay on city accounts 24 hours a day.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
MAILROOM**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	-	7,110	10,000	10,000	11,000	1,000
RENTAL-LEASES	-	17,253	19,800	19,800	19,800	-
COMMUNICATION CHARGES	-	-	-	-	400	400
OTHER SERVICES & CHARGES	-	25,574	(32,900)	(32,900)	(31,900)	1,000
SUPPLIES-GENERAL	-	4,440	15,300	15,300	14,500	(800)
<b>TOTAL OTHER NON-CAPITAL</b>	<u>-</u>	<u>54,377</u>	<u>12,200</u>	<u>12,200</u>	<u>13,800</u>	<u>1,600</u>
<b>TOTAL MAILROOM</b>	<u>-</u>	<u>54,377</u>	<u>12,200</u>	<u>12,200</u>	<u>13,800</u>	<u>1,600</u>

# Purchasing Division

# 2013 Budget

## Mission

To promote the public trust through resourceful acquisition of goods and services needed by city operational and administrative units in the performance of their duties. This is to be accomplished by adherence to the City Code and state statutes in an efficient purchasing system. Education, investigation, and planning are paramount in an evolving stewardship role.

## Major Functions

1. Encourage competitive bidding through research and the identification of qualified suppliers.
2. Formulate bid packages, and advertise and invite bids in conformance with state statutes and the City Code.
3. Maintain and update vendor product service files.
4. Manage the city's purchase order process.
5. Audit all invoices as presented for payment and confirm the receipt of products, goods, and services.
6. Manage the city's Procurement Development Program for Minorities, Women, and Disabled Persons.
7. Manage the "Buy Recycled" program.
8. Administer the maintenance agreements for city office equipment.
9. Serve as a resource for the budgeting process.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	411,910	411,042	410,673
Other Non-Capital	415	(2,622)	5,084
Capital	-	-	-
<b>Total</b>	<b>412,325</b>	<b>408,420</b>	<b>415,757</b>

## Staffing

### Full-Time Positions

	<u>2011</u>	<u>2012</u>	<u>2013</u>
Director	1	1	1
Administrative Assistant	1	1	1
Account Clerk II	1	1	1
Account Clerk I	1	1	1
<b>TOTAL</b>	<b><u>4</u></b>	<b><u>4</u></b>	<b><u>4</u></b>

# Purchasing Division

# 2013 Budget

## Short-Term Goals (2013)

1. Develop the capacity to permit businesses to place themselves on the city's bidders list with an online tool.\*
2. Implement the recommendations of a procurement efficiencies study.\*
3. Develop and publish a purchasing guide to assist businesses and organizations that would like to do business with the city.
4. Develop an emergency purchasing manual.

## Long-Term Goals (2014 and Beyond)

1. Develop and publish a quarterly purchasing newsletter (2014).

## 2012 Major Accomplishments

## 2011 Major Accomplishments

- Established a program to implement the city's policy on developing procurement opportunities for minorities, women, and disabled persons with the city government.\*
- Evaluated and implemented a system for the electronic distribution of purchase orders.
- Established a program to train all new administrative employees in basic city purchasing practices.
- Coordinated a study seeking to enhance efficiency in the city's procurement system.

- Implemented a policy requiring all public bids to be posted on the Purchasing Division webpage.

## Performance Measures

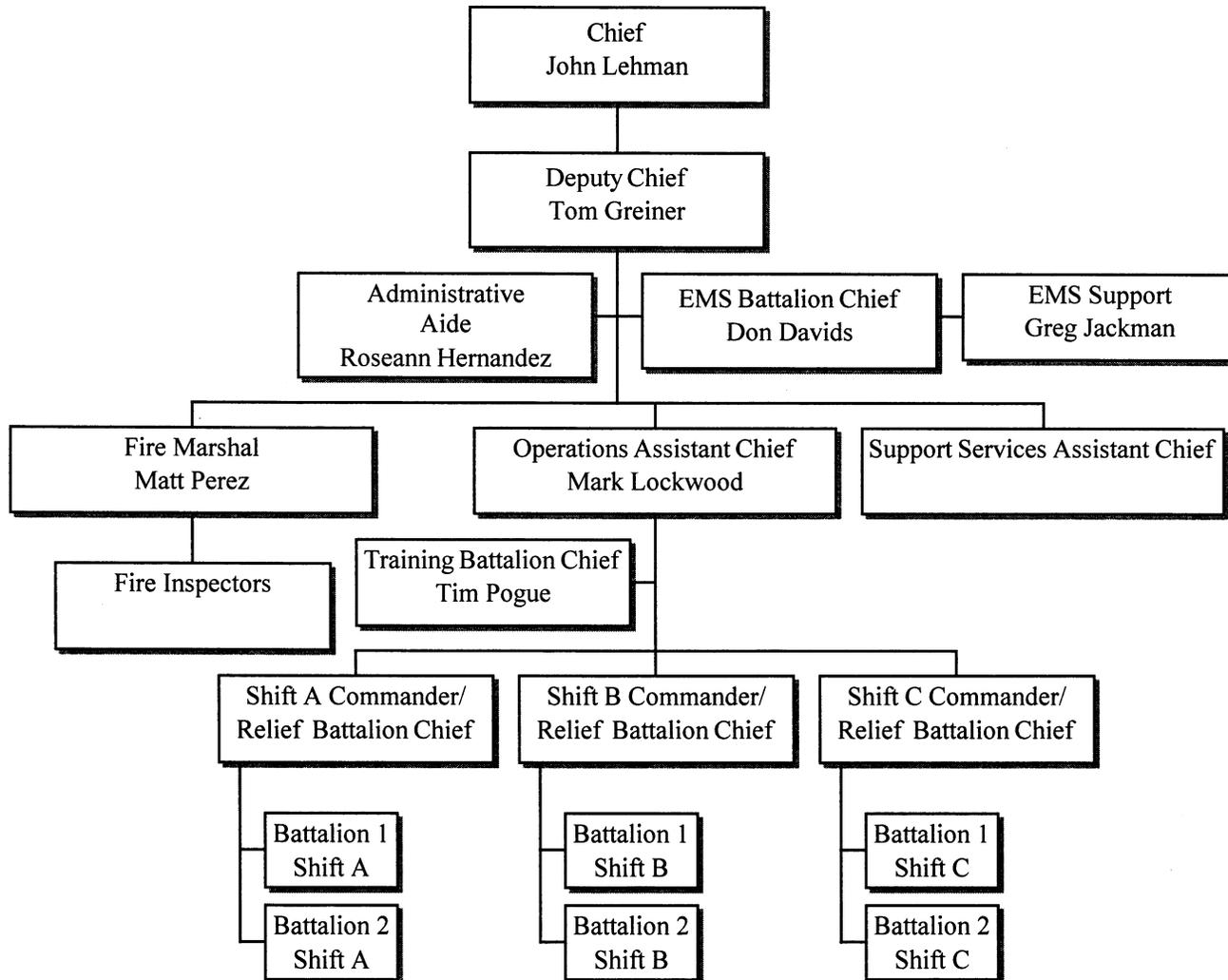
			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Total Purchase Orders Issued	2,587	3,000	2,838	2,500
Blanket Purchase Orders Issued	506	540	536	600
Formal Bid Proposals Coordinated	50	60	68	72
Active Certified MWDP Vendors	N/A	N/A	34	40

## Budget Highlights

The 2013 budget will permit the Purchasing Division to maintain the service level of the prior year.

- \* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
FIRE DEPARTMENT**





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# Fire Department

# 2013 Budget

## Mission

To provide essential fire suppression, special operations, and emergency medical services to the City of Aurora with an elevated level of expertise. To provide a unified professional response to life and property incidents affecting the City of Aurora and its citizens. To conduct a fire safety inspection program to uphold adopted codes and to supply an intensive quality fire prevention and education program. To provide the greatest quality of service to the public through a comprehensive training program that seeks to sharpen existing skills and develop new technologies to meet future demands. To provide a safe and healthy work environment for city employees.

## Major Functions

1. Fire suppression and mitigation.
2. Provide emergency medical services.
3. Conduct fire inspections and prevention and education programs.
4. Provide juvenile fire-setter intervention programs.
5. Enforce the life safety fire codes and ordinances.
6. Provide specialized response teams (hazardous materials, water incident, technical rescue, fire investigation).

## Budget Summary

	2011	2012	2013
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	34,629,610	35,471,233	36,837,647
Other Non-Capital	1,162,246	1,396,600	1,492,150
Capital	-	-	-
Total	35,791,856	36,867,833	38,329,797

## Staffing

### Full-Time Positions

	<u>2011</u>	<u>2012</u>	<u>2013</u>
Fire Chief	1	1	1
Deputy Fire Chief	1	1	1
Assistant Fire Chief	2	2	2
Fire Marshal	1	1	1
Battalion Fire Chief	11	11	11
Fire Captain	13	13	13
Fire Lieutenant	32	32	32
Fire Senior Paramedic	9	9	9
Fire EMS Support	1	1	1
Fire Private	124	124	124
Fire Inspector	2	2	2
Office Coordinator	1	1	0
Administrative Aide	0	0	1
Administrative Secretary	2	2	2
<b>TOTAL</b>	<b><u>200</u></b>	<b><u>200</u></b>	<b><u>200</u></b>

# Fire Department

# 2013 Budget

## Short-Term Goals (2013)

1. Replace three engines, one command vehicle, one fire inspector vehicle, an ambulance, and one aerial platform.
2. Implement a new video conference system in all fire stations with computer workstations.
3. Replace the inflatable boat at the Central Station.

## Long-Term Goals (2014 and Beyond)

1. Begin construction of a new Station #7 (2014).
2. Equip Station #7 with an ambulance and paramedics (2015).
3. Construct, equip, and staff Station #13 (2015).
4. Secure a location and design for Station #14 in the vicinity of Liberty Street and Eola Road (2016).

## 2012 Major Accomplishments

- Provided fire safety education to the Spanish-speaking community.\*
- Installed an emergency back-up generator for Station #1.
- Replaced one command vehicle and an ambulance.
- Secured outside funding to purchase video conferencing equipment and network.

## 2011 Major Accomplishments

- Replaced three ambulances.
- Began engineering studies for the installation of the emergency generator at the Central Station.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Total Emergency Unit Responses	25,156	25,600	25,530	25,937
Inspections	6,922	6,500	4,596	4,700
Systems Tests	7	25	61	50
Fire Prevention Programs	315	375	384	390
Fire Drills	251	115	207	200
Plan Reviews	24	5	4	15
Hydrant Inspections	2,371	3,018	2,973	3,050
<i>Call Responses</i>				
Still Alarms	1,947	2,100	1,902	1,950
Full Still Alarms	521	550	535	550
Box Alarms	352	360	341	350
Haz-Mat Incidents	221	230	227	230
Carbon Monoxide Calls	444	500	349	400
Extrications	51	55	62	60
Water Incidents	7	10	4	10
Release and Lock-Outs	206	220	204	210
Medical Service Calls	11,768	11,800	12,307	12,500
Technical Rescue	0	1	1	1
<b>Total Call Responses</b>	<b>15,517</b>	<b>15,826</b>	<b>15,932</b>	<b>16,261</b>

# Fire Department

# 2013 Budget

## Efficiency Measures

Service	Measure		2011	2012	2012	2013	
			Actual	Budget	Estimated Actual	Budget	
1. Emergency Service	Average Response Time	Fire	5:09	6:00	4:57	6:00	
		EMS	4:44	6:00	4:54	6:00	
2. Emergency Service	Response Time	- 6 Minutes or Less	Fire	70%	90%	74%	90%
			EMS	80%	90%	80%	90%
		- Over 6 Minutes	Fire	30%	10%	26%	10%
			EMS	20%	10%	20%	10%
3. Emergency Service	Responses per Medic Unit		1,976	2,150	2,100	2,150	
4. Emergency Service	Number of Firefighters on Scene of a Structure Fire		21	21	21	21	
5. Fire Inspections	Total Completed		6,500	6,500	4,596	6,900	
	% of Required		100%	100%	100%	100%	
6. Training	Monthly Hours Per Firefighter		38	38	33	38	

Explanation of efficiency measures: #4 reflects manpower requirements as specified in NFPA 1710 standards.

## Budget Highlights

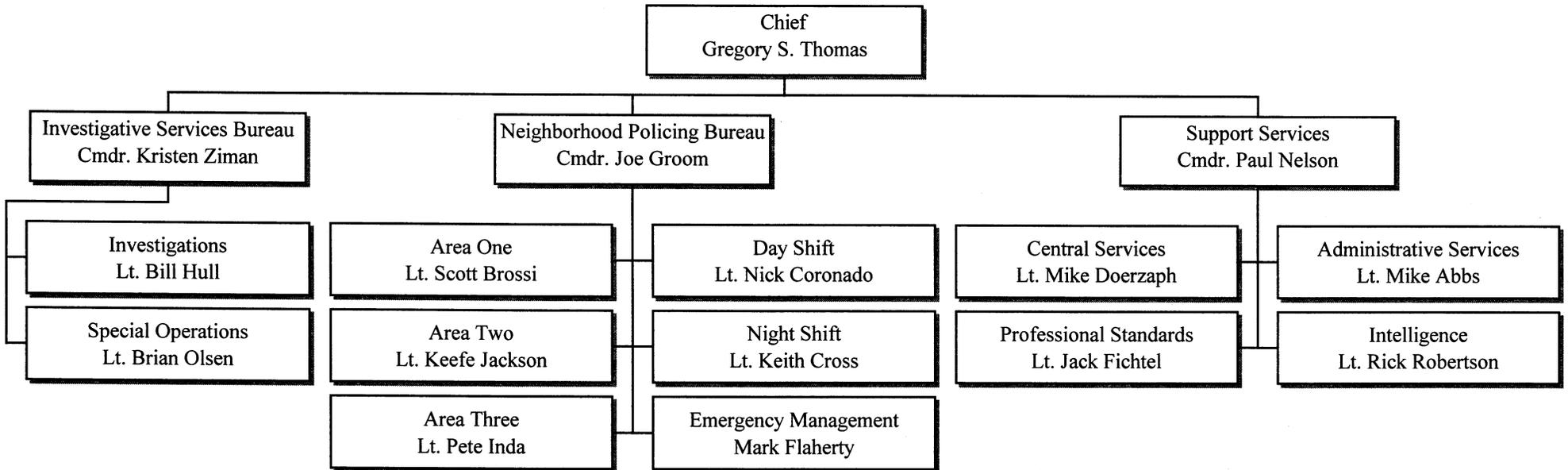
The 2013 budget provides funding for a video conferencing system that will allow for department-wide training while keeping the fire companies in their respective response territories. This results in a response efficiency as well as training cost containment since instructor travel costs are reduced or eliminated.

\* Linked to the city's 2011/2012 strategic plan.



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
POLICE DEPARTMENT**





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# Police Department

# 2013 Budget

## Mission

To enhance the safety, security, and quality of life in the City of Aurora through innovation, partnerships, and service to the community.

## Major Functions

1. Provide crime prevention measures.
2. Patrol the streets of the community in order to deter crime.
3. Respond to routine, unusual, and emergency calls for service.
4. Investigate crimes, offenses, and incidents.
5. Identify, arrest, and cooperate in the prosecution of criminal offenders.
6. Recover lost or stolen property.
7. Enforce traffic laws, investigate traffic accidents, and direct traffic in order to facilitate the safe and expeditious movement of vehicles.
8. Assist and advise the public in routine and emergency situations where no other public or private agency is available.
9. Develop a positive relationship between citizens and the police department through community-oriented policing.
10. Reduce fear of crime through high-visibility and personal contact.
11. Report information to the appropriate state and federal agencies regarding crime.
12. Regulate certain business or activities as required by law.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	52,016,064	52,034,325	54,420,938
Other Non-Capital	3,497,439	3,919,200	4,552,520
Capital	-	-	-
Total	55,513,503	55,953,525	58,973,458

# Police Department

# 2013 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Police Chief	1	1	1
Commander	3	3	3
Lieutenant	11	11	11
Sergeant	39	39	39
Officer	235	235	235
Forensic Examiner	0	0	1
Court Detention Technician II	14	14	15
Court Detention Technician I	2	2	1
Administrative Assistant I	1	1	1
Administrative Aide	3	2	2
Office Manager	0	1	1
Records Clerk	12	11	11
Statistical Clerk	1	0	0
Executive Secretary	1	1	1
Administrative Secretary II	1	1	1
Administrative Secretary I	4	2	2
<b>Subtotal - Full-Time Positions</b>	<b>328</b>	<b>324</b>	<b>325</b>
<u>Part-Time Positions</u>			
Administrative Aide	0	1	1
Confidential Secretary	1	1	1
Police Cadet	12	12	12
Crossing Guard	35	0	0
<b>Subtotal - Part-Time Positions</b>	<b>48</b>	<b>14</b>	<b>14</b>
<u>Seasonal Positions</u>			
Crossing Guard	0	35	35
<b>Subtotal - Seasonal Positions</b>	<b>0</b>	<b>35</b>	<b>35</b>
<b>TOTAL</b>	<b>376</b>	<b>373</b>	<b>374</b>

## Short-Term Goals (2013)

1. Reduce crime with an emphasis on reducing the number of burglary incidents.
2. Reduce the number of traffic crashes through increased traffic enforcement.
3. Increase opportunities for employee growth and development by providing additional training.
4. Evaluate existing products to replace computer-aided dispatch/records management system currently utilized by the Police Department.

## Long-Term Goals (2014 and Beyond)

1. Continue participation in cooperative task force operations to improve the safety and quality of life for the community (Ongoing).
2. Implement new technologies as possible to increase public safety (Ongoing).

## 2012 Major Accomplishments

- Reduced overall crime by 10% with an emphasis on burglary reduction.
- Reduced traffic crashes and increased traffic enforcement.
- Improved the Office of Professional Standards Division through supervisor training and implementation of the Internal Affairs Pro/Blue Team Programs.
- Continued training and development for department personnel.

# Police Department

# 2013 Budget

- Conducted a needs assessment for the Police Department's computer-aided dispatch and records management systems.

## 2011 Major Accomplishments

- Continued executive development.
- Completed the department's redistribution of duties and responsibilities.
- Established the Intelligence Bureau.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Prisoner Bookings	9,648	11,500	11,505	11,167
Firearm Seizures	124	100	101	84
Total Criminal Offenses	11,787	12,800	13,039	12,831
Traffic Tickets (a)	13,706	15,500	18,125	17,062
Traffic Accidents	4,939	5,350	5,091	4,992
Violent Crimes	625	650	650	631
Property Crimes	3,788	3,800	3,804	3,665
Total Part 1 Crimes*	4,413	3,990	4,454	4,296

(a) Total does not include warning tickets issued.

## Budget Highlights

The 2013 budget provides funding for the hiring of a forensic examiner to increase the efficiency of the investigations division and the entire Police Department.

\* Linked to the city's 2011/2012 strategic plan.

# E911 Center

# 2013 Budget

## Mission

To enhance the quality of life in the City of Aurora through innovation, partnerships, and service to our community.

## Major Functions

1. Deliver emergency communications to two police agencies and three fire/emergency medical service agencies.
2. Handle 911 emergency calls, non-emergency calls, and emergency medical dispatch on a 24-hour-a-day, 365-days-a-year basis.
3. Assist with Law Enforcement Agency Data System duties.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,543,489	4,075,586	4,161,573
Other Non-Capital	17,096	29,300	241,800
Capital	-	-	-
<b>Total</b>	<b>3,560,585</b>	<b>4,104,886</b>	<b>4,403,373</b>

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Emergency Dispatch Supervisor	3	3	3
Lead Telecom Operator	5	5	5
Telecom Operator II	14	14	17
Telecom Operator I	14	14	11
<b>TOTAL</b>	<b>36</b>	<b>36</b>	<b>36</b>

## Short-Term Goals (2013)

1. Certify the training program with the Association of Public Safety Communications Officials.
2. Evaluate and assess the impact of the new generation 911 upon operations.

## Long-Term Goals (2014 and Beyond)

1. Review a potential partnership in the 911 Call Center Program for Missing and Exploited Children (2014).
2. Review the feasibility of becoming a regional public service answering point for 911 emergency calls (2017).
3. Implement new technologies to increase public safety (Ongoing).
4. Seek out additional cost effective training opportunities that will further enhance professional development (Ongoing).

# E911 Center

# 2013 Budget

## 2012 Major Accomplishments

- Continued training personnel to be proficient with the new radio system, recording system, and telephone system.
- Implemented a standard evacuation drill procedure for the telecommunication center and the back-up center.
- Updated and condensed the training program.
- Implemented the Association of Public Safety Communications Officials Emergency Medical Dispatch Program.

## 2011 Major Accomplishments

- Achieved a customer satisfaction rating of 92.9%.
- Completed the relocation of operations from the old police building to the new police headquarters facility.
- Provided significant training opportunities to 911 Center personnel.
- Supported the transition to a new radio system.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Answered 911 Phone Calls	98,268	100,000	102,707	105,000
Answered Non-Emergency Phone Calls	160,704	160,000	159,496	165,000
Dispatched Police Incidents	190,584	195,000	195,733	200,000
Dispatched Fire/EMS Incidents	17,518	17,800	17,824	18,000

## Budget Highlights

The 2013 budget will permit the E911 Center Division to maintain the service level of the prior year.

# Emergency Management Division

2013 Budget

## Mission

To coordinate all phases of emergency and disaster planning for the City of Aurora. Facilitate the full participation and involvement of city departments and divisions, other governmental agencies, public and private agencies, private businesses, and the general public in Aurora's emergency management program in order to effectively mitigate hazards and plan for, respond to, and recover from disasters. Ensure that Aurora's emergency planning complies with all state and federal guidelines, and retain state accreditation of Aurora's emergency management program.

## Major Functions

1. Coordinate all phases of emergency and disaster planning for the city utilizing an all-hazards plan development philosophy.
2. Ensure disaster planning complies with all state and federal planning guidelines and requirements.
3. Retain state accreditation of Aurora's emergency management program.
4. Facilitate the full participation of city departments, other governmental agencies, public and private agencies, private businesses, and the general public in order to effectively mitigate, plan for, respond to, and recover from disasters.
5. Administer the Emergency Volunteer Service (EVS) organization.
6. Ensure that the Emergency Operations Center is maintained in a state of operational readiness at all times.
7. Plan and conduct disaster preparedness training exercises.

8. Operate and maintain warning systems such as tornado sirens, alert receivers, paging systems, and computer-generated telephone notification systems.
9. Conduct public disaster preparedness education.

## Budget Summary

	2011	2012	2013
	Actual	Original Budget	Budget
<u>Expenditures</u>			
Salary & Benefits	140,711	141,749	141,462
Other Non-Capital	167,644	135,000	153,920
Capital	-	-	-
<b>Total</b>	<b>308,355</b>	<b>276,749</b>	<b>295,382</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Coordinator	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>1</u></b>

# Emergency Management Division

# 2013 Budget

## Short-Term Goals (2013)

1. Complete the upgrade and expansion of the municipal outdoor warning siren system.
2. Update Aurora's emergency operations plan.
3. Maintain compliance with the National Incident Management System guidelines.

## Long-Term Goals (2014 and Beyond)

1. Continue public disaster preparedness education and outreach efforts (Ongoing).
2. Maintain accreditation of Aurora's emergency management program (Ongoing).

## 2012 Major Accomplishments

- Maintained accreditation of Aurora's emergency management program.
- Maintained compliance with the National Incident Management System guidelines.

## 2011 Major Accomplishments

- Updated Aurora's emergency operations plan.
- Updated Aurora's continuity of operations plan.
- Received full-scale exercise credit from the Illinois Emergency Management Agency for Aurora's response to the February 2011 blizzard.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Public Education Programs	5	4	3	4
Individuals Attending Training Programs	40,235	25,000	40,248	25,000
EVS Hours of Service	1,500	2,000	1,400	1,500
EVS Volunteers	59	73	55	58
State Accreditation	Yes	Yes	Yes	Yes

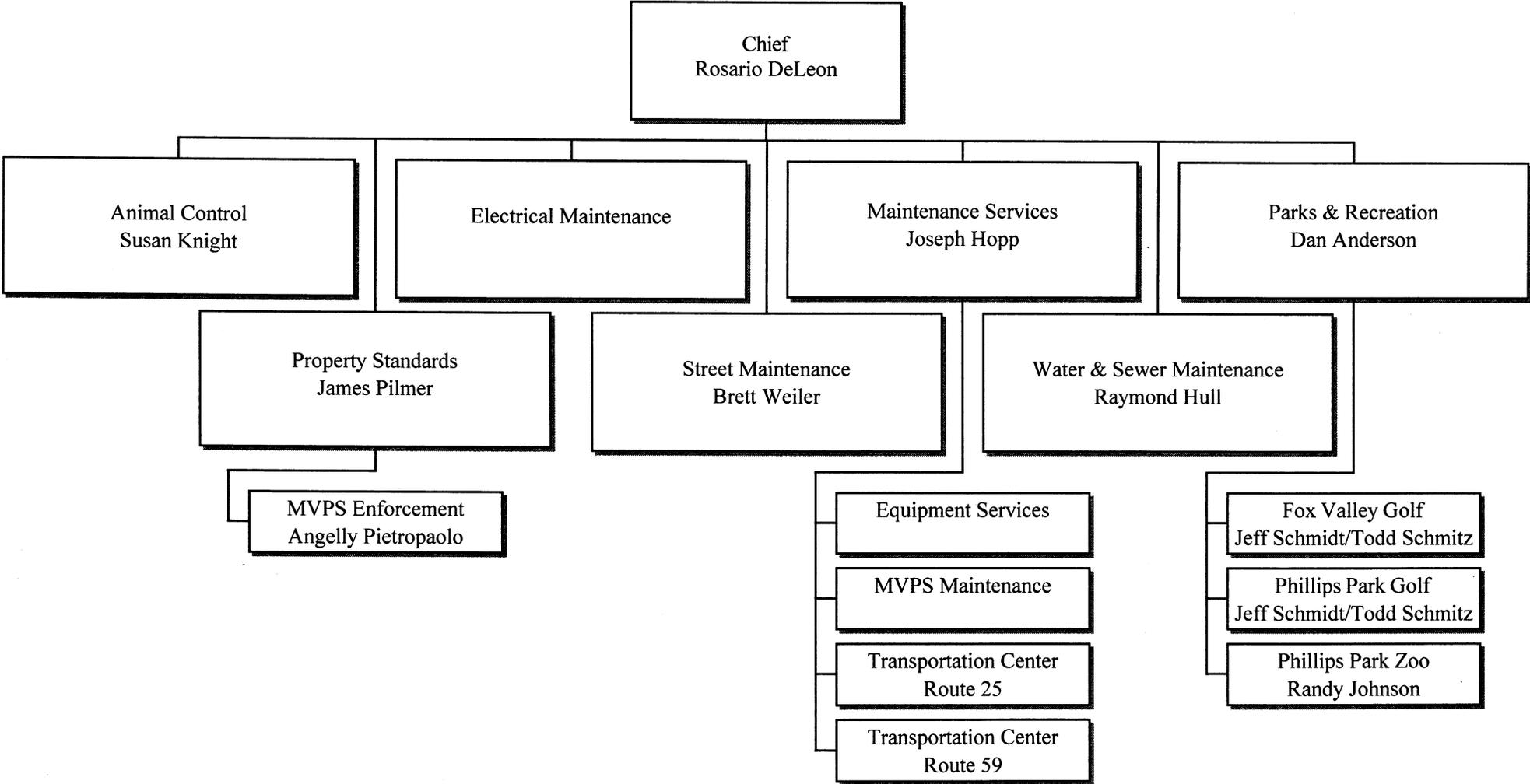
## Budget Highlights

The 2013 budget will permit the Emergency Management Division to maintain the service level of the prior year.



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
OPERATIONS DEPARTMENT**





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# Operations Administration

# 2013 Budget

## Mission

To provide consistent and reliable service that exceeds the public's expectation. The various divisions will work together to create an environment focused on collaboration and efficiency. Creativity and innovation by employees are encouraged for improving effectiveness.

## Major Functions

1. Overall management of the following divisions: Animal Control, Maintenance Services, Electrical Maintenance, Equipment Services, Golf Course Operations/Maintenance, Motor Vehicle Parking Systems Enforcement/Maintenance, Parks Maintenance, Phillips Park Zoo, Property Standards, Street Maintenance, Transit Centers, Water Meter Maintenance, and Water & Sewer Maintenance.
2. Conduct short- and long-term planning of departmental programs and services.
3. Facilitate coordination and cooperation among departmental divisions and other city departments to enhance responsiveness and efficiency.
4. Maximize work output and cost effectiveness through the proper mix of services provided in-house and by the use of private contractors.
5. Ensure that labor agreements and work rules of the department's divisions are interpreted and enforced in a fair, equitable manner.
6. Promote all services, facilities, and amenities provided by the various divisions.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	433,272	438,556	492,585
Other Non-Capital	16,024	22,900	30,900
Capital	-	-	-
Total	449,296	461,456	523,485

## Staffing

### Full-Time Positions

	2011	2012	2013
Chief of Operations	1	1	1
Office Manager	1	1	2
Executive Secretary	0	1	1
Confidential Secretary	1	0	0
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>3</b>	<b>4</b>

### Part-Time Positions

Executive Secretary	1	0	0
Confidential Secretary	0	1	0
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>

# Operations Administration

# 2013 Budget

## Short-Term Goals (2013)

1. Evaluate each division's delivery of services and identify methods for improvement and cost savings.

## Long-Term Goals (2014 and Beyond)

1. Continually review in-house procedures to implement best practices and improve public services (Ongoing).
2. Increase the use of technology to improve delivery of services (Ongoing).
3. Continue to evaluate operations to lower operating costs (Ongoing).

## 2012 Major Accomplishments

- Developed and implemented a tree removal and replacement plan to address the emerald ash borer epidemic.

## 2011 Major Accomplishments

- Coordinated a response to the February 2011 blizzard, the costs of which were partially reimbursed by the Federal Emergency Management Agency.

## Performance Measures

Refer to the divisions of the Operations Department for performance measures: Animal Control, Electrical Maintenance, Maintenance Services, Equipment Services, Transit Center Route 25, Transit Center Route 59, Parks & Recreation, Phillips Park Zoo, Phillips Park Golf Course, Fox Valley Golf Club, Property Standards, Street Maintenance, MVPS Maintenance, MVPS Enforcement, Water & Sewer Maintenance, and Water Meter Maintenance.

## Budget Highlights

The 2013 budget will permit the Operations Administration Division to maintain the service level of the prior year.

# Animal Control Division

# 2013 Budget

## Mission

To provide professional and courteous service to the residents of Aurora regarding their animal problems and concerns; to mitigate dangers to the public posed by animals; to ensure the humane care and treatment of animals handled by the division; and, to educate the public on proper pet care, animal safety, pet overpopulation, and responsible pet ownership.

## Major Functions

1. Enforce animal control ordinances.
2. Operate the Animal Control Facility, providing a place to house unwanted pets and facilitate their adoption.
3. Patrol the streets of Aurora and actively respond to animal control problems before they become serious.
4. Investigate reports of animal cruelty.
5. Educate the public, especially children, regarding responsible pet ownership and pet care through tours, lectures, and presentations.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	768,122	833,875	823,304
Other Non-Capital	159,588	194,400	217,600
Capital	-	-	-
<b>Total</b>	<b>927,710</b>	<b>1,028,275</b>	<b>1,040,904</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Manager	1	1	1
Office Manager	1	1	0
Animal Control Officer II	1	1	1
Animal Control Officer I	2	2	2
Kennel Maintenance Worker	2	2	2
Animal Control Clerk	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>8</b>	<b>8</b>	<b>7</b>

### Part-Time Positions

Kennel Maintenance Worker	1	1	0
Office Manager	0	0	2
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>2</b>
<b>TOTAL</b>	<b>9</b>	<b>9</b>	<b>9</b>

# Animal Control Division

# 2013 Budget

## Short-Term Goals (2013)

1. Increase the number of rescue group partnerships.
2. Sponsor an open house to welcome the new partnership with Friends of Animal Control and Care.
3. Distribute pamphlets to educate the public on living with wild animals.
4. Increase the volunteer base through the city website and mailings.
5. Implement an e-mail system to notify citizens of wellness clinics and other animal-related information.

## Long-Term Goals (2014 and Beyond)

1. Continue educating and training Animal Control Division staff (Ongoing).
2. Continue to increase pet registration compliance (Ongoing).
3. Increase education on proper pet care to students (Ongoing).
4. Provide in-house rabies vaccinations (Ongoing).

## 2012 Major Accomplishments

- Provided monthly and annual customer contact reports to the Mayor's and Aldermen's Offices.\*
- Reduced postage costs by eliminating the mailing of no-charge registration renewal notices.
- Established a relationship with the Oswego Animal Hospital for lower cost veterinary care for the shelter animals.
- Implemented a foster program for the animals at the animal control shelter.

## 2011 Major Accomplishments

- Increased the number of pet wellness clinics by 12.
- Participated in more off-site events to promote the mission of the Animal Control Division.
- Updated current animal control software.
- Cross-trained all employees on updated software.
- Updated division policies and procedures.
- Established a program with area veterinarians to provide spays and neuters at no cost to the city.
- Implemented a volunteer program at the animal control shelter.

## Performance Measures

	2011	2012	2012	2013
			Estimated	
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Cat & Dog Licenses Issued	4,967	4,000	4,001	3,000
Animals Impounded	2,929	3,500	4,248	3,000
Adoptions	520	500	333	400
Visitors to the Facility	12,160	14,000	10,082	12,000
Spays/Neuters	167	300	148	200
Animals Placed with Animal Rescue Groups	255	500	774	500

## Animal Control Division

2013 Budget

### Budget Highlights

The 2013 budget includes upgrading two confidential secretaries to part-time office managers. The upgrade of these positions will provide greater flexibility in office coverage.

\* Linked to the city's 2011/2012 strategic plan.

# Electrical Maintenance Division

2013 Budget

## Mission

To provide the highest level of service to residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system. Provide a quality work environment through effective communication, training, and leadership. This environment will ensure the reliability of the city's streetlighting and traffic signal equipment.

## Major Functions

1. Maintain and repair the city-owned streetlight poles.
2. Maintain and repair the traffic signals.
3. Provide emergency electrical maintenance and repair of city-owned buildings.
4. Maintain and repair the electrical wiring and circuitry in city-owned facilities (i.e., well houses, lift stations, crossing guard shelters, park and golf course lighting).
5. Provide J.U.L.I.E. locates for underground electrical wiring for city-owned streetlights, traffic signals, and fiber optics.
6. Serve as a liaison with ComEd concerning streetlight installation requests and streetlight fixture upgrades.
7. Inspect new streetlight poles and traffic signals installed by private contractors and/or developers.
8. Assist with the electrical needs for city-sponsored festivals or special events.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	876,007	870,962	909,883
Other Non-Capital	1,111,367	1,344,400	1,397,100
Capital	-	-	-
<b>Total</b>	<b>1,987,374</b>	<b>2,215,362</b>	<b>2,306,983</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Electrician	5	5	5
Electrical Maintenance Operator	1	1	1
<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>

# Electrical Maintenance Division

# 2013 Budget

## Short-Term Goals (2013)

1. Maintain the city's streetlight and traffic signal system repair response time.
2. Provide training for staff to obtain certifications.

## Long-Term Goals (2014 and Beyond)

1. Maintain the city's streetlight and traffic signal system (Ongoing).
2. Continue the traffic signal LED upgrade (Ongoing).

## 2012 Major Accomplishments

- Responded to streetlight outage issues within 24 hours.\*
- Installed traffic signals at the intersection of West Galena Boulevard and Gladstone Avenue.
- Replaced 15 older streetlight poles with historical poles in the downtown area.

## 2011 Major Accomplishments

- Reduced the average repair time for streetlights and traffic signals.
- Increased the certification training hours for the electricians.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Number of Intersections With Improved Maintenance	65	65	70	70
Average Time to Repair Reported Streetlights Outage (Hours)	9	16	9	10
Average Time to Repair Reported Traffic Signal Outage (Hours)	7	16	8	8
Streetlight Poles Installed/Replaced	50	65	18	7
Streetlights & Traffic Signals Repaired	2,966	2,500	3,000	3,000
JULIE Locates	14,500	16,000	15,500	15,500
Conversion of Incandescent Traffic Signal Lamps to Light-Emitting Diodes	300	300	300	300

## Budget Highlights

The 2013 budget includes an electrical maintenance contract to maintain the traffic signals on state highways. The agreement provides for partial reimbursement from the Illinois Department of Transportation.

\* Linked to the city's 2011/2012 strategic plan.

# Maintenance Services Division

2013 Budget

## Mission

To provide the highest level of service to Aurora's Central Business District (CBD) residents, businesses, and visitors. The service includes the general upkeep of the downtown with an aggressive schedule of landscaping, and debris and snow removal. Our services will lead to a clean and attractive CBD and positive community image.

## Major Functions

1. Maintain 10 miles of sidewalks, malls, and plazas.
2. Foster good communication between all city departments and businesses in the CBD.
3. Maintain the fountains and plazas in the CBD, which include Benton Street Plaza, Millennium Plaza, Swimming Stones, Rotary Park, Mundy Park, Tivoli Plaza, and Memory Garden.
4. Coordinate special event set-up.
5. Paint streetlights, bridge viaducts, and railings in CBD.
6. Plant and maintain flowers in and around the CBD.
7. Maintain the public property and infrastructure of the CBD.
8. Coordinate with other city offices to ensure that maintenance requirements are considered in the plans for CBD infrastructure improvements.

## Budget Summary

	2011	2012	2013
	Actual	Original	Budget
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	654,012	699,022	732,762
Other Non-Capital	247,192	234,600	258,900
Capital	-	-	-
<b>Total</b>	<b>901,204</b>	<b>933,622</b>	<b>991,662</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Superintendent	1	1	1
Labor Supervisor	1	1	1
Maintenance Worker I	0	0	2
Maintenance Service Worker	4	4	2
Sanitation Service Worker	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>7</b>	<b>7</b>	<b>7</b>

### Part-Time Positions

Facilities Security Worker	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>

### Seasonal Positions

General Worker II	1	1	1
Seasonal Worker II	2	2	2
Seasonal Worker I	2	2	2
<b>Subtotal - Seasonal Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>

<b>TOTAL</b>	<b>13</b>	<b>13</b>	<b>13</b>
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# Maintenance Services Division

# 2013 Budget

## Short-Term Goals (2013)

1. Increase bike parking in the CBD.
2. Enhance the Swimming Stones fountain with contemporary paving bricks and a retaining planter wall.

## Long-Term Goals (2014 and Beyond)

1. Renovate the Water Street Mall pavement surface (2014).

## 2012 Major Accomplishments

- Repaired 4100 square feet in sidewalk repairs and/or replacements in the CBD.\*
- Incorporated measures from the Crime Prevention through the Environmental Design Program in the CBD.
- Renovated Rotary Plaza.

## 2011 Major Accomplishments

- Repaired and painted the riverwalk railings.
- Beautified the downtown bridges with hanging flower baskets.
- Replaced the riverwalk steps to New York Street.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Sidewalk Improvements (sq. ft.)*	5,928	5,000	4,100	4,500
Training and Development Hours	60	100	120	100

## Budget Highlights

The 2013 budget will permit the Maintenance Services Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Parks & Recreation Division

# 2013 Budget

## Mission

To maintain, beautify, and enhance city parks, facilities, amenities, and attractions. We will work together to create an environment of quality, safety, community pride, and a positive experience to our citizens and visitors. Our service will exceed the public's expectation. To our employees, we are committed to provide a stable work environment with equal opportunity for learning and personal growth. Creativity and innovation are encouraged for improving effectiveness and facilities. Employees will be treated internally with the same respect and integrity that we treat our citizens and visitors externally.

## Major Functions

1. Oversee all improvement/renovation projects in an effort to provide quality recreational facilities.
2. Promote all of the facilities, amenities, and services of the division.
3. Keep the city parks clean and attractive.
4. Keep all of the facilities in good repair and well maintained.
5. Maximize the greenhouse space to grow plants.
6. Assist in the maintenance of the zoo and both city golf courses.
7. Assist in the beautification of Aurora.
8. Assist the Street Maintenance Division with snow removal.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,343,106	1,466,343	1,445,246
Other Non-Capital	913,746	931,300	980,900
Capital	-	-	-
Total	2,256,852	2,397,643	2,426,146

## Staffing

### Full-Time Positions

	2011	2012	2013
Superintendent	1	1	1
Maintenance Mechanic	1	1	1
Maintenance Worker III	2	2	1
Maintenance Worker II	2	2	2
Maintenance Worker I	1	1	1
Horticulturist	1	1	1
Maintenance Service Worker	4	3	4
Subtotal - Full-Time Positions	<u>12</u>	<u>11</u>	<u>11</u>

### Seasonal Positions

General Worker II	3	5	5
General Worker I	4	4	4
Seasonal Worker I	3	3	3
Subtotal - Seasonal Positions	<u>10</u>	<u>12</u>	<u>12</u>
<b>TOTAL</b>	<u><u>22</u></u>	<u><u>23</u></u>	<u><u>23</u></u>

# Parks & Recreation Division

# 2013 Budget

## Short-Term Goals (2013)

1. Begin dredging parts of the Mastodon Lake.
2. Provide training for staff license certification.
3. Replace gravel with asphalt in the park maintenance yard.
4. Renovate the remaining two volleyball courts.

## Long-Term Goals (2014 and Beyond)

1. Expand the park maintenance facility (2014).
2. Expand the park greenhouse to grow more flowers in-house (2014).
3. Upgrade the tennis court lights and fencing at Phillips Park (2014).
4. Replace all permanent and regular seasonal portable toilets in Phillips Park with vaulted/waterless bathrooms (2015).
5. Separate the combined storm and sanitary sewer systems at the zoo (2015).
6. Continue with land acquisition and tot lot expansion in Aurora's most densely populated neighborhoods (Ongoing).

## 2012 Major Accomplishments

- Resurfaced Ray Moses Drive.
- Assisted in the restoration of Wilder Park to its original size.
- Introduced a second electric vehicle to support the city's green and clean initiative.
- Completed the renovation of two volleyball courts.

## 2011 Major Accomplishments

- Completed the in-house renovation of all ball fields to match the quality of the fields at Solfisburg Park.
- Completed grant work for the west-end improvements including a new skate/BMX park, a dog park, volleyball court, and other amenities.
- Completed a total reconstruction of the two tennis courts on Michels Avenue.
- Upgraded all lights in the park maintenance facility to energy-efficient fixtures while increasing overall lumens.

# Parks & Recreation Division

# 2013 Budget

## Performance Measures

	2011	2012	2012	2013
	Actual	Budget	Estimated	Budget
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Park Area Maintained (acres)	558	558	558	558
Park Area Maintained to Standard	96%	97%	97%	98%
Annual Tree Plantings	1,259	400	800	400
Plants Grown/Planted/Maintained	91,200	86,000	85,000	85,000
Playground Equipment Inspections	22	40	23	40
Baseball/Softball Program Participants	3,400	3,400	3,200	3,200

## Budget Highlights

The 2013 budget provides for replacement of the maintenance facility roof to improve working conditions for the divisional employees. Funding for the project is provided out of Capital Improvements A Fund.

# Phillips Park Zoo Division

# 2013 Budget

## Mission

To provide a safe environment where students and visitors can gain a better understanding of the animal world and its environment through recreation and education; to provide professional care for the animals' houses at the zoo; and, to promote a positive image of the zoo and the surrounding park, enhancing the quality of life.

## Major Functions

1. Provide professional, humane care and maintenance of animals.
2. Provide a safe environment for the animals and staff.
3. Develop the zoo staff.
4. Upgrade the animal habitats.
5. Educate the public on the types of animals housed at the zoo.
6. Promote interest in zoology/animal care as a career for students.
7. Hold various events to promote the zoo.
8. Keep all of the zoo facilities and equipment in good repair.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	504,792	590,068	602,877
Other Non-Capital	140,094	160,150	175,950
Capital	-	-	-
<b>Total</b>	<b>644,886</b>	<b>750,218</b>	<b>778,827</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Zoo Manager	1	1	1
Zoo Keeper II	0	1	1
Zoo Keeper I	1	3	3
Maintenance Service Worker	3	0	0
<b>Subtotal - Full-Time Positions</b>	<b>5</b>	<b>5</b>	<b>5</b>

### Part-Time Positions

Building Monitor	0	1	0
<b>Subtotal - Part-Time Positions</b>	<b>0</b>	<b>1</b>	<b>0</b>

### Seasonal Positions

College Intern	1	1	1
General Worker II	2	2	2
Seasonal Worker II	3	3	3
Seasonal Worker I	3	3	3
<b>Subtotal - Seasonal Positions</b>	<b>9</b>	<b>9</b>	<b>9</b>

<b>TOTAL</b>	<b>14</b>	<b>15</b>	<b>14</b>
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# Phillips Park Zoo Division

# 2013 Budget

## Short-Term Goals (2013)

1. Continue to promote the zoo as a destination through social media, advertising, and travel guides.
2. Maintain the zoo grounds by repaving zoo paths.
3. Repair the stone wall along the zoo path (2014).
4. Replace the elk chute.

## Long-Term Goals (2014 and Beyond)

1. Obtain accreditation by the Association of Zoos and Aquariums (2015).
2. Repair/rebuild the waterwheel barn area (2015).
3. Plan the 100th anniversary celebration of the zoo (2015).

## 2012 Major Accomplishments

- Created a social network site to promote the zoo and park amenities.\*
- Established a fan base of over 2,000 fans on the social network site to promote the zoo and park amenities.\*
- Continued to maintain the zoo in good repair.
- Built an enclosure for birds of prey.
- Added three additional security cameras to the zoo system.
- Added five new species of birds to the zoo collection.

## 2011 Major Accomplishments

- Completed the construction of offices for the Zoo Manager and staff, providing public access.
- Installed a sound system in the zoo to play background music as well as announcements and warnings of bad weather.
- Created a Facebook page for disseminating zoo information.
- Initiated monthly Zookeeper talks at area nursing homes.
- Worked with graduate interns from Aurora University to add educational features on the zoo website.

## Performance Measures

	2011	2012	2012	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Budget</u>
Number of Tours	75	80	78	80
Tour Visitors	2,500	3,000	2,644	3,000
Visitors to Zoo (General Public)	197,995	200,000	219,141	200,000
Visitors to Visitors Center	44,838	70,000	18,754	40,000
Reptile House Visitors	127,836	140,000	131,185	140,000
Pavilion Rentals	239	240	323	240
Volunteer Hours	1,315	1,500	1,855	1,500
Zoo-to-School Visits	9	20	16	20
Safety Drills Performed	12	12	12	12
Tram Riders	15,224	40,000	16,504	18,000
Training and Development Hours	25	20	120	20

## Phillips Park Zoo Division

## 2013 Budget

### Budget Highlights

Notable projects in 2013 include replacement of the elk chute, stone wall repair, and repaving of the zoo path. Replacement of the elk chute will improve the safety of the Zoo Keeper and the animals during veterinary health checks, vaccinations, and blood draws. Repairs to the stone wall and repaving the zoo path will improve the overall appearance of the zoo. All three projects are being funded out of Capital Improvements A Fund.

\* Linked to the city's 2011/2012 strategic plan.

# Property Standards Division

2013 Budget

## Mission

To provide professional property code and ordinance administration and enforcement with the highest standards of performance and ethics; and to work cooperatively with the city's diverse citizenry and neighborhood groups, establishing confidence in the quality of life in established neighborhoods.

## Major Functions

1. Enforce the property code ordinances and standards.
2. Enforce the zoning regulations such as illegal apartments, rooming houses, and illegal businesses in residential neighborhoods.
3. Enforce the parking regulations in residential neighborhoods on public and private property.
4. Educate the public and enforce Chapter 20 (garbage and trash) of the City Code.
5. Administer the licensing inspection programs for non-owner occupied and multi-unit properties.
6. Adjudicate property code, parking, and zoning violation offenders before the city's administrative hearing officer.
7. Process liens against properties for outstanding property fines and charges.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	2,587,539	2,812,860	2,791,505
Other Non-Capital	533,765	524,100	692,800
Capital	-	-	-
Total	3,121,304	3,336,960	3,484,305

# Property Standards Division

# 2013 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Neighborhood Prog Coordinator	2	2	2
Property Maint. Compliance Officer II	14	14	11
Property Maint. Compliance Officer I	0	0	1
Superintendent	0	0	1
Zoning Inspector I	2	2	2
Administrative Aide	1	1	0
Assistant Manager	0	0	1
Quality of Life Inspector	3	3	3
Customer Service Representative	2	2	2
Account Clerk I	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>25</b>	<b>25</b>	<b>24</b>
<u>Part-Time Positions</u>			
Account Clerk I	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<u>Seasonal Positions</u>			
General Worker II	1	1	1
Seasonal Worker II	5	5	5
Weed Inspector	2	2	2
<b>Subtotal - Seasonal Positions</b>	<b>8</b>	<b>8</b>	<b>8</b>
 <b>TOTAL</b>	 <b>34</b>	 <b>34</b>	 <b>33</b>

## Short-Term Goals (2013)

1. Implement a residential property registration program for vacant properties.
2. Adopt the 2009 International Property Maintenance Code with City of Aurora amendments.
3. Negotiate a contract with an electronic recycling company to share in the profits from recycled electronic goods.
4. Implement a field-based code enforcement capability via wireless devices to increase efficiency.

## Long-Term Goals (2014 and Beyond)

1. Educate and communicate with residents and business owners on property maintenance standards (Ongoing).
2. Evaluate the codes and ordinances to ensure that the most effective approaches are being utilized (Ongoing).
3. Reduce household refuse and increase recycling participation through education (Ongoing).
4. Continue the crime free multi-housing landlord training program in conjunction with the Aurora Police Department (Ongoing).
5. Continue to identify and investigate unregistered rental properties to enforce the required registration (Ongoing).
6. Increase the use of innovative technology, such as field-based reporting, for improved delivery of service (Ongoing).

# Property Standards Division

# 2013 Budget

## 2012 Major Accomplishments

- Inspected the target areas identified by aldermen to address quality of life issues in the community.\*
- Invited neighborhood groups to code enforcement hearings to offer a greater understanding of code compliance prosecution.\*
- Secured an electronic recycling contract renewal at no cost to the city.
- Developed and implemented an internship program with educational institutions to supplement administrative operations and provide valuable learning opportunities to students.

## 2011 Major Accomplishments

- Implemented a cross-departmental initiative to have zoning inspectors perform permit final inspections for fences and driveways.
- Secured an electronic recycling contract at no cost to the city.
- Trained 904 rental property owners/agents as part of the crime free multi-housing initiative in conjunction with the Aurora Police Department.
- Implemented new standard operating procedures to address rental property issues for the safety, health, and welfare of tenants and the general public.
- Increased the use of the existing code enforcement software module and streamlined operations through the automation of numerous forms for code enforcement, tow requests, and administrative hearing officer referrals.

## Performance Measures

	2011	2012	2012	2013
	Actual	Budget	Estimated	Budget
<u>Measures</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Overcrowding Violation Cases Investigated	145	150	138	140
Junk and Trash Violation Cases Cleared	1,690	1,800	1,467	1,600
Hearing Officer Prosecution Cases Filed	545	600	553	700
Hearing Officer Fine Collections	\$176,140	\$175,000	\$145,000	\$150,000
Property Registration Fees	\$239,460	\$200,000	\$380,000	\$180,000
Illegal Dwelling Cases Cleared	60	70	42	50
Weeds Violation Cases Cleared	5,370	5,000	4,034	5,000
Junk Vehicle Violation Cases Cleared	485	550	338	500
Customer Service Issues Investigated	4,985	5,000	5,791	5,400
Seasonal Decoration Complaints Investigated	280	300	304	300
Citations Issued for Seasonal Decorations and Sanitation Issues	625	550	779	750
Illegal Signs Removed from Right-of-Ways	550	800	1,838	1,500
Electronics Recycling Disposed-Facility (pounds)	284,320	300,000	291,880	300,000
Household Recyclable Materials Disposed-Curbside (tons)	15,830	16,000	15,057	16,000
Investigations of Junk and Trash Complaints on Public Property	3,390	3,500	4,540	4,200

## Property Standards Division

2013 Budget

### Budget Highlights

The 2013 budget provides for the purchase of netbooks for the Property Maintenance Compliance Officers and Zoning Inspectors. The netbooks will increase efficiency and expedite communication with customers, thus improving customer service.

\* Linked to the city's 2011/2012 strategic plan.

# Street Maintenance Division

# 2013 Budget

## Mission

To provide the highest level of service to the residents and visitors of the City of Aurora that will allow for the safe movement of pedestrian and vehicular traffic on Aurora's road system.

To fulfill our mission, the Street Maintenance Division will provide a quality work environment for its employees through effective communication, training, and leadership. This will ensure that road maintenance, street sweeping, parkway forestry maintenance, snow removal operations, regulatory signage installation, and roadway traffic markings are provided in the most timely and efficient manner possible.

## Major Functions

1. Clear snow and ice from city streets.
2. Maintain roadway pavement.
3. Trim trees and remove dead trees and stumps from public rights of way.
4. Fabricate, install, and maintain regulatory and informational signage.
5. Sweep city streets.
6. Paint curbs yellow and apply roadway pavement markings.
7. Administer the mosquito abatement program.
8. Mow grass in the right-of-way in undeveloped areas and medians.
9. Maintain roadside gravel where no curbs exist.
10. Clean-up trash and debris in the rights-of-way in undeveloped areas.
11. Assist with the set-up of various city-sponsored festivals and the delivery of barricades to neighborhood block parties.

12. Coordinate the adopt-a-road program.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,794,094	4,204,910	4,290,828
Other Non-Capital	2,004,988	2,473,400	2,498,700
Capital	148,000	-	-
<b>Total</b>	<b>5,947,082</b>	<b>6,678,310</b>	<b>6,789,528</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Superintendent	1	1	1
Labor Supervisor	3	3	3
Maintenance Worker III	8	8	8
Maintenance Worker II	7	6	6
Maintenance Worker I	20	20	20
<b>Subtotal - Full-Time Positions</b>	<b>39</b>	<b>38</b>	<b>38</b>

### Seasonal Positions

Seasonal Worker II	4	4	4
Seasonal Worker I	2	2	2
<b>Subtotal - Seasonal Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>

<b>TOTAL</b>	<b>45</b>	<b>44</b>	<b>44</b>
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# Street Maintenance Division

# 2013 Budget

## Short-Term Goals (2013)

1. Remove 2,500 trees that are infested with the emerald ash borer.
2. Coordinate the planting of 1,000 trees in the public right-of-way.
3. Grind and restore 2,500 tree stumps.

## Long-Term Goals (2014 and Beyond)

1. Improve the division's operations by better use of new technologies (Ongoing).
2. Improve the effectiveness of snowplowing operations (Ongoing).
3. Empower employees to assume greater responsibility and accountability of the division's successes and needs for improvement (Ongoing).

## 2012 Major Accomplishments

- Removed 2,000 trees infested with the emerald ash borer.\*
- Improved upon the resolution time for graffiti removal by 19 hours.\*
- Completed landscaping clean-up services for 25% of the alleyways in the city that included debris removal and tree trimming.
- Coordinated the planting of 1,200 trees in the public right-of-ways.

## 2011 Major Accomplishments

- Coordinated the planting of 1,000 trees in the public right-of-ways.
- Upgraded 5% of the city's stop signs to meet the requirements set in the Manual on Uniform Traffic Control Devices.
- Cleaned up the city-owned property on Jericho Road.

## Performance Measures

Measure	2011	2012	2012	
	Actual	Budget	Estimated	2013
			Actual	Budget
Average Number of Hours to Respond and Complete Tree Trimming Requests	70.0	70.0	70.0	70.0
Right-of-Way Tree Removal	1,125	450	2,000	2,500
Right-of-Way Tree Trimming	1,000	1,000	1,000	1,000
Tree Stump Removal	750	750	2,000	2,500
Street Sweeping Cycles	14	14	14	14
Mosquito Abatement - Catch Basins	12,000	12,000	12,000	12,000
Right-of-Way Weed Mowing	8	8	8	8
Regulatory Signage	3,000	3,000	3,000	3,000
Rubberized Crack Filling of Streets (lbs)	0	5,000	0	5,000
Painted Markings Pavement/Curbs (ft)	125,000	125,000	125,000	125,000
Thermoplastic Pavement Markings (ft)	50,000	50,000	20,000	20,000
Pot Hole Repair (asphalt tonnage)	1,500	15,000	10,000	10,000

## Street Maintenance Division

2013 Budget

### Budget Highlights

The 2013 budget provides for the replacement of a sign maker. The replacement printer will lower costs, improve output, and decrease production time.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
NON-DEPARTMENTAL**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
OTHER NON-CAPITAL						
INSURANCE	431,634	192,000	192,000	192,000	240,000	48,000
<b>TOTAL NON-CAPITAL</b>	<b>431,634</b>	<b>192,000</b>	<b>192,000</b>	<b>192,000</b>	<b>240,000</b>	<b>48,000</b>
<b>TOTAL NON-DEPARTMENTAL</b>	<b>431,634</b>	<b>192,000</b>	<b>192,000</b>	<b>192,000</b>	<b>240,000</b>	<b>48,000</b>
<b>TOTAL GENERAL FUND</b>	<b>136,228,853</b>	<b>127,095,828</b>	<b>141,587,207</b>	<b>141,781,407</b>	<b>147,926,955</b>	<b>5,682,275</b>



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**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
MOTOR FUEL TAX FUND (FUND 203)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ELECTRICAL PROJECTS</b>						
TRAFFIC SIGNAL INTERCONNECTS	293,265	(100,585)	573,800	573,800	838,000	264,200
TRAFFIC SIGNALS	10,842	321	255,000	255,000	415,000	160,000
RT 25 TRAFFIC SIGNAL	10,000	(10,000)	-	-	-	-
NY TRAFFIC SIGNAL INTERCONNECT	29,800	-	-	-	-	-
LAKE ST SIGNAL	74,233	-	-	-	-	-
<b>TOTAL ELECTRICAL PROJECTS</b>	<b>418,140</b>	<b>(110,264)</b>	<b>828,800</b>	<b>828,800</b>	<b>1,253,000</b>	<b>424,200</b>
<b>STREET MAINTENANCE</b>						
PROFESSIONAL FEES	23,107	20,320	29,000	29,000	29,000	-
SUPPLIES-REPAIRS & MAINTENANCE	804,983	716,092	1,121,000	1,121,000	1,121,000	-
RESURFACING PROGRAM	2,020,729	2,700,833	2,900,000	2,900,000	2,800,000	(100,000)
IT-MITCHELL-FARNSWORTH	272,120	(1,046,181)	-	-	-	-
STORM WTR MGT RESURFACING	-	-	-	-	900,000	900,000
WOOD STREET BRIDGE	25,101	-	250,000	250,000	-	(250,000)
SULLIVAN RD BRIDGE	100,000	(100,000)	-	-	-	-
RECKINGER RD BRIDGE	961,360	70,854	310,000	310,000	50,000	(260,000)
DOWNER PL BRIDGES	493,662	741,692	3,400,000	3,400,000	2,100,000	(1,300,000)
INDIAN TRAIL BRIDGE	56,375	95,746	200,000	200,000	400,000	200,000
OHIO ST BRIDGE	65,004	5,218	500,000	500,000	600,000	100,000
SHEFFER ROAD BRIDGE	-	77,467	100,000	100,000	140,000	40,000
INDIAN TR RANDALL TO HIGHLAND	135,034	(71,400)	-	-	-	-
SULLIVAN EDGELAWN TO ORCHARD	120,249	(92,000)	-	-	-	-
NORTH AURORA RD UNDERPASS	-	-	300,000	300,000	300,000	-
W INDIAN TR HIGHLAND TO LAKE	33,660	-	30,000	30,000	-	(30,000)
EAST NY ST SEGMENT II	43,649	3,331	450,000	450,000	1,000,000	550,000
<b>TOTAL STREET MAINTENANCE</b>	<b>5,155,033</b>	<b>3,121,972</b>	<b>9,590,000</b>	<b>9,590,000</b>	<b>9,440,000</b>	<b>(150,000)</b>
<b>TOTAL MOTOR FUEL TAX FUND</b>	<b>5,573,173</b>	<b>3,011,708</b>	<b>10,418,800</b>	<b>10,418,800</b>	<b>10,693,000</b>	<b>274,200</b>

# Airport

# 2013 Budget

## Mission

To maintain a dynamic facility that will create synergy between corporate/personal air commerce and the economic growth of the area.

## Major Functions

1. Ensure the safety of airport users and the public.
2. Ensure compliance with U.S. Department of Transportation Federal Aviation Administration (FAA) maintenance and inspections.
3. Assist in land use planning and height zoning issues.
4. Ensure compliance with local codes and ordinances.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	106,205	107,387	111,709
Other Non-Capital	745,879	757,600	788,300
Capital	-	2,300,000	2,290,900
Total	852,084	3,164,987	3,190,909

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Administrative Secretary	<u>1</u>	<u>1</u>	<u>1</u>
<b>TOTAL</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>1</u></b>

## Short-Term Goals (2013)

1. Complete the perimeter installation fencing project.
2. Begin construction of site improvements for HondaJet.
3. Implement design improvements for the runway 33 landing system.
4. Complete a strategic plan for the airport.

## Long-Term Goals (2014 and Beyond)

1. Rehabilitate runway 18-36 (2015).
2. Rehabilitate entrance roads (2016).

## 2012 Major Accomplishments

- Coordinated with the FAA for construction of a new control tower at the airport.
- Finalized the repair of the instrument landing system for runway 33.
- Designed the Area Two entrance road and parking area improvements.

# Airport

# 2013 Budget

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Hangar Tenants Added	1	1	1	1
Hangar Occupancy	96%	96%	96%	96%
Fuel Pumped (mil. gallons)	1.70	1.70	1.70	1.70
Promotional Events	9	8	12	8
Grants Received	1	1	1	1

## Budget Highlights

The 2013 budget will permit the Airport Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
SANITATION FUND (FUND 208)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
OTHER SERVICES & CHARGES	1,832,383	1,556,519	1,900,000	1,900,000	1,900,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>1,832,383</u>	<u>1,556,519</u>	<u>1,900,000</u>	<u>1,900,000</u>	<u>1,900,000</u>	<u>-</u>
<b>TOTAL SANITATION FUND</b>	<u>1,832,383</u>	<u>1,556,519</u>	<u>1,900,000</u>	<u>1,900,000</u>	<u>1,900,000</u>	<u>-</u>

**WIRELESS 911 SURCHARGE FUND (FUND 211)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	(217)	-	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	80,947	-	-	-	-	-
COMMUNICATION CHARGES	-	-	40,000	40,000	25,000	(15,000)
SUPPLIES-COMPUTER	218	14,952	900,000	900,000	900,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>80,948</u>	<u>14,952</u>	<u>940,000</u>	<u>940,000</u>	<u>925,000</u>	<u>(15,000)</u>
<b>TOTAL WIRELESS 911 SURCHARGE FUND</b>	<u>80,948</u>	<u>14,952</u>	<u>940,000</u>	<u>940,000</u>	<u>925,000</u>	<u>(15,000)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
HOME PROGRAM FUND (FUND 213)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
<b>HOME PROGRAM</b>						
OPERATING EXPENDITURES	-	-	25,000	25,000	-	(25,000)
DIRECT PROJECT ACTIVITY	-	465,799	650,000	650,000	-	(650,000)
ADMINISTRATION	51,739	18,968	75,000	75,000	-	(75,000)
<b>TOTAL HOME PROGRAM</b>	<u>51,739</u>	<u>484,767</u>	<u>750,000</u>	<u>750,000</u>	<u>-</u>	<u>(750,000)</u>
<b>YEAR 37 (2011)</b>						
OPERATING EXPENDITURES	-	-	25,000	25,000	-	(25,000)
DIRECT PROJECT ACTIVITY	-	303,476	445,216	445,216	-	(445,216)
ADMINISTRATION	-	-	52,246	52,246	-	(52,246)
<b>TOTAL YEAR 37 (2011)</b>	<u>-</u>	<u>303,476</u>	<u>522,462</u>	<u>522,462</u>	<u>-</u>	<u>(522,462)</u>
<b>YEAR 38 (2012)</b>						
DIRECT PROJECT ACTIVITY	-	-	450,000	450,000	-	(450,000)
ADMINISTRATION	-	14,615	50,000	50,000	-	(50,000)
<b>TOTAL YEAR 38 (2012)</b>	<u>-</u>	<u>14,615</u>	<u>500,000</u>	<u>500,000</u>	<u>-</u>	<u>(500,000)</u>
<b>YEAR 39 (2013)</b>						
DIRECT PROJECT ACTIVITY	-	-	-	-	409,500	409,500
ADMINISTRATION	-	-	-	-	45,500	45,500
<b>TOTAL YEAR 39 (2013)</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>455,000</u>	<u>455,000</u>
<b>TOTAL NEIGHBORHOOD REDEV</b>	<u>51,739</u>	<u>802,858</u>	<u>1,772,462</u>	<u>1,772,462</u>	<u>455,000</u>	<u>(1,772,462)</u>
<b>TOTAL HOME PROGRAM FUND</b>	<u>51,739</u>	<u>802,858</u>	<u>1,772,462</u>	<u>1,772,462</u>	<u>455,000</u>	<u>(1,772,462)</u>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**NEIGHBORHOOD STABILIZATION FUND (FUND 214)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
ADMINISTRATION	136,597	48,698	175,000	175,000	-	(175,000)
<b>TOTAL OTHER NON-CAPITAL</b>	<u>136,597</u>	<u>48,698</u>	<u>175,000</u>	<u>175,000</u>	-	<u>(175,000)</u>
<b>CAPITAL</b>						
STABILIZATION PROGRAM	1,047,488	324,618	900,000	900,000	-	(900,000)
HOMEBUYER ASSISTANCE	9,110	4,485	-	-	36,500	36,500
<b>TOTAL CAPITAL</b>	<u>1,056,598</u>	<u>329,103</u>	<u>900,000</u>	<u>900,000</u>	<u>36,500</u>	<u>(863,500)</u>
<b>TOTAL NEIGHBORHOOD STABILIZE FUND</b>	<u>1,193,195</u>	<u>377,801</u>	<u>1,075,000</u>	<u>1,075,000</u>	<u>36,500</u>	<u>(1,038,500)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	4,617,100	3,085,575	4,114,100	4,114,100	3,615,000	(499,100)
TIF DISTRICT #3 FUND	805,500	225,000	300,000	300,000	675,000	375,000
TIF DISTRICT #6 FUND	100,000	488,700	651,600	651,600	751,100	99,500
WARD #1 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #2 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #3 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #4 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #5 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #6 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #7 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #8 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #9 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
WARD #10 PROJECTS FUND	40,000	30,000	40,000	40,000	40,000	-
GOLF FUND	200,000	-	450,000	450,000	450,000	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b><u>6,122,600</u></b>	<b><u>4,099,275</u></b>	<b><u>5,915,700</u></b>	<b><u>5,915,700</u></b>	<b><u>5,891,100</u></b>	<b><u>(24,600)</u></b>
<b>ALDERMEN'S OFFICE</b>						
SPECIAL PROGRAMS	32,776	28,515	109,200	109,200	120,000	10,800
<b>TOTAL ALDERMEN'S OFFICE</b>	<b><u>32,776</u></b>	<b><u>28,515</u></b>	<b><u>109,200</u></b>	<b><u>109,200</u></b>	<b><u>120,000</u></b>	<b><u>10,800</u></b>
<b>LAW DEPARTMENT</b>						
PROFESSIONAL FEES	19,380	1,151	25,000	25,000	25,000	-
<b>TOTAL LAW DEPARTMENT</b>	<b><u>19,380</u></b>	<b><u>1,151</u></b>	<b><u>25,000</u></b>	<b><u>25,000</u></b>	<b><u>25,000</u></b>	<b><u>-</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>CENTRAL SERVICES</b>						
PROFESSIONAL FEES	4,600	-	10,000	10,000	10,000	-
COST OF LAND	39,487	147,295	1,125,000	887,600	2,340,000	1,215,000
<b>TOTAL CENTRAL SERVICES</b>	<b>44,087</b>	<b>147,295</b>	<b>1,135,000</b>	<b>897,600</b>	<b>2,350,000</b>	<b>1,215,000</b>
<b>INFORMATION TECHNOLOGY</b>						
SPECIAL PROGRAMS	-	25,000	-	25,000	-	-
<b>TOTAL INFORMATIONTECHNOLOGY</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>-</b>
<b>COMMUNITY SERVICES ADMINISTRATION</b>						
SPECIAL PROGRAMS	215,348	183,144	231,000	231,000	261,000	30,000
<b>TOTAL COMMUNITY SERVICES ADMIN</b>	<b>215,348</b>	<b>183,144</b>	<b>231,000</b>	<b>231,000</b>	<b>261,000</b>	<b>30,000</b>
<b>SPECIAL EVENTS</b>						
SPECIAL PROGRAMS	36,623	283,760	50,000	60,200	647,000	597,000
SUPPLIES-GENERAL	8,000	-	-	-	-	-
<b>TOTAL SPECIAL EVENTS</b>	<b>44,623</b>	<b>283,760</b>	<b>50,000</b>	<b>60,200</b>	<b>647,000</b>	<b>597,000</b>
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
PROFESSIONAL FEES	-	42,305	-	42,400	-	-
RECONVERSION INCENTIVE	39,750	-	118,800	214,800	314,800	196,000
DENSITY REDUCTION PROGRAM	94,577	116,391	100,000	119,000	100,000	-
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b>134,327</b>	<b>158,696</b>	<b>218,800</b>	<b>376,200</b>	<b>414,800</b>	<b>196,000</b>
<b>PUBLIC EDUCATION</b>						
GRANT-COMMUNITY SCHOOL	150,000	150,000	150,000	150,000	150,000	-
<b>TOTAL PUBLIC EDUCATION</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>PUBLIC ART</b>						
GRANT-ACCA	510,000	510,000	510,000	510,000	510,000	-
GRANT-MUSEUM	180,000	230,000	230,000	230,000	200,000	(30,000)
<b>TOTAL PUBLIC ART</b>	<b>690,000</b>	<b>740,000</b>	<b>740,000</b>	<b>740,000</b>	<b>710,000</b>	<b>(30,000)</b>
<b>YOUTH &amp; SENIOR SERVICES</b>						
SPECIAL PROGRAMS	469,000	469,000	469,000	469,000	469,000	-
<b>TOTAL YOUTH &amp; SENIOR SERVICES</b>	<b>469,000</b>	<b>469,000</b>	<b>469,000</b>	<b>469,000</b>	<b>469,000</b>	<b>-</b>
<b>DEVELOPMENT SERVICES ADMINISTRATION</b>						
SPECIAL PROGRAMS	2,886,648	-	-	-	-	-
DENSITY REDUCTION PROGRAM	1,500	919	-	-	-	-
<b>TOTAL DEVELOP SERVICES ADMIN</b>	<b>2,888,148</b>	<b>919</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ECONOMIC DEVELOPMENT</b>						
PROFESSIONAL FEES	54,792	-	-	-	12,750	12,750
OTHER SERVICES & CHARGES	-	-	-	-	24,750	24,750
GRANT-AACVB	60,000	60,000	60,000	60,000	60,000	-
MINORITY BUSINESS DEVELOPMENT	-	-	26,000	26,000	76,000	50,000
SUPPLIES-COMPUTER	5,414	-	-	-	-	-
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>120,206</b>	<b>60,000</b>	<b>86,000</b>	<b>86,000</b>	<b>173,500</b>	<b>87,500</b>
<b>PLANNING &amp; ZONING</b>						
SPECIAL PROGRAMS	1,023	7,500	40,000	40,000	42,500	2,500
SW DOWNTOWN PARKING LOT	-	-	188,000	188,000	2,688,000	-
MISCELLANEOUS DEBT	187,500	187,500	-	-	-	-
<b>TOTAL PLANNING &amp; ZONING</b>	<b>188,523</b>	<b>195,000</b>	<b>228,000</b>	<b>228,000</b>	<b>2,730,500</b>	<b>2,500</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>PUBLIC WORKS</b>						
CAPITAL OUTLAY-ROADS	150,134	-	-	-	-	-
<b>TOTAL PUBLIC WORKS</b>	<b>150,134</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FINANCE ADMINISTRATION</b>						
PROFESSIONAL FEES	59,767	118,976	25,000	145,000	25,000	-
RENTAL/LEASES	-	290	-	-	-	-
SUPPLIES-GENERAL	-	5,265	-	10,000	-	-
OTHER SERVICES & CHARGES	2,122	14,042	-	21,000	-	-
<b>TOTAL FINANCE ADMINISTRATION</b>	<b>61,889</b>	<b>138,573</b>	<b>25,000</b>	<b>176,000</b>	<b>25,000</b>	<b>-</b>
<b>POLICE DEPARTMENT</b>						
DEMOLITION OF OLD POLICE BLDG	384,308	510,994	831,500	831,500	-	(831,500)
<b>TOTAL POLICE DEPARTMENT</b>	<b>384,308</b>	<b>510,994</b>	<b>831,500</b>	<b>831,500</b>	<b>-</b>	<b>(831,500)</b>
<b>ELECTRICAL MAINTENANCE</b>						
TRAFFIC SIGNALS	-	-	120,000	120,000	120,000	-
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>-</b>
<b>MAINTENANCE SERVICES</b>						
PROFESSIONAL FEES	4,943	-	-	-	-	-
REPAIRS & MAINTENANCE SERVICES	71,500	-	82,000	82,000	50,000	(32,000)
<b>TOTAL MAINTENANCE SERVICES</b>	<b>76,443</b>	<b>-</b>	<b>82,000</b>	<b>82,000</b>	<b>50,000</b>	<b>(32,000)</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
GAMING TAX FUND (FUND 215)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>PARKS &amp; RECREATION</b>						
REPAIRS & MAINTENANCE SERVICES	7,380	-	-	-	-	-
SUPPLIES-REPAIRS & MAINTENANCE	23,314	39,707	100,000	100,000	100,000	-
RIVER EDGE- WILDER PARK	-	-	-	-	320,000	320,000
<b>TOTAL PARKS &amp; RECREATION</b>	<u><b>30,694</b></u>	<u><b>39,707</b></u>	<u><b>100,000</b></u>	<u><b>100,000</b></u>	<u><b>420,000</b></u>	<u><b>320,000</b></u>
<b>MVPS ENFORCEMENT</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	131,000	131,000
<b>TOTAL MVPS ENFORCEMENT</b>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>131,000</b></u>	<u><b>131,000</b></u>
<b>STREET MAINTENANCE</b>						
NEIGHBORHOOD STREET IMPROVEMENT	282,496	-	10,000	10,000	-	(10,000)
<b>TOTAL STREET MAINTENANCE</b>	<u><b>282,496</b></u>	<u><b>-</b></u>	<u><b>10,000</b></u>	<u><b>10,000</b></u>	<u><b>-</b></u>	<u><b>(10,000)</b></u>
<b>TOTAL GAMING TAX FUND</b>	<u><u><b>12,104,982</b></u></u>	<u><u><b>7,231,029</b></u></u>	<u><u><b>10,526,200</b></u></u>	<u><u><b>10,632,400</b></u></u>	<u><u><b>14,687,900</b></u></u>	<u><u><b>1,530,700</b></u></u>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**FEDERAL ASSET FORFEITURE FUND (FUND 216)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	101,960	25,583	10,500	33,700	8,100	(2,400)
REPAIRS & MAINTENANCE SERVICES	-	-	12,000	77,000	-	(12,000)
TRAVEL & PROFESSIONAL DEV	-	-	6,000	6,000	-	(6,000)
COMMUNICATION CHARGES	13,898	-	10,800	10,800	-	(10,800)
SUPPLIES-GENERAL	4,074	-	440,000	351,800	300,000	(140,000)
SUPPLIES-MACHINES & EQUIPMENT	4,050	-	-	-	-	-
SUPPLIES-COMPUTER	8,838	17,892	113,600	113,600	968,300	854,700
<b>TOTAL OTHER NON-CAPITAL</b>	<u>132,820</u>	<u>43,475</u>	<u>592,900</u>	<u>592,900</u>	<u>1,276,400</u>	<u>683,500</u>
<b>TOTAL FEDERAL ASSET FORFEITURE FUND</b>	<u>132,820</u>	<u>43,475</u>	<u>592,900</u>	<u>592,900</u>	<u>1,276,400</u>	<u>683,500</u>

**STATE ASSET FORFEITURE FUND (FUND 217)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
RENTALS/LEASES	-	15,400	-	34,000	150,000	150,000
TRAVEL & PROFESSIONAL DEV	-	690	-	3,500	-	-
SPECIAL PROGRAMS	4,253	38,820	136,000	136,000	300,000	164,000
SUPPLIES-GENERAL	-	490	200,000	162,500	150,000	(50,000)
<b>OTHER NON-CAPITAL</b>	<u>4,253</u>	<u>55,400</u>	<u>336,000</u>	<u>336,000</u>	<u>600,000</u>	<u>264,000</u>
<b>TOTAL STATE ASSET FORFEITURE FUND</b>	<u>4,253</u>	<u>55,400</u>	<u>336,000</u>	<u>336,000</u>	<u>600,000</u>	<u>264,000</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
FOREIGN FIRE INSURANCE TAX FUND (FUND 219)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>FIRE</b>						
REPAIRS & MAINTENANCE SERVICES	17,191	13,671	-	26,000	-	-
SUPPLIES-GENERAL	55,209	61,382	120,000	96,900	130,000	10,000
SUPPLIES-MACHINE/EQUIPMENT	-	529	-	600	-	-
SUPPLIES-COMPUTERS	-	423	-	500	-	-
SUPPLIES-REPAIRS & MAINTENANCE	13,614	5,407	20,000	16,000	20,000	-
<b>TOTAL FIRE</b>	<u>86,014</u>	<u>81,412</u>	<u>140,000</u>	<u>140,000</u>	<u>150,000</u>	<u>10,000</u>
<b>TOTAL FOREIGN FIRE INSURANCE TAX FUND</b>	<u>86,014</u>	<u>81,412</u>	<u>140,000</u>	<u>140,000</u>	<u>150,000</u>	<u>10,000</u>

**BLOCK GRANT INCOME FUND (FUND 220)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
REHABILITATION-HOUSING	13,400	-	-	-	-	-
<b>TOTAL NEIGHBORHOOD REDEV</b>	<u>13,400</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL BLOCK GRANT INCOME FUND</b>	<u>13,400</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
<b>YEAR 29 (2003)</b>						
GRANT-OTHER	-	-	100,000	-	-	(100,000)
<b>TOTAL YEAR 29 (2003)</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>-</u>	<u>-</u>	<u>(100,000)</u>
<b>YEAR 35 (2009)</b>						
PUBLIC FACILITY PROJECTS			100,000			(100,000)
CONSULTING	8,333	-	-	-	-	-
<b>TOTAL YEAR 35 (2009)</b>	<u>8,333</u>	<u>-</u>	<u>100,000</u>	<u>-</u>	<u>-</u>	<u>(100,000)</u>
<b>CDBG</b>						
INFRASTRUCTURE PROGRAM	33,072	-	-	-	-	-
HOUSING REHABILITATION	72,387	-	-	-	-	-
PUBLIC SERVICE	1,491	-	-	-	-	-
ADMINISTRATION	21	-	16,970	-	-	(16,970)
<b>TOTAL CDBG</b>	<u>106,971</u>	<u>-</u>	<u>16,970</u>	<u>-</u>	<u>-</u>	<u>(16,970)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>YEAR 37 (2011)</b>						
PUBLIC FACILITY PROJECTS	11,800	221,270	209,480	209,480	-	(209,480)
INFRASTRUCTURE PROGRAM	620,758	-	145,000	120,900	-	(145,000)
HOUSING REHABILITATION	102,442	29,471	175,000	175,000	-	(175,000)
PUBLIC SERVICE	152,861	-	-	-	-	-
ADMINISTRATION	215,807	65,050	-	-	-	-
<b>TOTAL YEAR 37 (2011)</b>	<b><u>1,103,668</u></b>	<b><u>315,791</u></b>	<b><u>529,480</u></b>	<b><u>505,380</u></b>	<b><u>-</u></b>	<b><u>(529,480)</u></b>
<b>YEAR 38 (2012)</b>						
PUBLIC FACILITY PROJECTS	-	265,970	317,000	558,070	-	(317,000)
INFRASTRUCTURE PROGRAM	-	353,011	400,000	400,000	-	(400,000)
HOUSING REHABILITATION	-	22,253	340,802	340,802	-	(340,802)
PUBLIC SERVICE	-	125,127	166,000	166,000	-	(166,000)
ADMINISTRATION	-	135,669	222,119	222,119	-	(222,119)
<b>TOTAL YEAR 38 (2012)</b>	<b><u>-</u></b>	<b><u>902,030</u></b>	<b><u>1,445,921</u></b>	<b><u>1,686,991</u></b>	<b><u>-</u></b>	<b><u>(1,445,921)</u></b>
<b>YEAR 39 (2013)</b>						
PUBLIC FACILITY PROJECTS	-	-	-	-	183,800	183,800
INFRASTRUCTURE PROGRAM	-	-	-	-	400,000	400,000
HOUSING REHABILITATION	-	-	-	-	183,800	183,800
PUBLIC SERVICE	-	-	-	-	177,200	177,200
ADMINISTRATION	-	-	-	-	236,200	236,200
<b>TOTAL YEAR 39 (2013)</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>1,181,000</u></b>	<b><u>1,181,000</u></b>
<b>TOTAL NEIGHBORHOOD REDEV</b>	<b><u>1,218,972</u></b>	<b><u>1,217,821</u></b>	<b><u>2,192,371</u></b>	<b><u>2,192,371</u></b>	<b><u>1,181,000</u></b>	<b><u>(1,011,371)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
BLOCK GRANT FUND (FUND 221)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>NEIGHBORHOOD REDEVELOPMENT GRANTS</b>						
<b>HOMELESS PREVENTION</b>						
HP FINANCIAL ASSISTANCE	36,988	1,500	2,500	1,500	-	(2,500)
HP HOUSING RELOCATION	23,849	-	-	-	-	-
RR FINANCIAL ASSISTANCE	89,356	36,462	51,000	52,000	-	(51,000)
RR HOUSING RELOCATION	12,286	-	1,000	-	-	(1,000)
DATA COLLECTION	6,893	-	-	-	-	-
ADMINISTRATION	13,480	-	-	-	-	-
<b>TOTAL HOMELESS PREVENTION</b>	<b><u>182,852</u></b>	<b><u>37,962</u></b>	<b><u>54,500</u></b>	<b><u>53,500</u></b>	<b><u>-</u></b>	<b><u>(54,500)</u></b>
<b>ENERGY CONSERVATION</b>						
COMMERCIAL BUILDING REHAB	19,200	81,452	67,200	85,800	-	(67,200)
HOUSING REHABILITATION	88,815	80,116	150,000	150,000	-	(150,000)
MUNICIPAL FACILITY	356,095	54,945	100,000	54,945	-	(100,000)
TRAINING	87,680	36,856	56,000	37,400	-	(56,000)
TRANSPORTATION INFRASTRUCTURE	356,277	36,941	40,760	40,760	-	(40,760)
CONSULTANT SERVICES	9,172	1,332	6,500	6,500	-	(6,500)
ADMINISTRATION	53,408	37,363	11,000	56,055	-	(11,000)
<b>TOTAL ENERGY CONSERVATION</b>	<b><u>970,647</u></b>	<b><u>329,005</u></b>	<b><u>431,460</u></b>	<b><u>431,460</u></b>	<b><u>-</u></b>	<b><u>(431,460)</u></b>
<b>TOTAL NEIGHBOR REDEV GRANTS</b>	<b><u>1,153,499</u></b>	<b><u>366,967</u></b>	<b><u>485,960</u></b>	<b><u>484,960</u></b>	<b><u>-</u></b>	<b><u>(485,960)</u></b>
<b>TOTAL BLOCK GRANT FUND</b>	<b><u>2,372,471</u></b>	<b><u>1,584,788</u></b>	<b><u>2,678,331</u></b>	<b><u>2,677,331</u></b>	<b><u>1,181,000</u></b>	<b><u>(1,497,331)</u></b>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**SECTION 108 LOAN FUND (FUND 222)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	-	40	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>-</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>SEED LOAN #2</b>						
PRINCIPAL	30,000	32,000	32,000	32,000	42,000	10,000
INTEREST	5,158	3,721	3,800	3,800	2,200	(1,600)
<b>TOTAL SEED LOAN #2</b>	<b>35,158</b>	<b>35,721</b>	<b>35,800</b>	<b>35,800</b>	<b>44,200</b>	<b>8,400</b>
<b>SEED LOAN #5</b>						
PRINCIPAL	10,763	8,000	7,200	7,200	9,000	1,800
INTEREST	5,489	5,302	5,000	5,000	5,300	300
<b>TOTAL SEED LOAN #5</b>	<b>16,252</b>	<b>13,302</b>	<b>12,200</b>	<b>12,200</b>	<b>14,300</b>	<b>2,100</b>
<b>SEED LOAN #6</b>						
PRINCIPAL	4,636	4,000	3,100	3,100	4,000	900
INTEREST	2,379	2,366	2,200	2,200	2,400	200
<b>TOTAL SEED LOAN #6</b>	<b>7,015</b>	<b>6,366</b>	<b>5,300</b>	<b>5,300</b>	<b>6,400</b>	<b>1,100</b>
<b>SEED LOAN #7</b>						
PRINCIPAL	2,601	-	1,700	1,700	-	(1,700)
INTEREST	1,281	577	1,200	1,200	-	(1,200)
<b>TOTAL SEED LOAN #7</b>	<b>3,882</b>	<b>577</b>	<b>2,900</b>	<b>2,900</b>	<b>-</b>	<b>(2,900)</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
SECTION 108 LOAN FUND (FUND 222)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>SEED LOAN #10</b>						
PRINCIPAL	11,000	11,000	11,000	11,000	12,000	1,000
INTEREST	3,117	3,124	3,000	3,000	2,900	(100)
<b>TOTAL SEED LOAN #10</b>	<u>14,117</u>	<u>14,124</u>	<u>14,000</u>	<u>14,000</u>	<u>14,900</u>	<u>900</u>
<b>SEED LOAN #8</b>						
PRINCIPAL	45,000	45,000	45,000	45,000	47,000	2,000
INTEREST	13,359	12,667	12,800	12,800	12,400	(400)
<b>TOTAL SEED LOAN #8</b>	<u>58,359</u>	<u>57,667</u>	<u>57,800</u>	<u>57,800</u>	<u>59,400</u>	<u>1,600</u>
<b>SEED LOAN #9</b>						
PRINCIPAL	17,000	20,000	20,000	20,000	20,000	-
INTEREST	5,789	5,462	5,600	5,600	5,400	(200)
<b>TOTAL SEED LOAN #9</b>	<u>22,789</u>	<u>25,462</u>	<u>25,600</u>	<u>25,600</u>	<u>25,400</u>	<u>(200)</u>
<b>SEED LOAN #11</b>						
PRINCIPAL	175,000	-	-	-	-	-
INTEREST	1,048	-	1,500	1,500	-	(1,500)
<b>TOTAL SEED LOAN #11</b>	<u>176,048</u>	<u>-</u>	<u>1,500</u>	<u>1,500</u>	<u>-</u>	<u>(1,500)</u>
<b>SEED LOAN #12</b>						
PRINCIPAL	184,000	-	-	-	-	-
INTEREST	1,068	-	1,500	1,500	-	(1,500)
<b>TOTAL SEED LOAN #12</b>	<u>185,068</u>	<u>-</u>	<u>1,500</u>	<u>1,500</u>	<u>-</u>	<u>(1,500)</u>
<b>TOTAL DEBT SERVICE</b>	<u>518,688</u>	<u>153,219</u>	<u>156,600</u>	<u>156,600</u>	<u>164,600</u>	<u>8,000</u>
<b>TOTAL SECTION 108 LOAN FUND</b>	<u>518,688</u>	<u>153,259</u>	<u>156,600</u>	<u>156,600</u>	<u>164,600</u>	<u>8,000</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
TIF DISTRICT #1 FUND (FUND 231)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
TIF DISTRICT #6 FUND	-	75,000	100,000	100,000	-	(100,000)
SSA ONE FUND	125,000	-	125,000	125,000	125,000	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>125,000</b>	<b>75,000</b>	<b>225,000</b>	<b>225,000</b>	<b>125,000</b>	<b>(100,000)</b>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	6,629	1,783	47,000	47,000	75,000	28,000
REPAIRS & MAINTENANCE SERVICES	34,896	102,732	195,000	195,000	425,000	230,000
OTHER SERVICES & CHARGES	381,361	375	414,250	414,250	380,000	(34,250)
SPECIAL PROGRAMS	106,007	12,871	350,000	140,000	350,000	-
GRANTS-ECONOMIC AGREEMENTS	206,013	236,918	500,000	383,000	350,000	(150,000)
SUPPLIES-REPAIRS & MAINTENANCE	-	10,491	110,000	110,000	48,000	(62,000)
<b>TOTAL OTHER NON-CAPITAL</b>	<b>734,906</b>	<b>365,170</b>	<b>1,616,250</b>	<b>1,289,250</b>	<b>1,628,000</b>	<b>11,750</b>
<b>CAPITAL</b>						
TRAFFIC SIGNALS	-	43,552	-	516,200	-	-
IMPROVEMENTS	364,809	1,014,659	1,773,800	1,584,600	1,937,900	164,100
<b>TOTAL CAPITAL</b>	<b>364,809</b>	<b>1,058,211</b>	<b>1,773,800</b>	<b>2,100,800</b>	<b>1,937,900</b>	<b>164,100</b>
<b>TOTAL TIF DISTRICT #1 FUND</b>	<b>1,224,715</b>	<b>1,498,381</b>	<b>3,615,050</b>	<b>3,615,050</b>	<b>3,690,900</b>	<b>75,850</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
TIF DISTRICT #2 FUND (FUND 232)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
GRANTS-ECONOMIC AGREEMENTS	421,053	1,866,030	2,112,000	2,067,000	180,800	(1,931,200)
PROFESSIONAL FEES	58,363	126,801	22,000	187,000	22,000	-
OTHER SERVICES & CHARGES	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
BANK SERVICE FEES	2,140	2,140	-	-	-	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b><u>1,481,556</u></b>	<b><u>2,994,971</u></b>	<b><u>3,134,000</u></b>	<b><u>3,254,000</u></b>	<b><u>1,202,800</u></b>	<b><u>(1,931,200)</u></b>
<b>CAPITAL</b>						
CITY-OWNED OPTICAL FIBER	-	-	2,000,000	2,000,000	2,000,000	-
COST OF LAND	-	-	305,000	-	-	(305,000)
OUTLET MALL PARKING LOT	-	-	930,000	930,000	-	(930,000)
E FARNSWORTH SITE IMPROVEMENT	17,029	292,519	2,800,000	1,780,000	-	(2,800,000)
CENTRAL DUPAGE HOSPITAL	2,034,885	736,992	-	-	-	-
998 CORPORATE BLVD	3,500	500,000	-	650,000	-	-
STORMWATER DRAINAGE	-	-	750,000	750,000	750,000	-
TRAFFIC SIGNALS	-	31,550	355,000	355,000	-	(355,000)
CHURCH RD & BILTER SIGNAL	4,930	-	-	-	-	-
CHURCH-BUTTERFIELD-CORPORATE	154,566	2,279,220	3,750,000	4,305,000	1,991,000	(1,759,000)
<b>TOTAL CAPITAL</b>	<b><u>2,214,910</u></b>	<b><u>3,840,281</u></b>	<b><u>10,890,000</u></b>	<b><u>10,770,000</u></b>	<b><u>4,741,000</u></b>	<b><u>(6,149,000)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
TIF DISTRICT #2 FUND (FUND 232)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>DEBT SERVICE</b>						
<b>SERIES 2004B</b>						
PRINCIPAL	885,000	-	965,000	965,000	1,775,000	810,000
INTEREST	203,655	80,145	160,300	160,300	103,900	(56,400)
<b>TOTAL SERIES 2004B BONDS</b>	<u>1,088,655</u>	<u>80,145</u>	<u>1,125,300</u>	<u>1,125,300</u>	<u>1,878,900</u>	<u>753,600</u>
<b>TOTAL DEBT SERVICE</b>	<u>1,088,655</u>	<u>80,145</u>	<u>1,125,300</u>	<u>1,125,300</u>	<u>1,878,900</u>	<u>753,600</u>
<b>TOTAL TIF DISTRICT #2 FUND</b>	<u>4,785,121</u>	<u>6,915,397</u>	<u>15,149,300</u>	<u>15,149,300</u>	<u>7,822,700</u>	<u>(7,326,600)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
TIF DISTRICT #3 FUND (FUND 233)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	14,051	22,265	12,000	12,000	15,000	3,000
OTHER SERVICES & CHARGES	10,309	1,165	20,000	20,000	32,500	12,500
<b>TOTAL OTHER NON-CAPITAL</b>	<b>24,360</b>	<b>23,430</b>	<b>32,000</b>	<b>32,000</b>	<b>47,500</b>	<b>15,500</b>
<b>DEBT SERVICE</b>						
<b>SERIES 2008B</b>						
PRINCIPAL	355,000	-	380,000	380,000	405,000	25,000
INTEREST	450,450	213,688	427,400	427,400	402,700	(24,700)
<b>TOTAL SERIES 2008B BONDS</b>	<b>805,450</b>	<b>213,688</b>	<b>807,400</b>	<b>807,400</b>	<b>807,700</b>	<b>300</b>
<b>SERIES 2009</b>						
PRINCIPAL	300,000	-	120,000	120,000	180,000	60,000
INTEREST	259,000	119,000	259,000	259,000	229,600	(29,400)
<b>TOTAL SERIES 2009 NOTES</b>	<b>559,000</b>	<b>119,000</b>	<b>379,000</b>	<b>379,000</b>	<b>409,600</b>	<b>30,600</b>
<b>TOTAL DEBT SERVICE</b>	<b>1,364,450</b>	<b>332,688</b>	<b>1,186,400</b>	<b>1,186,400</b>	<b>1,217,300</b>	<b>30,900</b>
<b>TOTAL TIF DISTRICT #3 FUND</b>	<b>1,388,810</b>	<b>356,118</b>	<b>1,218,400</b>	<b>1,218,400</b>	<b>1,264,800</b>	<b>46,400</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
TIF DISTRICT #4 FUND (FUND 234)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	1,629	1,645	2,000	2,000	2,000	-
GRANTS-ECONOMIC AGREEMENTS	<u>128,719</u>	<u>50,004</u>	<u>58,000</u>	<u>58,000</u>	<u>58,000</u>	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>130,348</b></u>	<u><b>51,649</b></u>	<u><b>60,000</b></u>	<u><b>60,000</b></u>	<u><b>60,000</b></u>	-
<b>TOTAL TIF DISTRICT #4 FUND</b>	<u><b>130,348</b></u>	<u><b>51,649</b></u>	<u><b>60,000</b></u>	<u><b>60,000</b></u>	<u><b>60,000</b></u>	-

**TIF DISTRICT #5 FUND (FUND 235)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	15,516	1,645	12,000	12,000	38,250	26,250
OTHER SERVICES & CHARGES	44,736	-	75,000	75,000	49,200	(25,800)
GRANTS-ECONOMIC AGREEMENTS	<u>63,250</u>	<u>11,250</u>	<u>37,300</u>	<u>37,300</u>	<u>11,300</u>	<u>(26,000)</u>
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>123,502</b></u>	<u><b>12,895</b></u>	<u><b>124,300</b></u>	<u><b>124,300</b></u>	<u><b>98,750</b></u>	<u><b>(25,550)</b></u>
<b>CAPITAL</b>						
RIVEREDGE-BRIDGE	-	-	175,000	175,000	825,000	650,000
RIVEREDGE-WILDER PARK	-	-	80,000	80,000	475,600	395,600
OTHER IMPROVEMENTS	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>250,000</u>	<u>150,000</u>
<b>TOTAL CAPITAL</b>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>355,000</b></u>	<u><b>355,000</b></u>	<u><b>1,550,600</b></u>	<u><b>1,195,600</b></u>
<b>TOTAL TIF DISTRICT #5 FUND</b>	<u><b>123,502</b></u>	<u><b>12,895</b></u>	<u><b>479,300</b></u>	<u><b>479,300</b></u>	<u><b>1,649,350</b></u>	<u><b>1,170,050</b></u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
TIF DISTRICT #6 FUND (FUND 236)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
TIFDISTRICT #1 FUND	38,000	-	-	-	-	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>38,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	17,310	77,942	12,000	127,000	86,250	74,250
OTHER SERVICES & CHARGES	71,961	(132)	65,000	65,000	61,000	(4,000)
GRANTS-ECONOMIC AGREEMENTS	200,000	100,000	100,000	100,000	100,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>289,271</u>	<u>177,810</u>	<u>177,000</u>	<u>292,000</u>	<u>247,250</u>	<u>70,250</u>
<b>CAPITAL</b>						
RIVEREDGE-BRIDGE	-	-	175,000	145,000	795,000	620,000
OTHER IMPROVEMENTS	-	-	100,000	15,000	-	(100,000)
<b>TOTAL CAPITAL</b>	<u>-</u>	<u>-</u>	<u>275,000</u>	<u>160,000</u>	<u>795,000</u>	<u>520,000</u>
<b>DEBT SERVICE</b>						
<b>SERIES 2008A BONDS</b>						
PRINCIPAL	215,000	-	230,000	230,000	245,000	15,000
INTEREST	436,050	210,769	421,600	421,600	406,100	(15,500)
<b>TOTAL SERIES 2008A BONDS</b>	<u>651,050</u>	<u>210,769</u>	<u>651,600</u>	<u>651,600</u>	<u>651,100</u>	<u>(500)</u>
<b>TOTAL DEBT SERVICE</b>	<u>651,050</u>	<u>210,769</u>	<u>651,600</u>	<u>651,600</u>	<u>651,100</u>	<u>(500)</u>
<b>TOTAL TIF DISTRICT #6 FUND</b>	<u>978,321</u>	<u>388,579</u>	<u>1,103,600</u>	<u>1,103,600</u>	<u>1,693,350</u>	<u>589,750</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
TIF#DISTRICT # 7 FUND (FUND 237)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	-	6,030	-	-	31,250	31,250
OTHER SERVICES & CHARGES	-	-	-	-	16,250	16,250
<b>TOTAL OTHER NON-CAPITAL</b>	<u>-</u>	<u>6,030</u>	<u>-</u>	<u>-</u>	<u>47,500</u>	<u>47,500</u>
<b>CAPITAL</b>						
CORPORATE BLVD TO MITCHELL	-	-	-	-	720,000	720,000
IMPROVEMENTS	-	-	-	-	100,000	100,000
<b>TOTAL CAPITAL</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>820,000</u>	<u>820,000</u>
<b>TOTAL TIF DISTRICT #7 FUND</b>	<u>-</u>	<u>6,030</u>	<u>-</u>	<u>-</u>	<u>867,500</u>	<u>867,500</u>

**TIF DISCTRICT # 8 FUND (FUND 238)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	-	9,350	-	29,800	29,250	29,250
OTHER SERVICES & CHARGES	-	-	-	-	16,250	16,250
<b>TOTAL OTHER NON-CAPITAL</b>	<u>-</u>	<u>9,350</u>	<u>-</u>	<u>29,800</u>	<u>45,500</u>	<u>45,500</u>
<b>CAPITAL</b>						
IMPROVEMENTS	-	-	-	-	100,000	100,000
<b>TOTAL CAPITAL</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>
<b>TOTAL TIF DISTRICT #8 FUND</b>	<u>-</u>	<u>9,350</u>	<u>-</u>	<u>29,800</u>	<u>145,500</u>	<u>145,500</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
SSA #14 SULLIVAN FUND (FUND 251)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2011 ACTUAL</b>	<b>2012 ESTIMATED ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>2012 AMENDED BUDGET</b>	<b>2013 BUDGET</b>	<b>2013-2012 CHANGE</b>
<b>OTHER NON-CAPITAL</b>						
CLEANING SERVICES	6,400	6,000	10,000	10,000	10,000	-
REPAIRS & MAINTENANCE SERVICES	-	16,755	10,000	17,500	10,000	-
SUPPLIES-REPAIRS & MAINTENANCE	-	-	10,000	2,500	10,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>6,400</b></u>	<u><b>22,755</b></u>	<u><b>30,000</b></u>	<u><b>30,000</b></u>	<u><b>30,000</b></u>	<u><b>-</b></u>
<b>TOTAL SSA #14 SULLIVAN FUND</b>	<u><u><b>6,400</b></u></u>	<u><u><b>22,755</b></u></u>	<u><u><b>30,000</b></u></u>	<u><u><b>30,000</b></u></u>	<u><u><b>30,000</b></u></u>	<u><u><b>-</b></u></u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
SHAPE FUND (FUND 255)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	3,666,800	2,715,375	3,620,500	3,620,500	3,599,200	(21,300)
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u>3,666,800</u>	<u>2,715,375</u>	<u>3,620,500</u>	<u>3,620,500</u>	<u>3,599,200</u>	<u>(21,300)</u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	13,668	13,042	32,400	29,600	150,200	117,800
REPAIRS & MAINTENANCE SERVICES	112,816	376,846	413,200	413,200	154,500	(258,700)
TRAVEL & PROFESSIONAL DEV	-	-	-	-	10,000	10,000
SPECIAL PROGRAMS	140,000	190,000	190,000	190,000	190,000	-
SUPPLIES-GENERAL	12,173	6,463	6,500	6,500	96,200	89,700
SUPPLIES-MACHINES & EQUIPMENT			594,000	494,100	583,400	(10,600)
SUPPLIES-COMPUTER	388,484	222,338	746,800	763,600	379,600	(367,200)
OTHER SERVICES & CHARGES	-	18,000	18,000	18,000	-	(18,000)
<b>TOTAL OTHER NON-CAPITAL</b>	<u>667,141</u>	<u>826,689</u>	<u>2,000,900</u>	<u>1,915,000</u>	<u>1,563,900</u>	<u>(437,000)</u>
<b>CAPITAL</b>						
MACHINERY & EQUIPMENT	271,460	747,107	195,000	1,312,700	258,000	63,000
IMPROVEMENTS	76,412	1,178	378,000	378,000	378,000	-
VEHICLES	498,314	368,672	2,829,500	2,797,700	3,031,200	201,700
TRAFFIC SIGNAL INTERCONNECTS	-	-	60,000	60,000	-	(60,000)
<b>TOTAL CAPITAL</b>	<u>846,186</u>	<u>1,116,957</u>	<u>3,462,500</u>	<u>4,548,400</u>	<u>3,667,200</u>	<u>204,700</u>
<b>TOTAL SHAPE FUND</b>	<u>5,180,127</u>	<u>4,659,021</u>	<u>9,083,900</u>	<u>10,083,900</u>	<u>8,830,300</u>	<u>(253,600)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
SSA #24 EAGLE POINT FUND (FUND 262)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	39,319	19,881	35,000	35,000	36,000	1,000
<b>TOTAL OTHER NON-CAPITAL</b>	<u>39,319</u>	<u>19,881</u>	<u>35,000</u>	<u>35,000</u>	<u>36,000</u>	<u>1,000</u>
<b>TOTAL SSA #24 EAGLE POINT FUND</b>	<u>39,319</u>	<u>19,881</u>	<u>35,000</u>	<u>35,000</u>	<u>36,000</u>	<u>1,000</u>

**SSA #27 CONCORD FUND (FUND 263)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	17,660	-	16,000	16,000	16,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>17,660</u>	<u>-</u>	<u>16,000</u>	<u>16,000</u>	<u>16,000</u>	<u>-</u>
<b>TOTAL SSA #27 CONCORD FUND</b>	<u>17,660</u>	<u>-</u>	<u>16,000</u>	<u>16,000</u>	<u>16,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
SSA ONE FUND (FUND 266)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
GRANT-AURORA DOWNTOWN	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>220,000</u>	<u>-</u>
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>-</b></u>
<b>TOTAL SSA ONE FUND</b>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>220,000</b></u>	<u><b>-</b></u>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**SSA #34 OSWEGO FUND (FUND 275)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	1,050	875	2,000	2,000	2,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>1,050</b>	<b>875</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>OTHER CHARGES</b>						
LEGAL	-	8,600	-	-	-	-
RATING	-	2,000	-	-	-	-
FINANCIAL CONSULTANT	-	10,238	-	-	-	-
CHARGE-ESCROW SETUP	-	950	-	-	-	-
CHARGE-ESCROW VERIFICATION	-	1,500	-	-	-	-
PRINTING	-	800	-	-	-	-
PUBLICATION	-	2,500	-	-	-	-
UNDERWRITER'S DISCOUNT	-	25,257	-	-	-	-
OTHER	-	5,778	-	-	-	-
REFUNDED BOND ESCROW	-	3,208,556	-	-	-	-
<b>TOTAL OTHER CHARGES</b>	<b>-</b>	<b>3,266,179</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>SERIES 2002 BONDS</b>						
PRINCIPAL	350,000	-	350,000	350,000	-	(350,000)
INTEREST	185,900	85,600	171,200	171,200	-	(171,200)
<b>TOTAL SERIES 2002 BONDS</b>	<b>535,900</b>	<b>85,600</b>	<b>521,200</b>	<b>521,200</b>	<b>-</b>	<b>(521,200)</b>
<b>SERIES 2005 BONDS</b>						
PRINCIPAL	490,000	-	580,000	580,000	-	(580,000)
INTEREST	151,600	66,000	132,000	132,000	-	(132,000)
<b>TOTAL SERIES 2005 BONDS</b>	<b>641,600</b>	<b>66,000</b>	<b>712,000</b>	<b>712,000</b>	<b>-</b>	<b>(712,000)</b>
<b>SERIES 2006 BONDS</b>						
PRINCIPAL	-	-	-	-	520,000	520,000
INTEREST	-	-	-	-	108,800	108,800
<b>TOTAL SERIES 2006 BONDS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>628,800</b>	<b>628,800</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
SSA #34 OSWEGO FUND (FUND 275)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>SERIES 2012D BONDS</b>						
PRINCIPAL	-	-	-	-	460,000	460,000
INTEREST	-	-	-	-	104,300	104,300
<b>TOTAL SERIES 2012D BONDS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>564,300</u>	<u>564,300</u>
<b>TOTAL DEBT SERVICE</b>	<u>1,177,500</u>	<u>151,600</u>	<u>1,233,200</u>	<u>1,233,200</u>	<u>1,193,100</u>	<u>(40,100)</u>
<b>TOTAL SSA #34 OSWEGO FUND</b>	<u>1,178,550</u>	<u>3,418,654</u>	<u>1,235,200</u>	<u>1,235,200</u>	<u>1,195,100</u>	<u>(40,100)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
SSA #44 FUND (FUND 276)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
REPAIRS & MAINTENANCE SERVICES	28,433	-	33,600	33,600	33,600	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>28,433</b>	<b>-</b>	<b>33,600</b>	<b>33,600</b>	<b>33,600</b>	<b>-</b>
<b>TOTAL SSA #44 FUND</b>	<b>28,433</b>	<b>-</b>	<b>33,600</b>	<b>33,600</b>	<b>33,600</b>	<b>-</b>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**STORMWATER MANAGEMENT FEE FUND (FUND 280)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	1,714,800	1,286,175	1,714,900	1,714,900	1,582,500	(132,400)
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>1,714,800</b>	<b>1,286,175</b>	<b>1,714,900</b>	<b>1,714,900</b>	<b>1,582,500</b>	<b>(132,400)</b>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	-	-	110,000	110,000	110,000	-
REPAIRS & MAINTENANCE SERVICES	-	-	40,000	40,000	40,000	-
OTHER SERVICES & CHARGES	21,000	21,000	23,000	23,000	23,000	-
SPECIAL PROGRAMS	2,094	1,455	18,500	18,500	26,300	7,800
<b>TOTAL OTHER NON-CAPITAL</b>	<b>23,094</b>	<b>22,455</b>	<b>191,500</b>	<b>191,500</b>	<b>199,300</b>	<b>7,800</b>
<b>CAPITAL</b>						
STORMWATER DRAINAGE	(49)	-	-	-	-	-
BGI COMMITTEE PROJECTS	25,273	12,167	200,000	200,000	200,000	-
STORM COMPLIANCE	5,144	2,500	24,800	24,800	36,400	11,600
STORM SEWER EXTENSIONS	9,999	397,934	400,000	400,000	700,000	300,000
BIOINFILTRATION BASINS	-	51,385	100,000	100,000	48,600	(51,400)
VARIOUS PROJECTS	47,907	39,754	300,000	300,000	300,000	-
<b>TOTAL CAPITAL</b>	<b>88,274</b>	<b>503,740</b>	<b>1,024,800</b>	<b>1,024,800</b>	<b>1,285,000</b>	<b>260,200</b>
<b>DEBT SERVICE</b>						
IEPA LOAN #1/HEATHERCREST						
PRINCIPAL	138,182	141,707	141,700	141,700	145,400	3,700
INTEREST	40,705	37,180	37,200	37,200	33,500	(3,700)
<b>TOTAL IEPA LOAN #1/HEATHERCREST</b>	<b>178,887</b>	<b>178,887</b>	<b>178,900</b>	<b>178,900</b>	<b>178,900</b>	<b>-</b>
<b>TOTAL STORMWATER MGMT FEE FUND</b>	<b>2,005,055</b>	<b>1,991,257</b>	<b>3,110,100</b>	<b>3,110,100</b>	<b>3,245,700</b>	<b>135,600</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
LONG-TERM CONTROL PLAN FEE FUND (FUND 281)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>CAPITAL</b>						
STORMWATER DRAINAGE IMPROVEMENTS	-	35,532	-	-	1,715,800	1,715,800
	-	-	100,000	100,000	1,400,000	1,300,000
<b>TOTAL CAPITAL</b>	<u>-</u>	<u>35,532</u>	<u>100,000</u>	<u>100,000</u>	<u>3,115,800</u>	<u>3,015,800</u>
<b>TOTAL LONG-TERM CONTROL PLAN FEE FUND</b>	<u>-</u>	<u>35,532</u>	<u>100,000</u>	<u>100,000</u>	<u>3,115,800</u>	<u>3,015,800</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
CAPITAL PROJECTS SUMMARY**

**Overview**

Capital projects total \$83 million in the 2013 budget. The city has budgeted expenditures for capital projects in the following funds:

- Motor Fuel Tax (Fund 203)
- Airport (Fund 204)
- Gaming Tax (Fund 215)
- Block Grant (Fund 221)
- TIF #1 Downtown (Fund 231)
- TIF #2 Farnsworth Area (Fund 232)
- TIF #5 West River Area (Fund 235)
- TIF #6 East River Area (Fund 236)
- TIF #7 West Farnsworth Area (Fund 237)
- TIF #8 East Farnsworth Area (Fund 238)
- Safety, Health, and Public Enhancement (SHAPE) (Fund 255)
- Stormwater Management Fee (Fund 280)
- Long Term Control Plan (LTCP) Fee (Fund 281)
- Ward #8 Projects (Fund 318)
- 2006 G.O. Bond Project (Fund 339)
- Capital Improvements A (Fund 340)
- 2008B TIF Bond Project (Fund 342)
- 2008 G.O. Bond Project (Fund 343)
- 2008A TIF Bond Project (Fund 344)
- 2009 G.O. Bond Project (Fund 348)
- 2012 G.O. Bond Project (Fund 349)
- Water & Sewer (Fund 510)
- Motor Vehicle Parking System (Fund 520)
- Transit Centers (Fund 530)

Below is a discussion of the major capital projects budgeted in 2013. Numerical budget information pertaining to capital projects of the Motor Fuel Tax, Airport, Gaming Tax, Block Grant, TIF #1 Downtown, TIF #2 Farnsworth Area, TIF #5 West River Area, TIF #6 East River Area, TIF #7 West Farnsworth Area, TIF #8 East Farnsworth Area, SHAPE, Stormwater Management Fee, and LTCP Fee Funds can be found in the section of the budget dedicated to special revenue funds. Information on projects to be undertaken through the Water & Sewer, Motor Vehicle Parking System, and the Transit Centers Funds is located in the Proprietary Funds Section. Information on projects to be undertaken through the Library Fund is located in the Public Library Funds Section. Numerical budget information concerning capital projects of all other funds is presented in the Capital Projects Section of the 2013 budget.

**Motor Fuel Tax Fund (203)**

**Downer Place Bridges.** In 2013, the city will make final payments for the reconstruction of two bridges over the Fox River at Downer Place in downtown Aurora. The total project cost of \$7 million will be shared with the Illinois Department of Transportation. Aurora's share will be \$2.1 million.

**Arterial and Collector Resurfacing.** The city's arterial and collector road resurfacing program is budgeted at \$2.8 million in 2013. Through this program, approximately 15.4 lane-miles of arterial and collector roads will be resurfaced.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
CAPITAL PROJECTS SUMMARY**

**Airport Fund (204)**

**Area 2 Entrance and Parking Lot – Phase I.** The city will construct an entrance road and car parking lot to serve the new development area and new control tower at the Aurora Municipal Airport. The 2013 budget for this project is \$2 million. However, it is expected that 80% of this amount will be reimbursed by a state grant.

**Gaming Tax Fund (215)**

**Southwest Downtown Parking lot.** Included in the 2013 budget is a provision of \$2.7 million for the purchase of land located at the corner of Lake Street and Benton Avenue. The parking lot will consist of 189 spaces and will be used for municipal parking.

**TIF #1 Downtown Fund (231)**

**GAR Building Interior Restoration.** The city plans to restore the interior of the Grand Army of the Republic (GAR) Memorial Hall building. The 2013 budget provides \$700,000 to restore the historic mural, develop appropriate museum-quality casework and lighting, and make various building repairs, including plumbing.

**TIF #2 Farnsworth Area Fund (232)**

**Church Road-Butterfield Rd. to Corporate Blvd.** The city will reconstruct approximately 0.91 lane-miles in order to change the existing two-lane rural cross-section into a three-lane section with curb, gutter, and sidewalk. The 2013 budget for this project is \$2.1 million of which \$125,000 will be funded by the Capital Improvement A Fund. The reconstruction will bring the roadway up to city standards in order to spur additional commercial and industrial development in the area.

**TIF #5 West River Area Fund (235)**

**Fox River Pedestrian Bridge-RiverEdge Park.** During 2013 and 2014, the city will construct a new bicycle/pedestrian bridge across the Fox River to complement RiverEdge Park. The 2013 budget for this project is \$1.6 million. The city will receive \$1.1 million in grant funding for this project. The total cost of the project is an estimated \$6.3 million.

**TIF #7 West Farnsworth Area Fund (237)**

**Farnsworth Avenue Land Acquisition.** The 2013 budget provides for \$2 million for the acquisition of land in support of the redevelopment activities within the TIF District #7.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
CAPITAL PROJECTS SUMMARY**

**TIF #8 East Farnsworth Area Fund (238)**

**TIF #8 Land Acquisition.** The 2013 budget provides for \$11 million for the acquisition of land in support of the redevelopment activities within the TIF District #8.

**Stormwater Management Fee Fund (280)**

**BGI Committee Projects.** In 2013, \$200,000 has been allocated to the City Council's Buildings, Grounds, and Infrastructure Committee for various small stormwater management projects requested by residents. These projects include re-grading, the addition of under drains, and small storm sewer installations.

**LTCP Fee Fund (281)**

**Long-Term Control Plan Improvements.** In 2013, the city has budgeted for separation of combined sewers and the construction of green infrastructure in various areas of the city. The 2013 budget includes \$1.4 million in LTCP Fee Fund and \$2.2 million in the Water & Sewer Fund. The reduction of combined sewers will reduce or eliminate sewer back-ups into homes.

**Illinois Green Infrastructure.** The city will construct bioinfiltration basins at various intersections throughout the city's combined sewer system. The 2013 budget for the project is \$1.8 million and \$1.5 will be funded by a state grant.

**Capital Improvements Fund A (340)**

**Right-of-Way Improvement Program.** The city replaces hazardous or missing sections of sidewalk through its on-going right-of-way improvement program. The 2013 budget includes \$700,000 for these improvements, which includes a program to reimburse residents for 50% of the costs they incur when replacing drive approaches, curbs, and gutters.

**Eola Road – Montgomery Road to 87th Street.** The city will reconstruct and widen approximately one mile of this roadway from two to four lanes. Ultimately, this project is expected to cost a total of \$9 million. In 2013, the city will pay a net amount of \$955,200 for engineering and construction costs.

**Station Boulevard– Liberty Street to Meridian Lake Drive.** The city will construct a four-lane road linking Liberty Street and Meridian Lake Drive. The 2013 budget for this project is \$ 2 million. An additional segment will be constructed in 2014 at a cost of \$1.7 million.

**2008 G.O. Bond Project Fund (343)**

**Neighborhood Street Improvements.** In 2013, a total of \$6.43 million is budgeted for the ongoing neighborhood street improvements program. This is primarily funded through the 2008 G.O. Bond Project Fund. The 2009A G. O. Bond Project Fund, Capital

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
CAPITAL PROJECTS SUMMARY**

Improvements Fund A, and the Block Grant Fund will also contribute to the project.

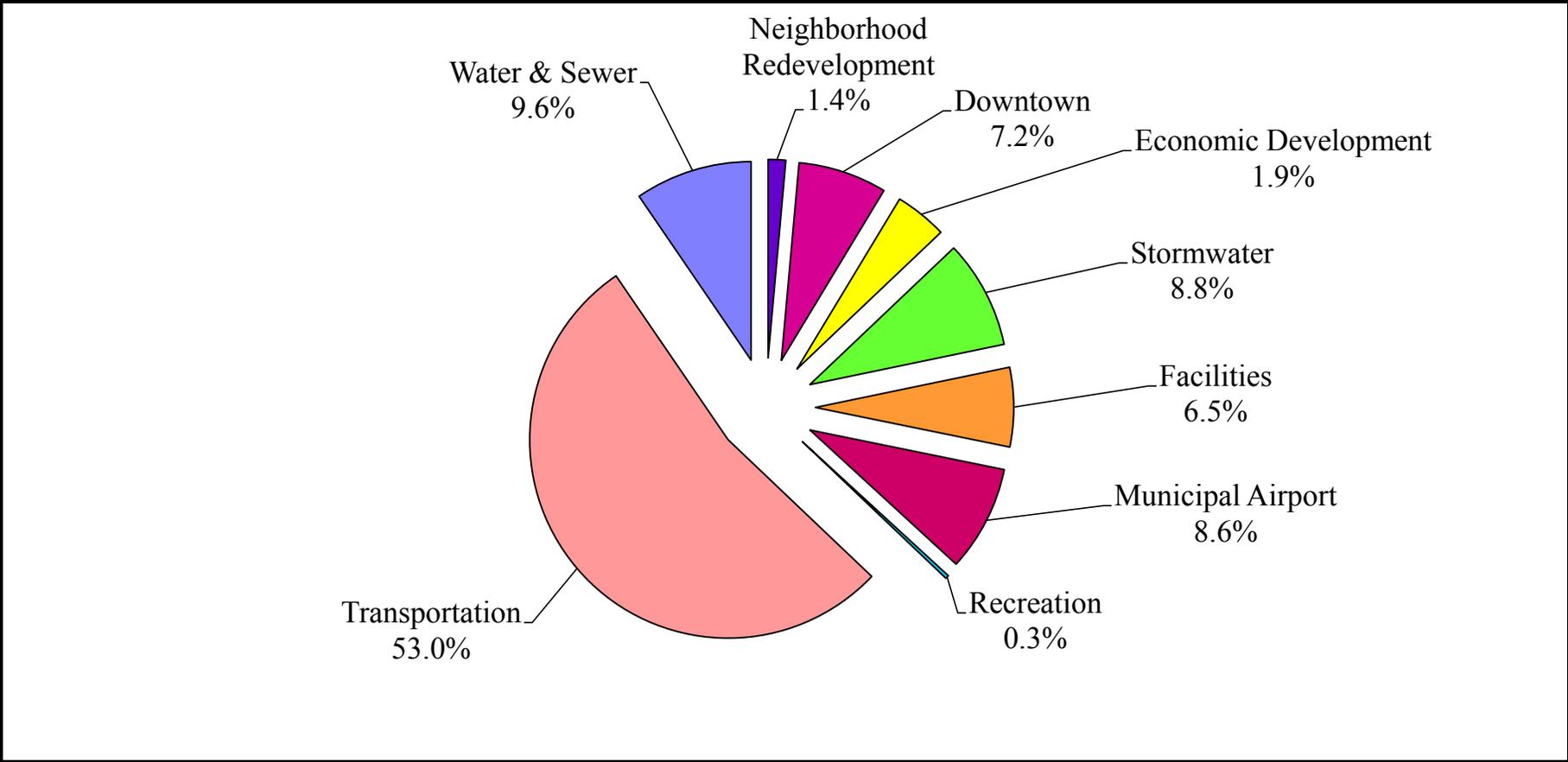
**2012A G.O. Bond Project (349)**

**New Main Library Facility.** The current main library at One East Benton Street is overcrowded and obsolete. In 2012, the city issued \$19.2 million in general obligation bonds to provide resources for the construction of the new main library facility at the intersection of Benton Street and River Street. Also, the city will receive \$10.8 million in state funding for this project. The new facility will be constructed in 2013 and 2014. The 2013 budget includes \$20.5 million for the costs of the first year of construction.

**Water & Sewer Fund (510)**

**Sanitary Sewer Evaluation and Rehabilitation.** The 2013 budget provides \$1.8 million for an ongoing program to evaluate and repair problematic sections of the city's sewer system. This program will help the city comply with applicable state and federal regulations pertaining to sanitary sewers.

CITY OF AURORA, ILLINOIS  
2013-2022 CAPITAL IMPROVEMENT PLAN SUMMARY



**CITY OF AURORA, ILLINOIS  
2013-2022 CAPITAL IMPROVEMENT PLAN SUMMARY**

<b><u>PROJECT TYPE</u></b>	<b><u>2012</u></b>	<b><u>2013</u></b>	<b><u>2014</u></b>	<b><u>2015</u></b>	<b><u>2016</u></b>	<b><u>2017-2022</u></b>	<b><u>10-YR TOTAL</u></b>
<b>Downtown</b>	9,472,306	6,873,800	6,623,500	11,440,000	11,035,000	8,090,000	44,062,300
<b>Economic Development</b>	5,135,000	13,000,000	7,800,000	5,200,000	-	-	26,000,000
<b>Facilities</b>	16,172,900	22,119,000	5,902,000	915,000	10,000,000	425,000	39,361,000
<b>Municipal Airport</b>	2,300,000	2,290,900	3,000,000	4,790,000	400,000	42,033,000	52,513,900
<b>Neighborhood Redevelopment</b>	1,725,000	700,000	800,000	900,000	900,000	5,400,000	8,700,000
<b>Recreation</b>	-	30,000	285,000	1,435,000	-	-	1,750,000
<b>Stormwater</b>	5,560,800	8,206,500	5,515,000	4,515,000	4,515,000	31,060,000	53,811,500
<b>Transportation</b>	22,088,800	22,169,700	24,746,900	21,375,000	10,002,500	246,972,500	325,266,600
<b>Water &amp; Sewer</b>	4,533,300	7,617,600	10,200,500	2,568,600	2,705,200	35,154,500	58,246,400
<b>TOTAL CAPITAL PROJECTS</b>	<b>66,988,106</b>	<b>83,007,500</b>	<b>64,872,900</b>	<b>53,138,600</b>	<b>39,557,700</b>	<b>369,135,000</b>	<b>609,711,700</b>

**CITY OF AURORA, ILLINOIS  
2013-2022 CAPITAL IMPROVEMENT PLAN  
PROJECTS BY CATEGORY**

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017-2022</b>	<b>Total</b>
<b>Downtown (General)</b>								
	A007	Vault Filling/Sidewalk Replacement Program	100,000	100,000	100,000	100,000	600,000	1,000,000
	A031	Dam Modifications/Canoe Chute Improvements	20,000	150,000	7,500,000	7,500,000	0	15,170,000
	A037	GAR Building Interior Restoration	700,000	0	0	0	0	700,000
	A039	Southwest Downtown Parking Lot	2,688,000	0	0	0	0	2,688,000
	A040	Streetscape Improvements	302,800	0	0	0	1,240,000	1,542,800
	A041	TIF District #3 Projects	200,000	0	0	0	0	200,000
	A043	TIF District #6 Projects	300,000	0	0	0	0	300,000
	A045	Masonic Temple	0	750,000	0	0	0	750,000
	A050	Major Project Development Fund	150,000	150,000	150,000	150,000	900,000	1,500,000
	A051	Fox River Pedestrian Bridge - RiverEdge Park	1,620,000	4,650,000	0	0	0	6,270,000
	A052	LaSalle Street/Auto Row Reconstruction	67,400	0	0	275,000	150,000	492,400
	A053	Wilder Park/RiverEdge Park	475,600	395,500	0	0	0	871,100
	A054	Lake Street Redevelopment Corridor	100,000	200,000	0	0	0	300,000
	A055	Broadway Redevelopment Corridor	150,000	0	0	0	0	150,000
<b>Total</b>			<b>6,873,800</b>	<b>6,395,500</b>	<b>7,750,000</b>	<b>8,025,000</b>	<b>2,890,000</b>	<b>31,934,300</b>
<b>Downtown (Riverwalk)</b>								
	A013	FoxWalk Construction - Phase I (West Channel)	0	128,000	990,000	510,000	2,700,000	4,328,000
	A014	FoxWalk Construction - Phase II (East Channel)	0	100,000	2,700,000	2,500,000	2,500,000	7,800,000
<b>Total</b>			<b>0</b>	<b>228,000</b>	<b>3,690,000</b>	<b>3,010,000</b>	<b>5,200,000</b>	<b>12,128,000</b>
<b>Economic Development</b>								
	J007	Farnsworth Avenue Land Acquisition	2,000,000	3,800,000	3,200,000	0	0	9,000,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017-2022</b>	<b>Total</b>
	J008	TIF #8 Land Acquisition	11,000,000	0	0	0	0	11,000,000
	J009	Hotel/Convention Center Development	0	4,000,000	2,000,000	0	0	6,000,000
<b>Total</b>			<b>13,000,000</b>	<b>7,800,000</b>	<b>5,200,000</b>	<b>0</b>	<b>0</b>	<b>26,000,000</b>
<b>Facilities</b>								
	C011	Fire Station #7 Replacement	0	0	200,000	5,000,000	0	5,200,000
	C012	Fire Station #13	0	0	500,000	5,000,000	0	5,500,000
	C014	Parks Maintenance Facility Expansion	0	275,000	0	0	0	275,000
	C040	New Main Library Facility	20,450,000	4,420,000	0	0	0	24,870,000
	C063	Route 59 Transit Center Entrance	140,000	540,000	0	0	0	680,000
	C074	Outdoor Warning Sirens	150,000	0	0	0	0	150,000
	C089	Salt Storage Facility	0	0	0	0	425,000	425,000
	C090	Stolp Island Parking Deck Repairs	124,000	0	0	0	0	124,000
	C095	Route 59 Transit Center Resurfacing	215,000	215,000	215,000	0	0	645,000
	C099	Library - Satellite Service Points	740,000	0	0	0	0	740,000
	C100	Library - RFID Technology	0	402,000	0	0	0	402,000
	C101	Library - Integrated Technology	300,000	50,000	0	0	0	350,000
<b>Total</b>			<b>22,119,000</b>	<b>5,902,000</b>	<b>915,000</b>	<b>10,000,000</b>	<b>425,000</b>	<b>39,361,000</b>
<b>Municipal Airport</b>								
	D009	Perimeter Fencing	300,000	0	0	0	0	300,000
	D011	Area 2 Apron - Phase II	0	0	2,990,000	0	0	2,990,000
	D012	North Entrance and Parking	0	0	0	400,000	0	400,000
	D013	North Access Taxiway and Apron	0	0	0	0	500,000	500,000
	D014	Area 5 Auto Parking	0	0	0	0	1,820,000	1,820,000
	D016	Perimeter Access Road	0	0	0	0	1,141,000	1,141,000
	D019	Area 4 Entrance Road	0	0	0	0	1,202,000	1,202,000
	D021	Runway 18/36 - Phase I	0	3,000,000	0	0	0	3,000,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017-2022</b>	<b>Total</b>
	D023	Dugan Road Relocation	0	0	0	0	2,500,000	2,500,000
	D025	Area 1 Apron	0	0	0	0	2,520,000	2,520,000
	D026	Area 2 Apron - Phase III	0	0	0	0	1,750,000	1,750,000
	D027	Area 2 Entrance and Parking Lot - Phase I	1,958,000	0	0	0	0	1,958,000
	D028	Airport Fire System Extension	0	0	0	0	600,000	600,000
	D029	Runway 9L/27R	0	0	0	0	4,000,000	4,000,000
	D030	Area 4 Apron	0	0	0	0	3,000,000	3,000,000
	D031	Area 5 Apron - Phase II	0	0	0	0	5,000,000	5,000,000
	D035	Airport Land Acquisition	0	0	0	0	3,000,000	3,000,000
	D036	Area 5 Apron - Phase III	0	0	0	0	4,000,000	4,000,000
	D037	Area 5 Apron - Phase IV	0	0	0	0	4,000,000	4,000,000
	D038	Area 5 Apron - Phase I	0	0	0	0	4,000,000	4,000,000
	D040	Area 2 Parking Expansion - Phase II	0	0	1,200,000	0	0	1,200,000
	D041	Runway & Taxiway Guidance Signs	0	0	600,000	0	0	600,000
	D042	Runway 18/36 - Phase II	0	0	0	0	3,000,000	3,000,000
	D043	Runway 33 ILS Enhancement	32,900	0	0	0	0	32,900
<b>Total</b>			<b>2,290,900</b>	<b>3,000,000</b>	<b>4,790,000</b>	<b>400,000</b>	<b>42,033,000</b>	<b>52,513,900</b>
<b>Neighborhood Redevelopment</b>								
	E004	Right-of-Way Improvement Program	700,000	800,000	900,000	900,000	5,400,000	8,700,000
<b>Total</b>			<b>700,000</b>	<b>800,000</b>	<b>900,000</b>	<b>900,000</b>	<b>5,400,000</b>	<b>8,700,000</b>
<b>Recreation</b>								
	F011	Fox Valley Golf Course Irrigation System	0	0	1,200,000	0	0	1,200,000
	F045	Phillips Park Facility Improvements	30,000	35,000	35,000	0	0	100,000
	F052	Zoo Improvements	0	250,000	200,000	0	0	450,000
<b>Total</b>			<b>30,000</b>	<b>285,000</b>	<b>1,435,000</b>	<b>0</b>	<b>0</b>	<b>1,750,000</b>
<b>Stormwater</b>								

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017-2022</b>	<b>Total</b>
	B010	BGI Committee Projects	200,000	200,000	200,000	200,000	1,200,000	2,000,000
	B030	Orchard Lake/Illinois Avenue Culverts	150,900	0	0	0	0	150,900
	B031	Long-Term Control Plan Improvements	3,626,000	3,000,000	4,000,000	4,000,000	27,960,000	42,586,000
	B037	Storm Sewer Extensions	372,000	300,000	300,000	300,000	1,800,000	3,072,000
	B038	NPDES Phase II - Stormwater Compliance Program	36,400	15,000	15,000	15,000	100,000	181,400
	B044	Stormwater Management for CPO Expansion	750,000	0	0	0	0	750,000
	B046	Illinois Green Infrastructure	1,764,400	0	0	0	0	1,764,400
	B047	Farnsworth Drainage Improvements	1,306,800	0	0	0	0	1,306,800
	B048	TIF District #8 Stormwater Improvements	0	2,000,000	0	0	0	2,000,000
<b>Total</b>			<b>8,206,500</b>	<b>5,515,000</b>	<b>4,515,000</b>	<b>4,515,000</b>	<b>31,060,000</b>	<b>53,811,500</b>
<b>Transportation/Bridges</b>								
	G005	Ohio Street Bridge	600,000	1,500,000	300,000	0	0	2,400,000
	G008	Downer Place Bridges	2,100,000	0	0	0	0	2,100,000
	G010	95th St. Grade Separation at E.J. & E. R.R.	0	0	0	0	11,300,000	11,300,000
	G011	Commons Dr. Grade Separation at BN R.R.	0	0	0	0	9,000,000	9,000,000
	G013	Indian Trail Bridges	400,000	300,000	2,200,000	0	0	2,900,000
	G015	Sheffer Road Bridge	140,000	100,000	100,000	500,000	0	840,000
	G016	Bridge Rehabilitation	450,000	350,000	350,000	350,000	2,100,000	3,600,000
<b>Total</b>			<b>3,690,000</b>	<b>2,250,000</b>	<b>2,950,000</b>	<b>850,000</b>	<b>22,400,000</b>	<b>32,140,000</b>
<b>Transportation/Streets</b>								
	GB001	Arterial and Collector Resurfacing	2,800,000	2,700,000	3,000,000	3,000,000	18,000,000	29,500,000
	GB004	East New York Street - Segment II	1,000,000	1,300,000	0	0	0	2,300,000
	GB014	Farnsworth Avenue - 5th Ave. to Route 34	0	0	0	0	9,000,000	9,000,000
	GB017	North Aurora Road Underpass	300,000	500,000	0	0	8,000,000	8,800,000
	GB021	Commons Drive - Route 34 to 75th St.	0	0	0	0	285,000	285,000
	GB022	Commons Drive - 75th St. to Montgomery Rd.	0	0	0	0	3,000,000	3,000,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017-2022</b>	<b>Total</b>
	GB025	Kautz Road - McCoy Dr. to Cheshire Dr.	0	0	0	0	5,000,000	5,000,000
	GB026	Kautz Road - Liberty St. to Reflections Dr.	0	0	0	0	800,000	800,000
	GB032	Prairie Street/North Avenue Improvements	0	0	0	0	2,000,000	2,000,000
	GB033	Prairie Street - Edgelawn Dr. to Orchard Rd.	0	0	0	0	4,000,000	4,000,000
	GB034	Sheffer Road - Church Rd. to Farnsworth Ave.	0	0	0	0	5,000,000	5,000,000
	GB037	Farnsworth Avenue - E. New York St. to 5th Ave.	0	0	0	0	5,500,000	5,500,000
	GB038	Molitor Road - Farnsworth Ave. to Diehl Rd.	0	0	0	0	7,500,000	7,500,000
	GB039	Biliter Road - Sealmaster to the Prairie Path	0	0	0	0	7,500,000	7,500,000
	GB052	Sullivan Road - Randall Rd. to Edgelawn Ave.	0	0	0	0	3,000,000	3,000,000
	GB053	Eola Road - Montgomery Rd. to 87th St.	1,085,200	4,040,000	3,140,000	0	0	8,265,200
	GB055	Farnsworth Avenue - Route 34 to Montgomery Rd.	0	0	0	0	7,000,000	7,000,000
	GB056	Farnsworth Avenue - Montgomery Rd. to 5th Ave.	0	0	0	0	11,000,000	11,000,000
	GB058	Farnsworth Avenue - Hafenrichter Rd. to 95th St.	0	0	0	0	7,000,000	7,000,000
	GB059	95th Street - Eola Rd. to E.J. & E. R.R.	0	0	0	0	10,000,000	10,000,000
	GB060	95th Street - U.S. Route 30 to Eola Road	0	0	0	0	10,500,000	10,500,000
	GB062	Farnsworth - Summerlin Dr. to Hafenrichter Rd.	0	0	0	0	1,300,000	1,300,000
	GB065	Wolf's Crossing - Route 30 to E.J. & E. R.R.	0	0	0	0	4,500,000	4,500,000
	GB066	Eola Road - Wolf's Crossing to U.S. Route 30	0	0	0	0	12,000,000	12,000,000
	GB070	Sullivan Rd. - Deerpath Rd. to Eastlake Run Creek	0	0	0	0	15,000,000	15,000,000
	GB073	W. Indian Trail - ComEd R.O.W. to Hanks Rd.	0	0	0	0	7,000,000	7,000,000
	GB077	Station Blvd. - Liberty St. to Meridian Lake Dr.	2,019,600	1,700,000	0	0	0	3,719,600
	GB086	Lake Street Conversion	0	0	0	0	9,000,000	9,000,000
	GB091	Mesa Lane Extension	0	0	0	0	1,500,000	1,500,000
	GB094	Wolf's Crossing Streetlights	0	0	0	0	200,000	200,000
	GB097	Neighborhood Street Improvements	6,430,000	5,600,000	5,600,000	5,600,000	33,600,000	56,830,000
	GB099	E. Indian Trail - Mitchell Rd. to Farnsworth Ave. #2	0	200,000	200,000	500,000	7,800,000	8,700,000
	GB103	Ray Moses Drive	82,000	0	0	0	0	82,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017-2022</b>	<b>Total</b>
	GB104	Eola Road - Hafenrichter Rd. to Keating Drive	0	0	0	0	2,500,000	2,500,000
	GB106	New Haven/Morton SSA	0	0	0	0	635,000	635,000
	GB108	Extension of Corporate Blvd. West to Mitchell Rd.	720,000	1,355,000	0	0	0	2,075,000
	GB109	Church Road - Butterfield Rd. to Corporate Blvd.	2,116,200	0	0	0	0	2,116,200
	GB111	Mitchell Road - Saddle Ln. to Sullivan Rd.	0	0	0	0	1,400,000	1,400,000
	GB112	Ogden Overpass Enhancements	0	250,000	0	0	0	250,000
	GB113	Kautz Road Multi-Use Path Extension	45,700	502,700	0	0	0	548,400
	GB114	TIF District #8 Eastern Access	0	575,000	500,000	0	0	1,075,000
	GB115	East Bilter Road Improvements	0	600,000	5,150,000	0	0	5,750,000
	GB116	Corporate Boulevard Realignment	0	400,000	800,000	0	0	1,200,000
	GB117	Corporate Boulevard Extension	300,000	2,600,000	0	0	0	2,900,000
	GC73	Highland and Sullivan Intersection Improvements	150,000	0	0	0	0	150,000
<b>Total</b>			<b>17,048,700</b>	<b>22,322,700</b>	<b>18,390,000</b>	<b>9,100,000</b>	<b>220,520,000</b>	<b>287,381,400</b>
<b>Transportation/Traffic Signals</b>								
	GC003	High Street/Indian Trail - Signal	0	0	0	17,500	175,000	192,500
	GC018	Eola Road/Ridge Drive - Signal	0	0	0	0	192,500	192,500
	GC033	Traffic Signal Pre-Emption Devices	108,000	15,000	15,000	15,000	50,000	203,000
	GC038	Eola Road/Hafenrichter Road - Signal	165,000	0	0	0	0	165,000
	GC047	Commons Drive/75th Street - Signal	0	0	0	0	950,000	950,000
	GC049	Indian Trail/Mansfield Drive - Signal	0	0	0	0	192,500	192,500
	GC051	Indian Trail/Mercy Drive - Signal	0	0	0	0	192,500	192,500
	GC053	Commons Drive/U.S. Route 34 - Signal	0	0	0	0	1,050,000	1,050,000
	GC055	Montgomery Road/Normantown Road - Signal	150,000	0	0	0	0	150,000
	GC059	Butterfield Road/Raddant Road Intersection	0	0	0	0	980,000	980,000
	GC063	Police HQ Campus Entrance - Signal	0	0	0	0	150,000	150,000
	GC067	Commons/McCoy Drive Signal Interconnect	183,000	0	0	0	0	183,000
	GC068	Eola Rd. - NY St. to Wolf's Crossing Interconnect	455,000	0	0	0	0	455,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017-2022</b>	<b>Total</b>
	GC070	Hill Avenue Interconnect	0	139,200	0	0	0	139,200
	GC071	East New York Street Two-Way Conversion	350,000	0	0	0	0	350,000
	GC072	Intersection Video Monitoring	20,000	20,000	20,000	20,000	120,000	200,000
<b>Total</b>			<b>1,431,000</b>	<b>174,200</b>	<b>35,000</b>	<b>52,500</b>	<b>4,052,500</b>	<b>5,745,200</b>
<b>Water &amp; Sewer/Other</b>								
	I007	Water System Security Improvements	57,000	0	0	0	0	57,000
	I020	SCADA System/Control Room Improvements	94,000	0	0	0	0	94,000
	I021	Deep Well #30/Shallow Well #130	0	0	0	0	3,252,000	3,252,000
	I022	Deep Well #32/Shallow Well #132	0	0	0	0	3,252,000	3,252,000
	I030	Hill Avenue Storage Tank Demolition	83,000	0	0	0	0	83,000
	I032	Indian Trail Elevated Tank Rehabilitation	1,308,800	0	0	0	0	1,308,800
	I035	Pathogen Barrier Process	0	0	0	0	3,267,400	3,267,400
	I037	Shallow Wells #105 and #107	0	0	0	69,900	1,217,100	1,287,000
	I039	On-Site Treatment System at Deep Well	0	0	0	0	2,074,100	2,074,100
	I040	WTP Roof/Skylight Replacement	696,500	0	0	0	0	696,500
	I041	Deep Well Pump Motor Replacement	144,800	149,200	153,700	158,300	1,055,000	1,661,000
	I042	Main Pumping Station Improvements	0	43,700	379,300	0	0	423,000
	I043	River Intake Building Semi-Truck Access Drive	0	0	185,600	0	0	185,600
	I044	Lime Sludge Containment System	296,300	6,650,600	0	0	0	6,946,900
<b>Total</b>			<b>2,680,400</b>	<b>6,843,500</b>	<b>718,600</b>	<b>228,200</b>	<b>14,117,600</b>	<b>24,588,300</b>
<b>Water &amp; Sewer/Sanitary</b>								
	IB018	Sanitary Sewer Evaluation & Rehabilitation	1,802,200	1,000,000	1,000,000	1,000,000	6,000,000	10,802,200
<b>Total</b>			<b>1,802,200</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>6,000,000</b>	<b>10,802,200</b>
<b>Water &amp; Sewer/Watermains</b>								
	IC012	Kenilworth Pl. - Kingsway Dr. to Edgelawn Dr.	0	0	0	0	385,000	385,000
	IC013	Northfield Dr. - Sheffer Rd. North to Dead End	450,000	0	0	0	0	450,000

<b>Project Category</b>	<b>Project #</b>	<b>Project Name</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017-2022</b>	<b>Total</b>
	IC015	Sheffer Road - Northfield Dr. to Greenview Dr.	0	0	0	0	203,500	203,500
	IC016	Lebanon Street - Parker St. to Melrose Ave.	0	0	0	0	275,000	275,000
	IC018	Michigan Avenue - Palace St. to Highland Ave.	0	0	0	0	855,000	855,000
	IC020	Greenview Drive - Sheffer Rd. North to Dead End	0	528,000	0	0	0	528,000
	IC021	Jungels Avenue	0	0	0	0	297,000	297,000
	IC022	Watermain Extensions	500,000	500,000	500,000	500,000	3,000,000	5,000,000
	IC024	Small Watermain Additions & Looping	350,000	350,000	350,000	350,000	2,100,000	3,500,000
	IC043	New Haven Ave. - Highland Ave. to Elmwood Dr.	0	0	0	0	600,000	600,000
	IC059	Well Collector Main to Wells #30 and #130	0	0	0	0	1,634,700	1,634,700
	IC060	Well Collector Main to Wells #32 and #132	0	0	0	0	1,634,700	1,634,700
	IC062	Southeast Transmission Main	0	0	0	0	4,052,000	4,052,000
	IC064	Pinney Street Watermain	50,000	0	0	0	0	50,000
	IC066	Ogden Watermain	385,000	0	0	0	0	385,000
	IC069	Jericho Bridge Utility Relocate	450,000	0	0	0	0	450,000
	IC070	Sheffer Road - Austin Ave. to Farnsworth Ave.	0	253,000	0	0	0	253,000
	IC071	Farnsworth Ave. - Reckinger Road to Indian Creek	950,000	0	0	0	0	950,000
	IC073	Tanglewood Drive and Tanglewood Court	0	726,000	0	0	0	726,000
	IC074	North Russell Ave. - Old Indian Trail to South Dead	0	0	0	627,000	0	627,000
<b>Total</b>			<b>3,135,000</b>	<b>2,357,000</b>	<b>850,000</b>	<b>1,477,000</b>	<b>15,036,900</b>	<b>22,855,900</b>
<b>Grand Total</b>			<b>83,007,500</b>	<b>64,872,900</b>	<b>53,138,600</b>	<b>39,557,700</b>	<b>369,135,000</b>	<b>609,711,700</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
OPERATING IMPACT OF CAPITAL EXPENDITURES**

Oftentimes, when a government places a capital item into service, it incurs ongoing operating and/or maintenance costs. In some cases, money is saved when a capital item is placed into service. This table presents estimates of the impact of the city's 2013 capital expenditures upon future operating budgets.

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Motor Fuel Tax Fund</u></b>				
Farnsworth Drainage Improvements	B047	900,000	-	Negligible.
Ohio Street Bridge	G005	600,000	-	Negligible.
Downer Place Bridges	G008	2,100,000	-	Negligible.
Indian Trail Bridges	G013	400,000	-	Negligible.
Sheffer Road Bridge	G015	140,000	-	Negligible.
Arterial and Collector Resurfacing	GB001	2,800,000	(100,000)	Annual savings from decreased maintenance.
East New York Street - Segment II	GB004	1,000,000	20,000	Annual maintenance cost.
North Aurora Road Underpass	GB017	300,000	-	Negligible.
Eola Road/Hafenrichter Road - Signal	GC038	165,000	1,500	Annual maintenance cost.
Commons/McCoy Drive Signal Interconnect	GC067	183,000	1,500	Annual maintenance cost.
Eola Road-NY Street to Wolf's Crossing Interconnect	GC068	455,000	1,500	Annual maintenance cost.
<b>Total</b>		<b><u>9,043,000</u></b>	<b><u>(75,500)</u></b>	
<b><u>Airport Fund</u></b>				
Perimeter Fencing	D009	300,000	10,000	Annual maintenance cost.
Area 2 Entrance and Parking Lot - Phase I	D027	1,958,000	6,000	Annual maintenance cost.
Runway 33 ILS Enhancement	D043	32,900	-	Negligible.
<b>Total</b>		<b><u>2,290,900</u></b>	<b><u>16,000</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Gaming Tax Fund</u></b>				
Southwest Downtown Parking Lot	A039	2,688,000	10,000	Annual maintenance cost.
Montgomery Road/Normantown Road Signal	GC055	120,000	1,500	Annual maintenance cost.
<b>Total</b>		<b>2,808,000</b>	<b>11,500</b>	
<b><u>Block Grant Fund</u></b>				
Neighborhood Street Improvements	GB097	400,000	-	See 2008 G. O. Bond Project Fund.
<b>Total</b>		<b>400,000</b>	<b>-</b>	
<b><u>Ward # 8 Fund</u></b>				
Kautz Road Multi-Use Path Extension	GB113	9,100	-	See Capital Improvement A Fund.
<b>Total</b>		<b>9,100</b>	<b>-</b>	
<b><u>TIF #1 Downtown Fund</u></b>				
Vault Filling/Sidewalk Replacement Program	A007	100,000	80,000	Annual savings from decreased maintenance.
Dam Modifications/Canoe Chute Improvements	A031	20,000	5,000	Annual maintenance cost.
GAR Building Interior Restoration	A037	700,000	150,000	Annual maintenance cost.
Streetscape Improvements	A040	302,800	1,000	Annual maintenance cost.
Major Project Development Fund	A050	150,000	-	Negligible.
LaSalle Street/Auto Row Reconstruction	A052	67,400	-	Negligible.
Pinney Street Watermain	IC064	50,000	-	Negligible.
<b>Total</b>		<b>1,390,200</b>	<b>236,000</b>	
<b><u>TIF #2 Farnsworth Area Fund</u></b>				
Stormwater Management for CPO Expansion	B044	750,000	-	Negligible.
Church Road-Butterfield Rd. to Corporate Blvd	GB109	1,991,000	10,000	Annual maintenance cost.
<b>Total</b>		<b>2,741,000</b>	<b>10,000</b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>TIF #5 West River Area Fund</u></b>				
Fox River Pedetrian Bridge - RiverEdge Park	A051	825,000	5,000	Annual maintenance cost.
Wilder Park/RiverEdge Park	A053	475,600	-	Negligible.
Lake Street Redevelopment Corridor	A054	100,000	-	Negligible.
Broadway Redevelopmentg Corridor	A055	150,000	-	Negligible.
<b>Total</b>		<b>1,550,600</b>	<b>-</b>	
<b><u>TIF #6 East River Area Fund</u></b>				
Fox River Pedetrian Bridge - RiverEdge Park	A051	795,000	5,000	Annual maintenance cost.
<b>Total</b>		<b>795,000</b>	<b>5,000</b>	
<b><u>TIF #7 W Farnsworth Area Fund</u></b>				
Extension of Corporate Blvd West to Mitchell Rd	GB108	720,000	6,500	Annual maintenance cost.
Corporate Boulevard Extension	GB117	300,000	-	Negligible.
Farnsworth Avenue Land Acquisition	J007	2,000,000	-	Negligible.
<b>Total</b>		<b>3,020,000</b>	<b>6,500</b>	
<b><u>TIF #8 E Farnsworth Area Fund</u></b>				
TIF # 8 Land Acquisition Fund	J008	11,000,000	-	Negligible.
<b>Total</b>		<b>11,000,000</b>	<b>-</b>	
<b><u>SHAPE Fund</u></b>				
Outdoor Warning Sirens	C074	150,000	-	Negligible.
Traffic Signal Pre-Emption Devices	GC033	108,000	15,000	Annual maintenance cost.
<b>Total</b>		<b>258,000</b>	<b>15,000</b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Stormwater Management Fee Fund</u></b>				
BGI Committee Projects	B010	200,000	-	Dependent upon specific projects undertaken.
Storm Sewer Extensions	B037	300,000	(2,000)	Annual savings from decreased maintenance.
NPDES Phase II - Stormwater Compliance Program	B038	36,400	-	Negligible.
Farnsworth Drainage Improvements	B047	400,000	-	Negligible.
<b>Total</b>		<b><u>936,400</u></b>	<b><u>(2,000)</u></b>	
<b><u>LTCP Fund</u></b>				
Long-Term Control Plan Improvements	B031	1,400,000	-	See Water & Sewer Fund.
Illinois Green Infrastructure	B046	1,764,400	15,000	Annual maintenance cost.
<b>Total</b>		<b><u>3,164,400</u></b>	<b><u>15,000</u></b>	
<b><u>2006 G.O. Bond Project Fund</u></b>				
Orchard Lake/Illinois Avenue Culverts	B030	150,900	5,000	Annual maintenance cost.
Storm Sewer Extensions	B037	72,000	-	See Stormwater Management Fee Fund.
Farnsworth Drainage Improvements	B047	6,800	-	Negligible.
<b>Total</b>		<b><u>229,700</u></b>	<b><u>5,000</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Capital Improvements Fund A</u></b>				
Right-of-Way Improvement Program	E004	700,000	-	Negligible.
Phillips Park Facility Improvements	F045	30,000	-	Negligible.
Bridge Rehabilitation	G016	450,000	-	Negligible.
Eola Road - Montgomery Road to 87th Street	GB053	1,085,200	22,000	Annual maintenance cost.
Station Blvd-Liberty St. to Meridian Lake Drive	GB077	2,019,600	30,000	Annual maintenance cost.
Neighborhood Street Improvements	GB097	330,000	-	See 2008 G. O. Bond Project Fund.
Ray Moses Drive	GB103	82,000	-	Negligible.
Church Road-Butterfield Rd. to Corporate Blvd	GB109	125,200	-	See TIF#2 Farnsworth Area Fund.
Kautz Road Multi-Use Path Extension	GB113	36,600	1,000	Annual maintenance cost.
Montgomery Road/Normantown Road - Signal	GC055	30,000	-	See Motor Fuel Tax Fund.
East New York Street Two-Way Conversion	GC071	350,000	2,500	Annual maintenance cost.
Traffic Management Center Remote Upgrade	GC072	20,000	-	Negligible.
Highland and Sullivan Intersection Improvements	GC073	150,000	-	Negligible.
<b>Total</b>		<b><u>5,408,600</u></b>	<b><u>55,500</u></b>	
<b><u>2008B TIF Bond Project TIF #3 Fund</u></b>				
TIF District #3 Projects	A041	200,000	-	Negligible.
<b>Total</b>		<b><u>200,000</u></b>	<b><u>-</u></b>	
<b><u>2008 G.O. Bond Project Fund</u></b>				
Neighborhood Street Improvements	GB097	5,000,000	(30,000)	Annual savings from decreased maintenance.
<b>Total</b>		<b><u>5,000,000</u></b>	<b><u>(30,000)</u></b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>2008A TIF Bond Project TIF #6 Fund</u></b>				
TIF District #6 Projects	A043	300,000	-	Dependent upon specific projects undertaken.
<b>Total</b>		<b>300,000</b>	<b>-</b>	
<b><u>2009 G.O. Bond Project Fund</u></b>				
Neighborhood Street Improvements	GB097	700,000	-	See 2008 G. O. Bond Project Fund.
<b>Total</b>		<b>700,000</b>	<b>-</b>	
<b><u>2012 G.O. Bond Project Fund</u></b>				
New Main Library Facility	C040	20,450,000	100,000	Annual maintenance cost.
Library- Satellite Service Points	C099	740,000	10,000	Annual maintenance cost.
Library- Integrated Technology	C101	300,000	10,000	Annual maintenance cost.
<b>Total</b>		<b>21,490,000</b>	<b>100,000</b>	
<b><u>Water &amp; Sewer Fund</u></b>				
Long-Term Control Plan Improvements	B031	2,226,000	(2,000)	Annual savings from decreased maintenance.
Water System Security Improvements	I007	57,000	2,000	Annual maintenance cost.
SCADA System/Control Room Improvements	I020	94,000	(66,000)	Annual savings from decreased maintenance.
Hill Avenue Storage Tank Demolition	I030	83,000	(5,000)	Annual savings from decreased maintenance.
Indian Trail Elevated Tank Rehabilitation	I032	1,308,800	-	Negligible.
WTP/Roof/Skylight Replacement	I040	696,500	-	Negligible.
Deep Well Pump Motor Replacement	I041	144,800	-	Negligible.
Lime Sludge Containment System	I044	296,300	(1,300,000)	Annual savings from decreased maintenance.
Sanitary Sewer Evaluation and Rehabilitation	IB018	1,802,200	(20,000)	Annual savings from decreased maintenance.
Northfield Dr-Sheffer Rd North to Dead End	IC013	450,000	(5,000)	Annual savings from decreased maintenance.
Watermain Extensions	IC022	500,000	2,000	Annual maintenance cost per mile.
Small Watermain Additions and Looping	IC024	350,000	-	Negligible.
Odgen Watermain	IC066	385,000	-	Negligible.
Jericho Bridge Utility Relocate	IC069	450,000	-	Negligible.
Farnsworth Ave-Rechinger Rd to Indian Creek	IC071	950,000	(5,000)	Negligible.
<b>Total</b>		<b>9,793,600</b>	<b>(1,399,000)</b>	

<u>Project Name</u>	<u>CIP Project Number</u>	<u>2012 Cost</u>	<u>Annual Operating Impact</u>	<u>Operating Impact Explanation</u>
<b><u>Motor Vehicle Parking System Fund</u></b>				
Stolp Island Parking Deck Repairs	C090	<u>124,000</u>	<u>-</u>	Negligible.
<b>Total</b>		<b><u>124,000</u></b>	<b><u>-</u></b>	
<b><u>Transit Centers Fund</u></b>				
Route 59 Transit Center Entrance	C063	140,000	5,000	Annual maintenance
Route 59 Transit Center Resurfacing	C095	<u>215,000</u>	<u>-</u>	Negligible.
<b>Total</b>		<b><u>355,000</u></b>	<b><u>5,000</u></b>	
<b>Grand Total</b>		<b><u>83,007,500</u></b>	<b><u>(1,026,000)</u></b>	

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #1 PROJECTS FUND (FUND 311)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	-	363	52,100	52,100	52,200	100
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>-</b>	<b>363</b>	<b>52,100</b>	<b>52,100</b>	<b>52,200</b>	<b>100</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	11,570	2,351	11,300	11,300	18,000	6,700
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>11,570</b>	<b>2,351</b>	<b>11,300</b>	<b>11,300</b>	<b>18,000</b>	<b>6,700</b>
<b>ELECTRICAL MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	9,000	9,000
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,000</b>	<b>9,000</b>
<b>PARKS &amp; RECREATION</b>						
PARK IMPROVEMENTS	-	3,153	16,400	16,400	13,200	(3,200)
<b>TOTAL PARKS &amp; RECREATION</b>	<b>-</b>	<b>3,153</b>	<b>16,400</b>	<b>16,400</b>	<b>13,200</b>	<b>(3,200)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	13,166	3,390	21,500	21,500	38,100	16,600
<b>TOTAL PROPERTY STANDARDS</b>	<b>13,166</b>	<b>3,390</b>	<b>21,500</b>	<b>21,500</b>	<b>38,100</b>	<b>16,600</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	43,946	26,817	175,200	170,200	190,000	14,800
SUPPLIES-REPAIRS & MAINTENANCE	-	4,921	-	5,000	400	400
<b>TOTAL STREET MAINTENANCE</b>	<b>43,946</b>	<b>31,738</b>	<b>175,200</b>	<b>175,200</b>	<b>190,400</b>	<b>15,200</b>
<b>TOTAL WARD #1 PROJECTS FUND</b>	<b>68,682</b>	<b>40,995</b>	<b>276,500</b>	<b>276,500</b>	<b>320,900</b>	<b>44,400</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #2 PROJECTS FUND (FUND 312)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	422	1,100	1,100	1,100	1,000	(100)
OTHER SERVICES & CHARGES	1,955	1,256	800	1,800	3,000	2,200
<b>TOTAL ALDERMEN'S OFFICE</b>	<u>2,377</u>	<u>2,356</u>	<u>1,900</u>	<u>2,900</u>	<u>4,000</u>	<u>2,100</u>
<b>HEALTH &amp; WELFARE</b>						
TRAVEL & PROFESSIONAL DEV	185	-	1,300	-	-	(1,300)
SPECIAL PROGRAMS	62,580	34,998	34,700	64,700	71,200	36,500
<b>TOTAL HEALTH &amp; WELFARE</b>	<u>62,765</u>	<u>34,998</u>	<u>36,000</u>	<u>64,700</u>	<u>71,200</u>	<u>35,200</u>
<b>DEVELOPMENT SERVICES ADMINISTRATION</b>						
SPECIAL PROGRAMS	-	-	21,500	21,500	500	(21,000)
<b>TOTAL DEVELOP SERVICES ADMIN</b>	<u>-</u>	<u>-</u>	<u>21,500</u>	<u>21,500</u>	<u>500</u>	<u>(21,000)</u>
<b>PARKS &amp; RECREATION</b>						
PARK IMPROVEMENTS	(913)	-	4,800	4,800	4,800	-
<b>TOTAL PARKS &amp; RECREATION</b>	<u>(913)</u>	<u>-</u>	<u>4,800</u>	<u>4,800</u>	<u>4,800</u>	<u>-</u>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	-	7,009	2,500	21,000	34,000	31,500
<b>TOTAL PROPERTY STANDARDS</b>	<u>-</u>	<u>7,009</u>	<u>2,500</u>	<u>21,000</u>	<u>34,000</u>	<u>31,500</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #2 PROJECTS FUND (FUND 312)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	107,800	59,600	71,100	(36,700)
SUPPLIES-GENERAL	1,905	3,343	6,600	6,600	5,200	(1,400)
<b>TOTAL STREET MAINTENANCE</b>	<u>1,905</u>	<u>3,343</u>	<u>114,400</u>	<u>66,200</u>	<u>76,300</u>	<u>(38,100)</u>
<b>TOTAL WARD #2 PROJECTS FUND</b>	<u>66,134</u>	<u>47,706</u>	<u>181,100</u>	<u>181,100</u>	<u>190,800</u>	<u>9,700</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #3 PROJECTS FUND (FUND 313)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	243	-	700	700	500	(200)
OTHER SERVICES & CHARGES	4,891	2,666	33,200	31,200	37,800	4,600
SUPPLIES-GENERAL	-	162	-	-	-	-
<b>TOTAL ALDERMEN'S OFFICE</b>	<u>5,134</u>	<u>2,828</u>	<u>33,900</u>	<u>31,900</u>	<u>38,300</u>	<u>4,400</u>
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
COST OF LAND	-	11,282	-	10,000	-	-
<b>TOTAL NEIGHBORHOOD REDEV</b>	<u>-</u>	<u>11,282</u>	<u>-</u>	<u>10,000</u>	<u>-</u>	<u>-</u>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	69,456	4,628	35,800	25,800	41,400	5,600
<b>TOTAL HEALTH &amp; WELFARE</b>	<u>69,456</u>	<u>4,628</u>	<u>35,800</u>	<u>25,800</u>	<u>41,400</u>	<u>5,600</u>
<b>ELECTRICAL MAINTENANCE</b>						
SUPPLIES-REPAIRS & MAINTENANCE	-	40,592	44,200	44,200	27,600	(16,600)
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<u>-</u>	<u>40,592</u>	<u>44,200</u>	<u>44,200</u>	<u>27,600</u>	<u>(16,600)</u>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	9,827	7,541	20,100	9,100	10,000	(10,100)
<b>TOTAL PROPERTY STANDARDS</b>	<u>9,827</u>	<u>7,541</u>	<u>20,100</u>	<u>9,100</u>	<u>10,000</u>	<u>(10,100)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #3 PROJECTS FUND (FUND 313)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	14,203	148,200	159,000	144,500	(3,700)
SUPPLIES-GENERAL	6,017	2,475	500	2,700	5,000	4,500
<b>TOTAL STREET MAINTENANCE</b>	<u>6,017</u>	<u>16,678</u>	<u>148,700</u>	<u>161,700</u>	<u>149,500</u>	<u>800</u>
<b>TOTAL WARD #3 PROJECTS FUND</b>	<u>90,434</u>	<u>83,549</u>	<u>282,700</u>	<u>282,700</u>	<u>266,800</u>	<u>(15,900)</u>

**WARD #4 PROJECTS FUND (FUND 314)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	-	1,000	-	1,000	2,000	2,000
<b>TOTAL HEALTH &amp; WELFARE</b>	<u>-</u>	<u>1,000</u>	<u>-</u>	<u>1,000</u>	<u>2,000</u>	<u>2,000</u>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	167,988	18,415	77,200	76,200	165,200	88,000
<b>TOTAL STREET MAINTENANCE</b>	<u>167,988</u>	<u>18,415</u>	<u>77,200</u>	<u>76,200</u>	<u>165,200</u>	<u>88,000</u>
<b>TOTAL WARD #4 PROJECTS FUND</b>	<u>167,988</u>	<u>19,415</u>	<u>77,200</u>	<u>77,200</u>	<u>167,200</u>	<u>90,000</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #5 PROJECTS FUND (FUND 315)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	-	-	46,300	46,300	90,800	44,500
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>-</b>	<b>-</b>	<b>46,300</b>	<b>46,300</b>	<b>90,800</b>	<b>44,500</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	1,300	400	4,000	4,000	5,200	1,200
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>1,300</b>	<b>400</b>	<b>4,000</b>	<b>4,000</b>	<b>5,200</b>	<b>1,200</b>
<b>PARKS &amp; RECREATION</b>						
SUPPLIES-GENERAL	-	50	4,500	4,500	4,400	(100)
<b>TOTAL PARKS &amp; RECREATION</b>	<b>-</b>	<b>50</b>	<b>4,500</b>	<b>4,500</b>	<b>4,400</b>	<b>(100)</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	10,582	13,265	35,500	35,500	37,200	1,700
<b>TOTAL PROPERTY STANDARDS</b>	<b>10,582</b>	<b>13,265</b>	<b>35,500</b>	<b>35,500</b>	<b>37,200</b>	<b>1,700</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	16,907	-	255,400	255,400	336,400	81,000
SUPPLIES-REPAIRS & MAINTENANCE	-	1,503	9,000	9,000	9,000	-
<b>TOTAL STREET MAINTENANCE</b>	<b>16,907</b>	<b>1,503</b>	<b>264,400</b>	<b>264,400</b>	<b>345,400</b>	<b>81,000</b>
<b>TOTAL WARD #5 PROJECTS FUND</b>	<b>28,789</b>	<b>15,218</b>	<b>354,700</b>	<b>354,700</b>	<b>483,000</b>	<b>128,300</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #6 PROJECTS FUND (FUND 316)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	169	-	300	300	200	(100)
OTHER SERVICES & CHARGES	4,458	201	20,500	20,500	24,300	3,800
<b>TOTAL ALDERMEN'S OFFICE</b>	<u>4,627</u>	<u>201</u>	<u>20,800</u>	<u>20,800</u>	<u>24,500</u>	<u>3,700</u>
<b>NEIGHBORHOOD REDEVELOPMENT</b>						
COST OF LAND	12,145	156,200	129,600	125,300	90,000	(39,600)
<b>TOTAL NEIGHBORHOOD REDEV</b>	<u>12,145</u>	<u>156,200</u>	<u>129,600</u>	<u>125,300</u>	<u>90,000</u>	<u>(39,600)</u>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	5,293	31,708	2,700	58,600	21,900	19,200
<b>TOTAL HEALTH &amp; WELFARE</b>	<u>5,293</u>	<u>31,708</u>	<u>2,700</u>	<u>58,600</u>	<u>21,900</u>	<u>19,200</u>
<b>PARKS &amp; RECREATION</b>						
PROFESSIONAL FEES	-	11,597	-	17,700	1,500	1,500
<b>TOTAL PARKS &amp; RECREATION</b>	<u>-</u>	<u>11,597</u>	<u>-</u>	<u>17,700</u>	<u>1,500</u>	<u>1,500</u>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	-	-	20,000	-	-	(20,000)
<b>TOTAL PROPERTY STANDARDS</b>	<u>-</u>	<u>-</u>	<u>20,000</u>	<u>-</u>	<u>-</u>	<u>(20,000)</u>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	4,620	6,710	301,800	252,500	250,600	(51,200)
<b>TOTAL STREET MAINTENANCE</b>	<u>4,620</u>	<u>6,710</u>	<u>301,800</u>	<u>252,500</u>	<u>250,600</u>	<u>(51,200)</u>
<b>TOTAL WARD #6 PROJECTS FUND</b>	<u>26,685</u>	<u>206,416</u>	<u>474,900</u>	<u>474,900</u>	<u>388,500</u>	<u>(86,400)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #7 PROJECTS FUND (FUND 317)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ALDERMEN'S OFFICE</b>						
TRAVEL & PROFESSIONAL DEV	-	-	300	300	-	(300)
OTHER SERVICES & CHARGES	-	1,080	9,000	9,000	7,900	(1,100)
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>-</b>	<b>1,080</b>	<b>9,300</b>	<b>9,300</b>	<b>7,900</b>	<b>(1,400)</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	20,705	22,570	4,000	29,000	16,400	12,400
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>20,705</b>	<b>22,570</b>	<b>4,000</b>	<b>29,000</b>	<b>16,400</b>	<b>12,400</b>
<b>YOUTH &amp; SENIOR SERVICES</b>						
PROFESSIONAL FEES	1,805	2,265	7,500	7,500	12,200	4,700
<b>TOTAL YOUTH &amp; SENIOR SERVICES</b>	<b>1,805</b>	<b>2,265</b>	<b>7,500</b>	<b>7,500</b>	<b>12,200</b>	<b>4,700</b>
<b>PARKS &amp; RECREATION</b>						
SUPPLIES-GENERAL	-	-	18,200	18,200	18,200	-
<b>TOTAL PARKS &amp; RECREATION</b>	<b>-</b>	<b>-</b>	<b>18,200</b>	<b>18,200</b>	<b>18,200</b>	<b>-</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	29,216	24,851	37,800	37,800	38,000	200
<b>TOTAL PROPERTY STANDARDS</b>	<b>29,216</b>	<b>24,851</b>	<b>37,800</b>	<b>37,800</b>	<b>38,000</b>	<b>200</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	15,391	184,100	159,100	165,100	(19,000)
<b>TOTAL STREET MAINTENANCE</b>	<b>-</b>	<b>15,391</b>	<b>184,100</b>	<b>159,100</b>	<b>165,100</b>	<b>(19,000)</b>
<b>TOTAL WARD #7 PROJECTS FUND</b>	<b>51,726</b>	<b>66,157</b>	<b>260,900</b>	<b>260,900</b>	<b>257,800</b>	<b>(3,100)</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #8 PROJECTS FUND (FUND 318)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	2,685	1,900	10,700	10,700	11,800	1,100
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>2,685</b>	<b>1,900</b>	<b>10,700</b>	<b>10,700</b>	<b>11,800</b>	<b>1,100</b>
<b>YOUTH &amp; SENIOR SERVICES</b>						
SPECIAL PROGRAMS	80	727	34,200	34,200	42,000	7,800
<b>TOTAL YOUTH &amp; SENIOR SERVICES</b>	<b>80</b>	<b>727</b>	<b>34,200</b>	<b>34,200</b>	<b>42,000</b>	<b>7,800</b>
<b>ECONOMIC DEVELOPMENT</b>						
SPECIAL PROGRAMS	-	3,538	-	-	-	-
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>-</b>	<b>3,538</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PLANNING &amp; ZONING</b>						
SUPPLIES-REPAIRS & MAINTENANCE	1,519	358	5,700	5,700	7,300	1,600
<b>TOTAL PLANNING &amp; ZONING</b>	<b>1,519</b>	<b>358</b>	<b>5,700</b>	<b>5,700</b>	<b>7,300</b>	<b>1,600</b>
<b>ELECTRICAL MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	15,000	15,000	30,000	15,000
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>15,000</b>	<b>30,000</b>	<b>15,000</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	289	-	17,200	17,200	36,900	19,700
<b>TOTAL PROPERTY STANDARDS</b>	<b>289</b>	<b>-</b>	<b>17,200</b>	<b>17,200</b>	<b>36,900</b>	<b>19,700</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	93,561	21,215	281,500	281,100	302,600	21,100
SUPPLIES-GENERAL	-	3,530	-	400	-	-
IMPROVEMENTS	-	-	-	-	9,100	9,100
<b>TOTAL STREET MAINTENANCE</b>	<b>93,561</b>	<b>24,745</b>	<b>281,500</b>	<b>281,500</b>	<b>311,700</b>	<b>30,200</b>
<b>TOTAL WARD #8 PROJECTS FUND</b>	<b>98,134</b>	<b>31,268</b>	<b>364,300</b>	<b>364,300</b>	<b>439,700</b>	<b>75,400</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #9 PROJECTS FUND (FUND 319)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ALDERMEN'S OFFICE</b>						
PROFESSIONAL FEES	-	-	600	600	-	(600)
OTHER SERVICES & CHARGES	-	2,900	58,300	58,300	55,300	(3,000)
<b>TOTAL ALDERMEN'S OFFICE</b>	<b>-</b>	<b>2,900</b>	<b>58,900</b>	<b>58,900</b>	<b>55,300</b>	<b>(3,600)</b>
<b>HEALTH &amp; WELFARE</b>						
SPECIAL PROGRAMS	2,925	4,908	10,400	10,400	11,800	1,400
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>2,925</b>	<b>4,908</b>	<b>10,400</b>	<b>10,400</b>	<b>11,800</b>	<b>1,400</b>
<b>PLANNING &amp; ZONING</b>						
SUPPLIES-REPAIRS & MAINTENANCE	2,282	-	200	200	-	(200)
<b>TOTAL PLANNING &amp; ZONING</b>	<b>2,282</b>	<b>-</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>(200)</b>
<b>ELECTRICAL MAINTENANCE</b>						
TRAFFIC SIGNALS	-	-	150,000	150,000	150,000	-
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>-</b>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	289	-	5,300	5,300	25,000	19,700
<b>TOTAL PROPERTY STANDARDS</b>	<b>289</b>	<b>-</b>	<b>5,300</b>	<b>5,300</b>	<b>25,000</b>	<b>19,700</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	108,314	445,700	445,300	396,900	(48,800)
SUPPLIES-REPAIRS & MAINTENANCE	-	603	10,000	10,400	9,800	(200)
<b>TOTAL STREET MAINTENANCE</b>	<b>-</b>	<b>108,917</b>	<b>455,700</b>	<b>455,700</b>	<b>406,700</b>	<b>(49,000)</b>
<b>TOTAL WARD #9 PROJECTS FUND</b>	<b>5,496</b>	<b>116,725</b>	<b>680,500</b>	<b>680,500</b>	<b>648,800</b>	<b>(31,700)</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WARD #10 PROJECTS FUND (FUND 320)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ALDERMEN'S OFFICE</b>						
OTHER SERVICES & CHARGES	75	8	8,600	7,800	7,800	(800)
SPECIAL PROGRAMS	300	1,877	-	2,500	1,300	1,300
<b>TOTAL ALDERMEN'S OFFICE</b>	<u>375</u>	<u>1,885</u>	<u>8,600</u>	<u>10,300</u>	<u>9,100</u>	<u>500</u>
<b>PROPERTY STANDARDS</b>						
CLEANING SERVICES	20,366	7,509	20,300	17,900	30,000	9,700
<b>TOTAL PROPERTY STANDARDS</b>	<u>20,366</u>	<u>7,509</u>	<u>20,300</u>	<u>17,900</u>	<u>30,000</u>	<u>9,700</u>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	69,315	97,977	135,500	136,200	92,500	(43,000)
<b>TOTAL STREET MAINTENANCE</b>	<u>69,315</u>	<u>97,977</u>	<u>135,500</u>	<u>136,200</u>	<u>92,500</u>	<u>(43,000)</u>
<b>TOTAL WARD #10 PROJECTS FUND</b>	<u>90,056</u>	<u>107,371</u>	<u>164,400</u>	<u>164,400</u>	<u>131,600</u>	<u>(32,800)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
2004B TIF BOND PROJECT FUND (FUND 336)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
GRANTS-ECONOMIC AGREEMENTS	2,636,681	-	-	-	-	-
CENTRAL DUPAGE HOSPITAL	317,775	-	-	-	-	-
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>2,954,456</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FINANCE</b>						
BUDGET CONTINGENCY/RECISION	-	-	-	720,000	-	-
<b>TOTAL FINANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>720,000</b>	<b>-</b>	<b>-</b>
<b>STREET MAINTENANCE</b>						
CORPORATE BLVD TO MITCHELL	-	-	720,000	-	-	(720,000)
<b>TOTAL STREET MAINTENANCE</b>	<b>-</b>	<b>-</b>	<b>720,000</b>	<b>-</b>	<b>-</b>	<b>(720,000)</b>
<b>TOTAL 2004B TIF BOND PROJECT FUND</b>	<b>2,954,456</b>	<b>-</b>	<b>720,000</b>	<b>720,000</b>	<b>-</b>	<b>(720,000)</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
2006 GO BOND PROJECT FUND (FUND 339)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>PUBLIC WORKS</b>						
FARNSWORTH DRAINAGE	-	56,150	405,000	63,000	6,800	(398,200)
STORM SEWER EXTENSION	-	66,125	-	140,000	72,000	-
<b>TOTAL PUBLIC WORKS</b>	<u>-</u>	<u>122,275</u>	<u>405,000</u>	<u>203,000</u>	<u>78,800</u>	<u>(398,200)</u>
<b>STORMWATER MANAGEMENT</b>						
ELLINGTON RECONSTRUCTION	61,319	-	-	-	-	-
ORCHARD LAKE	818,799	481,853	345,000	547,000	150,900	(194,100)
<b>TOTAL STORMWATER MANAGEMENT</b>	<u>880,118</u>	<u>481,853</u>	<u>345,000</u>	<u>547,000</u>	<u>150,900</u>	<u>(194,100)</u>
<b>TOTAL 2006 GO BOND PROJECT FUND</b>	<u>880,118</u>	<u>604,128</u>	<u>750,000</u>	<u>750,000</u>	<u>229,700</u>	<u>(592,300)</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>INTERFUND TRANSFERS OUT</b>						
BLOCK GRANT-HOME	170,000	-	-	-	-	-
BOND & INTEREST FUND	491,800	367,725	490,300	490,300	487,100	(3,200)
WARD #1 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #2 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #3 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #4 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #5 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #6 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #7 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #8 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #9 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
WARD #10 PROJECTS FUND	35,000	26,250	35,000	35,000	35,000	-
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b><u>1,011,800</u></b>	<b><u>630,225</u></b>	<b><u>840,300</u></b>	<b><u>840,300</u></b>	<b><u>837,100</u></b>	<b><u>(3,200)</u></b>
<b>CENTRAL SERVICES</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	40,000	40,000
<b>TOTAL CENTRAL SERVICES</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>40,000</u></b>	<b><u>40,000</u></b>
<b>INFORMATION TECHNOLOGY</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	40,000	40,000
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>40,000</u></b>	<b><u>40,000</u></b>
<b>MANAGEMENT INFO SYSTEMS</b>						
PROFESSIONAL FEES	21,443	31,190	450,800	126,300	91,700	(359,100)
COMMUNICATION CHARGES	-	-	-	7,200	7,200	7,200
OTHER CHARGES	-	-	-	15,600	15,600	15,600
SUPPLIES-COMPUTER	46,471	250,996	165,400	467,900	85,600	(79,800)
IMPROVEMENTS	22,917	67,022	192,000	191,200	328,700	136,700
<b>TOTAL MANAGEMENT INFO SYSTEMS</b>	<b><u>90,831</u></b>	<b><u>349,208</u></b>	<b><u>808,200</u></b>	<b><u>808,200</u></b>	<b><u>528,800</u></b>	<b><u>(279,400)</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
CLEANING SERVICES	114,265	-	-	-	-	-
GRANTS-ECONOMIC AGREEMENTS	2,461	-	-	-	-	-
COST OF LAND	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	-
BUILDING PROJECTS	574,684	287,387	577,500	577,500	577,500	-
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>2,191,410</b>	<b>1,787,387</b>	<b>2,077,500</b>	<b>2,077,500</b>	<b>2,077,500</b>	<b>-</b>
<b>PLANNING &amp; ZONING</b>						
GRANT/PROPERTY REHAB	3,787	3,593	35,800	35,800	32,200	(3,600)
PRESERVATION LOAN PROGRAM	10,000	12,038	40,700	40,700	37,700	(3,000)
<b>TOTAL PLANNING &amp; ZONING</b>	<b>13,787</b>	<b>15,631</b>	<b>76,500</b>	<b>76,500</b>	<b>69,900</b>	<b>(6,600)</b>
<b>PUBLIC WORKS</b>						
SUPPLIES-REPAIRS & MAINTENANCE	141,697	150,000	150,000	150,000	300,000	150,000
<b>TOTAL PUBLIC WORKS</b>	<b>141,697</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>300,000</b>	<b>150,000</b>
<b>BUDGETING</b>						
PROFESSIONAL FEES	-	-	25,000	25,000	-	(25,000)
<b>TOTAL BUDGETING</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>(25,000)</b>
<b>REVENUE AND COLLECTIONS</b>						
SUPPLIES- MACHINE/EQUIPMENT	-	-	-	-	39,000	39,000
<b>TOTAL REVENUE AND COLLECTIONS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>39,000</b>	<b>39,000</b>
<b>FIRE DEPARTMENT</b>						
TRAFFIC SIGNAL PRE-EMPTION DEVICES	128	-	45,000	45,000	-	(45,000)
<b>TOTAL FIRE DEPARTMENT</b>	<b>128</b>	<b>-</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>	<b>(45,000)</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ANIMAL CONTROL</b>						
BUILDING AND GROUNDS	-	-	-	-	32,000	32,000
VEHICLES	-	-	-	-	38,000	38,000
<b>TOTAL ANIMAL CONTROL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>70,000</b>	<b>70,000</b>
<b>ELECTRICAL MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	-	2,403	5,000	8,000	-	(5,000)
SUPPLIES-REPAIRS & MAINTENANCE	10,580	9,399	60,000	57,000	65,000	5,000
VEHICLES	-	151,340	170,000	165,300	-	(170,000)
TRAFFIC SIGNALS	-	-	380,000	380,000	380,000	-
VIDEO MONITORING	-	-	20,000	20,000	20,000	-
<b>TOTAL ELECTRICAL MAINTENANCE</b>	<b>10,580</b>	<b>163,142</b>	<b>635,000</b>	<b>630,300</b>	<b>465,000</b>	<b>(170,000)</b>
<b>MAINTENANCE SERVICES</b>						
SUPPLIES-MACHINES & EQUIPMENT	-	-	-	-	66,300	66,300
<b>TOTAL MAINTENANCE SERVICES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>66,300</b>	<b>66,300</b>
<b>EQUIPMENT SERVICES</b>						
REPAIRS & MAINTENANCE SERVICES	-	41,935	43,000	43,000	-	(43,000)
<b>TOTAL EQUIPMENT SERVICES</b>	<b>-</b>	<b>41,935</b>	<b>43,000</b>	<b>43,000</b>	<b>-</b>	<b>(43,000)</b>
<b>PARKS &amp; RECREATION</b>						
REPAIRS & MAINTENANCE SERVICES	-	-	-	-	148,400	148,400
SUPPLIES-MACHINES & EQUIPMENT	28,000	-	28,000	17,500	-	(28,000)
VEHICLES	-	283,265	276,500	287,000	72,500	(204,000)
PARK IMPROVEMENTS	913	-	-	-	30,000	30,000
<b>TOTAL PARKS &amp; RECREATION</b>	<b>28,913</b>	<b>283,265</b>	<b>304,500</b>	<b>304,500</b>	<b>250,900</b>	<b>(53,600)</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
CAPITAL IMPROVEMENTS FUND A (FUND 340)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>PHILLIPS PARK ZOO</b>						
BUILDING & GROUNDS	-	-	-	-	32,000	32,000
SUPPLIES-MACHINES & EQUIPMENT	-	14,296	14,000	14,300	16,000	2,000
<b>TOTAL PHILLIPS PARK ZOO</b>	<b>-</b>	<b>14,296</b>	<b>14,000</b>	<b>14,300</b>	<b>48,000</b>	<b>34,000</b>
<b>PROPERTY STANDARDS</b>						
VEHICLES	-	-	-	-	29,000	29,000
<b>TOTAL PROPERTY STANDARDS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>29,000</b>	<b>29,000</b>
<b>STREET MAINTENANCE</b>						
REPAIRS & MAINTENANCE SERVICES	500,439	571,449	685,000	685,000	705,000	20,000
SUPPLIES-MACHINES & EQUIPMENT	17,930	66,381	41,000	73,000	-	(41,000)
REPAIRS & MAINTENANCE SERVICES IMPROVEMENTS	-	-	-	-	35,000	35,000
MACHINES & EQUIPMENT	3,763,398	105,724	1,320,000	1,120,000	1,716,600	396,600
VEHICLES	-	317,177	382,000	350,000	190,000	(192,000)
VEHICLES	335,424	522,342	518,000	522,400	628,000	110,000
EOLA-MONTGOMERY TO 87TH	82,986	119,824	945,000	945,000	1,085,200	140,200
KAUTZ RD AT MONTGOMERY RD TURNS	443,432	74,791	-	-	-	-
STATION BOULEVARD	-	355,362	-	760,000	2,019,600	2,019,600
RAY MOSES DRIVE	-	149,968	250,000	250,000	82,000	(168,000)
CHURCH-BUTTERFIELD-CORPORATE	4,206	181,942	-	307,200	125,200	125,200
OVERLAY-LANDSCAPE RESTORE	303,995	395,912	345,000	545,000	175,000	(170,000)
<b>TOTAL STREET MAINTENANCE</b>	<b>5,451,810</b>	<b>2,860,872</b>	<b>4,486,000</b>	<b>5,557,600</b>	<b>6,761,600</b>	<b>2,275,600</b>
<b>TOTAL CAPITAL IMPROVEMENTS FUND A</b>	<b>8,940,956</b>	<b>6,295,961</b>	<b>9,505,000</b>	<b>10,572,200</b>	<b>11,623,100</b>	<b>1,942,800</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
2008B TIF BOND PROJECT TIF #3 FUND (FUND 342)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
PROFESSIONAL FEES	953	-	-	-	-	-
OTHER COSTS	74,180	-	-	-	-	-
ENVIRONMENTAL REMEDIATION	(79,941)	-	652,300	652,300	200,000	(452,300)
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>(4,808)</b>	<b>-</b>	<b>652,300</b>	<b>652,300</b>	<b>200,000</b>	<b>(452,300)</b>
<b>TOTAL 2008B TIF BOND PROJECT TIF #3 FUND</b>	<b>(4,808)</b>	<b>-</b>	<b>652,300</b>	<b>652,300</b>	<b>200,000</b>	<b>(452,300)</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
2008 GO BOND PROJECT FUND (FUND 343)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>POLICE TECHNICAL SERVICES</b>						
E911 EQUIPMENT	97,630	38,309	126,000	126,000	87,700	(38,300)
<b>TOTAL POLICE TECHNICAL SVCS</b>	<u>97,630</u>	<u>38,309</u>	<u>126,000</u>	<u>126,000</u>	<u>87,700</u>	<u>(38,300)</u>
<b>POLICE DEPARTMENT</b>						
CENTRAL POLICE STATION	5,758	-	-	-	-	-
<b>TOTAL POLICE DEPARTMENT</b>	<u>5,758</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>STREET MAINTENANCE</b>						
NEIGHBORHOOD STREET IMPROVE	-	4,467,305	5,000,000	5,000,000	5,000,000	-
<b>TOTAL STREET MAINTENANCE</b>	<u>-</u>	<u>4,467,305</u>	<u>5,000,000</u>	<u>5,000,000</u>	<u>5,000,000</u>	<u>-</u>
<b>TOTAL 2008 GO BOND PROJECT FUND</b>	<u>103,388</u>	<u>4,505,614</u>	<u>5,126,000</u>	<u>5,126,000</u>	<u>5,087,700</u>	<u>(38,300)</u>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**2008A TIF BOND PROJECT TIF #6 FUND (FUND 344)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>ECONOMIC DEVELOPMENT</b>						
PARK IMPROVEMENTS	<u>2,897,353</u>	<u>10,012,669</u>	<u>4,248,206</u>	<u>4,248,206</u>	<u>1,145,200</u>	<u>(3,103,006)</u>
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<u><b>2,897,353</b></u>	<u><b>10,012,669</b></u>	<u><b>4,248,206</b></u>	<u><b>4,248,206</b></u>	<u><b>1,145,200</b></u>	<u><b>(3,103,006)</b></u>
<b>TOTAL 2008A TIF BOND PROJECT TIF #6 FUND</b>	<u><b>2,897,353</b></u>	<u><b>10,012,669</b></u>	<u><b>4,248,206</b></u>	<u><b>4,248,206</b></u>	<u><b>1,145,200</b></u>	<u><b>(3,103,006)</b></u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
KANE/DUPAGE FIRE IMPACT FEE FUND (FUND 345)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>FIRE DEPARTMENT</b>						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	100,000	-
<b>TOTAL FIRE DEPARTMENT</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
<b>TOTAL KANE/DUPAGE IMPACT FEE FUND</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

**KENDALL/WILL FIRE IMPACT FEE FUND (FUND 346)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>FIRE DEPARTMENT</b>						
MACHINERY & EQUIPMENT	-	-	100,000	100,000	100,000	-
<b>TOTAL FIRE DEPARTMENT</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>
<b>TOTAL KENDALL/WILL IMPACT FEE FUND</b>	<u>-</u>	<u>-</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
PUBLIC WORKS IMPACT FEE FUND (FUND 347)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>STREET MAINTENANCE</b>						
MACHINERY & EQUIPMENT	-	-	50,000	50,000	50,000	-
<b>TOTAL STREET MAINTENANCE</b>	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
<b>TOTAL PUBLIC WORKS IMPACT FEE FUND</b>	<u>-</u>	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>

**2009 GO BOND PROJECT FUND (FUND 348)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>POLICE DEPARTMENT</b>						
RADIO EQUIPMENT	(298,019)	779,562	1,452,900	1,452,900	673,300	(779,600)
<b>TOTAL POLICE DEPARTMENT</b>	<u>(298,019)</u>	<u>779,562</u>	<u>1,452,900</u>	<u>1,452,900</u>	<u>673,300</u>	<u>(779,600)</u>
<b>STREET MAINTENANCE</b>						
STREET IMPROVEMENTS	-	-	-	-	700,000	700,000
<b>TOTAL STREET MAINTENANCE</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>700,000</u>	<u>700,000</u>
<b>TOTAL 2009 GO BOND PROJECT FUND</b>	<u>(298,019)</u>	<u>779,562</u>	<u>1,452,900</u>	<u>1,452,900</u>	<u>1,373,300</u>	<u>(79,600)</u>



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**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
LONG – TERM DEBT**

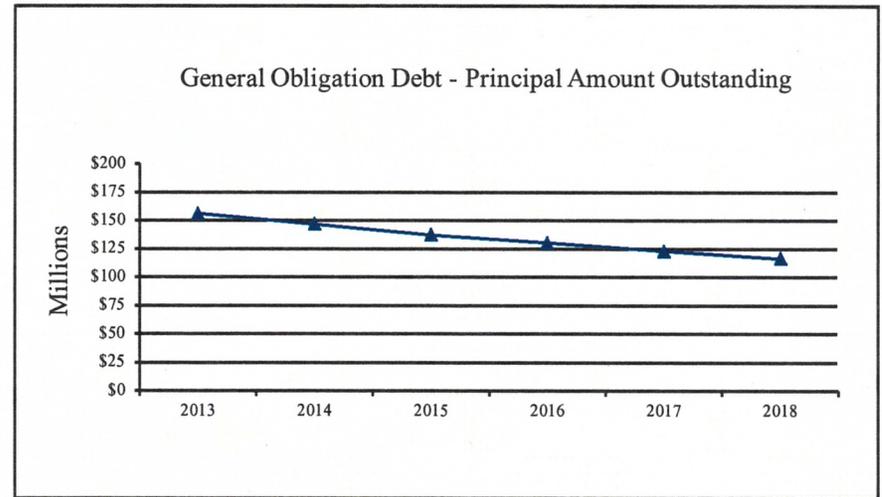
The City of Aurora is a home-rule municipality under the Illinois Constitution of 1970. The Illinois General Assembly has set no debt limits for home-rule municipalities. Furthermore, the city may issue debt without referendum approval.

As a matter of policy, the city does not issue bonds with maturities greater than the useful lives of the capital assets financed through the bond proceeds. In addition, when the issuance of debt is necessary for capital projects related to the operation of enterprise funds, the city seeks to issue revenue bonds (not general obligation bonds) to finance those projects.

The city accounts for debt service payments related to general obligation bonds in the Bond and Interest Fund (Fund 401) and the Library Bond and Interest Fund (Fund 410). The TIF District #2, TIF District #3, and TIF District #6 Funds (Funds 232, 233, and 236, respectively) are used to account for the debt service associated with tax increment revenue bonds. Debt service payments on water and sewer revenue bonds are accounted for in the Water and Sewer Fund (Fund 510) and payments on golf revenue bonds are accounted for in the Golf Operations Fund (Fund 550). Payments for loans from the Illinois Environmental Protection Agency are recorded in the Stormwater Management Fee Fund (Fund 280) and the Water and Sewer Fund. Principal and interest payments on debt certificates issued to build elementary schools in Special Service Area (SSA) #34 are

accounted for in the SSA #34 Fund (Fund 275). SSA property taxes are being used to satisfy the debt certificate debt service.

The city has abated a portion of the 2012 property tax levy for general obligation debt service (payable in 2013). That abatement will amount to approximately \$12.0 million. Historically, the city has abated a large portion of its property tax levy for debt service. This abatement has been possible primarily by the dedication of gaming tax and real estate transfer tax revenues to the payment of debt service. The graph below illustrates the rapidity with which the City of Aurora is paying its outstanding general obligation debt.



The total general obligation debt of \$165.8 million at the beginning of 2013 will be reduced to \$115.9 million by the end of 2018. The principal payment is approximately \$10.1 million for 2013.

In 2006, Standard & Poor's Ratings Services increased its rating of the city's general obligation bonds from AA to AA+. Bonds rated AA+ are considered to be of excellent quality and are generally known as high, investment-grade bonds. In recognition of the financial strength of the city's water and sewer utility, Standard & Poor's upgraded the rating of the Series 2006 Water Revenue Bonds from AA to AA+ near the end of 2008.

With respect to the amount of general obligation bonds that the city has issued, Standard & Poor's has noted that the city has "moderate debt burden with limited capital needs." Some of the most significant statistics related to the city's outstanding debt as of June 2012 (the most current information available) are as follows:

### General Obligation Bonded Indebtedness

	Amount Applicable (thousands)	Ratio to		Per Capita (2010 Pop. 197,899)
		Assessed Value	Estimated Actual	
City EAV	\$3,598,535	100.00%	33.33%	\$18,184
Estimated Actual Value	\$10,795,604	300.00%	100.00%	\$54,551
Direct Bonded Debt	\$179,520	4.99%	1.66%	\$907
Paid from Non-Property				
Tax Sources	(\$95,360)	-2.65%	-0.88%	(\$482)
Net Direct Debt	\$84,160	2.34%	0.78%	\$425
Overlapping Bonded Debt				
Schools	\$279,187	7.76%	2.59%	\$1,411
Other	\$109,153	3.03%	1.01%	\$552
Total Overlapping				
Bonded Debt	\$388,340	10.79%	3.60%	\$1,963
Total Direct and				
Overlapping Bonded				
Debt	\$472,500	13.13%	4.38%	\$2,388

The city has no plans to issue new-money debt in 2013. However, the city will continue to refund existing debt to achieve debt service savings when the opportunities to do so arise.

**CITY OF AURORA  
LONG - TERM DEBT  
ANNUAL PRINCIPAL REQUIREMENTS**

Issue	Purpose	Interest Rate	2013	2014	2015	2016	2017	2018	2019 - 2041	Total
<b>General Obligation Bonds:</b>										
Series 2006	Police HQ, Fire Station #8, Stormwater Management Projects, Optical Fiber	4.25-4.75%	900,000	935,000	965,000	1,015,000	1,060,000	1,105,000	20,945,000	26,925,000
Series 2007	Refunded Series 1998B	4.0-5.0%	2,680,000	2,665,000	2,705,000	140,000			0	8,190,000
Series 2008	Police HQ and E911 Equipment	3.5-5.0%	2,860,000	1,650,000	1,695,000	1,765,000	1,835,000	1,910,000	63,145,000	74,860,000
Series 2009A	Public Safety Radios	1.25-5.00%	920,000	940,000	960,000	985,000	1,010,000	1,040,000	7,060,000	12,915,000
Series 2009B	Eola Road Interchange Land	2.0-3.7%	335,000	345,000	350,000	360,000	370,000	380,000	2,525,000	4,665,000
Series 2011	Refunded 2001A, 2003A, and 2003B	2.0-3.0%	1,225,000	1,330,000	1,360,000	1,405,000	1,445,000	1,335,000	855,000	8,955,000
Series 2012A	New Main Library and Improvements	3.0-4.0%	145,000	270,000	270,000	270,000	270,000	280,000	17,695,000	19,200,000
Series 2012B	Refunded Series 2004A	2.0-2.5%	480,000	525,000	535,000	540,000	555,000	570,000	3,700,000	6,905,000
Series 2012C	Refunded Series 2004B	2.0%	600,000	625,000	635,000	645,000	660,000		0	3,165,000
<b>Total GO Bonds</b>			<u>10,145,000</u>	<u>9,285,000</u>	<u>9,475,000</u>	<u>7,125,000</u>	<u>7,205,000</u>	<u>6,620,000</u>	<u>115,925,000</u>	<u>165,780,000</u>
<b>Tax Increment Financing Bonds:</b>										
Series 2004B (TIF #2)	Infrastructure Projects	4.9-5.85%	1,775,000						0	1,775,000
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	245,000	260,000	280,000	295,000	315,000	340,000	4,280,000	6,015,000
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	405,000	430,000	460,000	485,000	520,000	550,000	3,345,000	6,195,000
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	180,000	200,000	220,000	235,000	255,000	280,000	1,835,000	3,205,000
<b>Total TIF Bonds</b>			<u>2,605,000</u>	<u>890,000</u>	<u>960,000</u>	<u>1,015,000</u>	<u>1,090,000</u>	<u>1,170,000</u>	<u>9,460,000</u>	<u>17,190,000</u>
<b>Water Revenue Bonds:</b>										
Series 2006	Downtown Infrastructure	4.0-4.75%	695,000	725,000	760,000	790,000	825,000	870,000	25,425,000	30,090,000
<b>Illinois EPA Loans:</b>										
Heathercrest Sanitary Sewer Water Treatment Plant	Construct and Rehabilitate Sewers	2.535%	145,322	149,030	152,831	156,730	160,729	164,829	430,704	1,360,175
Series 2009A	Expand Water Production System	2.905%	510,302	525,235	540,603	556,422	572,703	589,460	2,512,731	5,807,456
Series 2009B	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	422,076	633,114
Series 2010	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	1,838,856	2,758,284
	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	30,716	46,742
<b>Total Illinois EPA Loans</b>			<u>846,706</u>	<u>865,347</u>	<u>884,516</u>	<u>904,234</u>	<u>924,514</u>	<u>945,371</u>	<u>5,204,367</u>	<u>10,559,029</u>
<b>Golf Revenue Bonds:</b>										
Series 2012	Refunded Series 2000	2.5%	355,000	365,000	375,000	385,000	390,000	400,000	410,000	2,680,000
<b>Special Service Area 34 Debt:</b>										
Series 2006 Debt Certificates	Refunded Series 2000	4.0%	520,000	560,000	555,000	570,000	305,000	105,000	105,000	2,720,000
Series 2012D Debt Certificates	Refunded Series 2002	2.0-3.0%	460,000	470,000	455,000	500,000	235,000	280,000	695,000	3,095,000
<b>Total SSA 34 Debt</b>			<u>980,000</u>	<u>1,030,000</u>	<u>1,010,000</u>	<u>1,070,000</u>	<u>540,000</u>	<u>385,000</u>	<u>800,000</u>	<u>5,815,000</u>
<b>Total Principal</b>			<u>15,626,706</u>	<u>13,160,347</u>	<u>13,464,516</u>	<u>11,289,234</u>	<u>10,974,514</u>	<u>10,390,371</u>	<u>157,224,367</u>	<u>232,114,029</u>

**CITY OF AURORA  
LONG - TERM DEBT  
ANNUAL DEBT SERVICE REQUIREMENTS**

Issue	Purpose	Interest Rate	2013	2014	2015	2016	2017	2018	2019-2041	Total
<b>General Obligation Bonds:</b>										
Series 2006	Police HQ, Fire Station #8, Stormwater Management Projects, Optical Fiber	4.25-4.75%	2,151,675	2,146,175	2,134,100	2,140,675	2,140,000	2,137,300	30,016,200	42,866,125
Series 2007	Refunded Series 1998B	4.0-5.0%	3,089,500	2,940,500	2,847,250	147,000			0	9,024,250
Series 2008	Police HQ and E911 Equipment	3.5-5.0%	6,372,625	5,062,525	5,049,775	5,060,450	5,059,850	5,061,450	100,918,313	132,584,988
Series 2009A	Public Safety Radios	1.25-5.00%	1,239,020	1,242,575	1,241,954	1,244,178	1,243,568	1,249,959	7,740,460	15,201,714
Series 2009B	Eola Road Interchange Land	2.0-3.7%	487,029	488,654	483,304	482,804	482,004	480,904	2,852,144	5,756,843
Series 2011	Refunded 2001A, 2003A, and 2003B	2.0-3.0%	1,474,750	1,555,250	1,552,000	1,556,200	1,554,050	1,400,700	905,250	9,998,200
Series 2012A	New Main Library and Improvements	3.0-4.0%	946,383	909,619	901,519	893,419	885,319	887,219	26,300,274	31,723,752
Series 2012B	Refunded Series 2004A	2.0-2.5%	661,806	661,493	660,994	655,293	659,494	663,393	4,004,470	7,966,943
Series 2012C	Refunded Series 2004B	2.0%	678,773	676,300	673,800	671,100	673,200		0	3,373,173
<b>Total GO Bonds</b>			<u>17,101,561</u>	<u>15,683,091</u>	<u>15,544,696</u>	<u>12,851,119</u>	<u>12,697,485</u>	<u>11,880,925</u>	<u>172,737,111</u>	<u>258,495,988</u>
<b>Tax Increment Financing Bonds:</b>										
Series 2004B (TIF #2)	Infrastructure Projects	3.0-4.5%	1,878,838						0	1,878,838
Series 2008A (TIF #6)	Land Acquisition, Site Remediation, Park Improvements	6.75%	651,013	649,475	651,925	648,025	648,112	651,850	5,850,388	9,750,788
Series 2008B (TIF #3)	Land Acquisition, Site Remediation, Infrastructure Improvements	6.5%	807,675	806,350	808,400	803,500	806,975	803,175	4,024,250	8,860,325
Series 2009 (TIF #3)	Redevelopment Project Costs	7.0%	404,350	411,750	417,750	417,350	420,900	428,050	2,245,200	4,745,350
<b>Total TIF Bonds</b>			<u>3,741,876</u>	<u>1,867,575</u>	<u>1,878,075</u>	<u>1,868,875</u>	<u>1,875,987</u>	<u>1,883,075</u>	<u>12,119,838</u>	<u>25,235,301</u>
<b>Water Revenue Bonds:</b>										
Series 2006	Downtown Infrastructure	4.0-4.75%	2,043,681	2,045,881	2,051,881	2,051,481	2,054,881	2,066,881	38,133,741	50,448,427
<b>Illinois EPA Loans:</b>										
Heathercrest Sanitary Sewer Water Treatment Plant	Construct and Rehabilitate Sewers	2.535%	178,888	178,888	178,888	178,888	178,888	178,888	447,213	1,520,541
Series 2009A	Expand Water Production System	2.905%	675,329	675,329	675,329	675,329	675,329	675,329	2,678,601	6,730,575
Series 2009B	Water System Improvements	0.0%	35,173	35,173	35,173	35,173	35,173	35,173	422,076	633,114
Series 2010	Separate Combined Sewers	0.0%	153,238	153,238	153,238	153,238	153,238	153,238	1,838,856	2,758,284
	Combined Sewer Bioinfiltration System	0.0%	2,671	2,671	2,671	2,671	2,671	2,671	30,716	46,742
<b>Total Illinois EPA Loans</b>			<u>1,045,299</u>	<u>1,042,628</u>	<u>1,042,628</u>	<u>1,042,628</u>	<u>1,042,628</u>	<u>1,042,628</u>	<u>5,386,746</u>	<u>11,642,514</u>
<b>Golf Revenue Bonds:</b>										
Series 2012	Refunded Series 2000	2.5%	423,861	423,125	424,000	424,625	420,000	420,250	420,250	2,956,111
<b>Special Service Area 34 Debt:</b>										
Series 2006 Debt Certificates	Refunded Series 2000	4.0%	628,800	648,000	620,600	613,400	325,600	113,400	109,200	3,059,000
Series 2012D Debt Certificates	Refunded Series 2002	2.0-3.0%	564,205	544,350	519,950	551,300	271,300	309,250	727,700	3,488,055
<b>Total SSA 34 Debt</b>			<u>1,193,005</u>	<u>1,192,350</u>	<u>1,140,550</u>	<u>1,164,700</u>	<u>596,900</u>	<u>422,650</u>	<u>836,900</u>	<u>6,547,055</u>
<b>Total Debt Service</b>			<u>25,549,283</u>	<u>22,254,650</u>	<u>22,081,830</u>	<u>19,403,428</u>	<u>18,687,881</u>	<u>17,716,409</u>	<u>229,634,586</u>	<u>355,325,396</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
BOND & INTEREST FUND (FUND 401)**

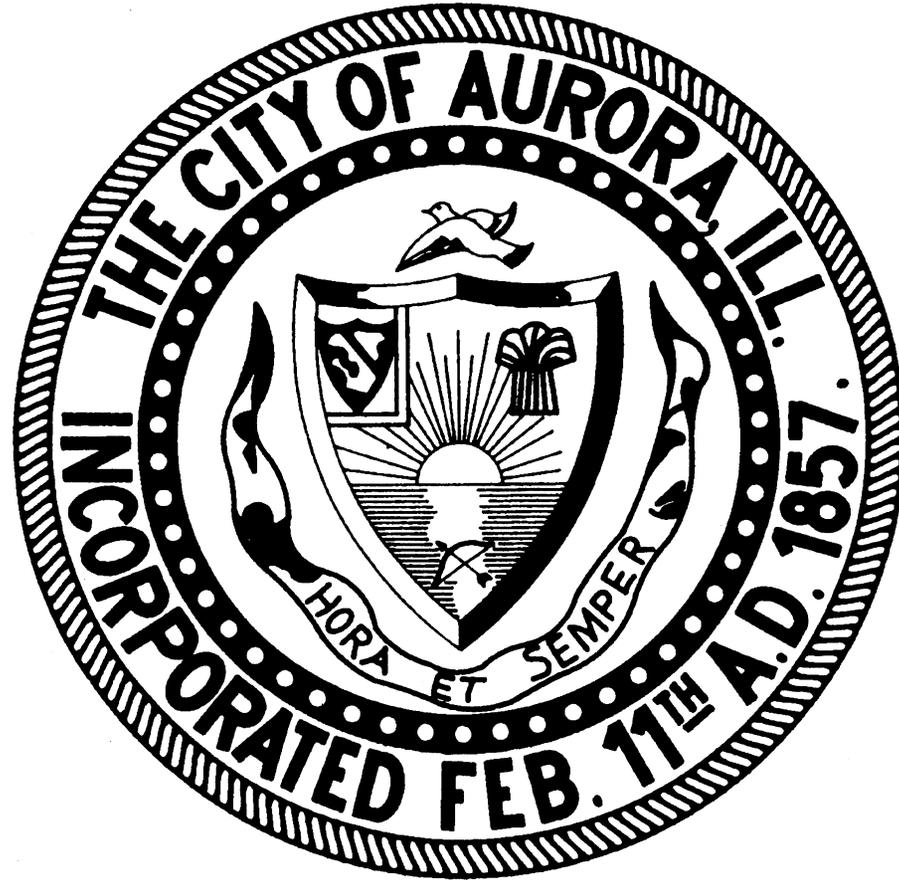
EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	4,174	1,407	10,000	10,000	10,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>4,174</b>	<b>1,407</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>SERIES 2001B</b>						
PRINCIPAL	1,045,000	-	-	-	-	-
INTEREST	58,520	-	-	-	-	-
<b>TOTAL SERIES 2001B</b>	<b>1,103,520</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SERIES 2003B</b>						
PRINCIPAL	1,925,000	-	980,000	980,000	-	(980,000)
INTEREST	404,171	19,600	327,200	327,200	-	(327,200)
<b>TOTAL SERIES 2003B</b>	<b>2,329,171</b>	<b>19,600</b>	<b>1,307,200</b>	<b>1,307,200</b>	<b>-</b>	<b>(1,307,200)</b>
<b>SERIES 2004A</b>						
PRINCIPAL	425,000	-	440,000	440,000	-	(440,000)
INTEREST	315,569	150,347	300,700	300,700	-	(300,700)
<b>TOTAL SERIES 2004A</b>	<b>740,569</b>	<b>150,347</b>	<b>740,700</b>	<b>740,700</b>	<b>-</b>	<b>(740,700)</b>
<b>SERIES 2004B</b>						
PRINCIPAL	570,000	-	590,000	590,000	-	(590,000)
INTEREST	161,688	70,869	141,800	141,800	-	(141,800)
<b>TOTAL SERIES 2004B</b>	<b>731,688</b>	<b>70,869</b>	<b>731,800</b>	<b>731,800</b>	<b>-</b>	<b>(731,800)</b>
<b>SERIES 2006</b>						
PRINCIPAL	825,000	-	855,000	855,000	900,000	45,000
INTEREST	1,325,213	645,075	1,290,200	1,290,200	1,251,700	(38,500)
<b>TOTAL SERIES 2006</b>	<b>2,150,213</b>	<b>645,075</b>	<b>2,145,200</b>	<b>2,145,200</b>	<b>2,151,700</b>	<b>6,500</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>SERIES 2007</b>						
PRINCIPAL	2,980,000	-	3,285,000	3,285,000	2,680,000	(605,000)
INTEREST	<u>660,100</u>	<u>270,450</u>	<u>540,900</u>	<u>540,900</u>	<u>409,500</u>	<u>(131,400)</u>
<b>TOTAL SERIES 2007</b>	<b><u>3,640,100</u></b>	<b><u>270,450</u></b>	<b><u>3,825,900</u></b>	<b><u>3,825,900</u></b>	<b><u>3,089,500</u></b>	<b><u>(736,400)</u></b>
<b>SERIES 2008</b>						
PRINCIPAL	2,695,000	-	2,780,000	2,780,000	2,860,000	80,000
INTEREST	<u>3,704,250</u>	<u>1,804,963</u>	<u>3,610,000</u>	<u>3,610,000</u>	<u>3,512,700</u>	<u>(97,300)</u>
<b>TOTAL SERIES 2008</b>	<b><u>6,399,250</u></b>	<b><u>1,804,963</u></b>	<b><u>6,390,000</u></b>	<b><u>6,390,000</u></b>	<b><u>6,372,700</u></b>	<b><u>(17,300)</u></b>
<b>SERIES 2009A</b>						
PRINCIPAL	895,000	-	910,000	910,000	920,000	10,000
INTEREST	<u>592,290</u>	<u>288,873</u>	<u>577,800</u>	<u>577,800</u>	<u>556,200</u>	<u>(21,600)</u>
<b>TOTAL SERIES 2009A</b>	<b><u>1,487,290</u></b>	<b><u>288,873</u></b>	<b><u>1,487,800</u></b>	<b><u>1,487,800</u></b>	<b><u>1,476,200</u></b>	<b><u>(11,600)</u></b>
<b>SERIES 2009B</b>						
PRINCIPAL	325,000	-	330,000	330,000	335,000	5,000
INTEREST	<u>166,779</u>	<u>80,139</u>	<u>160,300</u>	<u>160,300</u>	<u>152,100</u>	<u>(8,200)</u>
<b>TOTAL SERIES 2009B</b>	<b><u>491,779</u></b>	<b><u>80,139</u></b>	<b><u>490,300</u></b>	<b><u>490,300</u></b>	<b><u>487,100</u></b>	<b><u>(3,200)</u></b>
<b>SERIES 2011</b>						
PRINCIPAL	-	-	-	-	945,000	945,000
INTEREST	<u>-</u>	<u>102,525</u>	<u>-</u>	<u>-</u>	<u>175,000</u>	<u>175,000</u>
<b>TOTAL SERIES 2011</b>	<b><u>-</u></b>	<b><u>102,525</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>1,120,000</u></b>	<b><u>1,120,000</u></b>
<b>SERIES 2012B</b>						
PRINCIPAL	-	-	-	-	480,000	480,000
INTEREST	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>181,900</u>	<u>181,900</u>
<b>TOTAL SERIES 2012B</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>661,900</u></b>	<b><u>661,900</u></b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
BOND & INTEREST FUND (FUND 401)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>SERIES 2012C</b>						
PRINCIPAL	-	-	-	-	600,000	600,000
INTEREST	-	-	-	-	78,800	78,800
<b>TOTAL SERIES 2012C</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>678,800</u>	<u>678,800</u>
<b>TOTAL DEBT SERVICE</b>	<u>19,073,580</u>	<u>3,432,841</u>	<u>17,118,900</u>	<u>17,118,900</u>	<u>16,037,900</u>	<u>(1,081,000)</u>
<b>OTHER CHARGES</b>						
LEGAL	12,068	23,600	-	-	-	-
RATING	7,116	2,800	-	-	-	-
FINANCIAL CONSULTANT	15,677	27,318	-	-	-	-
CHARGE-ESCROW SETUP	712	2,150	-	-	-	-
CHARGE-ESCROW VERIFICATION	1,779	3,000	-	-	-	-
PRINTING	1,075	1,600	-	-	-	-
PUBLICATION	-	5,750	-	-	-	-
UNDERWRITER'S DISCOUNT	29,386	119,780	-	-	-	-
OTHER	-	9,678	-	-	-	-
REFUNDED BOND ESCROW	6,640,000	10,363,191	-	-	-	-
<b>TOTAL OTHER CHARGES</b>	<u>6,707,813</u>	<u>10,558,867</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL BOND &amp; INTEREST FUND</b>	<u>25,785,567</u>	<u>13,993,115</u>	<u>17,128,900</u>	<u>17,128,900</u>	<u>16,047,900</u>	<u>(1,081,000)</u>



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# Equipment Services Division

# 2013 Budget

## Mission

To become an industry-leading equipment maintenance organization that provides services that are unsurpassed in quality and value; and to maintain the city's fleet so that all equipment and vehicles operate in a safe, efficient, and effective manner.

## Major Functions

1. Effectively maintain all city equipment and vehicles.
2. Develop programs to increase the efficiency of city equipment by promoting standardization and adaptability.
3. Reduce the city's carbon footprint by implementing environmentally-friendly, sustainable practices.
4. Analyze, evaluate, and coordinate all city equipment requirements and replacement intervals.
5. Review and establish equipment specifications.
6. Support operational needs of other departments.
7. Coordinate the sale and/or disposal of equipment.
8. Maintain the city's fuel inventory and process disbursements and charge-backs.
9. Maintain and secure the Central Garage Facility.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,786,316	1,904,013	1,981,165
Other Non-Capital	3,120,368	2,734,300	3,054,400
Capital	-	-	-
<b>Total</b>	<b>4,906,684</b>	<b>4,638,313</b>	<b>5,035,565</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Labor Supervisor	2	2	2
Equipment Technician	13	13	13
Custodian	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>16</b>	<b>16</b>	<b>16</b>

### Part-Time Positions

Inventory Clerk/Equipment Service	1	1	1
<b>Subtotal - Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL</b>	<b>17</b>	<b>17</b>	<b>17</b>

# Equipment Services Division

# 2013 Budget

## Short-Term Goals (2013)

1. Transition to paperless fleet documentation.
2. Introduce a new police pursuit interceptor into the fleet.

## Long-Term Goals (2014 and Beyond)

1. Decrease total vehicle emissions by 25% (2020).
2. Recycle 100% of used materials so as to achieve zero waste (Ongoing).

## 2012 Major Accomplishments

1. Converted 350 vehicles to re-refined motor oil.\*
2. Upgraded the non-intervention fuel system to a wireless system.
3. Reduced emissions on 15 heavy-duty dump trucks through an Illinois Environmental Protection Agency grant.

## 2011 Major Accomplishments

- Converted 100% of wheels to steel wheel weights.
- Reassigned vehicles for better utilization.
- Upgraded to the next generation of fuel management system.
- Partnered with the Association for Individual Development for recycling at the Central Garage.

## Performance Measures

		2011	2012	2012	
		2011	2012	Estimated	2013
<u>Measure</u>		<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
<i>Service</i>					
1. Maintenance and Repair	Availability rate of vehicles and equipment	96.84%	97%	96.30%	97%
2. Maintenance Service	Preventive vehicle maintenance compliance rate	76.9%	77%	83.1%	78%
3. Productivity Rate **	Ratio of direct over total labor hours	96.3%	96%	96.9%	96%

## Budget Highlights

The 2013 budget provides for the upgrade of the CFA software to streamline repair orders to a paperless system. The upgrade will also reduce data entry time and improve the quality of the data.

\* Linked to the city's 2011/2012 strategic plan.

\*\* Measures the percentage of direct (productive) hours to all hours that include indirect (non-productive) hours.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
WATER AND SEWER FUND (FUND 510)**

<b>EXPENDITURES BY ELEMENT</b>	<b>2011 ACTUAL</b>	<b>2012 ESTIMATED ACTUAL</b>	<b>2012 ORIGINAL BUDGET</b>	<b>2012 AMENDED BUDGET</b>	<b>2013 BUDGET</b>	<b>2013-2012 CHANGE</b>
<b>INTERFUND TRANSFERS OUT</b>						
BOND & INTEREST FUND	<u>1,000,000</u>	<u>750,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<u><b>1,000,000</b></u>	<u><b>750,000</b></u>	<u><b>1,000,000</b></u>	<u><b>1,000,000</b></u>	<u><b>1,000,000</b></u>	<u><b>-</b></u>
<b>TOTAL WATER &amp; SEWER FUND</b>	<u><b>1,000,000</b></u>	<u><b>750,000</b></u>	<u><b>1,000,000</b></u>	<u><b>1,000,000</b></u>	<u><b>1,000,000</b></u>	<u><b>-</b></u>

# Water Production Division

# 2013 Budget

## Mission

To provide the City of Aurora with a reliable supply of safe, high-quality water at adequate pressure for fire protection, in a cost-effective manner, and in full compliance with regulatory requirements; and, to manage the maintenance and expansion of water supply infrastructure needed to effectively support the growth and development of the City of Aurora.

## Major Functions

1. Operate and maintain the Water Treatment Plant (WTP), well houses, and pumping and storage facilities.
2. Operate chemical and microbiological laboratories and perform water sampling and analysis to meet state and federal regulatory requirements.
3. Plan and manage capital improvement and maintenance projects for the water supply, treatment, storage, and distribution systems.

## Budget Summary

	2011	2012	
	Actual	Original	2013
<u>Expenditures</u>		<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,495,077	3,883,774	3,911,229
Other Non-Capital	6,779,194	8,889,644	8,465,839
Capital	4,556,620	2,287,700	3,256,100
<b>Total</b>	<b>14,830,891</b>	<b>15,061,118</b>	<b>15,633,168</b>

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Manager of Water System Eng.	1	1	1
General Supervisor	1	0	0
Operations Supervisor	0	1	1
Secretary/Typist	1	1	1
Labor Supervisor	1	1	1
Plant Operator II	4	4	4
Plant Operator I	6	6	6
Water Production Worker II	3	3	3
Water Production Worker I	6	6	6
Electrician	1	1	1
Laboratory Manager	1	1	1
Lab Technician II	3	3	3
Lab Technician I	1	1	1
<b>TOTAL</b>	<b>31</b>	<b>31</b>	<b>31</b>

## Short-Term Goals (2013)

1. Implement a program to flush the water distribution system.
2. Conduct inspections of the WTP clear wells.
3. Coordinate the relocation of Well Collector #23 pipe for the Jericho Road bridge replacement project.
4. Install additional raw water quality monitoring system for the Fox River.
5. Replace two WTP process ammoniators to improve efficiency and effectiveness of the chloramination system.

## Water Production Division

## 2013 Budget

6. Initiate the design of a long-term plan for lime sludge ultimate disposal.
7. Complete rehabilitation of the Indian Trail elevated tank.
8. Install a permanent chemical feed system for the addition of ferric chloride to the filter backwash water.
9. Replace the WTP roof and skylights.

### Long-Term Goals (2014 and Beyond)

1. Rehabilitate the aging chemical feed systems at the WTP (2014).
2. Evaluate the need for additional treatment capacity and processes, particularly an additional pathogen barrier (2014).
3. Evaluate the need for additional bulk chemical storage at the WTP (2014).
4. Implement a computerized maintenance management system (2015).
5. Update the Water Master Plan (2015).
6. Implement a long-term plan for lime sludge disposal (2015).
7. Install a permanent, finished water ammonia feed system and renovate the electrical system, including pump starters, and piping at the Main Pumping Station (2015).
8. Construct an on-site treatment system at an existing deep well (2017).

### 2012 Major Accomplishments

- Collected and analyzed raw well water samples from all active, city-owned, deep and shallow wells for volatile compounds.\*

- Reduced electrical consumption for pumping raw well water by following a daily well selection priority schedule.\*
- Completed pump and motor repairs in Well #22.
- Installed total chlorine meters at the southeast standpipe water tank.
- Conducted inspections of the Phillips Park and Church Road elevated tanks.
- Demolished the Hill Avenue elevated tank.
- Planned for the implementation of a citywide watermain flushing program.
- Completed pump and motor repairs in Well #25.
- Replaced the granular activated carbon in filters 9-12.
- Upgraded the filter effluent valve controls for filters 1-8.
- Installed energy-efficient water source heat pump HVAC units at the WTP.
- Prepared and distributed the 2011 Consumer Confidence Report.

### 2011 Major Accomplishments

- Completed inspections of the storage tanks at the Fox Valley East Booster Station.\*
- Prepared and distributed the 2010 Consumer Confidence Report.
- Investigated the potential for land application of water treatment plant lime sludge.
- Reestablished regular use of Well #115.
- Completed the water rate study.
- Completed construction of the WTP supervisory, control and data acquisition system and control room modernization.
- Completed the water system security improvements project.

# Water Production Division

# 2013 Budget

- Renewed protective coatings on process piping and structural steel at the WTP.
- Completed construction of the Well #29 infrastructure project.
- Installed total chlorine meters at the Church Road and Phillips Park elevated tanks.
- Installed a monochloramine analyzer on the high pressure system discharge at the WTP.

## Performance Measures

	2011	2012	2012	
	Actual	Budget	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Gallons Treated (billions)	6.0	6.1	6.4	6.1
IEPA Watermain Projects Supervised	5	10	5	10
Lime Sludge (wet tons)	36,859	36,000	42,890	36,000
Lime Sludge (dry tons)	14,900	14,700	16,456	14,700
Unit Consumption (gallons/connections)	124,000	126,000	132,000	126,000
Electrical Consumption (kWh/MG Produced)	3,000	3,100	3,234	3,150

## Budget Highlights

The 2013 budget provides funding for the installation of a raw Fox River water quality monitoring station which will deliver additional real-time data regarding changes in surface water quality. This additional information will allow treatment modifications to be made quickly to maintain proper water quality for residents.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
2006 WATER AND SEWER REVENUE BOND PROJECT (FUND 510)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>CAPITAL</b>						
LIME WASTE PROJECT	-	-	-	-	296,300	296,300
SEWER SEPARATION	39,264	1,057,702	3,320,000	3,320,000	2,210,000	(1,110,000)
DOWNTOWN SEWER SEPARATION	64,740	390,285	1,640,000	1,640,000	1,245,000	(395,000)
DOWNTOWN WATER DISTR IMPROV	-	-	900,000	250,000	250,000	(650,000)
CAPITAL OUTLAY CAPITALIZED	(79,694)	-	-	-	-	-
<b>TOTAL CAPITAL</b>	<u>24,310</u>	<u>1,447,987</u>	<u>5,860,000</u>	<u>5,210,000</u>	<u>4,001,300</u>	<u>(2,155,000)</u>
<b>TOTAL 2006 BOND PROJECT</b>	<u>24,310</u>	<u>1,447,987</u>	<u>5,860,000</u>	<u>5,210,000</u>	<u>4,001,300</u>	<u>(2,155,000)</u>

**2009B ILLINOIS ENVIRONMENTAL PROTECTION AGENCY LOAN PROJECT (FUND 510)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>CAPITAL</b>						
SEWER BASIN 13, PHASE 3	6,504	-	-	-	-	-
<b>TOTAL CAPITAL</b>	<u>6,504</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL 2009B LOAN PROJECT</b>	<u>6,504</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL WATER AND SEWER FUND</b>	<u>26,713,657</u>	<u>22,539,826</u>	<u>37,094,350</u>	<u>37,205,050</u>	<u>38,934,110</u>	<u>1,543,460</u>

# Water Billing Division

# 2013 Budget

## Mission

To issue accurate and timely water and sewer service bills to Aurora residents and businesses, collect customer accounts efficiently and effectively, and respond to customer inquiries in a professional manner.

## Major Functions

1. Provide quality customer service to customers who call or visit.
2. Issue invoices for the city's various utility services.
3. Troubleshoot the reasons for unusually high water bills.
4. Work with the Water & Sewer Maintenance Division staff to establish metered services and exchange defective meters.
5. Establish accounts for new customers and administer changes of existing services.
6. Manage online payments and account inquiries.
7. Manage the process of collecting delinquent accounts.
8. Produce reports on water and sewer service revenues and the status of customer accounts.
9. Manage tenant deposits and deposit refunds.
10. Coordinate with other city departments and divisions, as well as external agencies, concerning water meter reading and water billing issues.
11. Process customer payments of city invoices for services.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	1,092,377	1,148,996	1,137,715
Other Non-Capital	527,620	676,450	655,600
Capital	-	-	-
<b>Total</b>	<b>1,619,997</b>	<b>1,825,446</b>	<b>1,793,315</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Assistant Director	1	1	1
Assistant Manager	1	1	1
Water Billing Clerk	1	1	1
Customer Service Representative	5	5	5
Customer Service Worker	3	3	3
<b>TOTAL</b>	<b>11</b>	<b>11</b>	<b>11</b>

### Short-Term Goals (2013)

1. Conduct an analysis of internal controls considering recent technological changes, update written guidelines, and implement revisions.
2. Implement a new water rate schedule.

# Water Billing Division

# 2013 Budget

3. Enhance customer service by implementing software that will allow a customer service representative to fax or e-mail account information directly to a customer without leaving his/her desk.
4. Receive state approval to purge inactive customer accounts prior to 2006 on our computer system in order to increase our storage memory and reuse old account numbers.

### Long-Term Goals (2014 and Beyond)

1. Continue to collaborate with the Water & Sewer Maintenance Division to complete the meter change-out program (2014-2017).
2. Research and analyze a fixed-based antenna reading system (2014-2017).
3. Continue working with Sungard to implement the option for customers to review and print their water bills electronically.

### 2012 Major Accomplishments

- Developed the capacity to process reoccurring credit card and bank draft payments for utility bills.\*
- Assisted with the training of Revenue and Collection Division staff members to prepare work orders to reinstate water service after customers bring current their previously delinquent accounts.\*
- Established a process to facilitate communication with the Property Standards Division on City Code violations related to property standards and the accurate metering of water consumption.\*
- Provided online utility account access in order for customers to set up automatic payments from their bank accounts.

### 2011 Major Accomplishments

- Assisted the Public Works Division in evaluating stormwater management fees.
- Initiated an automated system for making reminder calls to customers about delinquent bills and scheduled shut-off dates.
- Contracted for the services of a new company to provide a more detailed and informative utility invoice.
- Purchased new meter reading equipment to provide more accurate and precise readings.

### Performance Measures

<u>Measure</u>	<u>2011</u>	<u>2012</u>	<u>2012</u>	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2013</u>
			<u>Actual</u>	<u>Budget</u>
Number of Accounts	48,438	48,600	48,470	48,600
Accounts per Administrative Staff	9,687	8,100	8,078	8,100
Accounts per Customer Service Worker	16,146	16,200	16,157	16,200
Non-Final Work Orders Processed (Not Final Reads)	24,014	20,100	22,741	24,000
Final-Read Work Orders Processed	5,705	7,000	8,908	7,000
Total Work Orders Processed	29,719	27,500	31,649	31,000
Sanitary Sewer District Termination Orders Processed	1,406	1,700	1,420	1,700

## Water Billing Division

2013 Budget

### Budget Highlights

The 2013 budget will permit the Water Billing Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# Water & Sewer Maintenance Division

2013 Budget

## Mission

To provide the best quality service, information, and support to the citizens of Aurora by addressing concerns while maintaining Aurora's sanitary, storm, and metered water distribution utilities.

## Major Functions

1. Maintain the water distribution system to include watermains, valves, fire hydrants, and water service lines.
2. Maintain the sanitary sewer lines up through 15 inches in diameter and three sanitary lift stations. (Lines over 15 inches are maintained by the Fox Metro Water Reclamation District.)
3. Maintain the storm sewer system including storm sewer main lines, storm sewer catch basins, four storm sewer lift stations, and water detention systems.
4. Locate and identify the city's water and sewer system infrastructure pursuant to requests from Joint Utility Locating Information for Excavators, Inc. (JULIE).
5. Manage the division's inventory of parts and supplies.
6. Maintain a mapping database of the city's water and sewer system infrastructure reflecting the location, size, and age of components as well as other relevant information.
7. Enforce the water conservation ordinance.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	3,921,023	4,447,949	4,443,714
Other Non-Capital	4,244,690	6,054,663	6,371,371
Capital	376,596	2,199,200	4,578,200
<b>Total</b>	<b>8,542,309</b>	<b>12,701,812</b>	<b>15,393,285</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Labor Supervisor	4	4	4
Radio/Telephone Dispatcher	1	1	1
Administrative Secretary	1	1	1
Water Meter Repairer	3	0	0
Utility Service Worker	1	1	1
Custodian	1	1	1
Maintenance Worker III	6	6	6
Maintenance Worker II	7	7	7
Maintenance Worker I	15	15	15
<b>Subtotal - Full-Time Positions</b>	<b>41</b>	<b>38</b>	<b>38</b>

### Seasonal Positions

Seasonal Worker II	0	0	3
Seasonal Worker I	0	0	3
<b>Subtotal - Seasonal Positions</b>	<b>0</b>	<b>0</b>	<b>6</b>

<b>TOTAL</b>	<b>41</b>	<b>38</b>	<b>44</b>
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# Water & Sewer Maintenance Division

# 2013 Budget

## Short-Term Goals (2013)

1. Replace the watermain on Northfield Avenue.
2. Reduce unmeasured water flow by 5%.

## Long-Term Goals (2014 and Beyond)

1. Eliminate older-model fire hydrants from the water system (2025).
2. Eliminate combined sewer backups in cooperation with the Public Works Division and other agencies (2025).
3. Initiate a televising program for the entire combined sewer system (Ongoing).
4. Conduct a comprehensive leak survey of the entire water distribution and transmission system (Ongoing).

## 2012 Major Accomplishments

- Inspected 508 ponds in the far east tributaries to log the conditions of structures and accessibility, check for restrictors, and schedule cleaning and repairs.\*
- Cleaned 95,000 linear feet of sewer lines to reduce sewer backups.\*
- Replaced the watermain on South Fourth Street.
- Evaluated and repaired leaks on the city’s transmission mains.

## 2011 Major Accomplishments

- Replaced the watermain on California Court.
- Surveyed the city’s transmission watermain for leaks.

## Performance Measures

Measure	2011	2012	2012	
	Actual	Budget	Estimated	2013
			Actual	Budget
Watermain Break Repairs	75	100	88	80
Water Service Leak Repairs	124	150	115	160
JULIE Locating Callouts	14,280	17,000	14,516	19,000
Fire Hydrants Inspected	305	1,000	744	800
Fire Hydrants Replaced	25	25	25	15
Sewer Back-Ups Repaired	51	45	21	36
Sewer Cleaning (miles)	100	125	100	100
Catchbasin Repairs/Installed/Rebuilt	80	120	130	120
Training and Development Hours	765	1,600	1,600	1,700

## Budget Highlights

The 2013 budget will permit the Water & Sewer Maintenance Division to maintain the service level of the previous year.

\* Linked to the city’s 2011/2012 strategic plan.

# MVPS Revenue & Collection Division

2013 Budget

## Mission

To serve parking customers in a professional, courteous, and efficient manner while collecting parking space rental fees and fine payments.

## Major Functions

1. Bill and collect various fees and fines related to the city's parking systems.
2. Administer the rental of parking spaces in city-owned and city-operated parking facilities.
3. Administer the system of adjudication of parking ordinance violations.
4. Administer the system of adjudication of seized vehicles and ordinance violations issued by city.

## Budget Summary

	2011	2012	
	Actual	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	176,496	197,386	213,498
Other Non-Capital	52,301	105,750	75,100
Capital	-	-	-
Total	228,797	303,136	288,598

## Staffing

### Full-Time Positions

	2011	2012	2013
Account Clerk II	2	2	2
Subtotal - Full-Time Positions	2	2	2

### Part-Time Positions

Account Clerk I	1	1	1
Subtotal - Part-Time Positions	1	1	1

TOTAL	3	3	3
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## Short-Term Goals (2013)

1. Develop and implement a system for issuing permits in support of a new downtown parking plan.\*
2. Update city parking ordinance to correspond to a new parking policy.

## Long-Term Goals (2014 and Beyond)

1. Safeguard city assets by maintaining sufficient internal controls over cash-handling and revenue processes (Ongoing).

# MVPS Revenue & Collection Division

# 2013 Budget

## 2012 Major Accomplishments

- Automated more ordinance violation tickets by entering them into the parking ticket system.
- Evaluated and purchased a new technology for ticket issuance.

## 2011 Major Accomplishments

- Scanned seizure and impoundment files and parking hearing folders into a new archiving system.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Citations Issued	25,969	32,000	25,842	28,700
Revenue from Fines	395,081	328,000	424,732	328,000
Revenue from Meter Fees	206,630	130,000	195,404	N/A
Revenue from Permit Fees	217,124	149,300	136,925	125,000
Collection Rate	73%	65%	70%	65%
Seizure & Impoundments Processed	1,132	2,500	1,177	1,400

## Budget Highlights

The 2013 budget will permit the MVPS Revenue & Collection Division to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

# MVPS Maintenance Division

2013 Budget

## Mission

To perform cost-effective maintenance of city-owned parking facilities and provide patrons with attractive, clean, safe, and convenient parking.

## Major Functions

1. Plan and execute maintenance projects to uphold the safety, cleanliness, and appearance of city-owned parking facilities.
2. Maintain the mechanical integrity and accuracy of parking meters.
3. Plow and remove snow from city-owned parking lots.
4. Ensure the proper operation of parking equipment, including entry gate ticket dispensers.
5. Promote the use of public transportation through cooperation with outside transit agencies.
6. Supervise and assist with the maintenance of the Route 25 and Route 59 Transit Centers.
7. Assist with site preparation for city-sponsored special events.

## Budget Summary

	2011	2012	2013
	Actual	Original Budget	Budget
<b>Expenditures</b>			
Salary & Benefits	316,754	342,333	254,316
Other Non-Capital	181,356	274,300	321,300
Capital	471,653	130,500	124,000
<b>Total</b>	<b>969,763</b>	<b>747,133</b>	<b>699,616</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Administrative Secretary	1	0	0
Labor Supervisor	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>2</b>	<b>1</b>	<b>1</b>

### Part-Time Positions

Parking Lot Attendant	5	4	2
<b>Subtotal - Part-Time Positions</b>	<b>5</b>	<b>4</b>	<b>2</b>
<b>TOTAL</b>	<b>7</b>	<b>5</b>	<b>3</b>

# MVPS Maintenance Division

# 2013 Budget

## Short-Term Goals (2013)

1. Complete phase IV of the Stolp Island Parking Garage upgrades.
2. Paint the railings, fascia and panels of the Stolp Island Garage.
3. Install new surface lot public parking entrance signs.

## Long-Term Goals (2014 and Beyond)

1. Install high-resolution surveillance cameras at the Stolp Island Parking Garage (2014).
2. Redesign parking lot E to improve traffic flow (2015).

## 2012 Major Accomplishments

- Resurfaced or sealcoated 200,000 square feet of parking lots including the train stations.\*
- Completed phase III of the Stolp Island Parking Garage upgrades.
- Initiated an annual preventive door maintenance program.

## 2011 Major Accomplishments

- Opened the new River Street parking lots (W and Y).
- Completed phase II of the Stolp Island Parking Garage upgrades.
- Restriped 100 % of the city-owned parking lots.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Employee Safety & Security Training Hours	90	120	86	100
Downtown Surface Lot Spaces Restriped*	826	5,500	2,296	1,560

## Budget Highlights

The 2013 budget provides for the upgrade of the CBD surface lot signs with decorative posts. Additionally, the budget will permit the Stolp Island Parking Garage to be upgraded with an automated parking system that will allow parking 24 hours a day – 365 days a year.

\* Linked to the city's 2011/2012 strategic plan.

# MVPS Enforcement Division

# 2013 Budget

## Mission

To provide fair and consistent enforcement of city parking ordinances and regulations for on-street and city-owned lots and enhance motor vehicle parking services in the city.

## Major Functions

1. Enforce the city parking ordinances and regulations.
2. Assist the City Council in developing parking policies.
3. Aid in the development of downtown property with regard to parking issues.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	174,603	187,456	193,100
Other Non-Capital	25,295	27,900	49,200
Capital	-	-	-
Total	199,898	215,356	242,300

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Parking Meter Checker	<u>2</u>	<u>2</u>	<u>2</u>
TOTAL	<u>2</u>	<u>2</u>	<u>2</u>

## Short-Term Goals (2013)

1. Develop a downtown parking informational brochure based upon the new downtown parking plan.
2. Implement the use of license technology for increased efficiency and effectiveness of parking enforcement.

## Long-Term Goals (2014 and Beyond)

1. Continue to work with the Aurora Downtown Parking Committee and frontline staff to identify means to maximize parking availability (Ongoing).
2. Evaluate the parking ordinances to determine their effectiveness in regulating parking (Ongoing).

## 2012 Major Accomplishments

- Developed new parking meter checker patrol routes to more efficiently enforce parking regulations in the Central Business District.

# MVPS Enforcement Division

# 2013 Budget

- Incorporated the use of parking meter checkers to enforce parking regulations in neighborhoods.

## 2011 Major Accomplishments

- Evaluated the current meter time limits for maximum effectiveness.
- Identified the areas in need of increased parking enforcement.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Snow Parking Citations Issued	251	800	1,329	1,000
Parking Meter Citations Issued	N/A	3,000	11,666	5,500
Other Parking Citations Issued by Parking Meter Checkers	N/A	4,500	5,662	2,500
Total Citations Issued by Parking Meter Checkers	18,920	9,000	17,328	8,600

## Budget Highlights

The 2013 budget will permit the MVPS Enforcement Division to maintain the service level of the prior year.

# Transit Center - Route 25 Division

# 2013 Budget

## Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

## Major Functions-

1. Provide cost-effective maintenance of the commuter station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	584,251	563,315	587,892
Other Non-Capital	449,827	472,625	689,391
Capital	118,328	-	-
<b>Total</b>	<b>1,152,406</b>	<b>1,035,940</b>	<b>1,277,283</b>

## Staffing

### Full-Time Positions

	<u>2011</u>	<u>2012</u>	<u>2013</u>
MVPS PM Shift Foreman	1	1	1
Foreman	0	1	1
Parking Meter Repairer	1	1	1
Custodian	1	0	0
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Part-Time Positions

Facilities Security Worker	3	3	3
<b>Subtotal - Part-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>

# Transit Center - Route 25 Division

# 2013 Budget

## Short-Term Goals (2013)

1. Replace the daily parking machines.
2. Paint the facility's interior walls and trim.
3. Renovate the public washrooms.

## Long-Term Goals (2014 and Beyond)

1. Certify the Aurora Transit Center (ATC) as a Leadership in Energy and Environmental Design building (2014).
2. Install high resolution surveillance cameras at ATC (2015).
3. Renovate the Route 25 frontage landscaping (2014).

## 2012 Major Accomplishments

- Hosted the city's 175th anniversary celebration.
- Cleaned all HVAC ducts and interior rafters.
- Installed a decorative screen for the garbage tote and air conditioner.
- Initiated an annual preventative door maintenance program.

## 2011 Major Accomplishments

- Replaced the exterior lobby doors of the facility.
- Replaced two air conditioner units for the lobby.
- Upgraded all of the parking lot signs.
- Restriped the parking lot entrances.

- Painted all three entrances into the ATC.

## Performance Measures

<u>Measure</u>	2011		2012	
	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>2013</u>
Daily Spaces Occupied	96%	96%	95%	96%
Hours Spent Addressing Public Safety Issues	98	120	146	120
Pavement Stripes Refreshed	873	1,200	749	1,000

## Budget Highlights

The 2013 budget provides funding for replacement of the commuter daily parking machines. The existing machines are obsolete and under constant repair. Replacement of these machines will provide a more efficient process for commuters to pay for parking and more accurate enforcement by the division.

# Transit Center - Route 59 Division

# 2013 Budget

## Mission

To provide safe, convenient, and attractive terminal and parking facilities for area residents using public transportation.

## Major Functions

1. Provide cost-effective maintenance of the station building, parking lot, and landscaped areas.
2. Provide security for station patrons, their automobiles, and city property.
3. Provide patrons with information on the use of the facilities.
4. Enforce the parking ordinances.
5. Clean and maintain the appearance of the commuter station buildings.
6. Provide the timely removal of snow from the parking lot, sidewalks, stairs, and platforms.
7. Host city-sponsored special events.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	456,107	391,178	410,647
Other Non-Capital	408,166	450,125	478,991
Capital	144,712	210,000	355,000
Total	1,008,985	1,051,303	1,244,638

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Foreman	2	1	1
Custodian	0	1	1
Parking Meter Checker	1	1	1
<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Short-Term Goals (2013)

1. Complete the third phase of the parking lot overlay.
2. Redesign the west crosswalk island's landscaping.

# Transit Center - Route 59 Division

# 2013 Budget

## Long-Term Goals (2014 and Beyond)

1. Construct a covered bike parking structure (2015).
2. Create a new parking lot entrance with associated parking lot modifications to connect with Station Boulevard (2016).
3. Construct a parking structure to accommodate additional parking (2018).

## 2012 Major Accomplishments

- Completed the second phase of the parking lot overlay project.
- Completed a sidewalk expansion and repair to improve pedestrian flow.
- Initiated an annual preventive door maintenance program.
- Increased bicycle parking.

## 2011 Major Accomplishments

- Resurfaced a portion of the parking lot.
- Installed new parking signs.
- Improved the grounds maintenance.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Daily Spaces Occupied	96%	96%	98%	96%
Hours Devoted to Public				
Safety Issues	98	100	130	100
Pavement Stripes Refreshed	2,000	2,400	650	1,000

## Budget Highlights

The 2013 budget will permit the Transit Center - Route 59 Division to maintain the service level of the prior year.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
GOLF FUND (FUND 550)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	750	750	1,000	1,000	1,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>750</u>	<u>750</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
<b>DEBT SERVICE</b>						
<b>SERIES 2000</b>						
PRINCIPAL	250,000	-	290,000	290,000	310,000	20,000
INTEREST	202,760	93,880	187,800	187,800	170,400	(17,400)
AMORTIZATION	4,108	-	-	-	-	-
PRINCIPAL REVERSAL	(250,000)	-	-	-	-	-
<b>TOTAL SERIES 2000</b>	<u>206,868</u>	<u>93,880</u>	<u>477,800</u>	<u>477,800</u>	<u>480,400</u>	<u>2,600</u>
<b>TOTAL DEBT SERVICE</b>	<u>206,868</u>	<u>93,880</u>	<u>477,800</u>	<u>477,800</u>	<u>480,400</u>	<u>2,600</u>
<b>TOTAL GOLF FUND</b>	<u>207,618</u>	<u>94,630</u>	<u>478,800</u>	<u>478,800</u>	<u>481,400</u>	<u>2,600</u>

# Phillips Park Golf Course

# 2013 Budget

## Mission

To provide a great golfing experience at a reasonable price by maintaining the scheduling, staff, equipment, and facilities of the Phillips Park Golf Course.

## Major Functions

1. Operate an 18-hole golf course.
2. Maintain all buildings, grounds, and equipment.
3. Assist the First Tee Program with maintenance of the junior course.
4. Work with other Parks and Recreation Division staff on special projects.

## Budget Summary

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	471,811	592,568	586,679
Other Non-Capital	449,623	488,450	503,050
Capital	219,473	-	-
<b>Total</b>	<b>1,140,907</b>	<b>1,081,018</b>	<b>1,089,729</b>

## Staffing

### Full-Time Positions

	2011	2012	2013
Golf Maintenance Manager	1	1	1
Golf Operations Manager	1	1	1
Maintenance Worker II	1	1	1
<b>Subtotal - Full-Time Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Seasonal Positions

Pro Shop Cashier	3	3	2
General Worker II	5	5	5
General Worker I	7	7	7
Seasonal Worker II	7	7	5
Seasonal Worker I	10	10	13
<b>Subtotal - Seasonal Positions</b>	<b>32</b>	<b>32</b>	<b>32</b>

<b>TOTAL</b>	<b>35</b>	<b>35</b>	<b>35</b>
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# Phillips Park Golf Course

# 2013 Budget

## Short-Term Goals (2013)

1. Provide better service to customers and improve staff performance with a point-of-sale system upgrade.
2. Purchase new tee signs for the 3-hole youth links.
3. Install a message board at the entrance to the golf course.
4. Construct a new pro shop counter and reconfigure the golf shop floor plan.
5. Convert 50% of the annual flower beds to perennial native plants.
6. Remove and replace 50 infested ash trees.

## Long-Term Goals (2014 and Beyond)

1. Develop an internship program for individuals aspiring to enter the golf industry (2014).
2. Maintain the grounds by seal-coating the cart paths (2014).
3. Replace the outdoor patio furniture (2014).
4. Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program (Ongoing).
5. Upgrade the practice facility through the addition of amenities and improved aesthetics (Ongoing).
6. Continue the planned bunker renovations (Ongoing).
7. Maintain the Audubon Sanctuary certification (Ongoing).
8. Remove and replace the infested ash trees (Ongoing).
9. Convert 50% of the annual flower beds to perennial native plants (Ongoing).

## 2012 Major Accomplishments

- Created an Emergency Action Plan to direct emergency medical personnel to injured victims.\*
- Created a golf course application for I-phone and Android Smartphones.
- Created and offered corporate golf memberships to local Aurora-based businesses.
- Improved the customer golfing experience by completing various bunker renovations.
- Increased the nature areas along the 12th hole to improve aesthetics.
- Beautified the walking path that connects the golf course to Phillips Park with 22 individual flower planters.
- Replaced 50% of the annual flower beds to perennial native plants.
- Operated a profitable food and beverage concession business for the third consecutive season.
- Replaced all outdoor lighting with energy-efficient LED fixtures.

## 2011 Major Accomplishments

- Enhanced public awareness of the golf facility by constructing a new sign at the golf course entrance and by providing improved lighting of another sign at the #2 pond.
- Improved the use of the lighted driving range by creating and implementing a new marketing plan.
- Improved the customer golfing experience by completing various bunker renovations.

# Phillips Park Golf Course

# 2013 Budget

- Boosted public awareness and use of the golf facilities by implementing a computerized tee sheet that facilitates e-mail communications about unfilled tee times and provides after-hour information about tee time availability.
- Planted 50 trees of seven different species thus improving the diversity of the tree canopy making it more resistant to environmental pressures.
- Received a favorable golf course review from Crain’s Chicago Business that increased the marketability of the golf course in surrounding communities.
- Provided exceptional customer service by keeping the golf course open through December 31st.
- Operated a profitable food and beverage concessions business for the second consecutive season.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	29,062	43,900	33,282	44,000
Cart Rentals	18,500	22,900	24,456	23,000
Driving Range Revenue	\$84,620	\$118,000	\$89,706	\$110,000
3-Hole Junior Rounds	2,909	3,600	2,661	3,500
Training and Development Hours	50	50	50	50

## Budget Highlights

The 2013 budget will permit the Phillips Park Golf Course to maintain the service level of the prior year.

\* Linked to the city’s 2011/2012 strategic plan.

# Fox Valley Golf Club

# 2013 Budget

## Mission

To provide a great golfing experience at a reasonable price by maintaining the scheduling, staff, equipment, and facilities of the Fox Valley Golf Club.

## Major Functions

1. Operate an 18-hole golf course.
2. Properly maintain all buildings, grounds, and equipment.
3. Work with other Parks and Recreation Division staff on special projects.

## Budget Summary

	2011	2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	422,281	464,280	472,042
Other Non-Capital	216,607	257,100	286,100
Capital	14,295	-	-
Total	653,183	721,380	758,142

## Staffing

### Full-Time Positions

	2011	2012	2013
Maintenance Worker III	0	0	1
Maintenance Worker II	1	1	0
Subtotal - Full-Time Positions	1	1	1

### Seasonal Positions

Pro Shop Cashier	2	2	1
General Worker II	2	2	2
General Worker I	6	6	6
Seasonal Worker II	6	6	4
Seasonal Worker I	11	11	14
Subtotal - Seasonal Positions	27	27	27

### TOTAL

	28	28	28
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## Short-Term Goals (2013)

1. Develop a master plan for future improvements.
2. Reconstruct the #3 and #4 greens to aid in the safety of play.
3. Relocate the #16 tee and the entrance road.
4. Provide better service to customers and improve staff performance with a point-of-sale system upgrade.
5. Install a telecommunications tower to improve computer connectivity to the city's fiber optic network.

## Long-Term Goals (2014 and Beyond)

1. Install a new irrigation system to include a new pump station.
2. Replace the outdoor patio furniture (2014).
3. Continue to ensure the health of the golf grounds by implementing a tree planting and replacement program (Ongoing).
4. Reshingle the roof on the maintenance building (Ongoing).
5. Convert 50% of the annual flower beds to perennial native plants (Ongoing).

## 2012 Major Accomplishments

- Created an Emergency Action Plan to direct emergency medical personnel to injured victims.\*
- Painted the storm shelter and pump-house exterior.
- Constructed a permanent scoreboard.
- Improved the bunker drainage on various holes.
- Continued to improve drainage and soil structure in fairways through aerification.
- Rehabilitated golf course conditions with aggressive turf maintenance after extreme weather conditions in 2011.
- Re-sodded various green complexes with bent grass sod acquired for free through the network of Chicagoland superintendents.
- Converted two annual flower beds to 50% perennial native plants.
- Operated a profitable food and beverage concession business for a third consecutive season.

## 2011 Major Accomplishments

- Constructed an additional storm shelter near the #2 green and the #3 tee.
- Boosted the public awareness and use of the golf facilities by implementing a computerized tee sheet that facilitates e-mail communications about unfilled tee times and provides after-hour information about tee time availability.
- Improved the bunker drainage on various holes.
- Continued to improve drainage and soil structure in fairways through aerification.
- Planted 50 trees from seven different species thus improving the diversity of the tree canopy making it more resistant to environmental pressures.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Rounds of Golf	19,160	36,750	19,907	37,000
Cart Rentals	11,163	15,550	11,897	16,000
Training and Development Hours	25	25	25	25

# Fox Valley Golf Club

# 2013 Budget

## Budget Highlights

The 2013 budget will permit the Fox Valley Golf Club to maintain the service level of the prior year.

\* Linked to the city's 2011/2012 strategic plan.

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**PROPERTY & CASUALTY INSURANCE FUND (FUND 601)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
CONSULTING-RISK MANAGEMENT	612	-	15,000	15,000	15,000	-
ENVIRONMENTAL INSURANCE	34,520	2,558	32,000	32,000	35,000	3,000
UNEMPLOYMENT INSURANCE	271,520	126,700	150,000	150,000	200,000	50,000
WORKERS' COMPENSATION INSURANCE	3,815,217	2,899,547	2,670,000	2,670,000	2,970,000	300,000
GENERAL LIABILITY INSURANCE	2,014,527	1,471,411	990,000	990,000	1,210,000	220,000
PROPERTY INSURANCE	601,316	477,702	300,000	300,000	300,000	-
OTHER INSURANCE	3,819	12,264	15,000	15,000	15,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>6,741,531</b></u>	<u><b>4,990,182</b></u>	<u><b>4,172,000</b></u>	<u><b>4,172,000</b></u>	<u><b>4,745,000</b></u>	<u><b>573,000</b></u>
<b>TOTAL PROPERTY &amp; CASUALTY INS FUND</b>	<u><b>6,741,531</b></u>	<u><b>4,990,182</b></u>	<u><b>4,172,000</b></u>	<u><b>4,172,000</b></u>	<u><b>4,745,000</b></u>	<u><b>573,000</b></u>

**EMPLOYEE HEALTH INSURANCE FUND (FUND 602)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
EMPLOYEE HEALTH INSURANCE	15,406,500	15,091,606	18,421,753	18,421,753	18,412,173	(9,580)
EMPLOYEE DENTAL INSURANCE	966,082	666,194	1,123,922	1,123,922	1,006,337	(117,585)
SECTION 125 TPA FEES	6,996	7,545	7,301	7,301	7,160	(141)
EMPLOYEE LIFE INSURANCE	277,926	235,554	322,033	322,033	291,474	(30,559)
<b>TOTAL OTHER NON-CAPITAL</b>	<u><b>16,657,504</b></u>	<u><b>16,000,899</b></u>	<u><b>19,875,009</b></u>	<u><b>19,875,009</b></u>	<u><b>19,717,144</b></u>	<u><b>(157,865)</b></u>
<b>TOTAL EMPLOYEE HEALTH INS FUND</b>	<u><b>16,657,504</b></u>	<u><b>16,000,899</b></u>	<u><b>19,875,009</b></u>	<u><b>19,875,009</b></u>	<u><b>19,717,144</b></u>	<u><b>(157,865)</b></u>

**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**EMPLOYEE COMPENSATED BENEFITS FUND (FUND 603)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
SUPPLEMENT-FINAL PAY	848,559	593,461	1,300,000	1,300,000	800,000	(500,000)
<b>TOTAL SALARIES &amp; BENEFITS</b>	<u>848,559</u>	<u>593,461</u>	<u>1,300,000</u>	<u>1,300,000</u>	<u>800,000</u>	<u>(500,000)</u>
 <b>TOTAL EMPLOYEE COMPENSATED BENEFITS</b>	 <u>848,559</u>	 <u>593,461</u>	 <u>1,300,000</u>	 <u>1,300,000</u>	 <u>800,000</u>	 <u>(500,000)</u>



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**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
POLICE PENSION FUND (FUND 701)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
PENSION BENEFITS	10,485,822	10,254,020	12,080,000	12,080,000	12,510,000	430,000
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>10,485,822</b>	<b>10,254,020</b>	<b>12,080,000</b>	<b>12,080,000</b>	<b>12,510,000</b>	<b>430,000</b>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	521,092	401,662	663,000	663,000	663,000	-
TRAVEL & PROFESSIONAL DEV	3,506	2,859	5,000	5,000	5,000	-
OTHER SERVICES & CHARGES	14,763	13,927	18,100	18,100	18,200	100
SUPPLIES-GENERAL	-	80	200	200	200	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b>539,361</b>	<b>418,528</b>	<b>686,300</b>	<b>686,300</b>	<b>686,400</b>	<b>100</b>
<b>TOTAL POLICE PENSION FUND</b>	<b>11,025,183</b>	<b>10,672,548</b>	<b>12,766,300</b>	<b>12,766,300</b>	<b>13,196,400</b>	<b>430,100</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
FIREFIGHTERS' PENSION FUND (FUND 702)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>SALARIES &amp; BENEFITS</b>						
PENSION BENEFITS	8,757,956	8,136,325	10,140,000	10,140,000	10,270,000	130,000
<b>TOTAL SALARIES &amp; BENEFITS</b>	<u>8,757,956</u>	<u>8,136,325</u>	<u>10,140,000</u>	<u>10,140,000</u>	<u>10,270,000</u>	<u>130,000</u>
<b>OTHER NON-CAPITAL</b>						
PROFESSIONAL FEES	405,127	322,353	506,000	506,000	507,000	1,000
TRAVEL & PROFESSIONAL DEV	3,346	3,496	5,200	5,200	5,200	-
OTHER SERVICES & CHARGES	13,017	13,888	17,900	17,900	17,500	(400)
SUPPLIES-GENERAL	-	-	1,000	1,000	1,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<u>421,490</u>	<u>339,737</u>	<u>530,100</u>	<u>530,100</u>	<u>530,700</u>	<u>600</u>
<b>TOTAL FIREFIGHTERS' PENSION FUND</b>	<u>9,179,446</u>	<u>8,476,062</u>	<u>10,670,100</u>	<u>10,670,100</u>	<u>10,800,700</u>	<u>130,600</u>

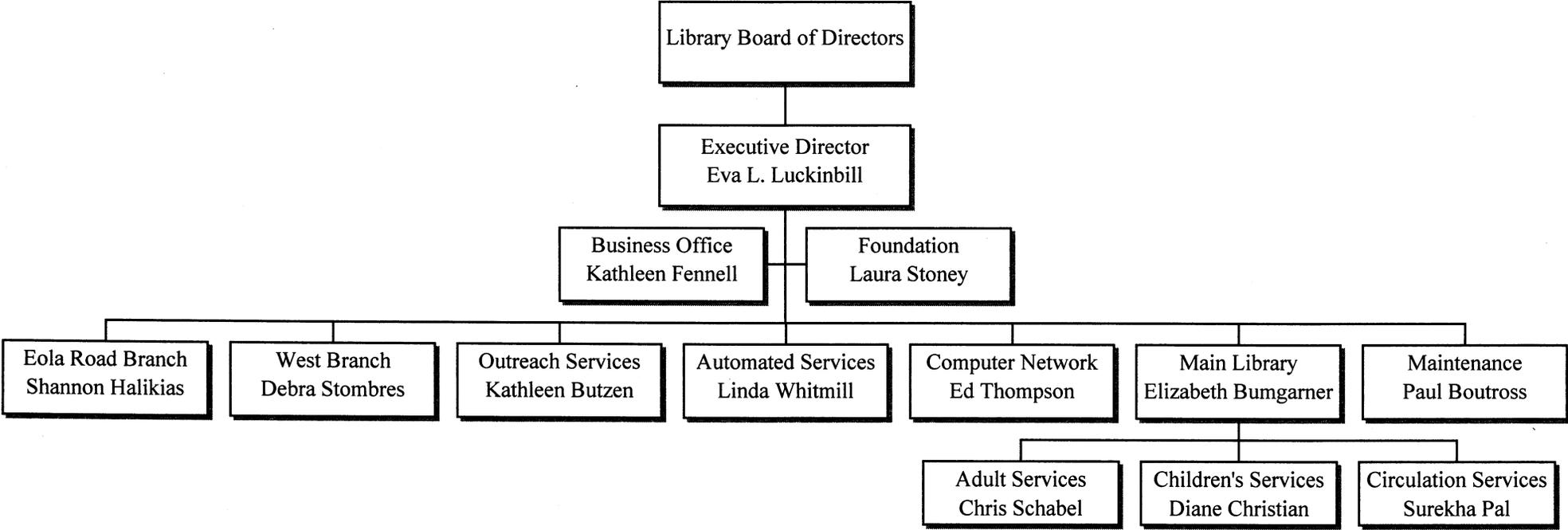
**CITY OF AURORA, ILLINOIS**  
**2013 BUDGET**  
**RETIREE HEALTH INSURANCE TRUST FUND (FUND 704)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
IMRF RETIREE HEALTH INSURANCE	2,438,687	2,299,881	2,557,286	2,557,286	2,768,213	210,927
IMRF RETIREE DENTAL INSURANCE	67,714	71,357	89,767	89,767	87,004	(2,763)
POLICE RETIREE HEALTH INSURANCE	2,337,791	2,223,631	3,385,576	3,385,576	2,952,445	(433,131)
POLICE RETIREE DENTAL INSURANCE	59,698	62,594	130,261	130,261	96,226	(34,035)
FIRE RETIREE HEALTH INSURANCE	1,979,693	2,046,163	2,385,403	2,385,403	2,115,276	(270,127)
FIRE RETIREE DENTAL INSURANCE	44,496	51,053	74,890	74,890	73,608	(1,282)
LEGAL-OUTSIDE ATTORNEYS	-	-	10,000	10,000	10,000	-
AUDIT	2,100	2,120	3,000	3,000	3,000	-
INVESTMENT SERVICES	121,256	88,069	100,000	100,000	120,000	20,000
ACTUARIAL SERVICES	3,700	4,000	5,000	5,000	5,000	-
CONSULTING FEES	20,000	20,000	20,000	20,000	20,000	-
OTHER FEES	4,000	4,150	-	-	-	-
TRAVEL & PROFESSIONAL DEV	-	-	1,000	1,000	1,000	-
OTHER SERVICES & CHARGES	3,911	3,661	13,000	13,000	13,000	-
<b>TOTAL OTHER NON-CAPITAL</b>	<b><u>7,083,046</u></b>	<b><u>6,876,679</u></b>	<b><u>8,775,183</u></b>	<b><u>8,775,183</u></b>	<b><u>8,264,772</u></b>	<b><u>(510,411)</u></b>
<b>TOTAL RETIREE HEALTH INS TRUST FUND</b>	<b><u>7,083,046</u></b>	<b><u>6,876,679</u></b>	<b><u>8,775,183</u></b>	<b><u>8,775,183</u></b>	<b><u>8,264,772</u></b>	<b><u>(510,411)</u></b>



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**CITY OF AURORA, ILLINOIS  
ORGANIZATION CHART  
AURORA PUBLIC LIBRARY**





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# Library

# 2013 Budget

## Mission

Aurora Public Library is dedicated to supporting lifelong learning and access to information, knowledge, and ideas.

## Major Functions

1. Formal learning support center. Help students enrolled in formal programs of education or individuals who are pursuing their education through home schooling to attain their educational goals.
2. Lifelong learning center. Address the desire of people for self-directed, personal growth, and development opportunities.
3. Current topics and titles center. Fulfill the community's appetite for information about popular cultural and social trends and their desire for satisfactory recreational experiences.
4. General, business, and career information center. Meet the need for information and answer questions on a broad array of topics related to personal life, school, work, entrepreneurship, personal finances, and employment opportunities.
5. Community referral center. Fulfill the need for information related to services provided by community agencies and organizations.
6. Community cultural center. Through exhibitions, programs, inter-agency activities, and facilities, serve as an important link to American and world culture for all citizens.
7. Strategic technical enterprise. Through the most advanced technologies, offer citizens training services for all their information needs and link them to the global information network.

## Budget Summary (Library General Fund only)

		2012	
	2011	Original	2013
<u>Expenditures</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
Salary & Benefits	7,131,658	7,632,051	7,495,699
Other Non-Capital	2,829,256	3,020,250	2,631,200
Capital	-	-	-
Total	9,960,914	10,652,301	10,126,899

# Library

# 2013 Budget

## Staffing

<u>Full-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Director	1	1	1
Main Library Coordinator	1	1	1
Adult Services Coordinator	1	1	1
Business Manager	1	1	1
Circulation Services Coordinator	1	1	1
Computer Network Manager	1	1	1
Maintenance Manager	1	1	1
Librarian III	4	5	5
Librarian II	12	12	12
Librarian I	9	9	9
Public Information Manager	1	1	1
Development Officer	1	1	1
Assistant Network Manager	1	1	1
Circulation Service Manager	1	1	1
Support Services Manager	2	3	3
Administrative Assistant	2	2	2
Bookmobile Services Assistant	1	1	1
Maintenance Worker	1	1	1
Network Assistant	2	2	2
Paraprofessional II	12	11	11
Paraprofessional I	2	2	3
Custodian	2	2	2
Bookmobile Driver	2	1	1
Department Assistant	5	5	5
Clerk II	6	6	6
Clerk	13	12	12
<b>Subtotal - Full-Time Positions</b>	<b>86</b>	<b>85</b>	<b>86</b>

## Staffing (Continued)

<u>Part-Time Positions</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Librarian II	1	1	1
Administrative Assistant	1	1	1
Paraprofessional I	11	10	10
Bookmobile Driver	0	1	1
Department Assistant	1	1	1
Clerk II	2	3	3
Clerk	23	23	22
Computer Assistant	8	8	8
Utility Clerk	2	2	2
<b>Subtotal - Part-Time Positions</b>	<b>49</b>	<b>50</b>	<b>49</b>
<u>Seasonal Positions</u>			
Paraprofessional I	2	2	1
Clerical Aide	10	10	10
Page	26	26	26
<b>Subtotal - Seasonal Positions</b>	<b>38</b>	<b>38</b>	<b>37</b>
<b>TOTAL</b>	<b>173</b>	<b>173</b>	<b>172</b>

## Short-Term Goals (2013)

1. Open the northeast quadrant library satellite service point.
2. Complete the Eola Road Branch remodeling project.
3. Complete the West Branch remodeling project.
4. Identify options for the southeast quadrant library satellite location.

# Library

# 2013 Budget

## Long-Term Goals (2014 and Beyond)

1. Open a new main library building (2014).
2. Convert to a radio frequency identification security and inventory system for library materials (2014).
3. Complete the integrated technologies infrastructure improvements (2014).
4. Achieve the Leadership in Energy and Environmental Design certification at the new library (2015).

## 2012 Major Accomplishments

- Received a successful bonding commitment from the City Council for a new building and system improvements.
- Converted to a voice-over-internet protocol telephone system.
- Completed negotiations for a new four-year collective bargaining agreement.
- Opened the Express Service Center at the Church Road support facility.
- Received over \$242,000 in grants to enhance library operations and services.
- Signed a contract with the State of Illinois for a \$10.8 million construction grant.

## 2011 Major Accomplishments

- Completed the schematic phase for the new main library building.

## Performance Measures

			2012	
	2011	2012	Estimated	2013
<u>Measure</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>
Materials Circulated	1,599,589	1,650,000	1,638,494	1,660,000
Active Cardholders	66,964	70,000	65,535	65,900
Reference & Info Questions Answered	204,975	172,000	242,037	245,000
Total Book Collection	465,309	491,000	464,346	465,500
Total Audio-Visual Collection	80,865	86,000	84,579	85,500
Program Attendance	39,790	47,000	34,360	35,000
Library Visits (All Locations)	1,170,360	1,400,000	1,140,742	1,150,000
Public Internet Sessions	162,817	165,000	117,366	110,000
Wireless Connections	30,784	32,000	41,947	48,000

## Budget Highlights

The 2013 budget reflects a significant decrease in property tax revenues expected. Areas that will be affected by the decrease include programming, marketing, employee salaries, and continuing education opportunities.

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
LIBRARY CAPITAL PROJECTS & TECHNOLOGY FUND (FUND 310)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>CAPITAL</b>						
IMPROVEMENTS	1,142,188	94,576	100,000	100,000	-	(100,000)
<b>TOTAL CAPITAL</b>	<u>1,142,188</u>	<u>94,576</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>	<u>(100,000)</u>
<b>TOTAL LIBRARY C.P. &amp; TECH FUND</b>	<u>1,142,188</u>	<u>94,576</u>	<u>100,000</u>	<u>100,000</u>	<u>-</u>	<u>(100,000)</u>

**2012A GO BOND PROJECT FUND (FUND 349)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER CHARGES</b>						
LEGAL	-	28,000	-	-	-	-
RATING	-	12,000	-	-	-	-
FINANCIAL CONSULTANT	-	24,600	-	-	-	-
PRINTING	-	3,455	-	-	-	-
PUBLICATION	-	3,250	-	-	-	-
UNDERWRITER'S DISCOUNT	-	459,201	-	-	-	-
OTHER	-	2,695	-	-	-	-
<b>TOTAL OTHER CHARGES</b>	<u>-</u>	<u>533,201</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>LIBRARY-CENTRAL</b>						
MAIN LIBRARY FACILITY	-	668,498	11,230,000	11,230,000	21,490,000	10,260,000
<b>TOTAL LIBRARY-CENTRAL</b>	<u>-</u>	<u>668,498</u>	<u>11,230,000</u>	<u>11,230,000</u>	<u>21,490,000</u>	<u>10,260,000</u>
<b>TOTAL 2012A GO BOND PROJECT FUND</b>	<u>-</u>	<u>1,201,699</u>	<u>11,230,000</u>	<u>11,230,000</u>	<u>21,490,000</u>	<u>10,260,000</u>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
LIBRARY BOND & INTEREST FUND (FUND 410)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER NON-CAPITAL</b>						
BANK SERVICE FEES	700	1,173	1,000	1,000	1,500	500
<b>TOTAL OTHER NON-CAPITAL</b>	<b>700</b>	<b>1,173</b>	<b>1,000</b>	<b>1,000</b>	<b>1,500</b>	<b>500</b>
<b>DEBT SERVICE</b>						
<b>SERIES 2001A</b>						
PRINCIPAL	160,000	-	170,000	170,000	-	(170,000)
INTEREST	103,663	-	96,100	96,100	-	(96,100)
<b>TOTAL SERIES 2001A</b>	<b>263,663</b>	<b>-</b>	<b>266,100</b>	<b>266,100</b>	<b>-</b>	<b>(266,100)</b>
<b>SERIES 2003A</b>						
PRINCIPAL	70,000	-	75,000	75,000	-	(75,000)
INTEREST	48,219	-	45,400	45,400	-	(45,400)
<b>TOTAL SERIES 2003A</b>	<b>118,219</b>	<b>-</b>	<b>120,400</b>	<b>120,400</b>	<b>-</b>	<b>(120,400)</b>
<b>SERIES 2011</b>						
PRINCIPAL	-	-	-	-	280,000	280,000
INTEREST	-	45,087	-	-	74,900	74,900
<b>TOTAL SERIES 2011</b>	<b>-</b>	<b>45,087</b>	<b>-</b>	<b>-</b>	<b>354,900</b>	<b>354,900</b>
<b>SERIES 2011A</b>						
PRINCIPAL	-	-	-	-	145,000	145,000
INTEREST	-	-	-	-	801,400	801,400
<b>TOTAL SERIES 2011A</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>946,400</b>	<b>946,400</b>
<b>TOTAL DEBT SERVICE</b>	<b>381,882</b>	<b>45,087</b>	<b>386,500</b>	<b>386,500</b>	<b>1,301,300</b>	<b>914,800</b>

**CITY OF AURORA, ILLINOIS  
2013 BUDGET  
LIBRARY BOND & INTEREST FUND (FUND 410)**

EXPENDITURES BY ELEMENT	2011 ACTUAL	2012 ESTIMATED ACTUAL	2012 ORIGINAL BUDGET	2012 AMENDED BUDGET	2013 BUDGET	2013-2012 CHANGE
<b>OTHER CHARGES</b>						
LEGAL	8,282	-	-	-	-	-
RATING	4,884	-	-	-	-	-
FINANCIAL CONSULTANT	10,810	-	-	-	-	-
CHARGE-ESCROW SETUP	488	-	-	-	-	-
CHARGE-ESCROW VERIFICATION	1,221	-	-	-	-	-
PRINTING	738	-	-	-	-	-
UNDERWRITER'S DISCOUNT	12,740	-	-	-	-	-
REFUNDED BOND ESCROW	<u>2,854,733</u>	-	-	-	-	-
<b>TOTAL OTHER CHARGES</b>	<b><u>2,893,896</u></b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIBRARY BOND &amp; INTEREST FUND</b>	<b><u>3,276,478</u></b>	<b><u>46,260</u></b>	<b><u>387,500</u></b>	<b><u>387,500</u></b>	<b><u>1,302,800</u></b>	<b><u>915,300</u></b>

## Glossary

**Abatement** - A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

**Accountability** - The state of being obliged to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry - to justify the raising of public resources and the purpose for which they are used.

**Accrual Basis** - The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

**AACVB** - Aurora Area Convention and Visitors Bureau.

**ACTV** - Aurora Cable Television.

**ADA** - Americans with Disabilities Act.

**AEDC** - Aurora Economic Development Commission.

**AFSCME** - Association of Federal, State, County, and Municipal Employees.

**Annual Budget Supplement** – The portion of the budget that contains the actual line-time detail approved by the City Council.

**AOI** - Area of Interest. An area designated by the Aurora Police Department for special law enforcement effort.

**APAC** - Aurora Public Art Commission.

**APPO** - Association of Professional Police Officers.

**Appraise** - To estimate the value, particularly the value of property. If the property is valued for taxation, the narrower term “assess” is substituted.

**Appropriation** - A legal authorization granted by a legislative body to make expenditures for specific purposes. An appropriation usually is limited in amount and time it may be expended.

**Assessed Valuation** - A valuation set upon real estate or other property by a government as a basis for levying taxes.

**Audit** - A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

**Aurora Downtown** - A not-for-profit corporation comprised of representatives of community organizations, governmental bodies, the business community, and other entities and formed for the purpose of promoting redevelopment within Special Service Area One in the city's downtown.

**Aurora Neighborhood Planning Initiative (ANPI)** - A city program introduced in 2002 involving the development of plans to improve the quality of life in existing neighborhoods by obtaining input on local

needs directly from residents and undertaking a variety of intervention measures, to include law enforcement and code-related actions.

**Aurora Transportation Center (ATC)** - A commuter train station in downtown Aurora on the Metra railway line.

**Base Budget** - A budget that provides resources for the continuation of a service or program at the same level in the budget year as was provided in the preceding year.

**Balanced Budget** - The characterization of the status of a fund whose budgeted expenditures do not exceed the total of its budgeted revenues and unreserved, undesignated fund balance at the beginning of the fiscal year.

**Basis of Accounting** - A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the nature of the measurement, on either the cash or the accrual method.

**Bonded Debt** - The portion of indebtedness represented by outstanding bonds.

**Budget** - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term “budget” is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

**Budget Document** - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the past years’ actual revenues, expenditures and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue and borrowing measures necessary to put the budget into effect.

**Cash Basis** - A basis of accounting under which transactions are recognized only when cash is received or disbursed.

**CAD** - Computer-aided dispatch or computer-aided design.

**Capital Budget** - A plan of proposed capital outlays and the means of financing them.

**Capital Expenditure** - An expenditure for a vehicle, machinery, furniture, or equipment of at least \$50,000 or an expenditure for land improvements, buildings, building improvements, or infrastructure of at least \$100,000. To be considered a capital expenditure, the item purchased must also have a useful life of more than one year.

**Capital Improvement Plan (CIP)** - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

**Carryover** - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “rollover.”)

**CBD** - Central Business District.

**CDBG** - Community Development Block Grant.

**Cellular Digital Packet Data (CDPD)** - A data transmission technology developed for cellular phone frequencies.

**Certificate of Appropriateness (COA)** - A certificate evidencing compliance with the FoxWalk Overlay District Intent, Rules, and Regulations and permitting the modification of a building within the FoxWalk Overlay District.

**Congestion Mitigation and Air Quality (CMAQ) Grant** - A federal grant supporting initiatives that serve to reduce traffic congestion and air pollution.

**COLA** - Cost of living adjustment with regard to employee wages.

**Countryside Vision Plan** - An amendment to the city’s Comprehensive Plan that was adopted in 2002. The plan articulates a strategy for developing the west side of the city in a manner that is sensitive to the environment.

**CPI** - Consumer price index. Measures the rate of inflation over time.

**Debt** - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

**Debt Limit** - The maximum amount of outstanding gross or net debt legally permitted.

**Debt Ratios** - Comparative statistics illustrating the relation between the issuer’s outstanding debt and such factors as its tax base, income or population. These ratios often are used as part of the process of determining the credit rating of an issue, especially with general obligation bonds.

**Debt Service Fund** - Account for the accumulation of resources for and the retirement of general long-term debt principal and interest.

**Debt Service Fund Requirements** - The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

**Decision Package** - A budget request to provide a new or additional service, program, or capital project.

**Deferred Maintenance** - The act of not performing (deferring) maintenance at the time it should have been or was scheduled to be performed. Maintenance in this context means more than routine preventive maintenance and repairs. It also includes replacement of parts, periodic road resurfacing and other activities needed to maintain the fixed asset at its originally contemplated serviceability for its originally estimated life.

**Deficit** - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period. (3) The excess of expenditures over revenues and fund balance during an accounting period.

**Density Reduction Program** - A program designed to reduce neighborhood density and create more open space through the city’s purchase and demolition of blighted buildings.

**Dev or Devel** – Development.

**Employee Involvement Program (EIP)** - A structured program for improving the efficiency and effectiveness of the operation of city government and the delivery of municipal services through interdepartmental planning, cooperation, and problem solving.

**EMA** - Emergency Management Agency formally known as ESDA, Emergency Service & Disaster Agency.

**Eminent Domain** - The power of a government to acquire private property for public purposes. It is used frequently to obtain real property that cannot be purchased from owners in a voluntary transaction. When the power of eminent domain is exercised, owners normally are compensated by the government in an amount determined by the courts.

**EMS** – Emergency medical services.

**Enterprise Fund** - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities; airports; parking garages; or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

**Entitlement** - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

**Entry** - The record of a financial transaction in the appropriate book of account.

**EPA** - Environmental Protection Agency.

**EVS** - Emergency Volunteer Service.

**Fiscal Year** - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The city's fiscal year is January 1 to December 31.

**Fixed Costs** - Costs of providing goods or services that do not vary proportionately to the volume of goods or services provided.

**FOIA** - Freedom of Information Act.

**FoxWalk** - The name of a project whose aim is to develop a scenic pedestrian walk along the Fox River in Aurora.

**FoxWalk Overlay District** - A district designated within the Aurora downtown within which the city desires to preserve architectural, cultural, and historical character.

**FoxWalk Overlay District Intent, Rules, and Regulations** - Formal standards specifying permissible modifications to buildings within the FoxWalk Overlay District. The standards are designed to preserve architectural, cultural, and historical character of buildings within the district.

**Fund** - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain

objectives in accordance with special regulations, restrictions or limitations.

**Fund Balance** - The difference between fund assets and fund liabilities of budgetary funds. "Budgetary funds" include proprietary funds accounted for on the modified accrual basis of accounting for budget purposes.

**General Fund** - Accounts for all financial resources except those required to be accounted for in another fund.

**GAAP** - Generally accepted accounting principles. Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.

**GFOA** – Government Finance Officers Association.

**GIS** - Geographical Information System.

**GPS** - Global Positioning System.

**Grants** - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

**Haz Mat** – Hazardous materials.

**HIPAA** - Health Insurance Portability and Accountability Act of 1996.

**Home Ownership and Maintenance Empowerment (HOME) Program** - A program administered by the County of DuPage to provide housing for individuals with low or moderate incomes. The program is funded by a grant from the U.S. Department of Housing and Urban Development.

**Home Rule** - Broad authority conveyed by the Illinois Constitution of 1970 upon a unit of local government to exercise any power or perform any function pertaining to its governance and affairs for the protection of public health, safety, morals, and welfare. In Illinois, any municipality with a population of more than 25,000 is automatically a home-rule unit. Smaller municipalities may adopt home rule by referendum.

**Home-Rule Sales Tax** - A sales tax that only home-rule governments in Illinois may impose. A home-rule sales tax is imposed in addition to the base sales tax that the State of Illinois shares with municipalities. Under state law, home-rule sales taxes may be imposed in increments of 0.25%. The home-rule sales tax generally applies to the retail sale of all goods except the sale of food, medicines, and automobiles.

**HTE** - The City of Aurora's primary computer applications software. The software serves to integrate a variety of the city's operations. Originally, the software was named after Harward Technical Enterprises. However, the original software company was subsequently purchased by another firm.

**IAFF** - International Association of Fire Fighters.

**ICC** - Installment contract certificate.

**IEPA** - Illinois Environmental Protection Agency.

**IDOL** - Illinois Department of Labor.

**IDOR** - Illinois Department of Revenue.

**IDOT** - Illinois Department of Transportation.

**IMRF** - Illinois Municipal Retirement Fund. An agent, multiple-employer public employee retirement system. The system provides retirement and disability pension benefits to municipal government employees in Illinois who work a prescribed minimum number of hours and are not sworn police officers or firefighters.

**Interfund Transfers** - All interfund transactions except loans, quasi-external transactions and reimbursements. Transfers can be classified as belonging to one of two major categories: residual equity transfers or operating transfers.

**IRR** - Intent, Rules, and Regulations. Referring to the FoxWalk Overlay District.

**ISO** - Insurance Service Organization.

**IT** - Information technology.

**LED** - Light-emitting diode.

**Letter of Credit** - A financial institution's written guarantee of a customer's drafts, up to a specified amount, for a certain period of time.

**Levy** - (1) (Verb) To impose taxes, special assessments or service charges for the support of government activities. (2) (Noun) The total amount of taxes, special assessments or service charges imposed by a government.

**Liabilities** - Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or

provide services to other entities in the future as a result of past transactions or events.

**Maintenance** - The act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and so forth and other activities needed to maintain the asset so that it continues to provide normal services and achieves its optimum life.

**Mtc or Mtce** - Maintenance.

**Modified Accrual Basis** - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

**Municipal** - In its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments.

**MIS** - Management information systems.

**MFT** - Motor fuel tax.

**MVPS** - Motor Vehicle Parking System.

**MWDP** – Minorities, women, and disabled persons. See Procurement Development Program for Minorities, Women, and Disabled Persons.

**Neighborhood Stabilization Program** - A program supported by a federal grant through which abandoned and foreclosed properties are purchased by the city and rehabilitated. In addition, the program serves to establish a land bank for foreclosed homes, demolish blighted structures, and redevelop demolished or vacant properties.

**NPI** - Neighborhood Planning Initiative (See “Aurora Neighborhood Planning Initiative.”)

**Ordinance** - A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

**Per Capita Debt** - The amount of a government’s debt divided by its population. Per capita debt is used to indicate the government’s credit position by reference to the proportionate debt borne per resident.

**Personal Data Assistant (PDA)** - A small handheld computing device (e.g., a palm pilot).

**PPO** - Preferred Provider Organization.

**Procurement Development Program for Minorities, Women, and Disabled Persons** - A city program seeking to increase the involvement of businesses owned minorities, women, and disabled persons in the city’s procurement activities.

**Reconversion Incentive Program (RIP)** - A city program through which grants are awarded to property owners who agree to reduce the number of units in their multi-family residential buildings.

**RETT** - Real estate transfer tax.

**Replacement Cost** - The amount of cash or other consideration that would be required today to obtain the same asset or its equivalent.

**RFP** – Request for proposals.

**RFQ** – Request for qualifications.

**Rollover** - An amount budgeted as an expenditure in one year that is not spent and is then budgeted again in the subsequent year. (See also “carryover.”)

**“Seize the Future”** - A public-private program administered by the Aurora Economic Development Commission to continue aggressive economic development in Aurora.

**SHAPE Fund** - Safety, Health, and Public Enhancement Fund.

**SIP** - Stolp Island Place.

**SIT** - State income tax.

**SP** - Strategic Plan.

**Special Assessments** - Amounts levied against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

**SSA** - Special service area.

**Target Area** - Block grant-eligible area based on low/moderate income by census tract.

**TIF** - Tax increment financing.

**Tax Rate** - The amount of tax per \$100 of equalized assessed valuation of taxable property.

**Unit Cost** - In the context of cost accounting, the cost of producing a unit of product or rendering a unit of service.

**Ward Committee** - A committee established by one of the city's ten ward aldermen to provide input concerning the needs of residents and neighborhoods. The committee helps the alderman identify capital projects to be accomplished through the "ward projects fund" (a capital projects fund) for the ward. Each of the city's ten wards has a ward committee and a ward projects fund.

**Wireless Fidelity (WiFi)** - The underlying technology of wireless computing and telecommunications devices.

**Wildly Important Goal (WIG)** - A major organizational goal developed under the xQ method of strategic planning.

**W&S** - Water and sewer.

**WTP** - Water treatment plant.

CITY OF AURORA, ILLINOIS  
ORDINANCE NO. 012-102  
DATE OF PASSAGE December 11, 2012

**AN ORDINANCE ADOPTING AN ANNUAL BUDGET  
FOR THE FISCAL YEAR  
BEGINNING JANUARY 1, 2013 AND ENDING DECEMBER 31, 2013  
IN LIEU OF PASSAGE OF AN APPROPRIATION ORDINANCE**

**WHEREAS**, the City of Aurora has a population of more than 25,000 persons and is therefore, a home rule unit under subsection (a) of Section 6 of Article VII of the Illinois Constitution of 1970; and

**WHEREAS**, subject to said Section, a home rule unit may exercise any power and perform any function pertaining to its government and affairs for the protection of the public health, safety, morals, and welfare; and

**WHEREAS**, the City Council approved Ordinance No. O99-96 on November 9, 1999 adopting the budget system of finance for the City in lieu of the appropriation system in accordance with 65 ILCS 5/8-2-9.1 et. seq. and Code Section 2-312(a); and

**WHEREAS**, the tentative annual budget of the City of Aurora for the fiscal year beginning January 1, 2012, and ending December 31, 2012, as prepared by the Budget Officer and proposed by the Mayor to City Council, was placed on file in the City's Finance Department on October 15, 2012 and on the City's website on November 15, 2012, for public inspection; and

**WHEREAS**, pursuant to a notice duly published on November 29, 2012, a public hearing was held by the City Council on said tentative annual budget on December 11, 2012, prior to consideration of this Ordinance;

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF AURORA, ILLINOIS, AS FOLLOWS:**

**SECTION 1:** That the annual budget for the City of Aurora for the fiscal year beginning January 1, 2013, and ending December 31, 2013, a copy of which is attached hereto and made a part hereof, is hereby passed and adopted as the annual budget of the City of Aurora for said fiscal year.

**SECTION 2:** That the level of control for the annual budget shall be the department level or, where no departmental segregation of a fund exists, the fund level.

**SECTION 3:** That this ordinance shall be in full force and effect, and shall be controlling, upon its passage and approval.

**SECTION 4:** That all ordinances or parts of ordinances thereof in conflict herewith are hereby repealed to the extent of any such conflict.

**SECTION 5:** That any section or provision of this ordinance that is construed to be invalid or void shall not affect the remaining sections or provisions, which shall remain in full force and effect thereafter.

**PRESENTED** to the City Council of the City of Aurora, Illinois, this 4th day of December, 2012.

**FILED** for inspection this 4th day of December, 2012.

**PASSED** by the City Council of the City of Aurora, Illinois, this 11th day of December, 2012, pursuant to a roll call vote as follows:

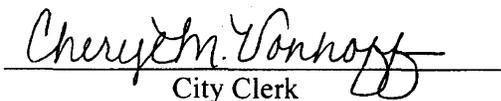
AYES 10 NAYS 1 ABSENT 0

**APPROVED AND SIGNED** by the Mayor of the City of Aurora, Illinois, this 11th day of December, 2012.



\_\_\_\_\_  
Mayor

ATTEST:



\_\_\_\_\_  
City Clerk